



City of Franklin

109 3rd Ave S
Franklin, TN 37064
(615)791-3217

Meeting Agenda

Budget & Finance Committee

Thursday, February 8, 2018

1:00 PM

Board Room

Call To Order

1. [18-0065](#) Consideration of Approval of Minutes from January 11, 2018
2. [18-0121](#) Consideration Of Procurement Award To PFM Financial Advisors, LLC Of Memphis, Tennessee For Municipal Advisor Financial Advisory Services For A Term Of Award For The Finance Department (Purchasing Office Procurement Solicitation No. 2018-006; \$16,000 Budgeted In 110-85525-41500 For Fiscal Year 2018; Contract No. 2018-0001) (02/08/18 Finance 3-0)

Sponsors: Kristine Brock
Attachments: [2018-006 Tabulation of submittals 2018.01.16](#)
3. [18-0125](#) Consideration Of Procurement Award To Government Portfolio Advisors Of Portland, Oregon In The Flat-Fee Amount Of \$48,000 Per Year For Non-Discretionary Investment Advisory Services For Certain Non-Pension Assets Of The City For A Term Of Award For The Finance Department (Purchasing Office Procurement Solicitation No. 2018-011; \$25,000 Budgeted In 110-85520-41500 For Fiscal Year 2018; Contract No. 2018-0006) (02/08/18 Finance 3-0)

Sponsors: Kristine Brock
Attachments: [2018-011 Tabulation of proposals 2018.01.30](#)
4. [18-0105](#) Consideration of Resolution 2018-08, A Resolution to Revise the Organizational Chart within the Street Department (02/08/18 Finance 3-0)

Sponsors: Joe York
Attachments: [2018-08 RES TRAF ELEC TECH TO TRAF TECH 2 with Exhibit A.Law Approv](#)
5. [18-0130](#) Consideration of Resolution 2018-11, A Resolution To Revise The Organizational Chart Within Revenue Management And City Court (02/08/18 Finance 3-0)

Sponsors: Lawrence Sullivan
Attachments: [Res 2018-11 Rev Man and City Court Reorg with attachments.Law Approved.p](#)

6. [18-0119](#) Consideration of Resolution 2018-10, A Resolution to Revise the Organizational Chart within the Parks Department. (02/08/18 Finance 4-0)
- Sponsors:** Lisa Clayton
- Attachments:** [2018-10 Resolution Reclassification Seasonal positions_Fulltime Positions_At](#)
7. [18-0108](#) Budget Presentation - Parks Department
- Sponsors:** Lisa Clayton
- Attachments:** [02082018 - FY 2019 Department Budget Presentation - Parks](#)
[FY2019 Budget - 44700 - Parks - B&F](#)
[FY 2019 - Parks - PER Summary](#)
8. [18-0109](#) Budget Presentation - Sanitation & Environmental Services Fund
- Sponsors:** Jack Tucker
- Attachments:** [02082018 - B&F - SES - FY 2019 Department Budget Presentation](#)
[FY2019 Budget - 44600 - B&F](#)
[FY 2019 - SES - PER Summary - B&F](#)
9. [18-0107](#) Budget Presentations - Police Department & Drug Fund
- Sponsors:** Deb Faulkner
- Attachments:** [FY 2019 Budget Presentation - Police - B&F](#)
[FY 2019 Budget Workbook - Franklin Police Department - B&F](#)
[FY 2019 - Police - PER Summary](#)
[FY 2019 Budget Workbook - Drug Fund - B&F](#)
10. [18-0110](#) Budget Presentation - Franklin Fire Department
- Sponsors:** Rocky Garzarek
- Attachments:** [02082018 - FY 2019 Department Budget Presentation - Fire](#)
[FY2019 Budget - 42200 - Fire - B&F](#)
[FY 2019 - Fire - PER Summary - B&F](#)
11. [18-0129](#) Report on Results of FY 2018 Hotel/Motel Audit.
- Sponsors:** Kristine Brock
- Attachments:** [FY 2018 Hotel Motel Audit update_Feb 2 2018](#)
12. [18-0127](#) Monthly Reports for February 2018
- Sponsors:** Eric Stuckey, Kristine Brock and Mike Lowe
- Attachments:** [Monthly Reports - February 2018](#)

Other Business

Adjournment

ANYONE REQUESTING ACCOMMODATIONS DUE TO DISABILITIES SHOULD CONTACT A.D.A. COORDINATOR, AT 791-3277 AT LEAST 10 DAYS PRIOR TO THE MEETING, IF POSSIBLE.

Tabulation of Submittals*

Purchasing Office Solicitation No.:		2018-006 (Municipal Advisor financial advisory services)			
Notice to submitters published in the Williamson Herald on:		11/9/17			
Number of potential submitters that were notified of / that submitted a submittal in response to this request for submittals:		14 / 3			
Date and time submittal due and publicly opened:		12/12/17 2:00 PM			
Present at opening of submittals:		John Werner of Cumberland Securities; Kristine Tallent of the City of Franklin Administration Department; and Natalie Keene, Suzanne Ward and Brian Wilcox of the			
Target meeting of BOMA at which recommendation is scheduled to be considered:		2/27/18			
Submittals received from:	Does the submittal include all required documents?	Does the submittal take any exceptions to the City's procurement solicitation? / If so, how many?	Average points allocated by submittal evaluation team (out of a possible 100, utilizing evaluation criteria as listed in RFQ):	Payment terms:	Submittal is valid and may be accepted through:
Cumberland Securities Company, Inc. 350 Lighthouse Pointe Dr. Lenoir City, TN 37772 PO Box 24508 Knoxville, TN 37933 Joseph K. Ayres, Sr., President 865-988-2663 Joe.Ayres@CumberlandSecurities.com	Yes	Submittal takes no exceptions [Sample Municipal Advisory Agreement not evaluated]	81.80	net 30 days	3/31/2018
PFM Financial Advisors LLC 530 Oak Court Drive, Suite 160 Memphis, TN 38117 Lauren Lowe, Managing Director 901-682-8386 lowel@pfm.com	Yes	Yes / 4 (Confidentiality and Proprietary rights; Indemnification; notice of cancellation of insurance; Regulatory Provisions) [proposed Agreement to be negotiated]	86.80	upon receipt	12/31/2018
Raymond James & Associates Richard Dulaney One Burton Hills Blvd., Suite 225 Nashville, TN 37215 Richard (Rick) Dulaney, Managing Director 615/665-6918 richard.dulaney@raymondjames.com	Yes	Submittal takes no exceptions [Disclaimer not evaluated]	80.40	net 30 days	3/31/2018

* Shaded submittal is the submittal scored highest by the interview team

Tabulation of Submittals*

Purchasing Office Solicitation No.:		2018-011 (non-discretionary investment advisory services for certain non-pension assets of the City)					
Notice to proposers published in the <i>Williamson Herald</i> on:		11/30/17					
Number of potential proposers that were notified of / that submitted a proposal in response to this request for proposals:		20 / 4					
Date and time proposal due and publicly opened:		1/4/18 2:00 PM					
Present at opening of proposals:		Natalie Keene and Brian Wilcox of the City of Franklin Purchasing Office					
Target meeting of BOMA at which recommendation is scheduled to be considered:		2/27/18					
Proposals received from:	Does the proposal include all required documents?	Does the proposal take any exceptions to the City's procurement solicitation? / If so, how many?	Average points allocated by proposal evaluation team (out of a possible 100, utilizing evaluation criteria as listed in RFP):	Average points allocated by interview panel (out of a possible 100, utilizing evaluation criteria as listed in RFP):	Total quoted proposed fee, per year, during initial three-year term:	Payment terms:	Proposal is valid and may be accepted through:
Garcia Hamilton & Associates, L.P. 1401 McKinney, Suite 1600 Houston, TX 77010 Ruby Dang, Partner, Director of Marketing / Client Services 713-853-2359 ruby@garciahamiltonassociates.com	Yes	Proposer takes no exceptions.	75.25	not interviewed	\$60,000.00 (flat fee)	net 30 days	5/3/2018
Government Portfolio Advisors 2188 SW Park Pl., Suite 100 Portland, OR 97205 Deanne Woodring, President 503-248-9973 deanne@gpafixedincome.com	Yes	Proposer takes no exceptions.	91.88	93.38	\$48,000.00 (flat fee)	net 30 days	3/31/2018
Patterson Capital Management, LP Barton Oaks Plaza II 901 S. MoPac, Suite 195 Austin, TX 78746 Linda T. Patterson, President 512-320-5042, 800-817-2442 linda@patterson.net	Yes	Proposer takes no exceptions.	95.00	91.75	\$38,000.00 (flat fee)	net 30 days	3/31/2018
Public Trust Advisors, LLC 201 E. Pine Street, Suite 750 Orlanda, FL 38201 Thomas N. Tight, II, Managing Director 407-588-9391 tom.tight@publictrustadvisors.com	Yes	Proposer takes no exceptions.	87.58	not interviewed	\$58,000.00 (indicated fee is computed from quoted 8bps on the first \$50M and 6bps on an estimated additional \$30M)	net 30 days	3/31/2018

*Shaded submittal is the submittal scored highest by the interview team

RESOLUTION 2018-08

TO BE ENTITLED: "A RESOLUTION TO REVISE THE ORGANIZATIONAL CHART WITHIN THE STREET DEPARTMENT"

WHEREAS, the Board of Mayor and Aldermen established the annual budget for the City of Franklin for the Fiscal Year 2017-2018, by Ordinance 2017-19, effective July 1, 2017; and

WHEREAS, the current organization chart for the Street Department no longer meets the needs of the City; and

WHEREAS, the modification to the Street Department organizational chart will require no additional expense from the FY 2017-2018 Street Department budget; and

WHEREAS, the modification to the Street Department organizational chart does not modify the pay grade for the position; and

WHEREAS, the Board of Mayor and Aldermen believes it is in the best interest of the City of Franklin to adopt such change.

NOW, THEREFORE, BE IT RESOLVED by the Board of Mayor and Aldermen for the City of Franklin as follows:

Section 1. The City of Franklin hereby adopts the amended Organizational Chart for the Street Department, to be incorporated within the FY 2017-18 Budget, as shown in Exhibit A, attached, with one (1) traffic signal/maintenance electrician position being reclassified to one (1) traffic signal technician II position without amending the expenditures currently adopted in the Budget for FY 2017-18.

Section 2. That the Resolution shall be effective upon adoption.

IT IS SO RESOLVED AND DONE on this _____ day of _____ 2018.

ATTEST

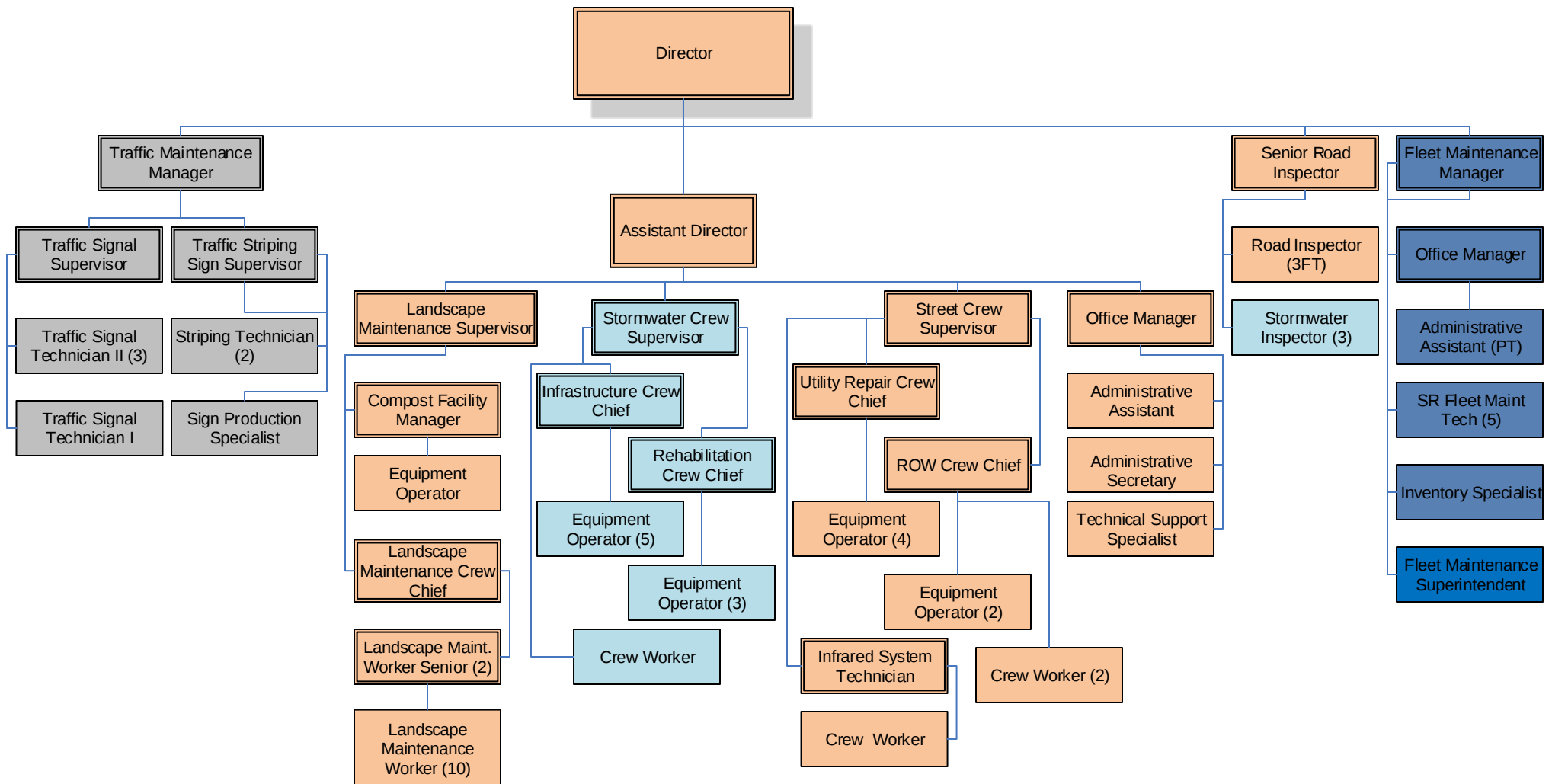
CITY OF FRANKLIN, TENNESSEE

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

Approved as to Form

By: _____
Shauna R. Billingsley
City Attorney



RESOLUTION 2018-11

TO BE ENTITLED: "A RESOLUTION TO REVISE THE ORGANIZATIONAL CHARTS WITHIN THE REVENUE MANAGEMENT DEPARTMENT AND CITY COURT"

WHEREAS, the Board of Mayor and Aldermen established the annual budget for the City of Franklin for the Fiscal Year 2017-2018, by Ordinance 2017-19, effective July 1, 2017; and

WHEREAS, the Assistant City Recorder – Revenue Management and City Court Clerk desires to adjust the Organizational Chart in both the Revenue Management Department and City Court; and

WHEREAS, with respect to both the Revenue Management Department and the City Court the reorganization will provide for more appropriate division of duties to maximize operational effectiveness and customer service; and

WHEREAS, the Board of Mayor and Aldermen desires to support the minor reorganizations of the Revenue Management Department and the City Court to include this initiative as there would be no increase in anticipated costs; and

WHEREAS, the Board of Mayor and Aldermen believes it is in the best interest of the City of Franklin to adopt such change.

NOW, THEREFORE, BE IT RESOLVED by the Board of Mayor and Aldermen for the City of Franklin as follows:

Section 1. The City of Franklin hereby adopts the amended Organization and Personnel Charts for the Revenue Management Department, to be incorporated within the FY 2017-18 Budget, as shown in Exhibit A, attached, with one (1) Financial Technician position being reclassified to one (1) Billing/Collections Technician position and one part-time Billing/Collections Technician being reclassified to one (1) full-time Billing/Collections Technician without amending the expenditures currently adopted in the Budget for FY 2017-18.

Section 2. The City of Franklin hereby adopts the amended Organization and Personnel Charts for the City Court, to be incorporated within the FY 2017-18 Budget, as shown in Exhibit B, attached, to correct the organizational chart to properly show the current appropriated level of staffing of one (1) full-time Deputy Court Clerk and two (2) part-time Deputy Court Clerk positions as shown within the Staffing by Position Table on page 143 of the currently adopted Budget for FY 2017-18.

Section 3. That the Resolution shall be effective upon adoption.

IT IS SO RESOLVED AND DONE on this _____ day of _____ 2018.

ATTEST:

CITY OF FRANKLIN, TENNESSEE:

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

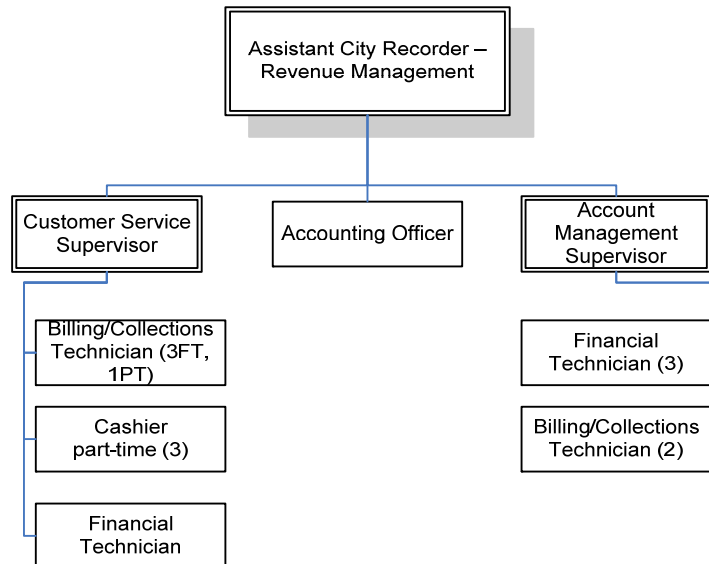
Approved as to Form:

By: _____
Shauna R. Billingsley
City Attorney



City of Franklin, Tennessee FY 2018 Operating Budget

Organizational Chart (Current)



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position (Current)

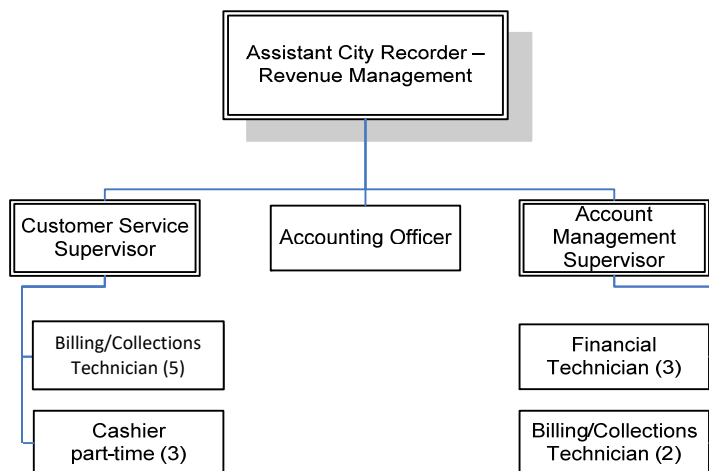
Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Asst City Recorder - Rev. Mgmt	Grade G	1	0	1	0	1	0	1	0	1	0
Account Mgmt Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Customer Service Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Accounting Officer	Grade E	1	0	1	0	1	0	1	0	1	0
Financial Technician I	Grade D	4	0	4	0	4	0	4	0	4	0
Billing/Collections Technician	Grade C	6	1	5	1	5	1	5	1	5	1
Cashier Part-Time	Grade B	0	3	0	5	0	5	0	5	0	3
TOTALS		14	4	13	6	13	6	13	6	13	4



City of Franklin, Tennessee

FY 2018 Operating Budget

Organizational Chart (Proposed)



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position (Proposed)

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Asst City Recorder - Rev. Mgmt	Grade G	1	0	1	0	1	0	1	0	1	0
Account Mgmt Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Customer Service Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Accounting Officer	Grade E	1	0	1	0	1	0	1	0	1	0
Financial Technician I	Grade D	4	0	4	0	4	0	4	0	3	0
Billing/Collections Technician	Grade C	6	1	5	1	5	1	5	1	7	0
Cashier Part-Time	Grade B	0	3	0	5	0	5	0	5	0	3
TOTALS		14	4	13	6	13	6	13	6	14	3



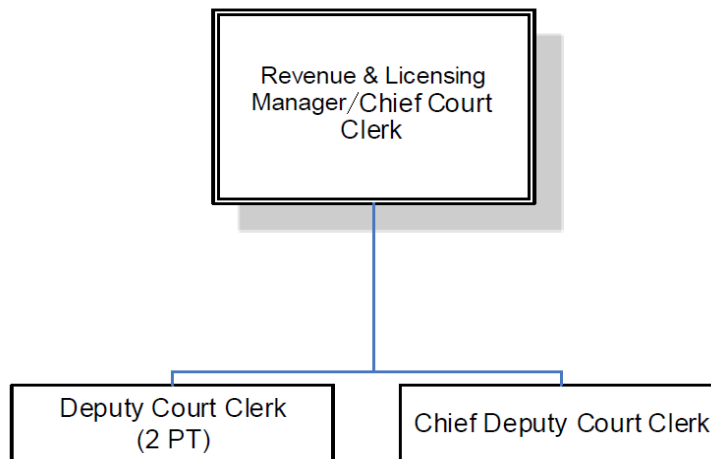
City of Franklin, Tennessee FY 2018 Operating Budget

Performance Measures

Goal: Deliver customer oriented quality service						
	Deploy tool for online payments	NA	YES	YES	YES	YES
	Customer feedback tool deployed and responding within 2 business days 100% of the time to those needing responses	NA	100.0%	100.0%	100.0%	100.0%
Goal: Collect the monies owed the City of Franklin by taking actions to pursue obligations in accordance with State and City requirements.						
	Actions taken due to citations not satisfied (% that Meet Follow Up Criteria)	95.0%	95.0%	95.0%	95.0%	95.0%

* 2017 and 2018 Data Estimated

Organizational Chart (Current)



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position (Current)

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Chief Deputy Court Clerk	Grade E	1	0	1	0	1	0	1	0	1	0
Deputy Court Clerk	Grade C	1	2	1	2	2	0	2	0	1	2
Totals		2	2	2	2	3	0	3	0	2	2



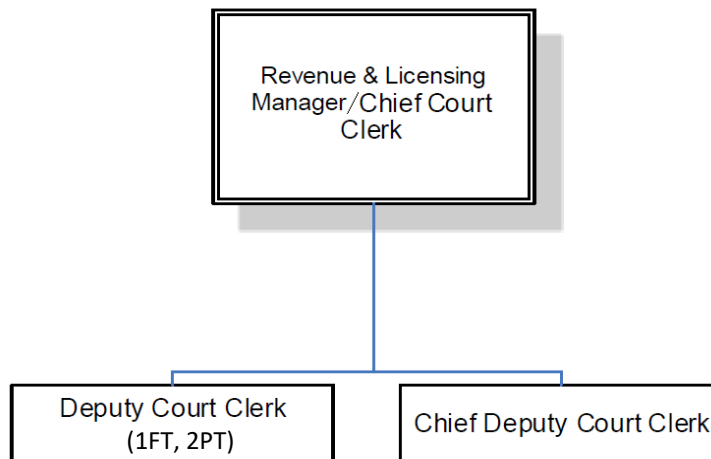
City of Franklin, Tennessee FY 2018 Operating Budget

Performance Measures

Goal: Deliver customer oriented quality service						
	Deploy tool for online payments	NA	YES	YES	YES	YES
	Customer feedback tool deployed and responding within 2 business days 100% of the time to those needing responses	NA	100.0%	100.0%	100.0%	100.0%
Goal: Collect the monies owed the City of Franklin by taking actions to pursue obligations in accordance with State and City requirements.						
	Actions taken due to citations not satisfied (% that Meet Follow Up Criteria)	95.0%	95.0%	95.0%	95.0%	95.0%

* 2017 and 2018 Data Estimated

Organizational Chart (Proposed)



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position (Proposed)

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Chief Deputy Court Clerk	Grade E	1	0	1	0	1	0	1	0	1	0
Deputy Court Clerk	Grade C	1	2	1	2	2	0	2	0	1	2
Totals		2	2	2	2	3	0	3	0	2	2

RESOLUTION 2018-10

**TO BE ENTITLED: "A RESOLUTION TO REVISE THE ORGANIZATIONAL CHART
WITHIN THE PARKS DEPARTMENT"**

WHEREAS, the Board of Mayor and Aldermen established the annual budget for the City of Franklin for the Fiscal Year 2017-2018, by Ordinance 2017-19, effective February 1, 2018; and

WHEREAS, the current organization chart for the Parks Department no longer meets the needs of the City; and

WHEREAS, the modification to the Parks Department organizational chart will require no additional expense from the FY 2017-2018 Parks Department budget; and

WHEREAS, the Board of Mayor and Aldermen believes it is in the best interest of the City of Franklin to adopt such change.

NOW, THEREFORE, BE IT RESOLVED by the Board of Mayor and Aldermen for the City of Franklin as follows:

Section 1. The City of Franklin hereby adopts the amended Organizational Chart for the Parks Department, to be incorporated within the FY 2017-18 Budget, as shown in Exhibit A & B, attached, with two (2) Athletic Seasonal Worker positions being reclassified to one (1) full-time Athletic Worker position and one (1) Seasonal Program Specialist position and one (1) part-time Facilities Worker position being reclassified to one (1) full-time Facilities Worker without amending the expenditures currently adopted in the Budget for FY 2017-18.

Section 2. That the Resolution shall be effective upon adoption.

IT IS SO RESOLVED AND DONE on this _____ day of _____ 2018.

ATTEST

CITY OF FRANKLIN, TENNESSEE

By: _____

By: _____

ERIC S. STUCKEY
City Administrator

DR. KEN MOORE
Mayor

Approved as to Form

By: _____

Shauna R. Billingsley
City Attorney

Exhibit A:

Current Parks Department Organization Chart FY 2017-18

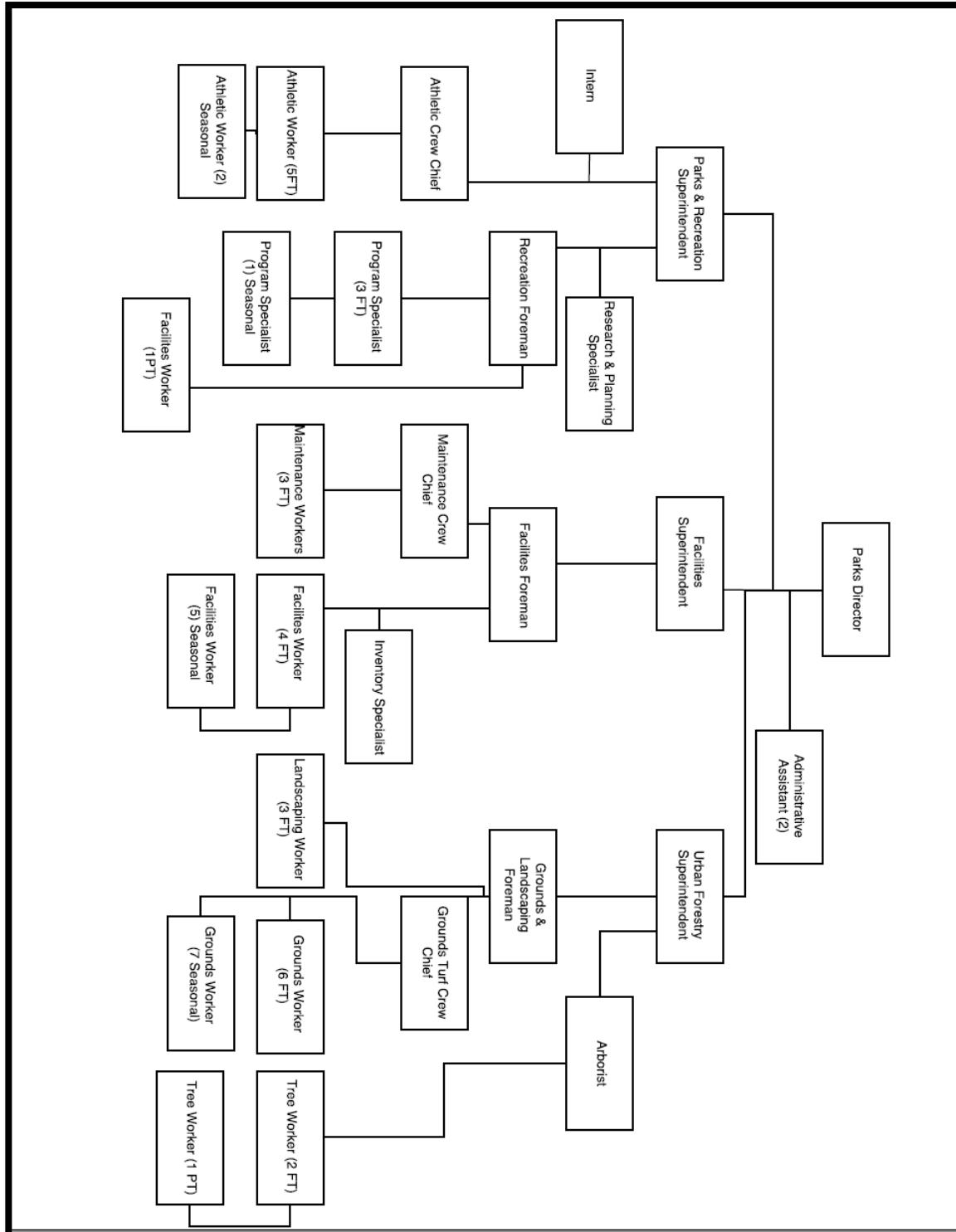
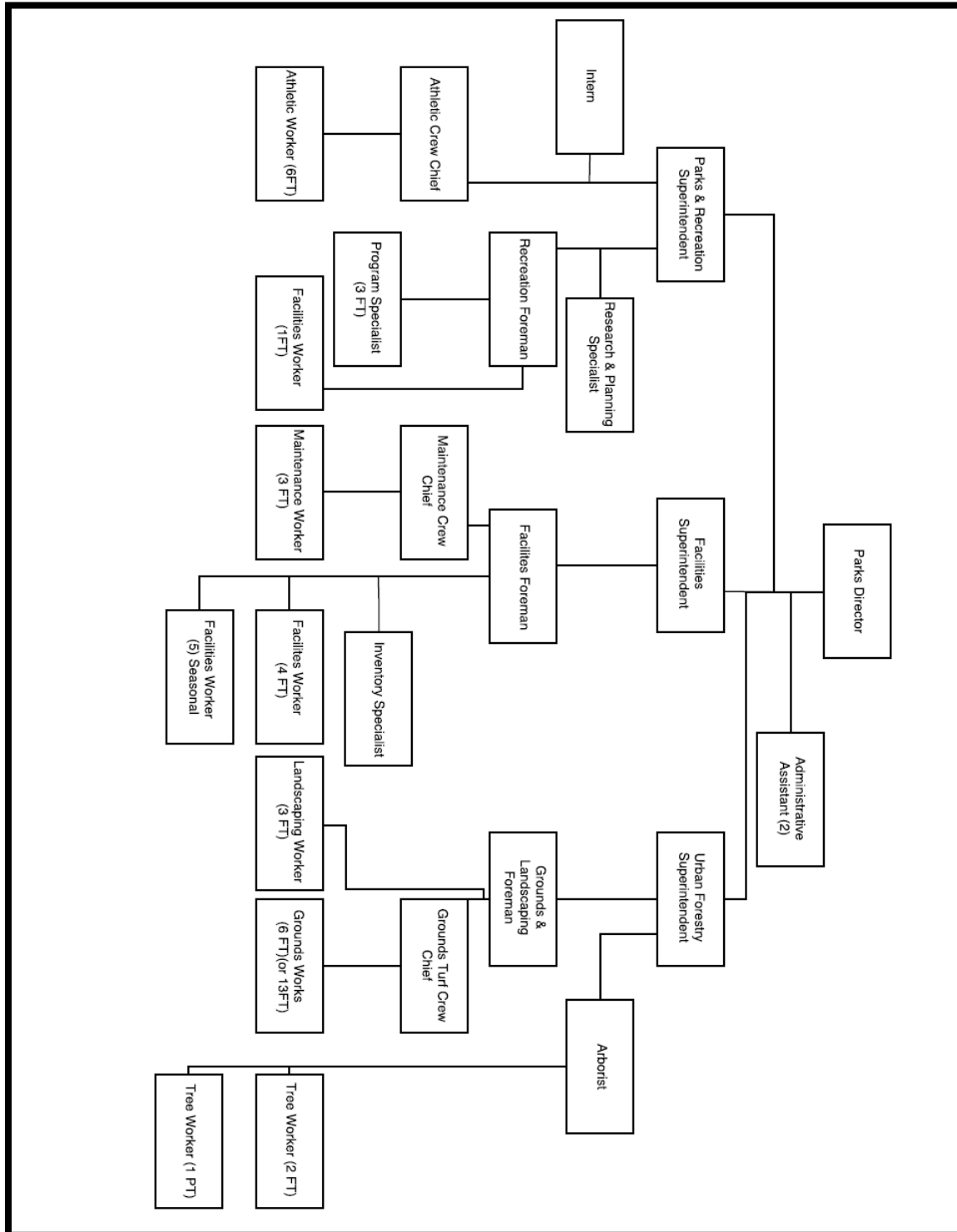


Exhibit B:

New Parks Department Organization Chart, January 2018.





City of Franklin, Tennessee
FY 2019 Operating Budget Request

Parks Department

Lisa Clayton, Parks Director

Kevin Lindsey, Facilities Superintendent

Paige Cruse, Parks & Recreation Superintendent



City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**



City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Mission of the Franklin Parks Department

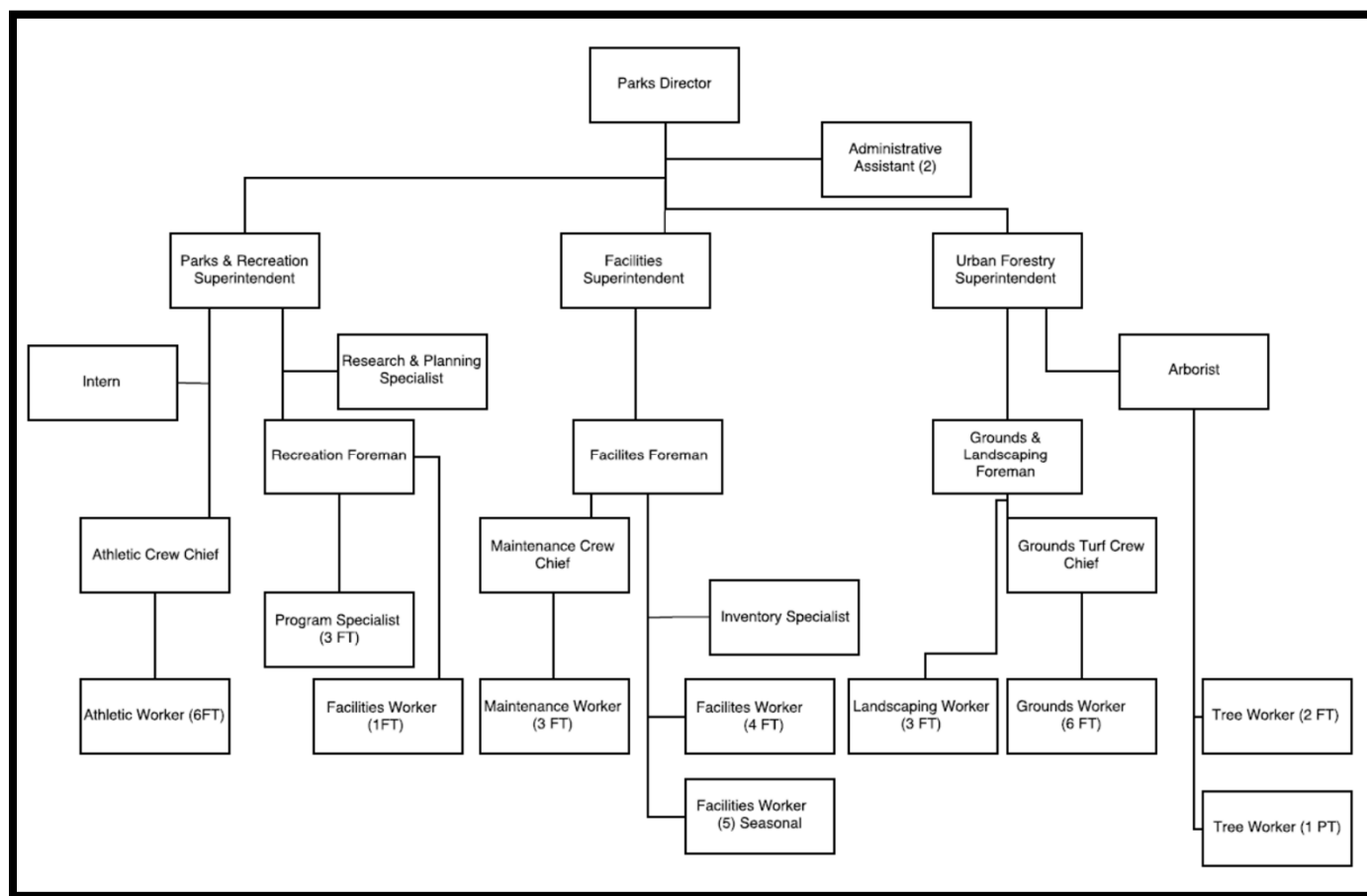
Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.



City of Franklin, Tennessee - FY 2019 Budget Request

Parks Department

Organization Chart





City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Base Budget Request: Personnel

FY 19: Total Personnel

Salary & Wages: \$1,970,391.00

Overtime Pay: \$37,807.00

Current Staffing Level

(43) Full-Time Employees

(1) Part-Time Employee

(5) Seasonal Employees

(1) Intern

No additional staff requested in FY 19.



City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Base Budget Request: Operations

FY 19 Operations:

\$2,141,698 or an increase of 8% (\$159,085)

Reasons for Increases:

Repair & Maintenance Services:

Grounds Services (104.8%)



City of Franklin, Tennessee - FY 2019 Budget Request **[Parks Department]**

Base Budget Request: Capital

No capital request in 2019.



City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Program Enhancement Requests

(2) Requests:

Jim Warren Park Tennis Courts (8) Replacement

Proposal for Architectural Services:
for Harlinsdale Farm



City of Franklin, Tennessee - FY 2019 Budget Request

Parks Department

Program Enhancement Requests

(1 of 2) Requests:

Jim Warren Park Tennis Courts (8) Replacement





City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Program Enhancement Requests

(1 of 2) Requests:

Jim Warren Park Tennis Courts (8) Replacement





City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Program Enhancement Requests

(1 of 2) Requests:

Jim Warren Park Tennis Courts (8) Replacement





City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Program Enhancement Requests

(1 of 2) Requests:

Jim Warren Park Tennis Courts (8) Replacement





City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Program Enhancement Requests

(2 of 2) Requests: Architectural Services: for Harlinsdale Farm

- * Original Master Plan was completed in 2005
- * Develop a new master plan concentrating on specific structures & trail to a proposed bridge:
- * Deliverables:
 - ~Cost analysis on each structure
 - ~Programming options: Who, What & How would each structure be used.
 - ~CIP: Update the document with more accuracy and a holistic approach to the property.
 - ~ Potential Partnership: Their role in preserving & using the farm.



City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Program Enhancement Requests

(2 of 2) Requests:
Architectural Services: for Harlinsdale Farm





City of Franklin, Tennessee - FY 2019 Budget Request **Parks Department**

Program Enhancement Requests

(2 of 2) Requests:

Architectural Services: for Harlinsdale Farm





City of Franklin, Tennessee

FY 2019 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	2,025,959	2,422,686	2,903,252	2,671,490	2,825,100	-78,152	-2.7%
Operations	1,490,052	1,725,442	1,982,613	1,960,806	2,141,698	159,085	8.0%
Capital	24,967	74,528	325,983	319,619	0	(325,983)	100.0%
Total	3,540,978	4,222,656	5,211,848	4,951,915	4,966,798	-245,050	-4.7%

Department Goals

Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.



Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2018-19 will be implementing new/existing projects and day-to-day services while balancing the projections provided in the 2015 Comprehensive Parks Master Plan. Three areas of concentration will take place in the new fiscal year: Master Plan the new Southeast Municipal Park; continued construction of master plan for Carter's Hill Battlefield Park and the implementation of the new Parkland Impact Fee ordinance. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.



City of Franklin, Tennessee

FY 2019 Operating Budget

Parks

Lisa Clayton, Director

Department Summary (continued)

REVENUES:

Park General Fund in the 2017 calendar year ended with \$77,541 in revenue and on target. For the 2018-19 fiscal year, revenues are projected at approximately \$84,407. The majority of Parks revenue comes from special events, athletic rentals and lease agreements.

EXPENDITURES:

Park General Fund operational expenditures for the new fiscal budgeted year are \$1.97 million. This is a slight decrease despite new facilities at Harlinsdale Farm, Old Liberty Pike Neighborhood Park, Carter's Hill Park and Bicentennial Park - Point Park. The increase in population also has had an impact on the amount of park patrons attending events in FY18 &19. The Parks Department projects a 8% increase in patrons attending events hosted by the department which is an increase in projected workload for existing staff. Parks budgeted personnel in 2018-19 for a total of (43) forty-three full time personnel within seven divisions within the department. A total of (14) fourteen part-time or seasonal positions are being proposed in various positions. The need to combine existing seasonal positions to hire full-time personnel within the Programming and Athletic Divisions will be crucial for FY19.

CAPITAL:

The department developed a Capital Improvement Plan and implementation policies along with other CIP projects with the city as a whole. The 10-year CIP plan will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately \$67 million dollar worth of projects. The top project for FY19 will be adopt a master plan for the new Southeast Municipal Complex and begin construction design.

SUMMARY:

The Fiscal Year 2018-2019 budget for the City of Franklin Parks Department is a product of months of considerable effort by many individuals beginning with the input and analysis of staff members at all levels of the organization and continuing through the final decisions of BOMA that values strategic planning and is committed to our community's quality of life and efficient stewardship of public funds.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Participation					
Children - All	16,609	16,941	19,000	19,570	20,157
Children - Franklin	16,247	16,572	17,050	17,562	18,088
Total participation – youth	32,856	33,513	36,050	37,132	38,245
Adults - All	28,686	29,260	31,260	32,198	33,164
Adults - Franklin Residents	28,097	28,659	29,250	30,128	31,031



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Seniors - All	670	683	800	824	849
Registered Athletics	8,500	8,670	8,845	9,110	9,384
City Sponsored Events	9,000	9,248	17,966	18,505	19,060
Non-City Sponsored Events	35,000	36,230	23,378	24,079	24,802
Park Attendance by Scheduled Users					
Schools	9,000	9,200	9,350	9,631	9,919
Athletics	9,000	9,350	9,520	9,806	10,100
City Sponsored Special Events	28,500	15,160	17,966	18,505	19,060
Outside Sponsored Special Events	46,000	47,750	41,344	42,584	43,862
Parks and Recreation Acres Maintained	704	704	704	725	747
Passive Parks	514	514	514	529	545
Active Parks	190	190	190	196	202
Greenway miles	12	15	15	16	16
Permit applications received	164	247	345	355	366
Parks and Recreation Units Managed	16	16	16	16	17
Estimated annual hours of operation of units	70,080	70,080	70,080	72,182	74,348
Revenues from user fees	\$ 41,329	\$ 89,377	\$ 77,541	\$ 84,407	\$ 84,407
Number of volunteer hours worked	18,237	18,602	19,160	19,735	20,327
Total number of training hours	1,200	764	1,470	1,514	1,560
Grant proceeds awarded	\$ 20,000	\$ 86,936	\$ -	\$ -	\$ -
Urban Forestry & Recycling					
Trees Planted	275	167	187	193	198
Tree Farm Trees	0	25	75	77	80
Trees Planted by Donation/Grants	10	4	5	5	5
Trees Purchased From Tree Bank	250	146	141	145	150
Lecture Series Attendance	75	0	0	0	0
Blue Bag Recycling	785	703	692	713	734

^Eastern Flank & Bicentennial Parks were under construction and unavailable for rent for majority of the year. Inclement weather was another reason for lower numbers (i.e. 4th of July)

Efficiency Measures

	2015	2016	2017	2018*	2019*
Cost per Franklin Resident to Support Parks*	\$ 19.29	\$ 18.87	TBD	TBD	TBD
Parks and Recreation Cost Per Capita	\$ 70.18	\$ 73.74	\$ 80.25	TBD	TBD
Tennessee Statewide Benchmarking Average	\$ 97.30	\$ 92.93	\$ 90.63	TBD	TBD
Percentage of Costs Supported by Parks and Recreation User Fees Collected	0.48%	1.83%	1.36%	1.25%	1.25%
Tennessee Statewide Benchmarking Average	10.0%	11.2%	11.7%	TBD	TBD
Total Costs per Total Parks and Recreation Areas Maintained	\$ 6,616	\$ 6,952	\$ 8,083	\$ 7,000	\$ 7,000
Tennessee Statewide Benchmarking Average	\$ 8,083	\$ 7,370	\$ 8,168	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

*Formula is Operations Expenses / Population

Outcome (Effectiveness) Measures

		2015	2016	2017*	2018*	2019*
	Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
	Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	9%	65%	65%	TBD	TBD
	Target (Source: 2012 Community Survey by ASI for Franklin Tomorrow)	9%	9%	65%	65%	65%
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Acres per 1000 residents	10.61	10.61	9.93	9.93	9.93
	Tennessee Statewide Benchmarking Average	16.50	17.16	16.64	TBD	TBD
	Target (National Parks & Recreation Association)	6	6	6	6	6
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Remain one of the Top Rated Healthy Cities in Tennessee					
	State Rank	TBD	TBD	TBD	TBD	TBD
	Target (Robert Wood Johnson Foundation, 2012)	1st	1st	1st	1st	1st
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Maintain Status as Tree City USA					
	Number of years received	10	11	12	13	14
	Target: Status Maintained? (Arbor Day Foundation?)	Yes	Yes	Yes	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD

*Estimated

Franklin Citizens Survey

(Fall 2016)

		2x/week+	2-4x/mo	Once/mo.	Not at all
☒	% of respondents Used Franklin recreation centers or their services	15%	18%	30%	37%
☒	% of respondents Visited a neighborhood park or City park	20%	32%	37%	11%

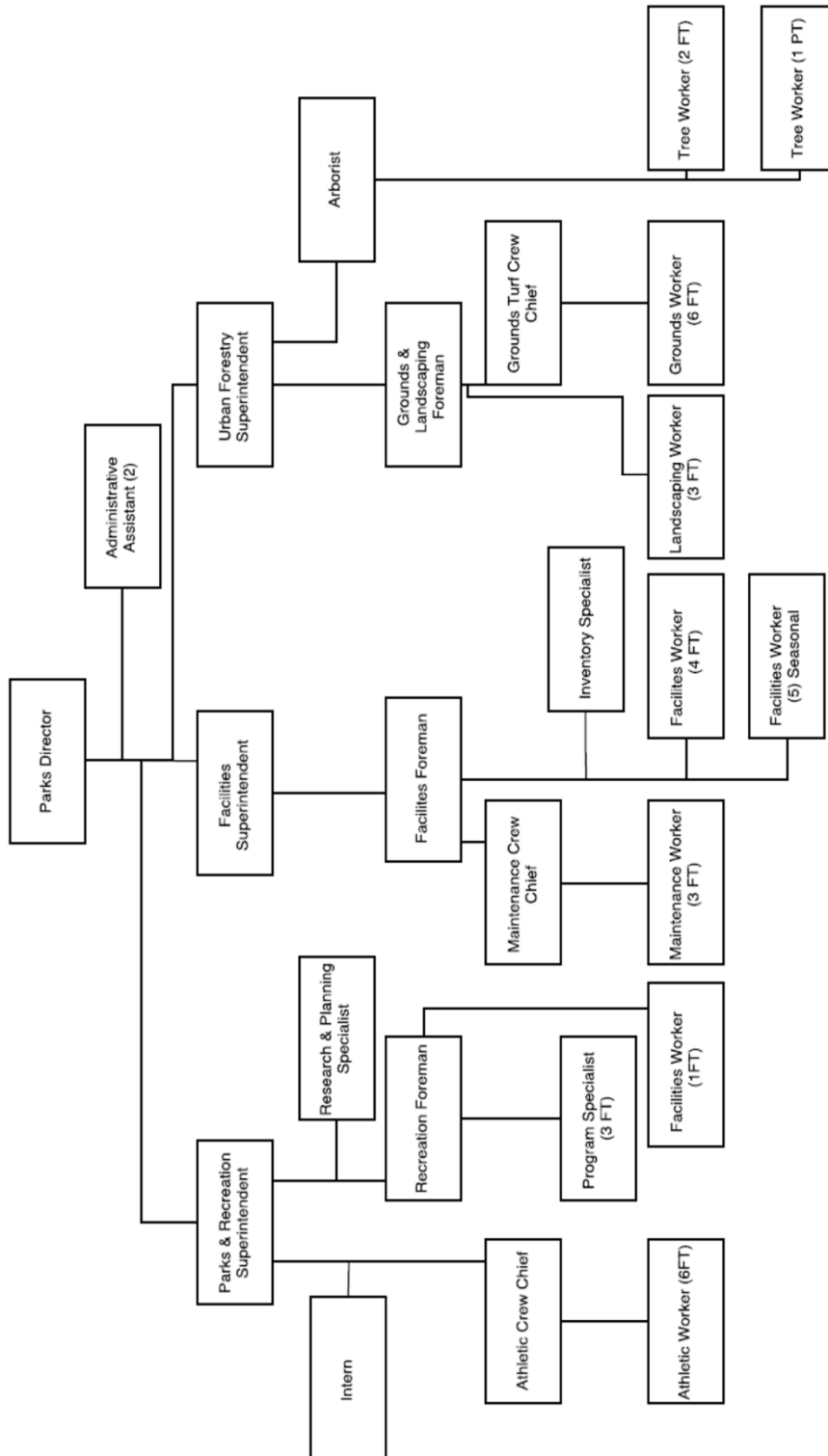
		Excellent	Good	Fair	Poor
☒	% rating the quality of City parks	45%	46%	8%	1%
☒	% rating the quality of Recreation programs or classes	34%	50%	13%	2%
☒	% rating the quality of Recreation centers or facilities	38%	47%	13%	2%
☒	% rating the quality of Franklin open space	21%	49%	21%	9%
☒	% rating Recreational opportunities as it relates to Franklin as a whole	25%	52%	19%	3%
☒	% rating Fitness opportunities as it relates to Franklin as a whole	27%	50%	19%	4%



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	H	1	0	1	0	1	0	1	0	1	0
Urban Forestry Superintendent*	H	0	0	0	0	0	0	1	0	1	0
Grounds & Landscape Foreman	G	1	0	1	0	1	0	1	0	1	0
Facilities Foreman	G	1	0	1	0	1	0	1	0	1	0
Recreation Foreman	F	1	0	1	0	1	0	1	0	1	0
Arborist	F	1	0	1	0	1	0	1	0	1	0
Program Coordinator	E	0	0	0	0	0	1	0	1	0	1
Research & Planning Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	0	0	0	0	0	0	0	0	0	0
Athletics Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Program Specialist*	D	1	1	1	1	2	1	3	1	4	0
Admin Assistant	D	1	0	1	0	2	0	2	0	2	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Maintenance Worker	D	3	0	3	0	3	0	3	0	3	0
Athletic Worker	B	4	2	5	2	5	2	5	2	6	0
Tree Worker	B	0	3	2	1	2	1	2	1	2	1
Facilities Worker	B	3	4	4	5	4	5	4	5	4	4
Grounds Worker	B	4	7	6	7	6	7	6	7	6	0
Landscaping Worker	B	3	0	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	1	0	1	0	1
TOTALS		31	18	37	17	39	18	41	18	43	7

*Note: Urban Forestry Superintendent funded for ten months of FY 2018; Program Specialist funded for six months of FY 2018.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,462,884	1,715,555	2,031,158	1,938,150	1,947,679	(83,479)	-4.1%
Employee Benefits	563,075	707,131	872,094	733,340	877,421	5,327	0.6%
Total Personnel	2,025,959	2,422,686	2,903,252	2,671,490	2,825,100	(78,152)	-2.7%
Operations							
Transportation Services	26,512	17,334	14,845	15,275	15,775	930	6.3%
Operating Services	9,142	15,601	20,150	20,565	22,035	1,885	9.4%
Notices, Subscriptions, etc.	34,982	59,526	94,465	91,550	94,762	297	0.3%
Utilities	249,349	302,628	255,534	259,862	268,599	13,065	5.1%
Contractual Services	32,670	63,151	106,040	114,260	103,855	(2,185)	-2.1%
Repair & Maintenance Services	228,146	272,225	256,820	328,450	526,025	269,205	104.8%
Employee programs	12,154	8,557	25,770	26,035	27,815	2,045	7.9%
Professional Development/Travel	20,359	30,536	43,345	44,900	46,520	3,175	7.3%
Office Supplies	12,604	14,986	18,850	19,440	20,535	1,685	8.9%
Operating Supplies	73,329	120,632	120,748	122,655	130,706	9,958	8.2%
Fuel & Mileage	40,161	46,678	37,045	38,155	39,300	2,255	6.1%
Machinery & Equipment (<\$25,000)	141,946	197,571	143,340	154,040	142,208	(1,132)	-0.8%
Repair & Maintenance Supplies	245,892	264,015	355,445	368,535	394,719	39,274	11.0%
Operational Units	94,078	48,572	260,000	115,000	165,000	(95,000)	-36.5%
Property & Liability Costs	56,285	61,803	62,864	72,857	75,698	12,834	20.4%
Rentals	27,589	26,739	43,385	45,160	46,995	3,610	8.3%
Permits	3,227	2,306	3,100	3,200	3,300	200	6.5%
Other Business Expenses	435	893	770	770	790	20	2.6%
Debt Service and Lease Payments	181,192	171,689	120,097	120,097	17,061	(103,036)	-85.8%
Total Operations	1,490,052	1,725,442	1,982,613	1,960,806	2,141,698	159,085	8.0%
Improvements	-	-	29,283	30,000	-	(29,283)	-100.0%
Infrastructure	24,967	74,528	-	-	-	-	0.0%
Machinery & Equipment (>\$25,000)	-	-	296,700	289,619	-	(296,700)	-100.0%
Capital	24,967	74,528	325,983	319,619	-	(325,983)	-100.0%
Total Parks Department	3,540,978	4,222,656	5,211,848	4,951,915	4,966,798	(245,050)	-4.7%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	1,419,196	1,644,009	2,064,551	976,307	1,903,843	1,979,142	2,058,308	2,140,640
	81120	OVERTIME PAY	43,688	51,279	35,513	32,438	34,307	37,807	39,319	40,892
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES		20,267						
	81199	VACANCY ADJUSTMENT			(68,906)			(69,270)	(72,041)	(74,922)
=	XWAGE	TOTAL WAGES	1,462,884	1,715,555	2,031,158	1,008,745	1,938,150	1,947,679	2,025,586	2,106,610
=	81410	FICA (EMPLOYER'S SHARE)	106,819	123,651	150,609	73,376	123,561	163,033	169,870	176,665
=	81420	MEDICAL PREMIUMS	308,431	372,158	524,423	193,164	383,388	471,920	519,112	571,023
=	81430	GROUP INSURANCE PREMIUMS	24,299	28,796	32,753	14,741	28,000	41,825	43,916	46,112
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(71,442)	(86,871)	(110,301)	(55,049)	(94,564)	(118,062)	(129,868)	(142,855)
!	81450	RETIREMENT CONTRIBUTIONS	154,726	200,949	223,596	167,697	230,303	253,333	278,667	306,533
	81455	DEFERRED COMP MATCH	13,999	25,055	14,700	19,833	25,000	26,250	27,563	28,941
	81460	UNEMPLOYMENT CLAIMS		4,276	5,834		5,834	6,009	6,309	6,625
	81470	WORKERS COMPENSATION PREMIUMS	7,454	13,231	15,750	16,591	17,088	17,942	18,840	19,781
	81475	WORKERS COMPENSATION CLAIMS	18,789	25,886	14,730	742	14,730	15,170	15,625	16,406
=	XBEN	TOTAL BENEFITS	563,075	707,131	872,094	431,095	733,340	877,421	950,034	1,029,231
=	XPER	TOTAL PERSONNEL	2,025,959	2,422,686	2,903,252	1,439,840	2,671,490	2,825,100	2,975,620	3,135,841
		Operations								
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	197	190	830	80	830	895	970	1,040
1		Administration	197	190	375		375	400	410	420
2		Athletic Division			130		130	120	130	140
3		Facilities/Maintenance Division			50		50	50	60	70
4		Grounds Division			25		25	25	30	35
5		Landscaping Division			25		25	25	30	35
6		Programming Division			125		125	175	200	225
7		Urban Forestry			100		100	100	110	115
*		Amount missing from detail				80				
+	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	26,074	16,926	13,775	2,605	14,195	14,620	15,065	15,515
1		Administration	26,074	5,436	210		220	230	240	250
2		Athletics Division		8,000	8,700		8,960	9,230	9,510	9,795
3		Facilities/Maintenance Division		2,165	3,000		3,090	3,180	3,275	3,370
4		Grounds Division		325	335		345	350	360	370
5		Landscaping Division		200	210		220	230	240	250
6		Programming Division		500	1,010		1,040	1,070	1,100	1,130
7		Urban Forestry Division		300	310		320	330	340	350
*		Amount missing from detail				2,605				
	82130	VEHICLE LICENSES & TITLES	241	218	240	18	250	260	270	280
	82140	VEHICLE TOW-IN SERVICES								
=	XTRC	TOTAL TRANSPORTATION CHARGES	26,512	17,334	14,845	2,703	15,275	15,775	16,305	16,835
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	827	5,129	7,855	346	8,060	8,250	8,500	8,755
1		Administration	827	5,129	760		780	790	800	810
2		Athletics Division			510		520	530	540	550
3		Facilities/Maintenance Division			430		445	450	500	550
4		Programming Division			5,305		5,465	5,630	5,800	5,975
5		Urban Forestry Division			850		850	850	860	870
*		Amount missing from detail				346				
	82240	TRANSCRIPTION FEES	126	48	600	235	250	600	600	700
	82250	TESTING & PHYSICALS	6,646	8,414	6,825	3,202	6,825	7,025	7,235	7,450
+	82260	UNIFORM RENTAL & SERVICES	417	494	1,920	455	2,455	3,070	3,245	3,460
1		Administration	417	494	200		200	210	220	230
2		Athletics Division			375		400	425	430	455
3		Facilities/Maintenance Division			350		375	400	425	450

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	4	Grounds Division			200		200	225	250	275
	5	Landscaping Division			80		80	90	100	125
	6	Programming Division			515		1,000	1,500	1,600	1,700
	7	Urban Forestry Division			200		200	220	220	225
	*	Amount missing from detail				455				
+	82270	LANDRILL & BIOSOLIDS MANAGEMENT SERVICES	851	1,516	2,670	508	2,695	2,800	2,905	3,010
	1	Facilities/Maintenance Division	851	1,516	1,880		1,880	1,940	2,000	2,060
	2	Landscape Division			150		175	200	225	250
	3	Athletics Division			640		640	660	680	700
	*	Amount missing from detail				508				
	82299	OTHER OPERATING SERVICES	275		280		280	290	300	310
=	XOPSV	TOTAL OPERATING SERVICES	9,142	15,601	20,150	4,746	20,565	22,035	22,785	23,685
	82310	LEGAL NOTICES	6,115	5,467	5,850	812	5,850	5,965	6,085	6,205
+	82350	DUES FOR MEMBERSHIPS	2,510	2,352	4,720	2,595	4,720	4,865	5,015	5,155
	1	Administration	2,510	2,352	440		440	460	475	490
	2	Athletics Division			930		930	960	990	1,010
	3	Facilities/Maintenance Division			1,060		1,060	1,090	1,125	1,160
	4	Grounds Division			275		275	280	285	290
	5	Landscaping Division			430		430	445	460	475
	6	Programming Division			750		750	770	795	820
	7	Urban Forestry Division			835		835	860	885	910
	*	Amount missing from detail				2,595				
	82355	PROFESSIONAL STANDARDS / ACCREDITATION	15	115		295	200	210	220	230
+	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	25,933	36,939	71,895	12,284	78,740	81,492	83,855	87,780
	01	Marketing Events through Skyline Banners and Logo Table Coverings			2,575		2,650	2,650	2,730	2,810
	02	Family Day City Wide Event			13,710		15,000	15,450	15,915	16,390
	03	Concert Series in the Parks			2,730		2,810	2,895	2,980	3,070
	04	Movies in the Park			5,400		5,670	5,840	6,015	6,195
	05	Newspaper (media)			3,100		3,200	3,295	3,395	3,495
	06	Radio & Parent Magazine (media)			3,200		3,300	3,400	3,500	3,600
	07	TPHF Equine Program			2,835		3,820	3,935	4,055	4,180
	08	Promotion of Park Rental Facilities			1,400		1,500	1,600	1,700	1,800
	09	FY 18, 19, 20 Dog Park Event			3,810		3,925	4,045	4,170	4,295
	10	Touch -A-Truck Event			2,760		2,780	2,865	2,950	3,040
	11	Park Promo Items			1,700		1,800	1,855	1,910	1,970
	12	Online Email Service			430		440	450	460	470
	13	United Way Event Promo Items			375		400	425	450	475
	14	Bicentennial Park Ribbon Cutting Event Ceremony					2,500			
	15	City Wide Arbor Day Celebration and 4-Tree Commission Seminars			3,860		4,050	4,170	4,295	4,425
	16	Various	25,933	36,939						
	17	Past Budget Amount								
	19	FY 17, 18, 19 Kid's Shows at Pinkerton Park			5,510		5,785	5,960	6,140	6,325
	20	FY 17, 18, 19 Partnerships with Outside Events			1,875		1,970	5,000	5,000	6,500
	21	Various Park Programs with Seniors & Adults			5,000		5,150	5,305	5,465	5,630
	22	FY 17, 18, 19 Park Fit Program: Partnership w/ Franklin Tomorrow			1,325		1,390	1,432	1,475	1,520
	23	RTP Equestrian Trail & Canoe Launch Ribbon Cutting Event								
	24	FY 17, 18, 19 Franklin Kids Arts Festival			10,300		10,600	10,920	11,250	11,590
	*	Amount missing from detail				12,284				
+	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	235	14,589	11,300	30,531	1,340	1,380	1,420	1,460
	01	Various Events	235	14,589	1,300		1,340	1,380	1,420	1,460
	2	FY 17 Host TN Recreation & Parks Assoc. State Conference			10,000					
	*	Amount missing from detail				30,531				
+	82371	EMERGENCY RELIEF								
	01	Various								
	*	Amount missing from detail								
+	82390	PUBLICATIONS, NON-TRAINING	174	64	700		700	850	900	930
	1	Administration	174	64	100		100	100	100	100
	2	Athletics Division			50		50	75	75	100
	3	Facilities/Maintenance Division			100		100	125	125	130

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	4	Grounds Division			25		25	50	75	75
	5	Landscaping Division			25		25	50	75	75
	6	Programming Division			100		100	125	125	125
	7	Urban Forestry Division			300		300	325	325	325
	*	Amount missing from detail								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	34,982	59,526	94,465	46,517	91,550	94,762	97,495	101,760
	82410	ELECTRIC SERVICE	68,647	77,968	63,655	32,690	65,565	67,530	69,555	71,640
	82420	WATER & SEWER SERVICE	106,815	136,635	117,902	62,021	121,435	125,074	128,825	132,670
	82430	STORMWATER SERVICE	14,817	14,817	11,670	6,174	12,020	12,381	12,750	13,130
	82435	SOLID WASTE SERVICE	22,301	30,576	26,250	13,951	27,037	27,848	28,680	29,540
	82440	NATURAL GAS SERVICE	5,383	6,964	1,432	2,846	1,475	1,520	1,565	1,610
	82450	TELEPHONE SERVICE	2,062	2,215	3,100	1,165	3,160	3,224	3,320	3,420
	82451	800 MHZ ACCESS LINE SERVICE	2,076	2,151	5,200	1,126	2,060	2,060	2,120	2,185
	82455	CELLULAR TELEPHONE SERVICE	23,130	27,182	22,080	12,605	22,740	24,462	25,685	26,969
+	82470	INTERNET & RELATED SERVICES	4,118	4,120	4,245	2,022	4,370	4,500	4,635	4,775
	1	Programming Division: Internet at EFBP	4,118	4,120	4,245		4,370	4,500	4,635	4,775
	*	Amount missing from detail				2,022				
=	XUTIL	TOTAL UTILITIES	249,349	302,628	255,534	134,600	259,862	268,599	277,135	285,939
+	82510	COMPUTER SERVICES	10,163	7,000				3,000	3,500	4,000
	01	Presidio Fiber Camera System (Server Room)								
	02	Jim Warren Skatepark								
	03	Jim Warren Maintenance Area								4,000
	04	Jim Warren Tennis Courts/Playground Area								
	05	Jim Warren Concession Stands								
	06	Jim Warren Phase 4 Pavilion Area								
	07	Jim Warren Administration Office								
	08	Various Parks Camera System Installation								
	09	Add Fiber to Eastern Plank Battlefield Park Event Facility								
	10	Add Fiber to Harlinsdale Farm (multiple facilities)							3,500	
	11	Add Fiber to Liberty Park Maintenance Facility						3,000		
	12	Various	10,163	7,000						
	*	Amount missing from detail								
+	82540	ENGINEERING SERVICES	7,040	3,450	10,900	532	20,400	5,500	5,600	5,700
	01	Engineering Stamped Drawings for EFBP Kitchen Design								
	02	Engineering Services for Grants or Unknown Small Projects			5,300		5,400	5,500	5,600	5,700
	03	Various Park Item	7,040	3,450		532				
	04	Fort Granger Bridge Design								
	05	Renovation of Employee Breakroom and Maintenance Facility Extension								
	06	Jim Warren Park Soil & Trash Container Bin Design(s)								
	07	Engineering Drawings for Effluent Water to JWP Athletic Fields								
	08	Redesign of Football Concession Stand at JWP Phase 5								
	09	Design of Pavilion(s) at Pinkerton & JWP								
	10	FY 2017 Carter's Hill Battlefield Property Survey								
	11	FY 18 Carter's Hill Battlefield Plat			5,600					
	12	FY 18 Harlinsdale Farm Main Campus Irrigation & Stormwater Plan					15,000			
	*	Amount missing from detail								
+	82560	CONSULTANT SERVICES	8,603	32,281	50,000	17,804	50,000	50,000	67,500	68,000
	01	City Cemeteries Maintenance & Preservation Plan								
	02	Survey of Property or Various Projects			15,000		15,000	15,000	15,000	15,000
	3	2017 - PER - FSSD & COF Property Master Plan								
	4	2018 FSSD Design work for first project - Partnership			35,000		35,000	35,000	37,500	38,000
	5	Various Consultant Park Projects	8,603	32,281		17,804			15,000	15,000
	*	Amount missing from detail								
+	82599	OTHER CONTRACTUAL SERVICES	6,864	20,420	45,140	2,984	43,860	45,355	47,390	49,455
	01	Cell Phone Tour Yearly Fee			780		790	800	810	820
	02	Parking Management Company for All Special Events			14,110		14,530	14,960	15,410	15,875
	03	Wildlife Removal	6,864		3,000		3,000	2,500	2,500	2,500
	04	Historic Cemetery Contract Work for Stone Restoration			6,000		7,000	8,000	9,000	10,000
	5	Harlinsdale Farm: Equine Contracts								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	6	Park Ped/Vehicular Bridges (22); Overlooks (2) & Tunnels (2)			18,000		18,540	19,095	19,670	20,260
	7			20,420						
	*	Amount missing from detail				2,984				
=	XCTS	TOTAL CONTRACTUAL SERVICES	32,670	63,151	106,040	21,320	114,260	103,855	123,990	127,155
+	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	24,869	26,429	18,875	18,422	19,440	19,975	20,585	21,200
	1	Administration	24,869	26,429	310	18,413	320	330	340	350
	2	Athletics Division			2,860		2,945	3,035	3,130	3,225
	3	Facilities/Maintenance Division			4,245		4,370	4,500	4,635	4,775
	4	Grounds Division			3,810		3,925	4,045	4,170	4,295
	5	Landscaping Division			4,635		4,775	4,920	5,070	5,220
	6	Programming Division			515		530	545	560	575
	7	Urban Forestry			2,500		2,575	2,600	2,680	2,760
	*	Amount missing from detail				9				
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	23,223	52,739	28,235	33,376	29,085	29,960	30,855	31,780
	1	Administration	23,223	52,739	320	31,568	330	340	350	360
	2	Athletics Division			6,180		6,365	6,560	6,760	6,960
	3	Facilities/Maintenance Division			12,360		12,730	13,110	13,500	13,905
	4	Grounds Division			5,835		6,010	6,190	6,375	6,570
	5	Landscaping Division			620		640	660	680	700
	6	Programming Division			1,030		1,060	1,090	1,120	1,155
	7	Urban Forestry Division			1,890		1,950	2,010	2,070	2,130
	*	Amount missing from detail				1,808				
+	82640	PAVING & REPAIR SERVICES	11,277	35,974	31,160		30,570	41,740	35,450	33,190
	1	Landscaping Division: EFBP:Concrete Repairs on existing trail			25,000		25,000	15,000	8,000	5,000
	2	Facilities/Maintenance Division	11,277	35,974	5,410		5,570	5,740	5,910	6,090
	3	Liberty Park Parking & Roadway Areas								
	4	Trail Repair within Parks connecting to Parking & Ped Areas						3,000	3,000	3,000
	5	Striping Harlinsdale Farm Parking & ADA Areas			750					
	6	FY2019: Asphalt Seal for Pinkerton Park Walking Trail						18,000		
	7	FY2020: Asphalt Seal for Jim Warren Park Walking Trail							18,540	
	8	FY2021: Asphalt Seal for Winstead Hill Park Walking Trail								19,100
	*	Amount missing from detail								
+	82643	SIGN MAINTENANCE SERVICES	800	13,019	7,705	800	9,535	10,060	10,415	10,775
	01	Facilities Division: Signage for Entire Parks System	800	13,019	3,605		3,715	3,830	3,945	4,065
	02	New Event Banners			960		990	1,200	1,300	1,400
	03	Programming Division: Cellular Phone Tour Signs			500		500	500	500	500
	04	Park Signage Replacements or New			700		800	900	1,000	1,100
	05	Urban Forestry Signage			500		500	500	500	500
	06	Facilities Division: Storybook Trail (New & Replacements)					1,500	1,500	1,500	1,500
	7	Harlinsdale Farm Signage			350		350	350	350	350
	8	Athletic Division: Replacement Signage for Fields			1,090	800	1,180	1,280	1,320	1,360
	*	Amount missing from detail								
!+	82650	PARK & FIELD MAINTENANCE SERVICES	30,461	13,801	43,000	26,525	43,000	45,000	45,000	47,000
	03	Various Park Items	30,461	13,801		26,525				
	2	FY 17 Field renovation of Phase II - 4 Quad at JWP								
	3	FY18 Fields 5 & 8 Renovation			43,000		43,000			
	4	FY 2019 Phase 3 Renovation & Clay for Fieldstone Complex						45,000		
	5	FY 2020 Phase I Field 2							45,000	
	6	FY 2021 Phase I Field 1								47,000
	*	Amount missing from detail								
+	82651	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES	45,219	45,249	16,605	27,315	27,495	20,995	21,660	22,340
	02	Yearly Electrical Service for all Sports Lighting			8,240		8,490	8,745	9,010	9,280
	04	Various Maintenance Electrical Projects	45,219	45,249	6,365	27,315	6,555	6,750	6,950	7,160
	05	Fort Granger Electrical (New Parking Area/Signage)								
	06	Eastern Flank Event Facility Outdoor Venue			2,000		2,000	2,000	2,000	2,000
	07	Bicentennial Park Event Outdoor Venue								
	08	Installations of electrical at Maintenance Shop for Forestry Truck								
	7	FY 17 Pinkerton Park Emergency Electrical Repair								
	8	Athletics: Electrical Repairs for Scoreboards					10,450	3,500	3,700	3,900

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	*	Amount missing from detail								
+	82652	LANDSCAPING SERVICES	3,010	4,970	19,495	5,000	20,205	20,930	21,570	22,230
	01	FY 18 Moved Contracted Mowing Services to line item 82654								
	2	Various Services	3,010	4,970	2,500	5,000	2,700	2,900	3,000	3,100
	3	Pine Straw or Ground Covering Contracted Service			16,995		17,505	18,030	18,570	19,130
	4	2019: Old Liberty Park Phase II Paver Installation Project								
	*	Amount missing from detail								
+	82653	IRRIGATION SERVICES	10,435	11,327	9,705	12,689	10,970	11,305	11,655	12,010
	1	Athletics Division			8,980		9,250	9,530	9,815	10,110
	2	Landscaping Division	10,400		210		220	230	250	260
	3	Harlinsdale Arena & Events Space			515		1,500	1,545	1,590	1,640
	4		35	11,327		12,689				
	*	Amount missing from detail								
+	82654	GROUNDS MAINTENANCE SERVICES	13,242	13,185	23,240	19,813	76,420	262,255	256,915	257,205
	01	Harlinsdale Main Entrance Road Resurfacing Repairs								
	02	Liberty Park Complex Handrail Painting			5,300		5,460	5,625		
	03	Facilities/Maintenance Division			3,275		3,375	3,480	3,585	3,690
	04	Grounds Division			5,665		5,835	6,010	6,190	6,375
	5	Contracted Mowing Services - 3-year contract w/ addtl 2 years.			9,000		61,750	247,140	247,140	247,140
	6		13,242	13,185		19,813				
	*	Amount missing from detail								
+	82655	TREE SERVICES			3,150		3,150	3,465	3,570	3,680
	1	Urban Forestry Division			3,150		3,150	3,465	3,570	3,680
	*	Amount missing from detail								
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	56,710	46,240	46,630	37,539	49,320	50,805	52,325	53,885
	01	Roof Replacement for Aspen Grove								
	02	Facilities/Maintenance Division			22,950		23,640	24,350	25,080	25,830
	03	Pest Control Services for All Park Facilities			7,880		8,120	8,365	8,615	8,870
	04	Various	56,710	46,240		36,315				
	05	Roof Repairs and Exterior of Structures			7,620		7,850	8,090	8,330	8,580
	06	Jim Warren Park Concession Stand Flooring Installation								
	07	Athletics/Programming Division(s)			2,575		2,650	2,730	2,810	2,890
	08	Various Canoe Areas - Moved to Supplies starting in FY18								
	09	Harlinsdale Facilities			3,605		5,000	5,150	5,305	5,465
	10	Cintas for Flooring Rugs								
	11	Security Monitoring System for Park Offices and Facilities			2,000		2,060	2,120	2,185	2,250
	*	Amount missing from detail				1,224				
+	82699	OTHER REPAIR & MAINTENANCE SERVICES	8,900	9,292	9,020	493	9,260	9,535	9,820	10,111
	1	Athletics Division			1,060		1,060	1,090	1,120	1,150
	2	Facilities/Maintenance Division	8,900	9,292	7,960	493	8,200	8,445	8,700	8,961
	*	Amount missing from detail								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	228,146	272,225	256,820	181,972	328,450	526,025	519,820	525,406
+	82750	EMPLOYEE RECOGNITION/RECEPTIONS	84		3,365		3,345	3,460	3,580	3,700
	1	Administration	84		1,855		1,855	1,910	1,970	2,030
	2	Athletics Division			320		330	340	350	360
	3	Facilities/Maintenance Division			220		230	240	250	260
	4	Grounds Division			120		130	140	150	160
	5	Landscaping Division			220		230	240	250	260
	6	Programming Division			310		320	330	340	350
	7	Urban Forestry Division			320		250	260	270	280
	*	Amount missing from detail								
+	82780	TRAINING, OUTSIDE	2,195	4,537	12,530	2,127	12,530	13,495	13,865	14,245
	1	Administration	2,195	4,537	530	2,127	530	540	550	560
	2	Athletics Division			1,235		1,235	1,570	1,605	1,645
	3	Facilities Division			4,775		4,775	4,915	5,060	5,210
	4	Grounds Division			1,910		1,910	1,970	2,030	2,090
	5	Landscaping Division			1,340		1,340	1,380	1,420	1,460
	6	Programming Division			1,030		1,030	1,360	1,390	1,420
	7	Urban Forestry Division			1,710		1,710	1,760	1,810	1,860
	*	Amount missing from detail								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
+	82790	TRAINING, IN-HOUSE	9,875	4,020	9,875	135	10,160	10,860	11,160	11,465
	01	Administration			1,055		1,090	1,120	1,150	1,180
	02	Athletics Division	9,875	4,020	1,750	54	1,800	2,055	2,110	2,170
	3	Facilities/Maintenance Division			1,590		1,640	1,690	1,740	1,790
	4	Grounds Division			1,545		1,590	1,640	1,690	1,740
	5	Landscaping Division			1,130		1,160	1,190	1,220	1,250
	6	Programming Division			1,745		1,790	2,045	2,100	2,155
	7	Urban Forestry Division			1,060		1,090	1,120	1,150	1,180
	*	Amount missing from detail				81				
=	XEPG	TOTAL EMPLOYEE PROGRAMS	12,154	8,557	25,770	2,262	26,035	27,815	28,605	29,410
+	82810	REGISTRATIONS	6,521	10,529	17,540	5,337	18,060	18,645	19,201	19,680
	01	Tennessee Recreation & Parks Association								
	02	OSHA Training								
	03	Irrigation Certifications; Pesticide/Herbicides Certifications								
	04	Arborist Certification								
	05	Sports Turf Management Association								
	06	Historic Properties Management School								
	07	NPWA (Public Works Conference)								
	08	NRPA - Special Event Mgmt School								
	09	TTGA - TN Turf Grass Association								
	10	Professional Grounds Management Association								
	11	National Recreation & Parks Association Conference								
	12	Various	6,521	10,529		5,337				
	13	Administration			650		670	690	720	740
	14	Athletics Division			6,180		6,365	6,555	6,751	6,950
	15	Facilities/Maintenance Division			3,390		3,490	3,595	3,700	3,710
	16	Grounds Division			360		370	425	440	460
	17	Landscaping Division			1,810		1,865	1,920	1,970	2,030
	18	Programming Division			3,090		3,180	3,275	3,370	3,470
	19	Urban Forestry Division			2,060		2,120	2,185	2,250	2,320
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	890	1,307	1,615	814	1,680	1,745	1,810	1,875
	1	Administration	890	1,307	110	814	120	130	140	150
	2	Athletics Division			220		230	240	250	260
	3	Facilities/Maintenance Division			320		330	340	350	360
	4	Grounds Division			120		130	140	150	160
	5	Landscaping Division			195		200	205	210	215
	6	Programming Division			350		360	370	380	390
	7	Urban Forestry Division			300		310	320	330	340
	*	Amount missing from detail								
+	82830	AIR TRAVEL	3,065	2,354	6,090	2,366	6,335	6,535	6,735	6,940
	01	National Recreation & Parks Event School								
	02	American Public Works Association								
	03	Sport Turf Management Association								
	04	International Society of Arboriculture								
	05	Historic Properties Managment School								
	10	Landscaping Division			825		850	875	900	925
	11	Programming Division			825		850	875	900	925
	12	Urban Forestry Division			825		850	875	900	925
	6	Administration	3,065	2,354	515	2,366	530	545	560	575
	7	Athletics Division			1,000		1,030	1,060	1,090	1,120
	8	Facilities/Maintenance Division			1,700		1,800	1,855	1,910	1,970
	9	Grounds Division			400		425	450	475	500
	*	Amount missing from detail								
+	82840	LODGING	8,007	14,415	12,850	8,333	13,420	14,040	14,742	15,360
	1	Administration	8,007	14,415	200	8,333	300	400	500	600
	2	Athletics Division			3,500		3,700	3,900	4,200	4,400
	3	Facilities/Maintenance Division			2,575		2,650	2,730	2,810	2,895
	4	Grounds Division			365		375	425	450	475
	5	Landscaping Division			1,410		1,450	1,500	1,550	1,590

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	6	Programming Division			3,000		3,090	3,180	3,275	3,370
	7	Urban Forestry Division			1,800		1,855	1,910	1,967	2,030
	*	Amount missing from detail								
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,663	1,874	4,460	1,719	4,615	4,765	4,950	5,110
	1	Administration	1,663	1,874	200	1,719	210	220	230	240
	2	Athletics Division			1,240		1,280	1,320	1,360	1,400
	3	Facilities/Maintenance Division			530		545	560	610	630
	4	Grounds Division			210		220	230	240	250
	5	Landscaping Division			1,130		1,170	1,205	1,240	1,280
	6	Programming Division			600		620	640	660	680
	7	Urban Forestry Division			550		570	590	610	630
	*	Amount missing from detail								
+	82890	OTHER TRAVEL EXPENSES	213	57	790	214	790	790	825	865
	1	Administration	213	57	25	214	25	25	30	35
	2	Athletic Division			100		100	100	105	110
	3	Facilities/Maintenance Division			310		310	310	315	320
	4	Grounds Division			55		55	55	60	70
	5	Landscaping Division			100		100	100	105	110
	6	Programming Division			100		100	100	105	110
	7	Urban Forestry Division			100		100	100	105	110
	*	Amount missing from detail								
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	20,359	30,536	43,345	18,783	44,900	46,520	48,263	49,830
+	83110	OFFICE SUPPLIES	4,228	5,779	10,335	1,633	10,425	11,060	11,390	11,725
	1	Administration	4,228	5,779	6,810	1,313	6,810	7,015	7,225	7,440
	2	Facilities/Maintenance Division			320		330	340	350	360
	3	Programming Division			2,360		2,420	2,490	2,565	2,640
	4	Urban Forestry Division			570		580	590	600	610
	5	Grounds & Landscaping Divison			275		285	295	305	315
	6	Athletics Division						330	345	360
	*	Amount missing from detail				320				
+	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	2,638	506	2,300	487	2,500	2,650	2,750	2,850
	1	Administration	2,638	506	1,650	487	1,700	1,750	1,800	1,850
	2	Athletics Division			50		100	110	115	120
	3	Facilities/Maintenance Division			100		100	110	115	120
	4	Grounds Division			100		100	110	115	120
	5	Landscaping Division			100		100	110	115	120
	6	Programming Division			250		300	350	375	400
	7	Urban Forestry Division			50		100	110	115	120
	*	Amount missing from detail								
	83130	EMPLOYEE BENEVOLENCE ITEMS		145	160		160	170	180	190
+	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	5,738	8,556	6,055	6,278	6,355	6,655	6,955	7,260
	1	Administration	5,738	8,556	1,750	6,173	1,805	1,860	1,915	1,975
	2	Athletics Division			825		830	835	840	845
	3	Facilities/Maintenance Division			770		780	790	800	810
	4	Grounds Division			210		220	230	240	250
	5	Landscaping Division			160		170	180	190	200
	6	Programming Division			2,200		2,400	2,600	2,800	3,000
	7	Urban Forestry Division			140		150	160	170	180
	*	Amount missing from detail				105				
=	XOFS	TOTAL OFFICE SUPPLIES	12,604	14,986	18,850	8,398	19,440	20,535	21,275	22,025
+	83210	TRAINING SUPPLIES	427	239	1,315	135	1,315	1,485	1,655	1,835
	1	Administration	427	239	100	135	100	125	150	175
	2	Athletics Division			320		320	340	360	380
	3	Facilities/Maintenance Division			230		230	250	270	290
	4	Grounds Division			100		100	135	170	210
	5	Landscaping Division			175		175	205	235	270
	6	Programming Division			120		120	140	160	180
	7	Urban Forestry Division			270		270	290	310	330

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	*	Amount missing from detail								
	83230	PARKS SUPPLIES	(4,220)	16,181		1,077				
+	83240	MEDICAL SUPPLIES	1,739	2,928	2,555	1,811	2,640	2,715	2,790	2,865
	1	Administration	1,739	2,928	930	1,679	960	990	1,020	1,050
	2	Athletic Division			320		330	340	350	360
	3	Facilities/Maintenance Division			290		300	310	320	330
	4	Grounds Division			240		250	260	270	280
	5	Landscaping Division			135		140	145	150	155
	6	Programming Division			530		545	550	555	560
	7	Urban Forestry Division			110		115	120	125	130
	*	Amount missing from detail				132				
+	83250	SAFETY SUPPLIES	3,497	6,908	5,938	1,050	5,950	6,645	6,870	7,075
	1	Administration	3,497	6,908	100	1,033	100	120	130	140
	2	Athletics Division			620		620	810	830	850
	3	Facilities/Maintenance Division			2,340		2,340	2,555	2,630	2,710
	4	Grounds Division			850		850	900	950	975
	5	Landscaping Division			640		640	680	720	760
	6	Programming Division			718		720	890	910	930
	7	Urban Forestry Division			670		680	690	700	710
	*	Amount missing from detail				17				
!+	83260	UNIFORMS PURCHASED	23,562	35,093	31,140	19,434	31,045	33,680	33,345	34,335
	01	Existing Contract will end, budgeting \$500 per FT employee; \$200 per Seasonal Em								
	02	T-Shirts for Special Events: 4th of July, Family Day, Etc...High Visible								
	03	Various	23,562	35,093		16,743				
	10	Urban Forestry Division			3,950		3,550	3,650	3,760	3,870
	4	Administration			270		290	310	320	330
	5	Athletics Division			5,800		5,975	7,005	6,540	6,730
	6	Facilities/Maintenance Division			10,000		10,300	10,610	10,930	11,260
	7	Grounds Division			3,810		3,925	4,045	4,170	4,295
	8	Landscaping Division			2,060		2,120	2,185	2,250	2,320
	9	Programming Division			5,250		4,885	5,875	5,375	5,530
	*	Amount missing from detail				2,691				
+	83270	CONSUMABLE TOOLS	3,872	6,558	5,470	2,870	5,485	5,745	5,940	6,135
	1	Administration	3,872	6,558	175	2,370	175	200	225	250
	2	Athletics Division			810		820	855	865	875
	3	Facilities/Maintenance Division			2,500		2,575	2,650	2,730	2,810
	4	Grounds Division			670		670	710	730	750
	5	Landscaping Division			610		610	650	690	730
	6	Programming Division			470		390	425	435	445
	7	Urban Forestry Division			235		245	255	265	275
	*	Amount missing from detail				500				
+	83290	SOLID WASTE CONTAINERS			6,300		6,300	7,400	6,400	7,600
	1	Facilities/Maintenance Division			2,100		2,100	2,200	2,400	2,600
	2	Harlinsdale Farm Park			2,100		2,100	2,200		
	3	Bicentennial Park								
	4	Various Park Replacement Cost			2,100		2,100	3,000	4,000	5,000
	*	Amount missing from detail								
+	83299	OTHER OPERATING SUPPLIES	44,452	52,725	68,030	19,221	69,920	73,036	75,220	77,490
	01	Decreased line and moved to specific lines items operated by the park div's								
	02	Various	44,452	52,725		18,187				
	10	Programming Division			4,725		4,870	5,015	5,165	5,320
	11	Urban Forestry Division			3,500		3,500	3,605	3,710	3,820
	12	Archiving/Records Mgmt w/ Old Construction Plans & Documents			3,000		3,090	3,180	3,275	3,375
	3	FY 17, 18, 19 Harlinsdale Farm Operations			12,600		12,600	13,370	13,770	14,185
	4	Carter's Hill Park & Bicentennial Park Operations			3,675		3,675	3,976	4,095	4,220
	5	Administration			1,575		1,575	1,700	1,750	1,800
	6	Athletics Division			4,200		4,200	4,600	4,740	4,890
	7	Facilities/Maintenance Division			33,075		34,730	35,770	36,845	37,950
	8	Grounds Division			630		630	690	710	740
	9	Landscaping Division			1,050		1,050	1,130	1,150	1,190

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	*	Amount missing from detail				1,034				
=	XOPS	TOTAL OPERATING SUPPLIES	73,329	120,632	120,748	45,598	122,655	130,706	132,220	137,335
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	40,161	46,678	37,045	23,753	38,155	39,300	40,480	41,695
=	XFUEL	TOTAL FUEL & MILEAGE	40,161	46,678	37,045	23,753	38,155	39,300	40,480	41,695
	83510	FURNITURE, FIXTURES (<\$25,000)	9,546	15,915	21,000	3,172	15,000	15,000	15,000	15,000
	01	New Office Furniture for Administration Offices Due to Addtl Personnel			21,000		15,000	15,000	15,000	15,000
	02	Various	9,546	15,915		2,895				
	*	Amount missing from detail				277				
+!	83520	VEHICLES (<\$25,000)	10,000		16,890		17,410	17,930	18,470	19,025
	01	4x4 ATV for special events, trail maintenance & disc golf course maintenance \$8K								
	02	Turf Athletic ATV Vehicle								
	03	2015 Replacement Golf Cart in Existing Fleet for Dept								
	04	Replacement Vehicle								
	05	Cargo Van for Maintenance Division								
	06	Cargo Van for Grounds Division (move to lease)								
	07	Cargo Van for Programming Division								
	08	Cargo Van for Facilities Division (move to lease in 2015)								
	09	Various	10,000							
	10	FY 17, 18, 19, & 20 Lifecycle Replacement for Existing Golf Carts			16,890		17,410	17,930	18,470	19,025
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	89,412	153,740	65,965	27,873	77,955	82,133	177,860	39,765
	01	Various Tools for Facilities & Maintenance Division	89,412	153,740	3,200		3,600	4,000		
	02	City Arborist: Resistograph for Tree Inspections								
	03	Athletics & Landscaping: Lely Spreader for Turf Areas								
	04	Landscaping 12' bush hog mower								
	05	60" Zero turn Mowers (move to lease in 2015)								
	06	36" Walk Behind Mowers (move to lease in 2015)								
	08	Land Planer for Dragging @ Harlinsdale Farm								
	09	Grounds/Landscaping: String Trimmers (Yearly Replacements)			1,300		1,300	1,400	1,500	1,600
	10	Playground Equipment: Swing Set at Pinkerton Park								
	11	Various Equipment for Landscaping Division								
	12	Cargo Used Trailer to Store & Haul Special Event Equipment								
	13	Athletic: Infield Drag for Replacement of 1 of 3								
	14	Table Lift for Zero Turn Mowers - Routine Daily Maintenance								
	15	Various								
	16	Program Div.: Generator, Cable Bumpers, Cooling Mister & Message Signs			3,500		3,500	4,500	5,500	6,500
	17	Facility/Maint Div: Traffic Counter, Playground Climber, Barricades, Solar Recyl								
	19	Athletic Div: Turbo Vacuum			7,200		7,200			
	20	2017 Athletics Sprayer for Toro Workman								
	21	Landscaping: 15' Finishing Mower (move to lease in 2015)								
	22	Athletics: Zero Turn Mower Lifecycle Replacement Program					10,500		13,250	
	23	2016 - Carter's Hill Request (PER)								
	24	2017 Athletics REplacement Edger								
	25	2018 Athletics: Sod Cutter Replacement			5,000		5,000			
	26	2017 Athletics Spreader Replacement								
	27	Grounds/Landscaping: Replacement 60" zero turn mowers			13,390		14,060	14,763	15,205	15,660
	28	Grounds/Landscaping: Replacement of blowers, polesaws, edgers			1,855		1,910	1,970	2,030	2,090
	29	2018 Grounds/Landscaping: Tree Chpper			15,330		15,330			
	30	Urban Forestry: Chainsaw(s) Replacement			3,090		3,185	3,280	3,380	3,480
	31	2017: Grounds: Replacement of Permgreen Triumph stand spreader/sprayer								
	32	Grounds: Edgers, Push Master, Push Mowers, etc...small equipment			2,700		2,970	3,240	3,335	3,435
	33	2018: Athletics Infield Grader and Trailer			9,400		9,400			
	34	Hayride Trailers for Harlinsdale Farm						18,700	19,260	
	35	2019: Athletics Field Painter						6,280		7,000
	36	2019: Athletic Infield Drag Replacement						19,000		
	37	2020: Athletics & Grounds Replacement Turf Tractor							42,500	
	38	2020: Athletics: Topdresser							45,300	
	39	2020: Athletics: Vacuum							26,600	
	40	2019: Backhoe Attachment for Existing Bobcat						5,000		

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	*	Amount missing from detail				27,873				
+	83540	COMPUTER HARDWARE (<\$25,000)	32,074	27,035	30,425	23,224	36,405	18,845	18,130	15,820
	01	Facilities & Landscaping Division to Purchase 1 Radio Each.								
	02	Athletics Foreman & Arborist Replacement Computer(s)								
	03	Administration 1 replacement computer								
	04	Landscaping: 1 replacement computer								
	05	Landscaping: 1 new Radio								
	06	Lenovo Thinkpad & Docking Station for Parks Conference Room								
	07	Smart phone replacement								
	08	Tablet for Playground Field Inspections								
	09	Lenovo Thinkpad & Docking Station for Facilities Supt								
	10	800 MHZ batteries								
	11	Camera Purchase for JWP Phase 2 Project								
	12	Replacement Computer's	29,670	27,035		20,373				
	13	Replacement Radio's (Handheld & Mobile)	146				12,000		8,000	
	14	Onbase Scanner								
	15	Replacement TV for Parks Conference Room								
	16	Keyboard Replacement(s)								
	17	Administration	2,258		3,300		1,945	3,800	2,100	4,000
	18	Athletic Division			5,500		3,700		3,700	
	19	Facilities/Maintenance Division			7,000		3,700	5,800		3,700
	20	Grounds Division					3,700	1,900		
	21	Landscaping Division			3,700			1,600		1,800
	22	Programming Division			5,450		3,700	1,600		1,800
	23	Urban Forestry Division			1,850		3,700			
	24	Replaceent of battery backups								
	25	Spare SD Cards								
	26	Replacement of Motorola Batteries for Radios with Lithium Batteries			2,625		2,760	2,845	2,930	3,020
	27	2017 PER - Programming Specialist - Full-Time								
	28	Replacement and New Computer Accessories (mouse, speakers, keyboards)			1,000		1,200	1,300	1,400	1,500
	*	Amount missing from detail				2,851				
+	83550	COMPUTER SOFTWARE (<\$25,000)	916	881	9,060	498	7,270	8,300	9,300	10,000
	01	Recreation Scheduling & Permitting Software	916	881	7,000	498	7,000	7,900	8,800	9,400
	02	Acrobat Version 11 Replacement			1,800					
	3	Landscaping Division: Irrigation Controller Software Program			260		270	400	500	600
	4	Various								
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	141,948	197,571	143,340	54,767	154,040	142,208	238,760	99,610
+	83610	VEHICLE PARTS & SUPPLIES	1,270	2,765	13,905	34	14,505	14,968	15,410	15,860
	1	Administration	1,270	2,765	275		300	325	350	375
	2	Athletics Division			1,855		1,910	1,968	2,030	2,090
	3	Facilities/Maintenance Division			4,410		4,630	4,770	4,915	5,060
	4	Grounds Division			2,835		2,980	3,070	3,160	3,255
	5	Landscaping Division			1,155		1,210	1,250	1,260	1,270
	6	Programming Division			875		900	930	960	990
	7	Urban Forestry Division			2,500		2,575	2,655	2,735	2,820
	*	Amount missing from detail				34				
+	83620	EQUIPMENT PARTS & SUPPLIES	15,615	18,651	27,190	7,607	28,310	29,776	30,630	31,510
	1	Administration	15,615	18,651	1,240		1,250	1,260	1,270	1,280
	2	Athletics Division			4,200		4,200	4,326	4,455	4,590
	3	Facilities/Maintenance Division			3,400		3,600	3,700	3,800	3,900
	4	Grounds Division			10,500		11,025	12,000	12,360	12,730
	5	Landscaping Division			6,250		6,560	6,760	6,960	7,170
	6	Programming Division			1,050		1,100	1,130	1,160	1,190
	7	Urban Forestry Division			550		575	600	625	650
	*	Amount missing from detail				7,607				
+	83642	STREETLIGHT PARTS & SUPPLIES	8,408		7,500		7,500	15,225	15,455	15,690
	1	Facilities/Maintenance Division	8,408		7,500		7,500	7,725	7,955	8,190
	2	2019: Facilities: EFBP Solar Lights for Parking Area						7,500	7,500	7,500
	*	Amount missing from detail								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
+	83643	SIGN SUPPLIES	9,498	10,697	7,780	7,130	7,955	9,270	9,500	9,840
	1	Athletics Division			3,300		3,300	3,400	3,500	3,600
	2	Facilities/Maintenace Division	9,498	10,697	1,030		1,080	1,115	1,140	1,170
	3	Programming Division			2,500		2,575	2,655	2,735	2,820
	4	Urban Forestry Division			550		575	600	625	650
	5	Grounds/Landscaping Division			400		425	1,500	1,500	1,600
	*	Amount missing from detail				7,130				
	83649	FIBER OPTIC SUPPLIES	6,968		5,000		6,500	8,000	9,500	11,500
+	83650	PARK & FIELD MAINTENANCE SUPPLIES	59,201	76,869	80,000	57,312	83,820	87,085	89,695	92,380
	1	Athletics Division			72,000		75,000	78,000	80,340	82,750
	2	Facilities/Maintenance Division			5,000		5,510	5,675	5,845	6,020
	3	Grounds Division								
	4	Landscaping Division			3,000		3,310	3,410	3,510	3,610
	5	Programming Division								
	6	Urban Forestry Division								
	7	Various	59,201	76,869						
	*	Amount missing from detail				57,312				
+	83651	PARK & FIELD ELECTRICAL SUPPLIES	12,808	12,810	15,110	165	15,520	15,985	16,460	16,950
	1	Athletics Division			800		820	840	860	880
	2	Facilities/Maintenance Division			10,000		10,300	10,610	10,930	11,260
	3	Landscaping Division			3,000		3,090	3,185	3,280	3,380
	4	Urban Forestry Division			1,310		1,310	1,350	1,390	1,430
	5	Line Item 5	12,808	12,810						
	*	Amount missing from detail				165				
+	83652	LANDSCAPING SUPPLIES	56,593	45,019	74,055	16,812	77,110	81,070	85,090	89,160
	01	Cemetery Supplies			6,000		6,000	7,000	8,000	9,000
	02	Landscaping Supplies	56,593	45,019	47,000		48,410	49,860	51,355	52,895
	03	Harlinsdale Multipurpose Arena			5,305		5,570	5,740	5,915	6,090
	04	Carter's Hill Park			7,650		8,030	8,270	8,520	8,775
	5	Programming Division			2,100		2,100	2,200	2,300	2,400
	6	FEMA Neighborhood Parks			6,000		7,000	8,000	9,000	10,000
	*	Amount missing from detail				16,812				
+	83653	IRRIGATION SUPPLIES	12,665	15,139	23,490	1,130	23,530	24,210	24,875	25,775
	01	New Park Areas (Unforeseen Needs)			2,500		2,500	2,550	2,570	2,590
	02	Replacement Irrigation	12,665	15,139						
	3	Athletics Division			11,000		11,000	11,330	11,660	12,220
	5	Landscaping Division			8,650		8,650	8,910	9,180	9,455
	6	Urban Forestry Division			210		220	230	240	250
	7	Grounds Division			1,130		1,160	1,190	1,225	1,260
	*	Amount missing from detail				1,130				
+	83654	GROUNDS MAINTENANCE SUPPLIES	15,497	12,343	8,405	10,005	8,575	8,835	9,100	9,375
	1	Facilities/Maintenance Division	15,497	12,343	5,625		5,795	5,970	6,150	6,335
	2	Canoe Launch & River Access Yearly Maintenance			2,780		2,780	2,865	2,950	3,040
	*	Amount missing from detail				10,005				
+	83655	TREE SUPPLIES	1,046	6,692	8,835	527	8,835	9,100	9,375	9,655
	1	Urban Forestry Division	1,046	6,692	8,835		8,835	9,100	9,375	9,655
	*	Amount missing from detail				527				
+	83656	GRAFFITI REMOVAL SUPPLIES			200		200	200	220	240
	1	Facilities/Maintenance Division			200		200	200	220	240
	*	Amount missing from detail								
+	83660	BUILDING MAINTENANCE SUPPLIES	44,887	52,398	74,015	18,078	76,175	80,685	83,105	85,600
	01	General building maintenance supplies	16,266							
	02	Harlinsdale Farm Facilities Repairs								
	03	Eastern Flank Restrooms								
	4	Athletics Division			1,030		1,000	1,030	1,060	1,090
	5	Facilities/Maintenance Division	23,668		70,040		72,140	76,530	78,825	81,190
	6	Programming Division			1,500		1,545	1,590	1,640	1,690
	7	Urban Forestry Building Area			1,445		1,490	1,535	1,580	1,630
	8		4,953	52,398						
	*	Amount missing from detail				18,078				

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
+	83690	DOG PARK SUPPLIES		8,201	7,210	4,674	7,210	7,425	7,650	7,880
	1	Facilities/Maintenance Division			7,210		7,210	7,425	7,650	7,880
	2			8,201						
	*	Amount missing from detail				4,674				
+	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	1,436	2,431	2,750		2,790	2,885	2,975	3,060
	1	Administration	1,436	2,431						
	2	Athletics Division			1,030		1,030	1,060	1,090	1,120
	3	Facilities/Maintenance Division			790		790	815	835	850
	4	Grounds Division			150		160	170	180	190
	5	Landscaping Division			160		170	180	190	200
	6	Programming Division			310		320	330	340	350
	7	Urban Forestry Division			310		320	330	340	350
	*	Amount missing from detail								
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	245,892	264,015	355,445	123,474	368,535	394,719	409,040	424,475
	84620	TREE BANK COSTS	10,658	12,767	15,000		10,000	10,000	10,000	10,000
+	84950	GRANT PROGRAMS	83,420	35,805	245,000	30,100	105,000	155,000	238,500	140,000
	02	Various	83,420	35,805	10,000		20,000	20,000		
	03	Safe Routes to School								
	04	Recreational Trails Program Grant Cycle								
	05	State Historical Preservation Office: Grant Cycle			25,000		25,000	25,000	25,000	25,000
	06	TAEF Grant			20,000		20,000	20,000	20,000	20,000
	07	Preservation Grants			25,000		25,000	25,000	25,000	25,000
	08	Local Parks & Recreation Fund or Land & Water Conservation Fund Grant			150,000			50,000	150,000	50,000
	09	Cemetery Grant			15,000		15,000	15,000	18,500	20,000
	11	Civil War Trust for Eley Tract								
	12	Franklin's Charge for Lovell Tract								
	*	Amount missing from detail				30,100				
=	XOPU	TOTAL OPERATIONAL UNITS	94,078	48,572	260,000	30,100	115,000	165,000	248,500	150,000
	85110	PROPERTY INSURANCE	22,233	19,930	21,144	21,360	21,360	22,428	23,549	24,727
	85111	FRAUD INSURANCE				925	925	970	1,020	1,070
	85112	INLAND MARINE INSURANCE		2,382	2,783	2,478	2,478	2,602	2,732	2,869
	85113	AUTO PHYSICAL DAMAGE	1,005	1,266	1,427	1,473	1,473	1,547	1,624	1,705
+	85115	LIABILITY INSURANCE	23,922	19,173	26,520	4,976	26,520	27,315	28,134	28,978
	1	Programming Division: Increase Due to having for all public evnets	23,922	19,173	26,520	4,976	26,520	27,315	28,134	28,978
	*	Amount missing from detail								
	85116	E&O LIABILITY INSURANCE				7,841	7,841	8,233	8,645	9,077
	85117	VEHICLE LIABILITY INSURANCE	6,913	14,382	8,160	7,981	8,160	8,380	8,799	9,239
	85119	UMBRELLA LIABILITY	2,211	2,748	2,830	3,037	4,100	4,223	4,349	4,479
	85120	PROPERTY DAMAGE COSTS								
	85125	LIABILITY CLAIMS/DEDUCTIBLES								
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	1	1,922						
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	56,285	61,803	62,864	50,071	72,857	75,698	78,852	82,144
	85220	PROPERTY TAX-RENTAL PROPERTY		119	370		380	390	400	410
+	85240	EQUIPMENT RENTAL & LEASES	27,589	26,620	43,015	19,340	44,780	46,605	48,490	50,210
	01	Park Portable Restrooms			10,000		10,300	10,600	10,900	11,200
	02	Programming: Rental of Restrooms, Tents, Special Event Materials								
	03	Maintenance: Rental Equipment for Various Projects								
	04	Landscaping and Grounds: Rental of Specific Equipment								
	05	Athletics: Rental of Equipment for Field Maintenance								
	06	Arborist: Rental for Tree Work City Wide								
	07	Various	27,589	26,620						
	10	Grounds Division			1,590		1,640	1,690	1,740	1,790
	11	Landscaping Division			640		650	660	670	680
	12	Programming Division: 5% increase annually due to vendor increases			23,680		24,865	26,110	27,405	28,530
	13	Urban Forestry Division			300		310	320	330	340
	8	Athletics Division			4,230		4,360	4,490	4,625	4,765
	9	Facilities/Maintenance Division			2,575		2,655	2,735	2,820	2,905
	*	Amount missing from detail				19,340				
			Budget & Finance Committee			19,340	February 8, 2018 Page 20			

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	85250	STORAGE RENTAL								
	85260	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)								
=	XRENT	TOTAL RENTALS	27,589	26,739	43,385	19,340	45,160	46,995	48,890	50,620
+	85310	PERMITS	3,076	2,306	3,100	1,366	3,200	3,300	3,400	3,500
	01	Programming: Increase in BMI Recording/Lyrics Permitting Fee	3,076	2,306	3,100		3,200	3,300	3,400	3,500
	*	Amount missing from detail				1,366				
	85320	STATE FEES				13				
	85330	UTILITY DISTRICT FEES								
	85340	RECORDING & FILING FEES	151							
=	XPERM	TOTAL PERMITS	3,227	2,306	3,100	1,379	3,200	3,300	3,400	3,500
	85530	E-COMMERCE FEES	435	893	770	357	770	790	810	830
=	XFLF	TOTAL FINANCIAL FEES	435	893	770	357	770	790	810	830
+	86600	LEASE/LOAN PRINCIPAL	176,808	178,637	118,544	77,784	118,544	16,896		
	01	US Bank Sch 2 - Chipper								
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250								
	03	2014 - Director: Replacement Vehicle								
	04	2015 - Cargo Van for Grounds Division (\$19,020)								
	05	2015 - Cargo Van for Facilities Division (\$19,020)								
	06	2015 - Landscaping: 15' Finishing Mower (\$15,000)								
	07	2015 - 60" Zero turn Mowers (\$10,000)								
	08	2015 - 36" Walk Behind Mowers (\$16,000)								
	09	2015 - Recreation Scheduling & Permitting Software (\$24,500)								
	10	2015 - Landscape Truck - Enclosed (\$68,000)			11,508		11,508			
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)			5,370		5,370			
	12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)			10,154		10,154			
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors (\$70,000)			11,846		11,846			
	14	2016 - Equipment for Harlinsdale (PER)			44,424		44,424			
	15	2016 - Equipment for Mowing - Carters Hill/Trails' Etc. (PER)			8,300		8,300			
	16	2016 - Vehicle for Facilities Worker (PER)			8,384		8,384			
	17	2017 - PER - Vehicle - Heavy Duty Truck			16,253		16,253	16,896		
	18	Various	176,808	178,637						
	19	2015 - Athletics Vehicle			4,829		4,829			
	20	2015 - Enclosed Tractor Reconciliation			(2,524)		(2,524)			
	*	Amount missing from detail				77,784				
+	86700	LEASE/LOAN INTEREST	4,384	(6,948)	1,553	846	1,553	165		
	01	US Bank Sch 2 - Chipper								
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250								
	03	2014 - Director: Replacement Vehicle								
	04	2015 - Cargo Van for Grounds Division (\$19,020)								
	05	2015 - Cargo Van for Facilities Division (\$19,020)								
	06	2015 - Landscaping 15' Finishing Mower (\$15,000)								
	07	2015 - 60" Zero turn Mowers (\$10,000)								
	08	2015 - 36" Walk Behind Mowers (\$16,000)								
	09	2015 - Recreation Scheduling & Permitting Software (\$24,500)								
	10	2015 - Landscape Truck - Enclosed (\$68,000)	4,384	(6,948)	61		61			
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)			29		29			
	12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)			54		54			
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors (\$70,000)			63		63			
	14	2016 - Equipment for Harlinsdale (PER)			680		680			
	15	2016 - Equipment for Mowing - Carters Hill/Trails' Etc. (PER)			127		127			
	16	2016 - Vehicle for Facilities Worker (PER)			128		128			
	17	2017 - PER - Vehicle - Heavy Duty Truck			398		398	165		
	18	2015 - Athletics Vehicle			26		26			
	19	2015 - Enclosed Tractor Reconciliation			(13)		(13)			
	*	Amount missing from detail				846				
=	XDSV	TOTAL DEBT SERVICE	181,192	171,689	120,097	78,630	120,097	17,061		

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XOP	TOTAL OPERATIONS	1,490,054	1,725,442	1,982,613	848,770	1,960,806	2,141,698	2,356,625	2,172,254
		Capital								
+	89310	PARKS & RECREATION FACILITIES			29,283		30,000			
	03	Playground Installation								
	07	City Cemeteries Restoration Project								
	08	Replacement of Chainlink Fencing for Cowboy Fields								
	09	FY 2018: Replacement of Noncompliance Playground Equipment at Pinkerton			29,283		30,000			
	10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort								
	11	Jim Warren Park Asphalt Resurfacing								
	12	Aspen Grove Park Asphalt Resurfacing								
	13	Fieldstone Park Asphalt Resurfacing								
	14	Dog Park Relocation Project for Harlinsdale Farm								
	15	Sidewalk Extension: Hwy 96 East bridge to Pinkerton Park trail								
	16	Artificial Baseball Turf for two new batting cages at Liberty Park								
	17	Rubberized Safety Surfacing for JWP Phase 4 Playground								
	18	Rubberized Safety Surfacing for Del Rio Park Playground								
	*	Amount missing from detail								
=	XIMPR	TOTAL IMPROVEMENTS			29,283		30,000			
	89460	SIDEWALKS	24,967	74,528		250,361				
+=	89520	VEHICLES (>\$25,000)								
	01	Landscape Truck - Enclosed (move to lease)								
	03	F-350 with a utility bed								
	04	Replacement Vehicle: Small Facilities Truck or Green Vehicle (electric)								
	05	SUV for Recreation Superintendent								
	07	Various								
	08	Director: Replacement vehicle (\$25,259 to lease)								
	09	Arborist: 3500 4 x 4: Landscaping & Tree Crews (move to lease)								
	10	Forestry Bucket Truck								
	11	Athletics: 3500 4 x 4: Replacement Vehicle for '99 Ford F250 (\$40,000 to lease)								
	*	Amount missing from detail								
+	89530	MACHINERY & EQUIPMENT (>\$25,000)			296,700	99,077	289,619			
	1	Toro Grounds Master for Athletic Fields (move to lease)								
	10	FY 2018 PER - 300-Gallon Ground Driven Sprayer			48,800	48,665	48,665			
	11	FY 2018 PER - Replacement Fairway Reel Mower			58,000	51,054	51,054			
	2	Enclosed Skid Steer								
	3	Enclosed Tractor w/ Trade-In of (3) existing tractor's (move to lease)								
	5	Replacement 3 Gang Mower for Athletics Division with Trade-In								
	6	Urban Forestry: Tree Chipper Replacement								
	7	Propane Forklift for Maintenance Shop Area								
	8	Tractor Replacement with Backhoe Attachment								
	9	FY 2018 PER - Replacement Forestry Truck			189,900	187,864	189,900			
	*	Amount missing from detail				(188,506)				
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)			296,700	99,077	289,619			
=	XCAP	TOTAL CAPITAL			325,983	99,077	319,619			
=	XTOT	TOTAL EXPENDITURES	3,516,013	4,148,128	5,211,848	2,387,687	4,951,915	4,966,798	5,332,245	5,308,095



City of Franklin, Tennessee

FY 2019 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Parks						
1	Jim Warren Park Tennis Court(s) Replacement			\$ 320,000	\$ 320,000	
2	Proposal for Architectural Services - Harlinsdale Farm			\$ 100,000	\$ 100,000	
Total		\$ -	\$ -	\$ 420,000	\$ 420,000	\$ -
Total Requests						
		\$ -	\$ -	\$ 420,000	\$ 420,000	\$ -

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ -
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ -
	Quality Life Experiences	\$ 420,000
	Sustainable Growth & Economic Prosperity	\$ -
Totals		\$ 420,000

Traditional Allocations

	Personnel	\$ -
	Operations	\$ 100,000
	Equipment	\$ -
	Capital	\$ 320,000
Total		\$ 420,000

Department:	44700 PARKS
Division:	Athletics
Title:	Jim Warren Park Tennis Courts Replacement

REQUESTED PROGRAM ENHANCEMENT FUNDING

PURPOSE / DESCRIPTION OF REQUEST

SERVICE IMPLICATION

2/2/2018

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 2 of 2

Department: 44700 PARKS
 Division: Administration
 Title: Proposal for Architectural Services - Harlinsdale Farm

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
			\$0
<u>Expenses</u>			
89220 BUILDING DESIGN & CONSTRUCTION	\$100,000		\$100,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$100,000	\$0	\$100,000

PURPOSE / DESCRIPTION OF REQUEST

The master plan for the Park at Harlinsdale Farm was completed in 2005. The plan provided a 50-year concept plan for how the park should evolved overtime. In 2018, the Parks Department is recommending a proposal of a new master plan to provide a scope of services to address three main structures with additional components: the main barn, historical Hayes Home, the former Power Plant and pedestrian circulation with a bridge. Please see the scope of work attached for specific details.

When a master plan is very broad, many questions including the total cost for restoration, overall programming of the structures and a funding plan are not included. The Parks Department is proposing to update the Board of Mayor and Alderman with a revised master plan for these specific structures and components so alternative funding and a plan of action toward preservation and restoration continue to be on the radar of the citizens of Franklin. Having an idea of the total budget allows for the department to insert items into the CIP more accurately and seek partnerships through organizations and grants to assist with these important historical structures. A new plan would allow what is approved in the CIP and what is not approved to move simultaneously through the process while maximizing funding opportunities.

SERVICE IMPLICATION

Implementation of this PER will improve efficiency in the overall planning & budgeting process within the parks system. This item will also help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this item will result in reduction of efficiency, and cause additional strain to meet the expectations of a high-quality level of service for the City's citizens at this historical and unique site.



City of Franklin, Tennessee
FY 2019 Operating Budget Request

Sanitation and Environmental Services

Jack Tucker - Director



City of Franklin, Tennessee - **FY 2019 Budget Request** **Sanitation and Environmental Services**

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Purpose of Department

Provide sanitation services directly related to quality of life for residents, businesses and visitors in our community in an environmentally responsible, safe, efficient manner while being good stewards of our resources.

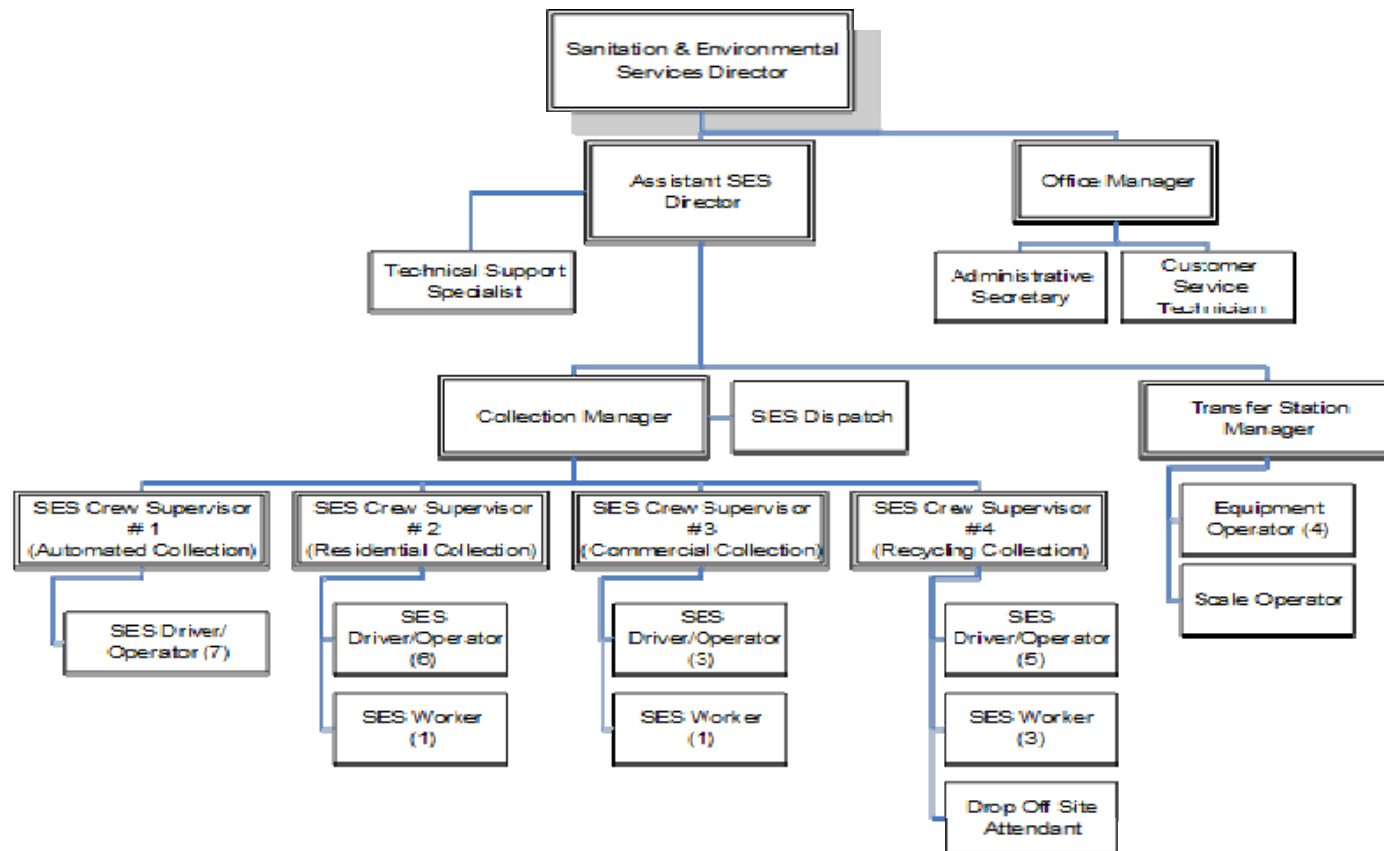
Continue providing current services focusing on increased efficiencies in all divisions of the department.



City of Franklin, Tennessee - FY 2019 Budget Request

Sanitation and Environmental Services

Organization Chart





City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Base Budget Request: Personnel

Personnel:

2018: \$3,159,605

2019: \$3,319,524

Difference: \$159,919 or 5.1% Increase

Reason: Increases in wages (based upon market/pay range adjustments), medical premiums, pension assessments.



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Base Budget Request: Operations

Operations:

2018: \$5,106,675

2019: \$5,255,445

Difference: \$148,770 or 2.9% Increase

Reason: Normal cost increases in consumables, repair & maintenance of fleet and full-year costing of downtown collection contract.



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Increased Needs of Automated Collection

In 2013, we had 19,387 carts for routing:

	Stops	Trucks Needed
Monday	5,172	5.2
Tuesday	4,582	4.6
Wednesday	4,606	4.6
Thursday	5,027	5.0
	19,387	4.8

In 2014, we had 19,642 carts for routing:

Monday	5,269	5.3	
Tuesday	4,636	4.6	
Wednesday	4,700	4.7	
Thursday	5,037	5.0	
	19,642	4.9	1.3% Increase

In 2018, we have 23,634 carts for routing

Monday	5,844	5.8	
Tuesday	5,571	5.6	
Wednesday	6,036	6.0	
Thursday	6,142	6.1	
	23,593	5.9	20.1% Increase



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Program Enhancement Requests

10 Program Enhancements Request = \$1,440,739

Personnel \$200,859

Operations \$295,300

Equipment \$944,580



City of Franklin, Tennessee - FY 2019 Budget Request
Sanitation and Environmental Services

Program Enhancement Requests: Personnel

4 Program Enhancement Requests = \$200,859

Three (3) Equipment Operators	\$150,009 (Priority 5-7)
Administrative Assistant	\$50,850 (Priority 8)



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Program Enhancement Requests: Operations

1 Program Enhancement Requests = \$145,300 (Priority 1)

25-Rugged tablets with truck mounts	\$68,250
25-RouteSmart software installations	\$75,050
25-Cellular connections	\$2,000





City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Route Smart Enabled Tablet Key Benefits

- Provides visual and voice navigation
- Improve driver training on new routes
- Web based live view of truck locations for customer service staff and management showing locations serviced
- Drivers will be able to input real time issues at collection points such as cart not out, cart blocked, cart needs repair, trash on ground
- If a truck breaks down during a route, another driver can navigate to the unfinished route and finish the route
- Fundamental component for being able to efficiently route call in service request
- Export reports and data for management review



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Program Enhancement Requests: Operations

1 Program Enhancement Requests = \$150,000 (Priority 10)

Consultant Services

This request is to obtain Solid Waste Consulting services to assist staff in preparing and implementing alternative service options that will increase efficiencies and ensure the department will maintain a high level of service to our customers.

This enhancement will apply necessary resources in terms of data analysis and public outreach to ensure success of BOMA selected alternatives.



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Program Enhancement Requests: Equipment

4 Program Enhancement Requests = \$944,560

Replace two (2) Automated Side Loaders = \$580,040 (Priority 2 & 3)

Add one (1) Automated Side Loader = \$290,020 (Priority 4)

Add one (1) Pickup w/Insert and cart lifter = \$74,520 (Priority 9)





City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Alternative Service Options

- Maintain our weekly trash and recycling collection
 - Continue to evaluate the use of rollout carts for recycling to improve collection efficiency and reduce labor and injuries
- Combine our brush and brown bag collection
 - Combining these services would eliminate three trucks from routes on a daily basis
 - Will reduce labor requirements and injuries
 - Reduce number of temporary staff
- Bulky waste and ground trash
 - Reevaluate buck-a-bag program and other alternatives
 - Move towards a more focused bulky waste collection model using call-in scheduling



City of Franklin, Tennessee - FY 2019 Budget Request **Sanitation and Environmental Services**

Summary

With the retirement of the debt and cumulative effects of more efficient collection and disposal methods, the fund the Department continues to strive towards self sustained fund operations.

Staff will continue to research additional revenue and program enhancement possibilities, including but not limited to roll-out carts for residential recycling. Staff will concentrate efforts to maximize the efficiency of our core trash and recycling collection and determine if other curbside collection services can be combined or reduce the number of collection frequencies.



City of Franklin, Tennessee

FY 2019 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Budget Summary - Overall

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Balance	618,286	767,255	687,002	687,002	889,152		
Revenues	9,057,523	8,537,238	8,544,340	8,601,169	8,793,371	249,031	2.9%
Expenses							
Personnel	2,757,882	3,017,837	3,159,605	3,175,171	3,319,524	159,919	5.1%
Operations	6,150,672	5,434,755	5,106,675	5,152,257	5,255,445	148,770	2.9%
Capital	0	164,899	266,590	71,590	0	(266,590)	0.0%
Expenses	8,908,554	8,617,491	8,532,870	8,399,018	8,574,969	42,099	0.5%
Ending Balance	767,255	687,002	698,472	889,152	1,107,555		

Budget Summary - By Division

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Balance	618,286	767,255	687,002	687,002	889,152		
Revenues	9,057,523	8,537,238	8,544,340	8,601,169	8,793,371	249,031	2.9%
Expenses							
Administration	866,779	912,272	953,466	898,567	1,076,678	123,212	12.9%
Collection	3,635,697	3,871,834	3,645,871	3,309,441	3,369,888	(275,983)	-7.6%
Disposal	4,406,078	3,833,385	3,933,533	4,191,010	4,128,402	194,869	5.0%
Expenses	8,908,554	8,617,491	8,532,870	8,399,018	8,574,969	42,099	0.5%
Ending Balance	767,255	687,002	698,472	889,152	1,107,555		

Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community.

During the past ten (10) years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, we have added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, we started and continue to provide curbside, blue bag recycling services to our residents, we streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, we established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service and we have continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.



City of Franklin, Tennessee

FY 2019 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Departmental Summary (con't)

At the end of FY2017, our blue bag, curbside, residential recycling service collected 3,173 tons and achieved an average, weekly, participation rate of 60% with the average diversion at 16%. We continue hauling blue bags to the Marshall County Solid Waste materials recovery facility (MRF) as part of the long-term partnership formed in November 2014.

Our partnership with Bi-County Solid Waste continues to be successful. The volume of solid waste processed through our transfer station, in FY2017, totaled 76,142 tons. The total amount of solid waste processed decreased from the previous year due to discontinuing accepting construction and demolition waste from private haulers. Our City of Franklin SES Department collected 27,213 tons, or 36% of the total processed through the facility.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.

- Our team of professionals in the Collection Division collect household and commercial waste generated from residents and businesses. SES continues providing residential solid waste collection to include household garbage, brush, bulky wastes, white goods, blue bags of recyclables and brown bags of small yard waste. The non-residential services are limited to 8-cubic yard dumpsters of solid waste or cardboard for recycling and 90-gallon rollout containers.

- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard debris for recycling and separate metal recyclables from refuse accepted through the facility.

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee. We continue to provide services for non-residential customers who sign up for our services.



City of Franklin, Tennessee

FY 2019 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Department Goals (con't)

Continuous improvement for the long-term development of our department remains a top priority. We set a goal to review and assess all resources and manage them in the most efficient, effective way possible.

Due to the tremendous success of our blue bag recycling program, our staff is researching the cost of implementing a roll-out cart recycling service in the coming months to present to the board. We anticipate the roll-out cart service would initially utilize a combination of fully automated and semi-automated collection trucks to help reduce the initial capital cost of implementation. The limited market availability of labor to collect blue bags from the curb and reducing injuries on the job will be the driving our need to automate recycling collection.

We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings. The primary financial goal of self-sustainability may only be obtainable with fee increases and specific changes for particular service offerings. Staff will present proposed changes to Title 17 to the board to help achieve self-sustainability.

Additionally, the implementation of our utility billing software has identified inconsistencies in billing which have led to the need to clarify the definition of customer for billing purposes. Proposed Title 17 changes include defining our customer base as either residential or non residential to ensure proper service type and billing. This change will further allow for more accurate forecasting of revenues for the SES Department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017*	2018*	2019*
Total tons of residential refuse collected	18,848	18,424	19,530	20,000	20,500
Commercial Trash Collected (tons)	8,064	7,886	7,683	8,000	8,500
Total tons diverted from class 1 landfill	7,897	7,904	8,048	8,500	8,575
Total tons of recycling collected	3,251	3,464	3,173	3,400	3,500
Total tons of yard waste diverted	4,643	4,660	6,384	5,250	5,500
Trash from private haulers (tons)	53,235	69,083	48,929	50,000	52,000
Tons collected per 1000 population (tons)	284	276	275	298	298
Tennessee Statewide Benchmarking Average	401	345	333	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Residential collection points	19,000	21,500	21,750	21,800	22,000
	Accidents / incidents	26	23	18	20	20
	Total annual collection fees	\$ 4,946,611	\$ 5,146,586	\$ 5,574,832	\$ 5,742,077	\$ 5,914,339
	Total annual recycling revenue	\$ 27,309	\$ 20,743	\$ 33,764	\$ 25,000	\$ 25,000
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	40,824	18,937	22,887	18,000	17,000
	Target	10,813	11,354	11,922	12,518	13,144
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Oil (gallons)	1,888	1,594	869	1,400	1,400
	Target	667	700	735	772	810
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Paint (lbs)	425,000	419,200	373,316	350,000	325,000
	Target	165,175	173,433	182,105	191,210	200,771
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Anti-Freeze (gallons)	696	846	535	700	750
	Target	754	791	831	872	916
	Meets Target?	No	Yes	TBD	TBD	TBD
	Electronics (lbs)	145,240	131,100	77,630	75,000	72,000
	Target	250,996	263,546	276,723	290,560	305,088
	Meets Target?	No	No	TBD	TBD	TBD

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Landfill fee per ton	\$ 33.09	\$ 33.09	\$ 33.09	\$ 35.02	\$ 35.02
	Tennessee Statewide Benchmarking Average	N/A	\$ 28.05	\$ 30.19	TBD	TBD
	Tons Collected per FTE					
	Residential Refuse	942.4	1316.0	1395.0	950.0	950.0
	Tennessee Statewide Benchmarking Average	3321.8	3738.8	3473.2	TBD	TBD
	Recycling	1083.7	577.3	528.8	1133.3	1166.7
	Tennessee Statewide Benchmarking Average	1233.1	1155.6	841.7	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Tons Diverted / 1,000 Population	119.0	119	113	TBD	TBD
	Tennessee Statewide Benchmarking Average	381.1	341.5	393.2	TBD	TBD
	Accidents /1,000 Collection Points	0.91	1.07	0.84	TBD	TBD
	Tennessee Statewide Benchmarking Average	0.46	0.64	0.54	TBD	TBD
	Increase the percent of diversion through the "blue bag" recyclable program by 3% per year.	14.6%	17.0%	18.0%	18.0%	18.0%
	Target	22.9%	25.9%	28.9%	31.9%	34.9%
	Meets Target?	No	No	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

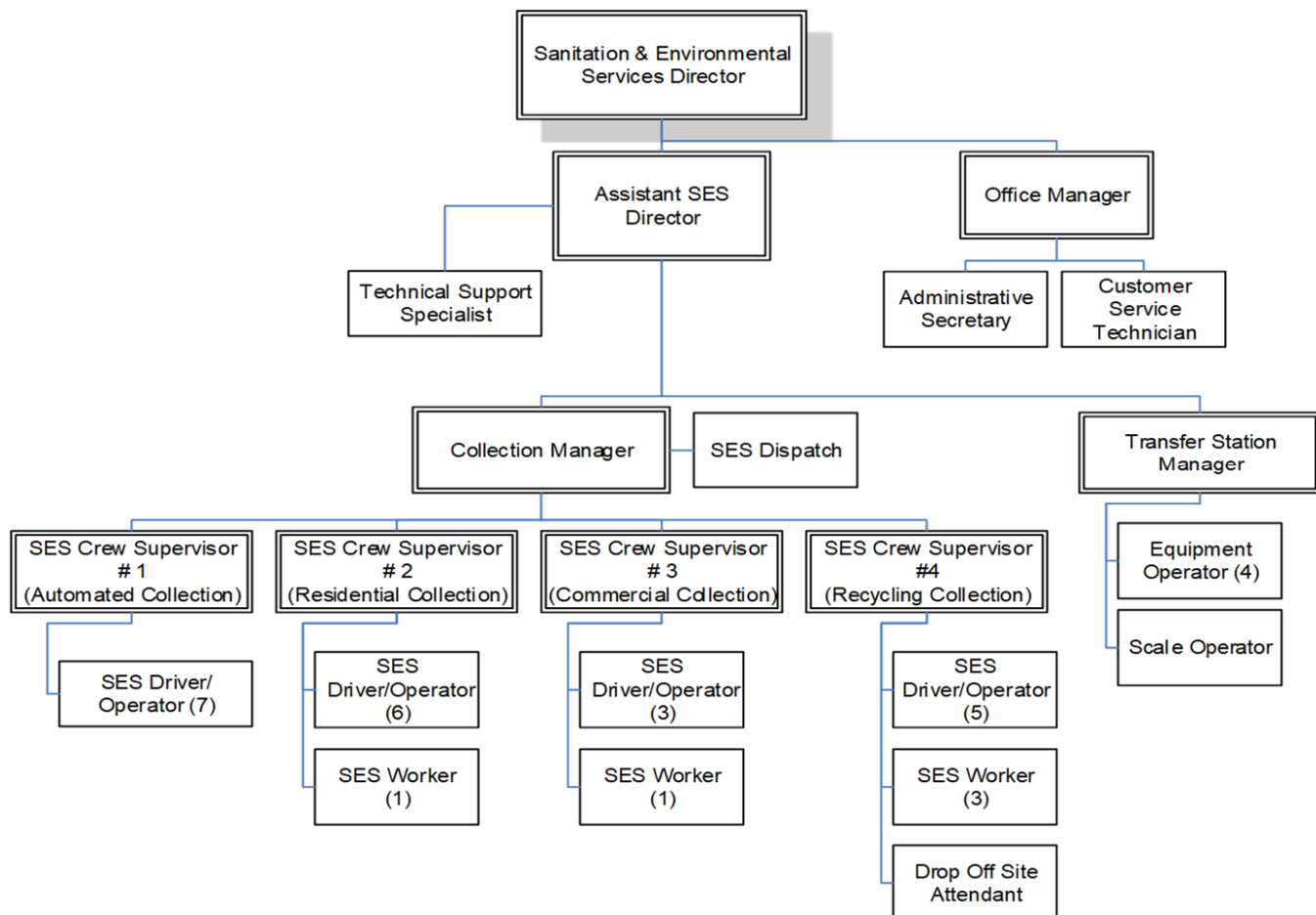
	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	57%	59%	60%	62%	62%
	Target	52%	55%	58%	61%	64%
	Meets Target?	Yes	Yes	TBD	TBD	TBD

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Garbage collection	50%	42%	7%	2%
☒	% rating the quality of Recycling	39%	37%	13%	11%
☒	% rating the quality of Yard waste pick-up	44%	42%	10%	5%

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	1	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	C	1	0	0	0	0	0	0	0	0	0
HHW Drop Off Site Attendant	C	0	0	1	0	1	0	1	0	1	0
Customer Services Technician	C	0	0	1	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	N/A	0	0	0	0	0	0	0	0	0	0
Totals		6	0	7	0	7	0	7	0	7	0

Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	4	0
SES Driver Operator	D	21	0	21	0	21	0	21	0	21	0
HHW Drop Off Site Attendant	C	1	0	0	0	0	0	0	0	0	0
SES Dispatcher	C	1	0	1	0	1	0	1	0	1	0
SES Worker	B	9	2	9	2	5	0	5	0	5	0
Totals		37	2	36	2	32	0	32	0	32	0

Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	1	0	1	0
Totals		6	0	6	0	6	0	6	0	6	0

SES Total		49	2	49	2	45	0	45	0	45	0
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City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Available Funds							
Intergovernmental	22,277	-	-	-	-	-	
Charges for Services	8,237,233	7,646,775	8,149,340	8,220,910	8,393,819	244,479	3.0%
Use of Money and Property	298,011	140,251	145,000	130,259	149,552	4,552	3.1%
Other Revenue	500,002	750,212	250,000	250,000	250,000	-	0.0%
Total Available Funds	9,057,523	8,537,238	8,544,340	8,601,169	8,793,371	249,031	2.9%
Personnel							
Salaries & Wages	1,915,172	2,034,834	2,090,745	2,104,726	2,283,395	192,650	9.2%
Employee Benefits	842,710	983,003	1,068,860	1,070,445	1,036,129	(32,732)	-3.1%
Total Personnel	2,757,882	3,017,837	3,159,605	3,175,171	3,319,524	159,919	5.1%
Operations							
Transportation Services	1,171	750	2,196	1,865	2,115	(81)	-3.7%
Operating Services	3,237,118	2,673,314	2,825,575	2,991,175	3,113,475	287,900	10.2%
Notices, Subscriptions, etc.	22,164	14,569	30,250	27,760	31,750	1,500	5.0%
Utilities	69,758	81,603	92,125	78,836	98,695	6,570	7.1%
Contractual Services	7,650	11,473	39,644	37,144	59,300	19,656	49.6%
Repair & Maintenance Services	724,404	594,500	658,215	627,145	738,305	80,090	12.2%
Employee programs	16,422	7,809	21,723	14,623	21,723	-	0.0%
Professional Development/Travel	9,257	3,183	16,985	5,225	17,505	520	3.1%
Office Supplies	10,925	8,235	12,747	10,685	13,173	426	3.3%
Operating Supplies	117,912	109,801	153,375	127,550	154,983	1,608	1.0%
Fuel & Mileage	175,391	179,847	199,500	208,900	236,652	37,152	18.6%
Machinery & Equipment (<\$25,000)	21,505	34,453	54,556	29,316	27,276	(27,280)	-50.0%
Repair & Maintenance Supplies	58,287	58,617	68,275	66,585	73,924	5,649	8.3%
Operational Units	229,837	218,414	222,782	224,442	227,238	4,456	2.0%
Property & Liability Costs	93,071	103,155	97,791	95,160	99,657	1,866	1.9%
Rentals	-	282	-	-	-	-	
Permits	1,650	1,655	2,000	2,000	2,000	-	0.0%
Financial Fees	8,672	6,209	7,650	7,650	7,650	-	0.0%
Other Business Expenses	-	9	-	-	-	-	
Debt Service and Lease Payments	745,705	708,822	295,484	295,484	162,837	(132,647)	-44.9%
Transfers to Other Funds	599,772	618,054	305,802	300,712	167,184	(138,618)	-45.3%
Total Operations	6,150,672	5,434,755	5,106,675	5,152,257	5,255,445	148,770	2.9%
Capital	-	164,899	266,590	71,590	-	(266,590)	-100.0%
SES	8,908,554	8,617,491	8,532,870	8,399,018	8,574,969	42,099	0.5%



City of Franklin

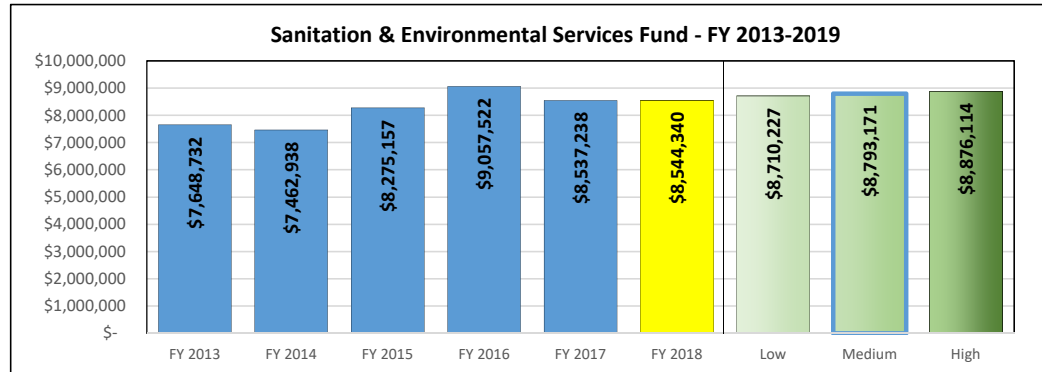
Revenue Model

Fund:	Sanitation & Environmental Services Fund	Percent of All Revenues	5.8%
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Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

At this point in time we are forecasting that the City can operate the fund with a nominal \$250,000 general fund subsidy in FY 2019; provided that revenues increase as more and more tonnage is collected by the City and/or fees are adjusted. A cost of services study is forthcoming for the fund.

The FY 2019 forecast is a 3% increase over FY 2018.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
FEMA/TEMA GRANTS (FED/STATE)	-	39,309	-	-	-	-	-	-	-	3-yr Average
SOLID WASTE GRANT (STATE)	-	4,790	42,686	4,142	-	-	-	-	-	\$ 8,623,306
SPECIAL EVENT GRANT RECOVERIES	-	27,401	50,623	-	-	-	-	-	-	-0.3%
SAFETY GRANT	-	-	-	18,135	-	-	-	-	-	
SPECIAL EVENT SERVICES FEE	-	-	4,275	3,820	10,946	5,125	5,228	5,279	5,330	5-Yr Average
COLLECTION REVENUES	4,417,799	4,460,658	4,946,611	5,063,842	5,285,753	5,751,050	5,866,071	5,923,582	5,981,092	\$ 8,196,317
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,253	5,358	5,411	5,463	0.8%
ADDL RESIDENTIAL ROLLOUT CONTAINERS	-	-	-	4,675	8,580	3,000	3,060	3,090	3,120	
SANITATION SERVICES - MILCROFTON	-	-	-	78,069	-	-	-	-	-	10-Yr Average
TIPPING FEES	2,314,116	1,487,082	2,293,823	3,064,284	2,300,739	2,356,593	2,403,725	2,427,291	2,450,857	\$ 7,260,357
CARDBOARD RECYCLING	9,400	11,250	13,715	9,862	10,075	9,561	9,752	9,848	9,943	1.8%
RECYCLING-BATTERIES	-	-	4,266	3,855	4,183	6,441	6,570	6,634	6,699	
RECYCLING-ELECTRONICS	-	-	-	428	13,063	-	-	-	-	20-Yr Average
RECYCLING-METAL	-	-	5,817	3,619	6,443	7,331	7,478	7,551	7,624	\$ 4,829,038
RECYCLING-WASTE OIL	-	-	523	82	-	-	-	-	-	7.7%
BUCK A BAG PROGRAM	2,626	-	2,988	2,897	2,993	3,756	3,831	3,869	3,906	
RESIDENTIAL BRUSH	-	-	900	800	500	820	836	845	853	
RESIDENTIAL BULKY GOODS	-	-	600	900	2,500	205	209	211	213	
NON-RESIDENTIAL BRUSH	-	-	100	100	500	205	209	211	213	
NON-RESIDENTIAL BULKY GOODS	-	-	600	-	500	-	-	-	-	
INTEREST INCOME	-	-	-	22	113	-	-	-	-	
SALE OF WASTE CONTAINERS	60,341	63,802	77,595	73,068	62,111	60,000	61,200	61,800	62,400	
LEASE OF WASTE CONTAINERS	31,050	34,065	37,260	35,910	-	35,000	35,700	36,050	36,400	
SALE OF SURPLUS ASSETS	64,590	101,640	292,774	189,011	78,027	50,000	51,000	51,500	52,000	
TRANSFER FROM GENERAL FUND	728,483	1,208,148	500,000	500,000	750,000	250,000	250,000	250,000	250,000	
MISCELLANEOUS OTHER REVENUE	20,327	24,793	-	-	212	-	-	-	-	
Totals	\$ 7,648,732	\$ 7,462,938	\$ 8,275,157	\$ 9,057,522	\$ 8,537,238	\$ 8,544,340	\$ 8,710,227	\$ 8,793,171	\$ 8,876,114	

Source: City of Franklin, *Comprehensive Annual Financial Reports - 1990-2017* & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

Administration Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	334,168	366,754	376,229	378,474	496,300	120,071	31.9%
Employee Benefits	164,381	190,618	143,914	162,675	157,172	13,258	9.2%
Total Personnel	498,549	557,372	520,143	541,149	653,472	133,329	25.6%
Operations							
Transportation Services	27	34	-	-	-	-	0.0%
Operating Services	1,814	650	1,075	1,075	1,075	-	0.0%
Notices, Subscriptions, etc.	2,072	2,347	4,750	2,250	4,750	-	0.0%
Utilities	50,611	60,877	68,687	56,620	74,345	5,658	8.2%
Contractual Services	-	-	-	-	-	-	-
Repair & Maintenance Services	40,505	33,348	54,250	31,500	60,545	6,295	11.6%
Employee programs	10,463	3,654	9,600	5,000	9,600	-	0.0%
Professional Development/Travel	5,296	2,447	6,100	2,975	6,130	30	0.5%
Office Supplies	3,489	1,498	4,250	2,050	4,250	-	0.0%
Operating Supplies	1,624	899	3,875	2,050	3,955	80	2.1%
Fuel & Mileage	4,040	1,305	2,000	1,400	2,652	652	32.6%
Machinery & Equipment (<\$25,000)	9,919	19,826	40,000	12,660	12,500	(27,500)	-68.8%
Repair & Maintenance Supplies	3,051	3,940	10,000	10,000	10,500	500	5.0%
Operational Units	229,837	218,414	222,782	224,442	227,238	4,456	2.0%
Property & Liability Costs	5,482	5,671	5,954	5,396	5,666	(288)	-4.8%
Rentals	-	-	-	-	-	-	0.0%
Permits	-	(20)	-	-	-	-	0.0%
Other Business Expenses	-	9	-	-	-	-	0.0%
Total Operations	368,230	354,900	433,323	357,418	423,206	(10,117)	-2.3%
Buildings	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
Administration	866,779	912,272	953,466	898,567	1,076,678	123,212	12.9%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	322,658	355,897	387,682	202,562	373,474	509,119	529,484	550,663
	81120	OVERTIME PAY	11,510	10,857	5,000	2,873	5,000	5,000	5,000	5,000
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES								
	81199	VACANCY ADJUSTMENT			(16,453)			(17,819)	(18,532)	(19,273)
=	XWAGE	TOTAL WAGES	334,168	366,754	376,229	205,435	378,474	496,300	515,952	536,390
=	81410	FICA(EMPLOYER'S SHARE)	25,034	27,542	39,432	15,465	28,571	41,956	40,506	42,126
=	81420	MEDICAL PREMIUMS	115,785	128,780	70,801	52,262	104,524	80,116	88,128	96,940
=	81430	GROUP INSURANCE PREMIUMS	4,219	4,554	5,391	1,738	3,476	8,738	9,175	9,634
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(9,000)	(9,037)	(12,787)	(4,214)	(7,688)	(18,516)	(20,368)	(22,404)
!	81450	RETIREMENT CONTRIBUTIONS	22,240	30,380	34,937	26,203	26,203	38,431	42,274	46,501
	81455	DEFERRED COMP MATCH	5,432	5,671	5,938	3,609	6,364	6,235	6,547	6,874
	81470	WORKERS COMPENSATION PREMIUMS	671	2,728	203	1,225	1,225	213	224	235
	81475	WORKERS COMPENSATION CLAIMS								
=	XBEN	TOTAL BENEFITS	164,381	190,618	143,914	96,288	162,675	157,172	166,486	179,906
=	XPER	TOTAL PERSONNEL	498,549	557,372	520,143	301,723	541,149	653,472	682,438	716,296
		Operations								
	82110	MAILING & OUTBOUND SHIPPING SERVICES		7						
	82130	VEHICLE LICENSES & TITLES	27	27						
=	XTRC	TOTAL TRANSPORTATION CHARGES	27	34						
	82210	PRINTING & COPYING SERVICES, OUTSOURCED			150		150	150	155	159
	82240	TRANSCRIPTION FEES	166	104	175		175	175	180	186
!	82250	TESTING & PHYSICALS	1,648	546	750	570	750	750	773	796
=	XOPSV	TOTAL OPERATING SERVICES	1,814	650	1,075	570	1,075	1,075	1,108	1,141
	82310	LEGAL NOTICES	931	1,179	1,000		1,000	1,000	1,030	1,061
!	82350	DUES FOR MEMBERSHIPS	1,141	1,168	1,250	272	1,250	1,250	1,288	1,326
	1	SWANA membership - Director								
	2	APWA membership - Director								
	3	NSWMA membership - Director								
	4	SWANA membership - Asst Director								
	5	APWA membership - Asst Director								
	6	NSWMA membership - Asst Director								
	7	Various	1,141	1,168	1,250	272	1,250	1,250	1,288	1,326
	*	Amount missing from detail								
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)			2,500			2,500	2,575	2,652
	82390	PUBLICATIONS, NON-TRAINING								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	2,072	2,347	4,750	272	2,250	4,750	4,893	5,039
	82410	ELECTRIC SERVICE	27,301	28,748	29,615	12,086	29,500	32,442	33,415	34,418
	82420	WATER & SEWER SERVICE	10,435	15,238	23,738	5,013	12,000	26,000	26,780	27,583
	82430	STORMWATER SERVICE	2,804	2,803	2,902	1,168	2,810	2,810	2,894	2,981
	82440	NATURAL GAS SERVICE	2,295	4,984	3,471	1,460	3,000	3,442	3,545	3,652
	82450	TELEPHONE SERVICE	2,589	2,785	2,771	1,379	2,785	2,964	3,053	3,145
	82451	800 MHZ ACCESS LINE SERVICE	2,730	2,790	2,745	1,428	2,925	2,951	3,040	3,131
!	82455	CELLULAR TELEPHONE SERVICE	2,122	3,066	3,045	1,505	3,120	3,286	3,385	3,486
	82470	INTERNET & RELATED SERVICES	335	463	400	150	480	450	464	477
=	XUTIL	TOTAL UTILITIES	50,611	60,877	68,687	24,189	56,620	74,345	76,576	78,873

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	82510	COMPUTER SERVICES								
	82599	OTHER CONTRACTUAL SERVICES								
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	366	248	1,250	408	1,000	1,545	1,591	1,639
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	4,848	7,669	13,000	2,380	5,000	14,000	14,420	14,853
	82645	STORMWATER MAINTENANCE SERVICES								
	82652	LANDSCAPING SERVICES		400						
	82654	GROUPS MAINTENANCE SERVICES		3,235	5,000	3,795	5,500	5,000	5,150	5,305
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	35,291	21,797	35,000	7,772	20,000	40,000	41,200	42,436
	82699	OTHER REPAIR & MAINTENANCE SERVICES								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	40,505	33,349	54,250	14,355	31,500	60,545	62,361	64,233
	82750	EMPLOYEE RECOGNITION/RECEPTIONS								
	82780	TRAINING, OUTSIDE								
+	82790	TRAINING, IN-HOUSE	10,463	3,654	9,600	3,500	5,000	9,600	9,888	10,185
	1	21st Century Leadership Institute			9,600		5,000	9,600		
	2	Various	10,463	3,654		3,500			9,888	10,185
	*	Amount missing from detail								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	10,463	3,654	9,600	3,500	5,000	9,600	9,888	10,185
+	82810	REGISTRATIONS	2,454	1,423	2,575	135	1,200	2,575	2,652	2,732
	1	APWA International Congress conference (Director)								
	2	SWANA Wastecore International conference (Director)								
	3	TCAPWA Public Works Conference (Director)								
	4	APWA International Congress conference (Asst Director)								
	5	SWANA Wastecore International conference (Asst Director)								
	6	TCAPWA Public Works Conference (Director & Asst Director)								
	7	Various	2,454	1,423	2,575	135	1,200	2,575	2,652	2,732
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	243	543	500			500	515	530
	1	APWA								
	2	SWANA								
	3	TCAPWA								
	4	SWANA								
	5	Various - industry conferences	243	543	500			500	515	530
	*	Amount missing from detail								
+	82830	AIR TRAVEL			525		525	525		
	1	APWA - Chicago, IL								
	2	SWANA - Long Beach, CA								
	3	Various			525		525	525		
	4	SWANA - Dallas, TX								
	*	Amount missing from detail								
+	82840	LODGING	2,347	434	2,000		1,000	2,000	2,060	2,122
	1	APWA International Congress conference (Director)								
	2	SWANA Wastecore International conference (Director)								
	3	TCAPWA Public Works Conference								
	4	Misc	2,347	434	2,000		1,000	2,000	2,060	2,122
	5	SWANA Wastecore International conference (Asst Director)								
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	252	47	500		250	530	546	562
	82890	OTHER TRAVEL EXPENSES								
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	5,296	2,447	6,100	135	2,975	6,130	5,773	5,946
	83110	OFFICE SUPPLIES	912	482	2,000	41	700	2,000	2,060	2,122

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	661		500			500	515	530
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,916	1,016	1,750	312	1,350	1,750	1,803	1,857
=	XOFS	TOTAL OFFICE SUPPLIES	3,489	1,498	4,250	353	2,050	4,250	4,378	4,509
	83210	TRAINING SUPPLIES			500	150	300	500	515	530
	83250	SAFETY SUPPLIES	83	77	500	150	450	530	546	562
	83260	UNIFORMS PURCHASED	1,416	756	2,750		1,200	2,750	2,833	2,917
	83291	BOPAE SUPPLIES								
	83299	OTHER OPERATING SUPPLIES	125	66	125	100	100	175	180	186
=	XOPS	TOTAL OPERATING SUPPLIES	1,624	899	3,875	400	2,050	3,955	4,074	4,195
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	4,040	1,305	2,000	2,127	1,400	2,652	2,732	2,814
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)								
=	XFUEL	TOTAL FUEL & MILEAGE	4,040	1,305	2,000	2,127	1,400	2,652	2,732	2,814
!	83510	FURNITURE, FIXTURES (<\$25,000)	4,218	1,480	2,500		500	2,500	2,575	2,652
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	1,498	14,493	35,000	8,168	12,000	10,000	10,300	10,609
	1	2013 - Replace copier			20,000					
	2	2014 - Scanner for OnBase								
	3	2014 - Printer								
	4	Replace copier			15,000					
	5	Various	1,498	14,493		8,168	12,000	10,000	10,300	10,609
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	4,091	3,853	2,500					
	1	2013 - Replace desktop computer								
	2	2014 - Replace laptop computer								
	3	2015 - Replace desktop computer (1)								
	4	2015 - Replace laptop computer (1)								
	5	Various	4,091	3,853	2,500					
	6	2016 - Replace desktop computer								
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	112			160	160			
	1	Software	112			160	160			
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	9,919	19,826	40,000	8,328	12,660	12,500	12,875	13,261
	83610	VEHICLE PARTS & SUPPLIES								
	83620	EQUIPMENT PARTS & SUPPLIES	296	1,266	3,000		3,000	3,500	3,605	3,713
	83652	LANDSCAPING SUPPLIES	1,600	200	1,750	144	1,750	1,750	1,803	1,857
	83654	GROUPS MAINTENANCE SUPPLIES	1,090	2,450	5,000		5,000	5,000	5,150	5,305
	83660	BUILDING MAINTENANCE SUPPLIES	65	24	250		250	250	258	265
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	3,051	3,940	10,000	144	10,000	10,500	10,816	11,140
	84710	ADMIN SERVICES PROVIDED BY GENERAL FUND	209,545	218,414	222,782	224,442	224,442	227,238	235,000	245,000
	84950	GRANT PROGRAMS	20,292							
=	XOPU	TOTAL OPERATIONAL UNITS	229,837	218,414	222,782	224,442	224,442	227,238	235,000	245,000
	85110	PROPERTY INSURANCE	1,124	1,079	1,133	1,237	1,237	1,299	1,364	1,432
	85111	FRAUD INSURANCE				190	190	200	209	220
	85112	INLAND MARINE INSURANCE		54	57	81	81	85	89	94
	85113	AUTO PHYSICAL DAMAGE	57	78	82	79	79	83	87	91
	85115	LIABILITY INSURANCE	3,062	2,887	3,031	1,047	1,047	1,099	1,154	1,212
	85116	E&O LIABILITY INSURANCE				1,607	1,607	1,687	1,772	1,860
	85117	VEHICLE LIABILITY INSURANCE	513	1,027	1,078	532	532	559	587	616

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	85119	UMBRELLA LIABILITY	726	546	573	623	623	654	687	721
	85120	PROPERTY DAMAGE COSTS								
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	5,482	5,671	5,954	5,396	5,396	5,666	5,949	6,246
	85240	EQUIPMENT RENTAL & LEASES								
	85320	STATE FEES		(20)						
=	XPERM	TOTAL PERMITS		(20)						
	85530	E-COMMERCE FEES		9						
=	XFLF	TOTAL FINANCIAL FEES		9						
	85990	MISCELLANEOUS								
+	86600	LEASE/LOAN PRINCIPAL								
	1	PNC - Infor UB Software								
	*	Amount missing from detail								
+	86700	LEASE/LOAN INTEREST								
	1	PNC - Infor UB Software								
	*	Amount missing from detail								
=	XOP	TOTAL OPERATIONS	368,230	354,900	433,323	284,211	357,418	423,206	436,423	452,582
		Capital								
+	89220	BUILDING DESIGN & CONSTRUCTION								
	1	Household Hazardous Waste facility								
	*	Amount missing from detail								
=	XTOT	TOTAL EXPENDITURES	866,779	912,272	953,466	585,934	898,567	1,076,678	1,118,861	1,168,878
=	PTHCT	PART-TIME HEADCOUNT						2		
=	PRHCT	PART-TIME REGULAR HEADCOUNT						2		



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

Collection Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,327,653	1,437,406	1,458,188	1,461,634	1,520,290	62,102	4.3%
Employee Benefits	578,684	673,284	793,762	743,669	729,607	(64,155)	-8.1%
Total Personnel	1,906,337	2,110,690	2,251,950	2,205,303	2,249,897	(2,053)	-0.1%
						-	
Operations							
Transportation Services	163	89	1,196	1,115	1,115	(81)	-6.8%
Operating Services	6,989	8,084	10,400	10,500	10,900	500	4.8%
Notices, Subscriptions, etc.	19,880	12,222	24,500	24,510	26,000	1,500	6.1%
Utilities	18,553	20,289	22,763	21,616	23,600	837	3.7%
Contractual Services	7,650	11,473	38,144	35,644	57,800	19,656	51.5%
Repair & Maintenance Services	320,874	325,431	368,965	377,445	402,760	33,795	9.2%
Employee programs	4,064	2,328	7,823	7,823	7,823	-	0.0%
Professional Development/Travel	3,894	736	5,260	2,000	4,900	(360)	-6.8%
Office Supplies	4,930	5,197	5,622	5,935	5,778	156	2.8%
Operating Supplies	96,009	103,880	138,250	116,750	138,648	398	0.3%
Fuel & Mileage	131,538	146,572	152,500	167,500	184,000	31,500	20.7%
Machinery & Equipment (<\$25,000)	4,405	12,551	12,306	12,306	12,526	220	1.8%
Repair & Maintenance Supplies	41,971	36,754	41,125	39,885	43,500	2,375	5.8%
Property & Liability Costs	70,078	49,102	63,600	55,868	58,400	(5,200)	-8.2%
Rentals	-	57	-	-	-	-	
Permits	-	-	-	-	-	-	
Financial Fees	8,672	6,145	7,500	7,500	7,500	-	0.0%
Other Business Expenses	-	-	-	-	-	-	
Debt Service and Lease Payments	689,804	546,308	209,688	209,688	134,740	(74,948)	-35.7%
Transfers to Other Funds	299,886	309,027	89,279	8,053	-	(89,279)	-100.0%
Total Operations	1,729,360	1,596,245	1,198,921	1,104,138	1,119,991	(78,930)	-6.6%
						-	
Machinery & Equipment (>\$25,000)	-	164,899	195,000	-	-	(195,000)	-100.0%
Capital	-	164,899	195,000	-	-	(195,000)	-100.0%
						-	
Collection	3,635,697	3,871,834	3,645,871	3,309,441	3,369,888	(275,983)	-7.6%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	1,112,042	1,188,754	1,254,738	612,561	1,169,964	1,314,610	1,367,194	1,421,882
	81120	OVERTIME PAY	90,732	97,542	80,340	54,118	101,768	81,947	83,586	85,257
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	124,879	151,110	164,800	94,951	189,902	169,744	173,139	176,602
	81199	VACANCY ADJUSTMENT			(41,690)			(46,011)	(47,852)	(49,766)
=	XWAGE	TOTAL WAGES	1,327,653	1,437,406	1,458,188	761,630	1,461,634	1,520,290	1,576,067	1,633,975
=	81410	FICA(EMPLOYER'S SHARE)	86,200	91,598	91,122	46,729	89,502	100,568	104,590	108,774
=	81420	MEDICAL PREMIUMS	376,903	425,865	472,818	196,810	472,344	458,567	504,424	554,866
=	81430	GROUP INSURANCE PREMIUMS	26,676	28,300	28,232	12,829	29,644	35,674	37,458	39,331
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(106,571)	(141,563)	(101,348)	(65,461)	(101,348)	(116,760)	(128,436)	(141,280)
!	81450	RETIREMENT CONTRIBUTIONS	146,784	200,507	230,583	172,937	172,937	190,231	209,254	230,179
	81455	DEFERRED COMP MATCH	5,963	11,470	8,181	9,321	17,180	18,039	18,941	19,888
	81460	UNEMPLOYMENT CLAIMS	934							
	81470	WORKERS COMPENSATION PREMIUMS	46,443	33,646	64,174	41,228	41,228	43,289	45,454	47,727
	81475	WORKERS COMPENSATION CLAIMS	(4,648)	23,461		22,182	22,182			
=	XBEN	TOTAL BENEFITS	578,684	673,284	793,762	436,575	743,669	729,607	791,685	859,485
=	XPER	TOTAL PERSONNEL	1,906,337	2,110,690	2,251,950	1,198,205	2,205,303	2,249,897	2,367,752	2,493,460
		Operations								
	82110	MAILING & OUTBOUND SHIPPING SERVICES	15		50		50	50	52	53
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	19		1,000		1,000	1,000	1,030	1,061
+	82130	VEHICLE LICENSES & TITLES	129	89	146		65	65	67	69
=	XTRC	TOTAL TRANSPORTATION CHARGES	163	89	1,196		1,115	1,115	1,149	1,183
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	385	989	1,500		1,500	1,500	1,545	1,591
	82240	TRANSCRIPTION FEES			150	192	150	150	155	159
	82250	TESTING & PHYSICALS	2,989	3,415	3,500	1,655	3,500	3,500	3,605	3,713
	82260	UNIFORM RENTAL & SERVICES	3,615	3,455	4,000	1,503	4,000	4,500	4,635	4,774
+	82299	OTHER OPERATING SERVICES		225	1,250		1,250	1,250	1,288	1,326
	1	FY2014 Litter Reduction Grant (match)								
	2	Sharps disposal expense		225	1,250		1,250	1,250	1,288	1,326
	3	Line Item 3								
	*	Amount missing from detail								
=	XOPSV	TOTAL OPERATING SERVICES	6,989	8,084	10,400	3,350	10,400	10,900	11,228	11,563
	82310	LEGAL NOTICES	346	20	1,500	76	1,500	1,500	1,545	1,591
+	82350	DUES FOR MEMBERSHIPS	257	257	1,000	257	500	1,500	1,545	1,591
	1	SWANA membership (2)								
	2	NSWMA membership (1)								
	3	APWA membership (2)								
	4	Various	257	257	1,000	257	500	1,500	1,545	1,591
	*	Amount missing from detail								
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	19,277	11,945	22,000	13,733	22,510	23,000	23,690	24,401
	82390	PUBLICATIONS, NON-TRAINING								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	19,880	12,222	24,500	14,066	24,510	26,000	26,780	27,583
	82435	SOLID WASTE SERVICE								
+	82455	CELLULAR TELEPHONE SERVICE	7,941	8,874	11,000	4,020	9,500	11,000	11,330	11,670
	1	Cell Phones								
	2	2013 - AVL service (15 units)								
	3	2014 - AVL service (15 additional units)								
	4	AVL Services								
	5	Various	7,941	8,874	11,000	4,020	9,500	11,000	11,330	11,670
	*	Amount missing from detail								
	82483	CONNECTION CHARGES	10,612	11,415	11,763	5,187	12,116	12,600	12,978	13,367

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XUTIL	TOTAL UTILITIES	18,553	20,289	22,763	9,207	21,616	23,600	24,308	25,037
+	82510	COMPUTER SERVICES	7,650	11,473	7,500		5,000	5,000	5,150	5,305
	1	RouteSmart Software Support	7,650	11,473	7,500		5,000	5,000	5,150	5,305
	*	Amount missing from detail								
!	82599	OTHER CONTRACTUAL SERVICES			30,644		30,644	52,800	54,384	56,016
=	XCTS	TOTAL CONTRACTUAL SERVICES	7,650	11,473	38,144		35,644	57,800	59,534	61,321
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	319,031	303,755	366,343	149,149	374,759	400,000	412,000	424,360
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,102	535	2,122	560	2,186	2,260	2,328	2,398
!	82640	PAVING & REPAIR SERVICES		18,174						
	82645	STORMWATER MAINTENANCE SERVICES		2,804		1,924				
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	741	163	500		500	500	515	530
	1	2015 - Replace truck shed lighting								
	2	2014								
	3	Various	741	163	500		500	500	515	530
	*	Amount missing from detail								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	320,874	325,431	368,965	151,633	377,445	402,760	414,843	427,288
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	140							
+	82780	TRAINING, OUTSIDE		285	3,823		3,823	3,823	3,938	4,056
	1	HHW training (4 attendees)								
	2	Supervisor training (5 attendees)			1,913		1,913	1,913	1,978	2,006
	3	Various		285	1,910		1,910	1,910	1,960	2,050
	*	Amount missing from detail								
+	82790	TRAINING, IN-HOUSE	3,924	2,043	4,000		4,000	4,000	4,120	4,244
	1	2014								
	2	Employee Training	3,924	2,043	4,000		4,000	4,000	4,120	4,244
	*	Amount missing from detail								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	4,064	2,328	7,823		7,823	7,823	8,058	8,300
+	82810	REGISTRATIONS	1,958	199	1,500		1,500	1,500	1,545	1,591
	1	SWANA Wastecon International conference (1 attendee)								
	2	TCAPWA Public Works conference (1 attendee)								
	3	Various	1,958	199	1,500		1,500	1,500	1,545	1,591
	*	Amount missing from detail								
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	180		500		500	500	515	530
+	82830	AIR TRAVEL		513	1,010			500	515	530
	1	SWANA			510					
	2	Professional conferences		513	500			500	515	530
	*	Amount missing from detail								
+	82840	LODGING	1,431		1,500			1,500	1,545	1,591
	1	SWANA Wastecon International conference (1 attendee)			891					
	2	Various	1,431		609			1,500	1,545	1,591
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	325	24	750			900	927	955
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	3,894	736	5,260		2,000	4,900	5,047	5,197
	83110	OFFICE SUPPLIES	1,668	1,576	2,122	647	2,185	2,262	2,330	2,400
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			250		250	266	274	282
	83130	EMPLOYEE BENEVOLENCE ITEMS								
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	3,262	3,621	3,250	1,338	3,500	3,250	3,348	3,448
=	XOFS	TOTAL OFFICE SUPPLIES	4,930	5,197	5,622	1,985	5,935	5,778	5,952	6,130
	83210	TRAINING SUPPLIES			2,000		2,000	3,000	3,090	3,183
	83240	MEDICAL SUPPLIES	3,397	3,049	3,000	1,344	3,250	3,500	3,605	3,713
	83250	SAFETY SUPPLIES	8,576	7,445	9,000	2,287	9,000	9,000	9,270	9,548
	83260	UNIFORMS PURCHASED	12,818	6,385	14,500	2,716	12,000	13,390	13,792	14,205
	83265	UNIFORMS, SPECIALIZED								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	83270	CONSUMABLE TOOLS			250			258	266	274
	83290	SOLID WASTE CONTAINERS	64,550	78,457	97,000	9,192	80,000	97,000	99,910	102,907
	83291	BOPAE SUPPLIES	4,408	5,226	7,500	664	5,500	7,500	7,725	7,957
+	83299	OTHER OPERATING SUPPLIES	2,260	3,318	5,000		5,000	5,000	5,150	5,305
	1	CFL Bulb Disposal			2,000		2,000	2,000	2,000	2,000
	2	Various	2,260	3,318	3,000		3,000	3,000	3,150	3,305
	*	Amount missing from detail								
=	XOPS	TOTAL OPERATING SUPPLIES	96,009	103,880	138,250	16,203	116,750	138,648	142,808	147,092
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	131,538	146,572	152,500	68,510	167,500	184,000	189,250	195,206
=	XFUEL	TOTAL FUEL & MILEAGE	131,538	146,572	152,500	68,510	167,500	184,000	189,250	195,206
	83510	FURNITURE, FIXTURES (<\$25,000)	2,019	2,506	750		750	773	796	820
+	83520	VEHICLES (<\$25,000)								
	1	2013 - Replace 199.SUV w/4WD Crew Cab pick-up truck								
	2	2013 - Replace 112.PU w/2WD pick-up truck (regular cab)								
	3	2014 - Replace 197.PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
	4	2014 - Replace 198.PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
	5	2015 - Pick-up truck (collection insert in bed)								
	6	2015 - 6-yard hopper inserts (2)								
	7	Various								
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	828	5,144						
	2	Various	828	5,144						
	3	2013 - Bulb Eater								
	4	2013 - AVL units (15 units)								
	5	2014 - AVL units (15 units)								
	6	2015 - Sharps kiosks (3)								
	*	Amount missing from detail								
!	83540	COMPUTER HARDWARE (<\$25,000)	1,558	4,741	5,000		5,000	5,000	5,150	5,305
+	83550	COMPUTER SOFTWARE (<\$25,000)		160	6,556		6,556	6,753	7,081	7,294
	1	RouteSmart maintenance		160	6,556		6,556	6,753	7,081	7,294
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	4,405	12,551	12,306		12,306	12,526	13,027	13,419
	83610	VEHICLE PARTS & SUPPLIES	16,611	14,805	17,216	5,272	17,000	18,000	18,540	19,096
	83620	EQUIPMENT PARTS & SUPPLIES	15,441	13,868	15,909	4,176	15,000	17,000	17,510	18,035
	83649	FIBER OPTIC SUPPLIES								
	83652	LANDSCAPING SUPPLIES								
	83654	GROUNDS MAINTENANCE SUPPLIES	(2)							
	83660	BUILDING MAINTENANCE SUPPLIES	8,852	8,013	7,500	5,079	7,885	8,000	8,240	8,487
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	1,069	68	500			500	515	530
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	41,971	36,754	41,125	14,527	39,885	43,500	44,805	46,148
	85110	PROPERTY INSURANCE	2,887	425	446	468	468	491	516	542
	85111	FRAUD INSURANCE				823	823	864	907	953
	85112	INLAND MARINE INSURANCE		2,467	2,590	2,150	2,150	2,258	2,370	2,489
	85113	AUTO PHYSICAL DAMAGE	7,550	7,120	7,476	7,171	7,171	7,530	7,906	8,301
	85115	LIABILITY INSURANCE	11,981	13,086	13,740	3,223	3,223	3,384	3,553	3,731
	85116	E&O LIABILITY INSURANCE				6,975	6,975	7,324	7,690	8,074
	85117	VEHICLE LIABILITY INSURANCE	22,264	17,978	18,877	14,234	14,234	14,946	15,693	16,478
	85119	UMBRELLA LIABILITY	2,837	2,474	2,598	2,702	2,702	2,837	2,979	3,128
	85120	PROPERTY DAMAGE COSTS	3,096	1,241						
	85125	LIABILITY CLAIMS/DEDUCTIBLES				249	249			
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	19,463	4,311	17,873	431	17,873	18,767	19,705	20,690
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	70,078	49,102	63,600	38,426	55,868	58,401	61,319	64,386
+	85240	EQUIPMENT RENTAL & LEASES								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)								
	2	2014 - Replacement Sideload truck (\$258,377 to lease)								
	3	2014 - Replacement Container Delivery truck (\$101,000 to lease)								
	4	2014 - Replacement Sideload truck (\$258,377)								
	5	Various								
	*	Amount missing from detail		57						
=	XRENT	TOTAL RENTALS		57						
	85320	STATE FEES								
	85570	BAD DEBT EXPENSE (NET OF RECOVERIES)	8,672	6,145	7,500	3,199	7,500	7,500	7,500	7,500
=	XFLF	TOTAL FINANCIAL FEES	8,672	6,145	7,500	3,199	7,500	7,500	7,500	7,500
	85999	COST CONTAINMENT MEASURES								
+	86600	LEASE/LOAN PRINCIPAL	678,388	523,534	206,358	146,002	206,358	133,603		
	01	US Bank Sch 2 - Garbage Truck								
	02	2014 Bank TBD - SW Vehicles								
	03	2014 SW Pickups (2)								
	04	2014 - Side Loader								
	05	SunTrust - Recycling Trucks								
	06	Various	678,388	523,534		146,002				
	07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			23,692		23,692			
	08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			23,692		23,692			
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)			89,069		89,069			
	10	2017 - PER Replace 134.REL (\$200,000)			69,905		69,905	133,603		
	*	Amount missing from detail								
+	86700	LEASE/LOAN INTEREST	11,416	22,774	3,330	1,982	3,330	1,137		
	01	US Bank Sch 2 - Garbage Truck								
	02	2014 Bank TBD - SW Vehicles								
	03	2014 SW Pickups (2)								
	04	2014 - Side Loader								
	05	SunTrust - Recycling Trucks								
	06	Various	11,416	22,774		1,982				
	07	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)			126		126			
	08	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)			126		126			
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)			1,364		1,364			
	10	2017 - PER - Replace 134.REL (1.5%)			1,714		1,714	1,137		
	*	Amount missing from detail								
=	XDSV	TOTAL DEBT SERVICE	689,804	546,308	209,688	147,984	209,688	134,740		
	88095	TRANSFER TO DEBT SERVICE FUND	299,886	309,027	89,279	8,053	8,053			
=	XTRAN	TOTAL TRANSFERS	299,886	309,027	89,279	8,053	8,053			
=	XOP	TOTAL OPERATIONS	1,729,360	1,596,245	1,198,921	477,143	1,104,038	1,119,991	1,015,608	1,047,353
		Capital								
+=	89520	VEHICLES (>\$25,000)		164,899	195,000					
	15	2015 - Replace Automated Side Load Truck								
	18	2015 - Replace Automated Side Load Truck								
	19	Various		164,899						
	5	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
	6	2015 - Replace Knuckleboom Truck								
	7	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
	8	FY 2018 PER - Replace 136.REL w/25-yr. Rear Load Truck			195,000					
	*	Amount missing from detail								
+	89550	COMPUTER SOFTWARE (>\$25,000)								
	1	2013 - Purchase routing software								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	2	Various								
	*	Amount missing from detail								
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)		164,899	195,000					
=	XCAP	TOTAL CAPITAL		164,899	195,000					
=	XTOT	TOTAL EXPENDITURES	3,635,697	3,871,834	3,645,871	1,675,348	3,309,341	3,369,888	3,383,360	3,540,813



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

Disposal Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	253,351	230,674	256,328	264,618	266,805	10,477	4.1%
Employee Benefits	99,645	119,101	131,184	164,101	149,350	18,166	13.8%
Total Personnel	352,996	349,775	387,512	428,719	416,155	28,643	7.4%
Operations							
Transportation Services	981	627	1,000	750	1,000	-	0.0%
Operating Services	3,228,315	2,664,580	2,814,100	2,979,600	3,101,500	287,400	10.2%
Notices, Subscriptions, etc.	212	-	1,000	1,000	1,000	-	0.0%
Utilities	594	437	675	600	750	75	11.1%
Contractual Services	-	-	1,500	1,500	1,500	-	0.0%
Repair & Maintenance Services	363,025	235,721	235,000	218,200	275,000	40,000	17.0%
Employee programs	1,895	1,827	4,300	1,800	4,300	-	0.0%
Professional Development/Travel	67	-	5,625	250	6,475	850	15.1%
Office Supplies	2,506	1,540	2,875	2,700	3,145	270	9.4%
Operating Supplies	20,279	5,022	11,250	8,750	12,380	1,130	10.0%
Fuel & Mileage	39,813	31,970	45,000	40,000	50,000	5,000	11.1%
Machinery & Equipment (<\$25,000)	7,181	2,076	2,250	4,350	2,250	-	0.0%
Repair & Maintenance Supplies	13,265	17,923	17,150	16,700	19,924	2,774	16.2%
Property & Liability Costs	17,511	48,382	28,237	33,896	35,591	7,354	26.0%
Rentals	-	225	-	-	-	-	
Permits	1,650	1,675	2,000	2,000	2,000	-	0.0%
Financial Fees		64	150	150	150	-	0.0%
Debt Service and Lease Payments	55,901	162,514	85,796	85,796	28,097	(57,699)	-67.3%
Transfers to Other Funds	299,886	309,027	216,523	292,659	167,184	(49,339)	-22.8%
Total Operations	4,053,082	3,483,610	3,474,431	3,690,701	3,712,247	237,816	6.8%
Machinery & Equipment (>\$25,000)	-	-	71,590	71,590	-	(71,590)	-100.0%
Capital	-	-	71,590	71,590	-	(71,590)	-100.0%
Disposal	4,406,078	3,833,385	3,933,533	4,191,010	4,128,402	194,869	5.0%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	228,957	202,681	241,913	142,860	236,994	253,166	263,293	273,824
	81120	OVERTIME PAY	24,394	27,993	22,500	17,085	27,624	22,500	22,500	22,500
	81199	VACANCY ADJUSTMENT			(8,085)			(8,861)	(9,215)	(9,584)
=	XWAGE	TOTAL WAGES	253,351	230,674	256,328	159,945	264,618	266,805	276,578	286,740
=	81410	FICA(EMPLOYER'S SHARE)	18,589	17,010	17,671	11,252	18,672	25,143	20,142	20,948
=	81420	MEDICAL PREMIUMS	50,251	52,819	68,269	40,819	91,638	93,874	103,261	113,588
=	81430	GROUP INSURANCE PREMIUMS	4,789	3,431	4,147	2,268	4,536	6,239	6,551	6,878
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(11,231)	(8,724)	(14,024)	(12,972)	(20,858)	(24,349)	(26,784)	(29,462)
!	81450	RETIREMENT CONTRIBUTIONS	26,688	36,456	41,924	31,443	31,443	34,587	38,046	41,851
	81455	DEFERRED COMP MATCH	752	3,141	2,302	2,568	4,642	2,417	2,538	2,665
	81470	WORKERS COMPENSATION PREMIUMS	9,562	5,857	10,895	13,014	26,028	11,440	12,012	12,612
	81475	WORKERS COMPENSATION CLAIMS	245	9,111		3,996	8,000			
=	XBEN	TOTAL BENEFITS	99,645	119,101	131,184	92,388	164,101	149,350	155,766	169,080
=	XPER	TOTAL PERSONNEL	352,996	349,775	387,512	252,333	428,719	416,155	432,344	455,820
		Operations								
!	82110	MAILING & OUTBOUND SHIPPING SERVICES	954	618	750	228	750	750	773	796
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS			250			250	258	265
	82130	VEHICLE LICENSES & TITLES	27	9		18				
	82140	VEHICLE TOWIN SERVICES								
=	XTRC	TOTAL TRANSPORTATION CHARGES	981	627	1,000	246	750	1,000	1,031	1,061
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	231	182	200		200	200	206	212
	82240	TRANSCRIPTION FEES			50	46	50	50	52	53
	82250	TESTING & PHYSICALS	1,162	673	500	350	500	500	515	530
	82260	UNIFORM RENTAL & SERVICES	381	216	700	88	750	750	773	796
	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	3,226,541	2,663,509	2,812,650	1,273,395	2,978,100	3,100,000	3,193,000	3,288,790
=	XOPSV	TOTAL OPERATING SERVICES	3,228,315	2,664,580	2,814,100	1,273,879	2,979,600	3,101,500	3,194,546	3,290,381
	82310	LEGAL NOTICES			500		500	500	515	530
+	82350	DUES FOR MEMBERSHIPS	212		500		500	500	515	530
	1	SWANA - Supervisor								
	2	APWA - Supervisor								
	3	Various	212		500		500	500	515	530
	*	Amount missing from detail								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	212		1,000		1,000	1,000	1,030	1,060
	82455	CELLULAR TELEPHONE SERVICE	594	437	675	318	600	750	773	796
=	XUTIL	TOTAL UTILITIES	594	437	675	318	600	750	773	796
	82510	COMPUTER SERVICES			1,500		1,500	1,500	1,545	1,591
=	XCTS	TOTAL CONTRACTUAL SERVICES			1,500		1,500	1,500	1,545	1,591
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	117,147	86,705	65,000	47,174	70,000	75,000	77,250	79,568
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	53,700	17,880	45,000	1,882	35,000	55,000	56,650	58,350
!	82640	PAVING & REPAIR SERVICES		50,683		13,200	13,200			
+	82645	STORMWATER MAINTENANCE SERVICES	21,545	24,620	45,000	11,860	40,000	55,000	56,650	58,350
	1	2015 - Drains & Interceptor			45,000		40,000	55,000	56,650	58,350
	2	2015 - Stormwater Pond Repairs								
	3	2014								
	4	Various	21,545	24,620		11,860				
	*	Amount missing from detail								
+	82654	GROUND MAINTENANCE SERVICES	49,658							
	1	2015 - Concrete work in front of transfer station building	49,658							

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	2	2015 - Replace safety railing on retaining walls in & around transfer station								
	*	Amount missing from detail								
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	120,975	55,833	80,000	15,901	60,000	90,000	92,700	95,481
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	363,025	235,721	235,000	90,017	218,200	275,000	283,250	291,749
+	82780	TRAINING, OUTSIDE			2,500			2,500	2,575	2,652
	1	2015 - SWANA Certification								
	2	2014								
	3	Various			2,500			2,500	2,575	2,652
	*	Amount missing from detail								
	82790	TRAINING, IN-HOUSE	1,895	1,827	1,800		1,800	1,800	1,854	1,910
=	XEPG	TOTAL EMPLOYEE PROGRAMS	1,895	1,827	4,300		1,800	4,300	4,429	4,562
+	82810	REGISTRATIONS	55		2,500		250	2,500	2,575	2,652
	1	TCAPWA Public Works conference								
	2	SWANA								
	3	2014								
	4	Various	55		2,500		250	2,500	2,575	2,652
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)			250			350	361	371
	1	2015 - SWANA Wastecon International Conference								
	2	Various			250			350	361	371
	*	Amount missing from detail								
+	82830	AIR TRAVEL			625			875	901	928
	1	SWANA			625			875	901	928
	*	Amount missing from detail								
+	82840	LODGING			2,000			2,500	2,575	2,652
	1	SWANA								
	2	2014								
	3	Various			2,000			2,500	2,575	2,652
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	12		250			250	258	265
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	67		5,625		250	6,475	6,670	6,868
	83110	OFFICE SUPPLIES	1,251	1,036	1,275	439	1,200	1,545	1,591	1,639
	83120	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)			100			100	103	106
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,255	504	1,500	360	1,500	1,500	1,545	1,591
=	XOFS	TOTAL OFFICE SUPPLIES	2,506	1,540	2,875	799	2,700	3,145	3,239	3,336
	83210	TRAINING SUPPLIES			300		300	530	546	562
	83221	ODOR CONTROL CHEMICALS								
	83240	MEDICAL SUPPLIES	1,015	1,495	1,500	605	1,200	1,650	1,700	1,750
	83250	SAFETY SUPPLIES	16,331	1,774	5,000	874	5,000	5,250	5,665	5,835
	83260	UNIFORMS PURCHASED	2,661	1,476	4,000	504	2,000	4,500	4,635	4,774
	83270	CONSUMABLE TOOLS	32		200			200	206	212
	83290	SOLID WASTE CONTAINERS								
	83299	OTHER OPERATING SUPPLIES	240	277	250	157	250	250	258	265
=	XOPS	TOTAL OPERATING SUPPLIES	20,279	5,022	11,250	2,140	8,750	12,380	13,010	13,398
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	39,813	31,970	45,000	17,275	40,000	50,000	51,500	53,045
=	XFUEL	TOTAL FUEL & MILEAGE	39,813	31,970	45,000	17,275	40,000	50,000	51,500	53,045
	83510	FURNITURE, FIXTURES (<\$25,000)	470	1,176	250		250	250	258	265
!	83530	MACHINERY & EQUIPMENT (<\$25,000)	1,285		500	2,600	2,600	500	515	530
+	83540	COMPUTER HARDWARE (<\$25,000)	826	900	1,500		1,500	1,500	1,545	1,591
	1	Replace desktop computers (2)								
	2	Line Item 2	826	900	1,500		1,500	1,500	1,545	1,591
	*	Amount missing from detail								
	83550	COMPUTER SOFTWARE (<\$25,000)	4,600							

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	7,181	2,076	2,250	2,600	4,350	2,250	2,318	2,386
	83610	VEHICLE PARTS & SUPPLIES	5,142	6,521	6,500	2,302	6,500	7,500	7,725	7,957
	83620	EQUIPMENT PARTS & SUPPLIES	6,399	6,339	6,500	1,703	6,200	7,500	7,725	7,957
	83645	STORMWATER MAINTENANCE SUPPLIES								
	83654	GROUNDS MAINTENANCE SUPPLIES								
	83660	BUILDING MAINTENANCE SUPPLIES	1,717	4,988	4,000	1,429	4,000	4,774	4,917	5,065
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	7	75	150			150	155	159
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	13,265	17,923	17,150	5,434	16,700	19,924	20,522	21,138
	85110	PROPERTY INSURANCE	8,872	4,113	4,319	4,079	4,079	4,283	4,497	4,722
	85111	FRAUD INSURANCE				974	974	1,023	1,074	1,128
	85112	INLAND MARINE INSURANCE		4,680	4,914	5,041	5,041	5,293	5,558	5,836
	85113	AUTO PHYSICAL DAMAGE	657	925	971	1,159	1,159	1,217	1,278	1,342
	85115	LIABILITY INSURANCE	6,770	11,419	11,990	4,011	4,011	4,212	4,422	4,643
	85116	E&O LIABILITY INSURANCE				8,258	8,258	8,671	9,104	9,560
	85117	VEHICLE LIABILITY INSURANCE		3,596	3,776	7,175	7,175	7,534	7,910	8,306
	85119	UMBRELLA LIABILITY	1,572	2,159	2,267	3,199	3,199	3,359	3,527	3,703
	85120	PROPERTY DAMAGE COSTS								
	85125	LIABILITY CLAIMS/DEDUCTIBLES								
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	(360)	21,490						
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	17,511	48,382	28,237	33,896	33,896	35,592	37,370	39,240
	85240	EQUIPMENT RENTAL & LEASES		225						
=	XRENT	TOTAL RENTALS		225						
	85320	STATE FEES	1,650	1,675	2,000	1,650	2,000	2,000	2,050	2,050
=	XPERM	TOTAL PERMITS	1,650	1,675	2,000	1,650	2,000	2,000	2,050	2,050
	85530	E-COMMERCE FEES		64	150		150	150	150	150
=	XFLF	TOTAL FINANCIAL FEES		64	150		150	150	150	150
!+	86600	LEASE/LOAN PRINCIPAL	54,578	168,786	84,776	53,083	84,776	27,922		
	1	2015 - Add Transfer Truck (\$115,000)	38,039	38,627	19,461		19,461	19,461		
	2	2015 - Add rubber-tire skid steer (\$50,000)	16,539	16,794	8,461		8,461	8,461		
	3	2016 - Add Wheel Loader		113,365	56,854	53,083	56,854			
	*	Amount missing from detail								
!+	86700	LEASE/LOAN INTEREST	1,324	(6,272)	1,020	499	1,020	175		
	1	2015 - Add Transfer Truck	923	516	104		104			
	2	2015 - Add rubber-tire skid steer	401	225	45		45			
	3	2016 - Add Wheel Loader		(7,013)	871	499	871	175		
	*	Amount missing from detail								
=	XDSV	TOTAL DEBT SERVICE	55,902	162,514	85,796	53,582	85,796	28,097		
	88095	TRANSFER TO DEBT SERVICE FUND	299,886	309,027	216,523	8,053	292,659	167,184	167,183	167,184
=	XTRAN	TOTAL TRANSFERS	299,886	309,027	216,523	8,053	292,659	167,184	167,183	167,184
=	XOP	TOTAL OPERATIONS	4,053,082	3,483,610	3,474,431	1,489,889	3,690,701	3,712,247	3,790,616	3,899,995
		Capital								
+	89530	MACHINERY & EQUIPMENT (>\$25,000)			71,590		71,590			
	1	2009 - Morbark 4600XL Wood Hog Horizontal Grinder								
	4	Various								
	5	2015 - Add Transfer Truck (move to lease)								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	6	2015 - Add rubber-tire skid steer (move to lease)								
	7	FY 2018 PER - Mobile Radios			46,090		46,090			
	8	FY 2018 PER - 2-way Portable 800 MHz Radios			25,500		25,500			
	*	Amount missing from detail								
=	XMEO	TOTAL MACHINERY & EQUIPMENT (> \$25,000)			71,590		71,590			
=	XCAP	TOTAL CAPITAL			71,590		71,590			
=	XTOT	TOTAL EXPENDITURES	4,406,078	3,833,385	3,933,533	1,742,222	4,191,010	4,128,402	4,222,960	4,355,815
=	PTHCT	PART-TIME HEADCOUNT						1		
=	PRHCT	PART-TIME REGULAR HEADCOUNT						1		



City of Franklin, Tennessee

FY 2019 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Sanitation and Environmental Services						
1	Route Smart Navigator Project	\$ -	\$ -	\$ 145,300	\$ 145,300	\$ -
2	REPLACE 172.SL with New Automated Side Loader	\$ -	\$ -	\$ 290,020	\$ 290,020	\$ -
3	REPLACE 173.SL with New Automated Side Loader	\$ -	\$ -	\$ 290,020	\$ 290,020	\$ -
4	ADD New Automated Side Loader	\$ -	\$ -	\$ 290,020	\$ 290,020	\$ -
5	ADD SES Equipment Operator 1 of 3	\$ 36,733	\$ 11,020	\$ 2,250	\$ 50,003	\$ -
6	ADD SES Equipment Operator 2 of 3	\$ 36,733	\$ 11,020	\$ 2,250	\$ 50,003	\$ -
7	ADD SES Equipment Operator 3 of 3	\$ 36,733	\$ 11,020	\$ 2,250	\$ 50,003	\$ -
8	Add Full-Time Administrative Assistant	\$ 38,481	\$ 11,544	\$ 825	\$ 50,850	\$ -
9	ADD Pick-Up Truck w/Insert and Cart Lifter	\$ -	\$ -	\$ 74,520	\$ 74,520	\$ -
10	ADD SES Solid Waste Consultant Contractor	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -
Total		\$ 148,680	\$ 44,604	\$ 812,135	\$ 1,440,739	\$ -
		<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>	<u>Total</u>	
Total Requests		\$ 148,680	\$ 44,604	\$ 812,135	\$ 1,440,739	\$ -

(+4 FTE)

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ -
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ 1,440,739
	Quality Life Experiences	\$ -
	Sustainable Growth & Economic Prosperity	\$ -

Totals \$ 1,440,739

Traditional Allocations

	Personnel	\$ 200,859
	Operations	\$ 295,300
	Equipment	\$ 944,580
	Capital	\$ -
Total		\$ 1,440,739

Department:	00 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATIVE
Division:	Administration
ward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Route Smart Navigator Project

REQUESTED PROGRAM ENHANCEMENT FUNDING

PURPOSE / DESCRIPTION OF REQUEST

SERVICE IMPLICATION

This purchase will allow us to assign one (1) Route Smart Navigator to each active refuse truck for the drivers daily routes, service reports, employee support, and accountability to our community as we are providing all of our daily collection services.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 2 of 10

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTIO**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **REPLACE 172.SL with New Automated Side Loader**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$285,000		\$285,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMS)		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$285,020	\$5,000	\$290,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average, one (1) person driving and operating one (1) of these trucks provides service to more than 1,000 customers per day. The growth in our community has provided many opportunities for continued improvement and efficiencies. This will replace a 2009 model truck.

REQUEST 1 of 2

SERVICE IMPLICATION

The number of Certificates of Occupancy issued by our Building and Neighborhood Services team, in the past four (4) years, equals 4,108 single family homes added to our list of customers receiving weekly service.

Based on our fleet replacement schedule, this truck was schedule to become a back-up unit in 2015 if it had been replaced. We have continued using this truck as a primary service provider and it has reached it's useful life in the ability to provide up to 1,000 services per day.

Growth in our community requires us to replace this as a primary resource to provide the services we currently offer all residents. As we continue to re-route and add the newest development, we expect to immediately add on e (1) full route to at least two (2) of our four (4) collection days.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **10**

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTIO**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **REPLACE 173.SL with New Automated Side Loader**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->>></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$285,000		\$285,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMS)		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$285,020	\$5,000	\$290,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average, one (1) person driving and operating one (1) of these trucks provides service to more than 1,000 customers per day. The growth in our community has provided many opportunities for continued improvement and efficiencies. This will replace a 2009 model truck.

REQUEST 2 of 2

SERVICE IMPLICATION

The number of Certificates of Occupancy issued by our Building and Neighborhood Services team, in the past four (4) years, equals 4,108 single family homes added to our list of customers receiving weekly service.

Based on our fleet replacement schedule, this truck was schedule to become a back-up unit in 2015 if it had been replaced. We have continued using this truck as a primary service provider and it has reached it's useful life in the ability to provide up to 1,000 services per day.

Growth in our community requires us to replace this as a primary resource to provide the services we currently offer all residents.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 4 of 10

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTIO**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD New Automated Side Loader**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$285,000		\$285,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMS)		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$285,020	\$5,000	\$290,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average, one (1) person driving and operating one (1) of these trucks provides service to more than 1,000 customers per day. The growth in our community has created the need to add a full route to each collection day.

REQUEST 1 of 1

SERVICE IMPLICATION

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **10**

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Equipment Operator 1 of 3**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
81100 SALARIES & WAGES		\$36,733	\$36,733
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,020	\$11,020
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$49,603	\$50,003

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2017 our Building and Neighborhood Services team has issued 4,108 Certificates of Occupancy for single family homes. That statistic indicates, as of December 31, 2017, we have added at least 4,108 new customers to our weekly service schedule during the 4 years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground trash waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continues improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add (1) full-time Sanitation and Environmental Services Equipment Operator position is a direct result of the growth in our community.

REQUEST 1 of 3

SERVICE IMPLICATION

We cannot continue providing the services we offer to the residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such a decreasing the frequency of some of the services we offer, disconnecting some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 6 of 10

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTIO**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Equipment Operator 2 of 3**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
81100 SALARIES & WAGES		\$36,733	\$36,733
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,020	\$11,020
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$49,603	\$50,003

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2017 our Building and Neighborhood Services team has issued 4,108 Certificates of Occupancy for single family homes. That statistic indicates, as of December 31, 2017, we have added at least 4,108 new customers to our weekly service schedule during the 4 years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground trash waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continues improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add (1) full-time Sanitation and Environmental Services Equipment Operator position is a direct result of the growth in our community.

REQUEST 2 of 3

SERVICE IMPLICATION

We cannot continue providing the services we offer to the residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such a decreasing the frequency of some of the services we offer, disconnecting some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **7** of **10**

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTIO**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Equipment Operator 3 of 3**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
81100 SALARIES & WAGES		\$36,733	\$36,733
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,020	\$11,020
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$49,603	\$50,003

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2017 our Building and Neighborhood Services team has issued 4,108 Certificates of Occupancy for single family homes. That statistic indicates, as of December 31, 2017, we have added at least 4,108 new customers to our weekly service schedule during the 4 years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground trash waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continues improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add (1) full-time Sanitation and Environmental Services Equipment Operator position is a direct result of the growth in our community.

REQUEST 1 of 3

SERVICE IMPLICATION

We cannot continue providing the services we offer to the residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such a decreasing the frequency of some of the services we offer, disconnecting some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **8** of **10**

Department: **00 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION**
 Division: **ADMINISTRATION**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Add Full-time Administrative Assistant**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
81100 SALARIES & WAGES		\$38,481	\$38,481
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,544	\$11,544
Expenses			
82250 TESTING & PHYSICALS	\$250	\$75	\$325
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83250 SAFETY SUPPLIES		\$100	\$100
83260 UNIFORMS PURCHASED		\$250	\$250
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$50,450	\$50,850

PURPOSE / DESCRIPTION OF REQUEST

Currently, the Office Manager is responsible for processing checks from our transfer station customers and any services paid for separately from a monthly bill. The Office Manager serves as the back-up for our Scale Operator, our Administrative Secretary and our Collection Services Dispatcher. Each month, the team member in this position is responsible for billing our transfer station customers, following up on non-payment and auditing the billing when questions arise. The Office Manager assists with reporting for both Williamson County's annual report and our quarterly transfer station report, as required by the state. Inventory of supplies, back-up help for answering our multi-line telephone, processing and approving purchasing card transactions, working with our accounts payable office to properly code and process incoming bills, answering customer service requests, researching unusual situations, auditing billing for non-residential customers, providing training for the Administrative Secretary, Collection Dispatcher and others, as well as managing daily Infor entries are also duties the Office Manager is responsible for on a regular basis.

SERVICE IMPLICATION

The need for a reliable, trained individual to offer direct support for the Office Manager's daily job duties is the reason for the request to add one (1) full-time Administrative Assistant to our Administration Division.

The Sanitation and Environmental Services Department provides a direct service, on a daily basis, to our community. The need for answering questions, following up on customer requests and providing support for the Collection and Disposal division teams is critical to our continued success. The job duties of the Office Manager have not changed, but only become increased as the number of customers increases - one (1) person can no longer effectively complete all of the tasks associated with the position.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 9 of 10

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTIO**
 Division: **Collection**
 Franklin *Forward* Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD Pick-up Truck w/Insert and Cart Lifter**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->>></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$44,500		\$44,500
83500 EQUIPMENT (<\$25,000)	\$25,000		\$25,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMS)		\$3,500	\$3,500
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,500	\$1,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$69,520	\$5,000	\$74,520

PURPOSE / DESCRIPTION OF REQUEST

We continue working toward having all Crew Supervisors working "in the field" with their assigned team members on a daily basis. We intend to use this type truck combination for our Crew Supervisors to follow-up on customer service requests and allow us the flexibility to monitor our routes while offering an alternate vehicle that is available to provide services in areas temporarily not accessible to larger trucks. We will have the ability to provide services to our newest developments without having to inconvenience our customers and decrease efficiencies on our daily routes. Installation of the hopper and flipper will allow us to service rollout containers, in addition to blue bags, yard waste and other similar waste streams.

We will use this truck combination to maintain efficiencies in providing customer service on various levels for the Collection Division. This truck is an addition to our fleet and may qualify for funding through the Facilities Tax account.

REQUEST 1 of 2

SERVICE IMPLICATION

Our current fleet includes two (2) trucks of this combination. We do not currently have enough small trucks to accommodate out four (4) Crew Supervisors on a daily basis. This purchase will allow us to assign one the truck to a Crew Supervisor for their daily tasks associated with customer service, employee support, and accountability to our community as we are providing all of our daily collection services.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **10**

Department: **6110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTIO**
 Division: **Disposal**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Solid Waste Consultant Contractor**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
	\$150,000		\$150,000
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
		\$0	\$0
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$150,000	\$0	\$150,000

PURPOSE / DESCRIPTION OF REQUEST

The growth in our community has provided many opportunities for continued improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request is to obtain Solid Waste Consulting services to assist staff in preparing and implementing alternative service options that will increase efficiencies and ensure the department will maintain a high level of service to our customers.

SERVICE IMPLICATION

This enhancement will apply necessary resources in terms of data analysis and public outreach to ensure success of BOMA selected alternatives.



City of Franklin, Tennessee
FY 2019 Operating Budget Request

Police Department

Chief Deborah Y. Faulkner, EdD



City of Franklin, Tennessee - FY 2019 Budget Request **Police Department**

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
- Program Enhancements**



City of Franklin, Tennessee - FY 2019 Budget Request

Police Department

Purpose of Department

Our Mission: To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.

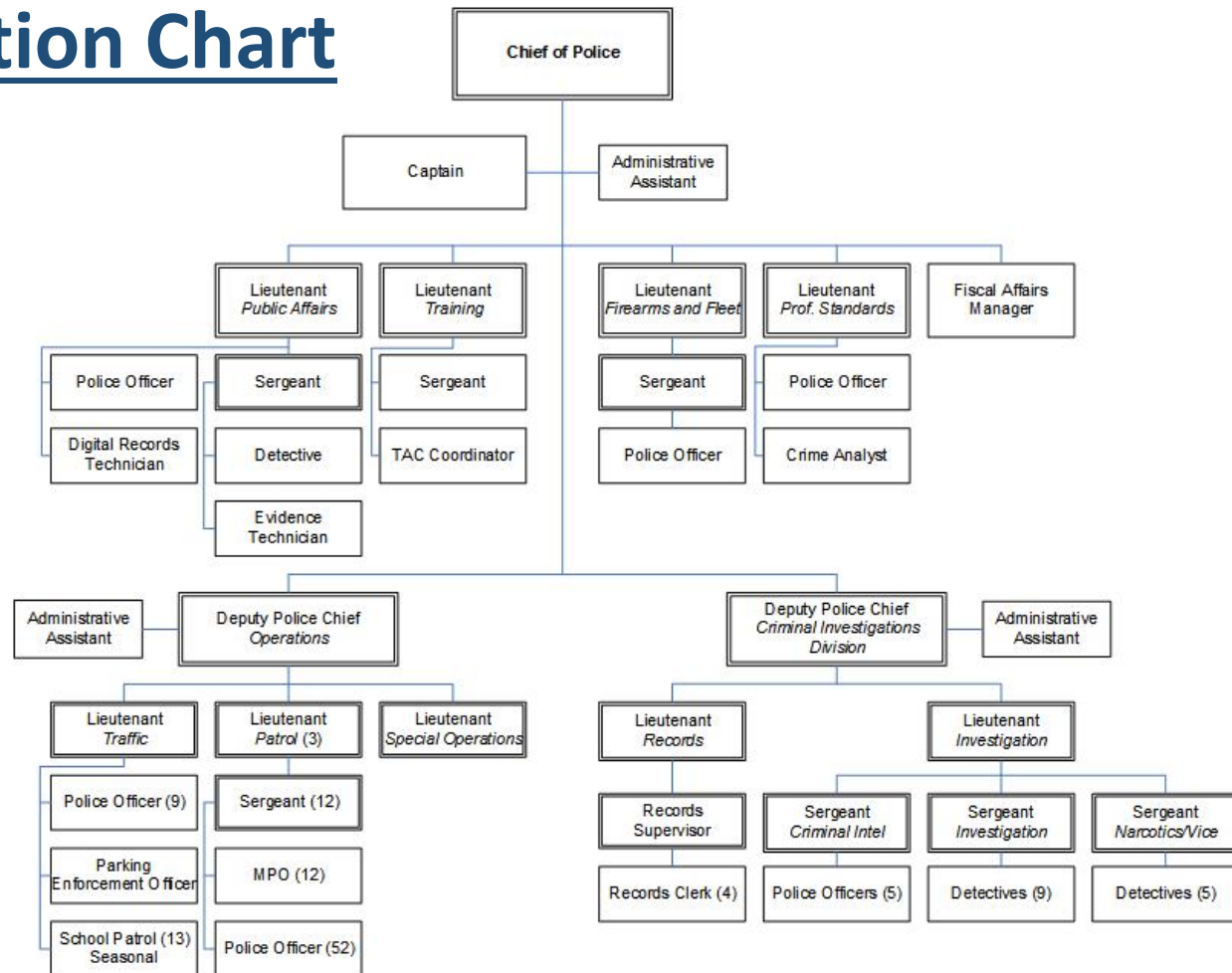
The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and, providing crime prevention information to various groups throughout the community.



City of Franklin, Tennessee - FY 2019 Budget Request

Police Department

Organization Chart





City of Franklin, Tennessee - FY 2019 Budget Request **Police Department**

Base Budget Request: Personnel

Actual 2016	Actual 2017	Budget 2018	Estimated 2018	Proposed 2019	Difference	
					\$	%
11,452,713	11,381,918	12,146,051	11,950,193	12,102,160	(\$43,891)	(0.4%)

- Proposed level-service budget is \$12,102,160
- The Police Department is requesting no new positions in FY 2019



City of Franklin, Tennessee - FY 2019 Budget Request **Police Department**

Base Budget Request: Operations

Actual 2016	Actual 2017	Budget 2018	Estimated 2018	Proposed 2019	Difference	
					\$	%
2,720,295	3,971,149	4,045,714	4,217,368	3,450,742	(\$594,972)	-14.7%

- Proposed level-service budget is \$3,780,872
- The reduction from the FY 2018 budget is a result of the one-time PER for the initial purchase of Body Worn Cameras being removed and reduced cost of leasing.
- The ongoing cost for a proposed Body/Fleet Camera platform is reflected in the PERs on the next slide.



City of Franklin, Tennessee - FY 2019 Budget Request **Police Department**

Program Enhancement Requests

Priority		Compensation	Expenses
1	Vehicles		\$3,060,000
2	Body Worn Cameras		\$128,916
3	Fleet (In-Car) Cameras		\$130,692
4	Vehicle Maintenance		\$80,000
5	Increase Overtime	\$75,000	
6	SWAT Training		\$15,000
7	Exercise Equipment		\$7,495
8	Additional SWAT Lockers		\$12,500
Total		\$75,000	\$3,434,603



City of Franklin, Tennessee

FY 2019 Operating Budget

Police

Chief Deborah Y. Faulkner, EdD

Budget Summary - Overall

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	11,452,713	11,381,918	12,146,051	11,950,193	12,102,160	(43,891)	-0.4%
Operations	2,717,843	3,971,151	4,045,714	4,217,368	3,450,742	(594,972)	-14.7%
Capital	0	30,649	627,000	627,000	0	(627,000)	0.0%
Total	14,170,556	15,383,718	16,818,765	16,794,561	15,552,902	(1,265,862)	-7.5%

Budget Summary - By Division

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Administration	6,274,801	4,308,263	5,651,416	5,619,714	4,400,412	(1,251,004)	-22.1%
Operations	5,111,764	7,675,366	8,269,941	8,178,721	8,184,605	(85,336)	-1.0%
CID	2,783,991	3,400,089	2,897,408	2,996,126	2,967,885	70,478	2.4%
Total	14,170,556	15,383,718	16,818,765	16,794,561	15,552,902	(1,265,862)	-7.5%

Mission

To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.



Departmental Summary

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and, providing crime prevention information to various groups throughout the community.

The department will continue its community based approach towards solving crime and quality of life issues. Not only does the department cover all special events in order to create a safe environment for our citizens to enjoy, but also maintains a high degree of efficiency with the day-to-day operation in responding to calls for service.

Objectives for FY 2019

- Maintain a low crime rate
- Continue to keep the case clearance rate above the national average
- Continue building community partnerships
- Maintain the budgeted staffing level
- Provide training that will move the department from good to great
- Continue to work with the Governor's Highway Safety Office on various traffic and DUI enforcement initiatives to reduce vehicular crashes



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

The Franklin Police Department will establish performance standards that help surpass current levels of low crime.

Goal: The violent crime rate in Franklin will remain no more than half of the national average and decrease by 3% annually.

Benchmarks: The National Violent Crime Rate for 2011 was 386 per 100,000 residents. The Violent Crime Rate in Franklin was 166 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: The property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.

Benchmarks: The Property Crime Rate Nationally was 2,908 per 100,000 residents. The Property Crime Rate in Franklin was 1,710 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: Franklin Police will establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.

Benchmarks: The National Clearance Rate for Violent Crimes in 2011 was 47 percent. The Violent Crime Clearance in Franklin was 76 percent (FBI, Crime in America, Uniform Crime Report).

Benchmarks: Nationally, the Property Crime Clearance rate was 18.6 percent .The Property Crime Clearance rate in Franklin was 33 percent (FBI, Crime in America, Uniform Crime Report).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Calls for service	65347	67085	78167	^	^
Number of Alarm Calls	2559	3626	3938	^	^
Number of Offenses	4323	4322	^	^	^
Number of Arrest	2667	2536	^	^	^
Group A Crimes / 1,000 Population	43.137	47.085	46.144	^	^
TIBRS Type A crimes	2863	3125	3272	^	^



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	TIBRS Type A crimes / 1,000 Population	72	74	54	^	^
	Tennessee Statewide Benchmarking Average	132	128	121	TBD	TBD
	TIBRS Type B crimes	1931	1767	557	^	^
	Total traffic accidents	2507	2651	2563	^	^
	Public property accidents	2449	2312	2207	^	^
	Public property accidents / 1,000 population	36.9	34.8	31.1	^	^
	Tennessee Statewide Benchmarking Average	48.7	45.5	46.2	TBD	TBD
	Number of FTEs	143	143	144	144	144
	Number of budgeted, full-time, sworn officers	128	128	129	129	129
	Number of support personnel (excludes jail and dispatch)	26	14	11	11	11
	Number of volunteers	15	14	15	15	15
	Number of reserve officers	N/A	N/A	N/A	N/A	N/A
	Police FTE per 1,000 Population	2.16	2.17	2.03	2.03	2.03
	Tennessee Statewide Benchmarking Average	2.95	2.88	2.77	TBD	TBD
	Average training hours taken by individual sworn employees	58	50	50	50	50
	Number of Police Vehicles	155	155	146	146	146
	Reported peak service population	100,000-150,000	100,000-150,000	105,000	105,000	105,000

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Total Per Capita Costs	\$ 234	\$ 236	\$ 237	\$ 237	\$ 219
	Tennessee Statewide Benchmarking Average	\$ 258	\$ 253	\$ 264	TBD	TBD
	Calls per Sworn Officer	511	524	606	^	^
	Tennessee Statewide Benchmarking Average	665	583	566	TBD	TBD
	Public Property accidents per FTE	17.13	16.06	15.33	^	^
	Tennessee Statewide Benchmarking Average	16.29	15.47	17.05	TBD	TBD
	Cost per Call for Service	\$ 238	\$ 234	\$ 215	^	^
	Tennessee Statewide Benchmarking Average	\$ 174	\$ 184	\$ 193	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Traffic Accidents with Injury as a Percentage of Total Traffic Accidents	13.36%	12.79%	13.66%	^	^
	Tennessee Statewide Benchmarking Average	15.76%	14.42%	14.02%	TBD	TBD
	**Maintain violent crime rate in Franklin at least half of the national average and decrease by 3% annually. (# per 100,000 pop.)					
	Violent Crime Rate in Franklin	151	TBD	TBD	TBD	TBD
	Violent Crime Rate Nationally	373	TBD	TBD	TBD	TBD
	Franklin as a % of National	40.5%	TBD	TBD	TBD	TBD
	Target (50% of National) (Source: CJIS Reports, FBI)	38.0%	38.0%	38.0%	38.0%	38.0%
	Meets target?	Yes/No	TBD	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	**Maintain property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.					
	Property Crime Rate in Franklin	1058	TBD	TBD	TBD	TBD
	<i>Property Crime Rate Nationally</i>	<i>2487</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>
	Franklin as a % of National	42.5%	TBD	TBD	TBD	TBD
	Target	38.0%	38.0%	38.0%	38.0%	38.0%
	Meets target?	Yes/No	TBD	TBD	TBD	TBD
	**Establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.					
	Violent Crime Clearance in Franklin	65.0%	80%	TBD	TBD	TBD
	<i>National Clearance Rate for Violent Crimes</i>	<i>46.0%</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>
	Target (National x 1.5)	68.1%	TBD	TBD	TBD	TBD
	Meets target?	No	TBD	TBD	TBD	TBD
	Franklin Property Crime Clearance Rate	38%	20%	TBD	TBD	TBD
	<i>National Property Crime Clearance Rate</i>	<i>19.4%</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>
	Target (National x 1.5)	27.3%	TBD	TBD	TBD	TBD
	Meets target?	Yes	TBD	TBD	TBD	TBD
	Overall Clearance Rate	54.0%	40.0%	TBD	TBD	TBD

*FY 2018 & 2019 Measures estimated

Calendar Year data. All other data provided is Fiscal Year **except Crime and Clearance Rates.

^ No data forecast. It is the policy of the Franklin Police Department not to forecast crime/accident data.

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the overall feeling of safety in Franklin	55%	42%	3%	0%
☒	% rating the quality of Police/Sheriff services	54%	41%	4%	1%
☒	% rating the quality of Crime prevention	43%	49%	8%	1%
☒	% rating the quality of Traffic enforcement	27%	49%	16%	7%

		Essential	Very important	Somewhat important	Not at all important	Not at all important
☒	% rating how important, if at all, it is for the Franklin community to focus on the overall feeling of safety in Franklin in the coming two years	62%	28%	8%	1%	1%

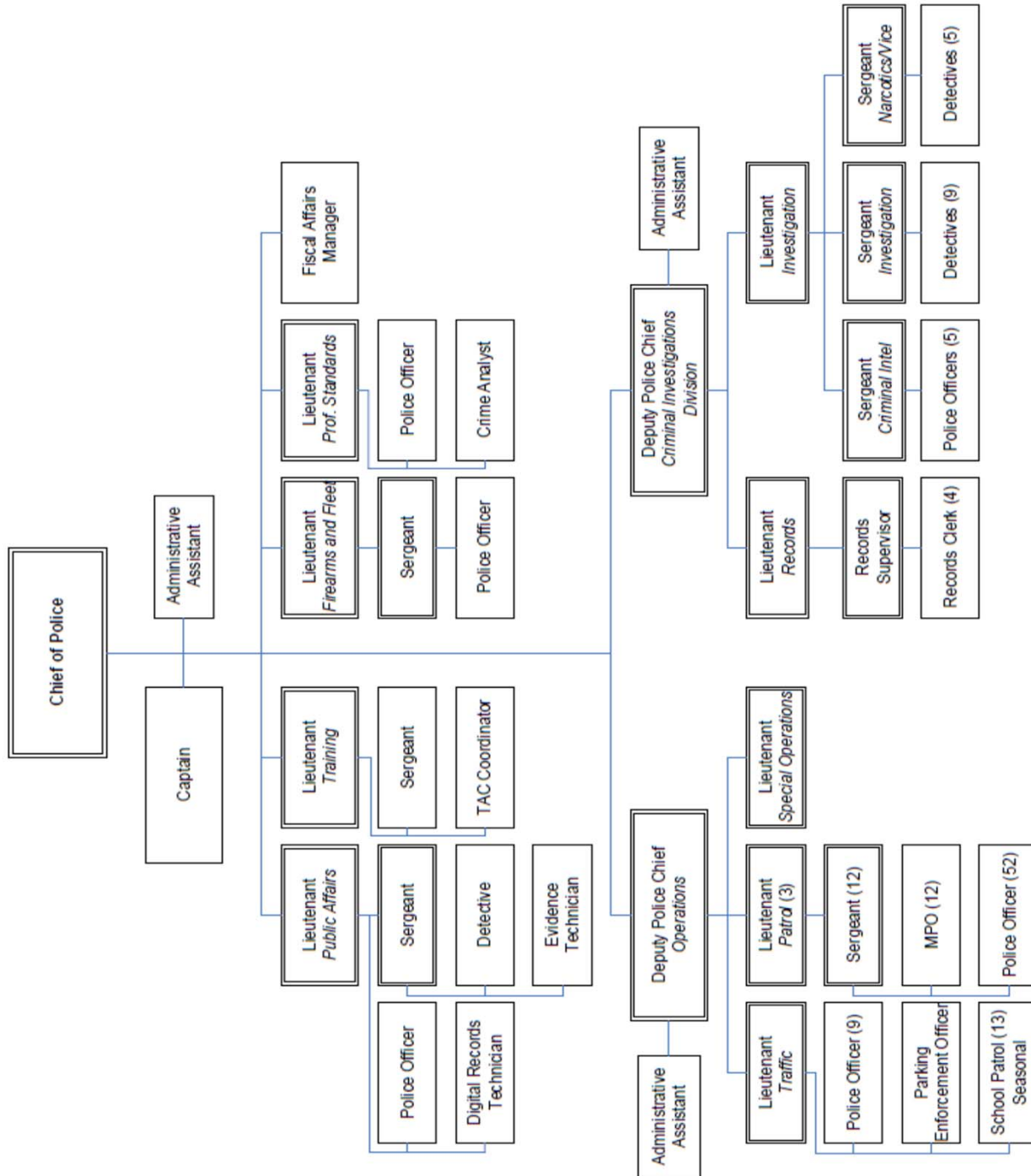
		No	Yes
☒	% Household member was a victim of a crime in Franklin	95%	5%
☒	% Reported a crime to the Police in Franklin	87%	13%



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Sworn Officers											
Police Chief	Grade M	1	0	1	0	1	0	1	0	1	0
Police Deputy Chief	Grade K	2	0	2	0	2	0	2	0	2	0
Field Operations Captain	Grade J	0	0	1	0	1	0	1	0	1	0
Police Lieutenants	Grade I	9	0	10	0	10	0	10	0	10	0
Police Sergeant	Grade G	20	0	18	0	18	0	18	0	18	0
Detective/Master Patrol	Grade F	27	0	27	0	27	0	27	0	27	0
Police Officers	Grade E	68	0	68	0	70	0	70	0	70	0
Police Officer (R&D)	Grade E	1	0	1	0	0	0	0	0	0	0
Non-Sworn Personnel											
Fiscal Affairs Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Crime Analyst	Grade F	0	0	0	0	1	0	1	0	1	0
Digital Records Technician	Grade F	0	0	1	0	1	0	1	0	1	0
Asst. Comm. Super.*	Grade E	1	0	1	0	0	0	0	0	0	0
Records Supervisor	Grade E	1	0	1	0	1	0	1	0	1	0
Sr. Communications Officer*	Grade E	3	0	3	0	0	0	0	0	0	0
Admin. Asst.	Grade D	4	0	4	0	3	0	3	0	3	0
Comm. Center Support Coord.	Grade D	1	0	1	0	1	0	1	0	1	0
Evidence Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Communications Officer*	Grade D	12	0	12	0	0	0	0	0	0	0
Administrative Secretary	Grade B	0	2	0	2	0	2	0	0	0	0
Records Clerk	Grade B	3	0	3	0	3	0	4	0	4	0
Parking Enforcement Officer	Grade B	1	0	1	0	1	0	1	0	1	0
School Patrol (Part-time)	Grade A	0	11	0	11	0	11	0	11	0	11
Total Authorized Staffing		156	13	157	13	142	13	143	11	143	11

Positions by Division

Administration	8	0	9	0	15	0	17	0	17	0
Patrol	88	11	88	11	97	11	96	11	96	11
CID	60	2	60	2	30	2	30	0	30	0
Total Authorized Staffing	156	13	157	13	142	13	143	11	143	11

The City continues to provide for salary costs of 14 communications employees who were transferred to Williamson County in November 2016.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - Overall

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	8,338,506	8,027,936	8,473,773	8,346,002	8,366,778	(106,995)	-1.3%
Officials Fees	800	-	3,200	3,200	3,200	-	0.0%
Employee Benefits	3,113,407	3,353,982	3,669,078	3,600,991	3,732,182	63,104	1.7%
Total Personnel	11,452,713	11,381,918	12,146,051	11,950,193	12,102,160	(43,891)	-0.4%
Operations							
Transportation Services	14,007	17,308	30,046	27,691	30,647	601	2.0%
Operating Services	75,638	119,964	45,300	63,103	80,311	35,011	77.3%
Notices, Subscriptions, etc.	48,512	48,810	31,711	30,823	28,845	(2,866)	-9.0%
Utilities	450,006	445,780	490,215	406,354	413,150	(77,065)	-15.7%
Contractual Services	43,845	522,773	515,000	547,501	564,800	49,800	0.0%
Repair & Maintenance Services	252,883	438,665	231,558	343,548	232,652	1,094	0.5%
Employee programs	149,553	157,658	138,712	164,555	183,825	45,113	32.5%
Professional Development/Travel	739	3,799	-	1,718	-	-	0.0%
Office Supplies	27,571	25,774	23,592	25,391	24,063	471	2.0%
Operating Supplies	352,789	290,451	285,900	299,592	292,375	6,475	2.3%
Fuel & Mileage	192,134	208,360	200,000	228,000	248,655	48,655	24.3%
Machinery & Equipment (<\$25,000)	156,642	460,143	547,233	556,682	204,492	(342,741)	-62.6%
Repair & Maintenance Supplies	4,940	15,731	18,772	11,270	6,806	(11,966)	-63.7%
Operational Units	86,872	102,165	74,627	78,289	80,041	5,414	7.3%
Property & Liability Costs	418,973	411,701	425,597	446,388	468,708	43,111	10.1%
Rentals	4,295	4,295	5,332	5,000	2,400	(2,932)	-55.0%
Permits	15	18	-	-	-	-	0.0%
Other Business Expenses	(20)	115	2,627	2,001	2,680	53	2.0%
Debt Service and Lease Payments	438,449	697,641	979,492	979,462	586,293	(393,199)	-40.1%
Total Operations	2,717,843	3,971,151	4,045,714	4,217,368	3,450,742	(594,972)	-14.7%
Capital	-	30,649	627,000	627,000	-	(627,000)	0.0%
Total Police Department	14,170,556	15,383,718	16,818,765	16,794,561	15,552,902	(1,265,862)	-7.5%

Notes & Objectives

The overall decrease to the level service budget reflects a program enhancement from FY 2015 that has been removed because the department plans to purchase a Body Worn Camera system by the end of FY 2018.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - Administration Division

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	1,056,221	947,573	1,057,307	1,010,992	1,077,518	20,211	1.9%
Officials Fees	800	-	3,200	3,200	3,200	-	0.0%
Employee Benefits	2,820,546	429,837	460,861	401,816	492,753	31,892	6.9%
Total Personnel	3,877,567	1,377,410	1,521,368	1,416,008	1,573,471	52,103	3.4%
Operations							
Transportation Services	11,781	14,933	30,046	27,438	30,647	601	2.0%
Operating Services	72,469	116,745	37,650	62,255	72,508	34,858	92.6%
Notices, Subscriptions, etc.	44,151	43,204	28,711	27,353	25,785	(2,926)	-10.2%
Utilities	449,961	445,780	490,215	406,354	413,150	(77,065)	-15.7%
Contractual Services	19,763	3,555	515,000	527,501	536,700	21,700	4.2%
Repair & Maintenance Services	252,606	435,373	231,558	343,548	232,652	1,094	0.5%
Employee programs	35,413	44,012	24,432	28,508	78,862	54,430	222.8%
Professional Development/Travel	739	1,493	-	1,421	-	-	
Office Supplies	26,204	25,570	23,592	24,521	24,063	471	2.0%
Operating Supplies	279,382	217,544	203,370	216,807	208,194	4,824	2.4%
Fuel & Mileage	192,134	208,264	200,000	228,000	248,655	48,655	24.3%
Machinery & Equipment (<\$25,000)	119,859	444,144	547,233	549,019	204,492	(342,741)	-62.6%
Repair & Maintenance Supplies	2,464	11,665	18,772	10,500	6,806	(11,966)	-63.7%
Operational Units	33,215	36,204	10,508	10,508	20,218	9,710	92.4%
Property & Liability Costs	414,354	149,649	154,510	126,511	132,837	(21,673)	-14.0%
Rentals	4,295	4,295	5,332	5,000	2,400	(2,932)	-55.0%
Permits	15	18	-	-	-	-	
Other Business Expenses	(20)	115	2,627	2,000	2,680	53	2.0%
Debt Service and Lease Payments	438,449	697,641	979,492	979,462	586,293	(393,199)	-40.1%
Total Operations	2,397,234	2,900,204	3,503,048	3,576,706	2,826,941	(676,107)	-19.3%
Capital	-	30,649	627,000	627,000	-	(627,000)	-100.0%
Total Administration Division	6,274,801	4,308,263	5,651,416	5,619,714	4,400,412	(1,251,004)	-22.1%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	993,535	927,108	1,064,414	557,580	980,088	1,087,065	1,130,548	1,175,770
	81120	OVERTIME PAY	60,448	20,465	27,500	8,180	29,904	27,500	28,600	29,744
	81130	COURT OVERTIME PAY	2,238		1,000		1,000	1,000	1,040	1,082
	81199	VACANCY ADJUSTMENT			(35,607)			(38,047)	(39,569)	(41,152)
=	XWAGE	TOTAL WAGES	1,056,221	947,573	1,057,307	565,760	1,010,992	1,077,518	1,120,619	1,165,444
	81250	JUDICIAL COMMISSION-WARRANTS	800		3,200		3,200	3,200	3,200	3,200
=	XOFF	TOTAL OFFICIALS FEES	800		3,200		3,200	3,200	3,200	3,200
=	81410	FICA (EMPLOYER'S SHARE)	83,381	70,023	77,259	41,184	69,305	82,222	86,487	89,946
=	81420	MEDICAL PREMIUMS	1,870,144	154,749	195,209	87,266	211,045	218,882	240,770	264,847
=	81430	GROUP INSURANCE PREMIUMS	150,132	96,922	16,077	32,081	19,044	20,083	21,087	22,142
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(42,671)	(33,881)	(41,917)	(25,512)	(43,502)	(56,698)	(62,368)	(68,605)
!	81450	RETIREMENT CONTRIBUTIONS	676,100	103,188	118,666	89,000	118,666	130,533	143,586	157,944
	81455	DEFERRED COMP MATCH	5,734	6,516	6,945	4,235	8,674	9,108	9,563	10,041
	81460	UNEMPLOYMENT CLAIMS		3,323	5,000	3,635	5,000	5,000	5,513	5,513
	81470	WORKERS COMPENSATION PREMIUMS	76,100	27,530	81,123	3,807	10,000	81,123	85,179	89,438
	81475	WORKERS COMPENSATION CLAIMS	(356)			1,084	1,084			
	81481	CLOTHING ALLOWANCE	1,982	1,467	2,500	1,128	2,500	2,500	2,756	2,756
	81490	MOVING EXPENSES								
=	XBEN	TOTAL BENEFITS	2,820,546	429,837	460,861	237,908	401,816	492,753	532,573	574,022
=	XPER	TOTAL PERSONNEL	3,877,567	1,377,410	1,521,368	803,668	1,416,008	1,573,471	1,656,392	1,742,666
		Operations								
	82110	MAILING & OUTBOUND SHIPPING SERVICES	5,860	6,767	6,410	5,145	6,400	6,538	6,800	7,072
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	48		15,955		15,955	16,274	16,925	17,602
	82130	VEHICLE LICENSES & TITLES	153	7	1,083	50	1,083	1,105	1,149	1,195
	82140	VEHICLE TOW-IN SERVICES	5,720	8,159	6,598	670	4,000	6,730	6,999	7,279
=	XTRC	TOTAL TRANSPORTATION CHARGES	11,781	14,933	30,046	5,865	27,438	30,647	31,873	33,148
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	5,231	8,024	5,255	2,961	5,255	5,360	5,574	5,797
	82240	TRANSCRIPTION FEES	159	450		422				
	82250	TESTING & PHYSICALS	38,103	63,060	5,151	11,620	17,000	25,254	26,264	27,315
	82255	INVESTIGATIVE POLYGRAPHS	3,300	900						
	82260	UNIFORM RENTAL & SERVICES	24,653	36,247	22,067	11,328	33,000	36,508	37,968	39,487
	82299	OTHER OPERATING SERVICES	1,023	8,064	5,177	8,088	7,000	5,386	5,492	5,712
=	XOPSV	TOTAL OPERATING SERVICES	72,469	116,745	37,650	34,419	62,255	72,508	75,298	78,311
	82310	LEGAL NOTICES	1,134	2,101	1,051		500	1,072	1,115	1,159
	82330	CITIZENS ACADEMIES	4,703	6,319	10,508	3,487	7,000	7,200	7,488	7,788
	82350	DUES FOR MEMBERSHIPS	4,393	6,477	4,212	3,425	4,200	4,296	4,468	4,647
	82355	PROFESSIONAL STANDARDS / ACCREDITATION	21,354	14,832	2,060	4,234	9,000	6,501	6,761	7,031
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	1,987	3,564	2,102	901	2,102	2,144	2,230	2,319
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,137	609	1,051		1,051	1,072	1,115	1,159
	82390	PUBLICATIONS, NON-TRAINING	9,443	9,302	7,727	2,034	3,500	3,500	3,640	3,786
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	44,151	43,204	28,711	14,081	27,353	25,785	26,817	27,889
	82410	ELECTRIC SERVICE	168,064	164,967	189,412	69,347	172,037	175,000	182,000	189,280
	82420	WATER & SEWER SERVICE	3,740	6,925	10,536	3,137	7,997	8,500	8,840	9,194
	82430	STORMWATER SERVICE	1,271	1,272	1,890	529	1,271	1,400	1,456	1,514
	82435	SOLID WASTE SERVICE	2,040	3,360	2,149	1,500	3,440	3,700	3,848	4,002

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	82440	NATURAL GAS SERVICE	1,147	1,381	1,449	593	2,000	2,150	2,236	2,325
	82450	TELEPHONE SERVICE	9,747	9,122	11,427	4,425	9,000	9,200	9,568	9,951
	82451	800 MHZ ACCESS LINE SERVICE	20,913	21,314	21,863	11,145	23,040	23,500	24,440	25,418
	82455	CELLULAR TELEPHONE SERVICE	58,815	65,796	66,686	38,277	69,940	70,000	72,800	75,712
	82470	INTERNET & RELATED SERVICES	11,159	16,797	14,109	6,377	14,700	14,700	15,288	15,900
	82480	9-1-1 CHARGES	87,367	56,214	87,370	(1,980)	(1,980)			
	82481	CDPD CHARGES	85,698	98,632	83,433	49,937	104,909	105,000	109,200	113,568
=	XUTIL	TOTAL UTILITIES	449,961	445,780	490,215	183,287	406,354	413,150	429,676	446,864
	82510	COMPUTER SERVICES	12,857			12,501	12,501	21,700	22,568	23,471
	82520	LEGAL SERVICES		3,450						
	82560	CONSULTANT SERVICES	6,906							
	82599	OTHER CONTRACTUAL SERVICES		105	515,000	300	515,000	515,000	535,600	557,024
=	XCTS	TOTAL CONTRACTUAL SERVICES	19,763	3,555	515,000	12,801	527,501	536,700	558,168	580,495
+	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	181,999	272,761	145,591	133,732	269,386	148,502	154,443	160,621
	1	Billed from Fleet Maintenance			101,620		178,334	103,652	154,443	160,621
	2	Car Washes			2,724		8,457	2,778		
	3	Costs Incurred by FPD	181,999	272,761	41,247		82,595	42,072		
	*	Amount missing from detail				133,732				
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	14,846	39,873	34,162	28,372	34,162	34,845	36,239	37,688
	82652	LANDSCAPING SERVICES			1,786					
	82654	GROUNDS MAINTENANCE SERVICES			1,681					
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	55,761	122,739	48,338	25,219	40,000	49,305	51,277	53,328
	82699	OTHER REPAIR & MAINTENANCE SERVICES								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	252,606	435,373	231,558	187,323	343,548	232,652	241,959	251,637
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	2,647	10,034	2,102	95	3,000	2,144	2,230	2,319
	82780	TRAINING, OUTSIDE	23,476	24,222	11,822	12,004	15,000	66,000	68,640	71,386
	82790	TRAINING, IN-HOUSE	9,290	9,756	10,508	5,733	10,508	10,718	11,147	11,593
=	XEPG	TOTAL EMPLOYEE PROGRAMS	35,413	44,012	24,432	17,832	28,508	78,862	82,017	85,298
	82810	REGISTRATIONS		1,358		257	400			
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	44	31						
	82830	AIR TRAVEL				321	321			
	82840	LODGING	407			469	500			
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	288	104		254	200			
	82890	OTHER TRAVEL EXPENSES								
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	739	1,493		1,301	1,421			
	83110	OFFICE SUPPLIES	21,594	20,030	19,966	11,553	20,000	20,365	21,180	22,027
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)				2,168	1,521			
	83130	EMPLOYEE BENEVOLENCE ITEMS	2,525	1,871	473	454	1,000	482	501	521
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	2,085	3,669	3,153	1,867	2,000	3,216	3,345	3,478
=	XOFS	TOTAL OFFICE SUPPLIES	26,204	25,570	23,592	16,042	24,521	24,063	25,026	26,026
	83210	TRAINING SUPPLIES	8,323	4,258	7,881	7,528	7,881	8,039	8,361	8,695
	83240	MEDICAL SUPPLIES	8,369	919	526					
	83250	SAFETY SUPPLIES			1,313	702	1,313	1,339	1,394	1,449
	83260	UNIFORMS PURCHASED	7,799	16,845	4,400	2,773	4,400	4,488	4,668	4,854
	83265	UNIFORMS, SPECIALIZED	54,752	121,552	51,271	30,462	60,000	52,296	54,388	56,563
	83270	CONSUMABLE TOOLS								
	83280	FIREARMS & RELATED SUPPLIES	42,855	43,561	42,033	38,343	45,000	42,874	44,589	46,373
	83281	AMMUNITION	142,982	3,074	78,813	13,688	78,813	80,389	83,605	86,949
	83282	EVIDENCE SUPPLIES	412	3,019	2,207	2,584	4,400	3,544	3,686	3,833
	83290	SOLID WASTE CONTAINERS								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	83299	OTHER OPERATING SUPPLIES	13,890	24,316	14,926	6,733	15,000	15,225	15,834	16,467
=	XOPS	TOTAL OPERATING SUPPLIES	279,382	217,544	203,370	102,813	216,807	208,194	216,525	225,183
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	192,134	208,264	200,000	94,164	228,000	248,655	258,601	268,945
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)								
=	XFUEL	TOTAL FUEL & MILEAGE	192,134	208,264	200,000	94,164	228,000	248,655	258,601	268,945
	83510	FURNITURE, FIXTURES (<\$25,000)	2,415	15,465		1,578	1,600			
	83520	VEHICLES (<\$25,000)				257,272				
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	34,288	183,005	115,269	21,237	115,269	37,759	39,269	40,840
	1	Body Camera Rollover (plus 1.5%)			53,034		53,034			
	2	General Equipment Purchases	34,288	183,005	36,235		36,235	37,759	39,269	40,840
	3	FY 2018 PER - Copiers (2)			26,000		26,000			
	*	Amount missing from detail				21,237				
+	83540	COMPUTER HARDWARE (<\$25,000)	80,762	234,148	403,869	146,783	403,869	156,946	163,224	169,753
	1	Body Camera Rollover (plus 1.5%)			253,750		253,750			
	2	Computer Replacement	80,762	234,148	150,119		150,119	156,946	163,224	169,753
	*	Amount missing from detail				146,783				
+	83550	COMPUTER SOFTWARE (<\$25,000)	2,394	11,526	28,095	3,569	28,281	9,787	10,178	10,586
	1	Body Camera Rollover (plus 1.5%)			18,778		18,778			
	2	Software	2,394	11,526	9,317		9,503	9,787	10,178	10,586
	*	Amount missing from detail				3,569				
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	119,859	444,144	547,233	430,439	549,019	204,492	212,671	221,179
	83620	EQUIPMENT PARTS & SUPPLIES	1,761	9,553	18,246	97	10,000	6,269	6,520	6,781
	83649	FIBER OPTIC SUPPLIES		1,311						
	83660	BUILDING MAINTENANCE SUPPLIES	703	801	526		500	537	558	581
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	2,464	11,665	18,772	97	10,500	6,806	7,078	7,362
	84110	K-9 OPERATIONS		142						
	84111	CID OPERATIONS		1,578						
	84112	CID VICE OPERATIONS	593							
	84113	SRT OPERATIONS		438						
	84117	INCIDENT COMMAND UNIT	4,260							
	84119	LICENSE SEIZURE COSTS	7,802							
	84121	CENTURY COURT FIRING RANGE OPERATIONS	10,916	10,308	10,508	9,633	10,508	20,218	21,027	21,868
	84210	CENTURY COURT TRAINING CENTER OPERATIONS								
	84950	GRANT PROGRAMS	9,644	23,738						
	84951	ARRA#1 - JUSTICE ASSISTANCE								
=	XOPU	TOTAL OPERATIONAL UNITS	33,215	36,204	10,508	9,633	10,508	20,218	21,027	21,868
	85110	PROPERTY INSURANCE	42,024	19,572	20,551	13,680	19,572	20,551	21,578	22,657
	85111	FRAUD INSURANCE				899	899	944	991	1,041
	85112	INLAND MARINE INSURANCE		6,942	7,289	6,358	6,358	6,676	7,010	7,360
	85113	AUTO PHYSICAL DAMAGE	4,682	846	888	417	417	438	460	483
	85115	LIABILITY INSURANCE	222,330	63,349	66,516	4,164	4,164	4,372	4,591	4,820
	85116	E&O LIABILITY INSURANCE				7,624	7,624	8,005	8,405	8,826
	85117	VEHICLE LIABILITY INSURANCE	105,478	13,869	14,562	3,459	3,459	3,632	3,814	4,004
	85118	LAW ENFORCEMENT LIABILITY INSURANCE				56,065	56,065	58,868	61,812	64,902
	85119	UMBRELLA LIABILITY	8,692	2,380	2,499	2,953	2,953	3,101	3,256	3,418
	85120	PROPERTY DAMAGE COSTS	5,852	13,256	15,955					
	85122	VEHICLE CLAIMS/DEDUCTIBLES								
	85123	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES	(1,285)							
	85125	LIABILITY CLAIMS/DEDUCTIBLES								
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	1,531	(941)						
	85128	LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBLES	25,000	30,326	26,250		25,000	26,250	27,563	28,941

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	85130	LEGAL SETTLEMENTS								
	85133	LAW ENFORCEMENT SETTLEMENTS								
	85140	SURETY/NOTARY BONDS	50	50						
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	414,354	149,649	154,510	95,619	126,511	132,837	139,480	146,452
	85250	STORAGE RENTAL	4,295	4,295	5,332	1,810	5,000	2,400	2,496	2,596
=	XRENT	TOTAL RENTALS	4,295	4,295	5,332	1,810	5,000	2,400	2,496	2,596
	85530	E-COMMERCE FEES	15	18		25				
=	XFLF	TOTAL FINANCIAL FEES	15	18		25				
	85990	MISCELLANEOUS	(20)	115	2,627	920	2,000	2,680	2,787	2,899
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	(20)	115	2,627	920	2,000	2,680	2,787	2,899
+	86600	LEASE/LOAN PRINCIPAL	425,772	702,814	945,660	521,335	945,630	581,004		
	01	911 Communications Equipment								
	02	SunTrust - Dispatch Equipment, Vehicles								
	03	US Bank Sch 2 - Vehicles								
	04	2015 - 12 Police Vehicles (\$546,151)	425,772	176,018	88,683		88,683			
	05	2015 - (Chase) - 1 Admin Car		11,958	6,025		6,025			
	06	2016 - 10 Police Crusiers		160,812	158,182		158,152			
	07	2016 - In Car Digital Cameras		1,745	77,684		77,684			
	08	Misc		252,289		521,335				
	09	2017 - 12 Police Cruisers		83,430	169,031		169,031	196,092		
	10	Line Item 10								
	11	2017 - 3 Unmarked Cars		16,562	33,555		33,555	37,272		
	12	FY 2018 PER - 25 Unmarked & Marked Cars			412,500		412,500	347,640		
	*	Amount missing from detail								
+	86700	LEASE/LOAN INTEREST	12,677	(5,173)	33,832	10,189	33,832	5,289		
	01	911 Communications Equipment								
	02	SunTrust - Dispatch Equipment, Vehicles								
	03	US Bank Sch 2 - Vehicles								
	04	2015 - 12 Police Vehicles (\$546,151)	12,677	8,026	472		472			
	05	2015 - (Chase) - 1 Admin Car			32		32			
	06	2016 - 10 Police Crusiers			2,423		2,423			
	07	2016 - In Car Digital Cameras			1,190		1,190			
	08	Misc		(16,356)		10,189				
	09	2017 - 12 Police Cruisers		3,157	4,143		4,143	1,545		
	10	Line Item 10								
	11	2017 - 2 Unmarked Cars			822		822	363		
	12	FY 2018 PER - 25 Unmarked & Marked Cars			24,750		24,750	3,381		
	*	Amount missing from detail								
=	XDSV	TOTAL DEBT SERVICE	438,449	697,641	979,492	531,524	979,462	586,293		
=	XOP	TOTAL OPERATIONS	2,397,234	2,900,204	3,503,048	1,739,995	3,576,706	2,826,942	2,331,499	2,426,152
		Capital								
=	89520	VEHICLES (>\$25,000)		30,649	627,000	148,390	627,000			
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)		30,649	627,000	148,390	627,000			

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@2/2/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XCAP	TOTAL CAPITAL		30,649	627,000	148,390	627,000			
=	XTOT	TOTAL EXPENDITURES	6,274,801	4,308,263	5,651,416	2,692,053	5,619,714	4,400,413	3,987,891	4,168,818



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - CID Division

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	2,616,487	1,900,017	1,917,609	2,007,248	1,886,408	(31,201)	-1.6%
Officials Fees	-	-	-	-	-	-	
Employee Benefits	67,748	844,908	830,092	813,062	884,284	54,192	6.5%
Total Personnel	2,684,235	2,744,925	2,747,701	2,820,310	2,770,691	22,991	0.8%
Operations							
Transportation Services	1,158	612	-	253	-	-	
Operating Services	1,404	601	7,650	-	7,803	153	2.0%
Notices, Subscriptions, etc.	1,471	2,147	1,000	1,000	1,020	20	2.0%
Utilities	45	-	-	-	-	-	
Contractual Services	24,082	519,218	-	20,000	28,100	28,100	-
Repair & Maintenance Services	187	-	-	-	-	-	
Employee programs	21,244	29,910	35,466	37,000	42,000	6,534	18.4%
Professional Development/Travel	-	210	-	122	-	-	
Office Supplies	-	-	-	370	-	-	
Operating Supplies	4,955	914	-	115	-	-	
Fuel & Mileage	-	-	-	-	-	-	
Machinery & Equipment (<\$25,000)	33,657	3,233	-	5,390	-	-	
Repair & Maintenance Supplies	785	496	-	129	-	-	
Operational Units	10,209	8,669	11,979	16,692	18,790	6,811	56.9%
Property & Liability Costs	559	89,154	93,612	94,744	99,481	5,869	6.3%
Rentals	-	-	-	-	-	-	
Permits	-	-	-	-	-	-	
Other Business Expenses	-	-	-	1	-	-	
Debt Service and Lease Payments	-	-	-	-	-	-	
Total Operations	99,756	655,164	149,707	175,816	197,194	47,487	31.7%
Capital	-	-	-	-	-	-	
Total CID Division	2,783,991	3,400,089	2,897,408	2,996,126	2,967,885	70,478	2.4%

Notes & Objectives

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	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	2,345,612	1,691,163	1,678,702	958,184	1,750,196	1,649,127	1,715,092	1,783,696
	81120	OVERTIME PAY	260,134	203,831	250,000	149,452	245,491	250,000	260,000	270,400
	81130	COURT OVERTIME PAY	10,741	5,023	45,000	4,710	11,561	45,000	46,800	48,672
	81199	VACANCY ADJUSTMENT			(56,093)			(57,719)	(60,028)	(62,429)
=	XWAGE	TOTAL WAGES	2,616,487	1,900,017	1,917,609	1,112,346	2,007,248	1,886,408	1,961,864	2,040,339
=	81410	FICA (EMPLOYER'S SHARE)	191,610	141,470	122,603	82,191	144,691	126,158	131,205	136,453
=	81420	MEDICAL PREMIUMS		492,270	432,077	193,369	422,405	493,767	513,518	534,058
=	81430	GROUP INSURANCE PREMIUMS		10,492	27,558	7,617	36,387	34,617	36,348	38,165
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(142,286)	(98,851)	(94,226)	(63,001)	(116,149)	(130,631)	(135,856)	(141,290)
!	81450	RETIREMENT CONTRIBUTIONS		265,291	292,925	219,694	282,925	311,218	323,666	336,613
	81455	DEFERRED COMP MATCH	8,542	1,514	12,600	2,876	5,403	12,600	13,104	13,628
	81470	WORKERS COMPENSATION PREMIUMS		19,671	20,655	8,233	17,000	20,655	21,481	22,340
	81475	WORKERS COMPENSATION CLAIMS		2,957	500	555	500	500	520	541
	81481	CLOTHING ALLOWANCE	9,883	10,095	15,400	8,291	19,900	15,400	16,016	16,657
=	XBEN	TOTAL BENEFITS	67,749	844,909	830,092	459,825	813,062	884,284	920,002	957,165
=	XPER	TOTAL PERSONNEL	2,684,236	2,744,926	2,747,701	1,572,171	2,820,310	2,770,692	2,881,866	2,997,504
		Operations								
	82110	MAILING & OUTBOUND SHIPPING SERVICES	536							
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	19							
	82130	VEHICLE LICENSES & TITLES	603	612		253	253			
=	XTRC	TOTAL TRANSPORTATION CHARGES	1,158	612		253	253			
	82210	PRINTING & COPYING SERVICES, OUTSOURCED								
	82240	TRANSCRIPTION FEES			7,650			7,803	8,115	8,440
	82250	TESTING & PHYSICALS	1,404	601		94				
=	XOPSV	TOTAL OPERATING SERVICES	1,404	601	7,650	94		7,803	8,115	8,440
	82350	DUES FOR MEMBERSHIPS	1,471	2,147	1,000	450	1,000	1,020	1,061	1,103
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	1,471	2,147	1,000	450	1,000	1,020	1,061	1,103
	82450	TELEPHONE SERVICE	45							
=	XUTIL	TOTAL UTILITIES	45							
	82510	COMPUTER SERVICES	24,082	12,988		14,093	20,000	28,100	29,224	30,393
!	82599	OTHER CONTRACTUAL SERVICES		506,230						
=	XCTS	TOTAL CONTRACTUAL SERVICES	24,082	519,218		14,093	20,000	28,100	29,224	30,393
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	187							
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	187							
	82780	TRAINING, OUTSIDE	21,244	29,878	35,466	20,854	37,000	42,000	43,680	45,427
	82790	TRAINING, IN-HOUSE		32						
=	XEPG	TOTAL EMPLOYEE PROGRAMS	21,244	29,910	35,466	20,854	37,000	42,000	43,680	45,427
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		20		60	60			
	82840	LODGING		190						
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)				62	62			
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL				122	122			

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)				370	370			
=	XOFS	TOTAL OFFICE SUPPLIES				370	370			
	83220	CHEMICALS & LAB SUPPLIES								
	83240	MEDICAL SUPPLIES	235							
	83260	UNIFORMS PURCHASED	1,442	913						
	83282	EVIDENCE SUPPLIES	3,278							
	83299	OTHER OPERATING SUPPLIES				115	115			
=	XOPS	TOTAL OPERATING SUPPLIES	4,955	913		115	115			
	83530	MACHINERY & EQUIPMENT (<\$25,000)	1,014	694		3,997	3,997			
	83540	COMPUTER HARDWARE (<\$25,000)	29,544	2,539		1,393	1,393			
	83550	COMPUTER SOFTWARE (<\$25,000)	3,099							
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	33,657	3,233		5,390	5,390			
	83620	EQUIPMENT PARTS & SUPPLIES	785	496		129	129			
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	785	496		129	129			
	84110	K-9 OPERATIONS		50						
	84111	CID OPERATIONS	8,284	8,069	11,559	6,976	14,000	16,790	17,462	18,160
	84112	CID VICE OPERATIONS								
	84113	SRT OPERATIONS	1,575			272	272			
	84118	SEX OFFENDER REGISTRY COSTS	350	550	420	50	420	428	445	463
	84124	EXTRADITION EXPENSES				910	2,000	1,572	1,635	1,700
=	XOPU	TOTAL OPERATIONAL UNITS	10,209	8,669	11,979	8,208	16,692	18,790	19,542	20,323
	85110	PROPERTY INSURANCE		9,786	10,275	13,680	13,680	14,364	15,082	15,836
	85111	FRAUD INSURANCE				703	703	738	775	814
	85113	AUTO PHYSICAL DAMAGE		601	631	825	825	866	910	955
	85115	LIABILITY INSURANCE		65,674	68,958	2,754	2,754	2,892	3,036	3,188
	85116	E&O LIABILITY INSURANCE				5,959	5,959	6,257	6,570	6,898
	85117	VEHICLE LIABILITY INSURANCE		10,273	10,787	7,183	7,183	7,542	7,919	8,315
	85118	LAW ENFORCEMENT LIABILITY INSURANCE				56,065	56,065	58,868	61,812	64,902
	85119	UMBRELLA LIABILITY		2,820	2,961	2,308	2,308	2,423	2,545	2,672
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	559			2,551	2,551	2,679	2,812	2,953
	85128	LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBLES				2,716	2,716	2,852	2,994	3,144
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	559	89,154	93,612	94,744	94,744	99,481	104,455	109,677
	85530	E-COMMERCE FEES				1	1			
=	XFLF	TOTAL FINANCIAL FEES				1	1			
=	XOP	TOTAL OPERATIONS	99,756	655,163	149,707	144,823	175,816	197,194	206,077	215,363
		Capital								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XTOT	TOTAL EXPENDITURES	2,783,992	3,400,089	2,897,408	1,716,994	2,996,126	2,967,886	3,087,943	3,212,867



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - Patrol Division

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	4,665,798	5,180,346	5,498,857	5,327,762	5,402,852	(96,005)	-1.7%
Officials Fees	-	-	-	-	-	-	
Employee Benefits	225,113	2,079,237	2,378,125	2,386,113	2,355,146	(22,979)	-1.0%
Total Personnel	4,890,911	7,259,583	7,876,982	7,713,875	7,757,998	(118,984)	-1.5%
Operations							
Transportation Services	1,068	1,763	-	-	-	-	
Operating Services	1,765	2,618	-	848	-	-	
Notices, Subscriptions, etc.	2,890	3,459	2,000	2,470	2,040	40	2.0%
Utilities	-	-	-	-	-	-	
Contractual Services	-	-	-	-	-	-	
Repair & Maintenance Services	90	3,292	-	-	-	-	
Employee programs	92,896	83,736	78,814	99,047	62,963	(15,851)	-20.1%
Professional Development/Travel	-	2,096	-	175	-	-	
Office Supplies	1,367	204	-	500	-	-	
Operating Supplies	68,452	71,993	82,530	82,670	84,181	1,651	2.0%
Fuel & Mileage	-	96	-	-	-	-	
Machinery & Equipment (<\$25,000)	3,126	12,766	-	2,273	-	-	
Repair & Maintenance Supplies	1,691	3,570	-	641	-	-	
Operational Units	43,448	57,292	52,140	51,089	41,033	(11,107)	-21.3%
Property & Liability Costs	4,060	172,898	177,475	225,133	236,391	58,915	33.2%
Rentals	-	-	-	-	-	-	
Permits	-	-	-	-	-	-	
Other Business Expenses	-	-	-	-	-	-	
Debt Service and Lease Payments	-	-	-	-	-	-	
Total Operations	220,853	415,783	392,959	464,846	426,607	33,648	8.6%
Capital	-	-	-	-	-	-	
Total Patrol Division	5,111,764	7,675,366	8,269,941	8,178,721	8,184,605	(85,336)	-1.0%

Notes & Objectives

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Est'd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	4,271,303	4,664,796	5,271,771	2,570,873	4,825,149	5,176,993	5,384,073	5,599,436
	81120	OVERTIME PAY	322,310	447,813	325,934	283,151	441,513	325,934	338,971	352,530
	81130	COURT OVERTIME PAY	72,185	67,737	75,000	28,607	61,100	81,120	84,365	87,739
	81199	VACANCY ADJUSTMENT			(173,848)			(181,195)	(188,443)	(195,980)
=	XWAGE	TOTAL WAGES	4,665,798	5,180,346	5,498,857	2,882,631	5,327,762	5,402,852	5,618,966	5,843,725
=	81410	FICA (EMPLOYER'S SHARE)	338,229	378,462	383,809	208,131	381,085	396,040	411,882	428,357
=	81420	MEDICAL PREMIUMS		1,229,887	1,484,277	596,481	1,347,299	1,408,378	1,549,216	1,704,137
=	81430	GROUP INSURANCE PREMIUMS		31,269	97,818	26,966	101,197	116,347	122,164	128,273
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(241,167)	(272,700)	(326,192)	(160,312)	(298,741)	(375,532)	(413,085)	(454,394)
!	81450	RETIREMENT CONTRIBUTIONS		571,718	657,476	493,108	657,476	723,224	752,153	782,239
	81455	DEFERRED COMP MATCH	19,965	38,929	35,473	39,830	78,281	39,109	40,673	42,300
	81470	WORKERS COMPENSATION PREMIUMS		19,671	20,655	84,396	84,396	22,772	23,683	24,630
	81475	WORKERS COMPENSATION CLAIMS	104,748	77,766	20,308	64,117	34,570	20,308	21,120	21,965
	81481	CLOTHING ALLOWANCE	3,337	4,235	4,500	159	550	4,500	4,680	4,867
=	XBEN	TOTAL BENEFITS	225,112	2,079,237	2,378,125	1,352,876	2,386,113	2,355,146	2,512,486	2,682,374
=	XPER	TOTAL PERSONNEL	4,890,910	7,259,583	7,876,982	4,235,507	7,713,875	7,757,998	8,131,452	8,526,099
		Operations								
	82130	VEHICLE LICENSES & TITLES	1,068	1,763						
=	XTRC	TOTAL TRANSPORTATION CHARGES	1,068	1,763						
	82210	PRINTING & COPYING SERVICES, OUTSOURCED		335						
	82250	TESTING & PHYSICALS	1,765	2,283		848	848			
=	XOPSV	TOTAL OPERATING SERVICES	1,765	2,618		848	848			
	82310	LEGAL NOTICES	255			114	114			
	82330	CITIZENS ACADEMIES		43		356	356			
	82350	DUES FOR MEMBERSHIPS	2,635	3,416	2,000	2,362	2,000	2,040	2,122	2,206
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	2,890	3,459	2,000	2,832	2,470	2,040	2,122	2,206
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	90	40						
	82660	BUILDING REPAIR & MAINTENANCE SERVICES		3,252						
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	90	3,292						
	82750	EMPLOYEE RECOGNITION/RECEPTIONS				152	152			
	82780	TRAINING, OUTSIDE	91,042	83,709	78,814	73,752	90,000	62,963	65,482	68,101
	82790	TRAINING, IN-HOUSE	1,854	27		8,895	8,895			
=	XEPG	TOTAL EMPLOYEE PROGRAMS	92,896	83,736	78,814	82,799	99,047	62,963	65,482	68,101
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		60		11	11			
	82840	LODGING		1,736		151	151			
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		300		13	13			
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL		2,096		175	175			
	83110	OFFICE SUPPLIES	817							
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		192						
	83130	EMPLOYEE BENEVOLENCE ITEMS	483							

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	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	89520	VEHICLES (>\$25,000)								
=	XTOT	TOTAL EXPENDITURES	5,111,763	7,675,366	8,269,941	4,588,396	8,178,721	8,184,606	8,577,487	8,992,455



City of Franklin, Tennessee

FY 2019 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Police						
1	Marked Crusiers	\$ -	\$ -	\$ 3,060,000	\$ 3,060,000	\$ -
2	Body Worn Cameras	\$ -	\$ -	\$ 128,916	\$ 128,916	\$ -
3	In-Car Cameras	\$ -	\$ -	\$ 130,692	\$ 130,692	\$ -
4	Vehicle Maintenance	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -
5	Increase Overtime	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -
6	SWAT Training	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -
7	Exercise Equipment	\$ -	\$ -	\$ 7,495	\$ 7,495	\$ -
8	Additional Locker Rooms in SWAT Room	\$ -	\$ -	\$ 12,500	\$ 12,500	\$ -
Total all requests		\$ 75,000	\$ -	\$ 3,434,603	\$ 3,509,603	\$ -

	Compensation	Benefits	Expenses	Total	
Total Police Requests	\$ 75,000	\$ -	\$ 3,434,603	\$ 3,509,603	\$ -

(+0 FTE)

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ 3,509,603
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ -
	Quality Life Experiences	\$ -
	Sustainable Growth & Economic Prosperity	\$ -

Totals **\$ 3,509,603**

Traditional Allocations

	Personnel	\$ 75,000
	Operations	\$ 95,000
	Equipment	\$ 3,339,603
	Capital	\$ -
Total		\$ 3,509,603
		\$ -

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **1** of **8**

Department: **42110 POLICE - ADMINISTRATION**
 Division: **Administrative Division**
 Franklin *Forward* Theme: **A Safe, Clean, Livable City**
 Title: **Marked and Unmarked Police Vehicles**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$2,460,000		\$2,460,000
89520 VEHICLES (>\$25,000)	\$600,000		\$600,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$3,060,000	\$0	\$3,060,000

PURPOSE / DESCRIPTION OF REQUEST

40 Marked Police Vehicles at \$61,500 per vehicle and 15 Unmarked Police Vehicles at \$40,000 per vehicle

The department has made significant strides in updating the police fleet and decommissioning older units. However, we are still not "caught up". We have many very high mileage vehicles. Officers who have just completed training and are being assigned their initial patrol units are generally getting units that have 80,000 miles or more on them.

The goal is to update the fleet to the point we can implement a vehicle life cycle plan. That plan would call for Marked Patrol Units to be replaced (decommissioned) at 5-6 years or 100,000 miles. Unmarked Units would be replaced at 8-9 years or 120,000 miles. Maintenance costs rise significantly after these thresholds.

It is estimated we will have a total of 50 vehicles with 100,000 miles or more by July 1, 2018.

SERVICE IMPLICATION

Fleet Maintenance has already reported significant maintenance savings on the PD fleet since the last group of new units has been assigned. Implementing this vehicle life cycle plan will result in the following:

- Estimated 70% savings in vehicle maintenance expenditures
- Reduced down time for repairs, recalls, maintenance
- Reduced cost due to standardization of fleet (standard vehicle for both marked and unmarked unit is Ford Explorer platform)
- Increased safety and capability for both officers and public. Ford Explorer has AWD for inclement weather, superior visibility, more room for equipment and prisoner transport, new technology that increases safety in vehicle crashes.
- Increased residual vehicle value when unit is sold after decommissioning. Platform retains higher value due to being SUV and will have fewer miles when sold.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **2** of **8**

Department: **42110 POLICE - ADMINISTRATION**
 Division: **Administrative Division**
FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **Body Worn Cameras**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89550 COMPUTER SOFTWARE (>\$25,000)		\$128,916	\$128,916
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$128,916	\$128,916

PURPOSE / DESCRIPTION OF REQUEST

The amount above represents the annual cost of the Body Worn Camera program recommended by the Police Department. This annual expense includes the software licenses for all data storage as well as equipment replacement and support.

SERVICE IMPLICATION

The Police Department budgeted to purchase a Body Worn Camera system beginning with the FY 2015 budget. After a period of research, field testing and internal review, the department has determined a preferred provider and wishes to move forward with purchasing a system. The department has a one-time Program Enhancement currently in the budget for this purpose, but will require annual funding to maintain the program in future budget years.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **8**

Department: Division: FranklinForward Theme: Title:	42110 POLICE - ADMINISTRATION Administrative Division A Safe, Clean, Livable City In Car Cameras
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
82599 OTHER CONTRACTUAL SERVICES		\$130,692	\$130,692
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$130,692	\$130,692

PURPOSE / DESCRIPTION OF REQUEST

The amount above represents the annual cost of a fleet dash-cam platform that provides seamless integration with the body-worn cameras being purchased for officers. This annual expense includes the software licenses and cloud storage as well as ongoing equipment replacement and support. The sale of equipment we are looking to replace is expected offset our cost.

SERVICE IMPLICATION

This fleet system will replace the in-car cameras currently in use, bringing all fields of view into the same platform for review, redaction, enhancement, and distribution to the court, public, and news media.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **4** of **8**

Department: Division: FranklinForward Theme: Title:	42110 POLICE - ADMINISTRATION Administrative Division A Safe, Clean, Livable City Vehicle Maintenance
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$80,000	\$80,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$80,000	\$80,000

PURPOSE / DESCRIPTION OF REQUEST

On average, vehicle maintenance spending during the last 5 fiscal years has been \$218,000 per year. This year, the department is projected to spend approximately \$269,000. The current vehicle maintenance budget is \$145,591. The increase requested would bring the budget up to the average annual cost of maintaining the fleet.

SERVICE IMPLICATION

The department projects that by July 1, 2018 there will be approximately 50 vehicles in use that have over 100,000 miles. These high-mileage vehicles require more expensive maintenance which drives up the overall costs. Standardizing the fleet to the Ford Explorer and replacing a higher amount of vehicles has helped manage the rising maintenance costs, but until the department can adopt a regular vehicle replacement schedule, the maintenance spending will continue to exceed the budgeted amount.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **8**

Department:

42123 POLICE - PATROL

Division:

Patrol

FranklinForward Theme:

A Safe, Clean, Livable City

Title:

Increase Patrol Overtime Budget

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
81120 OVERTIME PAY		\$75,000	\$75,000
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$75,000	\$75,000

PURPOSE / DESCRIPTION OF REQUEST

Including this year's projected spending, the average annual cost for overtime for Patrol is approximately \$400,000 over the course of the last 3 fiscal years. The requested increase would bring the budget to a level that is more in line with actual spending.

SERVICE IMPLICATION

Increasing the budget for overtime for the Patrol Division would give FPD leadership more flexibility in the management of personnel, especially during busy times like the holidays or during special events that occur in the city that may require the services of additional police officers.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **6** of **8**

Department: **42110 POLICE - ADMINISTRATION**
 Division: **Administrative Division**
 FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **Specialized SWAT Training**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82790 TRAINING, IN-HOUSE	\$15,000		\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$15,000	\$0	\$15,000

PURPOSE / DESCRIPTION OF REQUEST

These funds would be earmarked for 24 Franklin PD SWAT Officers and Firearms Instructors to attend a week long High Threat CQB Instructor course hosted by the Police Department. Some members of the SWAT team attended the operator level course this past year and are in the process of incorporating this as their standard tactic. These instructors will be used to teach this tactic as part of our Active Killer / Rapid Response Training.

SERVICE IMPLICATION

SWAT Operators advise this is the best tactical technique they have seen. It is widely being adopted by law enforcement and military and will build on what we are already instructing. Having certified instructors ensures we are consistent putting out a quality program. This will save lives.

Exercise Equipment

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **8** of **8**

Department: Division: FranklinForward Theme: Title:	42123 POLICE - PATROL Patrol A Safe, Clean, Livable City Additional Lockers for SWAT Room
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
83510 FURNITURE, FIXTURES (<\$25,000)	\$12,500		\$12,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$12,500	\$0	\$12,500

PURPOSE / DESCRIPTION OF REQUEST

Requesting funds for 6 additional operator equipment lockers. The Police Department's SWAT Team has expanded to 20 personnel plus 1 Special Operations commander, for a total of 21 operator slots. There are only 15 wall lockers in the main team room and the amount of equipment stored in the lockers makes sharing lockers impossible.

Possible use of Facilities Tax funds?

SERVICE IMPLICATION

The additional lockers would allow each member of the SWAT Team to have their own locker.



City of Franklin, Tennessee

FY 2019 Operating Budget

Drug Fund

Chief Deborah Y. Faulkner, EdD

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	295,296	515,642	541,206	541,206	350,560		
Revenues	325,357	147,741	225,168	107,000	224,586	(582)	-0.26%
Expenditures	105,011	122,177	259,646	297,646	72,500	(187,146)	-72.08%
Ending Balance	515,642	541,206	506,728	350,560	502,646		

Fund Summary

The Drug Fund is really a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420. (A special revenue account exists outside the city's or county's General Fund, and funds in the special revenue account do not revert to the General Fund at the end of the fiscal year).

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the city or county as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

Legitimate expenditures for the fund include: local drug treatment programs, drug education programs, drug enforcement expenditures (both general drug enforcement and cash transactions relating to undercover operations), general drug enforcement expenditures include all drug enforcement expenditures that are not directly related to undercover operations, (including automobiles for drug investigators, maintenance and operational expenditures for a drug officer's automobile, including gasoline, telephone charges, including cellular telephone charges, office supplies and office equipment for drug enforcement officers, drug identification kits for drug investigators and patrol, drug enforcement training, and drug dogs and their maintenance, including food and veterinary service), and confidential expenditures (i.e. payments made to an informant for information, payments made to an independent undercover agent, and money spent to actually purchase drugs as part of an undercover operation).

Source: Cross, J. Ralph and Barton, Rex. *Drug Fund Manual*. Municipal Technical Advisory Service, University of Tennessee. Knoxville, TN. May 2003.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Drug Fund. It is supervised by personnel in the Police Department.

Staffing by Position

There are no staff formally associated with the Drug Fund. It is supervised by personnel in the Police Department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Beginning Fund Balance	295,296	515,642	541,206	541,206	350,560		
Revenues							
DRUG FINES RECEIVED	137,906	62,808	77,373	50,000	85,209	7,836	10.1%
DRUG CONTRBUTIONS TO FPD	47,824	26,825	33,534	28,000	31,745	(1,789)	-5.3%
CONFISCATED GOODS (FEDERAL)	116,811	21,230	89,265	5,000	68,248	(21,017)	-23.5%
CONFISCATED GOODS (STATE)	10,495	23,841	9,952	16,000	14,670	4,718	47.4%
INTEREST INCOME	1,874	3,407	2,265	3,000	2,176	(89)	-3.9%
SALE OF SURPLUS ASSETS	10,446	9,630	12,779	5,000	22,538	9,759	76.4%
Total Available Funds	325,357	147,741	225,168	107,000	224,586	(582)	-0.3%
Expenses (Operations)							
TRANSPORTATION CHARGES	-	-	-	-	-	-	
NOTICES, SUBSCRIPTIONS, PUBLICITY	-	-	-	-	-	-	
REPAIR & MAINTENANCE SERVICES	-	-	-	-	-	-	
EMPLOYEE PROGRAMS	-	-	-	-	-	-	
MACHINERY & EQUIPMENT (<\$25,000)	50,909	96,700	36,000	100,437	-	(36,000)	-100.0%
OPERATIONAL UNITS	52,220	23,066	72,500	45,000	72,500	-	0.0%
OTHER BUSINESS EXPENSES	1,882	2,411	-	1,063	-	-	
Capital	-	-	151,146	151,146	-	(151,146)	
Total Expenditures	105,011	122,177	259,646	297,646	72,500	(187,146)	-72.1%
Ending Fund Balance	515,642	541,206	506,728	350,560	502,646		

Notes & Objectives



City of Franklin

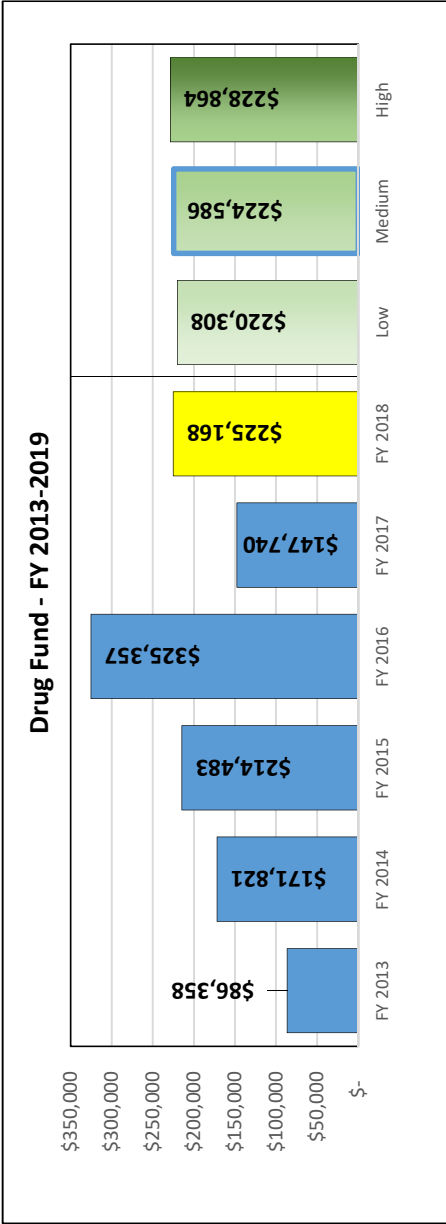
Revenue Model

Fund:	Drug Fund	Percent of All Revenues	0.2%
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Drug Fund: The Drug Fund is a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420. (A special revenue account exists outside the city's or county's General Fund, and funds in the special revenue account do not revert to the General Fund at the end of the fiscal year).

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the city or county as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

The FY 2019 Forecast is a 5% increase based on 3-to-5 year historical averages.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017		Low	Medium	High	
DRUG FINES RECEIVED	55,078	82,013	42,740	137,906	62,808	95,397	83,586	85,209	86,832	3-yr Average
DRUG CONTRIBUTIONS PAID TO POLICE DEPT			16,050	47,824	26,825	21,061	31,140	31,745	32,349	\$ 237,220
CONFISCATED GOODS (FEDERAL)	23,459	68,264	95,226	116,811	21,230	-	66,948	68,248	69,548	-1.7%
CONFISCATED GOODS (STATE)	3,224	17,087	15,211	10,495	23,840	-	14,391	14,670	14,949	5-Yr Average
INTEREST INCOME	1,840	1,127	937	1,874	3,407	1,000	2,135	2,176	2,218	\$ 195,284
SALE OF SURPLUS ASSETS	2,757	3,330	44,319	10,446	9,630	6,552	22,109	22,538	22,968	3.1%
Totals	\$ 86,358	\$ 171,821	\$ 214,483	\$ 325,357	\$ 147,740	\$ 225,168	\$ 220,308	\$ 224,586	\$ 228,864	10-Yr Average
										\$ 423,714
										-4.7%

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.

Account	Label		Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	Operations									
82140	VEHICLE TOW-IN SERVICES									
82350	DUES FOR MEMBERSHIPS									
82355	PROFESSIONAL STANDARDS / ACCREDITATION									
82390	PUBLICATIONS, NON-TRAINING									
82660	BUILDING REPAIR & MAINTENANCE SERVICES									
82780	TRAINING, OUTSIDE									
83250	SAFETY SUPPLIES									
83260	UNIFORMS PURCHASED									
83510	FURNITURE, FIXTURES (<\$25,000)		11,833							
83520	VEHICLES (<\$25,000)		32,063	67,662	36,000	47,660	47,660			
83530	MACHINERY & EQUIPMENT (<\$25,000)		7,013	29,038			52,777			
83540	COMPUTER HARDWARE (<\$25,000)									
= XMBU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)		50,909	96,700	36,000	47,660	100,437			
84130	K-9 OPERATIONS		16,000							
84150	CID OPERATIONS		184							
84170	CID VICE OPERATIONS		22,340	12,806	47,500	9,211	30,000	47,500	47,500	47,500
84185	EVIDENCE PURCHASED		12,095	9,150	15,000	7,345	5,000	15,000	15,000	15,000
84196	INFORMANTS		1,601	1,110	10,000	700	10,000	10,000	10,000	10,000
= XOBU	TOTAL OPERATIONAL UNITS		52,220	23,066	72,500	17,256	45,000	72,500	72,500	72,500
85990	MISCELLANEOUS		1,882	2,411		1,063	1,063			
= XOBE	TOTAL OTHER BUSINESS EXPENSES		1,882	2,411		1,063	1,063			
= XOP	TOTAL OPERATIONS		105,011	122,177	108,500	65,979	146,500	72,500	72,500	72,500
	Capital									
= 89590	VEHICLES (>\$25,000)				151,146	16,587	151,146			
= XMO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)				151,146	16,587	151,146			
= XCAP	TOTAL CAPITAL				151,146	16,587	151,146			
= XTOT	TOTAL EXPENDITURES		105,011	122,177	259,646	82,566	297,646	72,500	72,500	72,500



City of Franklin, Tennessee

FY 2019 Operating Budget Request

Fire

Rocky Garzarek, Fire Chief



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2019 Budget Request **Fire**

Purpose of Department

We dedicate our efforts to provide for the safety and welfare of the public and the preservation of life, health, property, and the environment utilizing prompt service, continual training, and teamwork.

Call for Service: 7,856

11.62% or 818 increase in calls for service.

Average response time: 5 minutes and 9 seconds.



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Achievements:

Strategic Plan Implementation:

Department Rollout August 2017

Sixty (60) specific recommendations for review

Three (3) significant recommendations identified

- Compensation Plan Review
- Policy and Procedure Review
- Standard of Coverage Development to better define our hazards and deployment model



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Achievements:

Station Alerting System installed at all fire stations

Our Child Passenger Safety Program received the 2017 Fitting Station of the Year Award from the Tennessee Highway Safety Office.



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Achievements:

October 2017 - Presented with the Education Service Award from the National Association of Emergency Medical Technicians (NAEMT) for our 2016/17 delivery of the Tactical Emergency Casualty Care (TECC) training to all our personnel to prepare them for civilian tactical emergencies such as active shooter events.

Procured ballistic protection for all fire personnel



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Achievements:

14 personnel
deployed to assist in
the Hurricane
Response of 2017
Harvey –9 Personnel
Irma - 5 Personnel





City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Achievements:

Finalized plans for the construction of Fire Station 7

Promotion of 3 Engineers and 1 Fire Lieutenant



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Prevention:

Reviewed an estimated 624 planning projects
Reviewed an estimated 284 fire protection projects
Conducted 761 Building Inspections
Conducted 780 Fire Case Inspections
Installed 363 car seats
Conducted 23 fire drills involving 14,026 participants
Educated 2,064 children at educational events
Taught 85 people CPR
Conducted 119 apparatus demonstrations and station tours
reaching over 10,000 citizens



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Fire Training:

Fire Recruit Academy

Rapid Intervention Team

Federal Hwy Administration Response to Hwy Emergencies

Vehicle Extrication

Fire Officer I and II

ICS 300

All Hazard Incident Management

Nozzle Forward Program



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Medical Training:

CPR

Pediatric Emergencies

Pediatric Advanced Life Support

Special Populations

Advanced Cardiovascular Life Support

Tactical Emergency Casualty Care



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Specialized Rescue Training:

Trench Rescue

Wide Area Search

Confined Space Rescue

Rope Rescue Operations and Technician

Swift Water Rescue Operations and Technician

Modular Emergency Response Radiological Transportation

Urban Search and Rescue



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Purpose of Department

Achievements:

Conducted 1 Fire Recruit Academy

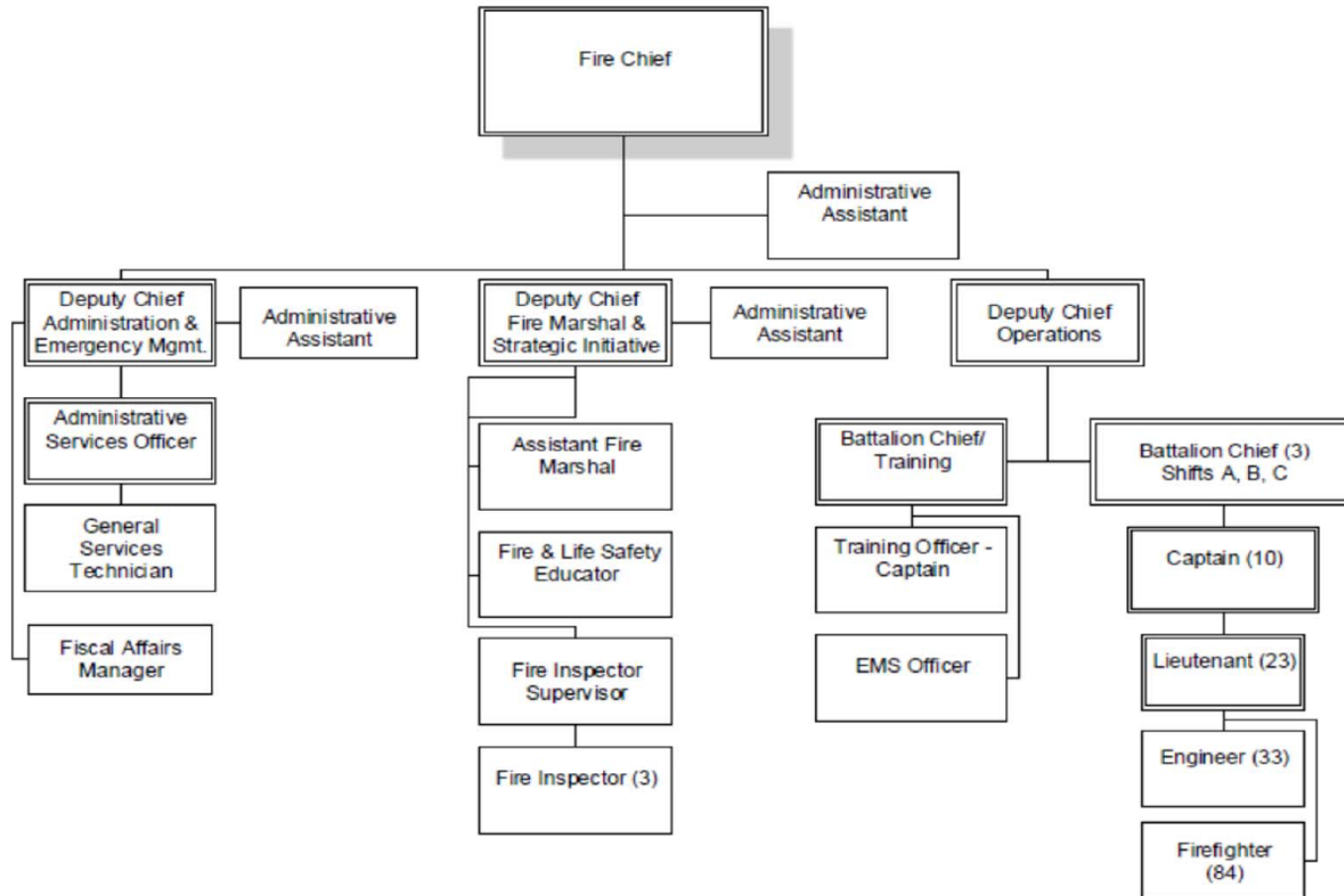
Documented 59,825 hours of training across the department



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Organization Chart





City of Franklin, Tennessee - FY 2019 Budget Request **Fire**

Base Budget Request: Personnel

FY 2018 - The base budget request was \$14,738,513 (includes all wages & benefits).

FY 2019 – Base budget requests \$15,426,389 for existing personnel and benefits.

Overall Personnel Budget is increasing by \$687,876 or 4.7%

The Fire Department has 172 authorized positions.



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Base Budget Request: Personnel

Three new Safety Officers

1 Assigned to each shift

Safety Officer

Fire Scene Investigator

Fire Inspector

General Fund

Personnel cost include \$248,650

Facilities Tax

Uniforms and Equipment \$15,255



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Base Budget Request: Personnel

Three new Training Instructors

1 Assigned to each shift

Curriculum Creation

Consistent Presentation

Special Operations Expansions

General Fund

Personnel cost include \$248,650

Facilities Tax

Uniforms and Equipment \$18,255

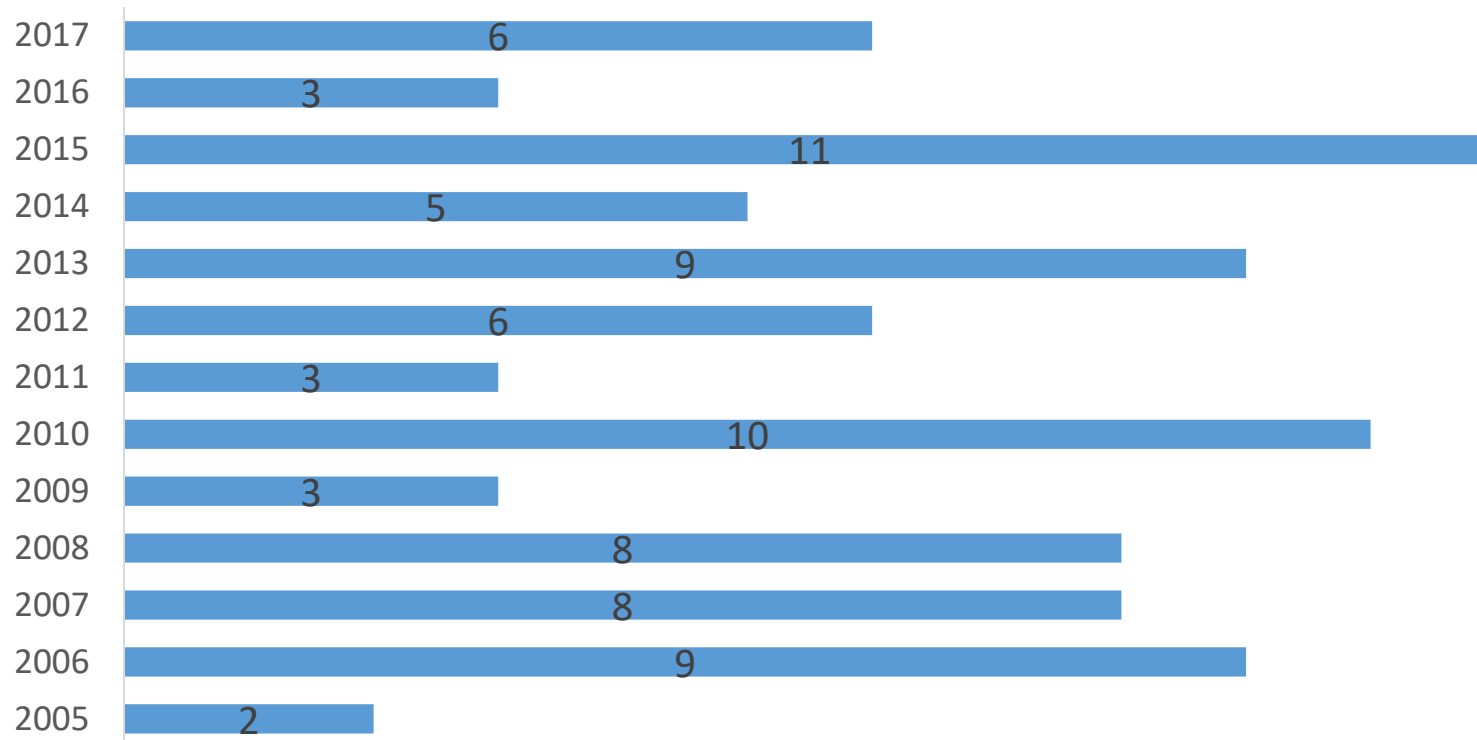


City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Base Budget Request: Personnel

Employee Turnover Rate Experience





City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Base Budget Request: Personnel

Vacancy Type	Hours Vacant	FTE Hours/Year	FTEs	
FMLA	4784	2808	1.7	
Light Duty	6136	2808	2.2	
Military	720	2808	0.3	
Vacancy	17872	2808	6.4	
Total Vacancies			10.5	
New Hire Offset	-5480	2808	-2.0	
Total Vacancies (less new occurrences)			8.6	
New Hires for a full year	-17472	2808	-6.2	
FTEs Short to meet authorized positions			4.3	
New Hires Proposed	17472	2808	6.2	
2/3s of time on Shift	11648	2808	4.1	Additional FTEs



City of Franklin, Tennessee - FY 2019 Budget Request **Fire**

Base Budget Request: Operations

FY18 Operations Requests totaled \$2,485,235

FY19 Operations Requests total \$2,169,613

Overall Operations Budget is decreasing -12.7% or \$315,622.

Lease Payments reduced by \$350,250



City of Franklin, Tennessee - FY 2019 Budget Request **Fire**

Base Budget Request: Capital

Overall General Fund Capital Budget requests for FY19 is \$816,500 and includes:

Replacement vehicles for:	FY19	FY20
- Tower 2 Replacement (17 years old)	130,000	1,220,000
- Engine 2 Replacement (15 years old)	50,000	500,000
- Ladder 3 Replacement (13 years old)	92,000	878,000
- Battalion 1 Replacement (7 years old)	55,000	
- Fuel Truck	200,000	
	<u>527,000</u>	<u>2,598,000</u>



City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Base Budget Request: Capital

A request for \$200,000 involves the procurement of a used Fuel Truck





City of Franklin, Tennessee - FY 2019 Budget Request **Fire**

Base Budget Request: Capital

An additional \$228,000 includes 6 replacement Cardiac Monitors





City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Program Enhancement Requests

12 requests which affect both the General and Facilities Tax Funds.

General Fund \$ 3,937,800

FY19 – 1,339,800

FY20 – 2,598,000

Facilities Tax \$ 213,510

FY19 – 213,510



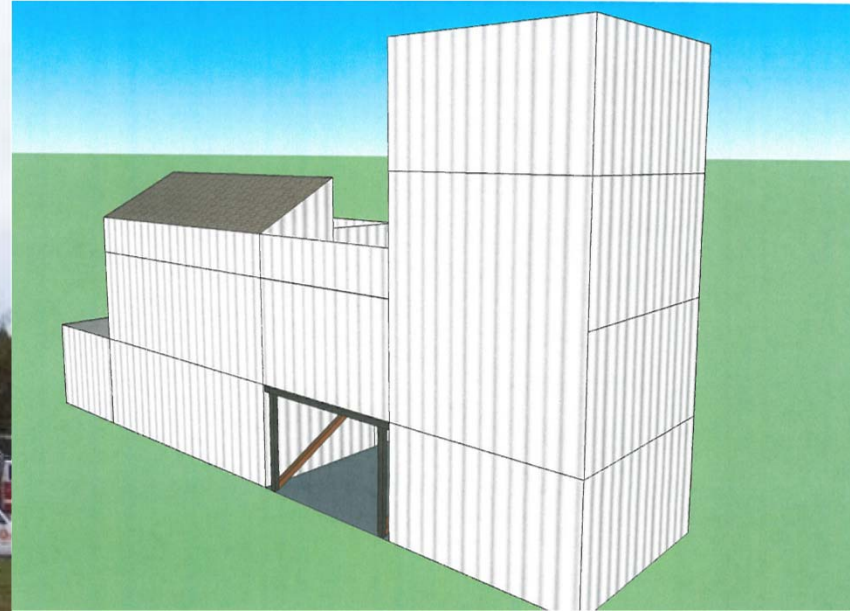
City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Program Enhancement Requests

Training Center Addition

Facilities Tax \$ 180,000





City of Franklin, Tennessee - FY 2019 Budget Request

Fire

Summary

The fire department strives to provide the highest level of service to those who live in and visit our community by investing in our resources and our greatest asset which is our personnel.

We express our sincere thanks to our past and current Board of Mayor and Alderman for their previous and continued support.



City of Franklin, Tennessee

FY 2019 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	12,692,807	14,536,117	14,738,513	15,442,827	15,426,389	687,876	4.7%
Operations	2,252,879	2,325,854	2,485,235	2,406,590	2,169,613	-315,622	-12.7%
Capital	64,776	16,194	25,000	0	0	(25,000)	100.0%
Total	15,010,462	16,878,165	17,248,748	17,849,417	17,596,002	347,255	2.0%

Departmental Summary



We continue to thank the Board of Mayor and Aldermen and the City leadership for supporting our vision of "Service through Excellence."

The Fire Department responded to 7,856 incidents in 2017, experiencing a 11.6 percent increase in call volume over the previous year. Our average response time after receiving the dispatch is five minutes and nine seconds (5:09).

Having completed our five-year strategic plan, we are focusing our efforts to create a Standards of Response Coverage document. This effort will define those adopted, written policies and procedures that determines the distribution, concentration and reliability of fixed and mobile response forces for fire, emergency medical services, hazardous materials and other forces of technical response. We will endeavor to analyze all areas of resource allocation for emergency response using nationally recognized best practices to assess where we are today and to set the direction for our future.

Efforts are being undertaken to solicit bids for the construction of Fire Station 7. This station will primarily serve the Goose Creek area located in south Franklin. This station will be a joint venture between the City and Williamson County allowing for the provision of an ambulance and living quarters for EMS staff. It will replace the existing temporary fire station erected in early 2015.

On August 30, 2017, the department deployed nine personnel and equipment to Texas in response to Hurricane Harvey. Our personnel, along with thirty-six other TN responders, assisted with boat evacuations of residents who were stranded by flood waters over a six-day deployment. Three days later, five Franklin Firefighters deployed to Florida in response to Hurricane Irma. These deployments are invaluable learning opportunities that help educate us to respond effectively to disasters that may affect our area and which would require significant outside assistance.

Fire apparatus, like other automotive products, require regular maintenance and repair. Each time that a fire truck is taken in for repairs, service to the community is negatively affected. To lessen the chance of this occurring, the fire department maintains three reserve apparatus. Because fire apparatuses are custom built, purchasing and equipping a new truck takes approximately 18 months. At a cost between \$400,000 and \$1.3 million depending upon the vehicle, and a 15 plus



City of Franklin, Tennessee

FY 2019 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Departmental Summary (con't)

year service life; the significant cost and time involved in procuring a fire apparatus make it wise to establish a strict vehicle replacement program. This ensures that both front line and reserve apparatus are maintained in a state of readiness, and that parts are available to service the fleet. FY19 funds the replacement of a shift commander SUV, a replacement Tower Truck, an Engine, and a Ladder Truck.

In October 2017, the Franklin Fire Department was presented with the Education Service Award from the National Association of Emergency Medical Technicians (NAEMT) at the EMS World Expo in Las Vegas for our 2017 delivery of the Tactical Emergency Casualty Care (TECC) training to all our personnel to prepare them for civilian tactical emergencies such as active shooter events. In 2017, we provided our personnel with immediate access to ballistic protection for their safety in responding to these and many other dangerous situations.

The fire department is not successful solely because of its physical resources. We recognize that our people must be able to maintain their present skills and continue to learn new ones in the face of our ever-changing threats. Although we have made improvements in our training programs, delivery methods, and training content; we have not increased our training staff since 2006. As a result, overtime usage has increased significantly because shift personnel have filled this deficiency off-duty. The department has requested the addition of three (3) FTEs to help alleviate this overage. These personnel would be assigned to a 24-hour shift but detailed to the training division for 8 of these hours on their weekdays.

In 2017, the department responded to 5,260 medical calls. With the continued construction that is being experienced in our area, and the increased number of assisted living facilities, our call volume will continue to rise. Many of these calls will be cardiac-related. The department utilizes eleven cardiac monitors that require ongoing support by the manufacturer. Our current service contract will expire in May of 2019 and 6 of these monitors will be removed from service as they will no longer be supported. This budget seeks to provide replacements to ensure we can continue providing advanced life support at the current level.

Life safety inspections in new construction projects continue to monopolize most of our fire inspectors' time. As these inspections do not show any signs of reduction and our current staffing does not allow us to conduct routine inspections of existing facilities, the department continues to request the addition of three (3) Fire Safety Officers. These personnel would be assigned to a 24-hour shift but detailed to the prevention division for 8 of these hours on their weekdays. Our fire prevention efforts continue to provide for a safer and more educated community. In 2017, the department reviewed 624 planning projects and 284 fire protection projects, conducted 761 building inspections and 780 fire case inspections, installed 363 car seats, conducted 23 fire drills involving 14,026 people, educated 2,064 children, taught 85 people CPR, and conducted 119 station tours that reached more than 10,000 citizens.

We thank the Board of Mayor and Alderman for allowing us to present a few of our needs for funding consideration and will continue to be good stewards of the financial appropriations given to us.



City of Franklin, Tennessee

FY 2019 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Departmental Goals

- Maintaining a Class 1 Public Protection rating from the Insurance Services Office.
- Providing appropriate training and professional development.
- Increasing specialized rescue capabilities based upon known risks.
- Completing a multi-year strategic plan and standard of coverage.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

Goal: The Franklin Fire Department will provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).

Baseline: Average Total Response Time in 2012 was 5.49 minutes (Source: Computer Aided Dispatch Data) - (This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.)

Goal: The Franklin Fire Department will reduce property fire loss per \$1 million of appraised value.

Baseline: Fire Loss per \$1 million of Appraised Value was \$87.26 in 2012. - (This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018***	2019***
	Calls for service	6790	7038	7856	8792	9846
	- Medical	4652	4833	5260	5932	6643
	- Fire	148	153	148	78	87
	- Structure Fire	53	51	59	54	60
	- Overpressure	14	25	16	14	16
	- Hazardous Conditions	146	168	235	200	224
	- Service Call	527	599	634	738	827
	- Good Intention Call	428	417	497	692	775
	- False Alarm	873	835	1046	1070	1198
	- Severe Weather/Natural Disaster	1	5	13	6	7
	- Other	1	3	7	8	9
	Total Calls for Service / 1,000 Population	102	106	111	122	133
	Tennessee Statewide Benchmarking Average	109	118	115	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Structure fires / 1,000 Population	0.80	0.77	0.83	1.08	1.18
	Tennessee Statewide Benchmarking Average	1.57	1.46	1.28	TBD	TBD
	Fire inspections	N/a	1139	1509	TBD	TBD
	Number of budgeted certified positions	173	171	171	172	172
	ISO rating	2	1	1	1	1
	Number of fire stations	7	7	8	8	8
	Total fire apparatus	16	16	16	16	16

Efficiency Measures

		2015	2016	2017	2018***	2019***
	Total Fire Costs per Capita	\$ 231.64	\$ 241.14	\$ 260.43	\$ 246.79	\$ 238.52
	Tennessee Statewide Benchmarking Average	\$ 180.49	\$ 185.20	\$ 185.83	TBD	TBD
	Budgeted Certified Positions / 1,000 population	2.61	2.49	2.41	2.41	2.41
	Tennessee Statewide Benchmarking Average	1.98	2.00	TBD	TBD	TBD
	Cost per Call for Service	\$ 2,264	\$ 2,274	\$ 2,361	\$ 2,030	\$ 1,787
	Tennessee Statewide Benchmarking Average	\$ 2,177	\$ 1,747	\$ 1,647	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018***	2019***
	Provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).					
	Average Franklin total response time (dispatch and department)*	7.3	6.26	7.01	6.3	6.3
	Tennessee Statewide Benchmarking Average	5.31	6.08	5.42	TBD	TBD
	Percent met total target response time (6 min, 35 sec)					
	Percent met - Call Processing (60 seconds)	50%	37%	N/A	TBD	TBD
	Percent met - Travel Time (240 seconds)	15%	62%	N/A	TBD	TBD
	Meets Target? (combined - 6 min, 35 sec?)	No	Yes	N/A	TBD	TBD
	Franklin Response among top quartile of TMBP cities?					
	Meets Target?	No	No	No	TBD	TBD
	Reduce property fire loss per \$1 million of appraised value.					
	Fire Loss per \$1 million of Appraised Value	\$ 8,720.01	\$ 99.36	\$ 163.35	TBD	TBD
	Meets Target?	No	Yes	No	TBD	TBD
	Confine the fire to the room of origin for 90% of all interior structure fire incidents	93%	96%	94%	95%	95%
	Deliver in-house continuing education credit training to all personnel that enables each to meet their medical recertification requirements.	100%	100%	100%	100%	100%
	Deliver adequate in-house fire suppression training to all personnel that enables each to meet the Tennessee Commission on Firefighting's 40-hour In-service Training Program	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended
	Property value dollars saved	\$131,029,883	\$46,630,579	\$32,237,871	TBD	TBD
	Percent of fire code violations cleared in 90 days	TBD	N/A	N/A	N/A	N/A

*This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.

**This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

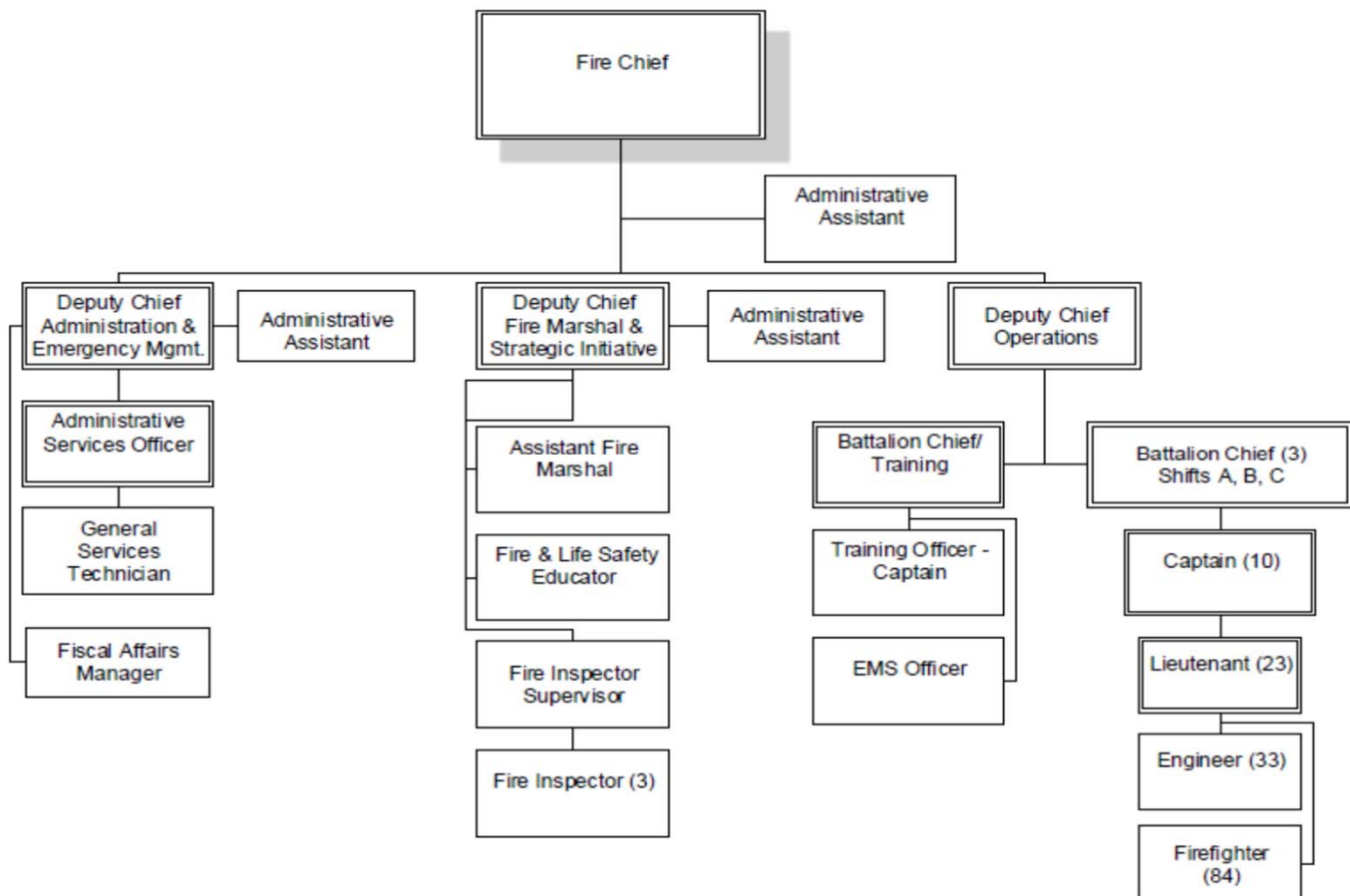
*** 2018 and 2019 measures estimated.

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Fire services	64%	35%	1%	0%
☒	% rating the quality of Fire prevention and education	45%	46%	8%	1%
☒	% rating the quality of Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	24%	53%	19%	4%

Organizational Chart





City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fire Chief	Grade L	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Administration	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Operations	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Fire Marshal	Grade K	1	0	1	0	1	0	1	0	1	0
Battalion Chief	Grade J	3	0	3	0	3	0	3	0	3	0
Battalion Chief - Training	Grade J	1	0	1	0	1	0	1	0	1	0
EMS Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Fire Captain	Grade I	14	0	14	0	11	0	10	0	10	0
Training Officer (Captain)	Grade I	1	0	1	0	1	0	1	0	1	0
Administrative Services Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Assistant Fire Marshal	Grade H	1	0	1	0	1	0	1	0	1	0
Fiscal Affairs Manager	Grade H	0	0	0	0	1	0	1	0	1	0
Fire Inspector Supervisor*	Grade H	0	0	0	0	0	0	1	0	1	0
Fire & Life Safety Educator	Grade G	1	0	1	0	1	0	1	0	1	0
Fire Lieutenant	Grade G	16	0	16	0	22	0	23	0	23	0
Fire Inspector	Grade G	3	0	3	0	3	0	3	0	3	0
Fire Engineer	Grade F	30	0	30	0	33	0	33	0	33	0
Firefighter	Grade E	91	0	91	0	84	0	84	0	84	0
Administrative Assistant	Grade D	3	0	3	0	3	0	3	0	3	0
General Services Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Intern	--	0	0	0	0	0	0	0	0	0	0
Accreditation Manager	--	0	0	0	0	0	0	0	0	0	0
Totals		171	0	171	0	171	0	172	0	172	0

*Funded for 10 months for FY 2018.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	9,132,374	10,082,165	10,122,558	10,711,407	10,748,376	625,818	6.2%
Employee Benefits	3,560,433	4,453,952	4,615,955	4,731,420	4,678,013	62,058	1.3%
Total Personnel	12,692,807	14,536,117	14,738,513	15,442,827	15,426,389	687,876	4.7%
						-	
Operations							
Transportation Services	1,778	2,255	2,900	310	2,900	-	0.0%
Operating Services	123,521	99,370	173,580	163,534	175,150	1,570	0.9%
Notices, Subscriptions, etc.	27,540	34,696	50,535	50,535	53,625	3,090	6.1%
Utilities	233,726	235,246	277,620	239,250	262,000	(15,620)	-5.6%
Contractual Services	74,539	49,085	68,445	67,000	94,880	26,435	38.6%
Repair & Maintenance Services	369,453	354,674	435,040	439,674	464,400	29,360	6.7%
Employee programs	57,629	43,742	103,040	103,040	131,915	28,875	28.0%
Professional Development/Travel	49,742	67,805	80,883	80,883	96,075	15,192	18.8%
Office Supplies	27,877	25,734	30,100	22,500	29,000	(1,100)	-3.7%
Operating Supplies	229,413	196,410	232,597	243,137	231,400	(1,197)	-0.5%
Fuel & Mileage	53,559	62,666	59,500	72,515	75,500	16,000	26.9%
Machinery & Equipment (<\$25,000)	246,518	437,129	290,991	290,991	252,900	(38,091)	-13.1%
Repair & Maintenance Supplies	111,942	84,167	116,000	88,588	101,000	(15,000)	-12.9%
Operational Units	240	4,224	10,000	10,000	10,000	-	0.0%
Property & Liability Costs	103,342	130,529	133,660	114,290	120,005	(13,655)	-10.2%
Rentals	257	1,147	1,000	1,000	1,015	15	1.5%
Permits	6,586	7,748	9,046	9,046	7,800	(1,246)	-13.8%
Other Business Expenses	100	1	0	-	-	-	
Debt Service and Lease Payments	535,118	489,227	410,298	410,297	60,048	(350,250)	-85.4%
Total Operations	2,252,879	2,325,854	2,485,235	2,406,590	2,169,613	(315,622)	-12.7%
						-	
Building Improvements	-	-	-			-	
Machinery & Equipment (>\$25,000)	64,776	16,194	25,000	-	-	(25,000)	
Capital	64,776	16,194	25,000	-	-	(25,000)	
						-	
Total Fire Department	15,010,462	16,878,165	17,248,748	17,849,417	17,596,002	347,255	2.0%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	8,696,734	9,475,685	9,900,810	5,352,367	9,750,000	9,975,910	10,374,946	10,789,944
	81120	OVERTIME PAY	199,547	606,480	550,000	587,787	961,407	1,121,623	1,166,488	1,213,147
!	81180	FIRE HOLIDAY PAY	236,093							
!	81199	VACANCY ADJUSTMENT			(328,252)			(349,157)	(363,123)	(377,648)
=	XWAGE	TOTAL WAGES	9,132,374	10,082,165	10,122,558	5,940,154	10,711,407	10,748,376	11,178,311	11,625,443
=	81410	FICA(EMPLOYER'S SHARE)	660,459	729,642	716,985	424,341	746,164	762,149	793,683	825,431
=	81420	MEDICAL PREMIUMS	2,340,980	2,661,335	2,970,505	1,278,603	3,068,647	2,967,390	3,264,129	3,590,542
=	81430	GROUP INSURANCE PREMIUMS	172,832	180,054	182,537	83,585	191,664	215,329	226,095	237,400
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(532,332)	(592,111)	(655,288)	(362,823)	(720,817)	(796,719)	(876,391)	(964,030)
!	81450	RETIREMENT CONTRIBUTIONS	698,336	953,929	1,097,020	822,764	1,097,018	1,206,720	1,327,392	1,460,131
	81455	DEFERRED COMP MATCH	54,724	66,582	71,192	42,870	74,752	78,490	82,414	86,535
	81460	UNEMPLOYMENT CLAIMS								
	81470	WORKERS COMPENSATION PREMIUMS	169,195	231,793	233,004	168,294	233,004	244,654	256,887	269,731
	81475	WORKERS COMPENSATION CLAIMS	(3,761)	222,728		40,988	40,988			
=	XBEN	TOTAL BENEFITS	3,560,433	4,453,952	4,615,955	2,498,622	4,731,420	4,678,013	5,074,209	5,505,740
=	XPER	TOTAL PERSONNEL	12,692,807	14,536,117	14,738,513	8,438,776	15,442,827	15,426,389	16,252,520	17,131,183
		Operations								
	82110	MAILING & OUTBOUND SHIPPING SERVICES	801	1,950	1,000	292	292	1,000	1,030	1,061
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	581	26	500			500	515	530
	82130	VEHICLE LICENSES & TITLES	396	279	900	18	18	900	945	960
	82140	VEHICLE TOW-IN SERVICES			500			500	515	530
=	XTRC	TOTAL TRANSPORTATION CHARGES	1,778	2,255	2,900	310	310	2,900	3,005	3,081
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	857	1,246	1,500	570	570	1,500	1,545	1,591
	82240	TRANSCRIPTION FEES	100		500	87	87	500	515	530
+	82250	TESTING & PHYSICALS	118,621	96,735	159,080		148,993	160,350	165,161	170,115
	01	Physicals and preventive medical care	118,621	96,735	92,000		92,000	102,150	105,215	108,371
	02	New Hire Physical Test			7,030		6,674			
	03	Promotional Fees			54,500		45,669	54,500	56,135	57,819
	04	Certification Testing			1,800		1,800			
	05	New Hire Written Test			2,200		2,200	2,200	2,266	2,334
	06	Random Drug and Alcohol			1,550		650	1,500	1,545	1,591
	*	Amount missing from detail								
	82255	INVESTIGATIVE POLYGRAPHS	2,400	300	1,000		1,500	1,000	1,030	1,061
	82260	UNIFORM RENTAL & SERVICES	1,048	1,089	1,200	2,084	2,084	1,500	1,545	1,591
	82280	LAB FEES			500		500	500	500	500
	82299	OTHER OPERATING SERVICES	495		9,800		9,800	9,800	10,094	10,397
=	XOPSV	TOTAL OPERATING SERVICES	123,521	99,370	173,580	2,741	163,534	175,150	180,390	185,785
	82310	LEGAL NOTICES	1,084	1,303	1,200		1,000	1,000	1,030	1,061
	82330	CITIZENS ACADEMIES	2,717	3,460	4,500		4,500	4,500	4,500	4,500
	82350	DUES FOR MEMBERSHIPS	4,266	7,218	5,865	3,265	5,865	9,475	13,190	9,591
	82355	PROFESSIONAL STANDARDS / ACCREDITATION			5,900	918	5,900	3,850	3,545	3,591
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	18,082	21,319	27,070	4,915	27,070	28,900	29,728	30,581
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		59	2,000	81	2,000	2,000	2,060	2,122
	82371	EMERGENCY RELIEF	1,015	608	1,000	5,229	2,200	1,000	1,030	1,061
	82390	PUBLICATIONS, NON-TRAINING	376	729	3,000	228	2,000	2,900	2,957	3,016
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	27,540	34,696	50,535	14,636	50,535	53,625	58,040	55,523
	82410	ELECTRIC SERVICE	91,350	108,571	123,500	46,423	115,000	123,500	127,205	131,021
	82420	WATER & SEWER SERVICE	40,083	43,901	65,000	19,691	47,000	55,000	58,300	61,798
	82430	STORMWATER SERVICE	5,788			2,425	5,800	7,000		7,791

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	82435	SOLID WASTE SERVICE	6,120	7,850	9,120	3,325	8,000	8,500	8,925	9,416
	82440	NATURAL GAS SERVICE	23,070	24,708	25,000	7,662	20,000	20,000	21,000	22,050
	82450	TELEPHONE SERVICE	38,408	11,251	13,000	5,625	12,000	13,000	13,390	13,792
	82451	800 MHZ ACCESS LINE SERVICE	12,049	13,260	14,000	6,620	13,800	14,000	14,420	14,853
	82455	CELLULAR TELEPHONE SERVICE	15,181	17,484	18,000	6,420	15,400	18,000	18,540	19,096
	82470	INTERNET & RELATED SERVICES	1,677	2,406	3,000	750	2,250	3,000	3,090	3,183
=	XUTIL	TOTAL UTILITIES	233,726	235,246	277,620	98,941	239,250	262,000	272,255	283,000
	82510	COMPUTER SERVICES	66,856	23,157	49,945	28,319	45,000	69,580	85,861	87,698
	82520	LEGAL SERVICES								
	82540	ENGINEERING SERVICES								
+	82560	CONSULTANT SERVICES		6,000	10,000		10,000	10,000	10,300	10,609
	01	EMS Medical Director		6,000						
	02	Strategic initiatives			10,000		10,000	10,000	10,300	10,609
	*	Amount missing from detail								
+	82599	OTHER CONTRACTUAL SERVICES	7,683	19,928	8,500		12,000	15,300	16,126	16,956
	01	NFPA Ladder Testing	7,683	19,928	8,500		9,900	11,100	11,800	12,500
	2	Training Center Services					2,100	4,200	4,326	4,456
	*	Amount missing from detail								
=	XCTS	TOTAL CONTRACTUAL SERVICES	74,539	49,085	68,445	28,319	67,000	94,880	112,287	115,263
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	262,788	180,283	280,000	114,671	280,000	280,000	288,400	297,052
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	37,348	87,806	65,690	37,443	65,690	84,400	86,437	88,535
	82640	PAVING & REPAIR SERVICES			5,000		2,500	5,000	5,150	5,305
	82652	LANDSCAPING SERVICES	7,220	4,860	7,000	3,065	7,000	7,000	7,210	7,426
	82653	IRRIGATION SERVICES								
	82654	GROUNDS MAINTENANCE SERVICES			3,000		3,000	3,000	3,090	3,183
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	61,893	81,484	74,350	40,246	81,484	85,000	75,190	77,446
	82699	OTHER REPAIR & MAINTENANCE SERVICES	204	240						
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	369,453	354,673	435,040	195,425	439,674	464,400	465,477	478,947
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	9,254	1,061	10,000	200	10,000	10,000	10,300	10,609
	82780	TRAINING, OUTSIDE	40,875	42,681	72,540	21,630	72,540	100,095	102,040	104,095
	82790	TRAINING, IN-HOUSE	7,500		20,500		20,500	21,820	22,475	23,149
=	XEPG	TOTAL EMPLOYEE PROGRAMS	57,629	43,742	103,040	21,830	103,040	131,915	134,815	137,853
	82810	REGISTRATIONS	18,649	31,806	28,912	5,153	28,912	36,700	37,286	38,905
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	2,321	2,760	1,625	2,546	1,625	2,075	1,828	2,183
	82830	AIR TRAVEL	11,002	7,101	14,922	5,989	14,922	16,750	18,532	19,787
	82840	LODGING	12,670	20,261	20,420	10,895	20,420	25,050	23,227	26,423
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	5,031	5,818	14,604	3,453	14,604	15,500	15,450	16,414
	82890	OTHER TRAVEL EXPENSES	69	59	400	7	400			
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	49,742	67,805	80,883	28,043	80,883	96,075	96,323	103,712
	83110	OFFICE SUPPLIES	9,384	7,876	11,400	2,582	5,000	10,000	10,300	10,609
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	646	530	200	965	1,000	500	515	530
	83130	EMPLOYEE BENEVOLENCE ITEMS		1,068	500	90	500	500	515	530
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	17,847	16,260	18,000	5,958	16,000	18,000	18,540	19,096
=	XOFS	TOTAL OFFICE SUPPLIES	27,877	25,734	30,100	9,605	22,500	29,000	29,870	30,765
	83210	TRAINING SUPPLIES	20,780	8,421	41,400	3,838	41,400	33,300	27,599	28,319
	83220	CHEMICALS & LAB SUPPLIES		100	1,000		1,000	1,000	1,030	1,061
+	83240	MEDICAL SUPPLIES	18,612	34,004	33,000		33,000	33,000	33,990	35,010
	01	Existing Medical Supplies	18,612	34,004	33,000		33,000	33,000	33,990	35,010
	02	Anticipated Medical Supplies								
	*	Amount missing from detail								
	83250	SAFETY SUPPLIES	19,037	4,101	5,150	824	5,150	5,000	5,150	5,305
	83260	UNIFORMS PURCHASED	53,441	38,093	61,200	22,243	50,000	60,000	61,800	63,654
	83265	UNIFORMS, SPECIALIZED	102,024	96,587	74,847	11,540	96,587	83,100	74,700	91,200
	83282	EVIDENCE SUPPLIES	28	1,261	1,000	102	1,000	1,000	1,030	1,061
	83299	OTHER OPERATING SUPPLIES	15,491	16,645	16,600	5,398	15,000	15,000	15,450	15,914

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XOPS	TOTAL OPERATING SUPPLIES	229,413	196,410	232,597	43,945	243,137	231,400	220,749	241,524
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	53,531	62,666	59,000	29,513	72,000	75,000	77,250	79,568
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	28		500	300	515	500	515	530
=	XFUEL	TOTAL FUEL & MILEAGE	53,559	62,666	59,500	29,813	72,515	75,500	77,765	80,098
+	83510	FURNITURE, FIXTURES (<\$25,000)	30,314	34,875	40,000		40,000	40,600	12,600	12,600
	01	Mattresses			5,000		5,000	5,000	5,000	5,000
	02	Redliners			5,000		5,000	5,000	5,000	5,000
	03	Dishwasher, Extractor & Dryer			25,800		25,800	22,000		
	04	Stainless Island Station 2			1,600		1,600			
	05	Kitchen Chairs and Tables			1,300		1,300	1,300	1,300	1,300
	06	Office Desk and Chair	30,314	34,875	1,300		1,300	1,300	1,300	1,300
	07	Replacement Chairs at the Training Center					6,000			
	*	Amount missing from detail								
+	83520	VEHICLES (<\$25,000)	198	9,966						
	01	Replace Staff Vehicle Asst Fire Marshal (\$23,000 to lease)								
	02	USAR Trailer (\$10,000 to lease)								
	03	Admin Service Officer 2005								
	04	Public Education Officer 2005								
	05	Assistant Chief of Training								
	06	Training Captain								
	07	Fire Inspector	198	9,966						
	08	Deputy Chief 2008								
	09	Fire Marshal 2008								
	10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
	11	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-from 86600								
	12	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	13	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
	14	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	174,765	226,885	176,241		176,241	120,300	195,600	163,900
	01	Fire Hose			17,520		17,520	27,400	29,800	29,800
	02	1" Forestry Nozzle, 1" Forestry hose X100, 1.5" to 1" reducer			4,690		4,690			
	03	Tool Replacements	174,765	226,885	5,000		5,000	5,000	5,000	5,000
	04	Weight Equipment			18,000		18,000	23,000	23,000	23,000
	05	Mechanical Floor Scrubber Sta. 8			4,000		4,000			
	06	Emergency Lighting for 7 staff vehicles								
	07	Masimo Rad-57 CO monitor			10,000		10,000			
	08	Other Equipment			2,141		2,141	34,500	120,000	
	09	Extrication Equipment			30,000		30,000			
	10	5" hose conversion hardware			9,000		9,000			
	11	Nozzle Replacement								
	12	Confined Space Air Cart								
	13	2015 - Fire Hose (\$18,000)-moved from 86600								
	14	2015 - Training Prop & Sled (\$16,685)-moved from 86600								
	15	2015 - Exercise Equipment (\$14,000)-moved from 86600								
	16	2015 - 3 SCBA's (\$18,000)-moved from 86600								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved from 86600								
	18	2015 - Confined Space Air Cart (\$15,000)-moved from 86600								
	19	2015 - RAD57 (\$20,000)-moved from 86600								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved from 86600								
	21	Ladder 3 Replacement Equipment								
	22	Tower 1 Replacement Equipment								
	23	Tower 2 Replacement Equipment								
	24	Engine 2 Replacement Equipment								
	25	Petrogen Cutting Torch								
	26	Command Console								
	27	Replacement Thermal Imager			8,000		8,000	15,000	15,000	15,000
	28	HAL Head Set Upgrade								
	29	Swiftwater Rescue Equipment			14,630		14,630	10,000		
	30	Hazmat Suits					2,600			2,800

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	31	Hazmat Monitors								
	32	Akron: Revel Scout Scene Light			1,300		1,300			
	33	Tempest PathMaster smoke curtains for T1, T2 and T6			2,500		2,500			
	34	Bike Team, 2 Bikes, medical bags, helmets			3,220		3,220			
	35	Replace Medical Bags for ALS and BLS Apparatus			7,500		7,500			
	36	Replace Forced Entry Prop			10,640		10,640			
	37	Polaris upgrades			1,000		1,000			
	38	Utility Spare Units			2,500		2,500			
	39	FY 2018 PER - Extractor & Dryer for Fire Training Center			22,000		22,000			
	41	SCBA replacements								88,300
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	40,869	147,340	58,750		58,750	76,000	13,200	113,500
	01	Replacement Computers			45,000		45,000	22,400	1,200	101,500
	02	Replacement MDTs								
	03	Other Computer Hardware			12,000		12,000	12,000	12,000	12,000
	04	Conference Room Upgrade								
	05	Replacement MDT Docks								
	06	AV Rack Solutions for the Training Center								
	07	GPS AVL Transponder Solution								
	08	Various	40,869	147,340	1,750		1,750			
	12	Line Item 12						41,600		
	22	2015 - 18 Computers (\$18,000)-moved from 86600								
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved from 86600								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved from 86600								
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	372	18,063	16,000		16,000	16,000	16,000	16,000
	01	LXR Testing Software			6,000		6,000	6,000	6,000	6,000
	02	EMS Inventory Control System								
	03	Quality Management/Control System								
	04	Target Solutions								
	05	Misc	372	18,063	10,000		10,000	10,000	10,000	10,000
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	246,518	437,129	290,991		290,991	252,900	237,400	306,000
	83610	VEHICLE PARTS & SUPPLIES	1,698	1,595	5,500	413	3,000	5,500	5,665	5,835
	83620	EQUIPMENT PARTS & SUPPLIES	57,874	40,640	60,000	7,683	40,000	50,000	51,500	53,045
	83630	FIRE HYDRANT SUPPLIES	3,336	5,970	5,000	339	5,000	5,000	5,150	5,305
	83642	STREETLIGHT PARTS & SUPPLIES	46							
	83652	LANDSCAPING SUPPLIES	1,232		3,000		3,000	3,000	3,090	3,183
	83654	GROUNDS MAINTENANCE SUPPLIES	881	1,500	2,500	235	2,500	2,500	2,575	2,652
	83660	BUILDING MAINTENANCE SUPPLIES	41,693	33,810	40,000	15,483	35,000	35,000	36,050	37,132
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	5,182	652		88	88			
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	111,942	84,167	116,000	24,241	88,588	101,000	104,030	107,152
	84210	CENTURY COURT TRAINING CENTER OPERATIONS	240	4,224	10,000	315	10,000	10,000	10,300	10,609
	84956	ARRA# 6								
=	XOPU	TOTAL OPERATIONAL UNITS	240	4,224	10,000	315	10,000	10,000	10,300	10,609
	85110	PROPERTY INSURANCE	23,907	20,599	21,629	21,822	21,822	22,913	24,059	25,262
	85111	FRAUD INSURANCE				3,276	3,276	3,440	3,612	3,792
	85112	INLAND MARINE INSURANCE		7,392	7,762	6,812	6,812	7,153	7,510	7,886
	85113	AUTO PHYSICAL DAMAGE	9,385	11,440	12,012	11,592	11,592	12,172	12,780	13,419
	85115	LIABILITY INSURANCE	36,124	52,294	54,909	13,602	13,602	14,282	14,996	15,746
	85116	E&O LIABILITY INSURANCE				27,783	27,783	29,172	30,631	32,162
	85117	VEHICLE LIABILITY INSURANCE	18,001	25,683	26,967	18,640	18,640	19,572	20,551	21,578
	85119	UMBRELLA LIABILITY	8,567	9,887	10,381	10,763	10,763	11,301	11,866	12,460
	85120	PROPERTY DAMAGE COSTS								
	85123	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES	1,764							
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	5,593	3,234						
	85140	SURETY/NOTARY BONDS								
	85170	EASEMENTS ACQUIRED								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	103,341	130,529	133,660	114,290	114,290	120,005	126,005	132,305
	85240	EQUIPMENT RENTAL & LEASES	257	1,108	500	264	500	500	515	530
	85260	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)		39						
	85270	POST OFFICE BOX RENTAL			500		500	515	530	546
=	XRENT	TOTAL RENTALS	257	1,147	1,000	264	1,000	1,015	1,045	1,076
	85310	PERMITS		(796)						
+	85320	STATE FEES	6,586	8,544	9,046		9,046	7,800	8,835	7,800
	01	Recertification for First Responders			336		336	75	270	75
	02	Recertification for EMTs			3,575		3,575	2,275	3,640	2,275
	03	Recertification for Paramedics			1,800		1,800	2,250	1,725	2,250
	04	EMS Service License Fees								
	05	State Fire Inspector Cert and Recert Fees	6,586	8,544	200		200	200	200	200
	06	CPSC Fees			3,135		3,135	3,000	3,000	3,000
	*	Amount missing from detail								
	85340	RECORDING & FILING FEES								
=	XPERM	TOTAL PERMITS	6,586	7,748	9,046		9,046	7,800	8,835	7,800
	85580	LATE CHARGES								
	85990	MISCELLANEOUS	100	1						
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	100	1						
!+	86600	LEASE/LOAN PRINCIPAL	520,960	487,665	402,521		402,520	59,470		
	01	SunTrust - Rescue Trucks								
	02	2014 - Replace Staff Vehicle Asst. Fire Marshal		11,658						
	03	USAR Trailer								
	04	Bundled Equipment for 2015 (Itemized below)								
	05	2015 - Station Alerting System (\$100,000)								
	06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
	07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	08	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
	09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
	11	2015 - Rescue 3 (\$450,000)-already in Fac Tax								
	12	2015 - Ladder 5 (\$800,000)		268,710	135,383		135,382			
	13	2015 - Fire Hose (\$18,000)-moved to 83530								
	14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
	15	2015 - Exercise Equipment (\$14,000)-moved to 83530								
	16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
	18	2015 - Confined Space Air Cart (\$15,000)-moved to 83530								
	19	2015 - RAD57 (\$20,000)-moved to 83530								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
	22	2015 - 18 Computers (\$18,000)-moved to 83540								
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved to 83540								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
	25	2015 - Nozzles (\$60,000)-moved to 89530								
	26	2015 - Van		10,077	5,077		5,077			
	27	2015 - Pickup (4 trucks)		36,948	18,615		18,615			
	28	2016 - SCBA Cylinder Additions								
	29	2016 - SCBA Replacement - FFD			134,140		134,140			
	30	2016 - Replacement of Three Vehicles		33,892	34,306		34,306			
	31	2018 - Locution (Station Alerting)			75,000		75,000	59,470		
	32	Various	520,960	126,380						
	*	Amount missing from detail								
!+	86700	LEASE/LOAN INTEREST	14,158	1,562	7,777		7,777	578		
	01	SunTrust - Rescue Trucks								
	02	2014 - Replace Staff Vehicle Asst Fire Marshal		63						
	03	USAR Trailer								
	04	Bundled Equipment for 2015 (Itemized below)								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	05	2015 - Station Alerting System (\$100,000)								
	06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
	07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	08	2015 - Staff Vehicle-Asst Chief of Training (\$25,000)-moved to 83520								
	09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	10	2015 - Staff Vehicle-Fire inspector (\$25,000)-moved to 83520								
	11	2015 - Rescue 3 (\$450,000)-already in Fac Tax								
	12	2015 - Ladder 5 (\$800,000)		3,593	721		721			
	13	2015 - Fire Hose (\$18,000)-moved to 83530								
	14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
	15	2015 - Exercise Equipment (\$14,000)-moved 83530								
	16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
	18	2015 - Confined Space Air Cart (\$15,000)-moved to 83530								
	19	2015 - RAD57 (\$20,000)-moved to 83530								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
	22	2015 - 18 Computers (\$18,000)-moved to 83540								
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved to 83540								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
	25	2015 - Nozzles (\$60,000)-moved to 89530								
	26	2015 - Van			27		27			
	27	2015 - Pickups (4 trucks)		494	99		99			
	28	2016 - SCBA Cylinder Additions								
	29	2016 - SCBA Replacement - FFD			2,055		2,055			
	30	2016 - Replacement Vehicles (3)		940	525		525			
	31	2018 - Locution (Station Alerting)			4,350		4,350	578		
	32	Various	14,158	(3,528)						
	*	Amount missing from detail								
	86800	LEASE FEES								
=	XDSV	TOTAL DEBT SERVICE	535,118	489,227	410,298		410,297	60,048		
=	XOP	TOTAL OPERATIONS	2,252,879	2,325,854	2,485,235	612,718	2,406,590	2,169,613	2,138,591	2,280,493
		Capital								
+=	89520	VEHICLES (>\$25,000)			25,000					
	01	Custom Pumper (Balance Due - Total Cost \$392,998)								
	02	Custom Pumper								
	03	Insurance Reimbursement - Engine 3								
	04	Ladder 4 (1997) 15 years old in 2012 (10% down payment)								
	05	Rescue 1 (2006) 7 years old in 2013 - to lease								
	06	Rescue 2 (2006) 7 years old in 2013 - to lease								
	07	Deputy Chief of Operations Replacement								
	08	Deputy Chief of Prevention Replacement								
	09	Chief's replacement 2007								
	10	Vehicle (2006) 6 years old in 2012 - Battalion Chief use								
	11	Vehicle (2002) 10 years old - Admin Asst Chief use								
	12	Rescue 3 (2001) 12 years old in 2013								
	13	Ladder 5 Replacement								
	14	Tower 1's Replacement (2000) 17 years old in 2017 (25% down)								
	15	Asst Fire Marshal 1994 10 years old in 2014								
	16	Engine								
	17	Line Item 17								
	18	Vehicle (2007) 8 years old in 2015 - Chief								
	19	Engine 1's Replacement (1999) 16 years old in 2015								
	20	Tower 2's replacement (2002) 16 years old in 2018 (10% down)								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	21	Engine 2's Replacement (2004) 14 years old in 2018 (10% down)								
	22	Ladder 3's Replacement (2007) 13 years old in 2020 (10% down)								
	23	Tower 1's Replacement (2000) 18 years old in 2018 (25% down)								
	24	FY 2018 PER - Fire Inspector Supervisor			25,000					
	25	Replacement Vehicle - Battalion 1								
	26	Replacement Staff Vehicle - Deputy Chief 300								
	27	Replacement Staff Vehicle - Training 500								
	28	Replacement Staff Vehicle - General Services Tech								
	29	Replacement Staff Vehicle - Inspector								
	30	Replacement Staff Vehicle - Van								
	*	Amount missing from detail								
+	89530	MACHINERY & EQUIPMENT (>\$25,000)	64,776	16,194						
	01	Compressor / Monitor								
	02	Thermal Imaging Cameras & Equipment								
	03	LifePak 15 Replacements (6)								
	04	Tornado Sirens (from CIP)								
	05	Various	64,776	16,194						
	06									
	07	Remodel Station 4 Kitchen (Move to 89200)								
	25	2015 - Nozzles (\$60,000)-moved from 86600								
	*	Amount missing from detail								
+	89550	COMPUTER SOFTWARE (>\$25,000)								
	01	Telestaff Staffing Software								
	*	Amount missing from detail								
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)	64,776	16,194	25,000					
=	XCAP	TOTAL CAPITAL	64,776	16,194	25,000					
=	XTOT	TOTAL EXPENDITURES	15,010,462	16,878,165	17,248,748	9,051,494	17,849,417	17,596,002	18,391,111	19,411,676



City of Franklin, Tennessee

FY 2019 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Fire						
1	Replace LifePak Cardiac Monitors	\$ -	\$ -	\$ 228,000	\$ 228,000	\$ -
2	Add Three (3) Training Instructors	\$ 190,000	\$ 57,000	\$ 19,905	\$ 266,905	\$ -
3	Add Three (3) Fire Safety Officers	\$ 190,000	\$ 57,000	\$ 16,905	\$ 263,905	\$ -
4	Replace Tower 2	\$ -	\$ -	\$ 1,358,000	\$ 1,358,000	\$ -
5	Replace Engine 2	\$ -	\$ -	\$ 558,000	\$ 558,000	\$ -
6	Training Center Addition (FAC TAX)	\$ -	\$ -	\$ 180,000	\$ 180,000	\$ -
7	Replace Ladder 3	\$ -	\$ -	\$ 978,000	\$ 978,000	\$ -
8	Replace Battalion 1	\$ -	\$ -	\$ 55,000	\$ 55,000	\$ -
9	Apparatus Vehicle Camera System	\$ -	\$ -	\$ 24,500	\$ 24,500	\$ -
10	Extractor & Dryer	\$ -	\$ -	\$ 22,000	\$ 22,000	\$ -
11	Paratech Highway Vehicle Stabilization Kit	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -
12	Used Fuel Truck	\$ -	\$ -	\$ 205,000	\$ 205,000	\$ -
Total		\$ 380,000	\$ 114,000	\$ 3,660,310	\$ 4,154,310	\$ -

	Compensation	Benefits	Expenses	Total	
Total Fire Requests	\$ 380,000	\$ 114,000	\$ 3,660,310	\$ 4,154,310	\$ -

(+6 FTE)

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ 22,000
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ 3,904,310
	Quality Life Experiences	\$ 228,000
	Sustainable Growth & Economic Prosperity	

Traditional Allocations

	Personnel	\$ 530,810
	Operations	\$ -
	Equipment	\$ 3,443,500
	Capital	\$ 180,000
Total		\$ 4,154,310
		\$ -

Totals **\$ 4,154,310**

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **1** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Replace 6 LifePak 15 Cardiac Monitors

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$228,000		\$228,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$228,000	\$0	\$228,000

PURPOSE / DESCRIPTION OF REQUEST

Physio-Control provides the discontinuation dates after which they will no longer commit to repair, support or perform preventative maintenance for their product lines. The LifePak 12 discontinuation dates is September 10, 2016 or the date the product reaches eight years old. Four of our current units reached this date in September and October of 2016. We have two additional units that will reach this date in June and September of 2017. There is however an exception that if the units are covered under an existing service contract they will continue to be serviced. Our units are currently under a service contract through May 19, 2019.

We are requesting to purchase six replacements, each unit costs \$38,000.

SERVICE IMPLICATION

If Physio-Control will not agree to extend a service contract, each unit not replaced will have reached their discontinuation date and therefore would be unusable for medical emergencies. Each apparatus not equipped with a serviceable cardiac monitor would be downgraded from Advanced Life Support to Basic Live Support status thus affecting patient survivability outcomes.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **2** of **12**

Department:

42200 FIRE

Division:

Training

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Add Three (3) Training Instructors

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
81110 REGULAR PAY		\$190,000	\$190,000
81180 FIRE HOLIDAY PAY			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$57,000	\$57,000
Expenses			
82250 TESTING & PHYSICALS	\$1,650		\$1,650
83260 UNIFORMS PURCHASED	\$3,600		\$3,600
83265 UNIFORMS, SPECIALIZED	\$8,100		\$8,100
83540 COMPUTER HARDWARE (<\$25,000)	\$4,500		\$4,500
85320 STATE FEES	\$405		\$405
82250 TESTING & PHYSICALS		\$1,650	\$1,650
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$18,255	\$248,650	\$266,905

PURPOSE / DESCRIPTION OF REQUEST

Request is to establish three (3) Fire Training Instructor positions in order to provide a more consistent training across all divisions and shifts. The position is key to supporting the Battalion Chief of training on accomplishing the department's vision of "Service Through Excellence" as it relates to training. Additionally, the position will provide much needed assistance and/or guidance for creating curriculum, consistence presentation of training and expansion of our technical rescue/special operation programs to meet the needs of our growing city and need for specialized service. We currently utilize on shift personnel to help fill these needed positions when the shift staffing allows. There have been many times in the past when training was cancelled due to shift staffing. Last year the Training Division used a minimum of two on shift instructors for (31) weeks and at least four on shift instructors for (12) weeks. These three positions would be utilized all 52 weeks of the year and would allow for a much improved training program and improved service provided to both internal and external customers.

This is salary grade G, amount above reflects min.

ALL ONE TIME COSTS COULD BE CHARGED TO FACILITIES

SERVICE IMPLICATION

This position is tasked with several significant roles. The department recognizes that three full-time instructor positions are needed in order to make necessary improvements to keep up with the needs of our growing city. This position will reduce workload on current training personnel as well as the use of shift personnel as instructors. It will also improve the safety of personnel during training exercises and provide a more consistent message. All of these tasks happen on an ongoing basis. With the increase in call volume, personnel, response area, equipment, stations, responsibilities, training initiatives, etc., the ability for the current training staff to manage a training program of this size would create a considerable strain on the individuals and on our quality of training as a whole.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Add Three (3) Fire Safety Officers

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
81110 REGULAR PAY		\$190,000	\$190,000
81180 FIRE HOLIDAY PAY			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$57,000	\$57,000
Expenses			
82250 TESTING & PHYSICALS	\$1,650		\$1,650
83260 UNIFORMS PURCHASED	\$3,600		\$3,600
83265 UNIFORMS, SPECIALIZED	\$8,100		\$8,100
83540 COMPUTER HARDWARE (<\$25,000)	\$1,500		\$1,500
85320 STATE FEES	\$405		\$405
82250 TESTING & PHYSICALS		\$1,650	\$1,650
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$15,255	\$248,650	\$263,905

PURPOSE / DESCRIPTION OF REQUEST

Request is to establish three (3) Fire Safety Officer positions in order to have a fire investigator, a safety officer, and fire inspector available to respond 24/7 to accomplish the department's mission. The position is key to supporting the Battalion Chief on complex incidents and providing personnel safety and accountability. Additionally, the position will provide much needed fire inspection services such as issuing tent permits, open burning requests, and after-hours inspections including numerous weekend events.

This is salary grade G.

ALL OF THE ONE TIME COSTS WOULD BE CHARGED TO THE FACILITIES TAX ACCOUNT.

SERVICE IMPLICATION

This position is tasked with several significant roles. The department recognizes that a full-time safety officer, fire investigator, and fire inspector will not be assigned on a 24/7 basis. This position will reduce workload on current fire inspectors so they may focus on new construction. It will also improve the safety of personnel and a single position will be continuously focused on safety. Finally, an investigator will be on the scene to preserve evidence faster and begin conducting the scene investigation. All of these tasks happen on an ongoing basis. Failure to staff this position will likely result in increased false alarms, less effective fire investigations, and diverting the full attention of the existing fire inspectors for their new construction responsibilities.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **4** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Replace Tower 2

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$1,300,000		\$1,300,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$50,000		\$50,000
83540 COMPUTER HARDWARE (<\$25,000)			\$0
89530 MACHINERY & EQUIPMENT (>\$25,000)			\$0
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$3,500	\$3,500
			\$0
TOTAL	\$1,350,000	\$8,000	\$1,358,000

PURPOSE / DESCRIPTION OF REQUEST

Tower 2 will be 17 years old when it's replacement is complete. It is currently 2 years past its replacement date. This vehicle would remain in the fleet as a reserve for 5 additional years

FY2019 - 10% or 130,000 down payment

FY2020 - 90% or 1,170,000 balance due at completion

FY2020 - 50,000 to purchase equipment to outfit the vehicle

SERVICE IMPLICATION

To continue to delay the replacement of this vehicle jeopardizes our ability to maintain quality reserve apparatus, increases our maintenance budget, and subjects the vehicle to be unserviceable due to the inability to obtain repair parts.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **12**

Department:	42200 FIRE
Division:	Operations
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Replace Engine 2

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$500,000		\$500,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$50,000		\$50,000
83540 COMPUTER HARDWARE (<\$25,000)			\$0
89530 MACHINERY & EQUIPMENT (>\$25,000)			\$0
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$3,500	\$3,500
			\$0
TOTAL	\$550,000	\$8,000	\$558,000

PURPOSE / DESCRIPTION OF REQUEST

Engine 2 will be 15 years old when it's replacement is complete. It is currently 3 years past its replacement date. This vehicle would remain in the fleet as a reserve for 5 additional years.

FY2019 - 10% or 50,000 down payment

FY2020 - 90% or 450,000 balance due at completion

FY2020 - 50,000 to purchase equipment to outfit the vehicle

SERVICE IMPLICATION

To continue to delay the replacement of this vehicle jeopardizes our ability to maintain quality reserve apparatus, increases our maintenance budget, and subjects the vehicle to be unserviceable due to the inability to obtain repair parts.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **6** of **12**

Department:

42200 FIRE

Division:

Training

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Training Center Addition (FAC TAX)

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89230 BUILDING IMPROVEMENTS	\$180,000		\$180,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$180,000	\$0	\$180,000

PURPOSE / DESCRIPTION OF REQUEST

This request would add an enhanced ability to train for many types of special operations and technical rescues like confined space, urban search, high and low angle rescues and many more. As the city continues to grow, construction accidents, window washer mishaps, trench cut failures and the like become more probable. These types of rescues are extremely complex and manpower intensive requiring personnel who are continually maintaining and improving their skills. Our existing facility does not provide a means to conduct confined space training, nor does it provide for the safety of our personnel training in the other types of rescues as this addition will afford us.

SERVICE IMPLICATION

Failure to approve this enhancement would force us to continue to use uncontrolled, non city properties which raises our liability and risk. By adding this addition it will broaden our capabilities and allow for much more in-depth training on a regular basis, and thus not having to rely on outside resources for access to these needed props and fixtures. This addition would help keep our personnel on the cutting edge of the training needed to keep the City of Franklin and its citizens safe for years to come.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **7** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Replace Ladder 3

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$860,000		\$860,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$50,000		\$50,000
83540 COMPUTER HARDWARE (<\$25,000)			\$0
89530 MACHINERY & EQUIPMENT (>\$25,000)			\$0
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$3,500	\$3,500
			\$0
TOTAL	\$910,000	\$8,000	\$918,000

PURPOSE / DESCRIPTION OF REQUEST

Ladder 3 will be 13 years old when it's replacement is complete. It is currently 1 year past its replacement date. This vehicle would remain in the fleet as a reserve for 5 additional years.

FY2019 - 10% or 86,000 down payment

FY2020 - 90% or 774,000 balance due at completion

FY2020 - 50,000 to purchase equipment to outfit the vehicle

SERVICE IMPLICATION

To continue to delay the replacement of this vehicle jeopardizes our ability to maintain quality reserve apparatus, increases our maintenance budget, and subjects the vehicle to be unserviceable due to the inability to obtain repair parts.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **8** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Replace Battalion Chief Vehicle and Equipment

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$40,000		\$40,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$15,000		\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$55,000	\$0	\$55,000

PURPOSE / DESCRIPTION OF REQUEST

This vehicle will replace the current Battalion Chief vehicle. The request is for a Chevrolet Tahoe or similar sized SUV and will be purchased utilizing the governments' statewide contract.

SERVICE IMPLICATION

The funding of this vehicle will allow the current vehicle to moved into reserve status.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **9** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Apparatus Vehicle Camera System

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$24,500		\$24,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$24,500	\$0	\$24,500

PURPOSE / DESCRIPTION OF REQUEST

An apparatus camera system will enhance safe vehicle operations by providing sight in areas that are considered blind spots. This system would also perform automatic recordings and can be used to protect the employee and the city against frivolous lawsuits as a result of a vehicle accident. The camera system will also be used in emergency operations to provide greater firefighter safety, more effective elevated water system management and enhanced situational awareness by providing for an aerial view of the incident scene by the incident commander and those operating the apparatus.

The request is to outfit our three tower trucks and our Battalion Chief's Vehicle.

SERVICE IMPLICATION

Failure to fund this request puts our apparatus operators at greater risk for accidents and reduces the ability of the city to refute actions that occurred during vehicle accidents. Apparatus Operators will continue to experience blind spots that hamper safe vehicle operation. In addition, the ability to provide live video of fireground operations to the Incident Commander will not be possible.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Safe, Clean, Livable City

Title:

Extractor & Dryer for Fire Training Center

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83500 EQUIPMENT (<\$25,000)	\$12,000		\$12,000
83500 EQUIPMENT (<\$25,000)	\$6,300		\$6,300
89230 BUILDING IMPROVEMENTS	\$3,700		\$3,700
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$22,000	\$0	\$22,000

PURPOSE / DESCRIPTION OF REQUEST

The purpose of this request is to aid in the overall safety and wellness of our firefighters. Currently the city maintains 3 washer/extractors for turnouts in the city. One of those being the newest NFPA compliant model. One of the biggest threats to the health and wellness of our firefighters is the carcinogens left behind after fires on their turnouts. These industrial washers and dryers are designed in conjunction with turnout manufacturers to clean the gear of these toxins while still protecting the integrity of the gear for firefighting.

The expansion of this program will allow firefighters more access to wash their gear and to remove the toxins. It will give the fire department the ability to wash more gear at one time, currently you can wash up to two sets at a time, thus cutting down the need for a second set of gear for firefighters. The expansion of this program along with the plymovent systems as well as the peer fitness program is designed to keep our firefighters healthier and keeping medical and insurance cost down.

SERVICE IMPLICATION

Failure to fund this program is causing longer turnaround times to get firefighter turnouts washed and returned to service. This causes personnel to have to wear backup or reserve sets of gear. Along with the chance that firefighters may go without washing their gear due to the availability of the washer.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **11** of **12**

Department:

42200 FIRE

Division:

Operations

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

Two (2) Paratech Vehicle Stabilization Kits

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$15,000		\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$15,000	\$0	\$15,000

PURPOSE / DESCRIPTION OF REQUEST

This request is to purchase a Highway Vehicle Stabilization Kit that will allow us to safely stabilize heavy highway loads. Our current comparable equipment only allows us to stabilize up to 10,000 lbs. which is designed for passenger car wrecks and lighter loads. This equipment will allow us to stabilize loads up to 80,000 lbs. with a 4:1 safety factor and would be used to safely stabilize tractor trailers, dump trucks, concrete trucks, heavy equipment and the like. Beyond heavy highway loads these struts have valuable application in temporary structure stabilization.

SERVICE IMPLICATION

Failure to fund this request will require us to operate on incidents involving unstable loads of greater than 10,000 lbs. without the means to safely and efficiently stabilize them. Our personnel will be subject to increased risks while operating at these incidents and our liability will increase.

FY2019 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **12** of **12**

Department: Division: FranklinForward Theme: Title:	42200 FIRE Emergency Management A Effective and Fiscally Sound City Government Providing High Quality Service Used Fuel Truck
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY19 Only)	Ongoing Annual Cost (FY19 & Future)	TOTAL FY19 Request
<u>Compensation</u>			
81110 REGULAR PAY			\$0
81180 FIRE HOLIDAY PAY			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$200,000	\$5,000	\$205,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$200,000	\$5,000	\$205,000

PURPOSE / DESCRIPTION OF REQUEST

As the City has grown, so have the number of vehicles and equipment required to manage it. Natural and man-made disaster can be devastating to a community. Regardless of the location of the disaster, certain types can and do affect our City. When it occurs, the devastating effects are multiplied when the local government cannot effectively respond.

Something as simple as a single major gas pipeline rupture in another state can have significant impact here locally. Fuel shortages during hurricanes can also impact us. This proposal seeks to purchase a used 4000 gallon fuel truck that could be kept at street/fleet or solid waste. It could either be loaded when a known event has occurred that could impact us or better yet be maintained as a primary fueling site for certain vehicles to ensure fuel turnover. As an event unfolds, the truck could be topped off and reserved for the event should the need arise. We also would not be limited to filling the truck at a TriStar fueling depot. It should be noted that the City, as a whole, uses an average of 900-1000 gallons of gasoline a day and 250-300 gallons of diesel. A truck of this size could only sustain us for 3-4 days without rationing.

THE ONE TIME COSTS COULD BE CHARGED TO FACILITIES

SERVICE IMPLICATION

While we have an agreement with TriStar to prioritize the fuel usage at Fairground for essential services, they have similar agreements with other municipalities and government agencies. In addition, a power failure, depending on how widespread, would eliminate the ability for the pumps to operate. TriStar has confirmed that they only have one emergency generator in their cache and multiple sites that could potentially need it at the same time. Without this truck, should our ability to procure fuel be compromised, City services would be greatly affected.

ADMINISTRATION

Kristine Tallent

Assistant City Administrator/CFO
Finance & Administration



Dr. Ken Moore
Mayor

Eric S. Stuckey
City Administrator

HISTORIC FRANKLIN TENNESSEE

Date: February 2, 2018

To: Members of the Budget & Finance Committee

From: Kristine Tallent, Assistant City Administrator/CFO

Re: Status of FY 2018 Hotel/Motel Audit

As you will recall, the City's FY 2018 Budget funded an audit of Hotel/Motel fees due for the period of 2014-2017 and was performed jointly with Williamson County. This memorandum is a summary of the audit results and the status of the collection of fees due to the City.

Summary of Results

Individual hotel audits, prepared by the accounting firm of Allen McGhee and Associates, were completed for 24 hotels located within the City of Franklin. Below is a summary of the results:

Number of Hotel Audits Performed	24
Total Amount Due to City	\$191,262.00
Average Amount Due per Audit	\$7,969.25
Median Amount Due per Audit	\$2,003.50
# of Hotels Owing < \$5,000	16 or 67% of total # of audits performed

As a whole, there were no widespread deficiencies noted by the auditors in their reports. Twenty two of the hotels were deemed "compliant" by auditing standards. The sum of two audits with the highest amounts due to the City resulted in fees due of \$100,494, or 52% of the total amount due from all twenty four audits of \$191,262. The median amount due per audit was approximately \$2,000.

Status of Collections

As of 2/1/18, 16 hotels have paid amounts due to the City or did not owe additional amounts. The remaining hotels have received invoices from the City's Revenue Management Department along with a delinquent letter after 30 days. If amounts remain unpaid after another 30 day period, the Law Department will take over collection efforts.

I appreciate the collaboration between the Revenue Management office, Law Department, Williamson County Finance Department and the accounting firm of Allen McGhee and Associates to complete the FY 2018 audit. Please let me know if you have further questions.



City of Franklin
Monthly Reports for February 2018
EXECUTIVE SUMMARY

Schedule 1: Local Sales Tax

The local sales tax remittance from the State of Tennessee for November 2017 sales (received by the City in January 2018) was \$2,934,718 compared to \$2,666,949 for the same month in FY2017, an increase of \$267,769 or 10.0%. During the same period, the State of Tennessee sales tax collections were up 8.73% from the prior year.

For budget comparisons, the City anticipated collections of \$2,786,962 for November 2017, a difference of \$147,756 more, or 5.3%.

Schedule 2: Building Permits

2018 year-to-date is exceeding 2017 by 11.5%, and compared to 2018 budget is higher by 24.1%.

Schedule 3: Road Impact Fees *

2018 year-to-date compared to 2017 is 102.8% higher, and compared to 2018 budget is higher by 57.1%.

Schedule 4: Facilities Tax (City) *

2018 year-to-date compared to 2017 is 35.5% higher, and compared to 2018 budget is higher by 41.2%.

Schedule 5: Facilities Tax (County) *

2018 year-to-date compared to 2017 is 5.3% higher, and compared to 2018 budget is 12.4% less.

Schedule 6: Conference Center

The City's ½ share of the <loss> for December was \$43,578. In December 2016, the City's ½ share of the profit was \$48,718.

*** Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.**



City of Franklin

Finance Department - Monthly Reports

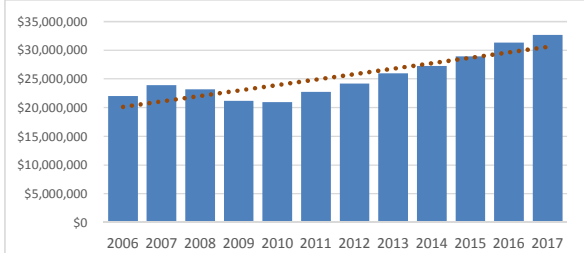
Schedule 1:	Local Sales Tax	Fund	General	Account:	110-31300-00000
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Summary: Tennessee Code Annotated 67-6-702 authorizes the levy of a local sales tax. The maximum rate authorized is 2.75%. The current rate is 2.25%. The tax is applied only to the first \$1,600 of any single article of personal property. The City receives 1/2 of the 2.25% rate collected within the City. Williamson County receives the other 1/2, plus an administrative fee of 1% of the City's 1/2 of the tax.

Monthly Report for February 2018: The local sales tax remittance from the State of Tennessee for November 2017 sales (received by the City in January 2018) was \$2,934,718 compared to \$2,666,949 for the same month in 2017, an increase of \$267,769 or 10.0%. During the same period, the State of Tennessee sales tax collections were up 8.73% from the prior year.

For budget comparisons, the City anticipated collections of \$2,786,962 for November 2017, a difference of \$147,756 more, or 5.3%.

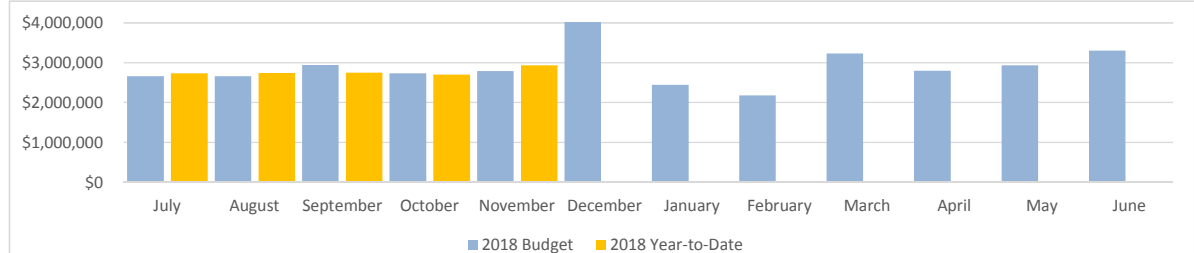
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2006	\$22,005,703	\$2,219,473	11.2%
2007	\$23,885,264	\$1,879,561	8.5%
2008	\$23,185,434	(\$699,830)	-2.9%
2009	\$21,152,554	(\$2,032,880)	-8.8%
2010	\$20,969,821	(\$182,733)	-0.9%
2011	\$22,720,666	\$1,750,845	8.3%
2012	\$24,197,413	\$1,476,747	6.5%
2013	\$25,995,733	\$1,798,320	7.4%
2014	\$27,254,742	\$1,259,009	4.8%
2015	\$28,943,994	\$1,689,252	6.2%
2016	\$31,309,366	\$2,365,372	8.2%
2017	\$32,694,268	\$1,384,902	4.4%

Average Increase (Decrease) \$ 1,075,670 4.4%

2017 Month by Month Summary



Month	2017 Actual	2018 Budget	2018 Year-to-Date	\$ Inc./ (Dec.) from 2017 Actual	% Inc./ (Dec.) from 2017 Actual	\$ Inc./ (Dec.) from 2018 Budget	% Inc./ (Dec.) from 2018 Budget
July	\$2,546,087	\$2,660,661	\$2,735,433	\$189,346	7.4%	\$74,772	2.8%
August	\$2,547,776	\$2,662,426	\$2,739,864	\$192,088	7.5%	\$77,438	2.9%
September	\$2,817,429	\$2,944,109	\$2,748,694	(\$68,735)	-2.4%	(\$195,415)	-6.6%
October	\$2,616,784	\$2,734,539	\$2,699,862	\$83,078	3.2%	(\$34,677)	-1.3%
November	\$2,666,949	\$2,786,962	\$2,934,718	\$267,769	10.0%	\$147,756	5.3%
December	\$3,870,492	\$4,044,664					
January	\$2,338,925	\$2,444,176					
February	\$2,186,682	\$2,180,041					
March	\$2,812,649	\$3,232,309					
April	\$2,798,951	\$2,799,152					
May	\$2,651,183	\$2,934,465					
June	\$2,840,361	\$3,298,976					
	\$32,694,268	\$34,722,480	\$13,858,571	\$132,709	3.8%	\$13,975	-0.7%
	Total	Total	Total	Average	Average	Average	Average
				\$663,546		\$69,874	
				Total		Total	



City of Franklin

Finance Department - Monthly Reports

Schedule 2:

Building Permits

Fund

General Fund

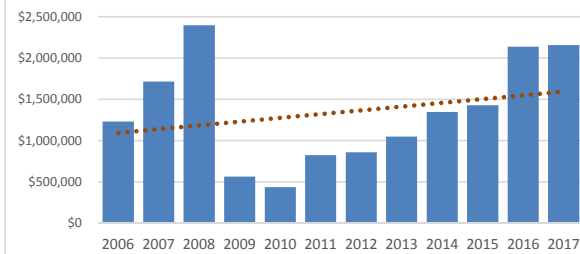
Account:

110-32120-00000

Summary: A part of General Fund Revenues, these fees are paid to the City to offset and pay for the staffing costs borne by the City to extend services due to construction growth. There has been growth in both residential and commercial sides of development. This revenue has been difficult to predict by month because permits are often obtained and fees paid in advance of construction.

Monthly Report for February 2018: 2018 year-to-date is exceeding 2017 by 11.5%, and compared to 2018 budget is higher by 24.1%.

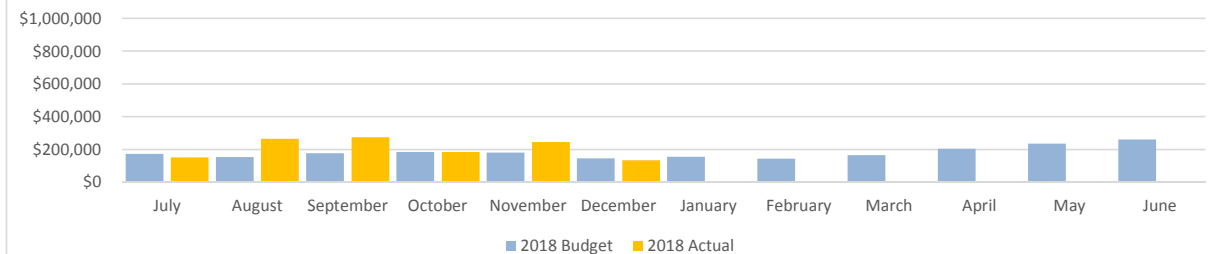
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2006	\$1,228,209	\$163,948	15.4%
2007	\$1,710,865	\$482,656	39.3%
2008	\$2,395,129	\$684,264	40.0%
2009	\$559,112	(\$1,836,017)	-76.7%
2010	\$430,901	(\$128,211)	-22.9%
2011	\$820,111	\$389,210	90.3%
2012	\$855,409	\$35,298	4.3%
2013	\$1,046,947	\$191,538	22.4%
2014	\$1,343,978	\$297,031	28.4%
2015	\$1,426,188	\$82,210	6.1%
2016	\$2,136,322	\$710,134	49.8%
2017	\$2,153,262	\$16,940	0.8%

Average Increase (Decrease) \$ 90,750 16.4%

2017 Month by Month Summary



Month	2017 Actual	2018 Budget	2018 Actual	\$ Inc./ (Dec.) from 2017 Actual	% Inc./ (Dec.) from 2017 Actual	\$ Inc./ (Dec.) from 2018 Budget	% Inc./ (Dec.) from 2018 Budget
July	\$121,004	\$171,447	\$151,308	\$30,304	25.0%	(\$20,139)	-11.7%
August	\$210,112	\$152,281	\$263,053	\$52,941	25.2%	\$110,772	72.7%
September	\$180,020	\$176,735	\$272,790	\$92,770	51.5%	\$96,055	54.3%
October	\$262,602	\$183,206	\$184,369	(\$78,233)	-29.8%	\$1,163	0.6%
November	\$135,926	\$179,432	\$244,392	\$108,466	79.8%	\$64,960	36.2%
December	\$210,630	\$144,199	\$133,660	(\$76,970)	-36.5%	(\$10,539)	-7.3%
January	\$123,906	\$154,086					
February	\$307,583	\$143,068					
March	\$204,555	\$163,297					
April	\$115,135	\$202,449					
May	\$102,657	\$235,037					
June	\$179,132	\$259,559					

\$2,153,262	\$2,164,796	\$1,249,572	\$21,546	11.5%	\$40,379	24.1%
Total	Total	Total	Average	Average	Average	Average
			\$129,278		\$242,272	
			Total		Total	



City of Franklin

Finance Department - Monthly Reports

Schedule 3:

Road Impact Fees

Fund

Road Impact

Account:

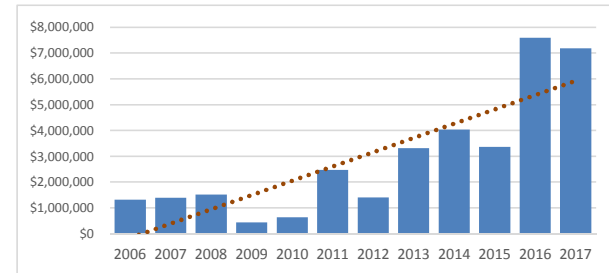
128-32800-00000

Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin may begin. This report will be updated to show those collections when they occur.

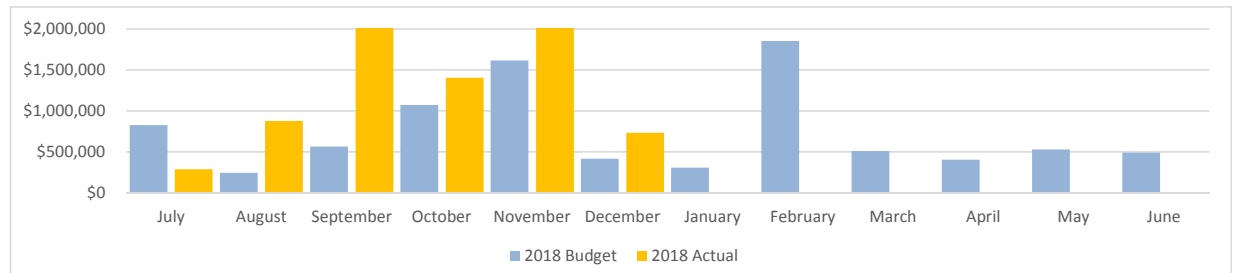
Monthly Report for February 2018: 2018 year-to-date compared to 2017 is 102.8% higher, and compared to 2018 budget is higher by 57.1%.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Yearly Summary



2017 Month by Month Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2006	\$1,309,544	\$9,259	0.7%
2007	\$1,381,660	\$72,116	5.5%
2008	\$1,509,963	\$128,303	9.3%
2009	\$426,916	(\$1,083,047)	-71.7%
2010	\$629,194	\$202,278	47.4%
2011	\$2,466,846	\$1,837,652	292.1%
2012	\$1,391,645	(\$1,075,201)	-43.6%
2013	\$3,306,075	\$1,914,430	137.6%
2014	\$4,021,752	\$715,677	21.6%
2015	\$3,358,431	(\$663,321)	-16.5%
2016	\$7,586,724	\$4,228,293	125.9%
2017	\$7,180,150	(\$406,574)	-5.4%

Average Increase (Decrease) \$ 489,989 41.9%

Month	2017 Actual	2018 Budget	2018 Actual	\$ Inc./ (Dec.) from 2017 Actual	% Inc./ (Dec.) from 2017 Actual	\$ Inc./ (Dec.) from 2018 Budget	% Inc./ (Dec.) from 2018 Budget
July	\$243,473	\$822,112	\$286,769	\$43,296	17.8%	(\$535,343)	-65.1%
August	\$555,634	\$241,405	\$875,735	\$320,101	57.6%	\$634,330	262.8%
September	\$296,383	\$560,570	\$2,088,489	\$1,792,106	604.7%	\$1,527,919	272.6%
October	\$1,292,910	\$1,071,561	\$1,402,083	\$109,173	8.4%	\$330,522	30.8%
November	\$235,324	\$1,611,763	\$2,027,625	\$1,792,301	761.6%	\$415,862	25.8%
December	\$1,031,651	\$412,251	\$731,556	(\$300,095)	-29.1%	\$319,305	77.5%
January	\$327,710	\$305,947					
February	\$1,112,247	\$1,851,036					
March	\$526,916	\$508,696					
April	\$189,294	\$400,389					
May	\$169,647	\$526,492					
June	\$1,198,961	\$487,778					

\$7,180,150
Total

\$8,800,000
Total

\$7,412,257
Total

\$626,147
Average
\$3,756,882
Total

102.8%
Average

\$448,766
Average
\$2,692,595
Total

57.1%
Average



City of Franklin

Finance Department - Monthly Reports

Schedule 4:

Facilities Tax (City)

Fund

Facilities Tax

Account:

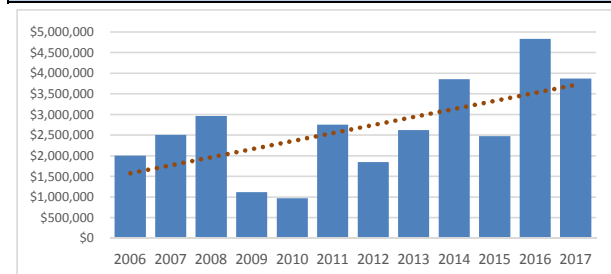
130-31600-00000

Summary: A special revenue fund used to account for the proceeds authorized by a private act of the Tennessee General Assembly of 1987 for the City to levy and collect a privilege tax on new development to provide that new development contribute its fair share of providing new public facilities made necessary by growth. Such taxes may be expended only on police, fire, sanitation, and parks and recreation.

Monthly Report for February 2018: 2018 year-to-date compared to 2017 is 35.5% higher, and compared to 2018 budget is higher by 41.2%

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

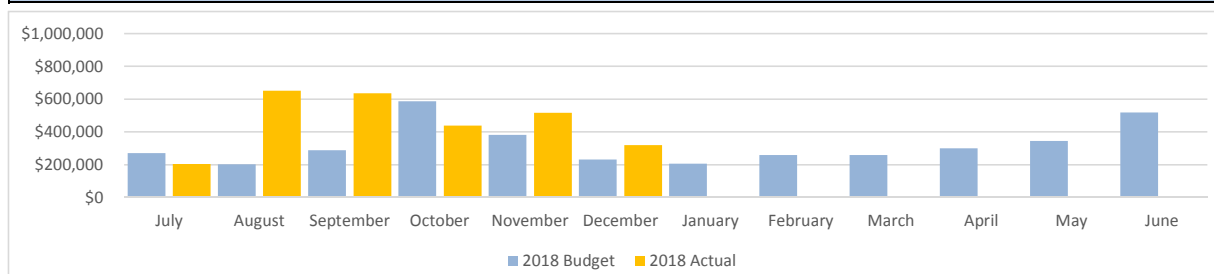
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2006	\$2,000,000	\$145,836	7.9%
2007	\$2,500,000	\$500,000	25.0%
2008	\$2,956,284	\$456,284	18.3%
2009	\$1,115,914	(\$1,840,370)	-62.3%
2010	\$963,748	(\$152,166)	-13.6%
2011	\$2,748,927	\$1,785,179	185.2%
2012	\$1,845,690	(\$903,237)	-32.9%
2013	\$2,617,339	\$771,649	41.8%
2014	\$3,848,783	\$1,231,444	47.0%
2015	\$2,468,473	(\$1,380,310)	-35.9%
2016	\$4,827,968	\$2,359,495	95.6%
2017	\$3,864,453	(\$963,515)	-20.0%

Average Increase (Decrease) **\$167,524** **21.4%**

2017 Month by Month Summary



Month	2017 Actual	2018 Budget	2018 Actual	\$ Inc./ (Dec.) from 2017 Actual	% Inc./ (Dec.) from 2017 Actual	\$ Inc./ (Dec.) from 2018 Budget	% Inc./ (Dec.) from 2018 Budget
July	\$221,540	\$269,353	\$202,536	(\$19,004)	-8.6%	(\$66,817)	-24.8%
August	\$299,262	\$200,233	\$649,402	\$350,140	117.0%	\$449,169	224.3%
September	\$242,795	\$287,720	\$635,277	\$392,482	161.7%	\$347,557	120.8%
October	\$663,512	\$586,081	\$437,274	(\$226,238)	-34.1%	(\$148,807)	-25.4%
November	\$176,544	\$380,276	\$515,735	\$339,191	192.1%	\$135,459	35.6%
December	\$432,916	\$230,852	\$318,626	(\$114,290)	-26.4%	\$87,774	38.0%
January	\$180,975	\$204,276					
February	\$575,155	\$257,463					
March	\$372,318	\$256,795					
April	\$140,530	\$299,099					
May	\$119,466	\$344,420					
June	\$439,440	\$517,303					
	\$3,864,453 Total	\$3,833,871 Total	\$2,758,850 Total	\$120,380 Average	35.5% Average	\$134,056 Average	41.2% Average
				\$722,281 Total		\$804,335 Total	



City of Franklin

Finance Department - Monthly Reports

Schedule 5:

Facilities Tax (County)

Fund

Facilities Tax (County)

Account:

132-31600-00000

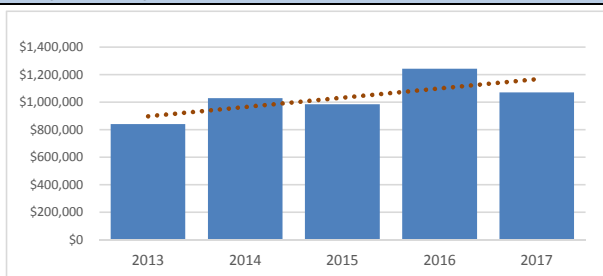
Summary: City's share of Williamson county's Adequate School Facilities Tax. 30% of the proceeds are distributed to the incorporated cities within the county, and an additional 30% is divided pro rata among the incorporated cities based on population in the last decennia census. All funds are to be used for the purpose of providing public facilities, the need for which is reasonably related to new development. The County uses 100% of its amount for public school purposes.

Monthly Report for February 2018: 2018 year-to-date compared to 2017 is 5.3% higher, and compared to 2018 budget is 12.4% less.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Note: Recorded in Capital Projects Fund beginning in FY 2011 (as per Resolution 2010-69). In June 2017, the County Facilities Tax Fund was created. Funds remaining in the Capital Projects Fund were transferred to the new fund.

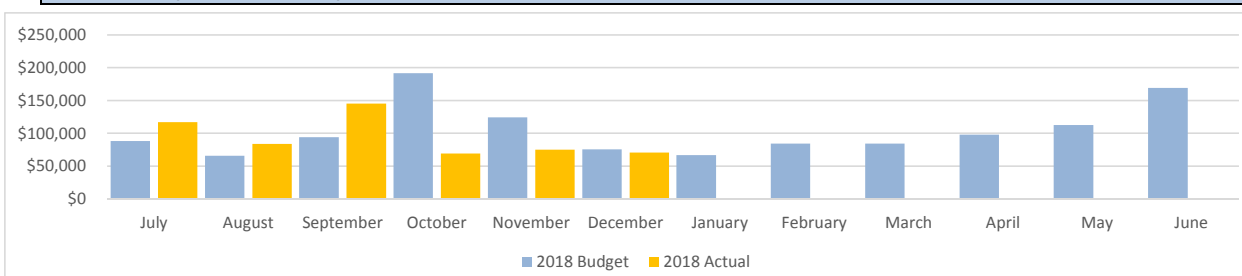
Yearly Summary



Fiscal Year	Amount	\$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2006	County Facilities Tax receipts began in FY 2012.		
2007			
2008			
2009			
2010			
2011			
2012	\$672,961	\$672,961	100.0%
2013	\$838,523	\$165,562	24.6%
2014	\$1,026,933	\$188,410	22.5%
2015	\$982,605	(\$44,328)	-4.3%
2016	\$1,241,241	\$258,636	26.3%
2017	\$1,068,030	(\$173,211)	-14.0%

Average Increase (Decrease) **\$ 178,005** **11.0%**

2017 Month by Month Summary



Month	2017 Actual	2018 Budget	2018 Actual	\$ Inc./ (Dec.) from 2017 Actual	% Inc./ (Dec.) from 2017 Actual	\$ Inc./ (Dec.) from 2018 Budget	% Inc./ (Dec.) from 2018 Budget
July	\$105,603	\$87,820	\$116,590	\$10,987	10.4%	\$28,770	32.8%
August	\$81,772	\$65,284	\$83,476	\$1,704	2.1%	\$18,192	27.9%
September	\$99,841	\$93,809	\$144,825	\$44,984	45.1%	\$51,016	54.4%
October	\$86,075	\$191,087	\$68,704	(\$17,371)	-20.2%	(\$122,383)	-64.0%
November	\$72,223	\$123,985	\$74,568	\$2,345	3.2%	(\$49,417)	-39.9%
December	\$84,727	\$75,267	\$70,293	(\$14,434)	-17.0%	(\$4,974)	-6.6%
January	\$103,741	\$66,602					
February	\$65,668	\$83,944					
March	\$172,230	\$83,726					
April	\$61,077	\$97,519					
May	\$62,194	\$112,295					
June	\$72,879	\$168,662					
	\$1,068,030	\$1,250,000	\$558,456	\$4,703	5.3%	(\$13,133)	-12.4%
	<i>Total</i>	<i>Total</i>	<i>Total</i>	<i>Average</i>	<i>Average</i>	<i>Average</i>	<i>Average</i>
				\$28,215		(\$78,796)	
				<i>Total</i>		<i>Total</i>	

January 15, 2018

Kristine Tallent ACA/CFO
City of Franklin, Tennessee
109 Third Avenue South
Franklin, TN 37064

Dear Ms. Tallent:

Please find enclosed the Consolidated Profit and Loss Statement for the Cool Springs Conference Center for period end December 2017.

A summary of the financial and distribution date is as follows:

COOL SPRINGS CONFERENCE CENTER
December, 2017

	CURRENT MONTH			YEAR-TO-DATE		
	ACTUAL	BUDGET	LAST YR	ACTUAL	BUDGET	LAST YR
GROSS REVENUE	523,683	614,108	690,559	3,574,002	3,512,045	3,533,205
HOUSE PROFIT	(41,850)	67,061	149,622	419,551	312,604	398,456
Less: FIXED EXPENSES	19,121	19,773	17,658	125,433	118,638	109,481
NET INCOME	(60,971)	47,288	131,964	294,118	193,966	288,975
Less: FF&E RESERVE 5%	26,184	30,705	34,528	178,700	175,602	176,660
NET CASH FLOW	(87,155)	16,583	97,436	115,418	18,363	112,315

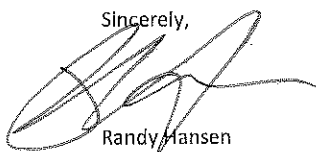
TOTAL CURRENT BALANCE DUE TO OWNERS (\$87,155)

TOTAL DUE TO/(FROM) CITY OF FRANKLIN (\$43,578)

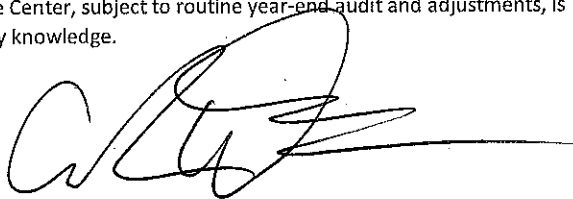
TOTAL DUE TO/(FROM) WILLIAMSON COUNTY (\$43,578)

The financial statements for the Cool Springs Conference Center, subject to routine year-end audit and adjustments, is true and correct in all material respects to the best of my knowledge.

Sincerely,



Randy Hansen
Controller



Andy Duncan
General Manager