



Meeting Agenda

Budget & Finance Committee

Thursday, February 11, 2021

1:00 PM

Board Room

The Budget & Finance Meeting will limit physical access in the meeting room due to current limitations on public gatherings. Accommodations have been made to ensure that the public is able to participate in the meeting. The public may participate in the following ways: • Watch the meeting on FranklinTV or the City of Franklin website. • Watch the live stream through the City of Franklin Facebook and YouTube accounts. • Call in to the conference meeting 1-312-626-6799, Meeting ID: 916 4512 1718 Passcode: 874393. Callers will be unmuted and given an opportunity to comment during the meeting at specific times. • Limited viewing will be available in the lobby of City Hall to watch the live video. • The public may email comments and questions prior to 4:30 p.m. on the day of the meeting to recorder@franklinton.gov to be read aloud. • City YouTube: <https://www.youtube.com/user/CityOfFranklin> • City Facebook Live: <https://www.facebook.com/CityOfFranklin> • City website: <https://www.franklin-tn.gov>

CALL TO ORDER

MEETING PROCEDURE CHANGES

1. Consideration Of Resolution 2021-14, A Resolution Declaring That The Budget & Finance Committee Shall Meet On February 11, 2021 And Conduct Its Essential Business By Electronic Means Rather Than Being Required To Gather A Quorum Of The Members Physically Present In The Same Location Because It Is Necessary To Protect The Health, Safety, And Welfare Of Tennesseans In Light Of The COVID-19 Outbreak.

Sponsors: Shauna Billingsley

APPROVAL OF MINUTES

2. Consideration Of Approval Of Minutes Of The January 14, 2021 Budget & Finance Committee Meeting.

NEW BUSINESS

3. Resolution 2020-184, A Resolution To Amend The Table Of Organization For The Information Technology Department

Sponsors: Jason Potts

4. Budget Presentation - Police Department and Drug Fund

Sponsors: Deb Faulkner

5. Budget Presentation - Fire Department

Sponsors: Glenn Johnson

6. Budget Presentation - Sanitation & Environmental Services Fund

Sponsors: Jack Tucker

7. Budget Presentation - Parks Department

Sponsors: Lisa Clayton

8. Monthly Reports For February 2021

Sponsors: Mike Lowe, Margaret Wilson

OTHER BUSINESS

ADJOURN

Anyone needing accommodations due to disabilities please contact the ADA Coordinator at 615-791-3277 at least 24 hours prior to the meeting.



File #: 21-01651

DATE: January 21, 2021
TO: Budget & Finance Committee
FROM: Eric Stuckey, City Administrator
Shauna Billingsley, City Attorney

SUBJECT:

Consideration Of Resolution 2021-14, A Resolution Declaring That The Budget & Finance Committee Shall Meet On February 11, 2021 And Conduct Its Essential Business By Electronic Means Rather Than Being Required To Gather A Quorum Of The Members Physically Present In The Same Location Because It Is Necessary To Protect The Health, Safety, And Welfare Of Tennesseans In Light Of The COVID-19 Outbreak.

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning conducting the Board of Mayor and Aldermen by electronic means to limit physical contact for the health and safety of all citizens.

BACKGROUND/STAFF COMMENTS:

Due to the COVID-19 Outbreak citizens need to limit potential exposure to the virus by limiting contact with others. To support this effort the City of Franklin boards and commissions will meet electronically rather than gathering a quorum physically in the same location to conduct their essential business.

FINANCIAL IMPACT:

N/A

RECOMMENDATION:

Staff recommends approval of Resolution 2021-14.

RESOLUTION 2020-279

A RESOLUTION DECLARING THAT THE BOARD OF MAYOR AND ALDERMEN BUDGET AND FINANCE COMMITTEE SHALL MEET ON JANUARY 14, 2021, AND CONDUCT ITS ESSENTIAL BUSINESS BY ELECTRONIC MEANS RATHER THAN BEING REQUIRED TO GATHER A QUORUM OF THE MEMBERS PHYSICALLY PRESENT IN THE SAME LOCATION BECAUSE IT IS NECESSARY TO PROTECT THE HEALTH, SAFETY, AND WELFARE OF TENNESSEANS IN LIGHT OF THE COVID-19 OUTBREAK

WHEREAS, Coronavirus Disease 2019 (COVID-19) is a severe acute respiratory disease that appears to occur through respiratory transmission, presents with similar symptoms to those of influenza, and can lead to serious illness or death, particularly in the case of older adults and persons with serious chronic medical conditions; and

WHEREAS, the Centers for Disease Control and Prevention has recommended that all states and territories implement aggressive measures to slow and contain transmission of COVID-19 in the United States; and

WHEREAS, on March 12, 2020, pursuant to the authority granted by Tenn. Code Ann. § 58-2-107, the Governor of Tennessee, Bill Lee, issued Executive Order No. 14, declaring a state of emergency to facilitate the response to COVID-19; and

WHEREAS, on March 13, 2020, the President of the United States, Donald J. Trump, declared a national state of emergency with respect to COVID-19; and

WHEREAS, on March 20, 2020, Mayor Ken Moore issued Executive Order No. 2020-01 Declaring a State of Emergency and Civil Emergency; and

WHEREAS, on March 20, 2020, Governor Lee issued Executive Order No. 16, and later issued Executive Order No. 34, Executive Order No. 51, Executive Order No. 60, Executive Order No. 65, and Executive Order No. 71 allowing electronic meetings while continuing to function openly and transparently; and

WHEREAS, Mayor Moore issued Executive Orders No. 2020-03, No. 2020-05, and No. 2020-07, No. 2020-09, No. 2020-11, No. 2020-12, No. 2020-13, No. 2020-14, No. 2020-15, No. 2020-16, and No. 2020-17 continuing the Declaration of a State of Emergency and Civil Emergency; and

WHEREAS, the Board of Mayor and Aldermen Budget and Finance Committee believes it is in the best interest of the City of Franklin to conduct the January 14, 2021, 2:00 p.m. meeting by electronic means.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDERMEN BUDGET AND FINANCE COMMITTEE OF THE CITY OF FRANKLIN, TENNESSEE, AS FOLLOWS:

The meeting scheduled for January 14, 2021, at 2:00 p.m. shall be conducted by electronic means rather than requiring a quorum of the members of the Board of Mayor and Aldermen Budget and Finance Committee to attend in person to protect the health, safety, and welfare of Tennesseans in light of the COVID-19 outbreak. Physical access in the meeting room will be limited. The public can view and participate in the meetings by watching the meeting live or later as a recording on FranklinTV, the City of Franklin website, the City of Franklin's Facebook page, and the City of Franklin's YouTube account. Specific dial-in and website links can be found on the City's website at

<https://www.franklinton.gov/Home/Components/Calendar/Event/10694/1092>

IT IS SO RESOLVED AND DONE on this 14th day of January, 2021.

ATTEST

**CITY OF FRANKLIN, TENNESSEE
BUDGET AND FINANCE COMMITTEE**

By:_____
Eric S. Stuckey
City Administrator

By:_____
Clyde Barnhill, Alderman
Chair

Approved as to Form By:
Shauna R. Billingsley, City Attorney



File #: 21-01717

DATE: February 3, 2021
TO: Budget & Finance Committee
FROM: Jason Potts, Asst. IT Director of Infrastructure and Administration
SUBJECT:

Resolution 2020-184, A Resolution To Amend The Table Of Organization For The Information Technology Department

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning a proposed change to the organizational chart of the Information Technology Department.

BACKGROUND/STAFF COMMENTS:

The Information Technology Department has, like the rest of the City of Franklin, a year of challenge and staffing changes. After careful examination of the current staffing allocation, the Information Technology Director believes the department can operate most efficiently if the following changes are made to the table of organization:

- Elimination of both the Assistant Information Technology Director, Infrastructure & Administration position and the Assistant Information Technology Director, Applications position and instead create only one (1) combined new Assistant Information Technology Director, Applications & Administration position.
- With the savings created from downsizing from two to one Asst. IT Director positions, create one (1) new Database Administrator position to fulfill a continuing need within the department and city wide.
- Change the title of the System/Database Manager to Information System Manager.

FINANCIAL IMPACT:

There is no negative impact to the FY 2020-2021 Operating Budget with these proposed organizational changes. In fact, there should be a modicum of personnel savings as result of these changes.

RECOMMENDATION:

Staff recommends that Resolution 2020-184 be recommended for approval by the Board of Mayor and Aldermen.

RESOLUTION 2020-184

TO BE ENTITLED: "A RESOLUTION TO AMEND THE TABLE OF ORGANIZATION FOR THE INFORMATION TECHNOLOGY DEPARTMENT"

WHEREAS, the Board of Mayor and Aldermen established the annual budget for the City of Franklin for the Fiscal Year 2020-2021, by Ordinance 2020-14, effective July 1, 2020; and

WHEREAS, the Information Technology Director desires to adjust the Organizational Chart of the Information Technology Department; and

WHEREAS, with respect to the Information Technology Department the reorganization will provide for greater efficiency and improved management of qualified staff to perform the vital functions of maintaining the critical technological resources the City needs to continue to operate; and

WHEREAS, the Board of Mayor and Aldermen desires to support the reorganizations of the Information Technology Department to include this initiative as there would be no increase in anticipated costs for FY 2021; and

WHEREAS, the Board of Mayor and Aldermen believes it is in the best interest of the City of Franklin to adopt such change.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Mayor and Aldermen for the City of Franklin as follows:

Section 1. The City of Franklin hereby adopts the amended Organization and Personnel Charts for the Information Technology Department, to be incorporated within the FY 2020-21 Budget, as shown in Exhibit A, attached, with the elimination of both one (1) Assistant Information Technology Director, Infrastructure & Administration position and one (1) Assistant Information Technology Director, Applications position and creating one (1) new Assistant Information Technology Director, Applications & Administration position and one (1) new Database Administrator position, and further eliminating one (1) System/Database Manager and creating one (1) new Information System Manager, all without amending the expenditures currently adopted in the FY 2020-21 Budget.

Section 2. That the Resolution shall be effective upon adoption.

IT IS SO RESOLVED AND DONE on this _____ day of _____ 2020.

ATTEST

CITY OF FRANKLIN, TENNESSEE

By: _____

By: _____

ERIC S. STUCKEY

DR. KEN MOORE

City Administrator

Mayor

Approved as to Form

By: _____

Shauna R. Billingsley

City Attorney



City of Franklin, Tennessee

FY 2021 Operating Budget

Res. 2020-184
Exhibit A

Information Technology

Jason Potts, Interim Director

Budget Summary

	2018 Actual	2019 Actual	2020		2021 Budget	2020 v. 2021	
			Budget	EOY		\$	%
Personnel	2,114,163	2,246,342	2,335,961	2,287,479	2,459,198	123,237	5.3%
Operations	2,203,274	1,968,465	1,438,733	1,319,659	1,318,245	-120,488	-8.4%
Capital	160,978	39,762	75,000	0	0	-75,000	-100.0%
Total	4,478,415	4,254,569	3,849,692	3,607,137	3,777,442	-72,250	-1.9%

Departmental Mission:

To provide innovative, reliable, and secure technology solutions that are aligned with City of Franklin's

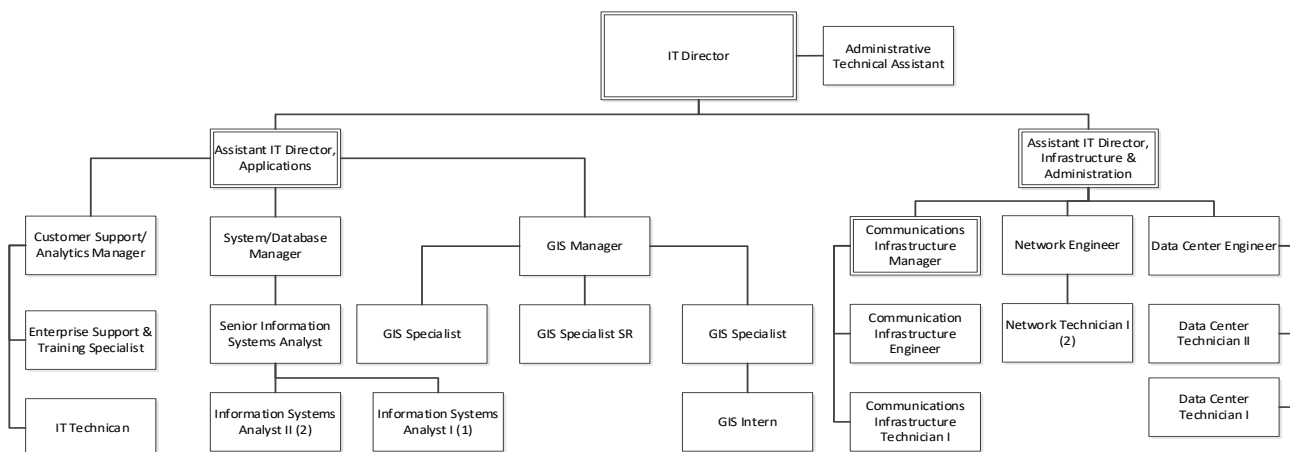
Departmental Vision:

Information Technology (IT) is focused on providing professional and prompt service to our community by strengthening the City of Franklin's technology infrastructure, and delivering innovative solutions that meet our City's needs and goals.

Departmental Summary

The Information Technology (IT) Department's mission is to provide innovative, reliable and secure technology solutions that are aligned with City of Franklin's goals and objectives to enhance City services. Our vision requires IT to focus on providing professional and prompt service to our community by strengthening the City's technology infrastructure and delivering useful solutions that meet Franklin's

Organizational Chart (Current)



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"



City of Franklin, Tennessee
FY 2021 Operating Budget

Res. 2020-184
 Exhibit A

Staffing by Position (New)

Budgeted Positions	Pay Grade	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Info Technology Director	Grade M	1	0	1	0	1	0	1	0	1	0
Asst. IT Director, Infrastructure & Admin	Grade L	1	0	1	0	1	0	1	0	1	0
Asst. IT Director, Applications	Grade L	0	0	1	0	1	0	1	0	1	0
Customer Support/Analytics Manager	Grade J	1	0	1	0	1	0	1	0	1	0
System/Database Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Communications Infrastructure Manager	Grade J	1	0	1	0	1	0	1	0	1	0
GIS Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Network Operations Manager	Grade J	1	0	0	0	0	0	0	0	0	0
Network Engineer	Grade I	1	0	1	0	1	0	1	0	1	0
Data Center Engineer	Grade I	1	0	1	0	1	0	1	0	1	0
Senior Information Systems Analyst	Grade I	1	0	1	0	1	0	1	0	1	0
Information Systems Analyst II	Grade H	2	0	2	0	2	0	2	0	2	0
Communication Infrastructure Engineer	Grade H	0	0	0	0	0	0	1	0	1	0
GIS Specialist Sr	Grade G	1	0	1	0	1	0	1	0	1	0
Enterprise Support & Training Specialist	Grade G	0	0	1	0	1	0	1	0	1	0
Information Systems Analyst I	Grade G	1	0	1	0	1	0	1	0	1	0
Information Imaging Specialist /Trainer	Grade G	0	0	0	0	0	0	0	0	0	0
Communications Infrastructure Tech II	Grade G	1	0	1	0	1	0	0	0	0	0
Data Center Technician II	Grade G	0	0	0	0	0	0	1	0	1	0
Data Center Technician I	Grade F	1	0	1	0	1	0	0	0	1	0
Communications Infrastructure Tech I	Grade F	0	0	0	0	1	0	1	0	1	0
Network Technician I	Grade F	2	1	2	1	2	0	2	0	2	0
GIS Specialist	Grade F	1	0	1	0	1	0	2	0	2	0
GPS/GIS Technician	Grade E	1	0	1	0	1	0	0	0	0	0
Administrative Technical Assistant	Grade E	0	0	0	0	0	0	0	0	1	0
IT Help Desk Administrator	Grade E	1	0	1	0	1	0	1	0	0	0
IT Technician	Grade E	0	0	0	0	0	0	1	0	1	0
GIS Intern	Intern	0	1	0	1	0	1	0	1	0	1
Sub-Total Budgeted Positions		21	2	22	2	23	1	24	1	25	1
Total Authorized Positions		21	2	22	2	23	1	24	1	25	1



City of Franklin, Tennessee

FY 2021 Operating Budget

Res. 2020-184
Exhibit A

Information Technology

Jason Potts, Interim Director

Budget Summary

	2018 Actual	2019 Actual	2020		2021 Budget	2020 v. 2021	
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Personnel	2,114,163	2,246,342	2,335,961	2,287,479	2,459,198	123,237	5.3%
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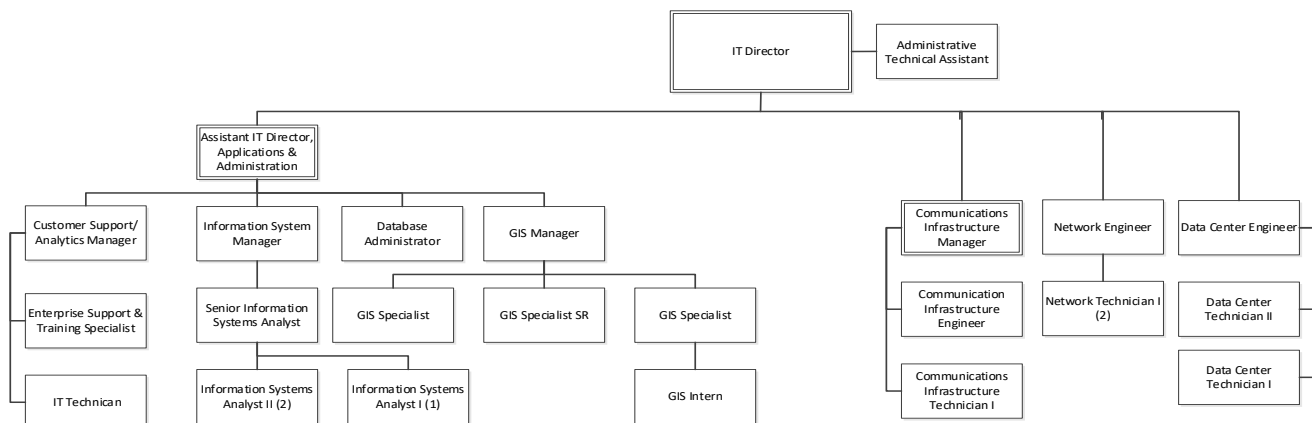
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Organizational Chart (New)



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City of Franklin, Tennessee
FY 2021 Operating Budget

Res. 2020-184
 Exhibit A

Staffing by Position (New)

Budgeted Positions	Pay Grade	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
IT Director	Grade M	1	0	1	0	1	0	1	0	1	0
Assistant IT Director, Applications & Administration	Grade L	0	0	0	0	0	0	0	0	1	0
Asst. IT Director, Infrastructure & Admin	Grade L	1	0	1	0	1	0	1	0	0	0
Asst. IT Director, Applications	Grade L	0	0	1	0	1	0	1	0	0	0
Database Administrator	Grade J	0	0	0	0	0	0	0	0	1	0
Customer Support/Analytics Manager	Grade J	1	0	1	0	1	0	1	0	1	0
System/Database Manager	Grade J	1	0	1	0	1	0	1	0	0	0
Information System Manager	Grade J	0	0	0	0	0	0	0	0	1	0
Communications Infrastructure Manager	Grade J	1	0	1	0	1	0	1	0	1	0
GIS Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Network Operations Manager	Grade J	1	0	0	0	0	0	0	0	0	0
Network Engineer	Grade I	1	0	1	0	1	0	1	0	1	0
Data Center Engineer	Grade I	1	0	1	0	1	0	1	0	1	0
Senior Information Systems Analyst	Grade I	1	0	1	0	1	0	1	0	1	0
Information Systems Analyst II	Grade H	2	0	2	0	2	0	2	0	2	0
Communication Infrastructure Engineer	Grade H	0	0	0	0	0	0	1	0	1	0
GIS Specialist Sr	Grade G	1	0	1	0	1	0	1	0	1	0
Enterprise Support & Training Specialist	Grade G	0	0	1	0	1	0	1	0	1	0
Information Systems Analyst I	Grade G	1	0	1	0	1	0	1	0	1	0
Communications Infrastructure Tech II	Grade G	1	0	1	0	1	0	0	0	0	0
Data Center Technician II	Grade G	0	0	0	0	0	0	1	0	1	0
Data Center Technician I	Grade F	1	0	1	0	1	0	0	0	1	0
Communications Infrastructure Tech I	Grade F	0	0	0	0	1	0	1	0	1	0
Network Technician I	Grade F	2	1	2	1	2	0	2	0	2	0
GIS Specialist	Grade F	1	0	1	0	1	0	2	0	2	0
GPS/GIS Technician	Grade E	1	0	1	0	1	0	0	0	0	0
Administrative Technical Assistant	Grade E	0	0	0	0	0	0	0	0	1	0
IT Help Desk Administrator	Grade E	1	0	1	0	1	0	1	0	0	0
IT Technician	Grade E	0	0	0	0	0	0	1	0	1	0
GIS Intern	Intern	0	1	0	1	0	1	0	1	0	1
Sub-Total Budgeted Positions		21	2	22	2	23	1	24	1	25	1
Total Authorized Positions		21	2	22	2	23	1	24	1	25	1



File #: 21-01718

DATE: February 3, 2021
TO: Budget & Finance Committee
FROM: Deb Faulkner, Police Chief
SUBJECT:

Budget Presentation - Police Department and Drug Fund

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning the Police Department and Drug Fund budget requests for FY 2021-2022.

BACKGROUND/STAFF COMMENTS:

Each year, the Budget & Finance Committee reviews the detailed budget of each City Department. At the meetings in February, March, and April, departmental staff makes a presentation of the plans for the next budget cycle and the requested funding for those anticipated needs. This provides the Committee with an idea of the size and scope of budget requests that may be included in the City Administrator's proposed budget, which is typically delivered at the May committee meeting.

FINANCIAL IMPACT:

The financial impact varies by department, depending on the increase in population, the required services, equipment replacement needs, and program enhancements.

RECOMMENDATION:

Staff recommends that the Budget & Finance Committee acknowledge the presentation of the Police & Drug Fund budget requests.



City of Franklin, Tennessee
FY 2022 Operating Budget Request

Franklin Police Department

Chief Deborah Y. Faulkner, EdD



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Slide 2

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Slide 3

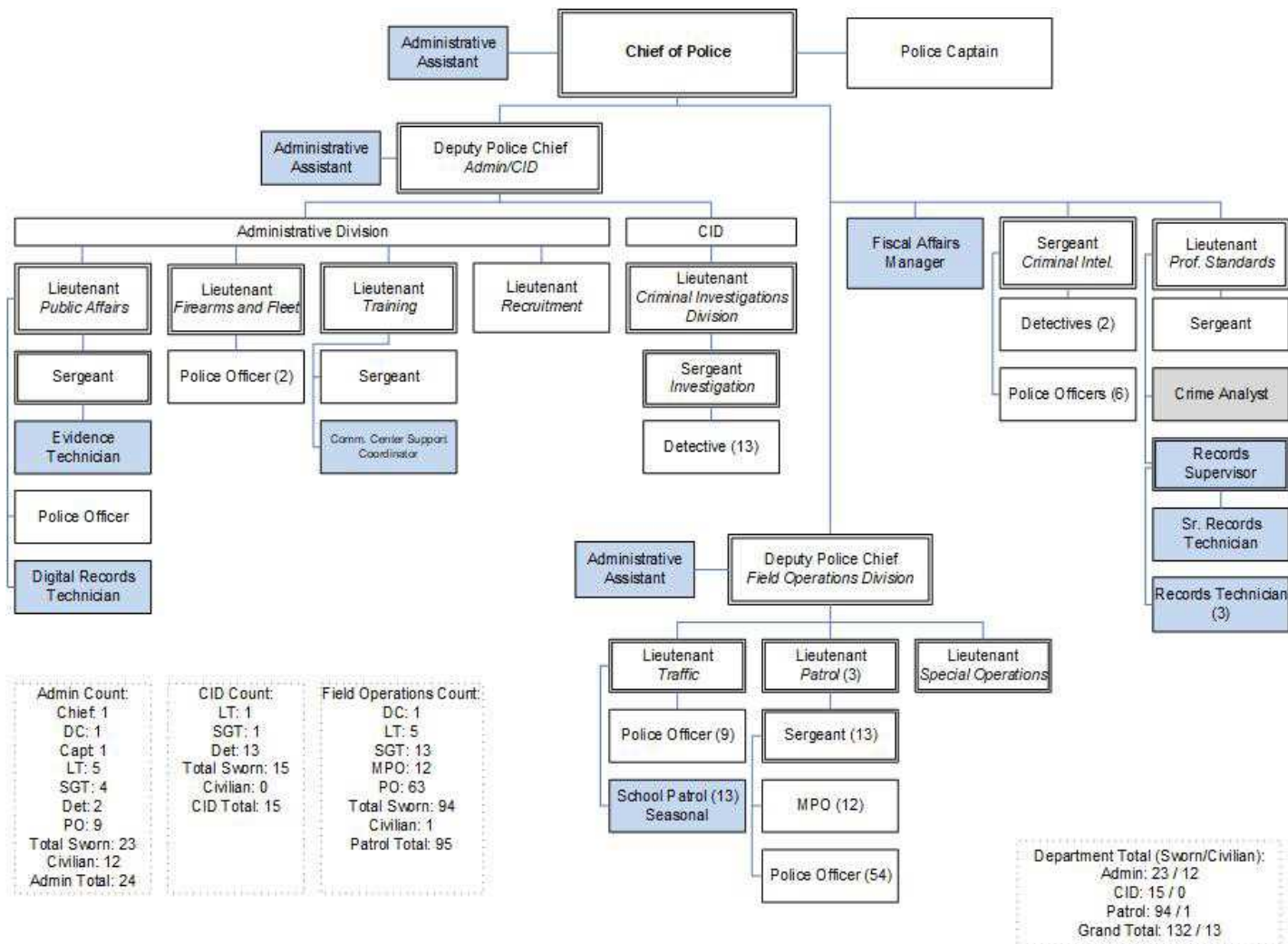
Purpose of Department

Our Mission: To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and, providing crime prevention information to various groups throughout the community.

City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department





City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Slide 5

Base Budget Request: Personnel

Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022	Difference	
					\$	%
12,717,869	13,324,800	13,703,243	13,587,278	13,833,923	130,680	1.0%



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Slide 6

Base Budget Request: Operations

Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022	Difference	
					\$	%
3,734,357	3,299,053	3,548,204	3,200,080	3,596,840	48,636	1.4%



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Slide 7

Base Budget Request: Capital

Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022	Difference	
					\$	%
0	0	0	905,116	0	0	0.0%

City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Program Enhancement Requests

Priority	Request	Total
1	Restoration of Budget Line for Police Vehicles	\$1,333,334
2	Century Court Firing Range Repairs	\$150,000
3	Replace Security Cameras at FPD HQ	\$70,000
4	Police Counselor	\$65,000
5	Police Officer 2	\$105,000
6	Restoration of Admin Training Budget	\$50,000
7	Replace Carpet in FPD Community Room	\$20,000
8	Cell Phones for Police Officers	\$27,600
9	Crisis Negotiation Team – Tactical Phone System	\$28,204
10	Replace Technology in FPD Community Room	\$62,000
Total		\$1,911,138

City of Franklin, Tennessee - FY 2022 Budget Request **Franklin Police Department**

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Program Enhancement Request #1 RESTORATION OF BUDGET LINE FOR POLICE VEHICLES



Program Enhancement Request #2

CENTURY COURT FIRING RANGE REPAIRS



City of Franklin, Tennessee - FY 2022 Budget Request **Franklin Police Department**

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Program Enhancement Request #3 **REPLACE SECURITY CAMERAS AT FPD HQ**



City of Franklin, Tennessee - FY 2022 Budget Request **Franklin Police Department**

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Program Enhancement Request #4 POLICE COUNSELOR



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Slide 13

Program Enhancement Request #5

POLICE OFFICER 2



City of Franklin, Tennessee - FY 2022 Budget Request **Franklin Police Department**

Slide 14

Program Enhancement Request #6 RESTORATION OF ADMIN TRAINING BUDGET



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Slide 15

Program Enhancement Request #7

REPLACE CARPET IN FPD COMMUNITY ROOM



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

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Program Enhancement Request #8

CELL PHONES FOR POLICE OFFICERS



City of Franklin, Tennessee - FY 2022 Budget Request **Franklin Police Department**

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Program Enhancement Request #9 **CRISIS NEGOTIATION TEAM – TACTICAL PHONE SYSTEM**



City of Franklin, Tennessee - FY 2022 Budget Request

Franklin Police Department

Program Enhancement Requests

Priority	Request	Total
1	Restoration of Budget Line for Police Vehicles	\$1,333,334
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10	Replace Technology in FPD Community Room	\$62,000
Total		\$1,911,138

City of Franklin, Tennessee - FY 2021 Budget Request

Franklin Police Department

Drug Fund

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference	
						\$	%
Beginning Fund Balance	508,522	438,184	520,472	520,472	602,972		
Revenues	129,156	181,384	221,955	171,500	129,500	(92,455)	-41.65%
Expenditures	199,494	99,096	117,500	89,000	102,500	(15,000)	-12.77%
Ending Balance	438,184	520,472	624,927	602,972	629,972		



City of Franklin, Tennessee

FY 2022 Operating Budget

Police

Chief Deborah Y. Faulkner, EdD

Budget Summary - Overall

	2019 Actual	2020 Actual	2021		2022 Budget	2021 v. 2022	
			Budget	EOY		\$	%
Personnel	12,717,869	13,324,800	13,703,243	13,587,278	13,833,923	130,680	1.0%
Operations	3,734,357	3,299,053	3,548,204	3,200,080	3,596,840	48,636	1.4%
Capital	0	0	0	905,116	0	0	0.0%
Total	16,452,226	16,623,853	17,251,447	17,692,474	17,430,763	179,316	1.0%

Budget Summary - By Division

	2019 Actual	2020 Actual	2021		2022 Budget	2021 v. 2022	
			Budget	EOY		\$	%
Administration	4,501,093	4,283,466	5,201,316	5,714,778	5,072,843	(128,474)	-2.5%
Operations	8,724,193	9,251,023	9,299,699	9,550,668	9,519,320	219,621	2.4%
CID	3,226,939	3,089,364	2,750,432	2,427,029	2,838,600	88,168	3.2%
Total	16,452,226	16,623,853	17,251,447	17,692,474	17,430,763	179,316	1.0%

Mission

To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.



Departmental Summary

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and providing crime prevention information to various groups throughout the community.

The department will continue its community based approach towards solving crime and quality of life issues. Not only does the department cover all special events in order to create a safe environment for our citizens to enjoy, but also maintains a high degree of efficiency with the day-to-day operation in responding to calls for service.



City of Franklin, Tennessee

FY 2022 Operating Budget

Police

Chief Deborah Y. Faulkner, EdD



COVID-19 Response & Impact

The COVID-19 pandemic dramatically changed operations in the Police Department. Officers continue to minimize face-to-face interactions with the public to the extent possible, and take proper safety procedures to physically distance when necessary. Roll call is now carried out from inside officers' patrol vehicles, rather than in person at department headquarters. Non-sworn employees have worked remotely to the extent possible. Officers who have been exposed to COVID-19 are sent home until a negative test is returned, and contact tracing for positive tests is performed. At times, this has reduced the number of officers available to work to the bare minimum.

As a result of projected revenue reductions, the department was unable to purchase any new vehicles to replace aging units with high mileage. The department's training budget was also reduced by \$50,000.

Objectives for FY 2022

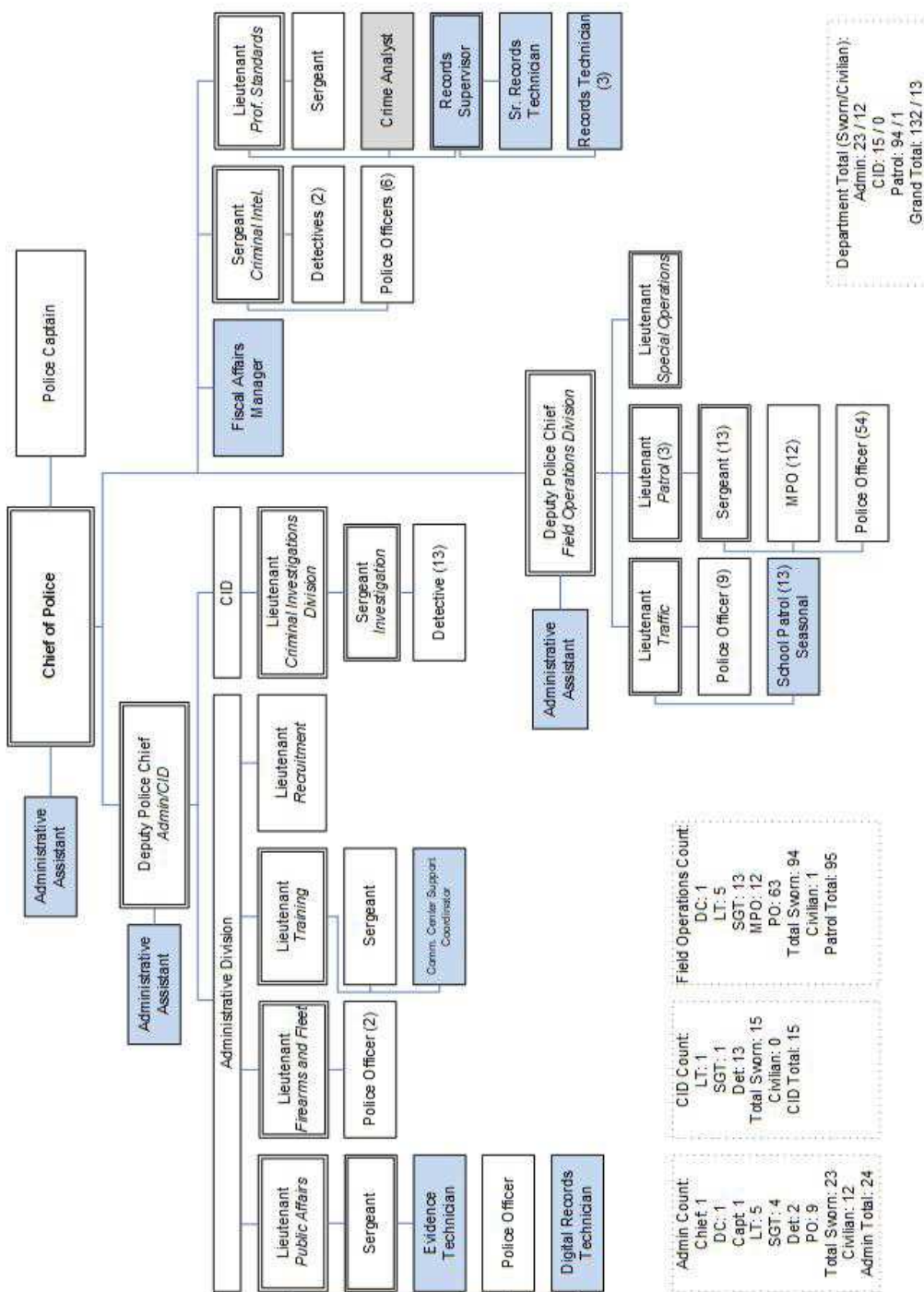
- Maintain a low crime rate
- Continue to keep the case clearance rate above the national average
- Continue building community partnerships
- Maintain the budgeted staffing level
- Provide training that will move the department from good to great



City of Franklin, Tennessee

FY 2022 Operating Budget

Organizational Chart



White: Sworn Positions Authorized and Budgeted in FY 2022

Blue: Civilian Positions Authorized and Budgeted in FY 2022

Gray: Positions Authorized and Unbudgeted in FY 2022

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2022 Operating Budget

Staffing by Position

Budgeted Positions	Pay Grade	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Sworn Officers											
Police Chief	Grade M	1	0	1	0	1	0	1	0	1	0
Police Deputy Chief	Grade K	2	0	2	0	2	0	2	0	2	0
Police Captain	Grade J	1	0	1	0	1	0	1	0	1	0
Police Lieutenant	Grade I	10	0	10	0	11	0	11	0	11	0
Police Sergeant	Grade G	18	0	18	0	18	0	18	0	18	0
Detective/Master Patrol	Grade F	27	0	27	0	27	0	27	0	27	0
Police Officers	Grade E	70	0	70	0	72	0	72	0	72	0
Non-Sworn Personnel											
Fiscal Affairs Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Crime Analyst	Grade F	1	0	1	0	1	0	0	0	0	0
Digital Records Technician	Grade F	1	0	1	0	1	0	1	0	1	0
Asst. Comm. Super.*	Grade E	0	0	0	0	0	0	0	0	0	0
Records Supervisor	Grade E	1	0	1	0	1	0	1	0	1	0
Sr. Communications Officer*	Grade E	0	0	0	0	0	0	0	0	0	0
Admin. Asst.	Grade D	3	0	3	0	3	0	3	0	3	0
Comm. Center Support Coord.	Grade D	1	0	1	0	1	0	1	0	1	0
Evidence Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Sr. Records Technician	Grade D	0	0	0	0	0	0	1	0	1	0
Communications Officer*	Grade D	0	0	0	0	0	0	0	0	0	0
Records Technician	Grade C	0	0	0	0	0	0	3	0	3	0
Records Clerk	Grade B	4	0	4	0	4	0	0	0	0	0
Parking Enforcement Officer	Grade B	1	0	0	0	0	0	0	0	0	0
School Patrol (Part-time)	Grade A	0	11	0	11	0	13	0	13	0	13
Sub-total Budgeted Positions		143	11	142	11	145	13	144	13	144	13

Authorized, Unbudgeted Positions

Crime Analyst	Grade F	0	0	0	0	0	0	1	0	1	0
Sub-total Unbudgeted Positions		0	0	0	0	0	0	1	0	1	0

Total Authorized Staffing		143	11	142	11	145	13	145	13	145	13
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Positions by Division

Administration	17	0	17	0	24	0	24	0	24	0
Patrol	96	11	95	11	95	13	95	13	95	13
CID	30	0	30	0	26	0	26	0	26	0
Total Authorized Staffing	143	11	142	11	145	13	145	13	145	13

*The City continues to provide for salary costs of 14 communications employees who were transferred to Williamson County in November 2016.



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme: A Safe Clean and Livable City

Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

The Franklin Police Department will establish performance standards that help surpass current levels of low crime.

Goal: The violent crime rate in Franklin will be below 50% of the national violent crime rate.

Benchmarks: The National Violent Crime Rate for 2011 was 386 per 100,000 residents. The Violent Crime Rate in Franklin was 166 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: The property crime rate in Franklin will be below 50% of the national property crime rate.

Benchmarks: The Property Crime Rate Nationally was 2,908 per 100,000 residents. The Property Crime Rate in Franklin was 1,710 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: Franklin Police will establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes.

Benchmarks: The National Clearance Rate for Violent Crimes in 2011 was 47 percent. The Violent Crime Clearance in Franklin was 76 percent (FBI, Crime in America, Uniform Crime Report).

Nationally, the Property Crime Clearance rate was 18.6 percent .The Property Crime Clearance rate in Franklin was 33 percent (FBI, Crime in America, Uniform Crime Report).

Key:	
Strategic Plan: FranklinForward	
Benchmarking Alliance of Tennessee	
Franklin Citizens Survey	☒

Workload (Output) Measures

	2018	2019	2020	2021*	2022*
Calls for service	70,936	74,154	74,044	^	^
 Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Number of High Priority Calls	4,246	3,320	2,197	^	^
 Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Number of Alarm Calls	3,431	3,390	3,047	^	^
Number of Offenses	5,358	4,972	4,444	^	^
Number of Arrest	2,784	2,787	2,162	^	^



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

TIBRS Type A crimes	3,442	3,106	2,967	^	^
TIBRS Type A crimes / 1,000 Population	48.5	43.8	41.8	^	^
TIBRS Type B crimes	1,484	1,429	1,476	^	^
Total traffic accidents	2,527	2,450	1,747	^	^
Public property accidents	2,348	2,270	1,593	^	^
Public property accidents / 1,000 population	33.1	32	22.5	^	^
Total number of FTEs in Police Department	143	142	145	145	145
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Number of budgeted, full-time, sworn officers	129	129	132	132	132
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Number of support personnel (excludes jail and dispatch)	13	13	13	13	13
Number of volunteers	15	15	15	15	15
Number of reserve officers	N/A	N/A	N/A	N/A	N/A
Police FTE per 1,000 Population	2.02	2.00	2.04	2.04	2.04
Average training hours taken by individual sworn employees	40	40	40	40	40
Number of Police Vehicles	150	150	150	150	150
Reported peak service population	110,000	110,000	110,000	110,000	110,000
Total Police Department Expenditures	\$ 16,852,274	\$ 16,452,226	\$ 16,623,853	\$ 17,692,474	\$ 17,430,763
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD

Efficiency Measures

	2018	2019	2020	2021*	2022*
Total per Capita Costs	\$ 238	\$ 232	\$ 234	\$ 250	\$ 246
Calls per Sworn Officer	549.9	574.8	560.9	^	^
Public Property Accidents per FTE	16.42	15.99	10.99	^	^
Cost per Call for Service	\$ 238	\$ 222	\$ 225	^	^

Outcome (Effectiveness) Measures

Note: Measures shown herein are being revised. While the data is correct, new targets are being developed with the cooperation of the Police Department and Finance Department to set realistic targets for crime statistics in Franklin.

	2018	2019	2020	2021*	2022*
Traffic Accidents with Injury as a Percentage of Total Traffic Accidents	13.1%	13.80%	13.70%	^	^
Average Response Time	07:58	08:04	07:51	^	^
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD

**Maintain violent crime rate in Franklin below 50% of the national average. (# per 100,000 pop.)

	2015	2016	2017	2018	2019
Violent Crime Rate in Franklin	227	232	206	168	164.87
<i>Violent Crime Rate Nationally</i>	<i>373.7</i>	<i>386.6</i>	<i>382.9</i>	<i>368.9</i>	<i>366.7</i>
Franklin as a % of National	60.7%	60.0%	53.8%	45.5%	45.0%
Target (50% of National) (Source: CJIS Reports, FBI)	50.0%	50.0%	50.0%	50.0%	50.0%
Meets target?	No	No	No	Yes	Yes



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

	**Maintain property crime rate in Franklin will be below 50% of the national rate.				
	2015	2016	2017	2018	2019
Property Crime Rate in Franklin	1594	1635	1478	1384	1328.6
<i>Property Crime Rate Nationally</i>	<i>2500.5</i>	<i>2451.6</i>	<i>2362.2</i>	<i>2199.5</i>	<i>2109.9</i>
Franklin as a % of National	63.7%	66.7%	62.6%	62.9%	63.0%
Target	50.0%	50.0%	50.0%	50.0%	50.0%
Meets target?	No	No	No	No	No
	**Establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes.				
	2015	2016	2017	2018	2019
Violent Crime Clearance in Franklin	60.9%	57.0%	47.0%	54.5%	58.3%
<i>National Clearance Rate for Violent Crimes</i>	<i>46.0%</i>	<i>45.6%</i>	<i>45.6%</i>	<i>45.5%</i>	<i>45.5%</i>
Target (National x 1.5)	69.0%	68.4%	68.4%	68.3%	68.3%
Meets target?	No	No	No	No	No
Franklin Property Crime Clearance Rate	27%	31%	32%	30.8%	37.4%
<i>National Property Crime Clearance Rate</i>	<i>19.4%</i>	<i>18.3%</i>	<i>17.6%</i>	<i>17.6%</i>	<i>17.2%</i>
Target (National x 1.5)	29.1%	27.5%	26.4%	26.4%	25.8%
Meets target?	No	Yes	Yes	Yes	Yes

*FY 2021 & 2022 Measures estimated

**Calendar Year data. All other data provided is Fiscal Year except Crime and Clearance Rates.

^ No data forecast. It is the policy of the Franklin Police Department not to forecast crime/accident data.



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget - Overall

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference	
						\$	%
Personnel							
Salaries & Wages	8,852,576	9,214,856	9,511,070	9,462,864	9,583,729	72,659	0.8%
Officials Fees	-	-	3,200	-	3,200	-	0.0%
Employee Benefits	3,865,293	4,109,944	4,188,973	4,124,414	4,246,994	58,021	1.4%
Total Personnel	12,717,869	13,324,800	13,703,243	13,587,278	13,833,923	130,680	1.0%
Operations							
Transportation Services	11,876	15,322	32,198	12,724	32,841	643	2.0%
Operating Services	108,945	81,378	113,761	79,734	116,036	2,275	2.0%
Notices, Subscriptions, etc.	29,490	33,085	30,610	26,123	31,224	614	2.0%
Utilities	414,168	374,675	439,825	398,771	454,436	14,611	3.3%
Contractual Services	586,329	838,477	848,176	846,714	997,458	149,282	17.6%
Repair & Maintenance Services	363,896	268,154	334,592	281,194	341,284	6,693	2.0%
Employee programs	179,522	126,446	139,402	141,150	142,189	2,787	2.0%
Professional Development/Travel	811	4,716	-	1,375	-	-	0.0%
Office Supplies	27,367	32,612	25,586	23,650	26,098	513	2.0%
Operating Supplies	369,034	477,575	417,717	408,314	345,492	(72,225)	-17.3%
Fuel & Mileage	254,018	234,880	267,500	215,884	228,600	(38,900)	-14.5%
Machinery & Equipment (<\$25,000)	310,530	272,925	243,997	234,245	248,877	4,880	2.0%
Repair & Maintenance Supplies	462	3,909	7,150	3,250	7,293	143	2.0%
Operational Units	117,878	66,821	84,092	84,092	85,774	1,682	2.0%
Property & Liability Costs	431,357	468,263	558,042	440,460	533,570	(24,473)	-4.4%
Rentals	2,922	3,780	2,521	2,400	2,572	50	2.0%
Permits	24	-	-	-	-	-	0.0%
Financial Fees	-	66	-	-	-	-	0.0%
Other Business Expenses	5,259	(4,031)	3,035	-	3,095	61	2.0%
Debt Service and Lease Payments	520,469	-	-	-	-	-	0.0%
Total Operations	3,734,357	3,299,053	3,548,204	3,200,080	3,596,840	48,636	1.4%
Capital	-	-	-	905,116	-	-	0.0%

Total Police Department	16,452,226	16,623,853	17,251,447	17,692,474	17,430,763	179,316	1.0%
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Notes & Objectives



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget - Administration Division

	Actual 2019	EOY 2020	Budget 2021	EOY 2021	Budget 2022	Difference	
						\$	%
Personnel							
Salaries & Wages	1,026,970	1,162,377	1,603,053	1,531,770	1,510,821	(92,232)	-5.8%
Officials Fees	-	-	3,200	-	3,200	-	0.0%
Employee Benefits	447,173	490,405	721,272	729,180	666,611	(54,661)	-7.6%
Total Personnel	1,474,143	1,652,782	2,327,525	2,260,950	2,180,632	(146,893)	-6.3%
Operations							
Transportation Services	11,036	13,736	32,198	12,700	32,841	643	2.0%
Operating Services	103,897	77,367	105,563	78,000	107,675	2,111	2.0%
Notices, Subscriptions, etc.	23,160	24,984	27,089	19,378	27,633	544	2.0%
Utilities	414,168	374,675	439,825	398,771	454,436	14,611	3.3%
Contractual Services	552,372	808,123	809,716	802,264	951,498	141,782	17.5%
Repair & Maintenance Services	359,846	267,111	334,592	281,194	341,284	6,693	2.0%
Employee programs	72,467	40,078	32,853	34,601	33,509	656	2.0%
Professional Development/Travel	493	954	-	1,100	-	-	0.0%
Office Supplies	25,618	28,650	25,586	23,300	26,098	513	2.0%
Operating Supplies	314,598	390,271	329,277	319,874	255,283	(73,993)	-22.5%
Fuel & Mileage	253,940	234,748	267,500	215,884	228,600	(38,900)	-14.5%
Machinery & Equipment (<\$25,000)	215,130	214,955	243,997	234,245	248,877	4,880	2.0%
Repair & Maintenance Supplies	439	142	7,150	3,250	7,293	143	2.0%
Operational Units	19,911	19,088	21,242	21,242	21,666	425	2.0%
Property & Liability Costs	131,202	136,845	191,647	100,509	149,851	(41,797)	-21.8%
Rentals	2,922	2,981	2,521	2,400	2,572	50	2.0%
Permits	24	-	-	-	-	-	0.0%
Financial Fees	-	66	-	-	-	-	0.0%
Other Business Expenses	5,259	(4,090)	3,035	-	3,095	61	2.0%
Debt Service and Lease Payments	520,469	-	-	-	-	-	0.0%
Total Operations	3,026,950	2,630,684	2,873,791	2,548,712	2,892,211	18,419	0.6%
Capital	-	-	-	905,116	-	-	0.0%
Total Administration Division	4,501,093	4,283,466	5,201,316	5,714,778	5,072,843	(128,474)	-2.5%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
I=	81110	REGULAR PAY	1,015,903	1,329,472	1,139,983	1,629,568	522,021	1,515,378	1,535,493	1,612,268	1,692,881
=	81120	OVERTIME PAY	11,067	27,500	22,052	27,500	5,202	16,392	28,050	29,453	30,925
=	81130	COURT OVERTIME PAY		1,000	342	1,000			1,020	1,071	1,125
	81199	VACANCY ADJUSTMENT		(43,121)		(55,015)			(53,742)	(56,429)	(59,251)
=	XWAGE	TOTAL WAGES	1,026,970	1,314,851	1,162,377	1,603,053	527,222	1,531,770	1,510,821	1,586,363	1,665,680
	81250	JUDICIAL COMMISSION-WARRANTS		3,200		3,200			3,200	3,200	3,200
=	XOFF	TOTAL OFFICIALS FEES		3,200		3,200			3,200	3,200	3,200
=	81410	FICA (EMPLOYER'S SHARE)	74,367	92,762	83,936	118,717	38,156	109,076	119,141	125,098	131,353
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	226,806	323,817	301,234	415,821	104,444	417,776	383,833	422,216	464,438
	81422	NEAR-SITE CLINIC (URGENT TEAM)						4,470	5,000	5,000	5,000
=	81425	VISION PREMIUMS	1,492	2,011	1,925	2,516	628	2,514	2,258	2,484	2,732
=	81430	DENTAL INSURANCE PREMIUMS	62,132	21,993	24,730	25,755	9,955	16,324	17,011	17,862	18,755
	81431	FSA ADMINISTRATION						269	269	269	269
=	81433	GROUP INSURANCE PREMIUMS						9,545	9,359	9,827	10,318
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(49,395)	(68,811)	(62,413)	(84,119)	(27,857)	(80,089)	(67,663)	(73,753)	(80,390)
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS						(759)	(9,756)	(10,244)	(10,756)
=	81444	EE VISION INSURANCE CONTRIBUTIONS						(40)	(429)	(450)	(473)
!	81450	RETIREMENT CONTRIBUTIONS	116,835	128,520	121,218	210,418	103,846	207,691	149,873	164,861	181,347
	81455	DEFERRED COMP MATCH	8,553	9,108	7,507	6,944	3,539	10,318	10,422	10,943	11,490
	81456	TCRS CONTRIBUTIONS (CITY)			4,104	11,370	2,502	7,535	33,077	36,385	40,023
	81460	UNEMPLOYMENT CLAIMS	(275)	5,000	1,287	5,000	4,193	10,000	5,000	5,000	5,000
	81470	WORKERS COMPENSATION PREMIUMS	4,716	85,179	4,823	6,300	5,968	12,000	6,615	6,946	7,293
	81481	CLOTHING ALLOWANCE	1,942	2,500	2,054	2,550	740	2,550	2,601	2,653	2,706
=	XBEN	TOTAL BENEFITS	447,173	602,079	490,405	721,272	246,112	729,180	666,611	725,097	789,105
=	XPER	TOTAL PERSONNEL	1,474,143	1,920,130	1,652,782	2,327,525	773,335	2,260,950	2,180,632	2,314,660	2,457,985
		Operations									
	82110	MAILING & OUTBOUND SHIPPING SERVICES	7,535	6,734	6,926	6,869	1,120	5,000	7,006	7,146	7,289
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS		16,762		17,097			17,439	17,788	18,144
	82130	VEHICLE LICENSES & TITLES	1,856	1,138	14	1,161		500	1,184	1,208	1,232
	82140	VEHICLE TOW-IN SERVICES	1,645	6,932	6,796	7,071	1,913	7,200	7,212	7,356	7,503
=	XTRC	TOTAL TRANSPORTATION CHARGES	11,036	31,566	13,736	32,198	3,033	12,700	32,841	33,498	34,168
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	5,036	5,521	5,448	5,631	1,470	6,500	5,744	5,859	5,976
	82240	TRANSCRIPTION FEES	553		516		78				
	82250	TESTING & PHYSICALS	53,533	26,012	32,649	55,000	4,246	30,000	56,100	57,222	58,366
	82255	INVESTIGATIVE POLYGRAPHS	1,650		500						
	82260	UNIFORM RENTAL & SERVICES	33,983	38,503	31,967	39,273	5,724	24,000	40,059	40,860	41,677
	82299	OTHER OPERATING SERVICES	9,142	5,548	6,287	5,659	180	17,500	5,772	5,888	6,005
=	XOPSV	TOTAL OPERATING SERVICES	103,897	75,584	77,367	105,563	11,697	78,000	107,675	109,829	112,024
	82310	LEGAL NOTICES	67	1,104		1,126			1,149	1,172	1,195
	82330	CITIZENS ACADEMIES	5,294	7,416	4,530	7,564	208	2,000	7,716	7,870	8,027
	82350	DUES FOR MEMBERSHIPS	4,334	4,425	6,164	4,514	2,532	7,000	4,604	4,696	4,790
	82355	PROFESSIONAL STANDARDS / ACCREDITATION	6,461	6,696	4,369	6,830		5,000	6,967	7,106	7,248

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	3,013	2,208	2,280	2,252	40	2,252	2,297	2,343	2,390
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		1,104		1,126		1,126	1,149	1,172	1,195
	82371	EMERGENCY RELIEF	1,410		4,700		3,197				
	82390	PUBLICATIONS, NON-TRAINING	2,581	3,605	2,941	3,677	27	2,000	3,751	3,826	3,902
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	23,160	26,558	24,984	27,089	6,004	19,378	27,633	28,185	28,747
	82410	ELECTRIC SERVICE	169,537	192,380	172,510	181,999	35,724	193,240	191,099	200,654	210,687
	82420	WATER & SEWER SERVICE	3,549	4,175	2,420	4,259	1,516	12,756	4,382	4,470	4,559
	82430	STORMWATER SERVICE	1,271	1,442	1,339	1,514	272	1,677	1,567	1,645	1,728
	82435	SOLID WASTE SERVICE	3,410	3,885	3,385	4,079	560	3,360	4,385	4,604	4,835
	82440	NATURAL GAS SERVICE	1,254	2,258	1,209	2,371	183	1,212	2,489	2,614	2,745
	82450	TELEPHONE SERVICE	9,839	9,476	9,793	9,666	2,495	10,130	9,859	10,056	10,257
	82451	800 MHZ ACCESS LINE SERVICE	21,629	29,589	224	30,181			30,784	31,400	32,028
	82455	CELLULAR TELEPHONE SERVICE	74,130	72,100	64,391	76,542	10,083	59,922	78,073	79,634	81,227
	82470	INTERNET & RELATED SERVICES	18,072	18,530	22,817	18,901	6,630	26,591	19,279	19,664	20,057
	82481	CDPD CHARGES	111,477	108,150	96,587	110,313	15,125	89,883	112,519	114,770	117,065
=	XUTIL	TOTAL UTILITIES	414,168	441,985	374,675	439,825	72,589	398,771	454,436	469,511	485,188
	82510	COMPUTER SERVICES	28,565	22,785	41,333	28,900	5,704	28,900	29,478	30,068	30,669
	82520	LEGAL SERVICES	12,825		150						
+	82599	OTHER CONTRACTUAL SERVICES	510,982	780,816	766,640	780,816	773,364	773,364	922,020	922,020	922,020
	2	FY 2019 PER - In-Car Cameras		134,613		134,613		134,613	134,613	134,613	134,613
	3	Communications (Dispatchers) Payment to Wil. County	510,982	506,231		506,231		506,231	550,000	550,000	550,000
	4	FY 2019 PER - Body Cameras		132,484		132,484	773,364	132,484	132,484	132,484	132,484
	5	Axon Taser contract amendment							104,923	104,923	104,923
	6	Various from missing detail line		7,488	766,640	7,488		36			
	*	Amount missing from detail									
=	XCTS	TOTAL CONTRACTUAL SERVICES	552,372	803,601	808,123	809,716	779,068	802,264	951,498	952,088	952,689
+	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	301,486	241,357	225,376	246,184	39,008	225,194	251,108	256,130	261,253
	1	Billed from Fleet Maintenance		106,762		108,897		132,188	111,075	113,297	115,563
	2	Car Washes		2,861		2,918		7,588	2,977	3,036	3,097
	3	Costs Incurred by FPD	301,486	131,734	225,376	134,369	39,008	85,418	137,056	139,797	142,593
	*	Amount missing from detail									
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	28,105	35,890	35,309	36,608	17,113	36,000	37,340	38,087	38,848
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	30,255	50,784	6,426	51,800	7,554	20,000	52,836	53,892	54,970
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	359,846	328,031	267,111	334,592	63,674	281,194	341,284	348,109	355,071
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	8,151	2,208	2,709	2,252	1,806	4,000	2,297	2,346	2,393
	82780	TRAINING, OUTSIDE	54,735	67,980	25,371	19,340	2,625	19,340	19,726	20,121	20,523
	82790	TRAINING, IN-HOUSE	9,581	11,040	11,998	11,261	2,020	11,261	11,486	11,716	11,950
=	XEPG	TOTAL EMPLOYEE PROGRAMS	72,467	81,228	40,078	32,853	6,451	34,601	33,509	34,183	34,866
	82810	REGISTRATIONS	410		415		600	1,000			
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	30								
	82830	AIR TRAVEL			488						
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	53		51		79	100			
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	493		954		679	1,100			
	83110	OFFICE SUPPLIES	19,451	21,276	20,879	21,702	1,737	17,000	22,136	22,578	23,030
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			90			1,500			
	83130	EMPLOYEE BENEVOLENCE ITEMS	2,463	496	3,677	506	416	1,300	516	526	537

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	3,704	3,312	4,004	3,378	388	3,500	3,446	3,515	3,585
=	XOFS	TOTAL OFFICE SUPPLIES	25,618	25,084	28,650	25,586	2,541	23,300	26,098	26,619	27,152
	83210	TRAINING SUPPLIES	11,635	8,280	5,463	8,446	2,678	8,446	8,615	8,787	8,963
	83240	MEDICAL SUPPLIES	155								
	83250	SAFETY SUPPLIES	3,338	1,379	550	1,407	313	2,000	1,435	1,463	1,493
	83260	UNIFORMS PURCHASED	6,842	4,623	7,164	4,715	2,395	4,715	4,810	4,906	5,004
	83265	UNIFORMS, SPECIALIZED	72,700	53,865	65,963	54,942	2,591	54,942	56,041	57,162	58,305
+	83280	FIREARMS & RELATED SUPPLIES	66,487	109,060	168,655	154,061	30,902	130,061	76,562	78,093	79,655
	1	Various	66,487	50,060	83,892	51,061		51,061	76,562	78,093	79,655
	2	FY 2020 PER - Tasers		59,000		79,000		79,000			
	3	adjustment from workbooks			84,763	24,000	30,902				
	*	Amount missing from detail									
	83281	AMMUNITION	125,282	84,301	111,522	85,987	17,872	85,987	87,707	89,461	91,250
	83282	EVIDENCE SUPPLIES	3,563	3,650	2,769	3,723	1,174	3,723	3,797	3,873	3,951
	83299	OTHER OPERATING SUPPLIES	24,596	15,682	28,185	15,996	10,125	30,000	16,316	16,642	16,975
=	XOPS	TOTAL OPERATING SUPPLIES	314,598	280,840	390,271	329,277	68,051	319,874	255,283	260,387	265,596
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	253,940	282,982	234,748	267,500	38,610	215,884	228,600	233,172	237,835
=	XFUEL	TOTAL FUEL & MILEAGE	253,940	282,982	234,748	267,500	38,610	215,884	228,600	233,172	237,835
	83510	FURNITURE, FIXTURES (<\$25,000)	11,280		250		198	200			
	83520	VEHICLES (<\$25,000)	19,044								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	65,956	38,892	27,380	39,670		40,000	40,463	41,273	42,098
	1	Body Camera Rollover (plus 1.5%)									
	2	General Equipment Purchases	65,956	38,892	9,977	39,670		40,000	40,463	41,273	42,098
	3	FY 2018 PER - Copiers (2)			17,403						
	*	Amount missing from detail									
+	83540	COMPUTER HARDWARE (<\$25,000)	115,886	190,240	184,253	194,045	120,375	194,045	197,926	201,884	205,922
	1	Body Camera Rollover (plus 1.5%)									
	2	Computer Replacement	115,886	190,240	184,253	194,045	120,375	194,045	197,926	201,884	205,922
	*	Amount missing from detail									
+	83550	COMPUTER SOFTWARE (<\$25,000)	2,964	10,081	3,072	10,282			10,488	10,698	10,912
	1	Body Camera Rollover (plus 1.5%)									
	2	Software	2,964	10,081	3,072	10,282			10,488	10,698	10,912
	*	Amount missing from detail									
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	215,130	239,213	214,955	243,997	120,573	234,245	248,877	253,855	258,932
	83620	EQUIPMENT PARTS & SUPPLIES	341	6,457	142	6,586		3,000	6,718	6,852	6,989
	83660	BUILDING MAINTENANCE SUPPLIES	98	553		564		250	575	587	599
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	439	7,010	142	7,150		3,250	7,293	7,439	7,588
	84113	SRT OPERATIONS	300								
	84121	CENTURY COURT FIRING RANGE OPERATIONS	19,611	20,825	18,687	21,242	2,122	21,242	21,666	22,100	22,542
	84122	CIRT OPERATIONS			126						
	84210	CENTURY COURT TRAINING CENTER OPERATIONS			275						
=	XOPU	TOTAL OPERATIONAL UNITS	19,911	20,825	19,088	21,242	2,122	21,242	21,666	22,100	22,542
	85110	PROPERTY INSURANCE	42,924	45,070	44,726	46,962	44,098	44,098	46,303	48,618	51,049
	85111	FRAUD INSURANCE	3,472	3,646	4,017	3,646	4,632	4,632	4,863	5,107	5,362
	85112	INLAND MARINE INSURANCE	4,664	7,010	4,676	4,910	4,881	4,881	5,125	5,381	5,650
	85113	AUTO PHYSICAL DAMAGE	362	380	566	594	263	263	276	290	304

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	85115	LIABILITY INSURANCE	4,419	4,640	4,602	9,050	4,005	4,005	4,206	4,416	4,637
	85116	E&O LIABILITY INSURANCE	8,174	8,583	9,200	9,660	5,047	5,047	5,299	5,564	5,843
	85117	VEHICLE LIABILITY INSURANCE	4,418	5,192	6,669	7,002	2,430	2,430	2,552	2,679	2,813
	85118	LAW ENFORCEMENT LIABILITY INSURANCE	54,366	57,084	58,520	61,446	31,575	31,575	33,154	34,811	36,552
	85119	UMBRELLA LIABILITY	3,211	3,372	3,869	4,062	3,578	3,578	3,757	3,945	4,142
	85120	PROPERTY DAMAGE COSTS		16,753		16,753			16,753	16,753	16,753
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	5,142								
	85128	LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBLES		27,563		27,562			27,563	27,563	27,563
	85140	SURETY/NOTARY BONDS	50								
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	131,202	179,293	136,845	191,647	100,509	100,509	149,851	155,127	160,668
	85240	EQUIPMENT RENTAL & LEASES			443						
	85250	STORAGE RENTAL	2,922	2,472	2,538	2,521	586	2,400	2,572	2,623	2,676
=	XRENT	TOTAL RENTALS	2,922	2,472	2,981	2,521	586	2,400	2,572	2,623	2,676
	85530	E-COMMERCE FEES	24		66		17				
=	XFLF	TOTAL FINANCIAL FEES	24		66		17				
	85990	MISCELLANEOUS	5,258	2,975	(4,090)	3,035	(15)		3,095	3,157	3,220
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	5,258	2,975	(4,090)	3,035	(15)		3,095	3,157	3,220
+	86600	LEASE/LOAN PRINCIPAL	516,801								
	01	911 Communications Equipment									
	02	SunTrust - Dispatch Equipment, Vehicles									
	03	US Bank Sch 2 - Vehicles									
	04	2015 - 12 Police Vehicles (\$546,151)									
	05	2015 - (Chase) - 1 Admin Car									
	06	2016 - 10 Police Crusiers									
	07	2016 - In Car Digital Cameras									
	08	Misc									
	09	2017 - 12 Police Cruisers									
	10	Line Item 10									
	11	2017 - 3 Unmarked Cars									
	12	FY 2018 PER - 25 Unmarked & Marked Cars	516,801								
	*	Amount missing from detail									
+	86700	LEASE/LOAN INTEREST	3,668								
	01	911 Communications Equipment									
	02	SunTrust - Dispatch Equipment, Vehicles									
	03	US Bank Sch 2 - Vehicles									
	04	2015 - 12 Police Vehicles (\$546,151)									
	05	2015 - (Chase) - 1 Admin Car									
	06	2016 - 10 Police Crusiers									
	07	2016 - In Car Digital Cameras									
	08	Misc									
	09	2017 - 12 Police Crusiers									
	10	Line Item 10									
	11	2017 - 2 Unmarked Cars									
	12	FY 2018 PER - 25 Unmarked & Marked Cars	3,668								
	*	Amount missing from detail									
=	XDSV	TOTAL DEBT SERVICE	520,469								

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
=	XOP	TOTAL OPERATIONS	3,026,950	2,829,247	2,630,684	2,873,791	1,276,190	2,548,712	2,892,211	2,939,882	2,988,962
		Capital									
I=	89520	VEHICLES (>\$25,000)		1,000,000			769,967	905,116			
=	XMEQ	TOTAL MACHINERY & EQUIPMENT (>\$25,000)		1,000,000			769,967	905,116			
=	XCAP	TOTAL CAPITAL		1,000,000			769,967	905,116			
=	XTOT	TOTAL EXPENDITURES	4,501,093	5,749,377	4,283,466	5,201,316	2,819,491	5,714,778	5,072,843	5,254,542	5,446,947



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget - CID Division

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference \$	%
Personnel							
Salaries & Wages	2,150,931	2,038,595	1,785,100	1,516,826	1,844,256	59,156	3.3%
Officials Fees	-	-	-	-	-	-	0.0%
Employee Benefits	833,482	865,779	741,740	729,294	794,207	52,467	7.1%
Total Personnel	2,984,413	2,904,374	2,526,840	2,246,120	2,638,462	111,622	4.4%
Operations							
Transportation Services	840	809	-	-	-	-	0.0%
Operating Services	455	-	8,198	-	8,362	164	2.0%
Notices, Subscriptions, etc.	590	1,916	1,072	1,072	1,093	21	2.0%
Utilities	-	-	-	-	-	-	0.0%
Contractual Services	33,957	28,235	38,460	44,000	45,960	7,500	19.5%
Repair & Maintenance Services	1,094	820	-	-	-	-	0.0%
Employee programs	44,340	32,509	44,125	44,125	45,008	883	2.0%
Professional Development/Travel	78	987	-	100	-	-	0.0%
Office Supplies	668	1,720	-	100	-	-	0.0%
Operating Supplies	-	107	-	-	-	-	0.0%
Fuel & Mileage	78	58	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	26,058	1,430	-	-	-	-	0.0%
Repair & Maintenance Supplies	14	185	-	-	-	-	0.0%
Operational Units	31,132	15,060	19,741	19,741	20,136	395	2.0%
Property & Liability Costs	103,222	101,095	111,996	71,771	79,579	(32,417)	-28.9%
Other Business Expenses	-	59	-	-	-	-	0.0%
Total Operations	242,526	184,990	223,592	180,909	200,138	(23,454)	-10.5%
Capital	-	-	-	-	-	-	0.0%
Total CID Division	3,226,939	3,089,364	2,750,432	2,427,029	2,838,600	88,168	3.2%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
=	81110	REGULAR PAY	1,906,566	1,930,191	1,831,691	1,543,730	482,075	1,362,001	1,599,333	1,679,300	1,763,265
=	81120	OVERTIME PAY	231,086	250,000	195,433	250,000	55,200	145,658	255,000	267,750	281,138
=	81130	COURT OVERTIME PAY	13,279	45,000	11,471	45,000	2,534	9,167	45,900	48,195	50,605
	81199	VACANCY ADJUSTMENT		(67,380)		(53,630)			(55,977)	(58,775)	(61,714)
=	XWAGE	TOTAL WAGES	2,150,931	2,157,811	2,038,595	1,785,100	539,810	1,516,826	1,844,256	1,936,470	2,033,294
=	81410	FICA (EMPLOYER'S SHARE)	159,934	147,273	150,766	119,566	39,304	111,649	138,095	145,000	152,250
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	404,408	525,956	434,166	420,053	103,406	399,547	441,122	485,234	533,758
	81422	NEAR-SITE CLINIC (URGENT TEAM)						3,690			
=	81425	VISION PREMIUMS	2,706	3,092	2,777	2,490	613	2,363	2,604	2,864	3,151
=	81430	DENTAL INSURANCE PREMIUMS	16,817	38,899	27,928	27,057	9,258	15,842	17,594	18,474	19,397
	81431	FSA ADMINISTRATION						77			
=	81433	GROUP INSURANCE PREMIUMS						8,734	10,350	10,868	11,411
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(106,608)	(113,218)	(102,247)	(87,662)	(27,634)	(77,650)	(79,540)	(86,699)	(94,501)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	3,400	2,400							
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS						(705)	(9,756)	(10,244)	(10,756)
=	81444	EE VISION INSURANCE CONTRIBUTIONS						(38)	(503)	(528)	(555)
!	81450	RETIREMENT CONTRIBUTIONS	288,404	317,244	299,222	199,343	109,311	218,622	219,046	240,950	265,045
	81455	DEFERRED COMP MATCH	14,558	15,307	8,255	3,210	2,776	5,470	3,307	3,472	3,646
	81456	TCRS CONTRIBUTIONS (CITY)			9,408	25,225	5,381	17,985	18,328	20,161	22,177
	81470	WORKERS COMPENSATION PREMIUMS	8,148	21,688	13,052	15,750	3,181	7,000	16,538	17,365	18,233
	81475	WORKERS COMPENSATION CLAIMS	27,291	500	5,758	1,000	11	1,000	1,000	1,000	1,000
	81481	CLOTHING ALLOWANCE	14,424	15,400	16,694	15,708	16,023	15,708	16,022	16,342	16,669
=	XBEN	TOTAL BENEFITS	833,482	974,541	865,779	741,740	261,630	729,294	794,207	864,259	940,925
=	XPER	TOTAL PERSONNEL	2,984,413	3,132,352	2,904,374	2,526,840	801,440	2,246,120	2,638,463	2,800,729	2,974,219
		Operations									
	82130	VEHICLE LICENSES & TITLES	819		809		90				
	82140	VEHICLE TOW-IN SERVICES	21								
=	XTRC	TOTAL TRANSPORTATION CHARGES	840		809		90				
	82240	TRANSCRIPTION FEES		8,037		8,198			8,362	8,529	8,700
	82250	TESTING & PHYSICALS	455								
=	XOPSV	TOTAL OPERATING SERVICES	455	8,037		8,198			8,362	8,529	8,700
	82350	DUES FOR MEMBERSHIPS	590	1,051	1,916	1,072	457	1,072	1,093	1,115	1,138
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	590	1,051	1,916	1,072	457	1,072	1,093	1,115	1,138
	82510	COMPUTER SERVICES	33,957	37,000	28,235	38,460	17,198	44,000	45,960	46,879	47,817
=	XCTS	TOTAL CONTRACTUAL SERVICES	33,957	37,000	28,235	38,460	17,198	44,000	45,960	46,879	47,817
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	1,094		820						
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	1,094		820						

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	82780	TRAINING, OUTSIDE	43,980	43,260	32,509	44,125	10,162	44,125	45,008	45,908	46,826
	82790	TRAINING, IN-HOUSE	360								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	44,340	43,260	32,509	44,125	10,162	44,125	45,008	45,908	46,826
	82810	REGISTRATIONS			430						
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	52		94						
	82840	LODGING			242						
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	26		221		55	100			
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	78		987		55	100			
	83110	OFFICE SUPPLIES			1,030						
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			75						
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	668		615		40	100			
=	XOFS	TOTAL OFFICE SUPPLIES	668		1,720		40	100			
	83260	UNIFORMS PURCHASED			107						
=	XOPS	TOTAL OPERATING SUPPLIES			107						
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	78		58						
=	XFUEL	TOTAL FUEL & MILEAGE	78		58						
	83530	MACHINERY & EQUIPMENT (<\$25,000)			182						
	83540	COMPUTER HARDWARE (<\$25,000)	25,948		1,248						
	83550	COMPUTER SOFTWARE (<\$25,000)	110								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	26,058		1,430						
	83620	EQUIPMENT PARTS & SUPPLIES	14		185						
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	14		185						
	84111	CID OPERATIONS	17,869	17,294	11,473	17,640	240	17,640	17,993	18,353	18,720
	84112	CID VICE OPERATIONS			273						
	84118	SEX OFFENDER REGISTRY COSTS	12,327	441	800	450		450	459	468	477
	84121	CENTURY COURT FIRING RANGE OPERATIONS			1,533						
	84123	DIVE TEAM OPERATIONS					164				
	84124	EXTRADITION EXPENSES	936	1,619	981	1,651	287	1,651	1,684	1,718	1,752
=	XOPU	TOTAL OPERATIONAL UNITS	31,132	19,354	15,060	19,741	691	19,741	20,136	20,539	20,949
	85111	FRAUD INSURANCE	2,171	2,280	2,374	2,280	2,469	2,469	2,592	2,722	2,858
	85112	INLAND MARINE INSURANCE	29	30	145	152		152	160	168	176
	85113	AUTO PHYSICAL DAMAGE	1,438	1,510	1,826	1,917	1,502	1,502	1,577	1,656	1,739
	85115	LIABILITY INSURANCE	18,818	19,759	16,534	19,853	2,135	2,135	2,242	2,354	2,471
	85116	E&O LIABILITY INSURANCE	5,112	5,368	5,436	5,708	2,690	2,690	2,825	2,966	3,114
	85117	VEHICLE LIABILITY INSURANCE	15,262	11,102	13,353	14,021	11,340	11,340	11,907	12,502	13,127
	85118	LAW ENFORCEMENT LIABILITY INSURANCE	54,366	57,084	58,520	61,446	49,576	49,576	52,055	54,658	57,390
	85119	UMBRELLA LIABILITY	2,008	2,108	2,286	2,400	1,907	1,907	2,002	2,102	2,208
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES			104						
	85128	LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBLES	4,018	4,219	517	4,219			4,219	4,219	4,219
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	103,222	103,460	101,095	111,996	71,619	71,771	79,579	83,347	87,302

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	85990	MISCELLANEOUS			59						
=	XOBE	TOTAL OTHER BUSINESS EXPENSES			59						
=	XOP	TOTAL OPERATIONS	242,526	212,162	184,990	223,592	100,312	180,909	200,138	206,317	212,732
		Capital									
=	XTOT	TOTAL EXPENDITURES	3,226,939	3,344,514	3,089,364	2,750,432	901,752	2,427,029	2,838,601	3,007,046	3,186,951



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget - Patrol Division

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference \$	%
Personnel							
Salaries & Wages	5,674,675	6,013,884	6,122,917	6,414,267	6,228,652	105,735	1.7%
Officials Fees	-	-	-	-	-	-	0.0%
Employee Benefits	2,584,638	2,753,760	2,725,961	2,665,941	2,786,178	60,217	2.2%
Total Personnel	8,259,313	8,767,644	8,848,878	9,080,207	9,014,830	165,952	1.9%
Operations							
Transportation Services	-	777	-	24	-	-	0.0%
Operating Services	4,593	4,011	-	1,734	-	-	0.0%
Notices, Subscriptions, etc.	5,740	6,185	2,449	5,673	2,498	49	2.0%
Utilities	-	-	-	-	-	-	0.0%
Contractual Services	-	2,119	-	450	-	-	0.0%
Repair & Maintenance Services	2,956	223	-	-	-	-	0.0%
Employee programs	62,715	53,859	62,424	62,424	63,672	1,248	2.0%
Professional Development/Travel	240	2,775	-	175	-	-	0.0%
Office Supplies	1,081	2,242	-	250	-	-	0.0%
Operating Supplies	54,436	87,197	88,440	88,440	90,209	1,769	2.0%
Fuel & Mileage	-	74	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	69,342	56,540	-	-	-	-	0.0%
Repair & Maintenance Supplies	9	3,582	-	-	-	-	0.0%
Operational Units	66,835	32,673	43,109	43,109	43,971	862	2.0%
Property & Liability Costs	196,933	230,323	254,399	268,180	304,140	49,741	19.6%
Rentals	-	799	-	-	-	-	0.0%
Permits	-	-	-	-	-	-	0.0%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	-	-	-	-	-	-	0.0%
Total Operations	464,880	483,379	450,821	470,459	504,490	53,669	11.9%
Capital	-	-	-	-	-	-	0.0%
Total Patrol Division	8,724,193	9,251,023	9,299,699	9,550,668	9,519,320	219,621	2.4%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
=	81110	REGULAR PAY	5,118,510	5,389,978	5,496,304	5,834,579	2,067,061	5,944,818	5,945,033	6,242,285	6,554,399
=	81120	OVERTIME PAY	470,718	400,934	469,010	400,934	126,471	448,749	408,953	429,401	450,871
=	81130	COURT OVERTIME PAY	85,447	81,120	48,570	81,120	6,025	20,700	82,742	86,879	91,223
	81199	VACANCY ADJUSTMENT		(178,661)		(193,716)			(208,076)	(218,480)	(229,404)
=	XWAGE	TOTAL WAGES	5,674,675	5,693,371	6,013,884	6,122,917	2,199,558	6,414,267	6,228,652	6,540,085	6,867,089
=	81410	FICA (EMPLOYER'S SHARE)	415,907	390,502	441,971	502,184	160,071	471,069	475,383	499,152	524,110
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	1,381,080	1,353,177	1,470,540	1,465,121	385,281	1,503,348	1,539,523	1,693,475	1,862,823
	81422	NEAR-SITE CLINIC (URGENT TEAM)						19,254	19,254	19,254	19,254
=	81425	VISION PREMIUMS	9,080	7,402	9,172	8,848	2,308	9,003	9,137	10,051	11,056
=	81430	DENTAL INSURANCE PREMIUMS	64,374	111,119	96,322	102,119	36,387	66,414	68,627	72,058	75,661
	81431	FSA ADMINISTRATION						461	461	461	461
=	81433	GROUP INSURANCE PREMIUMS					15,794	37,000	36,766	38,604	40,535
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(283,446)	(289,552)	(305,351)	(301,998)	(102,399)	(288,035)	(273,816)	(298,459)	(325,321)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	15,800	2,400	20,300	14,000			16,000	16,000	16,000
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS						(2,927)	(39,024)	(40,975)	(43,024)
=	81444	EE VISION INSURANCE CONTRIBUTIONS						(136)	(1,759)	(1,847)	(1,939)
!	81450	RETIREMENT CONTRIBUTIONS	647,331	712,065	671,612	653,403	317,002	634,005	645,608	710,169	781,186
	81455	DEFERRED COMP MATCH	111,003	112,737	41,096	36,988	12,717	42,700	29,806	31,296	32,861
	81456	TCRS CONTRIBUTIONS (CITY)			90,092	109,006	35,327	113,996	118,260	130,086	143,095
	81460	UNEMPLOYMENT CLAIMS			2,295		126	200			
	81470	WORKERS COMPENSATION PREMIUMS	102,173	106,088	103,068	111,392	10,807	25,000	116,962	122,810	128,951
	81475	WORKERS COMPENSATION CLAIMS	120,743	20,308	112,494	20,308	11,585	30,000	20,308	20,308	20,308
	81481	CLOTHING ALLOWANCE	593	4,500	149	4,590		4,590	4,682	4,776	4,871
=	XBEN	TOTAL BENEFITS	2,584,638	2,530,746	2,753,760	2,725,961	885,007	2,665,942	2,786,178	3,027,219	3,290,888
=	XPER	TOTAL PERSONNEL	8,259,313	8,224,117	8,767,644	8,848,878	3,084,564	9,080,209	9,014,829	9,567,304	10,157,977
		Operations									
	82110	MAILING & OUTBOUND SHIPPING SERVICES					24	24			
	82130	VEHICLE LICENSES & TITLES			777						
=	XTRC	TOTAL TRANSPORTATION CHARGES			777		24	24			
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	750		62						
	82250	TESTING & PHYSICALS	3,843	4,500	3,949		1,626	1,734			
=	XOPSV	TOTAL OPERATING SERVICES	4,593	4,500	4,011		1,626	1,734			
	82330	CITIZENS ACADEMIES	2,140		1,492						
	82350	DUES FOR MEMBERSHIPS	3,359	2,401	4,076	2,449	2,437	5,000	2,498	2,548	2,599
	82371	EMERGENCY RELIEF					360				
	82390	PUBLICATIONS, NON-TRAINING	241		617		673	673			
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	5,740	2,401	6,185	2,449	3,470	5,673	2,498	2,548	2,599
	82510	COMPUTER SERVICES			2,119		400	450			
=	XCTS	TOTAL CONTRACTUAL SERVICES			2,119		400	450			

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	2,956		204		(441)				
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES			19						
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	2,956		223		(441)				
	82780	TRAINING, OUTSIDE	62,616	79,852	53,775	62,424	14,547	62,424	63,672	64,946	66,245
	82790	TRAINING, IN-HOUSE	99		84						
=	XEPG	TOTAL EMPLOYEE PROGRAMS	62,715	79,852	53,859	62,424	14,547	62,424	63,672	64,946	66,245
	82810	REGISTRATIONS			25		175	175			
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	115		346						
	82830	AIR TRAVEL			894						
	82840	LODGING			1,173						
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	125		337			250			
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	240		2,775		175	425			
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,081		2,242						
=	XOFS	TOTAL OFFICE SUPPLIES	1,081		2,242						
	83210	TRAINING SUPPLIES					91				
	83240	MEDICAL SUPPLIES	127								
	83260	UNIFORMS PURCHASED	52,856	94,506	86,935	88,440	26,488	88,440	90,209	92,013	93,853
	83265	UNIFORMS, SPECIALIZED	1,020	3,900							
	83280	FIREARMS & RELATED SUPPLIES			240						
	83299	OTHER OPERATING SUPPLIES	433		22						
=	XOPS	TOTAL OPERATING SUPPLIES	54,436	98,406	87,197	88,440	26,579	88,440	90,209	92,013	93,853
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)			74						
=	XFUEL	TOTAL FUEL & MILEAGE			74						
	83530	MACHINERY & EQUIPMENT (<\$25,000)	3,575	36,822	44,422		(2,592)				
	83540	COMPUTER HARDWARE (<\$25,000)	65,767	13,500	11,950						
	83550	COMPUTER SOFTWARE (<\$25,000)			168						
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	69,342	50,322	56,540		(2,592)				
	83620	EQUIPMENT PARTS & SUPPLIES	9		3,582						
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	9		3,582						
	84110	K-9 OPERATIONS	(75)								
	84113	SRT OPERATIONS	12,274	18,950	15,429	19,329	1,449	19,329	19,716	20,110	20,512
	84117	INCIDENT COMMAND UNIT	1,457	2,164		2,207		2,207	2,251	2,296	2,342
	84119	LICENSE SEIZURE COSTS	14,691								
	84122	CIRT OPERATIONS	24,383	18,942	5,012	19,321	142	19,321	19,707	20,101	20,503
	84123	DIVE TEAM OPERATIONS	13,122	2,208	8,242	2,252	4,062	2,252	2,297	2,343	2,390
	84950	GRANT PROGRAMS	983		3,990						
=	XOPU	TOTAL OPERATIONAL UNITS	66,835	42,264	32,673	43,109	5,653	43,109	43,971	44,850	45,747
	85111	FRAUD INSURANCE	6,024	6,325	5,982	6,325	8,388	8,388	8,807	9,248	9,710
	85112	INLAND MARINE INSURANCE	3,130	3,287	2,985	3,134	3,134	3,134	3,291	3,455	3,628
	85113	AUTO PHYSICAL DAMAGE	6,104	6,409	6,910	7,256	5,679	5,679	5,963	6,261	6,574
	85115	LIABILITY INSURANCE	14,622	15,353	6,853	13,477	7,254	7,254	7,616	7,997	8,397
	85116	E&O LIABILITY INSURANCE	14,180	14,889	13,701	14,386	9,140	9,140	9,597	10,077	10,581
	85117	VEHICLE LIABILITY INSURANCE	68,987	74,437	113,953	119,651	118,903	118,903	124,848	131,091	137,645
	85118	LAW ENFORCEMENT LIABILITY INSURANCE	52,760	57,084	58,521	61,447	108,307	108,307	113,722	119,408	125,379

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	85119	UMBRELLA LIABILITY	5,570	5,849	5,762	6,050	6,480	6,480	6,804	7,144	7,501
	85123	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES				5,849			5,849	5,849	5,849
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	16,922	16,748		16,748			16,748	16,748	16,748
	85128	LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBLES	8,634	76	15,656	76	895	895	895	895	895
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	196,933	200,457	230,323	254,399	268,181	268,180	304,140	318,173	332,907
	85240	EQUIPMENT RENTAL & LEASES			799						
=	XRENT	TOTAL RENTALS			799						
=	XOP	TOTAL OPERATIONS	464,880	478,202	483,379	450,821	317,622	470,459	504,490	522,530	541,351
		Capital									
=	XTOT	TOTAL EXPENDITURES	8,724,193	8,702,319	9,251,023	9,299,699	3,402,186	9,550,668	9,519,319	10,089,834	10,699,328



City of Franklin, Tennessee

FY 2022 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Police						
1	Restoration of Budget Line for Police Vehicles	\$ -	\$ -	\$ 1,333,334	\$ 1,333,334	
2	Century Court Firing Range Repairs	\$ -	\$ -	\$ 150,000	\$ 150,000	
3	Replace Security Cameras at FPD HQ	\$ -	\$ -	\$ 70,000	\$ 70,000	
4	Police Counselor	\$ 50,000	\$ 15,000	\$ -	\$ 65,000	
5	Police Officer 2	\$ 100,000	\$ 5,000	\$ -	\$ 105,000	
6	Restoration of Admin Training Budget	\$ -	\$ -	\$ 50,000	\$ 50,000	
7	Replace Carpet in FPD Community Room	\$ -	\$ -	\$ 20,000	\$ 20,000	
8	Cell Phones for Police Officers	\$ -	\$ -	\$ 27,600	\$ 27,600	
9	Crisis Negotiation Team - Tactical Phone System	\$ -	\$ -	\$ 28,204	\$ 28,204	
10	Community Room Technology	\$ -	\$ -	\$ 62,000	\$ 62,000	
Total		\$ 150,000	\$ 20,000	\$ 1,741,138	\$ 1,911,138	\$ -
		<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>	<u>Total</u>	
Total G/F Requests		\$ 150,000	\$ 20,000	\$ 1,741,138	\$ 1,911,138	\$ -

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ 1,911,138
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ -
	Quality Life Experiences	\$ -
	Sustainable Growth & Economic Prosperity	\$ -
Totals		\$ 1,911,138

Traditional Allocations

	Personnel	\$ 170,000
	Operations	\$ 407,804
	Equipment	\$ 1,333,334
	Capital	\$ -
Total		\$ 1,911,138

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	1	of	10
	Department:	42110 POLICE - ADMINISTRATION				
	Division:	Admin				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Restoration of Budget Line for Police Vehicles				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)		\$1,333,334	\$1,333,334
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$1,333,334	\$1,333,334

PURPOSE / DESCRIPTION OF REQUEST

To purchase marked and unmarked police vehicles, which are essential to the operations of the police department. This line was reduced to \$0 in FY 2021 due to revenue reductions as a result of COVID-19. Previously there was \$1 million in this line item.

SERVICE IMPLICATION

Although no vehicles were purchased in FY2021, the need for annual replacement of a portion of the fleet remains. This request encompasses the need to replace the previously anticipated number of vehicles, plus 1/3 of what would have been purchased in FY 2021. Increasing the amount to \$1,333,334 will enable the department to catch up on the vehicle replacement cycle after purchasing no new vehicles in FY 2021.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	2	of	10
	Department:	42110 POLICE - ADMINISTRATION				
	Division:	Admin				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Century Court Firing Range Repairs				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
84121 CENTURY COURT FIRING RANGE OPERATIONS	\$150,000		\$150,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$150,000	\$0	\$150,000

PURPOSE / DESCRIPTION OF REQUEST

The automated target system at the Century Court Firing Range is in need of replacement. Upgrades would include new components and controls, and removing old components that are not used or not operational.

SERVICE IMPLICATION

The range is 17 years old. The automated targets and their components are outdated, worn out and increasingly unreliable. The city has spent thousands of dollars on "patching" the target system to keep the range running, but a complete overhaul is needed. The automated targets are an important part of the department's firearms training, especially the decision-making component.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	3	of	10
	Department:	42110 POLICE - ADMINISTRATION				
	Division:	Admin				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Replace Security Cameras at FPD HQ				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING			
Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
83540 COMPUTER HARDWARE (<\$25,000)	\$70,000		\$70,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$70,000	\$0	\$70,000

PURPOSE / DESCRIPTION OF REQUEST
This would fund the replacement of all security cameras at FPD headquarters, including stationary and pan-tilt-zoom (PTZ) cameras.

SERVICE IMPLICATION
The cameras currently in use are original to the building and have never been replaced, except for those that have malfunctioned. Recently, the IT Department completed an upgrade to the city-wide camera system for recording and storage of video. The new cameras will seamlessly integrate with that system, allowing for enhanced building security.

FY 2022 Program Enhancement Request Form

	Intended Year:	2022	Department Priority:	4	of	10
	Department:	42110 POLICE - ADMINISTRATION				
	Division:	Admin				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Police Counselor				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
<u>Compensation</u>			
81100 SALARIES & WAGES		\$50,000	\$50,000
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$15,000	\$15,000
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$65,000	\$65,000

PURPOSE / DESCRIPTION OF REQUEST

FPD would like to create a part-time position for a Police Counselor. The job of a police officer has only become more difficult in the current sociopolitical climate. The mental health and wellbeing of our officers is extremely important, and to ensure our officers have all of the support they need, we would like to hire an in house Police Counselor to work with our officers.

SERVICE IMPLICATION

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	5	of	10
	Department:	42123 POLICE - PATROL				
	Division:	Patrol				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Police Officer 2				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
81110 REGULAR PAY		\$100,000	\$100,000
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$5,000	\$5,000
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$105,000	\$105,000

PURPOSE / DESCRIPTION OF REQUEST

Creation of the position of Police Officer 2. This position would be for officers that have "topped out" in their pay grade and do not wish to pursue a position as a supervisor. An officer who achieves this rank would meet certain prerequisites as determined by FPD and HR.

SERVICE IMPLICATION

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	6	of	10
	Department:	42110 POLICE - ADMINISTRATION				
	Division:	Admin				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Restoration of Admin Training Budget				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82780 TRAINING, OUTSIDE		\$50,000	\$50,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$50,000	\$50,000

PURPOSE / DESCRIPTION OF REQUEST

The Administrative Division's outside training budget was reduced by \$50,000 in FY 2021 due to anticipated revenue reductions as a result of COVID-19. This request would restore the budget to its previous amount.

SERVICE IMPLICATION

The main use for the Administrative Division's training budget is to pay to send new officers to the police academy. Without these funds, the department has less flexibility to hire candidates who are not already POST certified officers.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	7	of	10
	Department:	42110 DRUG FUND-POLICE ADMINISTRATION				
	Division:	Admin				
	Franklin <i>Forward</i> Theme:	A Safe, Clean, Livable City				
	Title:	Replace Carpet in FPD Community Room				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
82660 BUILDING REPAIR & MAINTENANCE SERVICES	\$20,000		\$20,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$20,000	\$0	\$20,000

PURPOSE / DESCRIPTION OF REQUEST

The carpet in the Community Room has not been replaced since the building opened. These funds would allow for new carpet to be installed.

SERVICE IMPLICATION

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	8	of	10
	Department:	42110 POLICE - ADMINISTRATION				
	Division:	Admin				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Cell Phones for Police Officers				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82455 CELLULAR TELEPHONE SERVICE	\$6,000	\$21,600	\$27,600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$6,000	\$21,600	\$27,600

PURPOSE / DESCRIPTION OF REQUEST

To purchase phones and monthly service for 40 police officers who do not currently have city-issued cell phones.

SERVICE IMPLICATION

The majority of non-supervisory police officers are not issued city phones. As a result, many officers end up using personal phones to conduct city business and carry out their duties.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	9	of	10
	Department:	42123 POLICE - PATROL				
	Division:	Patrol				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Crisis Negotiation Team - Tactical Phone System				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING			
Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$28,204		\$28,204
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$28,204	\$0	\$28,204

PURPOSE / DESCRIPTION OF REQUEST
The tactical phone system, or "throw phone," allows members of the department's Crisis Negotiation Team to communicate with barricaded subjects while maintaining a safe distance. This request is for a new tactical phone system to replace the one currently used by the department, which has become outdated.

SERVICE IMPLICATION
The Crisis Negotiation Team responds to critical incidents which often require a "throw phone" system to be used to contact victims, persons in crisis, or criminal suspects. The current system used by the department has become functionally outdated. The new system would greatly increase the safety of SWAT team members, officers on the scene and all involved parties.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	10	of	10
	Department:	42123 POLICE - PATROL				
	Division:	Administration				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Community Room Technology				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$62,000		\$62,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$62,000	\$0	\$62,000

PURPOSE / DESCRIPTION OF REQUEST

This request is to update the existing technology in the Community Room at the Police Department Headquarters. It would upgrade the room for digital connectivity, replace the projectors, and add a control system. The Information Technology department has estimated that these upgrades will cost approximately \$62,000.

SERVICE IMPLICATION

The Community Room is a shared space used by not only the Police Department, but also other city departments and the public. Much of the current audio/visual system in the room is the same equipment that has been in use since the building was finished in 2010. It is out of date, and in some cases non-functional. These upgrades would allow the users of the room to conduct meetings and city business without antiquated technology that often doesn't work.



City of Franklin, Tennessee

FY 2022 Operating Budget

Drug Fund

Chief Deborah Y. Faulkner, EdD

Budget Summary

	2019 Actual	2020 Actual	2021 Budget	2021 EOY	2022 Budget	2021 v. 2022	
						\$	%
Beginning Fund Balance	508,522	438,184	520,472	520,472	602,972		
Revenues	129,156	181,384	221,955	171,500	129,500	(92,455)	-41.65%
Expenditures	199,494	99,096	117,500	89,000	102,500	(15,000)	-12.77%
Ending Balance	438,184	520,472	624,927	602,972	629,972		

Fund Summary

The Drug Fund is a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420. (A special revenue account exists outside the City's or County's General Fund, and funds in the special revenue account do not revert to the General Fund at the end of the fiscal year).

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the City or County as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

Legitimate expenditures for the fund include: local drug treatment programs, drug education programs, drug enforcement expenditures (both general drug enforcement and cash transactions relating to undercover operations), general drug enforcement expenditures include all drug enforcement expenditures that are not directly related to undercover operations, (including automobiles for drug investigators, maintenance and operational expenditures for a drug officer's automobile, including gasoline, telephone chargers, office supplies and office equipment for drug enforcement officers, drug identification kits for drug investigators and patrol, drug enforcement training, and drug dogs and their maintenance, including food and veterinary service), and confidential expenditures (i.e. payments made to an informant for information, payments made to an independent undercover agent, and money spent to actually purchase drugs as part of an undercover operation).

Source: Cross, J. Ralph and Barton, Rex. Drug Fund Manual. Municipal Technical Advisory Service, University of Tennessee. Knoxville, TN. May 2003.



COVID-19 Response & Impact



City of Franklin, Tennessee **FY 2022 Operating Budget**

Organizational Chart

There is no organization chart associated with the Drug Fund. It is supervised by personnel in the Police Department.

Staffing by Position

There are no staff formally associated with the Drug Fund. It is supervised by personnel in the Police Department.



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference	
						\$	%
Beginning Fund Balance	508,522	438,184	520,472	520,472	602,972		
Revenues							
DRUG FINES RECEIVED	59,413	40,367	78,843	58,000	58,000	(20,843)	-26.4%
DRUG CONTRIBUTIONS TO FPD	29,850	36,320	33,511	30,000	30,000	(3,511)	-10.5%
CONFISCATED GOODS (FEDERAL)	7,820	13,327	61,785	7,500	7,500	(54,285)	-87.9%
CONFISCATED GOODS (STATE)	18,444	82,097	23,966	40,000	25,000	1,034	4.3%
INTEREST INCOME	13,629	8,825	5,995	6,000	6,000	5	0.1%
SALE OF SURPLUS ASSETS	-	448	17,855	30,000	3,000	(14,855)	-83.2%
Total Available Funds	129,156	181,384	221,955	171,500	129,500	(21,409)	-41.7%
Expenses (Operations)							
MACHINERY & EQUIPMENT (<\$25,000)	89,324	64,530	-	60,000	60,000	60,000	100.0%
OPERATIONAL UNITS	24,260	31,323	55,000	27,000	40,000	(15,000)	-27.3%
PERMITS	-	-	-	-	-	-	0.0%
OTHER BUSINESS EXPENSES	2,554	3,243	2,500	2,000	2,500	-	0.0%
Capital	83,356	-	60,000	-	-	(60,000)	-100.0%
Total Expenditures	199,494	99,096	117,500	89,000	102,500	(17,400)	-12.8%
Ending Fund Balance	438,184	520,472	624,927	602,972	629,972		

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Available Funds									
+	35110	DRUG FINES RECEIVED	59,413	82,538	40,367	78,843	14,769	58,000	58,000	58,000	58,000
	35112	DRUG CONTRIBUTIONS PAID TO POLICE DEPT	29,850	33,495	36,320	33,511	8,175	30,000	30,000	30,000	30,000
	35200	CONFISCATED GOODS (FEDERAL)	7,820	73,654	13,327	61,785	3,655	7,500	7,500	7,500	7,500
	35210	CONFISCATED GOODS (STATE)	18,444	23,361	82,097	23,966	28,089	40,000	25,000	25,000	25,000
-	XFF	TOTAL FINES & FEES	115,527	213,048	172,111	198,105	54,688	135,500	120,500	120,500	120,500
	36100	INTEREST INCOME	13,629	12,000	8,825	5,995	1,290	6,000	6,000	6,000	6,000
	36800	SALE OF SURPLUS ASSETS		18,316	448	17,855	29,617	30,000	3,000	3,000	3,000
-	XUMP	TOTAL USE OF MONEY & PROPERTY	13,629	30,316	9,273	23,850	30,907	36,000	9,000	9,000	9,000
=	XREV	Total Available Funds	129,156	243,364	181,384	221,955	85,594	171,500	129,500	129,500	129,500



File #: 21-01719

DATE: February 3, 2021
TO: Budget & Finance Committee
FROM: Glenn Johnson, Asst. Fire Chief
SUBJECT:

Budget Presentation - Fire Department

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning the Fire Department budget request for FY 2021-2022.

BACKGROUND/STAFF COMMENTS:

Each year, the Budget & Finance Committee reviews the detailed budget of each City Department. At the meetings in February, March, and April, departmental staff makes a presentation of the plans for the next budget cycle and the requested funding for those anticipated needs. This provides the Committee with an idea of the size and scope of budget requests that may be included in the City Administrator's proposed budget, which is typically delivered at the May committee meeting.

FINANCIAL IMPACT:

The financial impact varies by department, depending on the increase in population, the required services, equipment replacement needs, and program enhancements.

RECOMMENDATION:

Staff recommends that the Budget & Finance Committee acknowledge the presentation of the Fire Department budget request.



City of Franklin, Tennessee

FY 2022 Operating Budget Request

Fire

Glenn Johnson, Fire Chief



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 2

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 3

Purpose of Department

We dedicate our efforts to provide for the safety and welfare of the public and the preservation of life, health, property, and the environment utilizing prompt service, continual training, and teamwork.

Call for Service: 8,693

-2.09 % or decrease in calls for service.

Purpose of Department

Achievements:

- New Station 7 on 1972 John Fitzgerald Drive is under construction, estimated to be completed February 2021, and will serve the Goose Creek area of south Franklin. This station, a joint venture between the City and Williamson County, will provide for ambulance and living quarters for EMS and replace the existing temporary fire station erected in 2015.
- The City deployed nine personnel on separate occasions in response to Hurricanes Laura, Sally and Delta. These deployments provide invaluable educational response opportunities in preparation of future disasters in our community and beyond.

Purpose of Department

Achievements:

- The ESO module for Firehouse software was installed to facilitate communication of medical records and data between personnel of the FFD and the Williamson Medical Center.
- Operative IQ inventory and asset management software was implemented to facilitate supply and equipment management by tracking critical dates, controlling costs and eliminating waste. The software uses electronic check sheets for each apparatus on a recurring basis to ensure all equipment is ready for service.



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 6

Purpose of Department

Achievements:

- Replaced 112 SCBA carbon cylinders that attach to air packs.
- Installed the Plymovent system which is used to extract hazardous diesel exhausts for apparatus bay areas in the fire training center which has been retrofitted in order to be used as a temporary fire station.
- Purchased the Kronos Time Attendance Scheduling Module which will be used to facilitate the scheduling of all personnel in the fire department.



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 7

Purpose of Department

Achievements:

- FFD COVID-19 Response & Impact - Operations
- To reduce risk and exposure, FFD established five temporary satellite fire stations, located at 3 schools and 2 City of Franklin properties.
- This allowed for 13 single-company stations, with no more than 4 personnel per location, we continue to operate 4 satellite stations today.
- The effort to locate, clean and equip the satellite stations was tremendous. Many items, ranging from computers to refrigerators, had to be purchased.
- Personnel and IT worked diligently to ensure the radio, locution system and computers were programmed and worked properly.



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 8

Purpose of Department

Achievements:

- FFD COVID-19 Response & Impact - EMS
- EMS response guidelines had to be changed to reduce risk to responders while still providing the highest level of care to our citizens and visitors.
- Personnel had to be fit tested and trained on new personal protective equipment (PPE) that had never been used before.
- The department navigated conditional FDA approvals, continually changing CDC recommendations, and alternative EMS rules and regulations at an unprecedented level.



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 9

Purpose of Department

Achievements:

- FFD COVID-19 Response & Impact - Administration/Fire Prevention
- Meetings, training, fire and life safety inspections, and public education shifted to virtual and video-based training.
- Firefighter-Paramedic Gino Fantoni was re-assigned from shift to administration to aid in the pandemic management. Gino managed, researched, and helped to secure/purchase PPE and supplies, establish procedures, collect data, and disseminate information to fire department and city leaders. His role has been invaluable and highlights the need for a full-time emergency management position within the City of Franklin.



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 10

Purpose of Department

Achievements:

- With the separation of all stations into single company stations for COVID-19 precautions, mandatory In-Service training took on a new platform. With approval from the state, our training department became a virtual training center with internal training videos produced by our own staff.
- Many of the training videos will be shared with local volunteer fire departments and some have already been viewed nationally on the Target Solutions platform.

Purpose of Department

Achievements:

- Additional training opportunities for the department include after action reports, the Salty Dawg series, and 2 in/2 out training.
- The Training Division became an official training site under Nashville's EMS division allowing our instructors to teach AHA classes without the need of outside resources, thus securing certifications immediately.
- Utilizing the new system, CPR was completed by our instructors in 6 days. They recertified 150 firefighters virtually and with a hands-on component utilizing COVID-19 precautions.
- Over 46,000 training hours were completed.

Purpose of Department Achievements:

The following apparatus were received in 2020:
Engine 7– Ladder 3



Purpose of Department Achievements:

Wildland Pumper – expected February 2021



Purpose of Department

Achievements:

23 Promotions

Fire Chief

Assistant Fire Chief

Four Battalion Chiefs

Three Captains

Six Lieutenants

Eight Engineers

Purpose of Department

Prevention Achievements:

- Reviewed an estimated 1,563 projects
- Conducted 2,500 total inspections
- Conducted 302 Inspections of existing businesses

Due to COVID-19, public events and education shifted to a virtual format. Highlights of the year included the following:

- Virtual Awards Ceremony

The Franklin Fire Department's 2019 Awards Ceremony was unable to take place as scheduled on March 12. Instead, the department honored award winners virtually in April with short videos.



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 16

Purpose of Department

Prevention Achievements:

- Virtual 9/11 Memorial Ceremony

This event was streamed on Facebook Live from Franklin Fire Station 6 and received more than 10,000 views.

- Virtual Fire Prevention Month

Virtual tours of Tower 1, Engine 7, and the Family Safety House were created utilizing Matterport/3D technology, Zoom station tours for scout groups and preschools, and a Facebook Live station tour in cooperation with the Williamson County Public Library. It received more than 1,900 views.

Purpose of Department

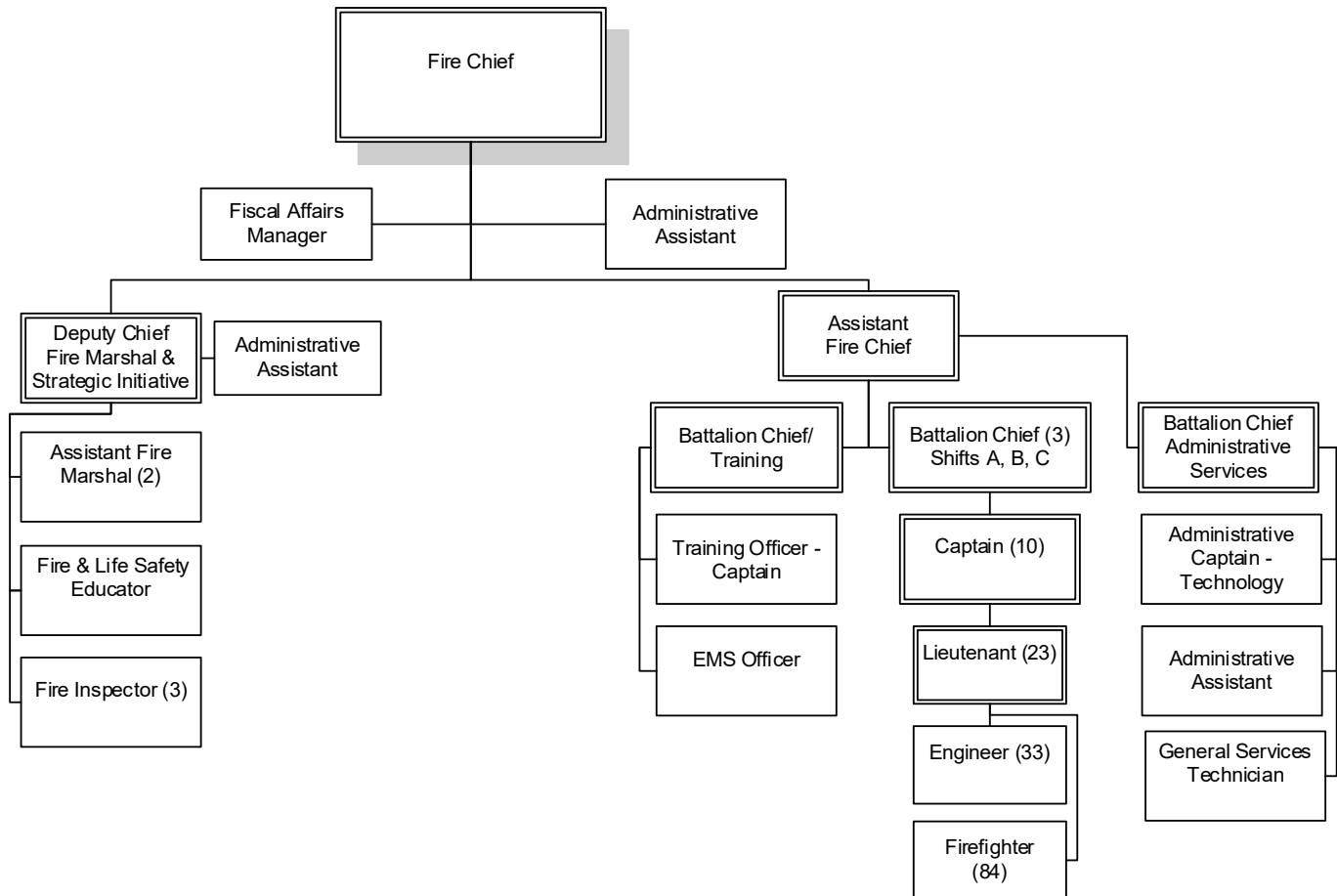
Prevention Achievements:

- Parades

We participated in more than 50 reverse or “drive-by” parades to help citizens celebrate birthdays, retirements, and more.

- Franklin Firefighters escorted Santa Claus and his sleigh through more than 50 Franklin neighborhoods on the four Saturdays between Thanksgiving and Christmas. The initial Facebook post announcing Santa’s schedule reached more than 49,000 people. We worked with the GIS team to create a Santa Tracker, which allowed residents to see when Santa was approaching. From November 27 through December 18, the Santa Tracker was accessed 28,370 times.

Organization Chart





City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 19

Base Budget Request: Personnel

FY 2021 – The base budget request was \$16,968,039 (includes all wages & benefits).

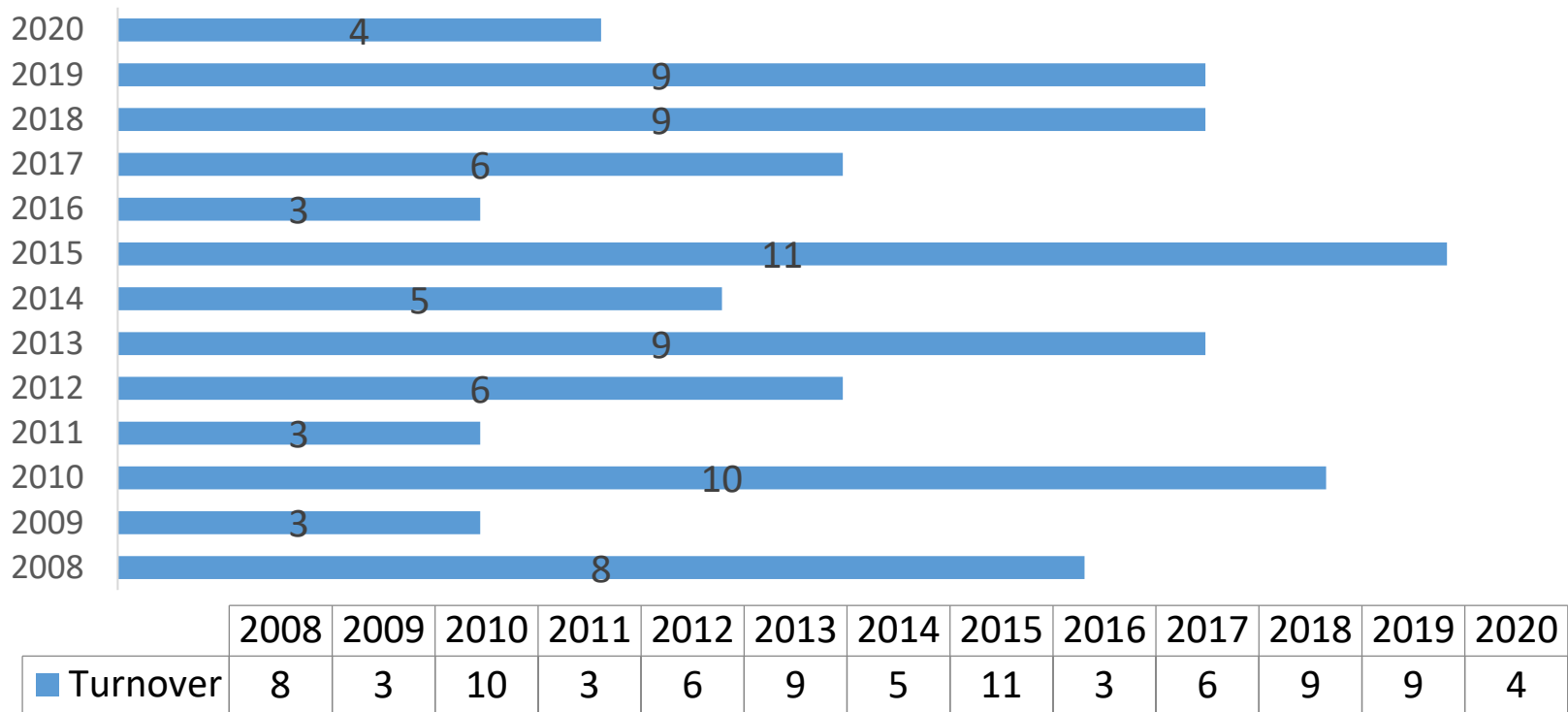
FY 2022 – Base budget requests \$17,040,611 for existing personnel and benefits.

Personnel Budget is increasing by \$54,572 or 0.3%

The Fire Department has 172 authorized positions.

Personnel

Employee Turnover Rate Experience





City of Franklin, Tennessee - FY 2022 Budget Request [Type Department Here]

Slide 21

Base Budget Request: Operations

FY21 Operations Requests totaled \$2,134,465

FY22 Operations Requests total \$2,366,171

Operations Budget is increasing 10.85% or \$231,704



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 22

Program Enhancement Requests

General Fund \$2,353,686 (15 Requests)

Facilities Fund \$70,385 (1 Request)

Total Requests: \$2,424,071



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 23

Program Enhancement Request: Personnel

Three New Shift Lieutenants

Special Operations Personnel
Promote existing firefighters

General Fund

Personnel cost include \$49,443



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 24

Program Enhancement Request: Personnel

One new Emergency Management Lieutenant

Continuity of Services
EMA Liaison

General Fund

Personnel cost include \$75,821

Facilities Tax

Uniforms and Equipment \$70,385



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 25

Program Enhancement Request: Personnel

Step-up Pay

A firefighter appointed to act as an officer or perform the duties of a higher rank will commence receiving the higher wages associated with that ranking classification immediately upon completion of a full 24-hour shift in that capacity.

General Fund

Personnel cost include \$92,497

Program Enhancement Requests: Vehicles

General Fund

General Fund Capital Vehicle Budget requests for FY22 is \$1,578,775 and includes:

Replacement vehicles for:

- Battalion 1 Replacement (10 years old)	\$ 64,850
- Replace 2 Staff Vehicles	120,000
- Air Light Response Vehicle	575,675
- Engine 2 Replacement (18 years old)	818,250
	<u>\$ 1,578,775</u>

Program Enhancement Request:

General Fund

A request for \$115,500 includes 3 new Cardiac Monitors, which would increase all apparatus to ALS capabilities





City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 28

Program Enhancement Requests: Operations

General Fund

Apparatus Vehicle Cameras	\$ 7,500
Video Laryngoscopes	9,850
Ozone Sterilization Unit	24,000
Unmanned Aerial System	55,600
Air Compressor	64,000
Hydrant Painting	66,400
EMS Simulation Trainer	68,500
SCBA Upgrade	144,000
	<u>\$ 439,850</u>

Program Enhancement Requests: Operations

General Fund

A request for \$55,600 includes an Unmanned Aerial System



Program Enhancement Requests: The Look Ahead

3-5 Year projection of personnel, operations and equipment

	<u>Personnel</u>	<u>Operations/ Equipment</u>
Firehouse Replacement Software		50,000
Painting of the Training Center		47,250
Administrative Captain/Program Mgmt.	69,346	8,835
Two Training Instructors	116,648	17,670
Three Fire Safety Officers	174,373	24,187
Station 3 Architectural Services		300,000
Station 2 Addition		350,000

Program Enhancement Requests: The Look Ahead

5-10 Year projection of personnel, operations and equipment

	<u>Personnel</u>	<u>Operations/ Equipment</u>
Twelve Operational Staff	1,008,384	238,800
One Emergency Management Staff	75,821	50,835
EMS Medical Director-Contract	50,000	
Special Ops/EMS Battalion Chief	78,014	50,252
Three EMS Division Staff/Trainer	178,071	151,922
Office Manager	48,703	2,102
Accreditation Manager	69,346	50,252



City of Franklin, Tennessee - FY 2022 Budget Request

Fire

Slide 32

Summary

The fire department strives to provide the highest level of service to those who live in and visit our community by investing in our resources and our greatest asset which is our personnel.

We express our sincere thanks to our past and current Board of Mayor and Aldermen for their previous and continued support.



City of Franklin, Tennessee

FY 2022 Operating Budget

Fire

Glenn Johnson, Fire Chief

Budget Summary

	2019	2020	2021		2022	2021 v. 2022	
	Actual	Actual	Budget	EOY	Budget	\$	%
Personnel	16,079,006	17,097,984	16,986,039	17,633,488	17,040,611	54,572	0.3%
Operations	1,889,661	1,791,447	2,134,465	2,061,344	2,366,171	231,706	10.9%
Capital	177,000	0	157,195	0	0	-157,195	-100.0%
Total	18,145,667	18,889,431	19,277,699	19,694,832	19,406,783	129,084	0.7%

Departmental Summary



We continue to thank the Board of Mayor and Aldermen and the City leadership for supporting our vision of "Service through Excellence."

The Fire Department responded to 8,693 incidents in 2020, experiencing a 2.09 percent decrease in call volume over the previous year.

A Standards of Response Coverage document in alignment with our five-year Strategic Plan is being created to define adopted, written policies and procedures which delineate fixed mobile response forces for fire, emergency medical services, hazardous materials, and other technical responses. Nationally-recognized best practices are being utilized to analyze resource allocations for emergency response today and in the future.

New Station 7 on 1972 John Fitzgerald Way is under construction, estimated to be completed February 2021, and will serve the Goose Creek area of south Franklin. This station, a joint venture between the City and Williamson County, will provide for ambulance and living quarters for EMS and replace the existing temporary fire station erected in 2015.

The City deployed nine personnel on separate occasions in response to Hurricanes Laura, Sally and Delta. These deployments provide invaluable educational response opportunities in preparation of future disasters in our community and beyond.

Repair and regular maintenance of Fire apparatus is an ongoing necessity. To eliminate negative service impacts to the community during repairs, the Fire Department maintains three reserve apparatus. Fire apparatus are custom built, costing between \$400,000 and \$1.3 million with a 15-plus-year service life, and take approximately 18 months to equip and complete. Reserve apparatus availability ensures all apparatus are in a state of readiness and parts are available to service the fleet. FY22 requests include the replacement of a shift commander SUV, an Engine, an Air Light Response Vehicle and two staff vehicles.

A successful Fire Department is evidenced by the skill and expertise exhibited by their personnel. The department proposes creating a new Lieutenant rank position within administration to handle the Emergency Management and Event Management responsibilities for the department. This position would serve as a point of contact to coordinate all emergency management related issues between City



City of Franklin, Tennessee

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Fire

Glenn Johnson, Fire Chief

departments, the City Administrator, and Williamson County Emergency Management Agency. The creation of this position would allow for better continuity of services, more effective preparedness and communication, and more effective education and preparedness of the public.

Our department prides itself on being an all-hazard organization. We have worked hard to create special operation personnel who can handle all manner of rescues. With our new heavy rescue capabilities (Rescue 2), we need to be able to staff it with the proper personnel and supervision. We are seeking to promote three personnel to supervise the apparatus across the three shifts. This change would bring Rescue 2 in line with the rest of our apparatus carrying three or more personnel.

With the separation of all stations into single company stations for COVID-10 precautions, mandatory In-Service training took on a new platform. With approval from the state our training department became a virtual training center with internal training videos produced by our own staff.

In 2020, the Fire Department reviewed 1,563 projects, conducted 2,500 building inspections and 302 fire case inspections. Due to COVID-19, public events and education shifted to a virtual format. Highlights of the year included A Virtual Awards Ceremony, Virtual 9/11 Memorial Ceremony, Virtual Fire Prevention Month and over 50 reverse or "drive-by" parades to help citizens celebrate birthdays, retirements and more.

We thank the Board of Mayor and Aldermen for allowing us to present a few of our needs for funding consideration and will continue to be good stewards of the appropriations given to us.



COVID-19 Response & Impact

COVID-19 Response & Impact on the Franklin Fire Department Operations

To reduce the COVID-19 exposure risk among firefighters and the community, the Franklin Fire Department established five temporary satellite fire stations the first week of April 2020. These were located at three schools and two City of Franklin properties. This allowed the department's personnel and resources, which previously were housed at eight fire stations, to be distributed across 13 single-company fire stations, with no more than four personnel per location. We continue to operate four satellite stations today.

Almost all discussions and meetings have moved from in-person to video conference via Microsoft Teams. On the plus side, the use of Teams has facilitated more frequent meetings among the chiefs in the Operations division.

Tracking sick personnel and possible exposures continues to consume many hours. A close relationship with HR and Risk Management has been critical to ensure every employee follows the appropriate route back to work after exposure or illness.



City of Franklin, Tennessee

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Fire

Glenn Johnson, Fire Chief

COVID-19 Response & Impact on the Franklin Fire Department

Operations (con't)

Initially non-essential public and departmental events were cancelled. As time has elapsed, effort has been made to continue some of these events virtually (such as Zoom station tours) or by other no-contact means (FFD Santa neighborhood parades, birthday parades, retirement parades, "Katie's done with chemo" parade, etc.)

EMS

The Fire Department EMS response has been impacted by COVID in many ways. Response guidelines had to be changed to reduce risk to responders while still providing the highest level of care to our citizens and visitors. Personnel had to be trained on new PPE that had never been used before. Supply chain issues resulted in the need to purchase PPE items from suppliers who had never carried PPE before. New purchasing relationships were developed to ensure a continuous supply of the items needed to protect our responders and other City employees while interacting with the public. PPE items that could be secured were of different brands and styles than normally purchased which required additional training and fit testing, sometimes after each new order. The department has navigated conditional FDA approvals, continually changing CDC recommendations and alternative EMS rules and regulations at an unprecedented level beyond anything that has been thought up in a tabletop exercise in pandemic event training.

Training

The Training division received approval from the Tennessee Commission on Firefighting to provide video-based training via WebEx. In addition, they received approval to record independent tactics inside the stations with firefighters demonstrating the skills that were being discussed during online training. Outside training opportunities have been drastically reduced. In the rare instance that opportunities do present themselves, we ensure that the protocols for the class comply with city and CDC policies and guidelines.

Fire Administration

The effort to locate, clean, and equip the satellite stations was tremendous. Many items, ranging from computers to refrigerators, had to be purchased, with Fire Administration taking the lead. Personnel and IT worked diligently to ensure the radio, Locution system, and computers were programmed and worked properly.

We managed the research, purchasing, and upkeep of pandemic supplies for the fire department (and supplied some other city departments as well). This included different types of masks, filters/SCBA adapters, gloves, gowns, and cleaning solutions for the stations and apparatus.

We have also managed the City of Franklin's City Hall employee entrance since the pandemic began, providing employee screenings and temperature checks.

During the pandemic we pulled one of our personnel off shift and into Administration to aid in the management of COVID-19 related issues. Firefighter Fantoni has managed or aided in almost all aspects of PPE, supplies, procedures, data collection and dissemination of information for the FFD and the City. This position has been invaluable and highlights the need for a full time position to manage the City's emergency Management and Special Events.



City of Franklin, Tennessee

FY 2022 Operating Budget

Fire

Glenn Johnson, Fire Chief

COVID-19 Response & Impact on the Franklin Fire Department

Fire Administration (con't)

In addition we dedicated our fiscal manager for the collection and reporting of all COVID-19 related expenses for the entire City with the creation of fillable forms, teams training, file management systems, expense reporting, etc. in preparation of all reimbursement documentation regarding the TN Cares Act Funding and TEMA.

Fire Prevention

The Fire Prevention team's efforts have adapted well to the remote-working format. Fire inspections are primarily being conducted remotely using video. Inspectors spend one day per week in the field for specific issues that cannot be accomplished remotely. Fire plan reviews and pre-application meetings were an easy move to the remote environment. Virtual meetings appear to be saving time for staff and deadlines are being met. Fire safety outreach efforts were modified by providing more information on our website with links to virtual tours, apparatus demonstrations, and more.

Departmental Goals

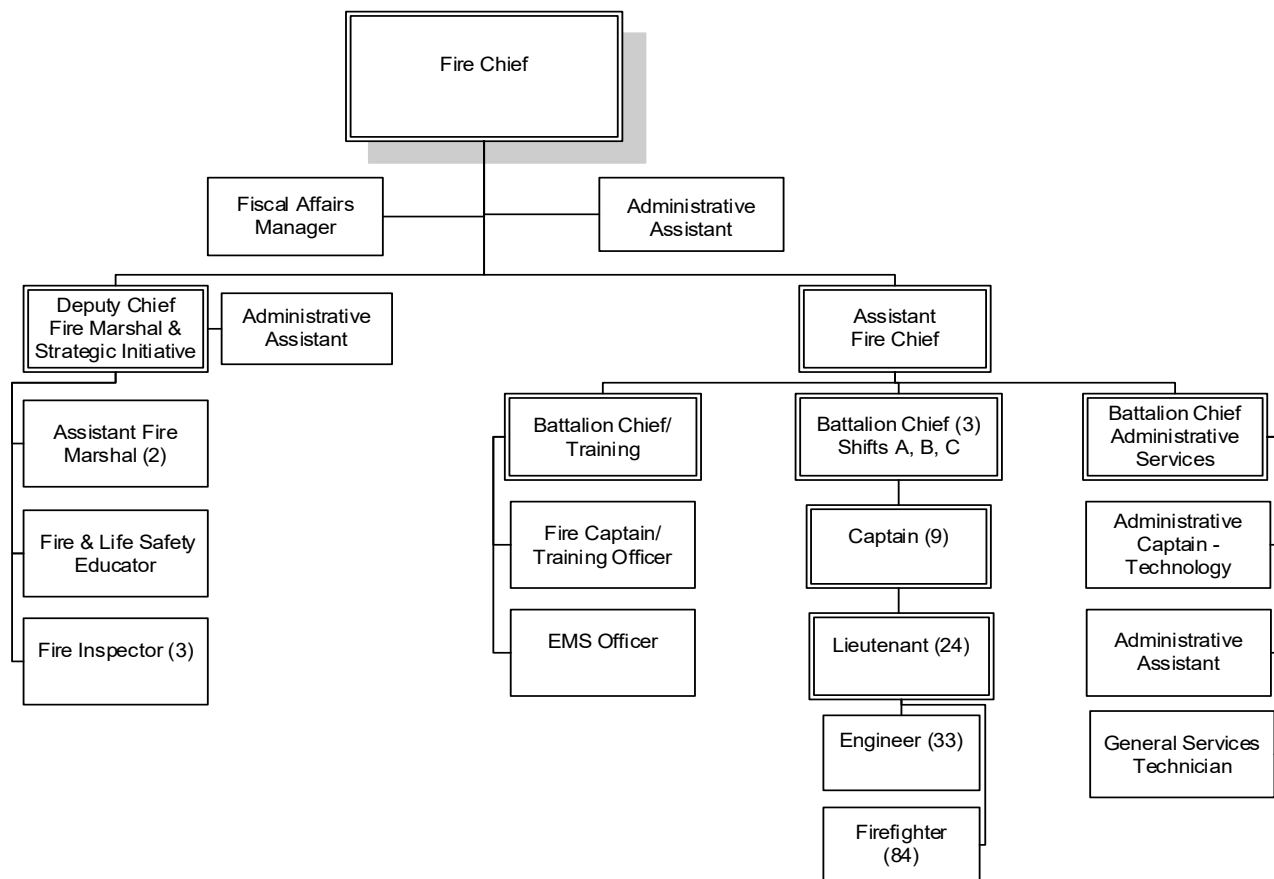
- Maintain a Class 1 Public Protection rating from the Insurance Services Office.
- Provide appropriate training and professional development.
- Increase specialized rescue capabilities based upon known risks.
- Complete a multi-year strategic plan and standard of coverage.



City of Franklin, Tennessee

FY 2022 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2022 Operating Budget

Staffing by Position

Budgeted Positions	Pay Grade	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fire Chief	Grade M	1	0	1	0	1	0	1	0	1	0
Assistant Fire Chief	Grade L	0	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Administration	Grade K	1	0	1	0	0	0	0	0	0	0
Fire Deputy Chief - Operations	Grade K	1	0	0	0	0	0	0	0	0	0
Deputy Fire Chief	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Battalion Chief	Grade J	3	0	3	0	4	0	4	0	4	0
Battalion Chief of Training	Grade J	1	0	1	0	1	0	1	0	1	0
EMS Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Fire Captain	Grade I	10	0	10	0	10	0	9	0	9	0
Fire Captain/Training Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Administrative Captain - Technology	Grade I	0	0	0	0	1	0	1	0	1	0
Administrative Services Officer	Grade I	1	0	1	0	0	0	0	0	0	0
Assistant Fire Marshal	Grade H	1	0	2	0	2	0	2	0	2	0
Fiscal Affairs Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Fire Inspector Supervisor	Grade H	1	0	0	0	0	0	0	0	0	0
Fire & Life Safety Educator	Grade G	1	0	1	0	1	0	1	0	1	0
Fire Lieutenant	Grade G	23	0	23	0	23	0	24	0	24	0
Fire Inspector	Grade G	3	0	3	0	3	0	3	0	3	0
Fire Engineer	Grade F	33	0	33	0	33	0	33	0	33	0
Firefighter	Grade E	84	0	84	0	84	0	84	0	84	0
Administrative Assistant	Grade D	3	0	3	0	3	0	3	0	3	0
General Services Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Intern	--	0	0	0	0	0	0	0	0	0	0
Sub-Total Budgeted Positions		172	0	172	0	172	0	172	0	172	0

Total Authorized Positions	172	0	172	0	172	0	172	0	172	0
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City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme: A Safe Clean and Livable City

Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

Goal: The Franklin Fire Department will provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).

Baseline: Average Total Response Time in 2012 was 5.49 minutes (Source: Computer Aided Dispatch Data) - (This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.)

Goal: The Franklin Fire Department will reduce property fire loss per \$1 million of appraised value.

Baseline: Fire Loss per \$1 million of Appraised Value was \$87.26 in 2012. - (This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.)

Key:	
Strategic Plan: FranklinForward	
Benchmarking Alliance of Tennessee	
Franklin Citizens Survey	☒

Workload (Output) Measures

	2018	2019	2020	2021***	2022***
Calls for service	9058	8879	8693	7272	7272
 Benchmarking Alliance of Tennessee Average	4746	4883	TBD	TBD	TBD
- Medical	6030	5896	5423	3144	3144
- Fire	133	119	140	112	112
- Structure Fire	44	39	22	41	41
- Overpressure	15	14	16	18	18
- Hazardous Conditions	207	174	189	175	175
- Service Call	825	835	1045	1097	1097
- Good Intention Call	710	803	812	1054	1054
- False Alarm	1129	1029	1051	975	975
- Severe Weather/Natural Disaster	5	4	10	5	5
- Other	4	2	3	4	4
Total Calls for Service / 1,000 Population	128	125	123	103	103
Number of Residential Family Structures	Measure being researched				
 Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Number of Residential Family Structure Fires	Measure being researched				



City of Franklin, Tennessee

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Performance Measures

Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Structure fires / 1,000 Population	0.62	0.55	0.31	0.58	0.58
Fire inspections	912	647	TBD	TBD	TBD
Benchmarking Alliance of Tennessee Average	887	604	TBD	TBD	TBD
Number of budgeted certified positions	172	172	172	172	172
ISO rating	1	1	1	1	1
Number of fire stations	8	8	8	8	8
Total fire apparatus	16	17	17	17	17
Total Fire Cost	\$ 18,099,788	\$ 18,145,667	\$ 18,889,431	\$ 19,694,832	\$ 19,406,783
Benchmarking Alliance of Tennessee Average	\$ 6,994,111	\$ 6,544,789	TBD	TBD	TBD

Efficiency Measures

	2018	2019	2020	2021***	2022***
Total Fire Costs per Capita	\$ 255.26	\$ 255.90	\$ 266.39	\$ 277.75	\$ 273.69
Budgeted Certified Positions / 1,000 population	2.43	2.43	2.43	2.43	2.43
Cost per Call for Service	\$ 1,998	\$ 2,044	\$ 2,173	\$ 2,708	\$ 2,669

Outcome (Effectiveness) Measures

	2018	2019	2020	2021***	2022***
Provide a response time among the top quartile of Tennessee Benchmark cities (BAT).					
Average Franklin total response time (dispatch and department)*	5:36	5:60	5:25	5:25	5:25
Benchmarking Alliance of Tennessee Average	5:48	6:47	TBD	TBD	TBD
Meets Target? (combined - 6 min, 35 sec?)	Yes	Yes	TBD	TBD	TBD
Reduce property fire loss per \$1 million of appraised value					
Fire Loss per \$1 million of Appraised Value	\$ 93.91	\$ 20.55	TBD	TBD	TBD
Meets Target?	Yes	Yes	TBD	TBD	TBD
Confine the fire to the room of origin for 90% of all interior structure fire incidents	100%	95%	68%	95%	95%
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Deliver in-house continuing education credit training to all personnel that enables each to meet their medical recertification requirements.	100%	100%	100%	100%	100%
Deliver adequate in-house fire suppression training to all personnel that enables each to meet the Tennessee Commission on Firefighting's 40-hour In-service Training Program	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended
Property value dollars saved	\$40,906,240	\$ 33,685,980	TBD	TBD	TBD
Percent of fire code violations cleared in 90 days	N/A	239	TBD	TBD	TBD

*This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.

**This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.

*** 2021 and 2022 measures estimated.



City of Franklin, Tennessee

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Performance Measures

Franklin Citizens Survey

		2016 Citizens Survey		2019 Citizens Survey	
		Excellent/ Good	Fair/Poor	Excellent/ Good	Fair/Poor
☒	% rating the quality of Fire services	99%	1%	97%	3%
☒	% rating the quality of Fire prevention and education	91%	9%	92%	8%
☒	% rating the quality of Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	77%	23%	80%	20%



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference \$	%
Personnel							
Salaries & Wages	11,236,648	11,988,944	11,527,340	11,912,039	11,389,152	(138,188)	-1.2%
Employee Benefits	4,842,358	5,109,040	5,458,699	5,721,449	5,651,459	192,760	3.5%
Total Personnel	16,079,006	17,097,984	16,986,039	17,633,488	17,040,611	54,572	0.3%
Operations							
Transportation Services	1,260	2,541	2,900	1,050	2,650	(250)	-8.6%
Operating Services	99,756	134,659	127,150	115,150	192,170	65,020	51.1%
Notices, Subscriptions, etc.	27,980	116,833	44,125	116,500	55,825	11,700	26.5%
Utilities	238,395	241,289	306,559	298,100	335,866	29,307	9.6%
Contractual Services	84,083	86,982	114,450	113,910	37,800	(76,650)	-67.0%
Repair & Maintenance Services	379,512	319,191	449,350	475,350	459,810	10,460	2.3%
Employee programs	83,679	76,050	107,900	104,400	154,900	47,000	43.6%
Professional Development/Travel	87,668	49,695	108,724	19,650	103,425	(5,299)	-4.9%
Office Supplies	19,569	21,212	29,000	19,250	24,500	(4,500)	-15.5%
Operating Supplies	213,222	255,997	244,300	238,000	240,770	(3,530)	-1.4%
Fuel & Mileage	78,847	69,835	89,400	64,100	80,500	(8,900)	-10.0%
Machinery & Equipment (<\$25,000)	300,645	196,639	249,600	240,100	402,070	152,470	61.1%
Repair & Maintenance Supplies	79,383	77,296	105,170	88,000	93,500	(11,670)	-11.1%
Operational Units	4,902	421	6,000	1,000	6,000	-	0.0%
Property & Liability Costs	129,893	134,083	139,962	157,509	165,385	25,423	18.2%
Rentals	65	415	1,000	400	1,000	-	0.0%
Permits	6,285	9,445	8,875	8,875	10,000	1,125	12.7%
Other Business Expenses	(5,348)	(1,136)	-	-	-	-	0.0%
Debt Service and Lease Payments	59,865	-	-	-	-	-	0.0%
Total Operations	1,889,661	1,791,447	2,134,465	2,061,344	2,366,171	231,706	10.9%
Machinery & Equipment (>\$25,000)	177,000	-	157,195	-	-	-	100.0%
Capital	177,000	-	157,195	-	-	-	100.0%
Total Fire Department	18,145,667	18,889,431	19,277,699	19,694,832	19,406,783	129,084	0.7%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
=	81110	REGULAR PAY	10,358,468	11,007,577	10,985,102	10,848,824	6,424,032	11,088,032	10,692,386	11,227,005	11,788,356
-	81120	OVERTIME PAY	878,180	1,000,000	1,003,842	1,050,000	337,788	824,007	1,071,000	1,124,550	1,180,778
!	81199	VACANCY ADJUSTMENT		(355,735)		(371,484)			(374,234)	(392,945)	(412,592)
=	XWAGE	TOTAL WAGES	11,236,648	11,651,842	11,988,944	11,527,340	6,761,820	11,912,039	11,389,152	11,958,610	12,556,542
=	81410	FICA (EMPLOYER'S SHARE)	812,718	776,134	868,949	813,103	486,087	869,000	842,028	884,129	928,336
-	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	2,974,889	3,028,950	3,151,057	3,246,869	828,358	3,297,837	3,326,025	3,658,628	4,024,490
	81422	NEAR-SITE CLINIC (URGENT TEAM)			35		43,335	91,600			
-	81425	VISION PREMIUMS	19,861	16,170	20,072	15,905	8,379	20,104	20,161	22,177	24,395
=	81430	DENTAL INSURANCE PREMIUMS	194,267	210,001	199,264	201,519	22,215	133,292	136,914	143,760	150,948
	81431	FSA ADMINISTRATION					893	1,229			
=	81433	GROUP INSURANCE PREMIUMS					39,191	67,071	68,555	71,983	75,582
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(663,010)	(660,044)	(689,201)	(693,981)	(336,539)	(600,000)	(603,438)	(657,747)	(716,945)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	37,500	12,600	31,020	23,499	1,500	24,000	24,000	24,000	24,000
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS					(30,033)	(84,000)	(83,251)	(87,414)	(91,784)
=	81444	EE VISION INSURANCE CONTRIBUTIONS					(1,463)	(3,900)	(3,950)	(4,148)	(4,355)
	81445	CONTRA-EMPLOYEE INS CONTRIBUTIONS					20,516	20,516			
!	81450	RETIREMENT CONTRIBUTIONS	1,096,737	1,206,411	1,122,177	1,435,239	715,987	1,431,975	1,483,824	1,632,206	1,795,427
	81455	DEFERRED COMP MATCH	94,629	100,273	42,083	53,864	23,580	42,830	53,153	55,811	58,601
	81456	TCRS CONTRIBUTIONS (CITY)			78,507	92,951	49,038	94,061	104,220	114,642	126,106
	81460	UNEMPLOYMENT CLAIMS			718		941	1,000			
	81470	WORKERS COMPENSATION PREMIUMS	215,630	256,887	194,213	269,731	25,586	269,731	283,218	297,379	312,248
	81475	WORKERS COMPENSATION CLAIMS	59,137		90,146		18,793	45,103			
=	XBEN	TOTAL BENEFITS	4,842,358	4,947,382	5,109,040	5,458,699	1,916,365	5,721,449	5,651,459	6,155,406	6,707,049
=	XPER	TOTAL PERSONNEL	16,079,006	16,599,224	17,097,984	16,986,039	8,678,185	17,633,488	17,040,612	18,114,016	19,263,591
		Operations									
	82110	MAILING & OUTBOUND SHIPPING SERVICES	841	1,000	2,075	1,250	140	700	1,000	1,000	1,000
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	85	500		250		100	250	250	250
	82130	VEHICLE LICENSES & TITLES	334	900	341	900		250	900	900	900
	82140	VEHICLE TOW-IN SERVICES		500	125	500			500	500	500
=	XTRC	TOTAL TRANSPORTATION CHARGES	1,260	2,900	2,541	2,900	140	1,050	2,650	2,650	2,650
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	517	1,500	1,686	1,000	107	750	1,500	1,500	1,500
	82240	TRANSCRIPTION FEES	81	500	52	500	33	50	500	500	500
+	82250	TESTING & PHYSICALS	96,385	143,450	129,972	111,350	3,348	111,350	176,370	149,870	176,370
	01	Physicals and preventive medical care		94,600		101,480		101,480	125,670	125,670	125,670
	02	New Hire Physical Test				15,000		9,870	15,000	15,000	15,000
	03	Promotional Fees		30,000		5,500			32,000	5,500	32,000
	04	Certification Testing									
	05	New Hire Written Test		2,200		2,200			2,200	2,200	2,200
	06	Random Drug and Alcohol		1,500		1,500			1,500	1,500	1,500
	7	Line Item 7	96,385	15,150	38,118	10,670					
	8	Adjustments from workbook			91,854	(25,000)	3,348				
	*	Amount missing from detail									
	82255	INVESTIGATIVE POLYGRAPHS		1,000		1,000			500	500	500
	82260	UNIFORM RENTAL & SERVICES	2,686	2,000	2,873	3,000	559	3,000	3,000	3,000	3,000
	82280	LAB FEES		500		500			500	500	500
	82299	OTHER OPERATING SERVICES	87	9,800	76	9,800	5		9,800	9,800	9,800
=	XOPSV	TOTAL OPERATING SERVICES	99,756	158,750	134,659	127,150	4,052	115,150	192,170	165,670	192,170

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	82310	LEGAL NOTICES		1,000		1,000	299	500	1,000	1,000	1,000
	82330	CITIZENS ACADEMIES	2,879	4,500	425	4,500		2,500	4,500	4,500	4,500
	82350	DUES FOR MEMBERSHIPS	3,188	14,547	7,606	8,475	2,275	7,500	12,675	17,175	12,675
	82355	PROFESSIONAL STANDARDS / ACCREDITATION		2,000		2,000		2,000	2,000	2,000	2,000
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	14,661	28,900	17,670	18,900	3,791	15,000	28,900	29,728	30,581
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	2,564	4,000	4,573	4,000	75	2,000	2,000	2,000	2,000
	82371	EMERGENCY RELIEF	2,038	1,000	84,791	2,000	41,149	85,000	2,000	2,000	3,183
	82390	PUBLICATIONS, NON-TRAINING	2,650	3,250	1,768	3,250		2,000	2,750	2,750	2,750
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICTY	27,980	59,197	116,833	44,125	47,590	116,500	55,825	61,153	58,689
	82410	ELECTRIC SERVICE	105,084	115,000	101,642	127,000	19,828	104,000	133,350	140,018	147,018
	82420	WATER & SEWER SERVICE	39,777	45,000	41,485	47,250	10,816	77,000	49,613	52,093	54,698
	82430	STORMWATER SERVICE	5,821	6,200	6,482	6,541	1,240	7,800	6,901	7,280	7,681
	82435	SOLID WASTE SERVICE	8,160	8,500	9,510	8,968	1,399	8,300	9,461	9,981	10,530
	82440	NATURAL GAS SERVICE	36,181	41,000	32,119	43,050	1,596	35,000	45,203	47,463	49,836
	82450	TELEPHONE SERVICE	10,114	11,000	10,740	15,000	2,789	15,000	15,750	16,538	17,364
	82451	800 MHZ ACCESS LINE SERVICE	13,434	15,000	2,208	15,750	533	5,000	16,538	16,538	16,538
	82455	CELLULAR TELEPHONE SERVICE	17,364	20,000	33,750	41,000	6,127	37,000	43,050	45,203	47,463
	82470	INTERNET & RELATED SERVICES	2,460	1,800	3,353	2,000	1,017	9,000	16,000	16,800	17,640
=	XUTIL	TOTAL UTILITIES	238,395	263,500	241,289	306,559	45,346	298,100	335,866	351,914	368,768
	82510	COMPUTER SERVICES	73,438	88,450	77,702	90,900	10,037	98,000	10,000	7,500	5,000
+	82560	CONSULTANT SERVICES		10,000					10,000	10,000	10,000
	01	EMS Medical Director									
	02	Strategic initiatives		10,000					10,000	10,000	10,000
	*	Amount missing from detail									
+	82599	OTHER CONTRACTUAL SERVICES	10,645	16,100	9,280	23,550	11,410	15,910	17,800	23,800	17,800
	01	NFPA Ladder Testing	10,645	11,800	6,280	13,300		11,410	13,300	13,300	13,300
	2	Training Center Services		4,300		4,500		4,500	4,500	4,500	4,500
	3	NFPA 1403 Mandated Burn Building Inspection			3,000	5,750	11,410			6,000	
	*	Amount missing from detail									
=	XCTS	TOTAL CONTRACTUAL SERVICES	84,083	114,550	86,982	114,450	21,447	113,910	37,800	41,300	32,800
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	198,197	220,000	147,129	220,000	53,674	257,000	220,000	226,600	233,398
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	42,566	80,000	62,512	85,000	28,563	74,000	93,460	94,944	96,472
	82630	FIRE HYDRANT MAINTENANCE SERVICES					438				
	82640	PAVING & REPAIR SERVICES		5,000		5,000		5,000	5,000	5,150	5,305
	82652	LANDSCAPING SERVICES	14,265	15,000	12,725	15,500	2,654	15,500	16,000	16,480	16,974
	82654	GROUND MAINTENANCE SERVICES	2,900	3,000		3,000		3,000	4,500	4,635	4,774
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	121,584	115,000	96,825	120,850	5,573	120,850	120,850	122,916	125,043
=	XRMVS	TOTAL REPAIR & MAINTENANCE SERVICES	379,512	438,000	319,191	449,350	90,903	475,350	459,810	470,725	481,966
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	7,027	10,000	9,199	7,500	376	4,000	5,000	5,000	5,000
+	82780	TRAINING, OUTSIDE	68,783	111,415	66,851	75,000	11,371	75,000	123,500	125,872	127,955
	1	Tennessee Fire & Codes Academy		18,000		18,000		18,000	18,000	18,540	19,096
	10	EMT Training		18,000		22,500		22,500	22,500	22,500	22,500
	11	TN IAAI Conference for Investigator Certification		5,200		5,200		5,200	5,200	5,356	5,517
	12	Alabama Arson Investigators				1,000		1,000	1,000	1,350	1,350
	13	TACA Conference		1,375		1,000		1,000	1,000	1,030	1,061
	14	TFSIA Conference for Inspector Certification		2,480		2,400		2,400	2,400	2,472	2,546
	15	TEMSEA Conference EMS Instructor renewal		1,800		1,800		1,800	1,800	1,854	1,910
	16	Highrise Conference		3,400		3,400		3,400	3,400	3,502	3,607
	17	NFPA Seminars		900		900		900	900	927	955
	18	NAEMSE Instructor Course		1,000		1,000		1,000	1,000	1,030	1,061
	19	AHA Instructor Classes		1,600		3,000		3,000	1,500	1,545	1,591
	2	Swift Water Rescue I & II		7,000		7,000		7,000	7,000	7,210	7,426

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	20	IAAI Expert Witness Testimony Class		1,500		1,500		1,500	1,500	1,545	1,591
	21	IMT Position Specific Training		6,700		6,700		6,700	6,700	6,901	7,108
	22	Various	68,783		21,145		11,371				
	23	Chaplains/Debriefing Team				3,000		3,000	3,000	3,090	3,183
	24	Adjustment from workbooks				(50,000)		(50,000)			
	3	Reid Instructor Re-Certification		1,400		600		600	600	600	600
	4	Blue Card Certification		4,500		3,000		3,000	3,000	3,090	3,183
	5	Brunacini's "No Brainer Management"		7,000		7,000		7,000	7,000	7,210	7,426
	6	Rae Systems Technician		3,700							
	7	Upper Cumberland Extrication		2,060		2,000		2,000	2,000	2,060	2,122
	8	Howell Rescue Crash Course		2,600		2,000		2,000	2,000	2,060	2,122
	9	Paramedic Training		21,200	45,706	32,000		32,000	32,000	32,000	32,000
	*	Amount missing from detail									
+	82790	TRAINING, IN-HOUSE	7,869	25,400		25,400		25,400	26,400	27,192	28,006
	1	In-House Training		12,000		12,000		12,000	12,000	12,360	12,731
	2	Risky Rescue Online Classes		7,000		7,000		7,000	7,000	7,210	7,426
	3	EMS-Regional Medical Update		1,500		1,500		1,500	1,500	1,545	1,591
	4	EMS-Pediatric Conference		1,200		1,200		1,200	1,200	1,236	1,273
	5	EMS-iServe Conference		1,200		1,200		1,200	1,200	1,236	1,273
	6	EMS-Vanderbilt/Centennial Trainings		1,500		1,500		1,500	1,500	1,545	1,591
	7	NFPA Webinars		1,000		1,000		1,000	500	515	530
	8	Various	7,869						1,500	1,545	1,591
	9	EMS Medical Training									
	*	Amount missing from detail									
=	XEPG	TOTAL EMPLOYEE PROGRAMS	83,679	146,815	76,050	107,900	11,747	104,400	154,900	158,064	160,961
	82810	REGISTRATIONS	44,032	38,150	16,101	39,795	1,137	2,000	38,150	39,795	40,473
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	3,531	2,122	4,089	5,075		2,000	5,075	5,321	5,472
	82830	AIR TRAVEL	12,633	22,872	2,095	22,108		150	22,100	23,463	24,146
	82840	LODGING	20,019	25,191	20,075	28,446	10,612	15,000	24,800	25,469	26,158
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	7,453	20,227	7,329	13,300		500	13,300	13,684	14,080
	82890	OTHER TRAVEL EXPENSES			6						
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	87,668	108,562	49,695	108,724	11,749	19,650	103,425	107,732	110,329
	83110	OFFICE SUPPLIES	5,296	10,000	6,327	10,000	1,503	5,000	7,500	7,500	7,500
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	239	500		500	1,693	2,000	500	500	500
	83130	EMPLOYEE BENEVOLENCE ITEMS	212	500	201	500		250	500	500	500
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	13,822	18,000	14,684	18,000	2,805	12,000	16,000	17,000	18,000
=	XOPS	TOTAL OFFICE SUPPLIES	19,569	29,000	21,212	29,000	6,001	19,250	24,500	25,500	26,500
	83210	TRAINING SUPPLIES	24,741	31,250	14,298	28,900	815	24,000	36,750	34,954	36,178
	83220	CHEMICALS & LAB SUPPLIES		1,000		1,000			500	500	500
+	83240	MEDICAL SUPPLIES	22,733	45,600	24,012	45,000	14,435	45,000	40,000	40,000	40,000
	01	Existing Medical Supplies	22,733	45,600	24,012	45,000		45,000	40,000	40,000	40,000
	02	Anticipated Medical Supplies					14,435				
	*	Amount missing from detail									
	83250	SAFETY SUPPLIES	459	5,000	310	1,500	855	1,500	1,000	1,000	1,000
	83260	UNIFORMS PURCHASED	50,636	61,000	58,808	55,000	7,366	55,000	59,620	61,289	63,007
	83265	UNIFORMS, SPECIALIZED	98,148	105,300	139,900	100,000	1,447	100,000	87,400	102,400	115,000
	83282	EVIDENCE SUPPLIES	102	1,000	132	900		500	500	500	500
	83299	OTHER OPERATING SUPPLIES	16,403	15,000	18,537	12,000	1,782	12,000	15,000	15,000	15,000
=	XOPS	TOTAL OPERATING SUPPLIES	213,222	265,150	255,997	244,300	26,700	238,000	240,770	255,643	271,185
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	78,811	80,000	69,777	88,900	8,987	64,000	80,000	82,400	84,872
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	36	500	58	500	3	100	500	500	500
=	XFUEL	TOTAL FUEL & MILEAGE	78,847	80,500	69,835	89,400	8,990	64,100	80,500	82,900	85,372

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
+	83510	FURNITURE, FIXTURES (<\$25,000)	23,442	36,600	18,127	28,500	1,574	28,500	47,000	47,000	47,000
	01	Mattresses		5,000		5,000		5,000	5,000	5,000	5,000
	02	Recliners		5,000		6,000		6,000	6,000	6,000	6,000
	03	Dishwasher, Extractor & Dryer	23,442	20,000		18,000		18,000	18,000	18,000	18,000
	04	Station kitchen table and chairs		4,000		4,500		4,500	4,500	4,500	4,500
	05	Grill replacements		1,300		2,200		2,200	2,200	2,200	2,200
	06	Office furniture		1,300	10,195	2,800		2,800	10,000	10,000	10,000
	07	Replacement Chairs at the Training Center									
	10	Misc bedroom furniture in stations							1,300	1,300	1,300
	8	kitchen remodel at station 4 cabinets, appliances									
	9	Adjustments from workbooks			7,932	(10,000)	1,574	(10,000)			
	*	Amount missing from detail									
+	83520	VEHICLES (<\$25,000)	28,346		802		2,470	8,500	1,500	1,500	1,500
	07	Fire Inspector	28,346		802		2,470				
	2	Relettering of all apparatus						8,500			
	3	misc items							1,500	1,500	1,500
	*	Amount missing from detail									
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	192,087	158,800	102,174	151,100	142,112	151,100	185,300	186,400	186,900
	01	Fire Hose		29,800		29,800		29,800	29,800	29,800	29,800
	02	1" Forestry Nozzle, 1" Forestry hose X100, 1.5" to 1" reducer									
	03	Tool Replacements		15,000		15,000		15,000	15,000	15,000	15,000
	04	Weight Equipment		23,000		23,000		23,000	23,000	23,000	23,000
	08	Other Equipment		55,200		15,000		15,000	15,500	15,500	15,500
	09	Extrication Equipment				3,000		3,000	3,000	3,000	3,000
	10	Rope		4,000		4,000		4,000	4,000	4,000	4,000
	18	FY 2020 PER - Stair Chairs		9,000							
	19	Mobile radio replacements				20,000		20,000	20,000	20,000	20,000
	20	Keysecure 6's				3,000		3,000	6,000	6,000	6,000
	21	Replacement extinguishers				2,500		2,500	2,500	2,500	2,500
	22	Ballistic Gear Replacement							12,000	12,000	12,000
	23	Keysecure 6's							6,000	6,000	6,000
	24	Specialized Echelon Hlmet (bike team)								600	600
	25	Technical Rescue Equipment				5,000		5,000	5,000	5,000	5,000
	26	Command Console									
	27	Replacement Thermal Imager		15,000		15,000		15,000	15,000	15,000	15,000
	28	HAL Head Set Upgrade									
	29	Swiftwater Rescue Equipment		5,000		11,000		11,000	12,000	12,000	12,000
	30	Hazmat Suits		2,800		2,800		2,800	3,000	3,500	4,000
	31	High Rise Hose							4,500	4,500	4,500
	39	HazMat Equipment				2,000		2,000	2,000	2,000	2,000
	41	Portable Radio Equipment							7,000	7,000	7,000
	42	Various	192,087		102,174		142,112				
	*	Amount missing from detail									
+	83540	COMPUTER HARDWARE (<\$25,000)	56,302	71,500	63,633	52,000	24,886	52,000	150,270	116,600	48,500
	01	Replacement Computers		53,000		30,400		30,400	58,020	49,500	23,000
	02	Replacement MDTs							76,500	13,500	13,500
	03	Other Computer Hardware		12,000		12,000		12,000	12,000	12,000	12,000
	04	Color Copier Training Center		6,500							
	05	Replacement MDT Docks									
	06	Video Conference Computers				9,600		9,600		9,600	
	07	GPS AVL Transponder Solution									
	08	Various	56,302		52,102						
	12	Replacement Tablets							3,750		
	13	Replacement Projectors								20,000	
	14	CAD Status Monitors								12,000	
	22	2015 - 18 Computers (\$18,000)-moved from 86600									
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved from 86600									

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved from 86600			11,531		24,886				
	*	Amount missing from detail									
+	83550	COMPUTER SOFTWARE (<\$25,000)	468	18,000	11,903	18,000			18,000	18,000	18,000
	01	LXR Testing Software		6,000		6,000			6,000	6,000	6,000
	02	EMS Inventory Control System									
	03	Quality Management/Control System									
	04	Target Solutions									
	05	Misc	468	12,000	11,903	12,000			12,000	12,000	12,000
	*	Amount missing from detail									
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	300,645	284,900	196,639	249,600	171,042	240,100	402,070	369,500	301,900
	83610	VEHICLE PARTS & SUPPLIES	1,361	3,000	766	3,000	313	1,500	3,000	3,000	3,000
	83620	EQUIPMENT PARTS & SUPPLIES	34,352	50,000	34,359	51,500	4,793	37,000	40,000	41,200	42,436
	83630	FIRE HYDRANT SUPPLIES	6,450	5,000	3,730	5,000	51	4,000	5,000	5,000	5,000
	83652	LANDSCAPING SUPPLIES	553	3,000		3,000		3,000	3,000	3,000	3,000
	83654	GROUNDS MAINTENANCE SUPPLIES	770	2,500	326	2,500	151	2,500	2,500	2,500	2,500
	83660	BUILDING MAINTENANCE SUPPLIES	35,513	39,000	37,190	40,170	8,062	40,000	40,000	41,200	42,436
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	384		925						
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	79,383	102,500	77,296	105,170	13,370	88,000	93,500	95,900	98,372
	84210	CENTURY COURT TRAINING CENTER OPERATIONS	4,902	6,000	421	6,000	220	1,000	6,000	6,000	6,000
=	XOPU	TOTAL OPERATIONAL UNITS	4,902	6,000	421	6,000	220	1,000	6,000	6,000	6,000
	85110	PROPERTY INSURANCE	22,787	23,926	23,893	25,088	23,536	25,088	26,342	27,660	29,042
	85111	FRAUD INSURANCE	13,027	13,678	12,766		17,547	17,547	18,424	19,346	20,313
	85112	INLAND MARINE INSURANCE	6,453	6,776	7,925	8,321	8,107	8,321	8,737	9,174	9,633
	85113	AUTO PHYSICAL DAMAGE	11,686	12,270	14,449	15,171	15,080	15,171	15,930	16,726	17,562
	85115	LIABILITY INSURANCE	15,246	16,008	15,771	29,371	16,703	29,371	30,840	32,382	34,001
	85116	E&O LIABILITY INSURANCE	30,665	32,198	29,239	30,701	19,121	30,701	32,236	33,848	35,540
	85117	VEHICLE LIABILITY INSURANCE	16,633	17,465	17,523	18,399	15,997	18,399	19,319	20,285	21,299
	85119	UMBRELLA LIABILITY	12,045	12,647	12,296	12,911	13,555	12,911	13,557	14,234	14,946
	85120	PROPERTY DAMAGE COSTS	379		221						
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	972								
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	129,893	134,968	134,083	139,962	129,647	157,509	165,385	173,655	182,336
	85240	EQUIPMENT RENTAL & LEASES	65	500	415	500	85	400	500	500	500
	85270	POST OFFICE BOX RENTAL		500		500			500	500	500
=	XRENT	TOTAL RENTALS	65	1,000	415	1,000	85	400	1,000	1,000	1,000
+	85320	STATE FEES	6,285	10,000	9,445	8,875	1,454	8,875	10,000	8,875	10,000
	01	Recertification for First Responders		300		175		175	300	175	300
	02	Recertification for EMTs		4,000		3,300		3,300	4,000	3,300	4,000
	03	Recertification for Paramedics		2,500		2,200		2,200	2,500	2,200	2,500
	05	State Fire Inspector Cert and Recert Fees	6,285	200	3,224	200		200	200	200	200
	06	CPSC Fees		3,000	6,221	3,000	1,454	3,000	3,000	3,000	3,000
	*	Amount missing from detail									
=	XPERM	TOTAL PERMITS	6,285	10,000	9,445	8,875	1,454	8,875	10,000	8,875	10,000
	85990	MISCELLANEOUS	(5,348)		(1,136)						
	85991	MISCELLANEOUS-DONATIONS					(3,443)				
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	(5,348)		(1,136)		(3,443)				
!+	86600	LEASE/LOAN PRINCIPAL	59,470								
	01	SunTrust - Rescue Trucks									
	02	2014 - Replace Staff Vehicle Asst. Fire Marshal									
	12	2015 - Ladder 5 (\$800,000)									

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	26	2015 - Van									
	27	2015 - Pickup (4 trucks)									
	28	2016 - SCBA Cylinder Additions									
	29	2016 - SCBA Replacement - FFD									
	30	2016 - Replacement of Three Vehicles									
	31	2018 - Locution (Station Alerting)									
	32	Various	59,470								
	*	Amount missing from detail									
I+	86700	LEASE/LOAN INTEREST	395								
	01	SunTrust - Rescue Trucks									
	02	2014 - Replace Staff Vehicle Asst Fire Marshal									
	12	2015 - Ladder 5 (\$800,000)									
	27	2015 - Pickups (4 trucks)									
	28	2016 - SCBA Cylinder Additions									
	29	2016 - SCBA Replacement - FFD									
	30	2016 - Replacement Vehicles (3)									
	31	2018 - Locution (Station Alerting)									
	32	Various	395								
	*	Amount missing from detail									
=	XDSV	TOTAL DEBT SERVICE	59,865								
=	XOP	TOTAL OPERATIONS	1,889,661	2,206,292	1,791,447	2,134,465	587,037	2,061,344	2,366,171	2,378,181	2,390,998
		Capital									
+	89530	MACHINERY & EQUIPMENT (>\$25,000)	177,000			157,195					
	01	Compressor / Monitor									
	02	Thermal Imaging Cameras & Equipment									
	03	LifePak 15 Replacements (6)									
	04	Tornado Sirens (from CIP)									
	05	SCBA replacements				125,000					
	06	FY 2019 PER - Replace LifePak Cardiac Monitors									
	07	Remodel Station 4 Kitchen (Move to 89200)									
	25	2015 - Nozzles (\$60,000)-moved from 86600									
	9	Line Item 9	177,000			32,195					
	*	Amount missing from detail									
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)	177,000			157,195					
=	XCAP	TOTAL CAPITAL	177,000			157,195					
=	XTOT	TOTAL EXPENDITURES	18,145,667	18,805,516	18,889,431	19,277,699	9,265,222	19,694,832	19,406,783	20,492,197	21,654,589



City of Franklin, Tennessee

FY 2022 Operating Budget Request

Program Enhancement Summary

Priority	Year	Request	Compensation	Benefits	Expenses	Total	Funded
Fire							
1	FY22	SCBA Upgrade			\$ 144,000	\$ 144,000	\$ -
2	FY22	EMA Event Management Position	\$ 58,324	\$ 17,497	\$ 70,385	\$ 146,206	\$ -
3	FY22	Step-up-Pay			\$ 92,497	\$ 92,497	\$ -
4	FY22	Three New Shift Lieutenants	\$ 38,033	\$ 11,410	\$ 1,800	\$ 51,243	\$ -
5	FY22	Replace Engine 2			\$ 818,250	\$ 818,250	\$ -
6	FY22	Tower ALS Upgrade LP15			\$ 115,500	\$ 115,500	\$ -
7	FY22	Hydrant Painting			\$ 66,400	\$ 66,400	\$ -
8	FY22	Replace Battalion Chief Vehicle and Equipment			\$ 64,850	\$ 64,850	\$ -
9	FY22	Unmanned Aerial System Program			\$ 55,600	\$ 55,600	\$ -
10	FY22	Ozone Sterilization Units			\$ 24,000	\$ 24,000	\$ -
11	FY22	Apparatus Vehicle Cameras System			\$ 7,500	\$ 7,500	\$ -
12	FY22	Air Compressor			\$ 64,000	\$ 64,000	\$ -
13	FY22	Replace Two Staff Vehicles			\$ 120,000	\$ 120,000	\$ -
14	FY22	Video Laryngoscopes			\$ 9,850	\$ 9,850	\$ -
15	FY22	EMS Simulation Trainer			\$ 68,500	\$ 68,500	\$ -
16	FY23	Air Light Response Vehicle			\$ 575,675	\$ 575,675	\$ -
Sub-total FY 2022 Requests Only			\$ 96,357	\$ 28,907	\$ 2,298,807	\$ 2,424,071	\$ -
17	FY23	Add Admin. Captain Of Program Management	\$ 69,346	\$ 20,804	\$ 8,835	\$ 98,985	\$ -
18	FY23	Add Three (3) Fire Safety Officers	\$ 174,373	\$ 52,312	\$ 24,187	\$ 250,872	\$ -
19	FY23	Add Two (2) Training Instructors	\$ 116,648	\$ 34,994	\$ 17,670	\$ 169,312	\$ -
20	FY23	Firehouse Replacement Software			\$ 50,000	\$ 50,000	\$ -
21	FY23	Painting for the TC			\$ 47,250	\$ 47,250	\$ -
22	FY23	Station 3 Architectural Services			\$ 300,000	\$ 300,000	\$ -
23	FY24	Station 2 Addition			\$ 350,000	\$ 350,000	\$ -
						\$ -	\$ -
Total			\$ 456,724	\$ 137,017	\$ 3,096,749	\$ 3,690,490	\$ -
			Compensation	Benefits	Expenses	Total	
Total Fire Requests FY 2022-2024			\$ 456,724	\$ 137,017	\$ 3,096,749	\$ 3,690,490	\$ -

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ 47,250
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ 2,993,240
	Quality Life Experiences	\$ -
	Sustainable Growth & Economic Prosperity	\$ 650,000
Totals		\$ 3,690,490

Traditional Allocations

	Personnel	\$ 809,115
	Operations	\$ 146,950
	Equipment	\$ 2,037,175
	Capital	\$ 697,250
Total		\$ 3,690,490
		\$ -

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	1	of	16
	Department:	42200 FIRE				
	Division:	Operations				
	FranklinForward Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service				
	Title:	SCBA Upgrade				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
<u>Expenses</u>			
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$144,000		\$144,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$144,000	\$0	\$144,000

PURPOSE / DESCRIPTION OF REQUEST

We are asking for funds to bring our current inventory of SCBA (self-contained breathing apparatus) up to the newest NFPA standard. The airpacks we are using are currently built and operating on the 2013 standard and can no longer be purchased in this configuration so, with any new apparatus purchases, we must buy a different model SCBA. This is not possible at the time because all airpacks must function exactly the same to avoid confusion in a low air emergency situation. The new 2018 standard includes new safety features such as a universal quick connect (air can be shared between any users-even other fire departments with different brand SCBAs) and software. This upgrade would also affect our RIT (rapid intervention team) packs, designed to rescue downed firefighters, and our aerial apparatus that have their own separate air source.

SERVICE IMPLICATION

The upgrade would bring the fire department's SCBAs in line with the current NFPA standard. We can no longer purchase the model we currently have, making new purchases and repairs difficult. In the event of an emergency all packs must be the same, so we can not carry two different standards at the same time. If there were ever an accident the City could be held responsible for the failure to meet the current upgrade.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority: 2 of 16

Department:

42200 FIRE

Division:

Administration

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Add EMA/Event Management Position

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
81110 REGULAR PAY		\$54,791	\$54,791
81120 OVERTIME PAY		\$3,533	\$3,533
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$17,497	\$17,497
Expenses			
82250 TESTING & PHYSICALS	\$600		\$600
83260 UNIFORMS PURCHASED	\$1,200		\$1,200
83265 UNIFORMS, SPECIALIZED	\$3,000		\$3,000
83540 COMPUTER HARDWARE (<\$25,000)	\$1,850		\$1,850
85320 STATE FEES	\$135		\$135
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$20,000		\$20,000
89520 VEHICLES (>\$25,000)	\$43,000		\$43,000
82250 TESTING & PHYSICALS		\$600	\$600
			\$0
			\$0
			\$0
			\$0
TOTAL	\$69,785	\$76,421	\$146,206

PURPOSE / DESCRIPTION OF REQUEST

The department proposes creating a new Lieutenant rank position within administration to handle the Emergency Management and Event Management responsibilities for the department. In today's world there are threats, both natural and man made, to the safety of our citizens and visitors to the City. This is evident by events in Europe and the current pandemic. The department is acutely aware of these threats and we must dedicate effort to prepare for them. We must work to prepare the City to handle both natural disasters and attacks while educating the public on current procedures in place to protect our citizens. Special events, festivals, and public gatherings have become a common occurrence in the City of Franklin; at any one time we could have up to 15,000 downtown. People from all over travel in to attend these events and their security and well-being must be our priority. The City has grown to the point that EMA/Special Events is a full-time job in-of-itself and must be taken into consideration.

This position would report to the Battalion Chief of Fire Administration and act as a liason for all City departments, the City Administrator, and Williamson County Emergency Management Agency.

SALARY GRADE G

SERVICE IMPLICATION

This position would serve as a point of contact to coordinate all emergency management related issues between City departments, the City Administrator, and Williamson County Emergency Management Agency. The creation of this position would allow for better continuity of services, more effective preparedness and communication, and more effective education and preparedness of the public.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	3	of	16
	Department:	42200 FIRE				
	Division:	Operations				
	FranklinForward Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service				
	Title:	Step-Up Pay				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
<u>Compensation</u>			
		\$75,000	\$75,000
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$17,497	\$17,497
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$92,497	\$92,497

PURPOSE / DESCRIPTION OF REQUEST

A firefighter appointed to act as an officer or perform the duties of a higher rank will commence receiving the higher wages associated with that ranking classification immediately upon completion of a full 24-hour shift in that capacity. Personnel requested to fill out-of-rank positions are required to immediately assume the duties and responsibilities of that position and should be compensated accordingly.

SERVICE IMPLICATION

Step up pay is currently paid upon completion of 10 (24-hour) shifts. This requested change would allow payment to commence upon the completion of one (24-hour) shift. The hourly pay will only be effective for each 24-hour consecutive block and no other hourly increments. Those fulfilling the duties of a higher rank would meet or exceed the minimum qualifications of that position required to be eligible for a promotion.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

4

of

16

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Create Three (3) New Shift Lieutenants

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
81110 REGULAR PAY		\$34,500	\$34,500
81120 OVERTIME PAY		\$3,533	\$3,533
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,410	\$11,410
Expenses			
82250 TESTING & PHYSICALS		\$1,800	\$1,800
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$51,243	\$51,243

PURPOSE / DESCRIPTION OF REQUEST

Request is to establish three (3) Lieutenant positions within the department these would not be additional hires but would take from existing firefighter or engineer positions.

Our department prides itself on being an all-hazard organization. We have worked hard to create special operation personnel who can handle all manner of rescues. With our new heavy rescue capabilities (Rescue 2) we need to be able staff it with the proper personnel and supervision. We are seeking to promote three personnel to supervise the apparatus across the three shifts. This change would bring Rescue 2 in line with the rest of our apparatus carrying three or more personnel.

SALARY GRADE G

SERVICE IMPLICATION

If we do not make this change we will be asking non-supervisory personnel to perform duties they are not being compensated for.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	5	of	16
	Department:	42200 FIRE				
	Division:	Operations				
	FranklinForward Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service				
	Title:	Replace Engine 2				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$708,750		\$708,750
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$100,000		\$100,000
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$3,500	\$3,500
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUN		\$3,500	\$3,500
			\$0
			\$0
			\$0
			\$0
TOTAL	\$808,750	\$9,500	\$818,250

PURPOSE / DESCRIPTION OF REQUEST

Engine 2 will be 18 years old when it's replacement is complete. It is currently 6 years past its replacement date. The existing vehicle would remain in the fleet as a reserve unit for 5 additional years. The replacement of this vehicle will also allow us to surplus our reserve engine which is 22 years old.

2004 Sutphen

SERVICE IMPLICATION

To continue to delay the replacement of this vehicle jeopardizes our ability to maintain quality reserve apparatus, increases our maintenance budget, and subjects the vehicle to be unserviceable due to the inability to obtain repair parts.

More importantly, our reserve apparatus is in greater threat of being out of service do to its age and lack of readily available parts.

	Intended Year:	2022	Department Priority:	6	of	16
	Department:	42200 FIRE				
	Division:	Operations				
	FranklinForward Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service				
	Title:	Three (3) Tower Upgrades to ALS				

REQUESTED PROGRAM ENHANCEMENT FUNDING

PURPOSE / DESCRIPTION OF REQUEST

SERVICE IMPLICATION

Page 127 of 239

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

7

of

16

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Hydrant Painting

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
Expenses			
82630 FIRE HYDRANT MAINTENANCE SERVICES	\$33,200	\$33,200	\$66,400
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$33,200	\$33,200	\$66,400

PURPOSE / DESCRIPTION OF REQUEST

This request is to contract services for fire hydrant painting. There are currently 4000 hydrants in the City. Painting of hydrants has become a challenge for the fire department for several reasons. Engine and ladder companies have not been the most efficient for painting because the apparatus are available for emergency response. With open paint cans and supplies, this is not conducive to a quick response. Additionally, fire companies typically have three or more personnel which overkill for painting a single hydrant. Finally, apparatus and our crews are often parked in the lane of travel and placed at a higher risk of being in an accident. The contract service will have specialized equipment to better strip the old paint layers and apply a better coat of spray paint. These options are not possible for fire companies.

The plan is to create a 10-year plan for painting all hydrants. GIS will develop 10 routes of approximately 400 hydrants each to be completed each year.

SERVICE IMPLICATION

If not approved, the department will continue to its present method of touching-up hydrants that have not been prepared for painting. It will also cause us inefficiencies and place our firefighters at higher risk of being in an accident and slower response times. Contract painting of hydrants appears to be the best practice for most fire departments in our area, including Nashville, Murfreesboro, and Spring Hill. It will allow our firefighters to spend more time conducting pre-incident planning visits throughout the commercial areas.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

8

of

16

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Replace Battalion Chief Vehicle and Equipment

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$43,000		\$43,000
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$17,000		\$17,000
83540 COMPUTER HARDWARE (<\$25,000)	\$4,500	\$350	\$4,850
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$64,500	\$350	\$64,850

PURPOSE / DESCRIPTION OF REQUEST

To replace the current Battalion Chief vehicle (2012) which will be moved to a reserve status for 6 additional years. The request is for an SUV and will be purchased utilizing the governments' statewide contract. It will be outfitted with a number of technology enhancements to allow the shift commander to more effectively manage emergency responses and to better carry the necessary equipment placed on this vehicle.

2012 Tahoe

SERVICE IMPLICATION

The funding of this vehicle will allow the current vehicle to moved into reserve status. The reserve unit to be downgraded to a pool car and the existing pool car to be surplusd.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

9

of

16

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Unmanned Aerial System Program

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
Expenses			
89500 EQUIPMENT (>\$25,000)	\$42,100		\$42,100
83500 EQUIPMENT (<\$25,000)	\$5,500		\$5,500
82500 CONTRACTUAL SERVICES	\$3,500	\$1,000	\$4,500
82790 TRAINING, IN-HOUSE	\$3,500		\$3,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$54,600	\$1,000	\$55,600

PURPOSE / DESCRIPTION OF REQUEST

Drones are a new tool that will assist the department in saving lives and property. Drones in the fire service give the incident commander and others the ability to quickly analyze the scene of fires and emergency events from an aerial perspective. The devices are not only useful at fires due to the FLIR technology for heat detection but can be used for search and rescue efforts for missing people whether on ground or in a swift water event. The capabilities of the FLIR and camera technology will also benefit the department in hazardous materials incidents where personnel will be able to use the drone for initial identification of products and leak sizes without having to put responders in danger.

The costs outlined above include the purchase of one small and one large drone with FLIR technology, authorization to fly through the FAA, and the initial train-the-trainer courses for approved pilots. All ongoing training can be conducted in-house once the trainers are trained. The ongoing cost for COA is on a bi-annual basis listed above at \$1,000.

SERVICE IMPLICATION

Drones will aid the department in more effective operations and often may result in the need for fewer resources and man power on fire, swift water, search and rescue, and hazardous materials incidents. The use of this technology will ensure safe operations and better oversight by command staff on incident scenes.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	10	of	16
	Department:	42200 FIRE				
	Division:	EMS				
	FranklinForward Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service				
	Title:	Ozone Sterilization Units				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
Expenses			
83500 EQUIPMENT (<\$25,000)	\$24,000		\$24,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$24,000	\$0	\$24,000

PURPOSE / DESCRIPTION OF REQUEST

The following narrative was written for the previous budget year request. COVID-19 has certainly proven this to be a valuable purchase for the department.

Risk of contamination and cross-contamination is incredibly high in the emergency services professions. Ensuring that we keep our responders safe is a top priority. It is important to ensure that they do not carry pathogens inside the stations contaminating other responders, home to their families, or allow for contaminated equipment/uniforms to contaminate other patients in our care. First Responder Technologies has developed a portable ozone machine that can be used in any closed space to kill over 650 pathogens during a sterilization cycle while converting ozone back to oxygen. This unit could be used within a gear dryer, inside an apparatus, or within any enclosed area to kill these pathogens from all surfaces (including medical equipment, turnout gear, and uniforms) without risk of damaging this expensive equipment with chemicals. This technology has been proven to kill pathogens that can cause MRSA, C-Difficile, Hepatitis, Influenza, Coronavirus and Staph infections among others. This technology is currently being used in hospitals, ambulances, police departments and even in jails to reduce the risk of aquired infections. It will kill 99.999% of microbes in one-hour from all surfaces without the use of harsh chemicals or production of toxic byproducts.

SERVICE IMPLICATION

This technology would promote the health and safety of our responders and the citizens they respond to while also protecting the longevity of their safety gear and medical equipment by decontaminating the surfaces exposed to dangerous pathogens during medical responses.

The budgeted amount is for three units that could be deployed throughout the City where needed to disinfect contaminated gear and equipment as needed.

HISTORIC
FRANKLIN
TENNESSEE

Apparatus Vehicle Camera System

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

12

of

16

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Air Compressor

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
Expenses			
89230 BUILDING IMPROVEMENTS	\$64,000		\$64,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$64,000	\$0	\$64,000

PURPOSE / DESCRIPTION OF REQUEST

Our two compressors, at St 3 and St 5, are both from the early 1990's. Our self contained breathing apparatus (SCBA) operate at a higher pressure than the units we had when the compressors were purchased and FFD now has more than 100 packs and 200 cylinders. We need a modern, reliable source of breathing air to perform at a level that is expected in the modern fire service. New studies show firefighters have a significantly higher risk of cancer than the average person and, when working in hazardous environments, we now wear our SCBA more often and for longer periods. This higher volume demands a faster, multi-fill, breathing air station.

SERVICE IMPLICATION

To fill our station cascade systems and aerials takes up to an hour at a time. It is the same with our older, light and air truck. We can only fill SCBA cylinders one at a time. This breathing air compressor will provide a modern, efficient, reliable source of breathing air for our SCBAs and Aerials making our operations far more efficient.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority: **13** of **16**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Replace Two Staff Vehicles and Equipment

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$86,000		\$86,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$34,000		\$34,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$120,000	\$0	\$120,000

PURPOSE / DESCRIPTION OF REQUEST

This request is to replace two staff vehicles with the same SUVs and equip them accordingly. The two replaced vehicles will be moved to our pool vehicles and allow for us to surplus much older models. If possible, we will transfer as much of the equipment as possible between the old and new vehicles.

2013 Ford Explorer mileage 76,970

2013 Ford Explorer mileage 60,137

SERVICE IMPLICATION

The funding of this vehicle will allow the current vehicles to be moved into pool status allowing some older pool cars to be declared as surplus.

FY 2022 Program Enhancement Request Form



Intended Year:	2022	Department Priority:	14	of	16
Department:	42200 FIRE				
Division:	EMS				
FranklinForward Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service				
Title:	Video Laryngoscopes				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
Expenses			
83500 EQUIPMENT (<\$25,000)	\$9,350		\$9,350
83240 MEDICAL SUPPLIES		\$500	\$500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$9,350	\$500	\$9,850

PURPOSE / DESCRIPTION OF REQUEST

To upgrade all ALS Apparatus with video laryngoscope technology to allow for video visualization and confirmation of proper endotracheal tube placement in advanced airway procedures.

For the past several years, we have been using King Airways as our primary front line advanced airway of choice because the proper placement of a King had a much higher success rate than the proper placement of an endotracheal tube using a standard laryngoscope. More recent studies have shown that better patient outcomes are linked to endotracheal intubation, but the proper placement must be verified and documented in the most effective ways. Video laryngoscopes ensure that the placement is verified and it documents the proper placement by recording the procedure as it occurs which can be attached into the patient record.

EMS provides our medical direction and oversight and they will now only allow intubation to be performed as a first line advanced airway in cardiac arrest if a video laryngoscope is being used to document and verify the procedure. EMS has been following this protocol for approximately 2 years now and has shown great success with advanced airway placement.

SERVICE IMPLICATION

This allows all fire department advanced life support apparatus access to the best technology to secure and document the most effective advanced airway available for patients who cannot protect their airway or breathe on their own.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

15

of

16

Department:

42200 FIRE

Division:

Training/EMS

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

EMS Simulation Trainer

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>		\$0	\$0
Expenses			
89500 EQUIPMENT (>\$25,000)	\$68,500		\$68,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$68,500	\$0	\$68,500

PURPOSE / DESCRIPTION OF REQUEST

The EMS simulator trainer trailer would provide a realistic environment for EMS training. The trailer could house the high fidelity simulators used for EMS training and all EMS training equipment and supplies in a mobile format that could be towed throughout the City to station locations for training sessions. This would allow the EMS instructor the ability to carry all equipment and supplies needed for medical classes to any location for training reducing the need to move apparatus around the City and taking units out of service for medical training. This could also allow for medical training sessions to be conducted at stations while fire in-service classes are being conducted at the training center reducing the number of days needed to schedule this training on the already very full training calendar. COVID-19 also showed us the need to be more flexible in ways to deliver in-person medical training/skills verification which could be accomplished using this unit.

The EMS simulator trainer includes a camera system and monitor to allow an instructor to observe, record, play back, review, and debrief training sessions that occur in a realistic environment.

(This is essentially the box portion of an ambulance mounted on a trailer that is set up to provide in-field training with real-time viewing and recording capabilities for the instructor)

SERVICE IMPLICATION

The ambulance simulator trainer would reduce the number of training dates needed to deliver required medical training, allow for mobility of EMS training equipment, provide a realistic training environment, and give the ability to review recorded training sessions with crews.

Each of our 14 apparatus make a minimum of 3 trips each year to the training center for medical training. Those apparatus spend a total of 12 hours each on medical training each year. While the apparatus are travelling, it also means other apparatus must move to their station to cover while they are displaced resulting in hours of travel time and hundreds of miles our expensive apparatus spend on the road. The simulator could completely eliminate the need for these apparatus to travel or spend this time out of their jurisdiction for medical training.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

16

of

16

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Air/Light Response Vehicle (Facilities Tax)

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$486,675		\$486,675
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$82,000		\$82,000
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$3,000	\$3,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUN		\$1,500	\$1,500
			\$0
			\$0
			\$0
			\$0
TOTAL	\$568,675	\$7,000	\$575,675

PURPOSE / DESCRIPTION OF REQUEST

The fire department has grown tremendously since 2004 when our current air support vehicle was placed in service. Our call volume has also significantly increased. It is necessary to provide a multi-purpose vehicle that can support continued air operations, lighting, and rehabilitation for emergency responses. As we become more aware of cancer rates in firefighters we now wear SCBAs far more often and use far more air; this vehicle would provide the needed volume. The existing vehicle will remain in the fleet and serve as a reserve apparatus.

2005 Ford

SERVICE IMPLICATION

This vehicle will enable us to sustain operations 24/7 as required in all types of weather and will increase the safety of our personnel by providing indoor rehabilitation options during temperature extremes.



File #: 21-01720

DATE: February 3, 2021
TO: Budget & Finance Committee
FROM: Jack Tucker, SES Director
SUBJECT:

Budget Presentation - Sanitation & Environmental Services Fund

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning the Sanitation & Environmental Services budget request for FY 2021-2022.

BACKGROUND/STAFF COMMENTS:

Each year, the Budget & Finance Committee reviews the detailed budget of each City Department. At the meetings in February, March, and April, departmental staff makes a presentation of the plans for the next budget cycle and the requested funding for those anticipated needs. This provides the Committee with an idea of the size and scope of budget requests that may be included in the City Administrator's proposed budget, which is typically delivered at the May committee meeting.

FINANCIAL IMPACT:

The financial impact varies by department, depending on the increase in population, the required services, equipment replacement needs, and program enhancements.

RECOMMENDATION:

Staff recommends that the Budget & Finance Committee acknowledge the presentation of the Sanitation & Environmental Services Fund budget request.



City of Franklin, Tennessee
FY 2022 Operating Budget Request

Sanitation & Environmental Services (SES)

Jack Tucker



City of Franklin, Tennessee - FY 2022 Budget Request

SES

Slide 2

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2022 Budget Request

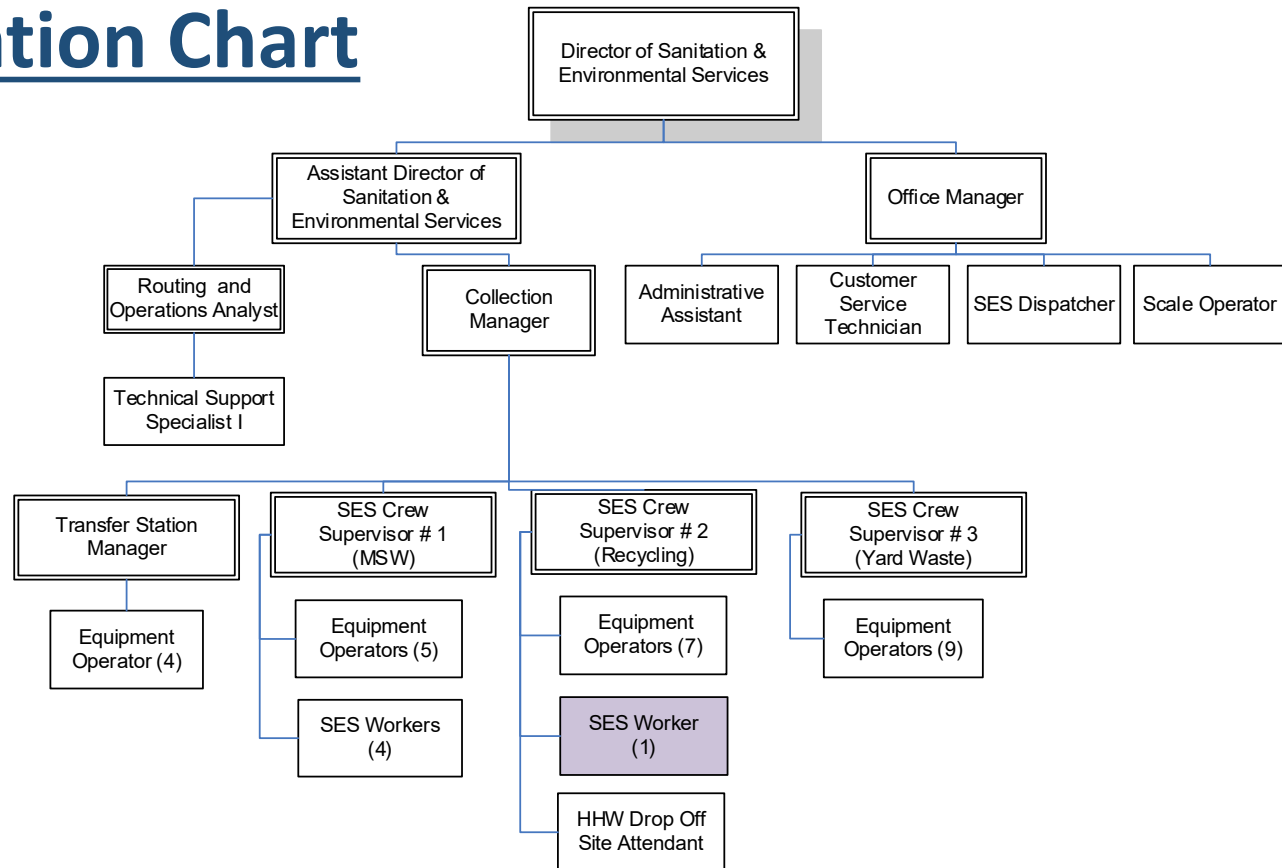
SES

Slide 3

Purpose of Department

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team.

Organization Chart



White: (44) Positions Authorized and Budgeted in FY 2022

Purple: (1) Position Authorized, Unbudgeted and Requested for Restoration in FY 2022 (est. \$49,000 in add. costs)



City of Franklin, Tennessee - FY 2022 Budget Request

SES

Slide 5

Base Budget Request: Personnel

FY 2021: \$3,359,573

FY 2022: \$3,525,183

Difference: Increase of \$165,611 or 4.9%

- Reason: Increased Overtime costs & medical premiums



City of Franklin, Tennessee - FY 2022 Budget Request

SES

Slide 6

Base Budget Request: Operations

FY 2021: \$5,786,378

FY 2022: \$6,398,777

Difference: \$612,399 or 10.6%

Reason: Significantly higher tipping fees.



City of Franklin, Tennessee - FY 2022 Budget Request

SES

Slide 7

Program Enhancement Requests - Basis

Staffing	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021 YTD
Administration	7	7	7	7	9	9
Collection	36	32	32	32	31	31
Disposal	6	6	6	6	5	5
Authorized Positions	49	45	45	45	45	45
Temporary Staffing	\$ 124,879	\$ 151,110	\$ 201,484	\$ 239,364	\$ 159,663	\$ 527

Rollout Carts Serviced	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021 YTD
MSW Rollout Carts (RouteSmart)	21,249	22,059	22,846	23,486	23,989	24,610
MWS Rollout Cart (Annual Increase)		810	787	640	503	621
Blue Bin Carts					13,173	13,238

Program Enhancement Requests - Personnel

Priority	Description	Requested
5	Reclass Worker to Operator	\$8,076
6	Add Operator	\$51,775
	Total	\$59,851

Program Enhancement Requests - Equipment

Priority	Description	Requested
1	Transition Side Loader - Recycling	\$318,020
2	Transition Side Loader - Recycling	\$318,020
3	New Side Loader - MSW	\$318,020
4	Replace Wheel Loader	\$200,335
	Total	\$1,154,415

Program Enhancement Requests - Capital

Priority	Description	Requested
7	Transfer Station Floor Resurfacing	\$250,000
	Total	\$250,000

Program Enhancement Requests - Summary

Priority	Description	Requested
1	Transition Side Loader - Recycling	\$318,020
2	Transition Side Loader - Recycling	\$318,020
3	New Side Loader - MSW	\$318,020
4	Replace Wheel Loader	\$200,335
5	Reclass Worker to Operator	\$8,076
6	Add Operator	\$51,775
7	Transfer Station Floor Resurfacing	\$250,000
	Total	\$1,464,246



City of Franklin, Tennessee - FY 2022 Budget Request

SES

Slide 12

Summary

Delivered 13,225 blue bins to residential recycling customers since January 1st, 2020.

Delivered approximately 600 new rollout containers to new customers since January 1st, 2020.

Increased collection efficiency by routing bulk waste collection through a call-in process while incorporating INFOR as a routing tool.

Reduced employee overhead and increased collection efficiency by fully automating recycling collection in 2020.

Received the required state permit to operate the Air Curtain Burner by passing a visual emissions test.

Maintained collection services during recycling hub shutdowns.

We continue to meet the challenge of keeping employees safe throughout the course of the pandemic while still providing multiple collection services to over 20,000 weekly customers.



City of Franklin, Tennessee

FY 2022 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Budget Summary - Overall

	2019 Actual	2020 Actual	2021		2022 Budget	2021 v. 2022	
			Budget	EOY		\$	%
Beginning Balance	1,160,474	1,957,565	1,224,726	1,224,726	1,505,925		
Revenues	9,357,230	9,732,925	10,609,777	10,360,349	10,035,649	(574,128)	-5.4%
Expenses							
Personnel	3,363,543	3,450,069	3,359,573	3,541,571	3,525,183	165,611	4.9%
Operations	4,931,596	5,965,558	5,786,378	6,103,077	6,398,777	612,399	10.6%
Capital	265,000	1,050,137	785,000	434,500	0	(785,000)	-100.0%
Expenses	8,560,139	10,465,764	9,930,950	10,079,149	9,923,958	(6,992)	-0.1%
Ending Balance	1,957,565	1,224,726	1,903,553	1,505,925	1,617,617		

Budget Summary - By Division

	2019 Actual	2020 EOY	2021		2022 Budget	2021 v. 2022	
			Budget	EOY		\$	%
Beginning Balance	1,160,474	1,957,565	1,224,726	1,224,726	1,505,925		
Revenues	9,357,230	9,732,925	10,609,777	10,360,349	10,035,649	(574,128)	-5.4%
Expenses							
Administration	1,353,707	1,629,431	1,905,039	1,871,482	1,869,338	(35,701)	-1.9%
Collection	3,392,455	4,482,419	3,628,162	3,381,152	3,129,880	(498,282)	-13.7%
Disposal	3,813,977	4,353,914	4,397,749	4,826,514	4,924,739	526,990	12.0%
Expenses	8,560,139	10,465,764	9,930,950	10,079,149	9,923,958	(6,992)	-0.1%
Ending Balance	1,957,565	1,224,726	1,903,553	1,505,925	1,617,617		

Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community. Our SES collection team collects MSW waste from over 2,200,000 service points in FY2019.

During the past ten years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, started a curbside blue bag recycling services which is converting to Blue Bins for our residents, streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service, and continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.



City of Franklin, Tennessee FY 2022 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Departmental Summary (con't)

Beginning in January of 2020 our team received, assembled and began delivering over 8,000 new Blue Bin roll out carts for the city's voluntary curbside recycling program to registered customers. Our goal is to have over 10,000 registered customers by the end of 2020. The conversion from blue bas to roll out carts will increase safety and efficiency to help sustain our city's curbside recycling efforts in years to come.

Our partnership with Bi-County Solid Waste to receive and properly dispose of waste coming from our transfer station continues to be successful.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.
- Our team of professionals in the Collection Division collect household waste generated from residents and downtown businesses. SES continues providing residential solid waste collection to include household garbage, bulky wastes, white goods, Blue Bins for recyclables, and yard waste which includes brush and brown bags.
- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard waste, separate metal recyclables from refuse, and transfer curbside recycling accepted through the facility.

COVID-19 Response & Impact

2020 brought the world a new challenge. How to control, develop vaccinations, and continue to provide essential services during an historic pandemic. The city and each city department embraced the challenge of maintaining essential city services through a methodical and persistent approach.

The SES team followed and continues to follow the city and CDC guidelines by checking each team members temperature, providing proper PPE, sanitizing all equipment, maintaining social distancing, and frequent hand washing on a daily basis. Our team fully automated the Blue Bin program by utilizing backup automated collection trucks with challenges keeping them running along the way. This was previously planned to be a 3 year phase-in to

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee.

Continuous improvement for the long-term development of our department remains a top priority. We set a goal to annually review and assess all resources and manage them in the most efficient, effective way possible. We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings.



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our City by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:

Strategic Plan: FranklinForward



Sustainable Franklin



Franklin Citizens Survey



Note: Measures shown herein are being revised. While the data is correct, new targets are being developed with the cooperation of the Sanitation & Environmental Services Department and Finance Department to set realistic targets for refuse and recycling statistics in Franklin.

Workload (Output) Measures

		2018	2019	2020	2021*	2022*
	Total tons of residential refuse collected	20,000	21,027	24,937	25,000	25,500
	Commercial Trash Collected (tons)	8,000	6,529	1,263	1,400	1,450
	Total tons diverted from class 1 landfill	8,500	7,242	8,575	9,000	9,250
	Total tons of recycling collected	3,400	3,565	3,598	3,700	3,750
	Total tons of yard waste diverted	5,250	3,676	3,474	3,500	3,600



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

	Trash from private haulers (tons)	50,000	54,864	72,348	74,000	74,500
	Tons of residential refuse collected per 1000 population	282	297	352	353	360
	Residential collection points	22,300	22,750	24,610	25,000	25,500
	Accidents / Incidents	13	15	12	^	^
	Total annual collection fees	\$ 6,230,597	\$ 6,415,944	\$ 6,480,103	\$ 6,674,506	\$ 6,874,741
	Total annual recycling revenue	\$ 19,990	\$ 29,121	\$ 29,023	\$ 28,152	\$ 29,894
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	14,592	10,680	9,180	9,455	9,928
	Target	12,518	13,144	13,801	14,491	15,216
	Meets Target?	Yes/No	No	No	No	No
	Oil (gallons)	960	1,143	1,250	1,313	1,378
	Target	772	810	851	894	938
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Paint (lbs)	195,230	163,490	289,769	15,000	N/A
	Target	191,210	200,771	210,809	221,350	232,417
	Meets Target?	Yes/No	No	No	No	No
	Anti-Freeze (gallons)	460	689	774	800	825
	Target	872	916	962	1,010	1,060
	Meets Target?	No	No	No	No	No
	Electronics (lbs)	69,870	54,320	52,650	51,397	50,369
	Target	290,560	305,088	320,342	336,359	353,177
	Meets Target?	No	No	No	No	No

Efficiency Measures

		2018	2019	2020	2021*	2022*
	Landfill fee per ton	\$ 35.02	\$ 35.02	\$ 37.03	\$ 37.03	\$ 37.03
	Tons Collected per FTE					
	Residential Refuse	1461.2	1490.4	1520.2	1550.6	1581.6
	Recycling	553.3	564.4	575.7	587.2	598.9

Outcome (Effectiveness) Measures

		2018	2019	2020	2021*	2022*
	Tons Diverted / 1,000 Population	120	102	121	127	130
	Accidents / 1,000 Collection Points	0.58	0.66	0.49	^	^
	Increase the percent of diversion through the recyclable program by 3% per year.	18.0%	18.0%	TBD	TBD	TBD
	Target	31.9%	34.9%	TBD	TBD	TBD
	Meets Target?	No	No	No	TBD	TBD



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	62%	62%	52%	TBD	TBD
	Target	61%	64%	67%	70%	73%
	Meets Target?	Yes	No	No	TBD	TBD

Franklin Citizens Survey

		2016 Citizens Survey		2019 Citizens Survey	
		Excellent/ Good	Fair/Poor	Excellent/ Good	Fair/Poor
☒	% rating the quality of Garbage collection	91%	9%	90%	10%
☒	% rating the quality of Recycling	76%	24%	82%	18%
☒	% rating the quality of Yard waste pick-up	85%	15%	87%	13%

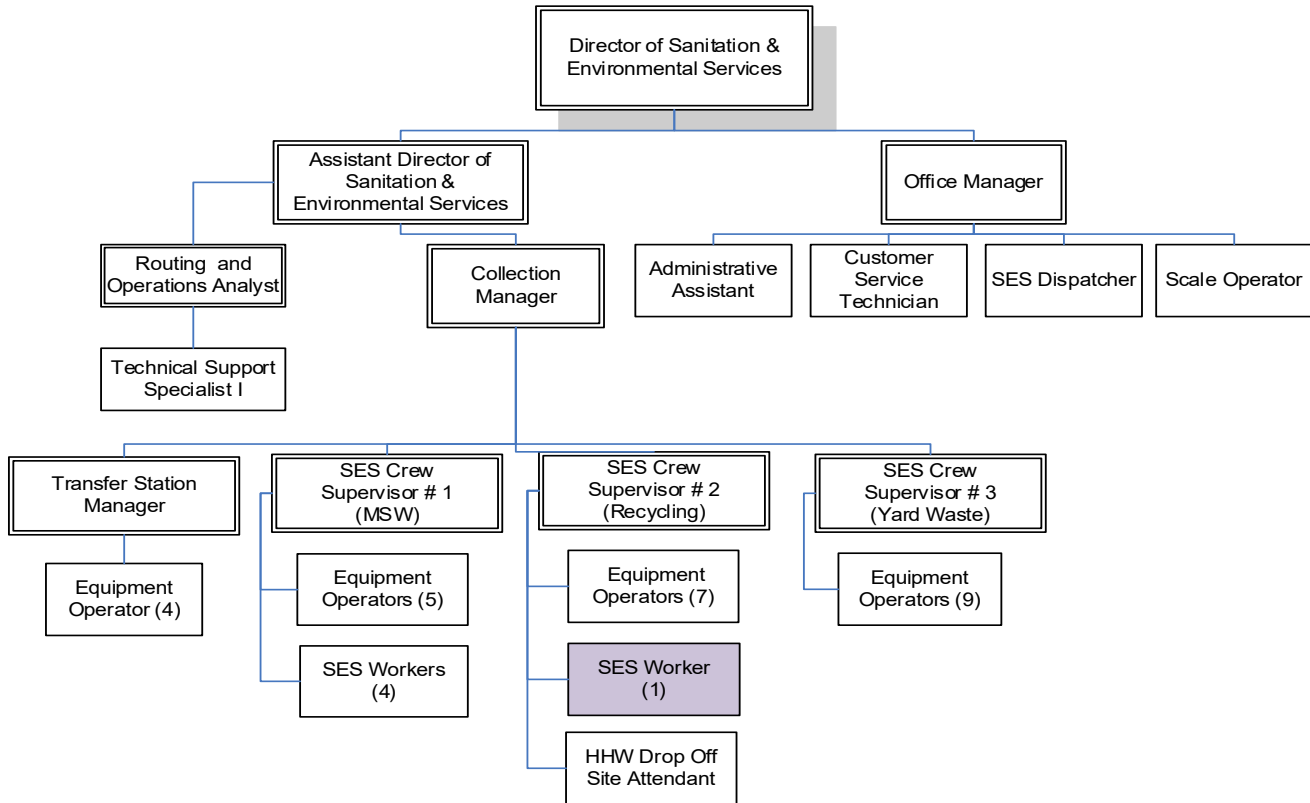
^No data forecast. Sanitation and Environmental Services by practice no longer forecasts accidents.



City of Franklin, Tennessee

FY 2022 Operating Budget

Organizational Chart



White: Positions Authorized and Budgeted in FY 2022

Purple: Positions Authorized, Unbudgeted and Requested for Restoration in FY 2022

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2022 Operating Budget

Staffing by Position

- Requested for Restoration in FY 2022

Budgeted Positions	Pay Grade	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
Dir. Of Sanitation & Env. Services	K	1	0	1	0	1	0	1	0	1	0
Asst. Dir. Of Sanitation & Env. Serv	I	1	0	1	0	1	0	1	0	1	0
Routing and Operations Analyst	G	0	0	0	0	0	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist II	F	0	0	1	0	1	0	0	0	0	0
Technical Support Specialist I	E	1	0	0	0	1	0	1	0	1	0
Customer Services Technician	D	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	D	0	0	0	0	0	0	1	0	1	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0
Scale Operator	C	0	0	0	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	0	0	0	0
Totals		7	0	7	0	9	0	9	0	9	0
Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	3	0	3	0	3	0
SES Equipment Operator	D	21	0	21	0	21	0	21	0	21	0
SES Dispatcher	C	1	0	1	0	1	0	1	0	1	0
SES Worker	B	5	0	5	0	5	0	4	0	5	0
Totals		32	0	32	0	31	0	30	0	31	0
Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	0	0	0	0	0	0
Totals		6	0	6	0	5	0	5	0	5	0
Sub-Total Budgeted Positions		45	0	45	0	45	0	44	0	45	0
Authorized, Unbudgeted Positions											
SES Worker	B	0	0	0	0	0	0	1	0	0	0
Sub-Total Unbudgeted Positions		0	0	0	0	0	0	1	0	0	0
Total Authorized Positions		45	0	45	0	45	0	45	0	45	0



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference	
						\$	%
Available Funds							
Charges for Services	9,118,864	9,331,099	9,757,983	9,960,349	9,632,837	(125,146)	-1.3%
Use of Money and Property	65,644	304,051	551,794	250,000	252,812	(298,982)	-54.2%
Other Revenue	172,722	97,775	300,000	150,000	150,000	(150,000)	-50.0%
Total Available Funds	9,357,230	9,732,925	10,609,777	10,360,349	10,035,649	(574,128)	-5.4%
Personnel							
Salaries & Wages	2,293,998	2,327,648	2,201,104	2,336,850	2,261,747	60,643	2.8%
Employee Benefits	1,069,545	1,122,421	1,158,469	1,204,721	1,263,437	104,969	9.1%
Total Personnel	3,363,543	3,450,069	3,359,573	3,541,571	3,525,183	165,611	4.9%
Operations							
Transportation Services	565	592	1,150	180	282	(868)	-75.5%
Operating Services	3,041,435	3,398,051	3,155,690	3,900,726	4,005,056	849,366	26.9%
Notices, Subscriptions, etc.	23,081	57,557	11,675	2,630	5,350	(6,325)	-54.2%
Utilities	90,958	77,320	105,188	70,644	87,248	(17,940)	-17.1%
Contractual Services	132,281	110,200	141,000	52,700	59,454	(81,546)	-57.8%
Repair & Maintenance Services	444,083	468,326	579,100	330,690	578,233	(867)	-0.1%
Employee programs	1,294	625	23,850	6,750	22,100	(1,750)	-7.3%
Professional Development/Travel	2,153	2,916	14,950	1,875	11,350	(3,600)	-24.1%
Office Supplies	11,018	9,839	14,300	11,000	16,630	2,330	16.3%
Operating Supplies	87,633	17,570	152,155	269,350	180,939	28,784	18.9%
Fuel & Mileage	246,154	202,315	276,641	172,473	180,882	(95,759)	-34.6%
Machinery & Equipment (<\$25,000)	95,493	522,050	127,278	146,500	126,332	(946)	-0.7%
Repair & Maintenance Supplies	37,035	31,732	48,939	28,585	31,343	(17,596)	-36.0%
Operational Units	457,091	752,529	806,593	806,593	782,930	(23,663)	-2.9%
Property & Liability Costs	90,473	85,071	108,609	77,266	81,116	(27,493)	-25.3%
Rentals	1,713	18,469	418	418	426	8	1.9%
Permits	1,960	1,725	1,718	1,718	1,752	34	2.0%
Financial Fees	214	-	7,959	156	159	(7,800)	-98.0%
Other Business Expenses	84	353	100	183	102	2	100.0%
Debt Service and Lease Payments	69,948	-	-	-	-	-	0.0%
Transfers to Other Funds	96,930	208,318	209,064	222,639	227,092	18,028	8.6%
Total Operations	4,931,596	5,965,558	5,786,378	6,103,077	6,398,776	612,398	10.6%
Capital	265,000	1,050,137	785,000	434,500	-	(785,000)	-100.0%
SES	8,560,139	10,465,763	9,930,951	10,079,147	9,923,960	(6,991)	-0.1%



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget

Administration Budget

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference \$	%
Personnel							
Salaries & Wages	412,374	443,357	511,043	541,507	519,049	8,006	1.6%
Employee Benefits	194,564	221,406	250,051	300,504	298,588	48,537	19.4%
Total Personnel	606,938	664,763	761,094	842,011	817,637	56,543	21.0%
Operations							
Transportation Services	27	96	1,000	100	200	(800)	100.0%
Operating Services	4,028	476	10,450	700	1,650	(8,800)	-84.2%
Notices, Subscriptions, etc.	2,792	23,013	11,400	2,150	5,350	(6,050)	-53.1%
Utilities	53,644	46,241	78,408	42,344	58,300	(20,108)	-25.6%
Contractual Services	76,438	10,197	75,000	-	5,700	(69,300)	100.0%
Repair & Maintenance Services	40,204	36,831	50,600	67,520	68,860	18,260	36.1%
Employee programs	355	52	13,500	6,750	22,100	8,600	63.7%
Professional Development/Travel	1,555	600	6,450	1,875	11,350	4,900	76.0%
Office Supplies	2,862	2,586	14,300	11,000	16,630	2,330	16.3%
Operating Supplies	4,524	1,316	40,500	36,400	41,290	790	2.0%
Fuel & Mileage	3,760	6,638	8,000	2,000	7,000	(1,000)	-12.5%
Machinery & Equipment (<\$25,000)	84,378	74,913	16,600	39,600	15,800	(800)	-4.8%
Repair & Maintenance Supplies	6,318	261	2,050	3,200	4,930	2,880	140.5%
Operational Units	457,091	752,529	806,593	806,593	782,930	(23,663)	-2.9%
Property & Liability Costs	7,400	8,566	8,994	9,056	9,510	516	5.7%
Rentals	1,311	-	-	-	-	-	#DIV/0!
Other Business Expenses	82	353	100	183	102	2	0.0%
Debt Service and Lease Payments						#REF!	#REF!
Total Operations	746,769	964,668	1,143,945	1,029,471	1,051,702	(92,243)	-8.1%
Buildings							
Equipment							
Capital	-	-	-	-	-		
Administration	1,353,707	1,629,431	1,905,039	1,871,482	1,869,338	(35,701)	0.0%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
=	81110	REGULAR PAY	390,559	493,535	416,364	506,518	255,172	496,000	504,299	529,514	555,990
=	81120	OVERTIME PAY	17,274	5,100	21,312	20,000	20,306	42,000	25,000	26,000	27,000
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	4,541		5,681		3,507	3,507	7,400	7,548	7,699
	81199	VACANCY ADJUSTMENT		(15,681)		(15,475)			(17,650)	(18,533)	(19,460)
=	XWAGE	TOTAL WAGES	412,374	482,954	443,357	511,043	278,985	541,507	519,049	544,529	571,229
=	81410	FICA (EMPLOYER'S SHARE)	29,578	41,132	31,490	40,154	19,805	41,157	40,491	42,516	44,641
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	121,579	115,139	108,326	148,271	64,544	148,917	141,326	155,459	171,004
	81421	MEDICAL PREMIUMS - RETIREES			74,155		8,414	70,554	71,000	78,100	85,910
	81422	NEAR-SITE CLINIC (URGENT TEAM)					1,940	3,960	4,000	4,000	4,000
	81423	NEAR-SITE CLINIC (RETIREE)					465	1,500	1,500	1,500	1,500
=	81425	VISION PREMIUMS	315	612	577	843	359	900	903	993	1,093
	81426	VISION PREMIUMS - RETIREE					(16)	100	110	121	133
=	81430	DENTAL INSURANCE PREMIUMS	3,722	9,780	6,303	9,351	880	6,746	6,746	7,083	7,437
	81431	FSA ADMINISTRATION					51	96	96	96	96
=	81433	GROUP INSURANCE PREMIUMS					1,746	3,009	3,262	3,425	3,596
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(14,152)	(22,932)	(24,520)	(30,227)	(13,511)	(27,892)	(25,044)	(27,298)	(29,755)
	81442	RETIREE INSURANCE CONTRIBUTIONS			(30,622)		(11,261)	(25,961)	(25,961)	(28,297)	(30,844)
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS					(1,192)	(4,011)	(3,902)	(4,097)	(4,302)
=	81444	EE VISION INSURANCE CONTRIBUTIONS					(63)	(197)	(176)	(185)	(194)
	81447	RETIREE VISION INSURANCE CONTRIBUTIONS					(5)	(60)	(60)	(63)	(66)
!	81450	RETIREMENT CONTRIBUTIONS	44,164	48,580	45,188	66,448	32,793	65,586	69,015	75,917	83,508
	81455	DEFERRED COMP MATCH	7,700	8,112	7,993	8,073	2,767	8,100	8,153	8,561	8,989
	81456	TCS CONTRIBUTIONS (CITY)			817	5,354	2,144	4,500	5,255	5,781	6,359
	81470	WORKERS COMPENSATION PREMIUMS	1,658	1,741	1,699	1,784	2,530	3,500	1,873	1,967	2,065
=	XBEN	TOTAL BENEFITS	194,564	202,164	221,406	250,051	112,390	300,504	298,588	325,579	355,170
=	XPER	TOTAL PERSONNEL	606,938	685,118	664,763	761,094	391,375	842,011	817,636	870,108	926,399
		Operations									
	82110	MAILING & OUTBOUND SHIPPING SERVICES			51	1,000		100	200	204	208
	82130	VEHICLE LICENSES & TITLES	27		45						
=	XTRC	TOTAL TRANSPORTATION CHARGES	27		96	1,000		100	200	204	208
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	2,506	153	53	2,000	106	200	1,000	1,020	1,040
	82240	TRANSCRIPTION FEES	30	179	89	500	42	100	100	102	104
!	82250	TESTING & PHYSICALS	558	765	334	4,950	15	300	350	357	364
	82260	UNIFORM RENTAL & SERVICES	847								
	82299	OTHER OPERATING SERVICES	87			3,000		100	200	204	208
=	XOPSV	TOTAL OPERATING SERVICES	4,028	1,097	476	10,450	163	700	1,650	1,683	1,716
	82310	LEGAL NOTICES		1,020		3,000			1,100	1,122	1,144
!+	82350	DUES FOR MEMBERSHIPS	60	1,275	526	3,400		750	1,500	1,530	1,561
	1	SWANA membership - Director									
	2	APWA membership - Director									
	3	NSWMA membership - Director									
	4	SWANA membership - Asst Director									
	5	APWA membership - Asst Director									
	6	NSWMA membership - Asst Director									
	7	Various	60	1,275	526	3,400		750	1,500	1,530	1,561
	*	Amount missing from detail									
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	2,732	2,550	20,117	5,000		1,000	2,750	2,805	2,861

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	82371	EMERGENCY RELIEF			2,370		165	400			
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	2,792	4,845	23,013	11,400	165	2,150	5,350	5,457	5,566
	82410	ELECTRIC SERVICE	28,275	33,091	26,239	33,753	4,694	26,000	30,000	30,600	31,212
	82420	WATER & SEWER SERVICE	7,312	26,520	3,599	27,050	126	1,000	5,000	5,100	5,200
	82430	STORMWATER SERVICE	2,804	2,866	3,360	2,924	737	4,605	4,800	4,896	5,000
	82440	NATURAL GAS SERVICE	3,369	4,850	4,154	3,600	181	1,257	3,500	3,570	3,641
	82450	TELEPHONE SERVICE	3,817	3,023	4,931	3,084	1,469	6,132	6,500	6,630	6,763
	82451	800 MHZ ACCESS LINE SERVICE	2,832	3,010	26	3,070			3,000	3,060	3,121
!	82455	CELLULAR TELEPHONE SERVICE	2,937	4,372	3,261	4,459	442	2,500	4,500	4,590	4,682
	82470	INTERNET & RELATED SERVICES	492	459	671	468	203	850	1,000	1,020	1,040
	82483	CONNECTION CHARGES	1,806								
=	XUTIL	TOTAL UTILITIES	53,644	78,191	46,241	78,408	7,853	42,344	58,300	59,466	60,659
	82510	COMPUTER SERVICES	45,155		168				200	204	208
	82520	LEGAL SERVICES			1,225				500	510	520
+	82560	CONSULTANT SERVICES	22,370		3,675	75,000			5,000	5,100	5,200
1		FY 2019 PER - Consultant Services	22,370		3,675	75,000			5,000	5,100	5,200
*		Amount missing from detail									
	82599	OTHER CONTRACTUAL SERVICES	8,913		5,129						
=	XCTS	TOTAL CONTRACTUAL SERVICES	76,438		10,197	75,000			5,700	5,814	5,928
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	1,868	1,576	996	1,600	386	4,500	1,700	1,734	1,769
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	6,294	14,280	6,715	8,000	445	4,020	8,160	8,262	8,427
	82652	LANDSCAPING SERVICES	500				11,400	18,000	18,000	18,000	18,000
	82654	GROUNDS MAINTENANCE SERVICES	5,750	5,100	10,601	6,000		1,000	1,000	1,000	1,000
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	25,522	40,000	18,519	35,000	16,093	40,000	40,000	40,800	41,600
	82699	OTHER REPAIR & MAINTENANCE SERVICES	270								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	40,204	60,956	36,831	50,600	28,324	67,520	68,860	69,796	70,796
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	258		52	2,500		1,250	2,500	2,550	2,600
	82780	TRAINING, OUTSIDE		4,000		9,000		4,500	12,600	12,980	13,364
+	82790	TRAINING, IN-HOUSE	97			2,000		1,000	7,000	7,240	7,480
1		21st Century Leadership Institute									
2		Various	97			2,000		1,000	7,000	7,240	7,480
*		Amount missing from detail									
=	XEPG	TOTAL EMPLOYEE PROGRAMS	355	4,000	52	13,500		6,750	22,100	22,770	23,444
+	82810	REGISTRATIONS	1,085	2,627	285	2,700		1,350	4,300	4,554	4,810
1		APWA International Congress conference (Director)									
2		SWANA Wastecon International conference (Director)									
3		TCAPWA Public Works Conference (Director)									
4		APWA International Congress conference (Asst Director)									
5		SWANA Wastecon International conference (Asst Director)									
6		TCAPWA Public Works Conference (Director & Asst Director)									
7		Various	1,085	2,627	285	2,700		1,350	4,300	4,554	4,810
*		Amount missing from detail									
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	27	510		500		250	1,050	1,110	1,170
1		APWA									
2		SWANA									
3		TCAPWA									
4		SWANA									
5		Various - industry conferences	27	510		500		250	1,050	1,110	1,170
*		Amount missing from detail									
+	82830	AIR TRAVEL		2,000	331	600			1,150	1,362	1,574

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	1	APWA - Chicago, IL									
	2	SWANA - Long Beach, CA									
	3	Various		2,000	331	600			1,150	1,362	1,574
	4	SWANA - Dallas, TX									
	*	Amount missing from detail									
+	82840	LODGING	407	2,040	(16)	2,100			3,300	3,542	3,785
	1	APWA International Congress conference (Director)									
	2	SWANA Wastecon International conference (Director)									
	3	TCAPWA Public Works Conference									
	4	Misc	407	2,040	(16)	2,100			3,300	3,542	3,785
	5	SWANA Wastecon International conference (Asst Director)									
	*	Amount missing from detail									
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	36	541		550		275	1,550	1,660	1,770
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	1,555	7,718	600	6,450		1,875	11,350	12,228	13,109
	83110	OFFICE SUPPLIES	2,318	2,040	1,002	6,000	1,299	4,500	6,300	6,615	6,946
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	22	510		1,500			1,530	1,561	1,592
	83130	EMPLOYEE BENEVOLENCE ITEMS	58		115	1,800			1,800	1,873	1,873
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	464	1,785	1,469	5,000	2,805	6,500	7,000	7,210	7,426
=	XOFS	TOTAL OFFICE SUPPLIES	2,862	4,335	2,586	14,300	4,104	11,000	16,630	17,259	17,837
	83210	TRAINING SUPPLIES	49	510		4,100			3,500	3,570	3,640
	83240	MEDICAL SUPPLIES	937		146	4,200	1,317	4,200	4,500	4,725	4,962
	83250	SAFETY SUPPLIES	1,168	541	153	12,000	5,472	12,000	12,000	12,600	13,230
	83260	UNIFORMS PURCHASED	1,785	2,805	1,017	20,000	12,852	20,000	21,000	22,050	23,153
	83291	BOPAE SUPPLIES	384								
	83299	OTHER OPERATING SUPPLIES	201	179		200		200	290	300	310
=	XOPS	TOTAL OPERATING SUPPLIES	4,524	4,035	1,316	40,500	19,641	36,400	41,290	43,245	45,295
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	3,760	2,705	6,638	8,000	278	2,000	7,000	7,140	7,283
=	XFUEL	TOTAL FUEL & MILEAGE	3,760	2,705	6,638	8,000	278	2,000	7,000	7,140	7,283
+	83510	FURNITURE, FIXTURES (<\$25,000)	228	2,550	257	2,500		1,000	1,000	1,020	1,040
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	316	10,200	70,899	10,000		36,600	10,000	10,200	10,400
	1	2013 - Replace copier									
	2	2014 - Scanner for OnBase									
	3	2014 - Printer									
	4	Replace copier									
	5	Various	316	10,200	70,899	10,000		36,600	10,000	10,200	10,400
	*	Amount missing from detail									
+	83540	COMPUTER HARDWARE (<\$25,000)	83,834	4,000	3,757	4,100		2,000	4,800	4,900	5,000
	1	2013 - Replace desktop computer									
	2	2014 - Replace laptop computer									
	3	2015 - Replace desktop computer (1)									
	4	2015 - Replace laptop computer (1)									
	5	Various	4,266		3,757	4,100		2,000	4,800	4,900	5,000
	6	2016 - Replace desktop computer									
	7	FY 2019 Route Smart Navigator One-Time Costs	79,568	4,000							
	*	Amount missing from detail									
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	84,378	16,750	74,913	16,600		39,600	15,800	16,120	16,440
	83610	VEHICLE PARTS & SUPPLIES	438								
	83620	EQUIPMENT PARTS & SUPPLIES	3,971	3,570		500			510	520	530
	83652	LANDSCAPING SUPPLIES	128	1,785		300			320	326	333
	83654	GROUNDS MAINTENANCE SUPPLIES		5,100	100	1,000			800	816	832

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	83660	BUILDING MAINTENANCE SUPPLIES	1,781	255	161	250		3,200	3,300	3,366	3,433
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	6,318	10,710	261	2,050		3,200	4,930	5,028	5,128
	84710	ADMIN SERVICES PROVIDED BY GENERAL FUND	457,091	752,528	752,529	806,593	273,864	806,593	782,930	798,589	814,560
=	XOPU	TOTAL OPERATIONAL UNITS	457,091	752,528	752,529	806,593	273,864	806,593	782,930	798,589	814,560
	85110	PROPERTY INSURANCE	1,286	1,350	1,343	1,410	1,320	1,320	1,386	1,455	1,528
	85111	FRAUD INSURANCE	1,018	1,069	1,215		1,735	1,735	1,822	1,913	2,009
	85112	INLAND MARINE INSURANCE	55	58	55	58	56	56	59	62	65
	85113	AUTO PHYSICAL DAMAGE	80	84	74	78	133	133	140	147	154
	85115	LIABILITY INSURANCE	1,095	1,150	1,392	2,737	1,501	1,501	1,576	1,654	1,737
	85116	E&O LIABILITY INSURANCE	2,396	2,516	2,783	2,921	1,891	1,891	1,986	2,085	2,189
	85117	VEHICLE LIABILITY INSURANCE	529	555	534	561	1,080	1,080	1,134	1,191	1,250
	85119	UMBRELLA LIABILITY	941	988	1,170	1,229	1,340	1,340	1,407	1,477	1,551
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	7,400	7,770	8,566	8,994	9,056	9,056	9,510	9,984	10,483
	85240	EQUIPMENT RENTAL & LEASES	1,311								
=	XRENT	TOTAL RENTALS	1,311								
	85530	E-COMMERCE FEES	82		353	100	183	183	102	104	106
=	XFLF	TOTAL FINANCIAL FEES	82		353	100	183	183	102	104	106
=	XOP	TOTAL OPERATIONS	746,769	955,640	964,668	1,143,945	343,633	1,029,471	1,051,702	1,074,887	1,098,558
		Capital									
	89530	MACHINERY & EQUIPMENT (>\$25,000)		150,000							
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)		150,000							
=	XCAP	TOTAL CAPITAL		150,000							
=	XTOT	TOTAL EXPENDITURES	1,353,707	1,790,758	1,629,431	1,905,039	735,008	1,871,482	1,869,338	1,944,995	2,024,957



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget

Collection Budget

	Estd 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference \$	%
Personnel							
Salaries & Wages	1,555,322	1,571,552	1,431,307	1,507,500	1,469,604	38,297	2.7%
Employee Benefits	689,548	583,373	777,489	766,362	827,110	49,621	6.4%
Total Personnel	2,244,870	2,154,925	2,208,796	2,273,862	2,296,714	87,918	4.0%
Operations							
Transportation Services	81	109	150	80	82	(68)	-45.3%
Operating Services	7,698	8,569	-	2,820	2,856	2,856	#DIV/0!
Notices, Subscriptions, etc.	20,146	33,521	275	-	-	(275)	-100.0%
Utilities	36,563	30,089	26,000	27,400	27,948	1,948	7.5%
Contractual Services	50,503	97,823	66,000	48,200	49,164	(16,836)	-25.5%
Repair & Maintenance Services	292,788	308,879	307,500	49,870	292,607	(14,893)	-4.8%
Employee programs	853	523	8,600	-	-	(8,600)	-100.0%
Professional Development/Travel	598	563	5,300	-	-	(5,300)	-100.0%
Office Supplies	5,448	5,700	-	-	-	-	#DIV/0!
Operating Supplies	79,006	10,522	111,187	232,950	139,649	28,462	25.6%
Fuel & Mileage	188,782	146,870	210,000	133,000	135,660	(74,340)	-35.4%
Machinery & Equipment (<\$25,000)	9,649	444,481	108,304	106,600	110,232	1,928	1.8%
Repair & Maintenance Supplies	23,958	24,269	32,843	19,800	20,716	(12,127)	-36.9%
Property & Liability Costs	48,055	43,922	65,404	38,495	40,406	(24,998)	-38.2%
Rentals	-	17,359	-	-	-	-	0.0%
Permits	42	-	-	-	-	-	#DIV/0!
Financial Fees	-	-	7,803	-	-	(7,803)	-100.0%
Other Business Expenses	2	-	-	-	-	-	#DIV/0!
Debt Service and Lease Payments	69,948	-	-	-	-	-	0.0%
Transfers to Other Funds	48,465	104,159	-	13,575	13,847	13,847	0
Total Operations	882,585	1,277,358	949,367	672,790	833,167	(116,200)	-12.2%
Machinery & Equipment (>\$25,000)	265,000	1,050,136	470,000	434,500	-	(470,000)	-100.0%
Capital	265,000	1,050,136	470,000	434,500	-	(470,000)	-100.0%
Collection	3,392,455	4,482,419	3,628,162	3,381,152	3,129,880	(498,282)	-13.7%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
=	81110	REGULAR PAY	1,213,133	1,450,465	1,287,089	1,329,829	694,318	1,327,472	1,335,429	1,402,200	1,472,310
=	81120	OVERTIME PAY	102,825	84,405	124,800	100,000	95,848	178,528	179,385	182,973	186,633
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	239,364	100,000	159,663	50,000	527	1,500	1,530	1,561	1,592
	81199	VACANCY ADJUSTMENT		(48,683)		(48,522)			(46,740)	(49,077)	(51,531)
=	XWAGE	TOTAL WAGES	1,555,322	1,586,187	1,571,562	1,431,307	790,693	1,507,500	1,469,604	1,537,657	1,609,004
=	81410	FICA (EMPLOYER'S SHARE)	94,278	106,408	101,407	109,641	57,425	115,209	113,299	118,964	124,912
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	375,127	421,243	294,557	449,004	186,347	436,592	455,278	500,806	550,886
	81422	NEAR-SITE CLINIC (URGENT TEAM)					6,420	13,280	13,280	13,280	13,280
=	81425	VISION PREMIUMS	2,464	2,172	1,956	2,793	1,148	2,813	2,790	3,069	3,376
=	81430	DENTAL INSURANCE PREMIUMS	23,562	34,889	22,002	28,279	3,241	22,002	18,761	19,699	20,684
	81431	FSA ADMINISTRATION					45	96	96	96	96
=	81433	GROUP INSURANCE PREMIUMS					5,252	9,165	9,463	9,936	10,433
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(74,909)	(84,274)	(91,294)	(90,212)	(39,579)	(75,871)	(79,344)	(86,485)	(94,269)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	3,600		2,800	4,000		4,000	4,000	4,000	4,000
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS					(3,315)	(9,728)	(9,756)	(10,244)	(10,756)
=	81444	EE VISION INSURANCE CONTRIBUTIONS					(105)	(505)	(525)	(551)	(579)
!	81450	RETIREMENT CONTRIBUTIONS	169,295	202,809	173,222	188,269	92,914	185,828	195,543	215,097	236,607
	81455	DEFERRED COMP MATCH	27,071	18,941	11,917	3,807	2,237	4,233	3,844	4,036	4,238
	81456	TCRS CONTRIBUTIONS (CITY)			19,401	32,502	10,001	30,997	32,791	36,071	39,678
	81460	UNEMPLOYMENT CLAIMS			43		(11)	(33)			
	81470	WORKERS COMPENSATION PREMIUMS	38,408	47,053	33,386	49,406	4,858	12,879	51,876	54,470	57,193
	81475	WORKERS COMPENSATION CLAIMS	30,652		13,976		5,348	15,405	15,713	16,027	16,348
=	XBEN	TOTAL BENEFITS	689,548	749,240	583,373	777,489	332,227	766,362	827,110	898,271	976,127
=	XPER	TOTAL PERSONNEL	2,244,870	2,335,427	2,154,925	2,208,796	1,122,920	2,273,862	2,296,713	2,435,928	2,585,131
		Operations									
	82110	MAILING & OUTBOUND SHIPPING SERVICES		51							
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS		1,020							
+	82130	VEHICLE LICENSES & TITLES	81	250	109	150		80	82	83	85
	13	Various	81	250	109	150		80	82	83	85
	*	Amount missing from detail									
=	XTRC	TOTAL TRANSPORTATION CHARGES	81	1,321	109	150		80	82	83	85
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	2,033	1,530	2,260		979	2,200	2,244	2,289	2,335
	82240	TRANSCRIPTION FEES		153	204		20	20			
	82250	TESTING & PHYSICALS	1,991	3,570	1,643		152	600	612	624	637
	82260	UNIFORM RENTAL & SERVICES	3,674	4,590	2,791						
+	82299	OTHER OPERATING SERVICES		1,275	1,671						
	1	FY2014 Litter Reduction Grant (match)									
	2	Sharps disposal expense		1,275							
	3	Line Item 3			1,671						
	*	Amount missing from detail			0						
=	XOPSV	TOTAL OPERATING SERVICES	7,698	11,118	8,569		1,150	2,820	2,856	2,913	2,972
	82310	LEGAL NOTICES	20	1,530							
+	82350	DUES FOR MEMBERSHIPS	257	1,530	268	275					
	1	SWANA membership (2)				275					
	2	NSWMA membership (1)									
	3	APWA membership (2)									
	4	Various	257	1,530	268						
	*	Amount missing from detail									
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	19,851	23,460	30,917						
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	18								
	82371	EMERGENCY RELIEF			2,336		400				

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	20,146	26,520	33,521	275	400				
+	82455	CELLULAR TELEPHONE SERVICE	17,214	9,180	18,623	14,000	3,689	16,800	17,136	17,479	17,828
	1	Cell Phones									
	2	2013 - AVL service (15 units)									
	3	2014 - AVL service (15 additional units)									
	4	AVL Services									
	5	Various	17,214	9,180	18,623	14,000	3,689	16,800	17,136	17,479	17,828
	*	Amount missing from detail									
	82483	CONNECTION CHARGES	19,349	12,852	11,466	12,000	2,646	10,600	10,812	11,028	11,249
=	XUTIL	TOTAL UTILITIES	36,563	22,032	30,089	26,000	6,335	27,400	27,948	28,507	29,077
+	82510	COMPUTER SERVICES	5,625	5,100	28,864	6,000					
	1	RouteSmart Software Support	5,625	5,100	28,864	6,000					
	*	Amount missing from detail									
	82560	CONSULTANT SERVICES	750								
!	82599	OTHER CONTRACTUAL SERVICES	44,128	53,856	68,959	60,000	15,078	48,200	49,164	50,147	51,150
=	XCTS	TOTAL CONTRACTUAL SERVICES	50,503	58,956	97,823	66,000	15,078	48,200	49,164	50,147	51,150
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	282,627	427,130	287,624	300,000	45,163	26,300	268,566	273,937	279,416
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	206	2,305	2,637	2,500	670	2,400	2,448	2,497	2,547
	82645	STORMWATER MAINTENANCE SERVICES	3,947								
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	5,667	510	18,180	5,000		20,900	21,318	21,744	24,000
	1	2015 - Replace truck shed lighting									
	2	2014									
	3	Various	5,667	510	18,180	5,000		20,900	21,318	21,744	24,000
	*	Amount missing from detail									
	82699	OTHER REPAIR & MAINTENANCE SERVICES	341		438		22	270	275	281	380
=	XRMVS	TOTAL REPAIR & MAINTENANCE SERVICES	292,788	429,945	308,879	307,500	45,854	49,870	292,607	298,459	306,343
	82750	EMPLOYEE RECOGNITION/RECEPTIONS			460						
+	82780	TRAINING, OUTSIDE		2,040		3,600					
	1	HHW training (4 attendees)									
	2	Supervisor training (5 attendees)									
	3	Various		2,040		3,600					
	*	Amount missing from detail									
+	82790	TRAINING, IN-HOUSE	853	4,080	63	5,000					
	1	2014									
	2	Employee Training	853	4,080	63	5,000					
	*	Amount missing from detail									
=	XEPG	TOTAL EMPLOYEE PROGRAMS	853	6,120	523	8,600					
+	82810	REGISTRATIONS		1,530		1,600					
	1	SWANA Wastecon International conference (1 attendee)									
	2	TCAPWA Public Works conference (1 attendee)									
	3	Various		1,530		1,600					
	*	Amount missing from detail									
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		510	57	550					
+	82830	AIR TRAVEL	345	510		550					
	1	SWANA									
	2	Professional conferences	345	510		550					
	*	Amount missing from detail									
+	82840	LODGING	253	1,530	506	1,600					
	1	SWANA Wastecon International conference (1 attendee)									
	2	Various	253	1,530	506	1,600					
	*	Amount missing from detail									
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		918		1,000					
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	598	4,998	563	5,300					

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	83110	OFFICE SUPPLIES	1,159	2,307	1,142						
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		271							
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	4,289	3,315	4,558						
=	XOFS	TOTAL OFFICE SUPPLIES	5,448	5,893	5,700						
	83210	TRAINING SUPPLIES		3,060							
	83240	MEDICAL SUPPLIES	817	3,570	1,243						
	83250	SAFETY SUPPLIES	4,767	9,180	6,530						
	83260	UNIFORMS PURCHASED	5,043	10,200	12,353						
	83270	CONSUMABLE TOOLS	186	263	160	268	189	550	561	572	584
	83290	SOLID WASTE CONTAINERS	63,782	98,940	(14,659)	100,919	60,402	225,600	130,112	136,618	143,448
	83291	BOPAE SUPPLIES	2,655	7,650	3,551	8,000	751	4,800	4,896	4,994	5,094
+	83299	OTHER OPERATING SUPPLIES	1,756	5,100	1,344	2,000	1,622	2,000	4,080	4,162	2,200
	1	CFL Bulb Disposal		2,000		2,000			2,040	2,081	
	2	Various	1,756	3,100	1,344		1,622	2,000	2,040	2,081	2,200
	*	Amount missing from detail									
=	XOPS	TOTAL OPERATING SUPPLIES	79,006	137,963	10,522	111,187	62,963	232,950	139,649	146,346	151,326
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	188,782	208,850	146,870	210,000	22,114	133,000	135,660	138,373	141,141
=	XFUEL	TOTAL FUEL & MILEAGE	188,782	208,850	146,870	210,000	22,114	133,000	135,660	138,373	141,141
	83510	FURNITURE, FIXTURES (<\$25,000)	1,362	788	917	804		400	408	416	424
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	4,263	540,000	434,395	100,000	36,811	100,000	102,000	104,040	106,121
	2	Various			213,104		36,811	100,000	102,000	104,040	106,121
	3	2013 - Bulb Eater									
	4	2013 - AVL units (15 units)									
	5	2014 - AVL units (15 units)									
	6	2015 - Sharps kiosks (3)									
	7	Recycling Toters - FY 2020	4,263	540,000	221,291	100,000					
	*	Amount missing from detail									
!	83540	COMPUTER HARDWARE (<\$25,000)	4,024	5,100	9,169	5,000	2,427	6,200	6,324	6,450	6,579
+	83550	COMPUTER SOFTWARE (<\$25,000)		5,100		2,500			1,500	1,500	1,500
	1	RouteSmart maintenance		5,100		2,500			1,500	1,500	1,500
	*	Amount missing from detail									
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	9,649	550,988	444,481	108,304	39,238	106,600	110,232	112,406	114,624
	83610	VEHICLE PARTS & SUPPLIES	5,533	18,360	2,746	12,000	1,021	6,500	6,630	6,763	6,890
	83620	EQUIPMENT PARTS & SUPPLIES	6,149	17,340	11,306	12,000	1,806	6,500	6,630	6,763	6,898
	83654	GROUND'S MAINTENANCE SUPPLIES			549		660	800	816	832	849
	83660	BUILDING MAINTENANCE SUPPLIES	5,262	8,160	7,915	8,323	1,321	6,000	6,120	6,242	6,367
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	7,014	510	1,753	520			520	550	580
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	23,958	44,370	24,269	32,843	4,807	19,800	20,716	21,150	21,584
	85110	PROPERTY INSURANCE	491	516	517	543	510	510	536	562	590
	85111	FRAUD INSURANCE	2,689	2,823	3,596		3,332	3,332	3,498	3,673	3,857
	85112	INLAND MARINE INSURANCE	2,608	2,738	2,608	2,738	2,602	2,602	2,732	2,869	3,012
	85113	AUTO PHYSICAL DAMAGE	7,437	7,809	7,078	7,432	7,126	7,126	7,482	7,856	8,249
	85115	LIABILITY INSURANCE	3,504	3,679	4,305	8,296	3,125	3,125	3,282	3,446	3,618
	85116	E&O LIABILITY INSURANCE	6,330	6,647	8,235	8,647	3,630	3,630	3,812	4,002	4,202
	85117	VEHICLE LIABILITY INSURANCE	18,456	18,649	13,872	14,567	15,071	15,071	15,825	16,616	17,447
	85119	UMBRELLA LIABILITY	2,486	2,610	3,463	3,636	2,574	2,574	2,703	2,838	2,980
	85120	PROPERTY DAMAGE COSTS			248	20					
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	4,054	19,705		19,525	525	525	536	546	557
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	48,055	65,176	43,922	65,404	38,495	38,495	40,406	42,408	44,512
+	85240	EQUIPMENT RENTAL & LEASES			17,359						

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)									
	2	2014 - Replacement Sideloader truck (\$258,377 to lease)									
	3	2014 - Replacement Container Delivery truck (\$101,000 to lease)									
	4	2014 - Replacement Sideloader truck (\$258,377)									
	5	Various			17,359						
	*	Amount missing from detail									
=	XRENT	TOTAL RENTALS			17,359						
	85320	STATE FEES	42								
=	XPERM	TOTAL PERMITS	42								
	85570	BAD DEBT EXPENSE (NET OF RECOVERIES)		7,650		7,803					
=	XFLF	TOTAL FINANCIAL FEES		7,650		7,803					
	85990	MISCELLANEOUS	2								
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	2								
+	86600	LEASE/LOAN PRINCIPAL	69,486								
	01	US Bank Sch 2 - Garbage Truck									
	02	2014 Bank TBD - SW Vehicles									
	03	2014 SW Pickups (2)									
	04	2014 - Side Loader									
	05	SunTrust - Recycling Trucks									
	06	Various	69,486								
	07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)									
	08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)									
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)									
	10	2017 - PER Replace 134.REL (\$200,000)									
	*	Amount missing from detail									
+	86700	LEASE/LOAN INTEREST	462								
	01	US Bank Sch 2 - Garbage Truck									
	02	2014 Bank TBD - SW Vehicles									
	03	2014 SW Pickups (2)									
	04	2014 - Side Loader									
	05	SunTrust - Recycling Trucks									
	06	Various	462								
	07	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)									
	08	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)									
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)									
	10	2017 - PER - Replace 134.REL (1.5%)									
	*	Amount missing from detail									
=	XDSV	TOTAL DEBT SERVICE	69,948								
	88095	TRANSFER TO DEBT SERVICE FUND	48,465		104,159		13,575	13,575	13,847	14,123	14,406
=	XTRAN	TOTAL TRANSFERS	48,465		104,159		13,575	13,575	13,847	14,123	14,406
=	XOP	TOTAL OPERATIONS	882,585	1,581,900	1,277,358	949,366	250,009	672,790	833,167	854,915	877,220
		Capital									
+=	89520	VEHICLES (>\$25,000)	265,000	1,201,020	1,050,136	470,000	434,500	434,500			
	10	FY 2019 PER - Replace 172.SL with New Automated Side Loader									
	11	FY 2020 PER - Replace 170.SL w/New Auto Side Loader		337,000							
	12	FY 2020 PER - Replace 171.SL w/New Auto Side Loader		337,000							
	13	FY 2020 PER - Replace 131.KB w/New Knuckleboom		190,020	180,540						
	15	FY 2021 PER - Replace 2014 175.SL with New Auto Side Loader				315,000					
	18	FY 2021 PER - Replace 2011 153.MP with New Byd Rear Load MP				155,000					

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
!	19	Various			869,596		434,500	434,500			
	5	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)									
	6	2015 - Replace Knuckleboom Truck									
	7	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)									
	8	FY 2018 PER - Replace 136.REL w/25-yr. Rear Load Truck	265,000								
	9	FY 2020 PER - Replace 172.SL w/New Auto Side Loader		337,000							
	*	Amount missing from detail									
=	XME0	TOTAL MACHINERY & EQUIPMENT (>\$25,000)	265,000	1,201,020	1,050,136	470,000	434,500	434,500			
=	XCAP	TOTAL CAPITAL	265,000	1,201,020	1,050,136	470,000	434,500	434,500			
=	XTOT	TOTAL EXPENDITURES	3,392,455	5,118,347	4,482,419	3,628,162	1,807,429	3,381,152	3,129,880	3,290,843	3,462,351



City of Franklin, Tennessee

FY 2022 Operating Budget

Budget

Disposal Budget

	Estd 2019	EOY 2020	Budget 2021	EOY 2021	Budget 2022	Difference \$	%
Personnel							
Salaries & Wages	326,302	312,739	258,754	287,843	273,094	14,340	5.5%
Employee Benefits	185,433	317,642	130,929	137,856	137,739	6,810	5.2%
Total Personnel	511,735	630,381	389,683	425,699	410,833	21,150	5.4%
Operations							
Transportation Services	457	387	-	-	-	-	#DIV/0!
Operating Services	3,029,709	3,389,006	3,145,240	3,897,206	4,000,550	855,310	27.2%
Notices, Subscriptions, etc.	143	1,023	-	480	-	-	#DIV/0!
Utilities	751	990	780	900	1,000	220	28.2%
Contractual Services	5,340	2,180	-	4,500	4,590	4,590	#DIV/0!
Repair & Maintenance Services	111,091	122,616	221,000	213,300	216,766	(4,234)	-1.9%
Employee programs	86	50	1,750	-	-	(1,750)	-100.0%
Professional Development/Travel	-	1,753	3,200	-	-	(3,200)	-100.0%
Office Supplies	2,708	1,553	-	-	-	-	#DIV/0!
Operating Supplies	4,103	5,732	468	-	-	(468)	-100.0%
Fuel & Mileage	53,612	48,807	58,641	37,473	38,222	(20,419)	-34.8%
Machinery & Equipment (<\$25,000)	1,466	2,656	2,374	300	300	(2,074)	-87.4%
Repair & Maintenance Supplies	6,759	7,202	14,046	5,585	5,697	(8,349)	-59.4%
Property & Liability Costs	35,018	32,583	34,211	29,716	31,199	(3,011)	-8.8%
Rentals	402	1,110	418	418	426	8	1.9%
Permits	1,918	1,725	1,718	1,718	1,752	34	2.0%
Financial Fees	214	-	156	156	159	3	1.9%
Debt Service and Lease Payments	-	-	-	-	-	-	0.0%
Transfers to Other Funds	48,465	104,159	209,064	209,064	213,245	4,181	2.0%
Total Operations	3,302,242	3,723,532	3,693,066	4,400,816	4,513,906	820,841	22.2%
Machinery & Equipment (>\$25,000)	-	-	315,000	-	-	(315,000)	0.0%
Capital	-	-	315,000	-	-	(315,000)	0.0%
Disposal	3,813,977	4,353,913	4,397,749	4,826,514	4,924,739	526,990	12.0%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
=	81110	REGULAR PAY	275,090	225,785	265,780	235,201	133,847	239,891	231,186	242,745	254,883
-	81120	OVERTIME PAY	51,212	30,000	46,959	31,500	12,127	47,952	50,000	50,200	50,400
	81199	VACANCY ADJUSTMENT		(7,578)		(7,947)			(8,092)	(8,496)	(8,921)
=	XWAGE	TOTAL WAGES	326,302	248,207	312,739	258,754	145,974	287,843	273,094	284,449	296,362
=	81410	FICA (EMPLOYER'S SHARE)	23,509	16,563	22,547	17,575	11,539	22,020	21,511	22,587	23,716
-	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	184,744	74,030	261,253	75,172	31,775	76,259	76,259	83,885	92,273
	81422	NEAR-SITE CLINIC (URGENT TEAM)					1,260	2,520			
-	81425	VISION PREMIUMS	1,242	394	1,680	482	201	482	482	530	583
-	81430	DENTAL INSURANCE PREMIUMS	10,731	5,605	12,616	4,169	423	2,540	2,540	2,667	2,800
=	81433	GROUP INSURANCE PREMIUMS					1,107	1,914	1,621	1,702	1,787
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(76,850)	(14,879)	(18,806)	(14,529)	(6,829)	(13,061)	(13,061)	(14,236)	(15,518)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	2,400	1,200	1,000	1,000		1,000	1,000	1,000	1,000
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS					(434)	(1,301)	(1,301)	(1,366)	(1,434)
-	81444	EE VISION INSURANCE CONTRIBUTIONS					(30)	(89)	(89)	(93)	(98)
!	81450	RETIREMENT CONTRIBUTIONS	14,721	26,103	15,063	22,149	10,931	21,862	23,005	25,306	27,836
	81455	DEFERRED COMP MATCH	9,946	2,537	(4,991)	2,799	1,559	2,973	2,821	2,962	3,110
	81456	TCRS CONTRIBUTIONS (CITY)			13,650	6,362	3,246	6,100	6,412	7,053	7,758
	81470	WORKERS COMPENSATION PREMIUMS	14,009	12,012	13,630	15,750	5,522	14,637	16,538	17,364	18,233
	81475	WORKERS COMPENSATION CLAIMS	981								
=	XBEN	TOTAL BENEFITS	185,433	123,565	317,642	130,929	60,270	137,856	137,739	149,361	162,046
=	XPER	TOTAL PERSONNEL	511,735	371,772	630,381	389,683	206,245	425,699	410,832	433,810	458,408
		Operations									
!	82110	MAILING & OUTBOUND SHIPPING SERVICES	448	765	378		128				
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS		255							
	82130	VEHICLE LICENSES & TITLES	9		9						
=	XTRC	TOTAL TRANSPORTATION CHARGES	457	1,020	387		128				
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	124	204			174	300	350	360	370
	82240	TRANSCRIPTION FEES		51	39						
	82250	TESTING & PHYSICALS	330	510	1,765				200	200	200
	82260	UNIFORM RENTAL & SERVICES	26	765	59						
	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	3,029,229	2,985,530	3,387,143	3,145,240	987,860	3,896,906	4,000,000	4,100,000	4,200,000
=	XOPSV	TOTAL OPERATING SERVICES	3,029,709	2,987,060	3,389,006	3,145,240	988,034	3,897,206	4,000,550	4,100,560	4,200,570
	82310	LEGAL NOTICES		510							
+	82350	DUES FOR MEMBERSHIPS		510							
	1	SWANA - Supervisor									
	2	APWA - Supervisor									
	3	Various		510							
	*	Amount missing from detail									
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	143								
	82371	EMERGENCY RELIEF			1,023		108	480			
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	143	1,020	1,023		108	480			
	82455	CELLULAR TELEPHONE SERVICE	751	765	990	780	146	900	1,000	1,100	1,200
=	XUTIL	TOTAL UTILITIES	751	765	990	780	146	900	1,000	1,100	1,200
	82510	COMPUTER SERVICES	840	1,530	1,260						
	82599	OTHER CONTRACTUAL SERVICES	4,500		920		4,500	4,500	4,590	4,690	4,775
=	XCTS	TOTAL CONTRACTUAL SERVICES	5,340	1,530	2,180		4,500	4,500	4,590	4,690	4,775

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	71,560	76,500	70,419	78,000	22,327	140,000	142,800	145,656	148,569
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,208	56,100	17,744	58,000	1,006	4,500	4,590	4,682	4,775
+	82645	STORMWATER MAINTENANCE SERVICES	25,070	56,100	7,990	50,000	11,541	40,000	40,000	42,000	44,100
	1	2015 - Drains & Interceptor									
	2	2015 - Stormwater Pond Repairs									
	3	2014									
	4	Various	25,070	56,100	7,990	50,000	11,541	40,000	40,000	42,000	44,100
	*	Amount missing from detail									
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	13,133	66,300	26,463	35,000	9,583	28,800	29,376	29,964	30,562
	82699	OTHER REPAIR & MAINTENANCE SERVICES	120								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	111,091	255,000	122,616	221,000	44,457	213,300	216,766	222,302	228,006
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	86		50						
+	82780	TRAINING, OUTSIDE		510		500					
	1	2015 - SWANA Certification									
	2	2014									
	3	Various		510		500					
	*	Amount missing from detail									
	82790	TRAINING, IN-HOUSE		1,224		1,250					
=	XEPG	TOTAL EMPLOYEE PROGRAMS	86	1,734	50	1,750					
+	82810	REGISTRATIONS		510	545	550					
	1	TCAPWA Public Works conference									
	2	SWANA									
	3	2014									
	4	Various		510	545	550					
	*	Amount missing from detail									
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		204	431	200					
	1	2015 - SWANA Wastecon International Conference									
	2	Various		204	431	200					
	*	Amount missing from detail									
+	82830	AIR TRAVEL		816	414	850					
	1	SWANA		816	414	850					
	*	Amount missing from detail									
+	82840	LODGING		1,275	317	1,300					
	1	SWANA									
	2	2014									
	3	Various		1,275	317	1,300					
	*	Amount missing from detail									
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		255	46	300					
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL		3,060	1,753	3,200					
	83110	OFFICE SUPPLIES	904	1,530	789						
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		102							
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,804	1,530	764						
=	XOFS	TOTAL OFFICE SUPPLIES	2,708	3,162	1,553						
	83210	TRAINING SUPPLIES		510							
	83240	MEDICAL SUPPLIES	1,427	1,020	644						
	83250	SAFETY SUPPLIES	2,342	2,550	2,446						
	83260	UNIFORMS PURCHASED	198	2,550	2,207						
	83270	CONSUMABLE TOOLS		204	370	208					
	83299	OTHER OPERATING SUPPLIES	136	255	65	260					
=	XOPS	TOTAL OPERATING SUPPLIES	4,103	7,089	5,732	468					

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	53,612	57,491	48,807	58,641	6,747	37,473	38,222	38,987	39,767
=	XFUEL	TOTAL FUEL & MILEAGE	53,612	57,491	48,807	58,641	6,747	37,473	38,222	38,987	39,767
	83510	FURNITURE, FIXTURES (<\$25,000)		288	73	293					
!	83530	MACHINERY & EQUIPMENT (<\$25,000)	690	510	1,724	520					
+	83540	COMPUTER HARDWARE (<\$25,000)	776	1,530	859	1,561		300	300	305	317
	1	Replace desktop computers (2)									
	2	Line Item 2	776	1,530	859	1,561		300	300	305	317
	*	Amount missing from detail									
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	1,466	2,328	2,656	2,374		300	300	305	317
	83610	VEHICLE PARTS & SUPPLIES	1,853	1,530	2,453	1,561	98	860	877	895	913
	83620	EQUIPMENT PARTS & SUPPLIES	2,055	7,650	2,567	7,803	906	2,950	3,009	3,069	3,131
	83654	GROUPS MAINTENANCE SUPPLIES	100		249		175	175	179	182	186
	83660	BUILDING MAINTENANCE SUPPLIES	2,496	4,590	1,933	4,682	378	1,600	1,632	1,665	1,698
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	255								
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	6,759	13,770	7,202	14,046	1,556	5,585	5,697	5,811	5,928
	85110	PROPERTY INSURANCE	4,284	4,370	4,516	4,742	4,463	4,463	4,686	4,920	5,166
	85111	FRAUD INSURANCE	2,987	3,047	2,903		3,787	3,787	3,976	4,175	4,384
	85112	INLAND MARINE INSURANCE	4,663	4,756	5,052	5,305	5,186	5,186	5,445	5,718	6,003
	85113	AUTO PHYSICAL DAMAGE	1,077	1,099	1,005	1,055	526	526	552	580	609
	85115	LIABILITY INSURANCE	3,214	3,278	3,325	6,539	3,275	3,275	3,438	3,610	3,791
	85116	E&O LIABILITY INSURANCE	7,031	7,172	6,648	6,979	4,127	4,127	4,333	4,550	4,778
	85117	VEHICLE LIABILITY INSURANCE	9,000	9,180	6,338	6,655	5,427	5,427	5,698	5,983	6,282
	85119	UMBRELLA LIABILITY	2,762	2,817	2,796	2,936	2,925	2,925	3,071	3,225	3,386
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	35,018	35,719	32,583	34,211	29,717	29,716	31,199	32,761	34,399
	85240	EQUIPMENT RENTAL & LEASES	402	410	1,110	418		418	426	435	444
=	XRENT	TOTAL RENTALS	402	410	1,110	418		418	426	435	444
	85310	PERMITS	25								
	85320	STATE FEES	1,893	1,684	1,725	1,718	1,500	1,718	1,752	1,787	1,823
=	XPERM	TOTAL PERMITS	1,918	1,684	1,725	1,718	1,500	1,718	1,752	1,787	1,823
	85530	E-COMMERCE FEES	214	153		156		156	159	162	166
=	XFLF	TOTAL FINANCIAL FEES	214	153		156		156	159	162	166
	85990	MISCELLANEOUS					21				
=	XOBE	TOTAL OTHER BUSINESS EXPENSES					21				
	88095	TRANSFER TO DEBT SERVICE FUND	48,465	348,390	104,159	209,064	13,575	209,064	213,245	217,510	221,860
=	XTRAN	TOTAL TRANSFERS	48,465	348,390	104,159	209,064	13,575	209,064	213,245	217,510	221,860
=	XOP	TOTAL OPERATIONS	3,302,242	3,721,385	3,723,532	3,693,066	1,090,488	4,400,816	4,513,906	4,626,410	4,739,255
		Capital									
+	89530	MACHINERY & EQUIPMENT (>\$25,000)				315,000					
	1	2009 - Morbark 4600XL Wood Hog Horizontal Grinder									
	4	Various									
	5	2015 - Add Transfer Truck (move to lease)									
	6	2015 - Add rubber-tire skid steer (move to lease)									

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	7	FY 2018 PER - Mobile Radios									
	8	FY 2018 PER - 2-way Portable 800 MHz Radios									
	9	Sideloader				315,000					
	*	Amount missing from detail									
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)				315,000					
=	XCAP	TOTAL CAPITAL				315,000					
=	XTOT	TOTAL EXPENDITURES	3,813,977	4,093,157	4,353,913	4,397,749	1,296,733	4,826,515	4,924,738	5,060,220	5,197,663



City of Franklin, Tennessee

FY 2022 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Sanitation and Environmental Services						
1	Replace Rear Loader with Automated Side loader for Blue Bin Recycling	\$ -	\$ -	\$ 318,020	\$ 318,020	
2	Replace Rear Loader with Automated Side Loader for Blue Bin Recycling	\$ -	\$ -	\$ 318,020	\$ 318,020	
3	Add New Automated Side Loader	\$ -	\$ -	\$ 318,020	\$ 318,020	
4	Replace 2003 624l John Deere Wheel Loader w/New Loader	\$ -	\$ -	\$ 200,335	\$ 200,335	
5	(Reclassification) SES Worker to SES Equipment Operators	\$ 8,076	\$ -	\$ -	\$ 8,076	
6	ADD SES Equipment Operator	\$ 38,481	\$ 11,544	\$ 1,750	\$ 51,775	
7	Resurface/Repair Transfer Station Tipping Floor	\$ -	\$ -	\$ 250,000	\$ 250,000	
Total		\$ 46,557	\$ 11,544	\$ 1,406,145	\$ 1,464,246	\$ -
		<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>	<u>Total</u>	
Total G/F Requests		\$ 46,557	\$ 11,544	\$ 1,406,145	\$ 1,464,246	\$ -

FranklinForward Allocations



A Safe, Clean, Livable City

\$ 1,404,395



A Effective and Fiscally Sound City Government
Providing High Quality Service

\$ 59,851



Quality Life Experiences

\$ -



Sustainable Growth & Economic Prosperity

\$ -

Totals

\$ 1,464,246

Traditional Allocations



Personnel \$ 59,851



Operations \$ -



Equipment \$ 1,154,395



Capital \$ 250,000

Total \$ 1,464,246

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	1	of	7
	Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION				
	Division:	COLLECTION				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Replace Rear Loader with Automated Side loader for Blue Bin Recycling				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$318,000		\$318,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$318,020	\$0	\$318,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection is used to provide daily residential services. On average, one (1) person driving and operating an automated side loader truck provide service to over 800 recycling customers per day.

SERVICE IMPLICATION

The purchase of this unit will be part of the continued transition from semi-automated to automated Blue Bin collection. SES had intended to phase in fully automated collection of blue bins over a 3 year period. However the COVID 19 pandemic required us to accelerate the use of fully automated collection trucks beginning in March of 2020. Worker safety and the uncertain ability to continue semi automated collection utilizing contracted temporary helpers required our team to utilize backup automated collection trucks which have been problematic keeping on route daily due to their age.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

2

of

7

Department:

46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION

Division:

COLLECTION

FranklinForward Theme:

A Safe, Clean, Livable City

Title:

Replace Rear Loader with Automated Side Loader for Blue Bin Recycling

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$318,000		\$318,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$318,020	\$0	\$318,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection is used to provide daily residential services. On average, one (1) person driving and operating an automated side loader truck provide service to over 800 recycling customers per day.

SERVICE IMPLICATION

The purchase of this unit will be part of the continued transition from semi-automated to automated Blue Bin collection. SES had intended to phase in fully automated collection of blue bins over a 3 year period. However the COVID 19 pandemic required us to accelerate the use of fully automated collection trucks beginning in March of 2020. Worker safety and the uncertain ability to continue semi automated collection utilizing contracted temporary helpers required our team to utilize backup automated collection trucks which have been problematic keeping on route daily due to their age.

HISTORIC
FRANKLIN
TENNESSEE

Add New Automated Side Loader

7

Replace 2003 624L John Deere Wheel Loader w/New Loader

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

5

of

7

Department:

46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION

Division:

Collection

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

(Reclassification) Unfunded SES Worker to SES Equipment Operators

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
81100 SALARIES & WAGES		\$8,076	\$8,076
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0		\$0
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$8,076	\$8,076

PURPOSE / DESCRIPTION OF REQUEST

This request is to reclassify the current unfunded SES Worker position (Pay Grade B) to SES Equipment Operator (Pay Grade D). The growth in our community has provided many opportunities for continued improvement and efficiencies. We have reached our capacity to continue providing all of daily services, to all of our customers, consistently, with the resources we have. This request is a direct result of the growth in our community.

SERVICE IMPLICATION

We cannot continue to providing the service we offer to the residential customers within our city, while accommodating vacation leave, sick leave and other life events for team members without additional personnel.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority: 6 of 7

Department:

46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION

Division:

Collection

FranklinForward Theme:

An Effective and Fiscally Sound City Government Providing High Quality Service

Title:

ADD SES Equipment Operator

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
81100 SALARIES & WAGES		\$38,481	\$38,481
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,544	\$11,544
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
83260 UNIFORMS PURCHASED		\$600	\$600
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$51,375	\$51,775

PURPOSE / DESCRIPTION OF REQUEST

The growth in our community has provided many opportunities for continued improvements and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add (1) full time Sanitation and Environmental Services Equipment Operator is a direct result of the growth in our community.

SERVICE IMPLICATION

This would add one additional Equipment Operator to staff an additional route to keep up with the growth of collection points. No new adds to staff have occurred in nearly a decade while the community has grown significantly. We cannot continue providing the services we offer to the residential customers within our city, while accommodating vacation, sick leave and other life events for our team members without additional personnel.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	7	of	7
	Department:	46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL				
	Division:	Disposal				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Resurface/Repair Transfer Station Tipping Floor				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING			
Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
89000 CAPITAL ASSETS (>\$25,000)	\$250,000	\$0	\$250,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$250,000	\$0	\$250,000

PURPOSE / DESCRIPTION OF REQUEST

This will repair surface areas on the transfer station tipping floor that have excessive wear from heavy equipment. Some areas have exposed rebar which diminished the floor integrity. This will be the first time the tipping floor has been repaired since the transfer station was constructed over a decade ago.

SERVICE IMPLICATION

The transfer station tipping floor is vital to the city's ability to safely transfer over 100,000 tons of municipal solid waste annually. If the tipping floor were to fail, the financial impact to the city would be substantial and the ability to continue to manage municipal solid waste for our customers would be severely impacted.



File #: 21-01721

DATE: February 3, 2021
TO: Budget & Finance Committee
FROM: Lisa Clayton, Director of Parks
SUBJECT:

Budget Presentation - Parks Department

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning the Parks Department budget request for FY 2021-2022.

BACKGROUND/STAFF COMMENTS:

Each year, the Budget & Finance Committee reviews the detailed budget of each City Department. At the meetings in February, March, and April, departmental staff makes a presentation of the plans for the next budget cycle and the requested funding for those anticipated needs. This provides the Committee with an idea of the size and scope of budget requests that may be included in the City Administrator's proposed budget, which is typically delivered at the May committee meeting.

FINANCIAL IMPACT:

The financial impact varies by department, depending on the increase in population, the required services, equipment replacement needs, and program enhancements.

RECOMMENDATION:

Staff recommends that the Budget & Finance Committee acknowledge the presentation of the Parks Department budget request.



City of Franklin, Tennessee
FY 2022 Operating Budget Request

Parks Department

Lisa Clayton, Parks Director

Paige Cruse, Assistant Parks Director

Brian Walker, Urban Forestry Superintendent

Kevin Lindsey, Facilities Superintendent



City of Franklin, Tennessee - FY 2022 Budget Request

Parks Department

Slide 2

Outline

- Department's Vision
- Organization Chart
- Base Budget Request
 - Personnel
 - Operations
 - Capital
- Program Enhancements
- Projects



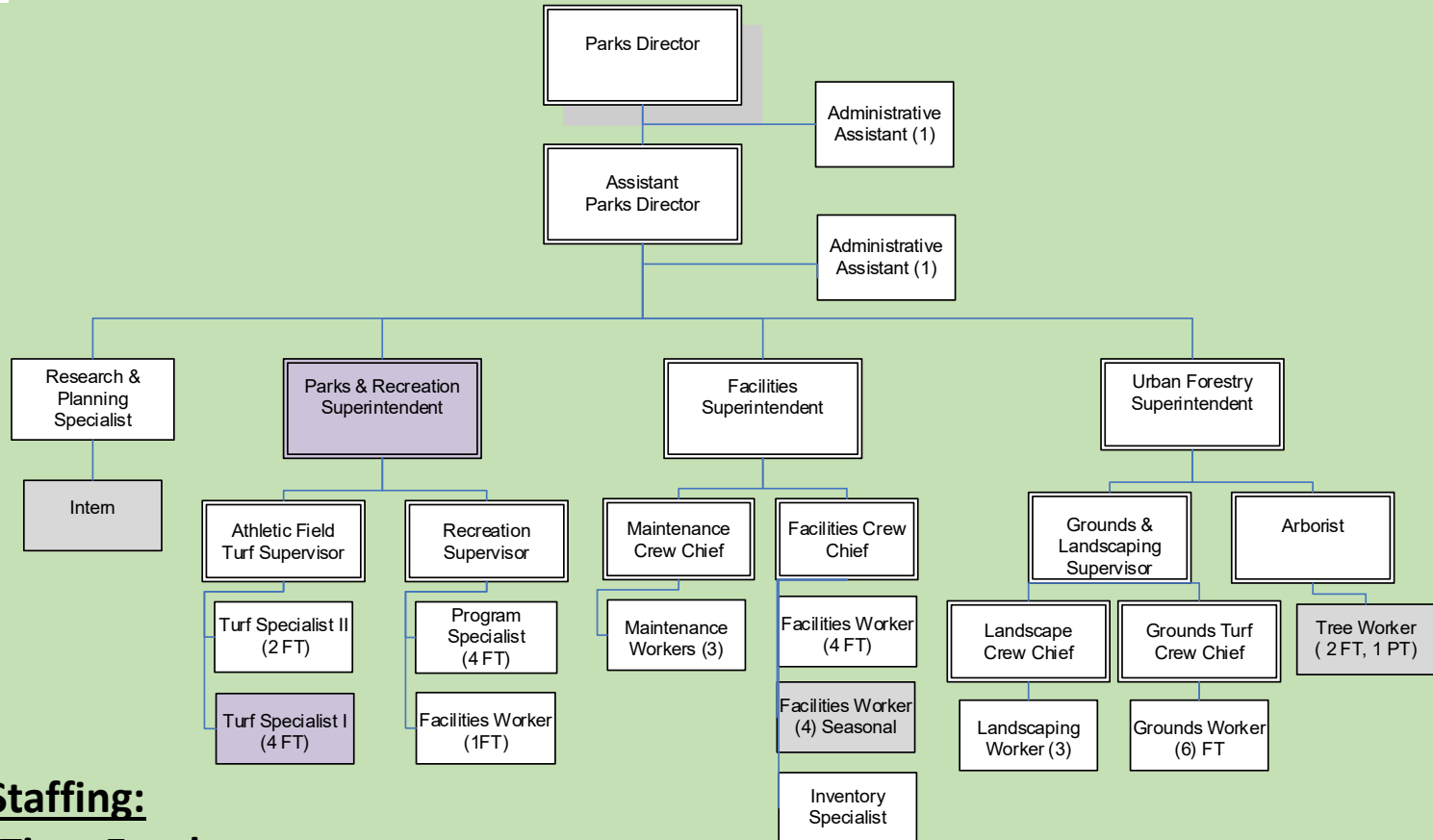
City of Franklin, Tennessee - FY 2022 Budget Request **Parks Department - Vision**

Slide 3

“To provide high-quality, accessible parks, historic sites, trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working and playing in Franklin the city of choice for the region.”

City of Franklin, Tennessee - FY 2022 Budget Request

Parks Department – Organizational Chart



Current Staffing:

(44) Full-Time Employees

(2) Full-Time Unbudgeted Positions Requested for Restoration (est. \$171,000 in add. cost)

(3) Three Unbudgeted Positions



City of Franklin, Tennessee - FY 2022 Budget Request

Parks Department

Slide 5

Base Budget Request: Personnel

FY22: Total Personnel:

Salary & Wages: \$3,197,413

Overtime Pay: \$46,267 (avg. yearly \$34,300)

Base Budget Request: Operations

Total Operations: \$2,316,429

4.6% increase from FY21....difference of \$101,930



City of Franklin, Tennessee - FY 2022 Budget Request

Parks Department

Slide 6

(2) Personnel Program Enhancement Requests

NEW:

(1) Full Time Maintenance Trail Worker

RECLASSIFICATION:

Turf Specialist I to Turf Specialist II
(Internal Promotion When Specific
Certifications are Accomplished and Years
of Service.)

Program Enhancement Request – Facility Renovation

Eastern Flank Event Facility Siding Project



Program Enhancement Request – Replacement **Pinkerton Park Play Equipment**



City of Franklin, Tennessee - FY 2022 Budget Request

Parks Department

Program Enhancement Request – “Equipment”

New: Heavy Duty Field Topmaker



<F:\ Parks\Budget\Mowing Field - Shortcut.Ink>

City of Franklin, Tennessee - FY 2022 Budget Request
Parks Department – CAPITAL PROJECTS



City of Franklin, Tennessee - FY 2022 Budget Request

Parks Department

Slide 11



Main Barn/Events @ HF
Personnel:

Programming (1)
Facilities (.5)
Athletics (.5)

Equipment:

Warming Kitchen
Office Furniture
Storage Units
Tables & Chairs
Cleaning Supplies
Office/Business



SEMC & Lake Property	
Personnel:	Equipment:
Programming (1)	Machinery & Equipment
Landscaping (3)	Vehicles Under >\$25K
Facilities (2)	Athletic Field Services & Supplies
Athletics (4)	Grounds/Landscaping Services & Supplies
Grounds (2)	Storage Units
Administration (1)	Paving & Repair Services
	Operating Supplies
Park Offices:	Building Services & Supplies
Equipment & Office Supplies	
Furniture	

City of Franklin, Tennessee - FY 2022 Budget Request

Parks Department

Slide 12



Bicentennial Park	
Personnel:	Equipment:
Programming (.5)	Machinery & Equipment
Landscaping (.5)	Grounds/Landscaping Services & Supplies
Facilities (.5)	Paving & Repair Services
Grounds (.5)	Operating Supplies

Liberty Park	
Personnel:	Equipment:
Programming (.5)	Machinery & Equipment
Landscaping (.5)	Grounds/Landscaping Services & Supplies
Facilities (1)	Paving & Repair Services
Grounds (1)	Operating Supplies
Athletics (2)	Athletic Field Services & Supplies
Maintenance (.5)	Building Maintenance Services & Supplies



City of Franklin, Tennessee

FY 2022 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

	2019 Actual	2020 Actual	2021		2022 Budget	2021 v. 2022	
			Budget	EOY		\$	%
Personnel	2,730,526	2,953,214	2,996,863	3,047,493	3,197,413	200,550	6.7%
Operations	1,841,743	2,310,916	2,214,499	1,716,303	2,316,429	101,930	4.6%
Capital	385,213	533,415	46,000	0	0	-46,000	-100.0%
Total	4,957,482	5,797,545	5,257,362	4,763,796	5,513,842	256,480	4.9%

Department Goals

The City of Franklin Parks Department is an essential service established to improve the quality of life for all City residents by proactively responding to changing demographics and emerging trends, while maximizing all available resources to enhance each resident's health, and promote economic vitality and long-term sustainability now and for future generations.



Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2022 will be implementing new CIP projects and day-to-day services while balancing the limited funds and restrictions during the pandemic. There are two areas of concentration in the new fiscal year: Continue to slowly transition to normal operations within the pandemic atmosphere with programming of athletic programs and community special events while finalizing design for eight (8) Capital Investment Parks projects. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.



COVID-19 Response & Impact

Covid -19 has shed an even bigger light on the essential role of local parks and recreation. In response to the COVID-19 pandemic, park and recreation professionals swiftly mobilized to keep parks, trails and green spaces open to support physical and mental health, while delivering vital services and programs to support the community. Park and recreation professionals are on the frontlines of the COVID-19 pandemic — and will continue to be in the months and years to come.

The impact of the pandemic on specific revenue sources will continue to decline within the parks system over the new fiscal year. Until larger gatherings are allowed in dense locations, social events under certain structures such as tents and weddings held indoors; revenue streams will continue to deteriorate until further restrictions are lifted at the state and local level.



City of Franklin, Tennessee

FY 2022 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

REVENUES:

Parks General Fund for revenue was reduced due to Covid-19 however, by summer of 2020, some limited restrictions allowed the department to open pavilions for rentals. For FY2022, revenues are projected to stay low or slightly increase as state and local regulations lift due to gatherings. The majority of Parks revenue comes from special events, athletic rentals, parkland impact fees and lease agreements.

EXPENDITURES:

Parks General Fund operational expenditures are budgeted at \$2.3 million for FY2022. Parks budgeted personnel in FY2022 for a total of (46) forty-six full-time personnel within department divisions. As growth continues to take place, there is a greater need to share administrative responsibilities; replace equipment and renovate existing facilities due to age.

CAPITAL:

The department developed a Capital Improvement Plan (CIP) and implementation policies, along with other CIP projects with the City as a whole. The 10-year CIP will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately \$93 million dollars worth of projects. In FY2022, the following projects are budgeted for design, site plan approvals and open the projects for public bidding for construction in 2022-23: Southeast Municipal Complex; Bicentennial Park; the Main Barn at the Park at Harlinsdale Farm; reconstruction of the dam at Robinson Lake along with trail design on the property; Aspen Grove greenway connection to Mack Hatcher and final design for Thompson Alley Neighborhood Park.

SUMMARY:

The City of Franklin Parks Department's FY2022 budget is a product of considerable effort by many individuals, beginning with the input and analysis of staff members at all levels of the organization, continuing through the final decisions of BOMA that values strategic planning and a commitment to our community's quality of life and efficient stewardship of public funds.



City of Franklin, Tennessee FY 2022 Operating Budget

Performance Measures

The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme: Quality Life Experiences

Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good
(Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	
Strategic Plan: FranklinForward	
Sustainable Franklin	
Benchmarking Alliance of Tennessee	
Franklin Citizens Survey	☒

Workload (Output) Measures

	2018	2019	2020	2021*	2022*
Participation					
Children - All	17,973	18,512	Cancelled	19,068	19,300
Children - Franklin	17,562	18,088	Cancelled	18,631	19,230
Total participation – youth	37,132	38,245	Cancelled	39,393	40,087
Adults - All	31,042	31,973	Cancelled	32,932	33,945
Adults - Franklin Residents	30,128	31,031	Cancelled	31,962	32,856
Seniors - All	725	747	Cancelled	769	780



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

Registered Athletics	9,110	9,384	Cancelled	9,665	9,665
City Sponsored Events*	18,505	19,060	17,500	17,500	19,650
Non-City Sponsored Events	24,079	24,802	2,500	25,000	25,600
Total participation in programs	101,435	104,478	20,000	194,920	201,113
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Park Attendance by Scheduled Users					
Schools	9,631	9,919	400	10,000	10,100
Athletics	9,806	10,100	4,500	10,200	10,400
City Sponsored Special Events	18,505	19,060	17,500	19,250	19,600
Outside Sponsored Special Events	42,584	43,862	3,800	44,224	45,200
Parks and Recreation Acres Maintained					
Parks and Recreation Acres Maintained	937	937	937	937	937
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Passive Parks	747	747	747	747	747
Active Parks	190	190	190	190	190
Greenway miles	16	16	16	16	16
Total miles of trails (Greenways & non-paved)	19	20	20	20	20
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Permit applications received	314	247	104	254	260
Parks and Recreation Units Managed	18	18	7	19	19
Estimated annual hours of operation of units	72,182	72,182	N/A	73,250	74,350
Revenues from user fees	\$ 100,952	\$ 139,541	\$ 27,960	\$ 140,215	\$ 141,650
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Number of volunteer hours worked	19,735	20,327	275	275	20,330
Total number of training hours	1,514	1,560	450	450	1,600
Grant proceeds awarded	\$ 92,230	\$ 133,630	\$ 10,905	\$ 25,000	\$ 10,905
Parkland Impact Fees	\$ 2,010,056	\$ 1,623,354	\$ 1,464,200	\$ 1,600,000	\$ 1,650,000
Total Parks & Recreation Cost	\$ 5,130,302	\$ 4,957,482	\$ 5,797,545	\$ 4,763,796	\$ 5,513,842
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Urban Forestry & Recycling					
Percentage of Urban Tree Canopy	29.61%	29.61%	30.50%	30.50%	30.50%
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Trees Planted	193	314	323	108	80
Tree Farm Trees	77	26	27	77	50
Trees Planted by Donation/Grants	5	282	290	28	10
Trees Purchased From Tree Bank	145	282	290	0	0
Lecture Series Attendance	5	29	0	0	0
Blue Bag Recycling	713	N/A**	N/A	N/A	N/A

*City-Sponsored Special Events were calculated differently for 2018 based on procedures of the Tennessee Municipal Benchmarking Project; The acres maintained in 2018 include the Southeast Municipal Complex and Lockwood properties, and they were counted in passive acres since they have not yet been developed but are being maintained by the Parks Department

**Blue Bag Recycling Program was discontinued in 2019.

Efficiency Measures

	2018	2019	2020	2021*	2022*
Cost per Franklin Resident to Support Parks*	\$ 23.83	\$ 32.59	\$ 32.59	\$ 24.20	\$ 32.67
Parks and Recreation Cost Per Capita	\$ 72.35	\$ 69.91	\$ 81.76	\$ 67.18	\$ 77.76



City of Franklin, Tennessee

FY 2022 Operating Budget

Performance Measures

Percentage of Costs Supported by Parks and Recreation User Fees Collected	1.97%	2.81%	0.19%	2.94%	2.57%
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*Formula is Operations Expenses / Population

Outcome (Effectiveness) Measures

	2018	2019	2020	2021*	2022*
Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	91%	93%	93%	93%	93%
Target (Source: 2012 Community Survey by ASI for Franklin Tomorrow)	65%	91%	91%	91%	91%
Meets Target?	Yes	Yes	Yes	TBD	TBD
Acres per 1000 residents	13.21	11.96	11.96	11.96	11.96
Target (National Parks & Recreation Association)	6	10	10	10	10
Meets Target?	Yes	TBD	TBD	TBD	TBD
Remain one of the Top Rated Healthy Cities in Tennessee					
State Rank	TBD	TBD	TBD	TBD	TBD
Target (Robert Wood Johnson Foundation, 2012)	1st	1st	1st	1st	1st
Meets Target?	TBD	TBD	TBD	TBD	TBD
Maintain Status as Tree City USA					
Number of years received	13	14	15	16	17
Target: Status Maintained? (Arbor Day Foundation?)	Yes	Yes	Yes	Yes	Yes
Meets Target?	Yes	Yes	Yes	Yes	Yes

Franklin Citizens Survey

		2x/week+	2-4x/mo	Once/mo.	Not at all
☒	% of respondents Used Franklin recreation centers or their services	2016 15%	18%	30%	37%
		2019 15%	15%	34%	36%
☒	% of respondents Visited a neighborhood park or City park	2016 20%	32%	37%	11%
		2019 17%	29%	41%	13%

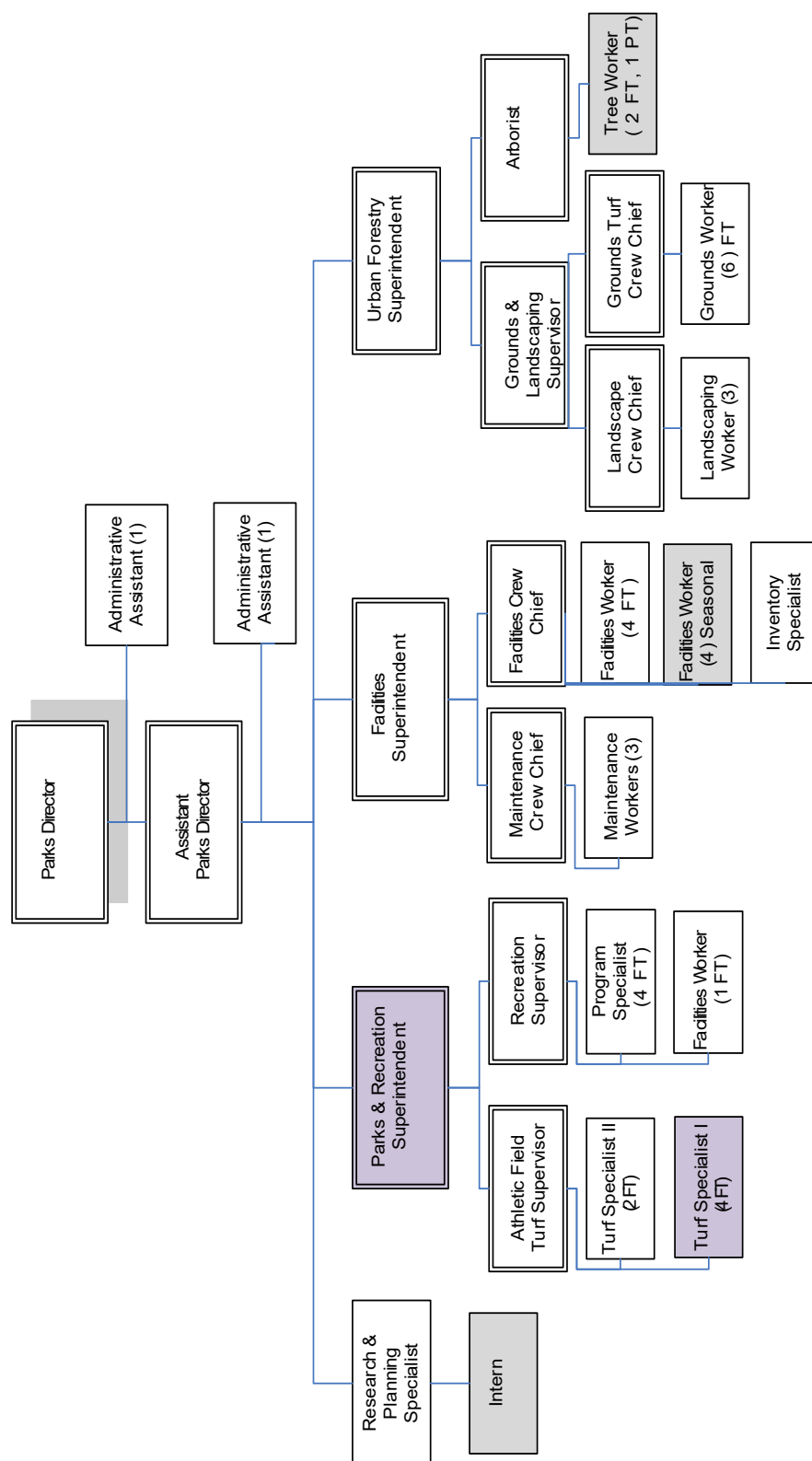
		2016 Citizens Survey		2019 Citizens Survey	
		Excellent/ Good	Fair/Poor	Excellent/ Good	Fair/Poor
☒	% rating the quality of City parks	91%	9%	93%	7%
☒	% rating the quality of Recreation programs or classes	84%	16%	87%	13%
☒	% rating the quality of Recreation centers or facilities	85%	15%	87%	13%
☒	% rating the quality of Franklin open space	70%	30%	71%	29%
☒	% rating Recreational opportunities as it relates to	78%	22%	83%	17%
☒	% rating Fitness opportunities as it relates to Franklin as a whole	77%	23%	83%	17%



City of Franklin, Tennessee

FY 2022 Operating Budget

Organizational Chart



White: Positions Authorized and Budgeted in FY 2022
Purple: Positions Authorized, Unbudgeted and Requested for Restoration in FY 2022
Gray: Positions Authorized and Unbudgeted in FY 2022

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2022 Operating Budget

Staffing by Position

- Requested restoration of unbudgeted position in FY 2022

Budgeted Positions	Pay Grade	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Assistant Parks Director	J	0	0	0	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	H	1	0	1	0	1	0	0	0	1	0
Urban Forestry Superintendent	H	1	0	1	0	1	0	1	0	1	0
Athletic Foreman	G	0	0	0	0	0	0	0	0	0	0
Athletic Field Turf Supervisor	G	0	0	0	0	1	0	1	0	1	0
Grounds & Landscape Supervisor	G	0	0	0	0	1	0	1	0	1	0
Grounds & Landscape Foreman	G	1	0	1	0	0	0	0	0	0	0
Facilities Foreman	G	1	0	0	0	0	0	0	0	0	0
Recreation Supervisor	G	0	0	0	0	1	0	1	0	1	0
Recreation Foreman	G	1	0	1	0	0	0	0	0	0	0
Arborist	F	1	0	1	0	1	0	1	0	1	0
Program Coordinator	E	0	1	0	0	0	0	0	0	0	0
Research & Planning Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	0	0	1	0	1	0	1	0	1	0
Athletics Crew Chief	E	1	0	1	0	0	0	0	0	0	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Landscaping Crew Chief	E	0	0	0	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Turf Specialist II	E	0	0	0	0	2	0	2	0	2	0
Program Specialist	D	3	1	4	0	4	0	4	0	4	0
Admin Assistant	D	2	0	2	0	2	0	2	0	2	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Athletic Field Worker II	D	0	0	0	0	0	0	0	0	0	0
Maintenance Worker	D	3	0	3	0	3	0	3	0	3	0
Turf Specialist I	D	0	0	0	0	4	0	3	0	4	0
Athletic Worker	C	5	2	6	0	0	0	0	0	0	0
Tree Worker	B	2	1	2	1	2	1	2	0	2	0
Facilities Worker	B	4	5	5	4	5	4	5	3	5	3
Grounds Worker	B	6	7	6	0	6	0	6	0	6	0
Landscaping Worker	B	3	0	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	1	0	0	0	0
Sub-Total Budgeted Positions		41	18	44	6	46	6	44	3	46	3

Authorized, Unbudgeted Positions											
Parks & Recreation Superintendent	H	0	0	0	0	0	0	1	0	0	0
Turf Specialist I	D	0	0	0	0	0	0	1	0	0	0
Tree Worker	B	0	0	0	0	0	0	0	1	0	1
Facilities Worker	B	0	0	0	0	0	0	0	1	0	1
Intern	---	0	0	0	0	0	0	0	1	0	1
Sub-Total Unbudgeted Positions		0	0	0	0	0	0	2	3	0	3

Total Authorized Positions	41	18	44	6	46	6	46	6	46	6	6
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City of Franklin, Tennessee

FY 2022 Operating Budget

Budget

	Actual 2019	Actual 2020	Budget 2021	EOY 2021	Budget 2022	Difference \$	%
Personnel							
Salaries & Wages	1,847,393	1,979,444	2,088,614	2,034,564	2,089,993	1,379	0.1%
Employee Benefits	883,133	973,770	908,249	1,012,929	1,107,420	199,171	21.9%
Total Personnel	2,730,526	2,953,214	2,996,863	3,047,493	3,197,413	200,550	6.7%
Operations							
Transportation Services	15,487	7,830	17,115	2,790	3,545	(13,570)	-79.3%
Operating Services	14,457	8,934	19,320	13,995	17,980	(1,340)	-6.9%
Notices, Subscriptions, etc.	56,498	51,904	61,735	79,200	83,910	22,175	35.9%
Utilities	300,601	278,949	286,346	286,346	298,442	12,096	4.2%
Contractual Services	108,783	169,881	115,655	26,320	96,680	(18,975)	-16.4%
Repair & Maintenance Services	597,487	403,254	566,871	523,617	592,185	25,314	4.5%
Employee programs	9,122	1,281	29,450	11,945	29,785	335	1.1%
Professional Development/Travel	28,739	31,081	40,015	6,640	44,165	4,150	10.4%
Office Supplies	15,833	12,326	16,215	15,490	18,000	1,785	11.0%
Operating Supplies	71,574	88,664	116,273	104,440	125,025	8,752	7.5%
Fuel & Mileage	43,096	36,792	41,695	41,695	42,000	305	0.7%
Machinery & Equipment (<\$25,000)	131,054	142,878	126,060	99,350	143,910	17,850	14.2%
Repair & Maintenance Supplies	326,968	296,557	406,125	370,050	410,760	4,635	1.1%
Operational Units	15,644	699,476	250,000	24,510	290,000	40,000	16.0%
Property & Liability Costs	57,447	57,233	63,724	62,050	60,897	(2,827)	-4.4%
Rentals	29,883	21,137	53,600	45,700	54,745	1,145	2.1%
Permits	1,448	1,991	3,500	1,445	3,600	100	2.9%
Other Business Expenses	614	748	800	720	800	-	0.0%
Debt Service and Lease Payments	17,008	-	-	-	-	-	0.0%
Total Operations	1,841,743	2,310,916	2,214,499	1,716,303	2,316,429	101,930	4.6%
Improvements	351,877	413,022	-	-	-	-	100.0%
Infrastructure	33,336	7,163	-	-	-	-	0.0%
Machinery & Equipment (>\$25,000)	-	113,230	46,000	-	-	(46,000)	-100.0%
Capital	385,213	533,415	46,000	-	-	(46,000)	-100.0%
Total Parks Department	4,957,482	5,797,545	5,257,362	4,763,796	5,513,842	256,480	4.9%

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
		Personnel									
=	81110	REGULAR PAY	1,804,881	2,195,016	1,953,343	2,123,904	641,378	2,007,964	2,117,851	2,223,744	2,334,931
-	81120	OVERTIME PAY	42,512	44,070	26,101	45,360	13,298	26,600	46,267	48,580	51,009
	81199	VACANCY ADJUSTMENT		(77,679)		(80,650)			(74,125)	(77,831)	(81,723)
=	XWAGE	TOTAL WAGES	1,847,393	2,161,407	1,979,444	2,088,614	654,676	2,034,564	2,089,993	2,194,493	2,304,217
=	81410	FICA (EMPLOYER'S SHARE)	134,343	169,251	143,068	162,022	47,468	148,705	165,555	173,833	182,524
-	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	496,707	486,645	552,438	539,129	141,525	552,823	722,687	794,956	874,451
-	81425	VISION PREMIUMS	3,144	2,286	3,457	3,845	834	3,300	4,224	4,646	5,111
-	81430	DENTAL INSURANCE PREMIUMS	35,158	42,890	38,712	43,672	14,231	43,672	31,482	33,056	34,709
=	81433	GROUP INSURANCE PREMIUMS							14,056	14,759	15,497
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(101,380)	(102,762)	(119,300)	(136,318)	(37,241)		(129,785)	(141,466)	(154,198)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	16,700	8,400	20,000	16,000		16,000	16,000	16,000	16,000
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS							(18,211)	(19,122)	(20,078)
-	81444	EE VISION INSURANCE CONTRIBUTIONS							(826)	(867)	(911)
!	81450	RETIREMENT CONTRIBUTIONS	220,187	249,059	248,320	166,119	87,449	166,119	191,355	210,491	231,540
	81455	DEFERRED COMP MATCH	54,775	33,618	19,617	15,610	5,281	15,610	10,703	11,238	11,800
	81456	TCS CONTRIBUTIONS (CITY)			41,322	66,761	14,425	41,300	66,739	73,413	80,754
	81460	UNEMPLOYMENT CLAIMS	2,489	6,310	160	6,309	196	300	6,309	6,692	6,692
	81470	WORKERS COMPENSATION PREMIUMS	19,747	18,840	17,286	20,600	6,155	20,600	21,630	22,712	23,847
	81475	WORKERS COMPENSATION CLAIMS	1,263	15,625	8,690	4,500		4,500	5,500	6,500	6,500
=	XBEN	TOTAL BENEFITS	883,133	930,162	973,770	908,249	280,323	1,012,929	1,107,420	1,206,841	1,314,238
=	XPER	TOTAL PERSONNEL	2,730,526	3,091,569	2,953,214	2,996,863	934,999	3,047,493	3,197,413	3,401,334	3,618,455
		Operations									
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	103	650	558	740	4	675	725	770	1,710
	1	Administration		450		515		450	450	470	490
	6	Programming Division		200		225		225	275	300	325
	8	Various	103		558		4				895
	*	Amount missing from detail									
+	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	15,194	15,065	7,055	16,095		1,915	2,610	2,645	2,680
	1	Administration		240		250		250	260	270	280
	2	Athletics Division		9,510		9,795		500	1,000	1,000	1,000
	3	Facilities/Maintenance Division		3,275		3,370		500	500	500	500
	4	Grounds Division		360		370		100	100	100	100
	5	Landscaping Division		240		250		245	100	100	100
	6	Programming Division		1,100		1,130		100	300	300	300
	7	Urban Forestry Division		340		930		220	350	375	400
	8	Various	15,194		7,055						
	*	Amount missing from detail									
	82130	VEHICLE LICENSES & TITLES	190	270	217	280		200	210	220	230
=	XTRC	TOTAL TRANSPORTATION CHARGES	15,487	15,985	7,830	17,115	4	2,790	3,545	3,635	4,620
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	5,749	5,550	4,238	8,300	103	6,375	8,025	8,240	8,460
	1	Administration		800	800	810		300	820	830	840
	2	Athletics Division		540	540	550			550	560	570
	3	Facilities/Maintenance Division		500	500	550		100	100	100	100
	4	Programming Division		5,800	5,800	5,975		5,975	6,155	6,340	6,530
	5	Urban Forestry Division		410	410	415			400	410	420
	6	Various	5,749								

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	7	Adjustments from Workbooks		(2,500)	(3,812)		103				
	*	Amount missing from detail									
	82240	TRANSCRIPTION FEES	96	250		275		100	275	300	325
	82250	TESTING & PHYSICALS	4,451	6,000	3,994	6,500	262	4,000	4,225	4,310	4,395
+	82260	UNIFORM RENTAL & SERVICES	777	855	291	1,015	141	655	2,365	2,400	2,485
	1	Administration		220		230		230	240	250	260
	2	Athletics Division		430		455		250	250	250	250
	3	Facilities/Maintenance Division		425		450		100	100	100	100
	4	Grounds Division		100		100		25	25	25	25
	5	Landscaping Division		50		50		25	25	25	25
	6	Programming Division		1,600		1,700			1,700	1,725	1,800
	7	Urban Forestry Division		100		100		25	25	25	25
	8	Various	777	(2,070)	291	(2,070)	141				
	*	Amount missing from detail									
+	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	3,297	2,885	335	3,020	924	2,600	2,870	2,955	3,020
	1	Facilities/Maintenance Division	3,297	2,000	120	2,060		2,000	2,000	2,040	2,080
	2	Landscape Division		205		260		100	150	175	200
	3	Athletics Division		680	215	700	924	500	720	740	740
	*	Amount missing from detail									
	82299	OTHER OPERATING SERVICES	87	200	76	210		265	220	230	230
=	XOPSV	TOTAL OPERATING SERVICES	14,457	15,740	8,934	19,320	1,430	13,995	17,980	18,435	18,915
	82310	LEGAL NOTICES	841	2,060	662	900	520	900	950	975	1,000
+	82350	DUES FOR MEMBERSHIPS	2,727	4,865	5,335	5,670	1,530	2,620	5,860	6,260	6,810
	1	Administration		475		490		490	1,000	1,100	1,200
	2	Athletics Division		990		1,010			1,020	1,130	1,270
	3	Facilities/Maintenance Division		1,125		1,160		750	1,195	1,300	1,460
	4	Grounds Division		295		300			305	360	390
	5	Landscaping Division		300		740		100	750	750	750
	6	Programming Division		795		1,060		815	1,090	1,120	1,240
	7	Urban Forestry Division		885		910		465	500	500	500
	8	Various	2,727		5,335		1,530				
	*	Amount missing from detail									
	82355	PROFESSIONAL STANDARDS / ACCREDITATION	980	220	823	640		640	700	750	800
+	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	49,990	41,400	34,055	52,765	4,018	63,540	74,870	77,030	80,575
	01	Advertising/Marketing for All Events		2,730		7,725		7,725	7,955	8,195	9,835
	02	Family Day City Wide Event		7,725		13,390		10,000	13,790	14,205	14,485
	03	July 4th Concert Series in Partnership wth FoFP		8,000		8,000		8,000	8,500	9,000	9,300
	04	Movies in the Park		6,015		8,910		8,910	9,180	9,455	9,645
	09	Candy Cane Hunt		1,855		2,575		2,000	2,650	2,730	3,305
	10	Touch -A-Truck Event		2,950		4,120		4,120	4,240	4,370	4,460
	11	Park Promo Items		1,910		5,000		3,500	5,000	5,000	5,000
	13	United Way Event Promo Items		450		475			500	525	550
	14	Adjustment from Workbooks				(20,000)					
	15	Arbor Day Celebration		2,060		5,500		5,500	5,500	5,500	5,500
	16	Various	49,990		14,867						
	17	Adjustments from Workbooks		(5,900)							
	18										
	19	Kid's Art Festival		6,140		9,785		9,785	10,080	10,380	10,690
	20	Summer Kid Events		2,000		6,285		3,500	6,475	6,670	6,805
	21	Various Park Programs with Seniors & Adults		5,465	19,188	1,000	4,018	500	1,000	1,000	1,000
	*	Amount missing from detail									
+	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,846	1,420		1,460		500	1,480	1,500	1,530
	01	Various Events	1,846	1,420		1,460		500	1,480	1,500	1,530
	*	Amount missing from detail									
+	82371	EMERGENCY RELIEF			10,979		7,044	11,000			

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	01	Covid 19			10,979		7,044	11,000			
	*	Amount missing from detail									
+	82390	PUBLICATIONS, NON-TRAINING	114	125	50	300			50	50	50
	1	Administration	114	25	25	25			50	50	50
	2	Athletics Division		25	25	25					
	3	Facilities/Maintenance Division		25		25					
	4	Grounds Division									
	5	Landscaping Division				100					
	6	Programming Division		25		25					
	7	Urban Forestry Division		25		100					
	*	Amount missing from detail									
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	56,498	50,090	51,904	61,735	13,112	79,200	83,910	86,565	90,765
	82410	ELECTRIC SERVICE	82,260	69,555	70,008	71,640	13,163	71,640	72,356	73,079	73,809
	82420	WATER & SEWER SERVICE	126,222	128,825	132,648	132,670	43,039	132,670	133,996	135,335	136,688
	82430	STORMWATER SERVICE	14,817	12,750	14,817	13,130	2,470	13,130	14,820	14,968	15,117
	82435	SOLID WASTE SERVICE	32,937	28,680	20,779	29,540	2,907	29,540	30,425	31,340	31,970
	82440	NATURAL GAS SERVICE	8,031	1,915	8,403	1,972	383	1,972	8,400	8,570	8,740
	82450	TELEPHONE SERVICE	3,101	3,255	3,728	3,320	1,029	3,320	3,385	3,485	3,485
	82451	800 MHZ ACCESS LINE SERVICE	2,186	5,060	10	2,330		2,330	2,360	2,390	2,390
	82455	CELLULAR TELEPHONE SERVICE	27,111	25,685	23,327	26,969	4,594	26,969	27,780	28,615	28,615
+	82470	INTERNET & RELATED SERVICES	3,936	4,635	5,229	4,775	1,267	4,775	4,920	5,070	5,170
	1	Programming Division: Internet at EFBP	3,936	4,635	5,229	4,775	1,267	4,775	4,920	5,070	5,170
	*	Amount missing from detail									
=	XUTIL	TOTAL UTILITIES	300,601	280,360	278,949	286,346	68,852	286,346	298,442	302,852	305,984
+	82510	COMPUTER SERVICES	23,523	3,500	1,937	4,500	13	4,500	18,000	5,500	6,000
	01	Presidio Fiber Camera System (Server Room)									
	02	Jim Warren Skatepark									
	03	Jim Warren Maintenance Area									
	04	Jim Warren Park Tennis Courts - Cameras & Fiber							18,000		
	05	Jim Warren Concession Stands									
	06	Jim Warren Phase 4 Pavilion Area									
	07	Jim Warren Administration Office									
	08	Various Parks Camera System Installation									
	09	Add Fiber to Eastern Flank Battlefield Park Event Facility									
	10	Add Fiber to Harlinsdale Farm (multiple facilities)		3,500		4,500		4,500		5,500	6,000
	11	Add Fiber to Liberty Park Maintenance Facility									
	12	Various	23,523		1,937		13				
	*	Amount missing from detail									
+	82540	ENGINEERING SERVICES	500	5,600	2,250	6,500			5,000	5,000	5,000
	02	Engineering Services for Grants or Unknown Small Projects		5,600		6,500			5,000	5,000	5,000
	03	Various Park Item	500		2,250						
	*	Amount missing from detail									
+	82560	CONSULTANT SERVICES	65,916	45,500	158,140	11,000	6,174	11,000	20,000	20,000	20,000
	02	Various Consultant Small Park Projects; i.e. surveying		10,500		11,000		11,000			
	4	FSSD Concept Planning for Phased Projects - Not Construction Doc.		35,000		35,000					
	5	Various Consultant Park Projects	65,916		166,380				20,000	20,000	20,000
	6	Adjustment from Workbooks			(8,240)	(35,000)	6,174				
	*	Amount missing from detail									
+	82599	OTHER CONTRACTUAL SERVICES	18,844	42,390	7,554	93,655		10,820	53,680	57,180	60,695
	01	Cell Phone Tour Yearly Fee		810		820		820	830	840	850
	02	Parking Management Company for All Special Events		15,410		15,875			16,350	16,840	17,345
	03	Wildlife Removal		2,500		2,500			1,500	1,500	1,500
	04	Historic Cemetery Restoration Work Projects		9,000		10,000		10,000	15,000	18,000	21,000
	6	Park Ped/Vehicular Bridges (22); Overlooks (2) & Tunnels (2)		19,670		20,260			20,000	20,000	20,000

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	7	Various	18,844		5,343						
	8	Adjustment from Workbooks		(5,000)	2,211	44,200					
	*	Amount missing from detail									
=	XCTS	TOTAL CONTRACTUAL SERVICES	108,783	96,990	169,881	115,655	6,187	26,320	96,680	87,680	91,695
+	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	20,554	28,235	18,174	29,505	3,040	11,625	29,850	31,385	32,000
	1	Administration	20,554	340	3,495	350		350	360	370	380
	2	Athletics Division		3,130		3,225		2,000	3,320	3,420	3,490
	3	Facilities/Maintenance Division		4,635		4,775		4,775	4,775	5,070	5,180
	4	Grounds Division		4,170		4,295		1,000	4,295	4,560	4,650
	5	Landscaping Division		12,720		13,100		2,500	13,100	13,895	14,170
	6	Programming Division		560		1,000		1,000	1,000	1,010	1,030
	7	Urban Forestry		2,680	14,679	2,760	3,040		3,000	3,060	3,100
	*	Amount missing from detail									
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	27,681	56,080	23,119	36,995	9,736	20,662	37,545	38,730	39,215
	1	Admininstration (Copiers)	27,681	350	12,781	360		3,000	300	300	350
	2	Athletics Division		6,760		6,960		6,960	7,100	7,240	7,385
	3	Facilities/Maintenance Division		13,500		13,905		6,500	14,185	14,470	14,760
	4	Grounds Division		29,870		10,000		1,852	10,300	10,600	10,600
	5	Landscaping Division		2,680		2,760		750	2,760	2,925	2,925
	6	Programming Division		1,120		1,155		600	1,100	1,225	1,225
	7	Urban Forestry Division		1,800	10,338	1,855	9,736	1,000	1,800	1,970	1,970
	*	Amount missing from detail									
+	82640	PAVING & REPAIR SERVICES	60,016	42,450	28,305	43,190	21,901	46,000	43,945	121,260	24,460
	1	Landscaping Division: Repairs to Existing Walkways @ Various Parks		15,000		15,000		15,000	15,000	15,000	15,000
	10	FY 2023 Annual Asphalt Repaving or Sealing Program (Nissan)								96,800	
	2	Facilities/Maintenance Division	60,016	5,910	28,305	6,090		6,090	6,270	6,460	6,460
	4	Trail Repair within Parks connecting to Parking & Ped Areas		3,000		3,000		3,000	3,000	3,000	3,000
	6	FY2019: Asphalt Seal for Pinkerton Park Walking Trail									
	7	FY2020: Asphalt Seal for Jim Warren Park Walking Trail		18,540							
	8	FY2021: Asphalt Seal for Winstead Hill Park Walking Trail				19,100					
	9	FY2022: Asphalt Seal for Aspen Grove Park Walking Trails & Extensions					21,901	21,910	19,675		
	*	Amount missing from detail									
+	82643	SIGN MAINTENANCE SERVICES	800	10,165		15,875		250	11,815	11,370	12,170
	01	Facilities Division: Signage for Entire Parks System		3,945		4,065			4,185	4,310	4,620
	02	New Event Banners		1,300		1,400			1,500	1,600	2,000
	03	Programming Division: Cellular Phone Tour Signs		250		1,100			1,200	1,200	1,200
	04	Park Signage Replacements or New		1,000		1,100			1,135	1,170	1,200
	05	Urban Forestry Signage		500		500		250	500	500	500
	06	Facilities Division: Storybook Trail (New & Replacements)		1,500		6,000			1,545	800	800
	7	Harlinsdale Farm Signage		350		350			350	350	350
	8	Athletic Division: Replacement Signage for Fields	800	1,320		1,360			1,400	1,440	1,500
	*	Amount missing from detail									
	82647	SIDEWALK REPAIR			5,579						
+	82650	PARK & FIELD MAINTENANCE SERVICES	62,530	58,200	48,970	71,500	22,050	71,500	68,000	68,000	93,000
	03	Various Park Items	62,530		23,100						
	10	Fraze Mowing Yearly for All Athletic Fields							32,000	32,000	32,000
	11	Fencing Repairs For All Athletic Sites							12,000	12,000	12,000
	5	Jim Warren Park Athletic Phase I & Multipurpose Field Renovations		45,000							
	6	Jim Warren Park Athletic Phase II & III Renovations				57,500		57,500			
	7	Multipurpose Arena Annual Cost		13,200		14,000		14,000			25,000
	9	Annual Athletic Field Renovations			25,870		22,050		24,000	24,000	24,000
	*	Amount missing from detail									
+	82651	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES	6,370	21,660	4,329	22,340	10,247	22,340	22,935	23,650	25,200
	02	Yearly Electrical Service for all Sports Lighting		9,010		9,280		9,280	9,560	9,850	10,600
	04	Various Maintenance Electrical Projects	6,370	6,950	2,439	7,160		7,160	7,375	7,600	8,200

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	06	Eastern Flank Event Facility Outdoor Venue		2,000		2,000		2,000	2,000	2,000	2,000
	8	Athletics: Electrical Repairs for Scoreboards		3,700	1,890	3,900	10,247	3,900	4,000	4,200	4,400
	*	Amount missing from detail									
+	82652	LANDSCAPING SERVICES	51,568	13,230	23,265	13,630		8,000	13,790	14,200	29,465
	01	FY 18 Moved Contracted Mowing Services to line item 82654									
	2	Various Services	51,568		7,785						14,465
	3	Pine Straw or Ground Covering Contracted Service									
	4	SEMC & Robinson Lake Area		5,230		5,390			5,550	5,720	6,440
	5	Natural Eradication of Invasive Species Removal		8,000	15,480	8,240		8,000	8,240	8,480	8,560
	*	Amount missing from detail									
+	82653	IRRIGATION SERVICES	23,826	11,655	2,785	12,010		9,250	14,880	15,315	15,620
	1	Athletics Division		9,815		10,110		8,000	10,415	10,730	
	2	Landscaping Division		250		260		1,250	1,275	1,300	1,325
	3	Harlinsdale Arena & Events Space		1,590		1,640			1,690	1,740	
	4	Various	23,826		2,785						14,295
	5	FSSD Ballfields							1,500	1,545	
	*	Amount missing from detail									
+	82654	GROUNDS MAINTENANCE SERVICES	236,831	256,915	226,310	245,830	87,355	265,830	259,800	260,915	273,105
	01										
	02	Liberty Park Complex Handrail Painting				15,000		15,000	6,000	8,000	
	03	Facilities/Maintenance Division		3,585		3,690		3,690	3,800	2,915	
	04	Grounds Division		6,190							
	5	Contracted Mowing Services - 3-year contract w/ add'l 2 years.		247,140		247,140		247,140	250,000	250,000	
	6	Various	236,831		100,390						273,105
	7	Adjustment from Workbooks			125,920	(20,000)	87,355				
	*	Amount missing from detail									
+	82655	TREE SERVICES	9,300	10,000	2,380	12,000	12,150	18,000	25,000	25,000	25,000
	1	Urban Forestry Division: Contracted work w/in Parks & ROW	9,300	10,000	2,380	12,000	12,150	18,000	25,000	25,000	25,000
	*	Amount missing from detail									
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	79,949	47,325	15,607	53,885	14,574	44,010	54,210	55,090	57,015
	02	Facilities/Maintenance Division		25,080		25,830		30,000	25,830	26,090	26,180
	03	Pest Control Services for All Park Facilities		8,615		8,870		8,870	9,135	9,270	9,340
	04	Various	79,949		9,368						
	05	Roof Repairs and Exterior of Structures		8,330		8,580			8,500	8,500	9,000
	07	Athletics/Programming Division(s)		2,810		2,890		2,890	2,800	2,800	3,000
	09	Harlinsdale Facilities		5,305		5,465			5,630	5,800	6,600
	11	Security Monitoring System for Park Offices and Facilities		2,185		2,250		2,250	2,315	2,630	2,895
	9	Adjustments from Workbooks		(5,000)	6,239		14,574				
	*	Amount missing from detail									
+	82699	OTHER REPAIR & MAINTENANCE SERVICES	18,062	9,820	4,431	10,111	491	6,150	10,415	10,730	11,640
	1	Athletics Division		1,120		1,150		1,150	1,185	1,220	1,440
	2	Facilities/Maintenance Division	18,062	8,700	4,431	8,961	491	5,000	9,230	9,510	10,200
	*	Amount missing from detail									
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	597,487	565,735	403,254	566,871	181,544	523,617	592,185	675,645	637,890
+	82750	EMPLOYEE RECOGNITION/RECEPTIONS	73	1,460	415	1,520		480	1,340	1,340	1,400
	1	Administration									
	2	Athletics Division		350		360		100	350	350	360
	3	Facilities/Maintenance Division		250		260		130	260	260	270
	4	Grounds Division		150		160		50	160	160	170
	5	Landscaping Division		100		110		50	110	110	120
	6	Programming Division		340		350		100	350	350	360
	7	Urban Forestry Division		270		280		50	110	110	120
	8	Various	73		415						
	*	Amount missing from detail									
+	82780	TRAINING, OUTSIDE	2,551	3,395	537	17,395		6,020	17,910	18,820	19,020

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	1	Administration		2,550		1,560		1,560	1,800	2,000	2,100
	10	Adjustments from Workbooks		(10,000)							
	2	Athletics Division		1,605		1,645		1,000	1,695	1,800	2,600
	3	Facilities Division		1,495		1,720		1,000	1,695	1,800	2,600
	4	Grounds Division		2,030		3,050		600	3,140	3,235	3,460
	5	Landscaping Division		2,325		3,360		465	3,460	3,565	3,820
	6	Programming Division		1,390		2,000		600	2,060	2,120	2,240
	7	Urban Forestry Division		2,000		2,060		795	2,000	2,180	2,200
	8	Various	2,551		319						
	9	Maintenance Division			218	2,000			2,060	2,120	
	*	Amount missing from detail									
+	82790	TRAINING, IN-HOUSE	6,498	125	329	10,535	3,734	5,445	10,535	11,595	12,762
	01	Administration		1,350		1,380		1,000	1,380	1,520	1,675
	02	Athletics Division	6,498	2,110		2,170		1,000	2,170	2,390	2,630
	3	Facilities/Maintenance Division		1,740		1,790		1,000	1,790	1,970	2,165
	4	Grounds Division		1,150		1,320		375	1,320	1,450	1,600
	5	Landscaping Division		875		895		925	895	985	1,085
	6	Programming Division		2,100		2,155		800	2,155	2,370	2,607
	7	Urban Forestry Division		800		825		345	825	910	1,000
	8	Adjustments from Workbooks		(10,000)	329		3,734				
	9	VARIOUS									
	*	Amount missing from detail									
=	XEPG	TOTAL EMPLOYEE PROGRAMS	9,122	4,980	1,281	29,450	3,734	11,945	29,785	31,755	33,182
+	82810	REGISTRATIONS	12,416	17,580	14,379	16,530	325	5,540	18,490	19,780	20,945
	01	Tennessee Recreation & Parks Association									
	02	OSHA Training									
	03	Irrigation Certifications; Pesticide/Herbicides Certifications									
	04	Arborist Certification									
	05	Sports Turf Management Association									
	06	Historic Properties Management School									
	07	NPWA (Public Works Conference									
	08	NRPA - Special Event Mgmt School									
	09	TTGA - TN Turf Grass Association									
	10	Professional Grounds Management Association									
	11	National Recreation & Parks Association Conference									
	12	Various	12,416		11,465						
	13	Administration		720		740		740	2,500	2,600	2,700
	14	Athletics Division		6,555		6,750		2,000	6,750	7,160	7,230
	15	Facilities/Maintenance Division		1,960		2,020		1,800	2,020	2,140	2,345
	16	Grounds Division		1,145		550			1,650	1,650	1,815
	17	Landscaping Division		1,975		1,600			1,600	1,750	1,925
	18	Programming Division		3,370		3,470		1,000	3,470	3,680	4,050
	19	Urban Forestry Division		1,855	2,914	1,400	325		500	800	880
	*	Amount missing from detail									
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,036	1,650	594	1,710		100	1,505	1,570	1,625
	1	Administration	1,036	140	169	150			150	160	170
	2	Athletics Division		250		260			260	270	280
	3	Facilities/Maintenance Division		350		360		100	360	370	380
	4	Grounds Division		110		115			115	125	130
	5	Landscaping Division		110		115			115	125	130
	6	Programming Division		380		390			390	400	410
	7	Urban Forestry Division		310	425	320			115	120	125
	8	VARIOUS									
	*	Amount missing from detail									
+	82830	AIR TRAVEL	1,086	1,125	1,185	4,920			5,105	5,250	5,615

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	01	National Recreation & Parks Event School									
	02	American Public Works Association									
	03	Sport Turf Management Association									
	04	International Society of Arboriculture									
	05	Historic Properties Management School									
	10	Landscaping Division				500			500	500	500
	11	Programming Division		900		925			950	950	990
	12	Urban Forestry Division				500			500	500	500
	13	Various	1,086		1,125						
	14	Adjustments from Workbooks		(2,225)							
	6	Administration		560		575			675	700	800
	7	Athletics Division		1,090		1,120			1,155	1,200	1,350
	8	Facilities/Maintenance Division		800		850			850	900	950
	9	Grounds Division			60	450			475	500	525
	*	Amount missing from detail									
+	82840	LODGING	11,857	13,207	13,083	14,645			14,290	15,945	16,500
	1	Administration	11,857	500	5,018	600			1,200	1,200	1,200
	2	Athletics Division		4,200		4,400			4,400	4,800	5,200
	3	Facilities/Maintenance Division		2,810		2,895			2,000	3,070	3,200
	4	Grounds Division		720		790			790	800	800
	5	Landscaping Division		2,875		1,965			2,000	2,000	2,000
	6	Programming Division		3,275		3,370			3,400	3,575	3,600
	7	Urban Forestry Division		1,967		625			500	500	500
	8	Adjustments from Workbooks		(3,140)	8,065						
	9	VARIOUS									
	*	Amount missing from detail									
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	2,326	1,445	1,840	1,520		700	4,285	4,603	4,160
	1	Administration		230		300			300	400	400
	2	Athletics Division		1,320		1,400		300	1,400	1,483	1,500
	3	Facilities/Maintenance Division		610		630		100	630	650	70
	4	Grounds Division		405		240			240	250	260
	5	Landscaping Division		930		735			735	780	830
	6	Programming Division		660		680		300	680	720	760
	7	Urban Forestry Division		690		300			300	320	340
	8	Various	2,326	(2,765)	659	(2,765)					
	9	Adjustments from Workbooks		(635)	1,181						
	*	Amount missing from detail									
+	82890	OTHER TRAVEL EXPENSES	18	635		690		300	490	585	650
	1	Administration	18	30		35			30	45	50
	2	Athletic Division		105		110		100	100	120	130
	3	Facilities/Maintenance Division		170		190		100	100	120	130
	4	Grounds Division		60		70			70	80	90
	5	Landscaping Division		60		65			60	70	80
	6	Programming Division		105		110		100	100	110	120
	7	Urban Forestry Division		105		110			30	40	50
	8	VARIOUS									
	*	Amount missing from detail									
=	XPD	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	28,739	35,642	31,081	40,015	325	6,640	44,165	47,733	49,495
+	83110	OFFICE SUPPLIES	4,876	5,770	4,208	5,935	481	5,935	6,105	6,290	6,480
	1	Entire Department Through Administration Office		5,770		5,935		5,935	6,105	6,290	6,480
	7	Various	4,876		4,208		481				
	*	Amount missing from detail									
+	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	653	2,735	648	2,850		2,250	2,425	2,450	2,475
	1	Administration	653	1,800	585	1,850		1,850	2,000	2,000	2,000
	6	Programming Division		375		400		400	425	450	475

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	8	VARIOUS		560	63	600					
	*	Amount missing from detail									
	83130	EMPLOYEE BENEVOLENCE ITEMS	156	170	236	180		180	200	200	200
+	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	10,148	6,945	7,234	7,250	1,576	7,125	9,270	9,615	9,950
	1	Administration	10,148	1,915	3,500	1,975		3,500	3,750	3,950	4,100
	2	Athletics Division		840		845		225	850	855	900
	3	Facilities/Maintenance Division		800		810		300	820	830	840
	4	Grounds Division		240		250		250	260	270	280
	5	Landscaping Division		190		200		200	210	220	230
	6	Programming Division		2,800		3,000		2,500	3,200	3,300	3,400
	7	Urban Forestry Division		160	3,734	170	1,576	150	180	190	200
	8	VARIOUS									
	*	Amount missing from detail									
=	XOFS	TOTAL OFFICE SUPPLIES	15,833	15,620	12,326	16,215	2,057	15,490	18,000	18,555	19,105
+	83210	TRAINING SUPPLIES	414	1,590	165	1,695		770	1,685	1,760	1,830
	1	Administration	414	150		175			175	200	225
	2	Athletics Division		360		380		100	380	390	400
	3	Facilities/Maintenance Division		270		290		100	290	300	310
	4	Grounds Division		100		105		50	100	110	115
	5	Landscaping Division		260		265		130	250	260	270
	6	Programming Division		160		180		100	190	200	210
	7	Urban Forestry Division		290	165	300		290	300	300	300
	8	VARIOUS									
	*	Amount missing from detail									
	83230	IMPROVEMENTS (<\$100,000)	(18,570)		10,479						
+	83240	MEDICAL SUPPLIES	2,822	2,780	5,396	3,000	464	2,720	2,775	2,830	2,890
	1	Administration	2,822	1,020	2,616	1,050		2,720	2,775	2,830	2,890
	8	VARIOUS		1,760	2,780	1,950	464				
	*	Amount missing from detail									
+	83250	SAFETY SUPPLIES	2,750	6,978	4,204	7,213	464	6,040	7,330	7,405	7,550
	1	Administration	2,750	178	2,447	188		200	190	200	220
	2	Athletics Division		830		850		850	850	850	870
	3	Facilities/Maintenance Division		2,630		2,710		2,710	2,790	2,800	2,820
	4	Grounds Division		900		975		130	1,000	1,000	1,020
	5	Landscaping Division		830		850		620	850	850	860
	6	Programming Division		910		930		930	950	975	1,000
	7	Urban Forestry Division		700	1,757	710	464	600	700	730	760
	8	VARIOUS									
	*	Amount missing from detail									
+	83260	UNIFORMS PURCHASED	24,249	31,485	18,465	34,855	4,897	25,480	35,515	36,575	36,575
	01	Existing Employees: \$554.17 yrly & New Employees: \$813 per person									
	02	T-Shirts for Special Events: 4th of July, Family Day, Etc...High Visible									
	03	Various	24,249		5,716						36,575
	10	Urban Forestry Division		3,760		2,300		2,220	2,000	2,060	
	11	Adjustments from Workbooks		(5,000)							
	4	Administration		820		480		480	490	500	
	5	Athletics Division		6,540		6,730		6,730	6,930	7,140	
	6	Facilities/Maintenance Division		10,930		11,260		5,000	11,595	11,940	
	7	Grounds Division		4,170		4,295		4,365	4,425	4,560	
	8	Landscaping Division		4,890		4,260		3,790	4,380	4,510	
	9	Programming Division		5,375	12,749	5,530	4,897	2,895	5,695	5,865	
	*	Amount missing from detail									
	83265	UNIFORMS, SPECIALIZED			150						
+	83270	CONSUMABLE TOOLS	4,439	5,480	4,022	5,595	94	3,565	5,810	5,915	6,200
	1	Administration	4,439	245	741	160		160	170	180	190

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	2	Athletics Division		855		875		875	895	900	910
	3	Facilities/Maintenance Division		2,730		2,810		1,000	2,895	2,900	3,110
	4	Grounds Division		500		525		225	550	560	570
	5	Landscaping Division		525		550		550	575	600	610
	6	Programming Division		425		450		450	475	500	510
	7	Urban Forestry Division		200	3,281	225	94	305	250	275	300
	8	VARIOUS									
	*	Amount missing from detail									
+	83290	SOLID WASTE CONTAINERS		1,900		2,500		2,500	3,000	3,500	3,500
	4	Various Park Replacement or New Containers		1,900		2,500		2,500	3,000	3,500	3,500
	*	Amount missing from detail									
+	83299	OTHER OPERATING SUPPLIES	55,470	59,980	45,783	61,415	11,791	63,365	68,910	70,355	69,765
	01	Decreased line and moved to specific lines items operated by the park div's									
	02	Various	55,470		17,064						
	10	Programming Division		5,165		5,320		4,000	5,320	5,480	5,645
	11	Urban Forestry Division		3,710		3,000		2,225	3,000	3,180	3,200
	12	Archiving/Records Mgmt w/ Old Construction Plans & Documents		3,275		3,375					
	13	Adjustment from Workbooks				(15,000)					
	14	Adjustments from Workbooks		(15,000)							
	3	Harlinsdale Farm Operating Supplies		13,770		14,185		11,000	10,000	10,000	10,000
	4	Carter's Hill Park & Bicentennial Park Operations		4,095		4,220					
	5	Administration		1,750		1,800		1,800	1,855	1,910	200
	6	Athletics Division		4,740		4,890		4,890	5,035	5,185	5,200
	7	Facilities/Maint Division (Included \$ for Freight Here 2022)		36,845		37,950		37,950	42,000	42,840	43,700
	8	Grounds Division		500		515		500	500	530	560
	9	Landscaping Division		1,130	28,719	1,160	11,791	1,000	1,200	1,230	1,260
	*	Amount missing from detail									
=	XOPS	TOTAL OPERATING SUPPLIES	71,574	110,193	88,664	116,273	17,710	104,440	125,025	128,340	128,310
+	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	43,096	35,480	36,792	41,695	8,196	41,695	42,000	43,000	44,000
	1	Various	43,096	40,480	14,785	41,695		41,695	42,000	43,000	44,000
	2	Adjustments from Workbooks		(5,000)	22,007		8,196				
	*	Amount missing from detail									
=	XFUEL	TOTAL FUEL & MILEAGE	43,096	35,480	36,792	41,695	8,196	41,695	42,000	43,000	44,000
+	83510	FURNITURE, FIXTURES (<\$25,000)	13,349	23,685	11,342	10,000	50	15,000	10,000	25,000	25,000
	01	New Office Furniture for Administration Offices Due to Addt'l Personnel		23,685		15,000		15,000	10,000	25,000	25,000
	02	Various	13,349		8,692						
	3	Adjustment from Workbooks			2,650	(5,000)	50				
	*	Amount missing from detail									
+	83520	VEHICLES (<\$25,000)		18,470		19,025		19,025	19,595	20,180	20,590
	10	Lifecycle Cost for ATV's, Golf Carts, Utility Vehicle (New & Replacement)		18,470		19,025		19,025	19,595	20,180	20,590
	*	Amount missing from detail									
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	102,062	74,830	103,553	63,765	27,972	54,925	75,855	59,335	60,825
	01	Various Tools for Facilities & Maintenance Division	102,062	4,120	39,821	4,245		4,225	4,370	4,460	4,550
	09	Grounds/Landscaping: String Trimmers (Yearly Replacements)		1,500		1,500		1,500	1,500	1,500	1,900
	14	Athletics Infield Drag				21,000		21,000		23,000	
	15	VARIOUS									
	16	Program Div.: Generator, Cable Bumpers, Cooling Mister & Message Signs		5,500		5,665		5,600	5,665	6,010	6,130
	17	2020: Grounds Division: 8' pull behind bushhog to replace 6'.		7,250							
	18	Athletics: Aerator							7,000		
	22	Athletics: Zero Turn Mower Lifecycle Replacement Program		13,250					23,000		16,130
	27	Grounds/Landscaping: Replacement 60" zero turn mowers		15,205					16,130		16,130
	28	Grounds/Landscaping: Replacement of blowers, polesaws, edgers		2,030		2,090		2,090	2,150	2,215	2,260
	30	Urban Forestry: Chainsaw(s) Replacement		3,380		3,480		2,225	2,500	2,500	2,500
	32	Grounds: Edgers, Push Master, Push Mowers, etc...small equipment		3,335		3,435		3,435	3,540	3,650	3,725

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	34	Hayride Trailers for Harlinsdale Farm		19,260							
	35	Athletics: Field Painter(s) (New & Replacement)				7,000		7,000		7,500	
	36	Athletics: Field Blowers & Backpack Blowers (New & Replacement)				7,850		7,850		8,500	
	40	Trailers (New & Replacement)			63,732	7,500	27,972		10,000		7,500
	*	Amount missing from detail									
+	83540	COMPUTER HARDWARE (<\$25,000)	15,544	32,890	27,316	20,670	28,450		27,460	29,460	29,460
	12	Replacement Computer's	15,544		12,813						
	13	Replacement Radio's (Handheld & Mobile)		8,000		9,060			13,050	13,050	
	14	Honeywell Docks and Scanner for INFOR asset management		2,610						3,410	
	15	Adjustment from Workbooks				(15,000)					
	16	VARIOUS									29,460
	17	Administration		3,950		2,620			1,650	2,650	
	18	Athletic Division		3,700		1,650			1,650	1,650	
	19	Facilities/Maintenance Division				4,270			3,100	3,700	
	20	Grounds Division		3,400		1,650			1,650	1,650	
	21	Landscaping Division		6,900		1,800					
	22	Programming Division				6,600			1,650	1,650	
	23	Urban Forestry Division				3,500					
	26	Replacement of Motorola Batteries for Radios with Lithium Batteries		2,930		3,020			3,110		
	28	Replacement and New Computer Accessories (mouse, speakers, keyboards)		1,400	14,503	1,500	28,450		1,600	1,700	
	*	Amount missing from detail									
+	83550	COMPUTER SOFTWARE (<\$25,000)	99	13,050	667	12,600	13	10,400	11,000	13,500	23,900
	01	Recreation Scheduling & Permitting Software	99	8,800	198	10,000		10,000	10,500	11,000	11,500
	3	Landscaping Division: Irrigation Controller Software Program		500		600		400	500	500	600
	4	INFOR license for handheld devices for asset mgmt (\$1875) per license		3,750	469	2,000	13			2,000	
	5	VARIOUS									11,800
	*	Amount missing from detail									
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	131,054	162,925	142,878	126,060	56,485	99,350	143,910	147,475	159,775
	83610	VEHICLE PARTS & SUPPLIES	2,338	2,800	2,746	2,975	40	2,975	3,000	3,030	3,060
+	83620	EQUIPMENT PARTS & SUPPLIES	18,124	15,184	12,012	30,795	5,498	23,402	31,050	32,005	32,655
	1	Administration		1,270		1,280		1,280	1,280	1,300	1,320
	2	Athletics Division		4,455		7,165		7,165	7,380	7,530	7,680
	3	Facilities/Maintenance Division		3,800		3,900		3,900	4,015	4,135	4,220
	4	Grounds Division		12,360		12,730		6,942	13,110	13,500	13,770
	5	Landscaping Division		6,960		2,675		1,535	2,675	2,840	2,900
	6	Programming Division		1,160		1,190		1,190	1,190	1,260	1,285
	7	Urban Forestry Division		1,800		1,855		1,390	1,400	1,440	1,480
	8	Various	18,124	(11,621)	5,855						
	9	Adjustments from Workbooks		(5,000)	6,157		5,498				
	*	Amount missing from detail									
+	83642	STREETLIGHT PARTS & SUPPLIES	8,878	5,455		16,690		8,500	16,935	17,100	17,270
	1	Facilities/Maintenance Division	8,878	7,955		8,190		8,500	8,435	8,600	8,770
	2	Solar Lights in Various Parks		7,500		8,500			8,500	8,500	8,500
	3	Adjustments from Workbooks		(10,000)							
	4	VARIOUS									
	*	Amount missing from detail									
+	83643	SIGN SUPPLIES	8,387	8,475	10,436	8,240	382	8,175	7,625	7,830	7,965
	1	Athletics Division		3,500		2,600		2,600	2,600	2,650	2,700
	2	Facilities/Maintenance Division	8,387	1,140	3,710	1,170		1,170	1,170	1,240	1,265
	3	Programming Division		2,735		2,820		2,820	2,905	2,990	3,050
	4	Urban Forestry Division		600		650		585	400	400	400
	5	Grounds/Landscaping Division		500	6,726	1,000	382	1,000	550	550	550
	6	VARIOUS									
	*	Amount missing from detail									
	83649	FIBER OPTIC SUPPLIES		9,500	16	10,000		10,000	10,000	10,000	10,000

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
+	83650	PARK & FIELD MAINTENANCE SUPPLIES	106,747	101,695	144,424	106,770	51,702	100,770	113,160	115,425	117,805
	1	Athletic Division (F2022 relocated freight costs to supplies line)		80,340		82,750		82,750	94,230	96,115	98,040
	2	Facilities/Maintenance Division		5,845		6,020		6,020	6,200	6,325	6,520
	4	2021: Relocating Funds for Landscaping to Land. Supplies		3,510							
	5	Harlinsdale Farm Multipurpose Arena		12,000		18,000		12,000	12,730	12,985	13,245
	7	Various	106,747		144,424		51,702				
	*	Amount missing from detail									
+	83651	PARK & FIELD ELECTRICAL SUPPLIES	421	16,460	1,364	15,520	671	12,380	16,015	16,485	16,485
	1	Athletics Division		860		880		880	900	920	
	2	Facilities/Maintenance Division	421	10,930		11,260		8,000	11,595	11,940	
	3	Landscaping Division		4,670		3,380		3,500	3,520	3,625	
	5	Urban Forestry Division (Delete for 2020) & Combine w/ Landscaping			1,364		671				
	6	VARIOUS									16,485
	*	Amount missing from detail									
+	83652	LANDSCAPING SUPPLIES	51,696	69,280	49,009	93,405	9,302	93,263	88,350	92,650	95,950
	01	Cemetery Supplies		8,000		9,000		9,000	10,000	11,000	12,000
	02	Landscaping Supplies		42,745		47,540		52,388	48,960	50,540	51,460
	03	Harlinsdale Grounds		5,915		6,090		3,500	6,090	6,460	6,590
	04	Carter's Hill Park		8,520		8,775		8,775			
	10	VARIOUS									
	5	Programming Division	51,696	2,300	13,433	2,400			2,400	2,450	2,475
	6	FEMA Neighborhood Parks		8,000		9,000		9,000	10,000	11,000	12,000
	7	Grounds Division: Turf Program		10,300		10,600		10,600	10,900	11,200	11,425
	8	Stormwater Mitigation Program for Entire Parks System									
	9	Adjustments from Workbooks		(16,500)	35,576		9,302				
	*	Amount missing from detail									
+	83653	IRRIGATION SUPPLIES	27,275	14,570	9,270	25,500	3,211	17,040	25,915	26,575	27,120
	01	New Park Areas (Unforeseen Needs)		2,570		2,590		2,590	2,590	2,640	2,690
	3	Athletics Division		11,660		12,220		10,000	12,585	12,960	13,220
	5	Landscaping Division	27,275	8,910	2,893	9,180		3,860	9,180	9,365	9,550
	6	Urban Forestry Division		240		250			260	270	280
	7	Grounds Division		1,190		1,260		590	1,300	1,340	1,380
	8	Adjustments from Workbooks		(10,000)	6,377		3,211				
	9	VARIOUS									
	*	Amount missing from detail									
+	83654	GROUND MAINTENANCE SUPPLIES	18,284	9,100	7,350	11,875	1,509	11,835	12,225	12,620	12,955
	1	Facilities/Maintenance Division	18,284	6,150	2,724	6,335		6,335	6,525	6,720	6,855
	2	Canoe Launch & River Access Yearly Maintenance		2,950		3,040		3,000	3,000	3,000	3,000
	3	Athletics: Yearly work surrounding fields			4,626	2,500	1,509	2,500	2,700	2,900	3,100
	4	VARIOUS									
	*	Amount missing from detail									
+	83655	TREE SUPPLIES	8,050	6,375	3,288	9,655	5,424	9,070	9,945	10,245	10,450
	1	Urban Forestry Division	8,050	9,375	1,429	9,655		9,070	9,945	10,245	10,450
	2	Adjustments from Workbooks		(3,000)	1,859		5,424				
	*	Amount missing from detail									
+	83656	GRAFFITI REMOVAL SUPPLIES		220		240			260	270	270
	1	Facilities/Maintenance Division		220		240			260	270	270
	*	Amount missing from detail									
+	83660	BUILDING MAINTENANCE SUPPLIES	65,421	56,149	48,179	63,750	8,274	63,560	65,630	70,155	71,665
	4	Athletics Division		1,060		1,090		1,090	1,120	1,155	1,165
	5	Facilities/Maintenance Division		58,225		59,970		59,970	61,770	65,000	66,300
	6	Programming Division (EFBP & Main Barn)		1,640		1,690		1,500	1,740	3,000	3,200
	7	Urban Forestry Building Area		1,580		1,000		1,000	1,000	1,000	1,000
	8	Various	65,421		17,571						
	9	Adjustments from Workbooks		(6,356)	30,608		8,274				
	*	Amount missing from detail									

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
+	83690	DOG PARK SUPPLIES	11,334	7,650	7,868	7,880	1,372	7,880	7,880	8,040	8,200
	1	Facilities/Maintenance Division	11,334	7,650	1,240	7,880		7,880	7,880	8,040	8,200
	2				6,628		1,372				
	*	Amount missing from detail									
+	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	13	2,745	595	2,830		1,200	2,770	2,870	2,970
	1	Administration	13		9						
	2	Athletics Division		1,090		1,120		1,200	1,155	1,190	1,215
	3	Facilities/Maintenance Division		835		850			875	900	925
	4	Grounds Division		180		190			200	210	220
	5	Landscaping Division		110		120			130	130	140
	6	Programming Division		190		200			210	220	230
	7	Urban Forestry Division		340	586	350			200	220	240
	8	VARIOUS									
	*	Amount missing from detail									
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	326,968	325,658	296,557	406,125	87,385	370,050	410,760	425,300	434,820
	84620	TREE BANK COSTS	15,644	10,000	38,176	15,000		4,905	25,000	25,000	25,000
+	84950	GRANT PROGRAMS		728,500	661,300	235,000		19,605	265,000	85,000	265,000
	02	Various			661,300						
	03	Save American's Treasure's Federal Grant				150,000					
	04	Recreational Trails Program Grant Cycle									
	05	State Historical Preservation Office: Grant Cycle		25,000		25,000		14,700	25,000	25,000	25,000
	06	TAEF Grant		10,000		15,000		4,905	15,000	15,000	15,000
	07	Preservation Grants		25,000		25,000			25,000	25,000	25,000
	08	LPRF, LWCF or MLBPA (Baseball Grant)		150,000					200,000		200,000
	09	Cemetery Grant		18,500		20,000				20,000	
	11	Adjustments from Workbooks		500,000							
	12										
	*	Amount missing from detail									
=	XOPU	TOTAL OPERATIONAL UNITS	15,644	738,500	699,476	250,000		24,510	290,000	110,000	290,000
	85110	PROPERTY INSURANCE	22,818	30,259	24,043	25,245	24,867	23,430	23,900	24,620	25,110
	85111	FRAUD INSURANCE	3,779	3,968	3,984	4,166	4,777	3,880	3,960	4,040	4,120
	85112	INLAND MARINE INSURANCE	2,406	2,526	2,566	2,694	2,608	2,750	2,805	2,860	2,920
	85113	AUTO PHYSICAL DAMAGE	1,364	1,432	1,180	1,239	1,375	2,500	2,500	2,600	2,700
+	85115	LIABILITY INSURANCE	7,320	7,350	4,810	8,919	4,702	6,070	4,937	5,183	5,443
	1	Programming Division: Increase Due to having for all public evnets	7,320	7,350	4,810	8,919	4,702	6,070	4,937	5,183	5,443
	*	Amount missing from detail									
	85116	E&O LIABILITY INSURANCE	8,895	9,340	9,124	9,580	5,206	9,580	9,770	9,965	10,165
	85117	VEHICLE LIABILITY INSURANCE	7,371	8,049	7,478	7,852	8,497	9,690	8,750	9,010	9,190
	85119	UMBRELLA LIABILITY	3,494	3,669	3,837	4,029	3,691	4,150	4,275	4,400	4,530
	85125	LIABILITY CLAIMS/DEDUCTIBLES			109						
	85140	SURETY/NOTARY BONDS			102						
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	57,447	66,593	57,233	63,724	55,723	62,050	60,897	62,678	64,178
	85210	BUILDING & OFFICE RENTAL	(245)								
	85220	PROPERTY TAX-RENTAL PROPERTY		400		410					
+	85240	EQUIPMENT RENTAL & LEASES	30,128	25,635	21,137	53,190	2,774	45,700	54,745	57,975	60,085
	01	Park Portable Restrooms		8,755		11,150		11,000	11,485	11,830	12,065
	07	Various	30,128	(20,000)	11,797						
	10	Grounds Division		1,030		1,060		500	1,090	2,000	2,040
	11	Landscaping Division		670		680		300	690	700	710
	12	Programming Division: 5% increase annually due to vendor increases		27,405		28,530		25,000	29,385	30,855	32,400
	13	Urban Forstry Day to Day and Post Event Rentals		330		3,100		3,000	3,200	3,300	3,400
	8	Athletics Division		4,625		5,765		5,900	5,905	6,150	6,270
	9	Facilities/Maintenance Division		2,820	9,340	2,905	2,774		2,990	3,140	3,200

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	*	Amount missing from detail									
=	XRENT	TOTAL RENTALS	29,883	26,035	21,137	53,600	2,774	45,700	54,745	57,975	60,085
+	85310	PERMITS	1,416	3,400	1,472	3,500	734	1,445	3,600	3,700	3,800
	01	Programming: Increase in BMI Recording/Lyrics Permitting Fee	1,416	3,400	1,472	3,500	734	1,445	3,600	3,700	3,800
	*	Amount missing from detail									
	85320	STATE FEES	9		519						
	85340	RECORDING & FILING FEES	23								
=	XPERM	TOTAL PERMITS	1,448	3,400	1,991	3,500	734	1,445	3,600	3,700	3,800
	85530	E-COMMERCE FEES	687	810	748	800	235	720	800	850	850
=	XFLF	TOTAL FINANCIAL FEES	687	810	748	800	235	720	800	850	850
	85990	MISCELLANEOUS	(73)								
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	(73)								
+	86600	LEASE/LOAN PRINCIPAL	16,896								
	01	US Bank Sch 2 - Chipper									
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250									
	03	2014 - Director: Replacement Vehicle									
	04	2015 - Cargo Van for Grounds Division (\$19,020)									
	05	2015 - Cargo Van for Facilities Division (\$19,020)									
	06	2015 - Landscaping: 15' Finishing Mower (\$15,000)									
	07	2015 - 60" Zero turn Mowers (\$10,000)									
	08	2015 - 36" Walk Behind Mowers (\$16,000)									
	09	2015 - Recreation Scheduling & Permitting Software (\$24,500)									
	10	2015 - Landscape Truck - Endosed (\$68,000)									
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)									
	12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)									
	13	2015 - Endosed Tractor w/Trade-In of (3) existing tractors (\$70,000)									
	14	2016 - Equipment for Harlinsdale (PER)									
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)									
	16	2016 - Vehicle for Facilities Worker (PER)									
	17	2017 - PER - Vehicle - Heavy Duty Truck									
	18	Various	16,896								
	19	2015 - Athletics Vehicle									
	20	2015 - Endosed Tractor Reconciliation									
	*	Amount missing from detail									
+	86700	LEASE/LOAN INTEREST	112								
	01	US Bank Sch 2 - Chipper	112								
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250									
	03	2014 - Director: Replacement Vehicle									
	04	2015 - Cargo Van for Grounds Division (\$19,020)									
	05	2015 - Cargo Van for Facilities Division (\$19,020)									
	06	2015 - Landscaping 15' Finishing Mower (\$15,000)									
	07	2015 - 60" Zero turn Mowers (\$10,000)									
	08	2015 - 36" Walk Behind Mowers (\$16,000)									
	09	2015 - Recreation Scheduling & Permitting Software (\$24,500)									
	10	2015 - Landscape Truck - Endosed (\$68,000)									
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)									
	12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)									
	13	2015 - Endosed Tractor w/Trade-In of (3) existing tractors (\$70,000)									
	14	2016 - Equipment for Harlinsdale (PER)									
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)									
	16	2016 - Vehicle for Facilities Worker (PER)									
	17	2017 - PER - Vehicle - Heavy Duty Truck									

	Account	Label	Actual 2019	Budget 2020	Actual 2020	Budget 2021	YTD 2021	EOY 2021	Budget 2022	Forecast 2023	Forecast 2024
	18	2015 - Athletics Vehicle									
	19	2015 - Endosed Tractor Reconciliation									
	*	Amount missing from detail									
=	XDSV	TOTAL DEBT SERVICE	17,008								
=	XOP	TOTAL OPERATIONS	1,841,743	2,550,736	2,310,916	2,214,499	506,487	1,716,303	2,316,429	2,252,173	2,437,469
		Capital									
+	89310	PARKS & RECREATION FACILITIES	351,877	357,456	413,022						
	03	Playground Installation									
	07	City Cemeteries Restoration Project									
	08	Replacement of Chainlink Fencing for Cowboy Fields									
	09	FY 2018: Replacement of Noncompliance Playground Equipment at Pinkerton									
	10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort									
	11	Jim Warren Park Asphalt Resurfacing									
	12	Aspen Grove Park Asphalt Resurfacing									
	13	Fieldstone Park Asphalt Resurfacing									
	14	Dog Park Relocation Project for Harlinsdale Farm									
	15	Sidewalk Extention: Hwy 96 East bridge to Pinkerton Park trail									
	16	Artificial Baseball Turf for two new batting cages at Liberty Park									
	17	Rubberized Safety Surfacing for JWP Phase 4 Playground									
	18	Rubberized Safety Surfacing for Del Rio Park Playground									
	19	Tennis Court Replacement - Jim Warren	351,877	357,456	413,022						
	20	Liberty Park Sports Lighting LED Upgrades									
	21	Liberty Park Irrigation Replacement (Installed in 2003)									
	*	Amount missing from detail									
=	XIMPR	TOTAL IMPROVEMENTS	351,877	357,456	413,022						
	89460	SIDEWALKS	33,336		7,163						
=	XINFR	TOTAL INFRASTRUCTURE	33,336		7,163						
+	89530	MACHINERY & EQUIPMENT (>\$25,000)		106,527	113,230	46,000					
	1	Toro Grounds Master for Athletic Fields (move to lease)									
	10	FY 2018 PER - 300-Gallon Ground Driven Sprayer									
	11	FY 2018 PER - Replacement Fairway Reel Mower									
	12	FY 2020 PER - Replacement Wide Area Mower		106,527	113,230						
	2	Endosed Skid Steer									
	3	Endosed Tractor w/ Trade-In of (3) existing tractor's (move to lease)									
	5	Replacement 3 Gang Mower for Athletics Division with Trade-In									
	6	Urban Forestry: Tree Chipper Replacement									
	7	Propane Forklift for Maintenance Shop Area									
	8	Tractor Replacement with Backhoe Attachment									
	9	FY 2018 PER - Replacement Forestry Truck				46,000					
	*	Amount missing from detail									
=	XMEQ	TOTAL MACHINERY & EQUIPMENT (>\$25,000)		106,527	113,230	46,000					
=	XCAP	TOTAL CAPITAL	385,213	463,983	533,415	46,000					
=	XTOT	TOTAL EXPENDITURES	4,957,482	6,106,288	5,797,545	5,257,362	1,441,486	4,763,796	5,513,842	5,653,507	6,055,924



City of Franklin, Tennessee

FY 2022 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Parks						
1	Replacement: Siding of Eastern Flank Event Facility	\$ -	\$ -	\$ 250,000	\$ 250,000	
2	Replacement: Pinkerton Play Structures	\$ -	\$ -	\$ 27,000	\$ 27,000	
3	New: Heavy Duty Field TopMaker	\$ -	\$ -	\$ 36,680	\$ 36,680	
4	New: Maintenance Worker - Trails	\$ 42,390	\$ 12,717	\$ 1,775	\$ 56,882	
5	Reclassification: Turf Specialist I	\$ 5,160	\$ -	\$ 5,150	\$ 10,310	
Total		\$ 47,550	\$ 12,717	\$ 320,605	\$ 380,872	\$ -
		<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>	<u>Total</u>	
Total G/F Requests		\$ 47,550	\$ 12,717	\$ 320,605	\$ 380,872	\$ -
		<i>(+1 FTE)</i>				

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ 317,192
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ 36,680
	Quality Life Experiences	\$ 27,000
	Sustainable Growth & Economic Prosperity	\$ -
Totals		\$ 380,872

Traditional Allocations

	Personnel	\$ 67,192
	Operations	\$ -
	Equipment	\$ 63,680
	Capital	\$ 250,000
Total		\$ 380,872

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	1	of	5
	Department:	44700 PARKS				
	Division:	Maintenance				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Replacement: Siding of Eastern Flank Event Facility				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING			
Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
82660 BUILDING REPAIR & MAINTENANCE SERVICES	\$250,000		\$250,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$250,000	\$0	\$250,000

PURPOSE / DESCRIPTION OF REQUEST
This request is for the removal and replacement of the exterior siding on the Event Facility at Eastern Flank Battle Park. The existing exterior of the building is a dryvit stucco system that is in need of repair. Structures with this type of envelope are notorious for holding moisture within the buildings structure. These issue can lead to rotted wood and mold. The structure's crawl space was encapsulated in 2011-2012 due to moisture and mold issues. This could relate back to defects with the exterior siding. The following items are included in the budgeted price: removal of all exterior stucco to be replaced with hardy plank, mold mitigation treatments, soffit and break metal, gutters and replacement of porch ceilings, which total \$186,000. The total includes additional cost allocations in the amount of \$14,000 for landscape repair surrounding the structure which will need to be removed during the renovations. Over the last five years the event facility has generated a total of \$135,205.00 in revenue. The revenue for the last five years is provided below: -2016: \$17,575.00 -2017: \$34,505.00 -2018: \$38,175.00 -2019: \$40,575.00 -2020: \$4,375 (due to COVID-19) Additionally, in 2019 the total revenue of the Parks Department was \$139,541.01 in revenue from user fees.

SERVICE IMPLICATION
Failure to approve this request will result in the continued issues with rotting wood and mold in the building. This is the P arks Department's main event facility, and having rotting wood and mold could prevent further events. This service will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this request will result in reduction of efficiency, safety, and cause additional strain on our Maintenance crew to meet the expectations of a high qu ality level of service for the City's citizens.

FY 2022 Program Enhancement Request Form



HISTORIC
FRANKLIN
TENNESSEE

Intended Year:

2022

Department Priority:

2

of

5

Department:

44700 PARKS

Division:

Maintenance

FranklinForward Theme:

Quality Life Experiences

Title:

Replacement: Pinkerton Play Structures

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
89310 PARKS & RECREATION FACILITIES	\$27,000		\$27,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$27,000	\$0	\$27,000

PURPOSE / DESCRIPTION OF REQUEST

This request is for the removal and replacement of the fire truck play structure, stand alone climber, and sand box at Pinkerton Park. The current structures have surpassed the life expectancy of playground equipment at greater than twenty years of age. The current three structures of concern will be removed and replaced with one combined area of naturalized agility play components that meet current ASTM-F1487 national safety Standards for playground equipment and surfacing. This type of component is different than any offered by the City of Franklin Parks Department at this time.



SERVICE IMPLICATION

Failure to approve this request will result in the continued safety concerns with the current structures. This service will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this request will result in reduction of efficiency, safety, and cause additional strain on our Maintenance crew to meet the expectations of a high quality level of service for the City's citizens.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	3	of	5
	Department:	44700 PARKS				
	Division:	Athletics				
	FranklinForward Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service				
	Title:	New: Heavy Duty Field TopMaker				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING			
Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
89500 EQUIPMENT (>\$25,000)	\$36,680		\$36,680
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$36,680	\$0	\$36,680

PURPOSE / DESCRIPTION OF REQUEST
This is a request for a new piece of equipment to assist in the maintenance of all City athletic fields. Also known as a fraise-mower, this machine is used for removing unwanted surface matter such as poa annual, thatch, weeds, or the entire surface to a depth of 50 mm. A side arm conveyor removes debris directly into a trailer, leaving a level surface. Mechanical removal of undesirable material, as well as, the smoothing of the surface can greatly improve the playability of the field without a complete renovation. Over the last calendar year, the Parks Department spent \$35,700 for this service from vendors to ensure we are providing high-quality playing fields. 

SERVICE IMPLICATION
This item will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this item will result in reduction of efficiency, safety, and cause additional strain on our Athletics crew to meet the expectations of a high quality level of service for the City's citizens. Within the two years of purchasing this equipment, the department would save money as it would be accessible to the staff to operate when needed versus alternating years with field maintenance. The purchase of this type of quality equipment demonstrates the priority we place on the high quality level of service for the City's citizens within our athletics program.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	4	of	5
	Department:	44700 PARKS				
	Division:	Maintenance				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	New: Maintenance Worker - Trails				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING			
Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
81110 REGULAR PAY		\$41,877	\$41,877
81120 OVERTIME PAY		\$513	\$513
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$12,717	\$12,717
Expenses			
83270 CONSUMABLE TOOLS	\$100		\$100
82790 TRAINING, IN-HOUSE		\$200	\$200
83250 SAFETY SUPPLIES		\$150	\$150
83260 UNIFORMS PURCHASED	\$500	\$150	\$650
83210 TRAINING SUPPLIES		\$50	\$50
82450 TELEPHONE SERVICE		\$600	\$600
83100 OFFICE SUPPLIES		\$25	\$25
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$600	\$56,282	\$56,882

PURPOSE / DESCRIPTION OF REQUEST
This request would add an additional Parks Maintenance Worker (Pay Grade D) in the Parks Department. The purpose of this position would be to oversee the maintenance, including inspections, of all City trails. This position primarily assists in maintenance and construction of graded and paved trails, trail drainage, trail bridges, and guard rails; assists in the installation, repair and replacement of water diversion bars, cribbing and retainer walls; removes windfalls, surface outcroppings and debris from trails; builds up tread surfaces in eroded areas As the City continues to grow, and the amount of parks and facilities continue to grow, the general maintenance and upkeep becomes increasingly demanding. Existing Parks Maintenance division staff are overwhelmed attempting to keep up with current demand with only a 4-man crew, one of these positions being the Crew Chief. Additional staff is necessary to meet the community expectations of parks maintenance in a timely manner. In 2020, the Parks Department received \$172,500 from Gateway Mosby of Cool Springs to maintain the property formally known as The Standard for the Mountain Bike Trail Maintenance and Columbia State property. These funds were allocated to the General Fund.

SERVICE IMPLICATION
Failure to approve this position will result in continued strain on Parks maintenance division, likely producing delays in the maintenance of the Parks involving all of the projects completed in-house and general routine maintenance. This position will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this position will result in reduction of efficiency, safety, and cause additional strain on our City Parks Maintenance crew to meet the expectations of a high quality level of service for the City's citizens.

FY 2022 Program Enhancement Request Form

 HISTORIC FRANKLIN TENNESSEE	Intended Year:	2022	Department Priority:	5	of	5
	Department:	44700 PARKS				
	Division:	Athletics				
	FranklinForward Theme:	A Safe, Clean, Livable City				
	Title:	Reclassification: Turf Specialist I				

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING			
Account Description	One-Time Cost (FY22 Only)	Ongoing Annual Cost (FY22 & Future)	TOTAL FY22 Request
Compensation			
81110 REGULAR PAY		\$4,810	\$4,810
81120 OVERTIME PAY		\$350	\$350
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
Expenses			
82780 TRAINING, OUTSIDE		\$500	\$500
82790 TRAINING, IN-HOUSE		\$400	\$400
83250 SAFETY SUPPLIES	\$600	\$200	\$800
83210 TRAINING SUPPLIES		\$100	\$100
82450 TELEPHONE SERVICE		\$1,200	\$1,200
83100 OFFICE SUPPLIES		\$50	\$50
83260 UNIFORMS PURCHASED	\$1,700	\$400	\$2,100
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$2,300	\$8,010	\$10,310

PURPOSE / DESCRIPTION OF REQUEST
This request is to reclassify the Full-Time Turf Specialist I to Turf Specialist II. This position would be reclassified to Turf Specialist II after meeting the following requirements: 1. Have a minimum of three year's related experience. 2. Have a Bachelor's Degree or the Sports Turfgrass Management Certificate. 3. A Tennessee Department of Agriculture Certified Pesticide Applicator's License for CO3. If the employee meets the requirements prior to completing their probation period, the department would request approval to reclassify. The Turf Specialist I is a D Pay Grade Classification with a regular annual pay of \$38,481. The Turf Specialist II is an E Pay Grade Classification with a regular annual pay of \$43,291. The difference is \$4810. The Turf Specialist II position assist the supervisor in coordinating work crew activities and providing assistance and direction to co-workers.

SERVICE IMPLICATION
This position will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this position will result in reduction of efficiency, safety, and cause additional strain on our Athletics division to meet the expectations of a high quality level of service for the City's citizens. This position will also help maintain and enhance existing level of services to the citizens of Franklin to focus upon core values of excellence, innovation, teamwork, integrity, and an action orientation.



City of Franklin
Monthly Reports for February 2021
EXECUTIVE SUMMARY

Schedule 1: Local Sales Tax (November 2020)

The local sales tax remittance from the State of Tennessee for November 2020 sales (received by the City in January 2021) was \$3,085,542 compared to \$3,109,876 for the same month in 2019, a monthly year over year decrease of \$24,333 or 0.8%.

The year-to-date increase over last fiscal year is 1.3%.

Schedule 2: Building Permits (December 2020)

2021 year-to-date is more than 2020 by 1.7%, and compared to 2021 budget is more by 14.5%.

Schedule 3: Road Impact Fees * (December 2020)

Combined 2021 year-to-date compared to 2020 is 44.5% less, and compared to 2021 budget is more by 92.0%. By quadrant, Arterial Area 2021 year-to-date compared to 2020 is 47.5% less, and compared to 2021 budget is more by 63.6%. Coll Area 1 2021 year-to-date compared to 2020 is 40.2% less, and compared to 2021 budget is more by 264.8%; Coll Area 2 2021 year-to-date compared to 2020 is 41.7% less, and compared to 2021 budget is more by 394.8%; Coll Area 3 2021 year-to-date compared to 2020 is 21.3% less, and compared to 2021 budget is more by 25.1%; Coll Area 4 2021 year-to-date compared to 2020 is 74.3% less, and compared to 2021 budget is less by 89.3%.

Schedule 4: Facilities Tax (City) * (December 2020)

2021 year-to-date compared to 2020 is 10.5% less, and compared to 2021 budget is more by 159.9%.

Schedule 5: Facilities Tax (County) * (December 2020)

2021 year-to-date compared to 2020 is 10.3% less, and compared to 2021 budget is 38.3% more.

Schedule 6: Gasoline Taxes (State Street Aid Fund) (November 2020)

The gasoline tax remittance from the State of Tennessee for November 2020 sales (received by the City in January 2020) was \$213,342 compared to \$229,634 for the same month in 2019, a decrease of \$16,291 or 7.1%.

For budget comparisons, the City anticipated collections of \$207,151 for November 2020, a difference of \$6,191 more, or 3.0%. The year-to-date decrease from last fiscal year is 5.1%.

Schedule 7: Hotel/Motel Tax (November 2020)

2021 year-to-date compared to 2020 is 54.9% less, and compared for 2021 budget is less by 55.3%.

Schedule 8: Conference Center (December 2020)

The City's ½ share of the loss for December 2020 was \$54,120. In December 2019, the City's ½ share of the gain was \$18,602.

Schedule 9: City of Franklin Grants (October 2020)

The City currently has forty (42) Grants totaling \$73.8 million with \$44.8 million remaining to be spent.

*** Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.**



City of Franklin

Finance Department - Monthly Reports

Schedule 1:

Local Sales Tax

Fund

General

Account:

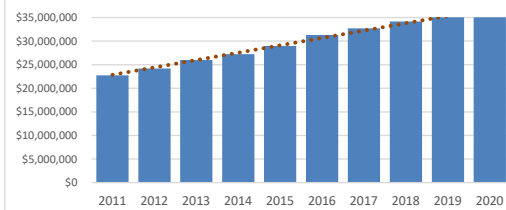
110-31300-00000

Summary: Tennessee Code Annotated 67-6-702 authorizes the levy of a local sales tax. The maximum rate authorized is 2.75%. The current rate increased from 2.25% to the maximum of 2.75% effective April 1, 2018. The tax is applied only to the first \$1,600 of any single article of personal property. The City receives 1/2 of the 2.75% rate collected within the City. Williamson County receives the other 1/2, plus an administrative fee of 1% of the City's 1/2 of the tax. Beginning with April 2018 taxes, the City contributes its share of the .5% increase to the County's School Debt Service. The County withholds the contribution for school debt service from the amount remitted to the City. Finance will track the 36 month contribution period, to end with March 2021 sales (to be received in May 2021).

Monthly Report for February 2021: The local sales tax remittance from the State of Tennessee for November 2020 sales (received by the City in January 2021) was \$3,085,542 compared to \$3,109,876 for the same month in 2019, a monthly year over year decrease \$24,333, or 0.8% less. January receipts (November sales) are the fifth month of the FY 2021 fiscal year for both the City of Franklin and the State of Tennessee.

The additional local option sales tax rate of 0.50%, for a total local rate of 2.75%, became effective April 1, 2018. The City of Franklin has pledged its 2nd half share of this additional tax to School Debt Service for a period of 3 years. For November 2020, the funds foregone by the City and contributed to Schools is \$673,220. Total contribution to date to Schools from the City's portion is \$19,495,580.

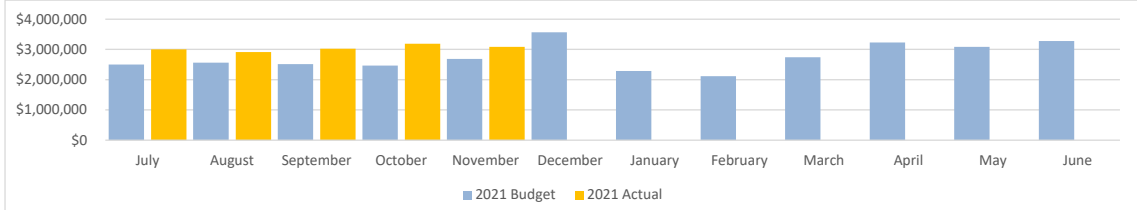
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year	Contribution to County School Debt .5% Apr 2018- Mar 2021
2011	\$22,720,666	\$1,750,845	8.3%	
2012	\$24,197,413	\$1,476,747	6.5%	
2013	\$25,995,733	\$1,798,320	7.4%	
2014	\$27,254,742	\$1,259,009	4.8%	
2015	\$28,943,994	\$1,689,252	6.2%	
2016	\$31,309,366	\$2,365,372	8.2%	
2017	\$32,694,268	\$1,384,902	4.4%	
2018	\$34,151,972	\$1,457,704	4.5%	\$1,692,308
2019	\$36,168,178	\$2,016,206	5.9%	\$7,052,013
2020	\$35,453,379	(\$714,799)	-2.0%	\$7,430,205

Average Increase (Decrease) \$ 1,448,356 5.4% \$ 16,174,526

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget	Contribution to County School Debt .5% Apr 2018-Mar 2021
July	\$3,011,846	\$2,502,756	\$3,000,773	(\$11,073)	-0.4%	\$498,017	19.9%	\$651,963
August	\$2,938,112	\$2,563,855	\$2,915,576	(\$22,536)	-0.8%	\$351,721	13.7%	\$633,703
September	\$2,947,162	\$2,514,693	\$3,022,499	\$75,338	2.6%	\$507,806	20.2%	\$669,249
October	\$3,002,662	\$2,470,211	\$3,186,150	\$183,488	6.1%	\$715,939	29.0%	\$692,919
November	\$3,109,876	\$2,685,091	\$3,085,542	(\$24,333)	-0.8%	\$400,451	14.9%	\$673,220
December	\$4,115,721	\$3,570,374			0.0%		0.0%	
January	\$2,822,778	\$2,290,638			0.0%		0.0%	
February	\$2,605,705	\$2,118,785			0.0%		0.0%	
March	\$2,744,230	\$2,742,322			0.0%		0.0%	
April	\$2,257,522	\$3,229,288			0.0%		0.0%	
May	\$2,781,549	\$3,088,682			0.0%		0.0%	
June	\$3,116,217	\$3,278,691			0.0%		0.0%	
	\$35,453,379 Total	\$33,055,386 Total	\$15,210,542 Total	\$40,177 Average \$200,884 Total	1.3% Average	\$494,787 Average \$2,473,936 Total	19.4% Average	\$3,321,054 Total



City of Franklin

Finance Department - Monthly Reports

Schedule 2:

Building Permits

Fund

General Fund

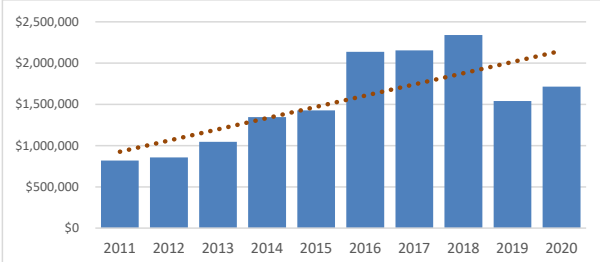
Account:

110-32120-00000

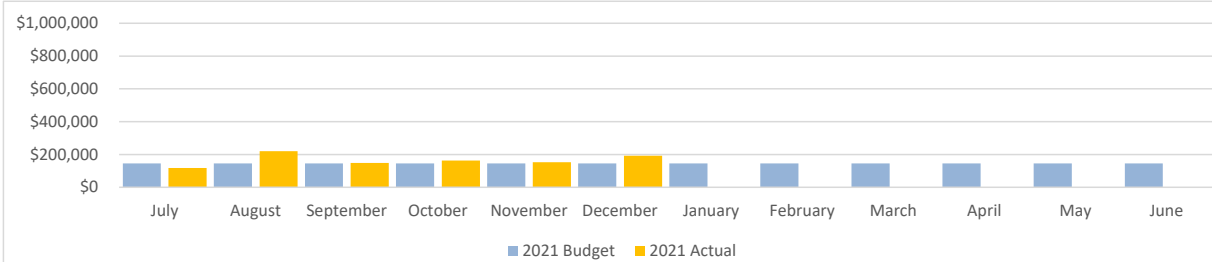
Summary: A part of General Fund Revenues, these fees are paid to the City to offset and pay for the staffing costs borne by the City to extend services due to construction growth. There has been growth in both residential and commercial sides of development. This revenue has been difficult to predict by month because permits are often obtained and fees paid in advance of construction.

Monthly Report for February 2021: 2021 year-to-date is more than 2020 by 1.7%, and compared to 2021 budget is more by 14.5%.

Yearly Summary



FY20 Month by Month Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	\$820,111	\$389,210	90.3%
2012	\$855,409	\$35,298	4.3%
2013	\$1,046,947	\$191,538	22.4%
2014	\$1,343,978	\$297,031	28.4%
2015	\$1,426,188	\$82,210	6.1%
2016	\$2,136,322	\$710,134	49.8%
2017	\$2,153,262	\$16,940	0.8%
2018	\$2,339,364	\$186,102	8.6%
2019	\$1,539,655	(\$799,709)	-34.2%
2020	\$1,714,700	\$175,045	11.4%

Average Increase (Decrease) \$ 128,380 18.8%

Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$134,388	\$144,940	\$117,582	(\$16,806)	-12.5%	(\$27,358)	-18.9%
August	\$141,906	\$144,940	\$220,795	\$78,889	55.6%	\$75,855	52.3%
September	\$121,752	\$144,940	\$148,714	\$26,962	22.1%	\$3,774	2.6%
October	\$265,909	\$144,940	\$163,167	(\$102,742)	-38.6%	\$18,227	12.6%
November	\$203,955	\$144,940	\$152,921	(\$51,034)	-25.0%	\$7,981	5.5%
December	\$111,335	\$144,940	\$192,436	\$81,101	72.8%	\$47,496	32.8%
January	\$84,128	\$144,940			0.0%		0.0%
February	\$124,555	\$144,940			0.0%		0.0%
March	\$129,053	\$144,940			0.0%		0.0%
April	\$133,885	\$144,940			0.0%		0.0%
May	\$82,245	\$144,940			0.0%		0.0%
June	\$181,589	\$144,940			0.0%		0.0%

\$1,714,700	\$1,739,284	\$995,615	\$2,728	1.7%	\$20,996	14.5%
Total	Total	Total	Average	Average	Average	Average
			\$16,370		\$125,973	
			Total		Total	



City of Franklin

Finance Department - Monthly Reports

Schedule 3:

Road Impact Fees

Fund

Road Impact

Account:

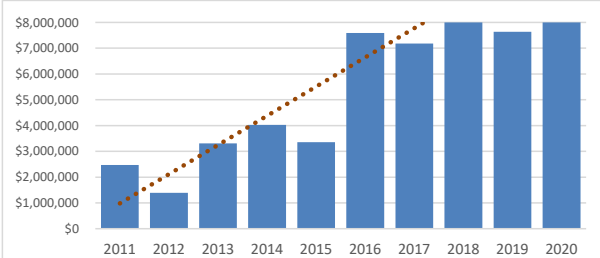
128-(32800-32804)-00000

Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin may begin. This report will be updated to show those collections when they occur.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 44.5% less, and compared to 2021 budget is more by 92.0%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

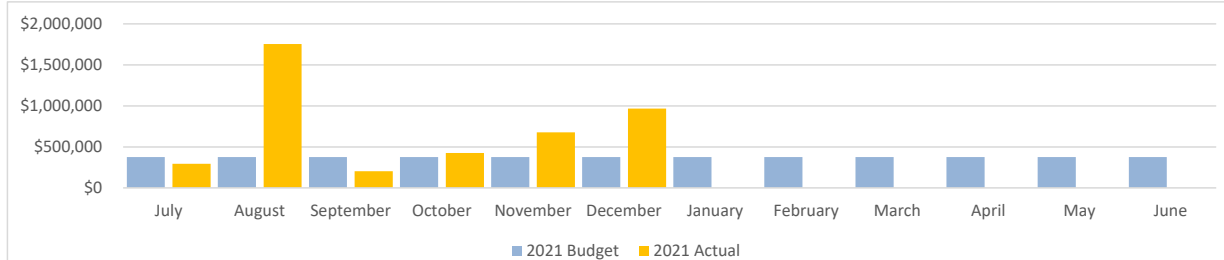
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	\$2,466,846	\$1,837,652	292.1%
2012	\$1,391,645	(\$1,075,201)	-43.6%
2013	\$3,306,075	\$1,914,430	137.6%
2014	\$4,021,752	\$715,677	21.6%
2015	\$3,358,431	(\$663,321)	-16.5%
2016	\$7,586,724	\$4,228,293	125.9%
2017	\$7,180,150	(\$406,574)	-5.4%
2018	\$11,585,500	\$4,405,350	61.4%
2019	\$7,638,442	(\$3,947,058)	-34.1%
2020	\$12,251,152	\$4,612,710	60.4%

Average Increase (Decrease) \$ 1,162,196 59.9%

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$457,068	\$375,000	\$293,215	(\$163,853)	-35.8%	(\$81,785)	-21.8%
August	\$508,801	\$375,000	\$1,754,297	\$1,245,496	244.8%	\$1,379,297	367.8%
September	\$342,306	\$375,000	\$204,516	(\$137,790)	-40.3%	(\$170,484)	-45.5%
October	\$3,287,061	\$375,000	\$424,492	(\$2,862,569)	-87.1%	\$49,492	13.2%
November	\$2,600,341	\$375,000	\$676,229	(\$1,924,112)	-74.0%	\$301,229	80.3%
December	\$591,841	\$375,000	\$967,922	\$376,081	63.5%	\$592,922	158.1%
January	\$187,810	\$375,000			0.0%		0.0%
February	\$488,494	\$375,000			0.0%		0.0%
March	\$962,610	\$375,000			0.0%		0.0%
April	\$1,041,012	\$375,000			0.0%		0.0%
May	\$203,187	\$375,000			0.0%		0.0%
June	\$1,580,621	\$375,000			0.0%		0.0%
	\$12,251,152	\$4,500,000	\$4,320,671	(\$577,791)	-44.5%	\$345,112	92.0%
	Total	Total	Total	Average Total	Average	Average Total	Average
				(\$3,466,747)		\$2,070,671	



City of Franklin

Finance Department - Monthly Reports

Schedule 3A:

Arterial Area

Fund

Road Impact

Account:

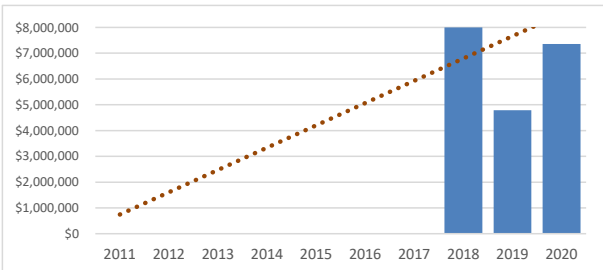
128-32800-00000

Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin may begin. This report will be updated to show those collections when they occur.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 47.5% less, and compared to 2021 budget is more by 63.6%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

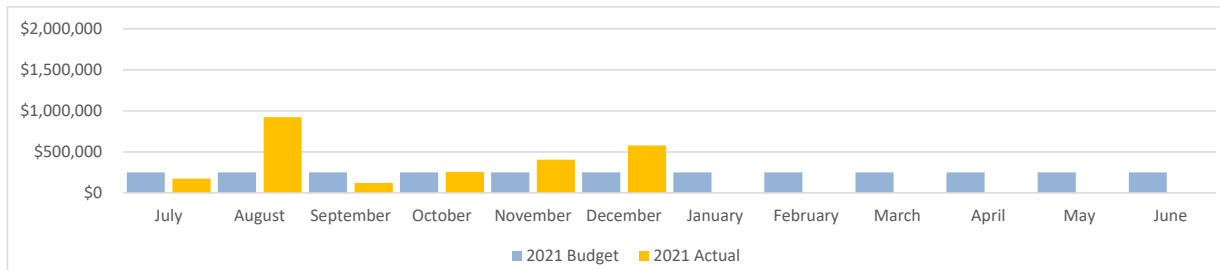
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	Breakdown between Quadrants began in FY 2019.		
2012			
2013			
2014			
2015			
2016			
2017			
2018	\$11,585,500	\$11,585,500	100.0%
2019	\$4,785,438	(\$6,800,062)	-58.7%
2020	\$7,359,092	\$2,573,654	53.8%

Average Increase (Decrease) \$ 2,453,031

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$280,019	\$250,000	\$174,511	(\$105,508)	-37.7%	(\$75,489)	-30.2%
August	\$310,836	\$250,000	\$921,741	\$610,905	196.5%	\$671,741	268.7%
September	\$205,476	\$250,000	\$121,717	(\$83,759)	-40.8%	(\$128,283)	-51.3%
October	\$1,973,736	\$250,000	\$254,574	(\$1,719,162)	-87.1%	\$4,574	1.8%
November	\$1,552,456	\$250,000	\$403,997	(\$1,148,459)	-74.0%	\$153,997	61.6%
December	\$354,347	\$250,000	\$577,878	\$223,531	63.1%	\$327,878	131.2%
January	\$117,719	\$250,000			0.0%		0.0%
February	\$299,720	\$250,000			0.0%		0.0%
March	\$573,930	\$250,000			0.0%		0.0%
April	\$622,588	\$250,000			0.0%		0.0%
May	\$126,099	\$250,000			0.0%		0.0%
June	\$942,166	\$250,000			0.0%		0.0%
	\$7,359,092	\$3,000,000	\$2,454,418	(\$370,409)	-47.5%	\$159,070	63.6%
	Total	Total	Total	Average (\$2,222,452) Total	Average	Average \$954,418 Total	Average



City of Franklin

Finance Department - Monthly Reports

Schedule 3B:

Coll Area 1

Fund

Road Impact

Account:

128-32801-00000

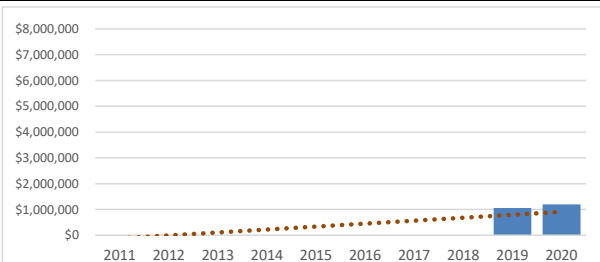
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin may begin. This report will be updated to show those collections when they occur.

Coll Area 1 - Area north of Murfreesboro Road/3rd Avenue South and east of East Main Street/Franklin Road and within the corporate boundaries of the city.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 40.2% less, and compared to 2021 budget are more by 264.8%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

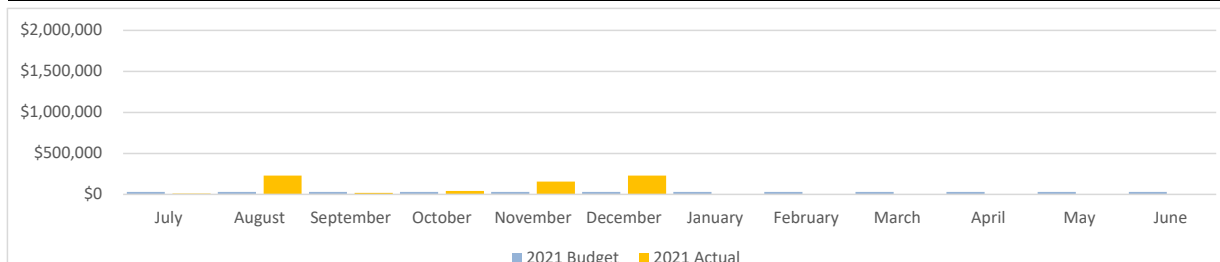
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	Breakdown between Quadrants began in FY 2019.	\$0	0.0%
2012			
2013			
2014			
2015			
2016			
2017			
2018	\$0	\$0	0.0%
2019	\$1,057,313	\$1,057,313	100.0%
2020	\$1,200,036	\$142,723	13.5%

Average Increase (Decrease) \$ 400,012

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$18,633	\$31,250	\$8,484	(\$10,149)	-54.5%	(\$22,766)	-72.9%
August	\$10,519	\$31,250	\$228,391	\$217,872	2071.2%	\$197,141	630.9%
September	\$45,163	\$31,250	\$20,040	(\$25,123)	-55.6%	(\$11,210)	-35.9%
October	\$5,209	\$31,250	\$41,511	\$36,302	696.9%	\$10,261	32.8%
November	\$961,045	\$31,250	\$154,814	(\$806,231)	-83.9%	\$123,564	395.4%
December	\$102,538	\$31,250	\$230,711	\$128,173	125.0%	\$199,461	638.3%
January	\$0	\$31,250	\$0	\$0	0.0%	\$0	0.0%
February	\$6,680	\$31,250	\$0	\$0	0.0%	\$0	0.0%
March	\$6,680	\$31,250	\$0	\$0	0.0%	\$0	0.0%
April	\$3,340	\$31,250	\$0	\$0	0.0%	\$0	0.0%
May	\$6,680	\$31,250	\$0	\$0	0.0%	\$0	0.0%
June	\$33,549	\$31,250	\$0	\$0	0.0%	\$0	0.0%
	\$1,200,036 Total	\$375,000 Total	\$683,951 Total	(\$76,526) Average (\$459,156) Total	-40.2% Average	\$82,742 Average \$496,451 Total	264.8% Average



City of Franklin

Finance Department - Monthly Reports

Schedule 3C:

Coll Area 2

Fund

Road Impact

Account:

128-32802-00000

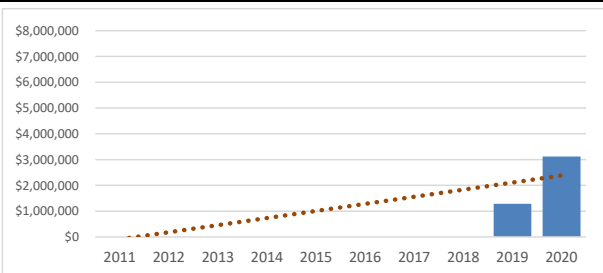
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin may begin. This report will be updated to show those collections when they occur.

Coll Area 2 - Area south of Murfreesboro Road/3rd Avenue South and east of Columbia Avenue/Columbia Pike and within the corporate boundaries of the city.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 41.7% less, and compared to 2021 budget is more by 394.8%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

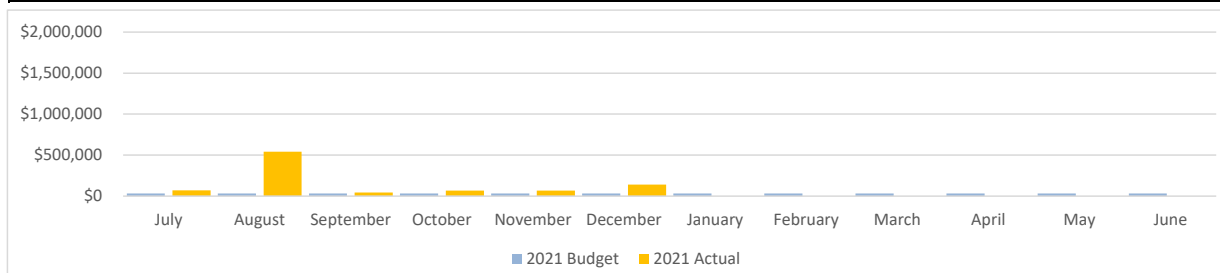
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	Breakdown between Quadrants began in FY 2019.		
2012			
2013			
2014			
2015			
2016			
2017			
2018			
2019	\$1,282,977	\$1,282,977	100.0%
2020	\$3,118,015	\$1,835,038	143.0%

Average Increase (Decrease) \$ 1,559,008

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$109,852	\$31,250	\$70,140	(\$39,712)	-36.2%	\$38,890	124.4%
August	\$131,411	\$31,250	\$540,169	\$408,758	311.1%	\$508,919	1628.5%
September	\$30,060	\$31,250	\$45,224	\$15,164	50.4%	\$13,974	44.7%
October	\$1,203,446	\$31,250	\$66,483	(\$1,136,963)	-94.5%	\$35,233	112.7%
November	\$53,440	\$31,250	\$66,483	\$13,043	24.4%	\$35,233	112.7%
December	\$63,460	\$31,250	\$139,293	\$75,833	119.5%	\$108,043	345.7%
January	\$54,927	\$31,250	\$0	\$0	0.0%	\$0	0.0%
February	\$120,170	\$31,250	\$0	\$0	0.0%	\$0	0.0%
March	\$351,940	\$31,250	\$0	\$0	0.0%	\$0	0.0%
April	\$381,684	\$31,250	\$0	\$0	0.0%	\$0	0.0%
May	\$47,028	\$31,250	\$0	\$0	0.0%	\$0	0.0%
June	\$570,597	\$31,250	\$0	\$0	0.0%	\$0	0.0%
	\$3,118,015 Total	\$375,000 Total	\$927,792 Total	(\$110,646) Average (\$663,877) Total	-41.7% Average	\$123,382 Average \$740,292 Total	394.8% Average



City of Franklin

Finance Department - Monthly Reports

Schedule 3D:

Coll Area 3

Fund

Road Impact

Account:

128-32803-00000

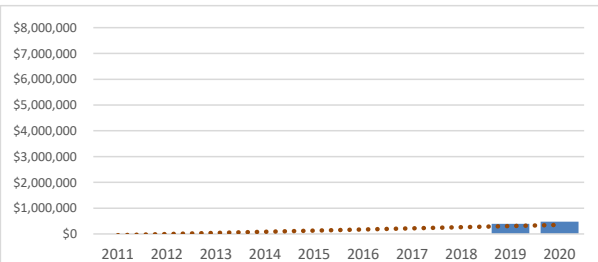
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin may begin. This report will be updated to show those collections when they occur.

Coll Area 3 - Area south of New Highway 96W and west of 5th Avenue South and Columbia Avenue/Columbia Pike and within the corporate boundaries of the city.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 21.3% less, and compared to 2021 budget are more by 25.1%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

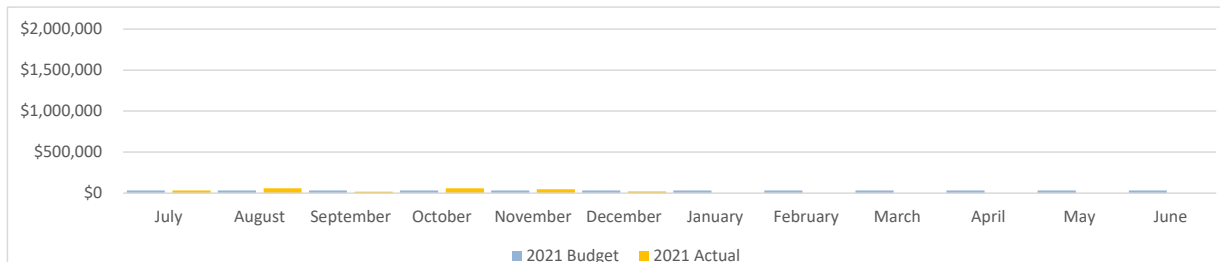
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	Breakdown between Quadrants began in FY 2019.		
2012			
2013			
2014			
2015			
2016			
2017			
2018	\$0	\$0	
2019	\$396,897	\$396,897	100.0%
2020	\$472,760	\$75,863	19.1%

Average Increase (Decrease) \$ 75,863

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$41,884	\$31,250	\$33,400	(\$8,484)	-20.3%	\$2,150	6.9%
August	\$56,035	\$31,250	\$57,316	\$1,281	2.3%	\$26,066	83.4%
September	\$61,607	\$31,250	\$17,535	(\$44,072)	-71.5%	(\$13,715)	-43.9%
October	\$68,431	\$31,250	\$58,584	(\$9,847)	-14.4%	\$27,334	87.5%
November	\$33,400	\$31,250	\$47,595	\$14,195	42.5%	\$16,345	52.3%
December	\$36,546	\$31,250	\$20,040	(\$16,506)	-45.2%	(\$11,210)	-35.9%
January	\$8,484	\$31,250			0.0%		0.0%
February	\$58,584	\$31,250			0.0%		0.0%
March	\$30,060	\$31,250			0.0%		0.0%
April	\$26,720	\$31,250			0.0%		0.0%
May	\$16,700	\$31,250			0.0%		0.0%
June	\$34,309	\$31,250			0.0%		0.0%
	\$472,760	\$375,000	\$234,470	(\$10,572)	-21.3%	\$7,828	25.1%
	Total	Total	Total	Average (\$63,433) Total	Average	Average \$46,970 Total	Average



City of Franklin

Finance Department - Monthly Reports

Schedule 3E:

Coll Area 4

Fund

Road Impact

Account:

128-32804-00000

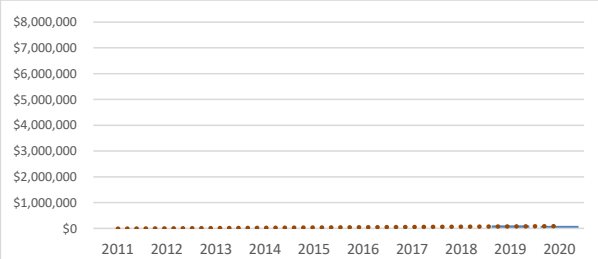
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin may begin. This report will be updated to show those collections when they occur.

Coll Area 4 - Area north of New Highway 96W, 5th Avenue North, Main Street and west of East Main Street and Franklin Road and within the corporate boundaries of the city.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 74.3% less, and compared to 2021 budget is less by 89.3%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

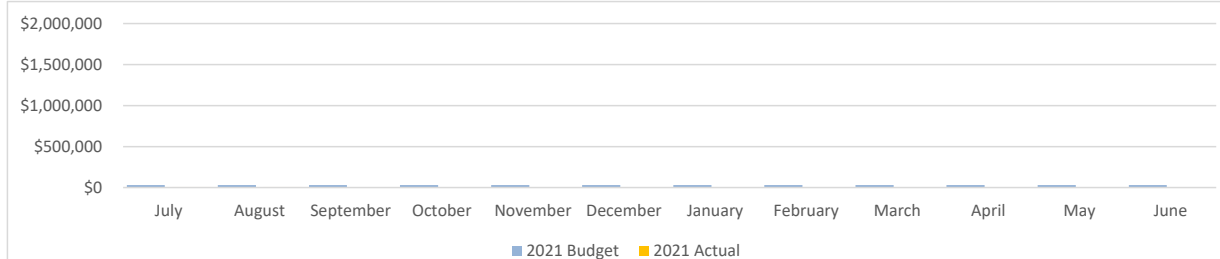
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	Breakdown between Quadrants began in FY 2019.	\$0	-
2012			
2013			
2014			
2015			
2016			
2017			
2018	\$0	\$0	-
2019	\$115,817	\$115,817	100.0%
2020	\$101,249	(\$14,568)	-12.6%

Average Increase (Decrease) \$ (14,568)

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$6,680	\$31,250	\$6,680	\$0	0.0%	(\$24,570)	-78.6%
August	\$0	\$31,250	\$6,680	\$6,680	0.0%	(\$24,570)	-78.6%
September	\$0	\$31,250	\$0	\$0	0.0%	(\$31,250)	-100.0%
October	\$36,239	\$31,250	\$3,340	(\$32,899)	-90.8%	(\$27,910)	-89.3%
November	\$0	\$31,250	\$3,340	\$3,340	0.0%	(\$27,910)	-89.3%
December	\$34,950	\$31,250	\$0	(\$34,950)	-100.0%	(\$31,250)	-100.0%
January	\$6,680	\$31,250			0.0%		0.0%
February	\$3,340	\$31,250			0.0%		0.0%
March	\$0	\$31,250			0.0%		0.0%
April	\$6,680	\$31,250			0.0%		0.0%
May	\$6,680	\$31,250			0.0%		0.0%
June	\$0	\$31,250			0.0%		0.0%
	\$101,249 Total	\$375,000 Total	\$20,040 Total	(\$9,638) Average (\$57,829) Total	-74.3% Average	(\$27,910) Average (\$167,460) Total	-89.3% Average



City of Franklin

Finance Department - Monthly Reports

Schedule 4:

Facilities Tax (City)

Fund

Facilities Tax

Account:

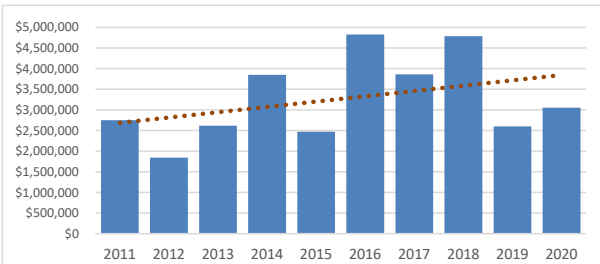
130-31600-00000

Summary: A special revenue fund used to account for the proceeds authorized by a private act of the Tennessee General Assembly of 1987 for the City to levy and collect a privilege tax on new development to provide that new development contribute its fair share of providing new public facilities made necessary by growth. Such taxes may be expended only on police, fire, sanitation, and parks and recreation.

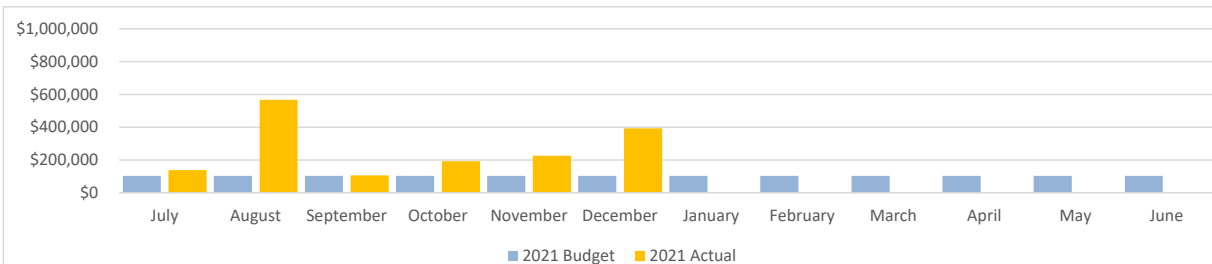
Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 10.5% less, and compared to 2021 budget is more by 159.9%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Yearly Summary



FY20 Month by Month Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	\$2,748,927	\$1,785,179	185.2%
2012	\$1,845,690	(\$903,237)	-32.9%
2013	\$2,617,339	\$771,649	41.8%
2014	\$3,848,783	\$1,231,444	47.0%
2015	\$2,468,473	(\$1,380,310)	-35.9%
2016	\$4,827,968	\$2,359,495	95.6%
2017	\$3,864,453	(\$963,515)	-20.0%
2018	\$4,788,042	\$923,589	23.9%
2019	\$2,598,810	(\$2,189,232)	-45.7%
2020	\$3,051,110	\$452,300	17.4%

Average Increase (Decrease) **\$208,736** **27.7%**

Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$166,390	\$104,167	\$137,965	(\$28,425)	-17.1%	\$33,798	32.4%
August	\$165,263	\$104,167	\$567,347	\$402,084	243.3%	\$463,180	444.7%
September	\$131,262	\$104,167	\$106,988	(\$24,274)	-18.5%	\$2,821	2.7%
October	\$685,211	\$104,167	\$192,828	(\$492,383)	-71.9%	\$88,661	85.1%
November	\$514,554	\$104,167	\$226,319	(\$288,235)	-56.0%	\$122,152	117.3%
December	\$151,610	\$104,167	\$392,660	\$241,050	159.0%	\$288,493	277.0%
January	\$97,669	\$104,167			0.0%		0.0%
February	\$169,431	\$104,167			0.0%		0.0%
March	\$232,369	\$104,167			0.0%		0.0%
April	\$260,000	\$104,167			0.0%		0.0%
May	\$104,027	\$104,167			0.0%		0.0%
June	\$373,324	\$104,167			0.0%		0.0%
	\$3,051,110	\$1,250,000	\$1,624,107	(\$31,697)	-10.5%	\$166,518	159.9%
	<i>Total</i>	<i>Total</i>	<i>Total</i>	<i>Average</i>	<i>Average</i>	<i>Average</i>	<i>Average</i>
				(\$190,183)		\$999,107	
				<i>Total</i>		<i>Total</i>	



City of Franklin

Finance Department - Monthly Reports

Schedule 5:

Facilities Tax (County)

Fund

Facilities Tax (County)

Account:

132-31600-00000

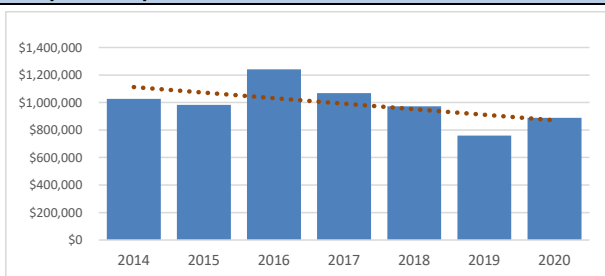
Summary: City's share of Williamson county's Adequate School Facilities Tax. 30% of the proceeds are distributed to the incorporated cities within the county, and an additional 30% is divided pro rata among the incorporated cities based on population in the last decennia census. All funds are to be used for the purpose of providing public facilities, the need for which is reasonably related to new development. The County uses 100% of its amount for public school purposes.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 10.3% less, and compared to 2020 budget is 38.3% more.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Note: Recorded in Capital Projects Fund beginning in FY 2011 (as per Resolution 2010-69). In June 2017, the County Facilities Tax Fund was created. Funds remaining in the Capital Projects Fund were transferred to the new fund.

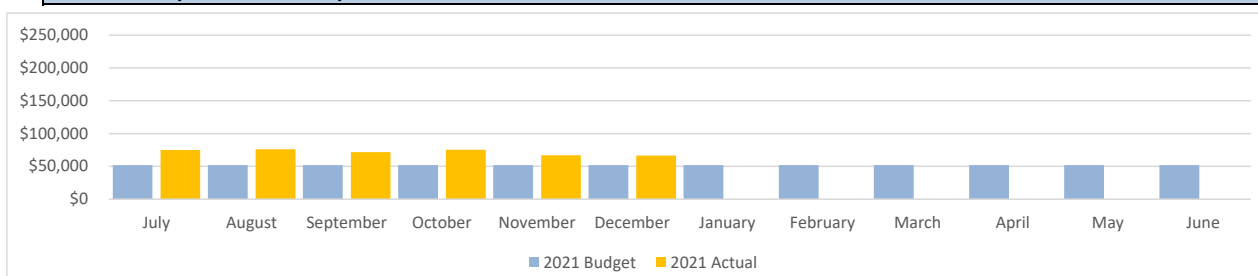
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	County Facilities Tax receipts began in FY 2012.		
2012	\$672,961	\$672,961	100.0%
2013	\$838,523	\$165,562	24.6%
2014	\$1,026,933	\$188,410	22.5%
2015	\$982,605	(\$44,328)	-4.3%
2016	\$1,241,241	\$258,636	26.3%
2017	\$1,068,030	(\$173,211)	-14.0%
2018	\$971,814	(\$96,216)	-9.0%
2019	\$759,873	(\$211,941)	-21.8%
2020	\$889,426	\$129,553	17.0%

Average Increase (Decrease) \$ **27,058** **5.2%**

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$72,832	\$52,083	\$75,154	\$2,322	3.2%	\$23,070	44.3%
August	\$76,092	\$52,083	\$76,068	(\$24)	0.0%	\$23,985	46.1%
September	\$87,657	\$52,083	\$71,681	(\$15,977)	-18.2%	\$19,597	37.6%
October	\$57,229	\$52,083	\$75,341	\$18,112	31.6%	\$23,258	44.7%
November	\$99,791	\$52,083	\$67,124	(\$32,668)	-32.7%	\$15,040	28.9%
December	\$88,107	\$52,083	\$66,672	(\$21,435)	-24.3%	\$14,589	28.0%
January	\$118,070	\$52,083			0.0%		0.0%
February	\$59,955	\$52,083			0.0%		0.0%
March	\$58,136	\$52,083			0.0%		0.0%
April	\$78,441	\$52,083			0.0%		0.0%
May	\$52,045	\$52,083			0.0%		0.0%
June	\$41,071	\$52,083			0.0%		0.0%
	\$889,426	\$625,000	\$432,039	(\$8,278)	-10.3%	\$19,923	38.3%
	<i>Total</i>	<i>Total</i>	<i>Total</i>	<i>Average</i>	<i>Average</i>	<i>Average</i>	<i>Average</i>
				(\$49,670)		\$119,539	
				<i>Total</i>		<i>Total</i>	



City of Franklin

Finance Department - Monthly Reports

Schedule 6:

Gasoline Tax

Fund

Street Aid

Account:

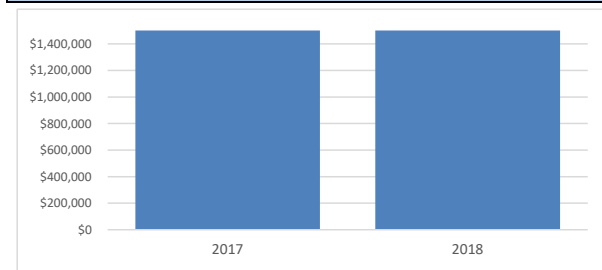
121-33220-00000

Summary: As part of Street Aid Fund Revenues, the City receives a share of the state shared gasoline tax. Gas taxes increased effective July 1, 2017 as part of the IMPROVE Act to help fund state road projects. The tax increased by 4 cents on July 1, and will increase by 1 cent for each of the next two years. The tax on diesel will increase a total of 10 cents over the next 3 years.

Monthly Report for February 2021: The gasoline tax remittance from the State of Tennessee for November 2020 sales (received by the City in January 2021) was \$213,342 compared to \$229,634 for the same month in 2019, a decrease of \$16,291 or 7.1%.

For budget comparisons, the City anticipated collections of \$207,151 for November 2020, a difference of \$6,191 more, or 3.0%.

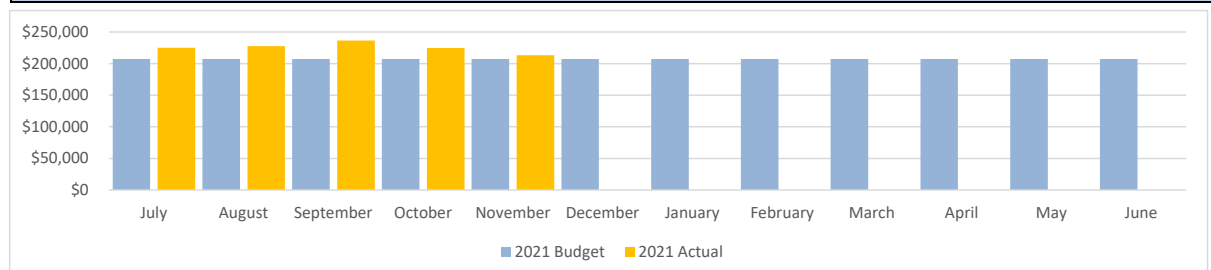
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
	Increase in Gas Tax began July 2017.		
2016	\$1,959,796		
2017	\$1,971,070	\$11,274	0.6%
2018	\$2,520,503	\$549,433	27.9%
2019	\$2,630,997	\$110,494	4.4%
2020	\$2,660,745	\$29,748	1.1%

Average Increase (Decrease) \$ 175,237 8.5%

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$246,917	\$207,151	\$224,996	(\$21,922)	-8.9%	\$17,845	8.6%
August	\$242,660	\$207,151	\$227,528	(\$15,133)	-6.2%	\$20,377	9.8%
September	\$235,580	\$207,151	\$236,657	\$1,077	0.5%	\$29,506	14.2%
October	\$233,080	\$207,151	\$224,725	(\$8,355)	-3.6%	\$17,574	8.5%
November	\$229,634	\$207,151	\$213,342	(\$16,291)	-7.1%	\$6,191	3.0%
December	\$230,395	\$207,151			0.0%		0.0%
January	\$217,951	\$207,151			0.0%		0.0%
February	\$200,077	\$207,151			0.0%		0.0%
March	\$228,263	\$207,151			0.0%		0.0%
April	\$154,760	\$207,151			0.0%		0.0%
May	\$207,781	\$207,151			0.0%		0.0%
June	\$233,647	\$207,151			0.0%		0.0%
	\$2,660,745 Total	\$2,485,811 Total	\$1,127,247 Total	(\$12,125) Average (\$60,624) Total	-5.1% Average	\$18,298 Average \$91,492 Total	8.8% Average



City of Franklin

Finance Department - Monthly Reports

Schedule 7:

Hotel/Motel Tax

Fund

Hotel/Motel Fund

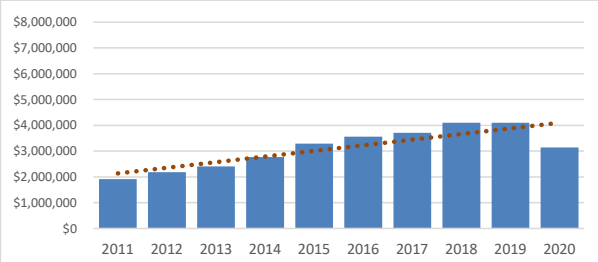
Account:

150-31700-00000

Summary: The Hotel/Motel Fund is a special revenue fund used to account for the locally administered tax levied on the occupancy of hotel and motel rooms, in addition to sales tax. The City of Franklin Hotel/Motel Tax is 4%. During FY 2020, the fund is used to pay debt service on Harlinsdale Farm, Eastern Flank Battlefield and Carter Hill Parks.

Monthly Report for February 2021: 2021 year-to-date compared to 2020 is 54.9% less, and compared to 2021 budget is less by 55.3%.

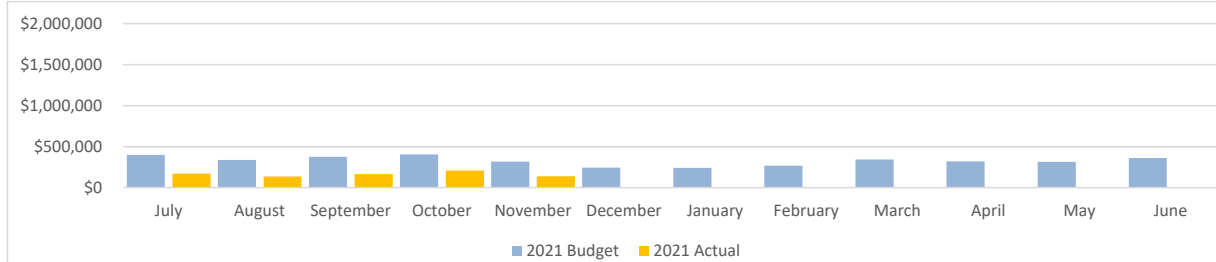
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2011	\$1,917,196	\$253,893	15.3%
2012	\$2,185,953	\$268,757	14.0%
2013	\$2,403,775	\$217,822	10.0%
2014	\$2,764,802	\$361,027	15.0%
2015	\$3,291,019	\$526,217	19.0%
2016	\$3,557,971	\$266,952	8.1%
2017	\$3,710,589	\$152,618	4.3%
2018	\$4,097,695	\$387,106	10.4%
2019	\$4,103,235	\$5,540	0.1%
2020	\$3,138,814	(\$964,421)	-23.5%

Average Increase (Decrease) \$ 147,551 7.3%

FY20 Month by Month Summary



Month	2020 Actual	2021 Budget	2021 Actual	\$ Inc./ (Dec.) from 2020 Actual	% Inc./ (Dec.) from 2020 Actual	\$ Inc./ (Dec.) from 2021 Budget	% Inc./ (Dec.) from 2021 Budget
July	\$358,441	\$399,210	\$170,007	(\$188,434)	-52.6%	(\$229,203)	-57.4%
August	\$335,061	\$336,722	\$136,938	(\$198,123)	-59.1%	(\$199,784)	-59.3%
September	\$379,962	\$375,387	\$164,428	(\$215,534)	-56.7%	(\$210,959)	-56.2%
October	\$420,494	\$403,942	\$208,855	(\$211,638)	-50.3%	(\$195,087)	-48.3%
November	\$318,100	\$316,035	\$137,882	(\$180,218)	-56.7%	(\$178,153)	-56.4%
December	\$261,294	\$244,942			0.0%		0.0%
January	\$276,512	\$241,750			0.0%		0.0%
February	\$319,269	\$266,694			0.0%		0.0%
March	\$201,971	\$342,087			0.0%		0.0%
April	\$37,682	\$319,573			0.0%		0.0%
May	\$75,021	\$314,472			0.0%		0.0%
June	\$155,008	\$359,706			0.0%		0.0%
\$3,138,814		\$3,920,520	\$818,110	(\$198,789)	-54.9%	(\$202,637)	-55.3%
Total		Total	Total	Average	Average	Average	Average
				(\$993,947)		(\$1,013,186)	
				Total		Total	



City of Franklin

Finance Department - Monthly Reports

Schedule 8:

Conference Center Profit/(Loss)

Fund

Hotel/Motel

Account:

150-84910-47100

Summary: As part of Hotel/Motel, the City receives half of the profit/(loss) from the Conference Center.

Monthly Report for February 2021: The loss for December 2020 was \$54,120 compared to a gain of \$18,602 for the same month in 2019, a decrease of \$72,722.

MONTHLY - Conference Center Financials Jul 20-Jun 21

	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	Total
Gross Revenue	145,334	142,794	164,219	140,096	138,304	67,968							798,715
House Profit	29,777	30,100	6,206	5,047	(2,455)	(51,305)							17,370
Less: Fixed Expenses	53,048	52,547	53,713	54,092	56,446	53,602							323,448
Net Income	(23,271)	(22,447)	(47,507)	(49,045)	(58,901)	(104,907)							(306,078)
Less: FF&E Reserve 5%	7,267	7,140	8,211	7,071	6,915	3,332							39,936
Net Cash Flow	(30,538)	(29,587)	(55,718)	(56,116)	(65,816)	(108,239)							(346,014)
City 1/2	(15,269)	(14,794)	(27,859)	(28,058)	(32,908)	(54,120)	-	-	-	-	-	-	(173,007)

MONTHLY - Conference Center Financials Jul 19-Jun 20

	Jul 19	Aug 19	Sep 19	Oct 19	Nov 19	Dec 19	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Total
Gross Revenue	327,717	660,449	824,870	893,814	562,467	675,497	634,452	751,327	244,394	45,812	16,968	108,147	5,745,914
House Profit	(32,143)	192,021	247,417	322,294	91,459	143,109	158,609	230,164	6,396	(4,647)	(39,424)	29,935	1,345,190
Less: Fixed Expenses	77,998	59,227	69,174	84,160	75,852	72,130	56,634	65,409	72,808	58,935	47,514	50,935	790,776
Net Income	(11,141)	132,794	178,243	238,134	15,607	70,979	101,975	164,755	(66,412)	(63,582)	(86,938)	(21,000)	653,414
Less: FF&E Reserve 5%	16,386	33,025	41,244	44,691	28,123	33,775	31,723	37,566	12,220	2,291	848	5,407	287,299
Net Cash Flow	(126,527)	99,769	136,999	193,443	(12,516)	37,204	70,252	127,189	(78,632)	(65,873)	(87,786)	(26,407)	267,115
City 1/2	(63,264)	49,885	68,500	96,722	(6,258)	18,602	35,126	63,595	(39,316)	(32,937)	(43,893)	(13,204)	133,558

MONTHLY Differences - Conference Center Financials

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
City 1/2 Difference	47,995	(64,678)	(96,359)	(124,780)	(26,650)	(72,722)						



City of Franklin
Finance Department - Monthly Reports

Schedule 9:

City of Franklin Grants - October 2020

	Grant Name	Department	Department Contact	Grant Total	Reimbursable Amount Spent		Amount Reimbursed		Amount Requested	Amount Spent Not Yet Requested	Bal Remaining (Grant Total - Reimb Amt Spent)
1a	CBDG	BNS	Kathleen Sauseda	\$246,747	\$239,257	=	\$239,257	+	\$0	+	\$7,490
1b	CBDG	BNS	Kathleen Sauseda	\$264,629	\$264,478	=	\$264,478	+	\$0	+	\$151
1c	CBDG	BNS	Kathleen Sauseda	\$274,706	\$270,704	=	\$270,704	+	\$0	+	\$4,002
1d	CBDG	BNS	Kathleen Sauseda	\$280,410	\$277,410	=	\$277,410	+	\$0	+	\$3,000
1e	CBDG	BNS	Kathleen Sauseda	\$263,690	\$253,690	=	\$253,690	+	\$0	+	\$10,000
1f	CBDG	BNS	Kathleen Sauseda	\$318,360	\$337,559	=	\$395,126	+	\$0	+	\$0
1g	CBDG	BNS	Kathleen Sauseda	\$353,910	\$24,012	=	\$0	+	\$24,012	+	\$329,898
1h	CDBG - CARES Act	BNS	Kathleen Sauseda	\$213,789	\$21,958	=	\$0	+	\$21,958	+	\$191,831
2	Expansion of the City of Franklin's current ITS infrastructure network capabilities into areas with	Engineering	Adam Moser	\$720,000	\$135,410	=	\$118,885	+	\$14,678	+	\$584,590
3	Expansion of the City of Franklin's current ITS infrastructure network capabilities into areas with extensive congestion to include CCTV,DMS,Weather Communication and connect to TDOT and Brentwood systems	Engineering	Adam Moser	\$1,280,000	\$315,945	=	\$307,505	+	\$0	+	\$964,055
4	SR-96 (Murfreesboro Rd) Traffic Signal Improvements	Engineering	Adam Moser	\$1,586,600	\$87,217	=	\$28,487	+	\$58,729	+	\$1,499,383
5	SR-96 Multi-Use Trail	Engineering	David Hodnett	\$1,800,000	\$0	=	\$0	+	\$0	+	\$1,800,000
6	McEwen Drive from Cool Springs Boulevard/Oxford Drive to SR-252 Franklin, Williamson County	Engineering	David Hodnett	\$10,000,000	\$0	=	\$0	+	\$0	+	\$10,000,000
7	Safe Routes to School Project, Hunters Bend Elementary (SRTS)	Engineering (SRTS)	Jonathan Marston	\$596,322	\$559,823	=	\$559,823	+	\$0	+	\$36,499
8	Mack Hatcher Parkway West, From S-96 West of Franklin to SR-106 (US-431) North of Franklin, Williamson County	Engineering	Paul Holzen	\$14,172,004	\$12,499,523	=	\$11,601,460	+	\$0	+	\$1,672,481
9	SR-6 (Columbia Ave) from SR-397 (Mack Hatcher Pkwy) to Downs Blvd ONLY DESIGN	Engineering	William Banks	\$21,000,000	\$1,967,872	=	\$1,412,016	+	\$3,875	+	\$19,032,128
10	Gatlinburg Aid (Fire)	Fire	Joanne Finn	\$31,161	\$31,161	=	\$0	+	\$31,161	+	\$0
11	Florence Aid (Flood)	Fire	Joanne Finn	\$89,497	\$89,497	=	\$44,748	+	\$44,748	+	\$0
12	Florence Aid (Flood)	Fire	Joanne Finn	\$2,924	\$2,924	=	\$0	+	\$2,924	+	\$0



City of Franklin
Finance Department - Monthly Reports

Schedule 9:

City of Franklin Grants - October 2020

	Grant Name	Department	Department Contact	Grant Total	Reimbursable Amount Spent		Amount Reimbursed	Amount Requested	Amount Spent Not Yet Requested	Bal Remaining (Grant Total - Reimb Amt Spent)
13	Hurricane Dorian	Fire	Joanne Finn	\$16,892	\$16,892	=	\$8,446	+ \$8,446	+ \$0	\$0
14	Hurricane Dorian	Fire	Joanne Finn	\$10,712	\$10,712	=	\$5,356	+ \$5,356	+ \$0	\$0
15	Sound Off with Home Fire Safety Patrol	Fire	Joanne Finn	\$1,000	\$1,000	=	\$1,000	+ \$0	+ \$0	\$0
16	TAEF Community Tree Planting	Parks	Alyssa Dillon	\$6,525	\$5,448	=	\$5,448	+ \$0	+ \$0	\$1,077
17	Acquisition of Spivey Tract	Parks	Alyssa Dillon	\$637,500	\$637,500	=	\$637,500	+ \$0	+ \$0	\$0
18	Hayes House Window Restoration	Planning	Amanda Rose	\$22,200	\$14,280	=	\$14,280	+ \$0	+ \$0	\$7,920
19	Hincheyville Historic District	Planning	Amanda Rose	\$6,000	\$4,770	=	\$4,770	+ \$0	+ \$0	\$1,230
20	Tree Planting	Parks	Paige Cruse	\$19,350	\$18,884	=	\$18,884	+ \$0	+ (\$0)	\$466
21	Harlinsdale Restoration - PREPAYMENT	Parks	Paige Cruse	\$0	\$0	=	(\$100,000)	+ \$0	+ \$0	\$0
22	Governor's Highway Safety Office-Franklin Fight Against Impaired Driving	Police	Rachel Gober	\$25,000	\$6,615	=	\$6,615	+ \$0	+ \$0	\$18,385
23	Governor's Highway Safety Office-Franklin Fight Against Impaired Driving	Police	Rachel Gober	\$20,000	\$0	=	\$0	+ \$0	+ \$0	\$20,000
24	Governor's Highway Safety Office-Network Coordinator	Police	Rachel Gober	\$20,000	\$11,753	=	\$11,753	+ \$0	+ \$0	\$8,247
25	Governor's Highway Safety Office-Network Coordinator	Police	Rachel Gober	\$20,000	\$5,435	=	\$5,426	+ \$0	+ \$0	\$14,565
26	Bulletproof Vest	Police	Will McCarville	\$3,518	\$3,518	=	\$3,518	+ \$0	+ \$0	\$0
27	COVID 19 (Stafford Act)	Various Departments	Joanne Finn/ Dawn Wildrick	\$0	\$225,000	=	\$0	+ \$225,000	+ \$0	-\$225,000
28	COVID 19 (TN CARES ACT)	Various Departments	Joanne Finn/ Dawn Wildrick	\$1,213,710	\$1,213,710	=	\$143,592	+ \$1,070,118	+ \$0	\$0
29	COVID 19 (Local Gov DA Grant)	Various Departments	Joanne Finn/ Dawn Wildrick	\$1,815,648	\$1,815,648	=	\$1,815,648	+ \$0	+ \$0	\$0
30	Replacement Vehicle - PM- Planning & Equipment	Transit	Kelly Bair	\$714,640	\$685,850	=	\$685,850	+ \$0	+ \$0	\$28,790
31	Allocation for 5307 FY2012	Transit	Kelly Bair	\$1,915,995	\$1,323,870	=	\$1,323,870	+ \$0	+ \$0	\$592,125
32	FY 14 5307 Allocation	Transit	Kelly Bair	\$1,715,113	\$871,227	=	\$854,690	+ \$0	+ \$0	\$843,886
33	FY 16 5307 Allocation	Transit	Kelly Bair	\$995,235	\$730,828	=	\$723,517	+ \$8,460	+ \$0	\$264,407
34	FY 2015 5339 - Capital Cost of Leasing	Transit	Kelly Bair	\$112,500	\$85,210	=	\$3,107	+ \$248	+ \$0	\$27,290
35	5307 FY Application	Transit	Kelly Bair	\$969,118	\$969,118	=	\$969,118	+ \$0	+ \$0	\$0
36	5307 FY Application	Transit	Kelly Bair	\$1,325,546	\$951,196	=	\$945,997	+ \$5,199	+ \$0	\$374,350
37	5307 Operating and Capital	Transit	Kelly Bair	\$1,869,577	\$307,035	=	\$292,421	+ \$14,614	+ \$0	\$1,562,542
38	CARES Act 5307 Funding	Transit	Kelly Bair	\$6,127,078	\$993,656	=	\$993,656	+ \$0	+ \$0	\$5,133,422
39	FY 2019 Urban Operating Assistance Program	Transit	Kelly Bair	\$266,900	\$266,900	=	\$266,900	+ \$0	+ \$0	\$0
40	FY 2020 Urban Operating Assistance Program	Transit	Kelly Bair	\$270,900	\$270,900	=	\$270,900	+ \$0	+ \$0	\$0
41	Governor's Highway Safety Office-Community Based Traffic Safety Enforcement and Education	Police	Joe LeCates	\$20,000	\$7,364	=	\$4,418	+ \$2,946	+ \$0	\$12,636
42	Water Reclamation Biosolids	Sewer	Michelle Hatcher	\$250,000	\$250,000	=	\$0	+ \$250,000	+ \$0	\$0
	TOTALS			\$73,885,405	\$29,082,757		\$25,690,269	\$1,792,471	\$660,500	\$44,821,847