



City of Franklin

109 3rd Ave S
Franklin, TN 37064
(615)791-3217

Meeting Agenda Budget & Finance Committee

Thursday, February 9, 2017

2:00 PM

Board Room

Approval of Minutes

1. [17-0137](#) Approval of minutes from January 12, 2017, Committee Meeting

2. [17-0112](#) Budget Presentation - Fire Department

Sponsors: Rocky Garzarek

Attachments: [FY 2018 Department Budget Presentation Final](#)
[FY2018 Budget - 42200 - Fire - B&F - 02092017](#)
[FY 2018 - Fire - PER Summary 012617](#)

3. [17-0111](#) Budget Presentation - Police Department and Drug Fund

Sponsors: Deb Faulkner

Attachments: [FY 2018 FPD Budget Presentation - B&F](#)
[FY 2018 Budget Workbook - Police - B&F - 02092017](#)
[FY 2018 Budget Workbook - Drug Fund - B&F - 02092017](#)
[FY 2018 - Police - PER Summary](#)

4. [17-0113](#) Budget Presentation - Parks Department

Sponsors: Lisa Clayton

Attachments: [FY 2018 Parks Department Budget Presentation](#)
[FY2018 Budget - 44700 - Parks - B&F - 02092017](#)
[FY 2018 - Parks - PER Summary](#)

5. [17-0114](#) Budget Presentation - Sanitation & Environmental Services Fund

Sponsors: Becky Caldwell

Attachments: [FY 2017 SES Department Budget Presentation](#)
[FY2018 Budget - SES - B&F - 02092017](#)
[FY 2018 - SES - PER Summary](#)

6. [17-0130](#) Consideration of Resolution 2017-07, a Change to the Building and Neighborhood Services Organization Chart (02/09/17 Finance Committee 4-0).

Sponsors: Vernon Gerth and Chris Bridgewater

Attachments: [CORRECTED Resolution 2017-07 Asst. BNS Director.pdf](#)

7. [17-0138](#) Water & Sewer Revenue Bond Sale Status

Sponsors: Kristine Brock

8. [17-0115](#) Monthly Reports for February

Attachments: [Local Sales Tax Report - November 2016](#)
[Local Sales Tax Chart - November 2016](#)
[Property Tax Monthly AR Report 2017 Master at Dec 2016](#)
[Fuel Hedging Report - January 2017](#)
[Transit Report - December 2016](#)
[Conference Center Report - December 2016](#)
[Investment Report - Dec 2016](#)
[Construction Activities Report - December 2016](#)

Other Business

Adjournment

ANYONE REQUESTING ACCOMMODATIONS DUE TO DISABILITIES SHOULD CONTACT A.D.A. COORDINATOR, AT 791-3277 AT LEAST 10 DAYS PRIOR TO THE MEETING, IF POSSIBLE.



City of Franklin, Tennessee

FY 2018 Operating Budget Request

Fire

Rocky Garzarek, Fire Chief



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Purpose of Department

We dedicate our efforts to provide for the safety and welfare of the public and the preservation of life, health, property, and the environment utilizing prompt service, continual training, and teamwork.

Call for Service: 7038

3.7% or 248 increased in calls for service.

Average response time: 5 minutes and 8 seconds.



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Purpose of Department

Foundation Development Process:

Defined our Vision of "Service through Excellence"

Established our Core Values consisting of

"Professionalism, Integrity and Compassion"

"Communications Behavior Agreement"

Strategic Planning Process



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Purpose of Department

Achievements:

Station 8 opened in August of 2016
Station Alerting System
Consolidated Dispatch Center



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Purpose of Department

Prevention:

Reviewed 656 planning projects

Reviewed 338 fire protection projects

Installed more than 300 smoke alarms

Installed 286 car seats

Conducted 19 fire drills involving 12,500 people

Educate 2,447 children at 40 educational events

Taught 40 people CPR and 22 people to use extinguishers

Conducted 115 station tours reaching over 7,000 citizens.



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Purpose of Department

Fire Training:

Fire Recruit Academy
SCBA – New equipment, Air Consumption and Maze Trailer
Bail Out Training
Rapid Intervention Team
Vanessa K Free Driver Training
Pump Operations
Aerial Operations
Vehicle Extrication
Fire Instructor
ICS 300



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Purpose of Department

Medical Training:

CPR

Pediatric Emergencies

Pediatric Advanced Life Support

Sudden Infant Death

Special Populations

Advanced Cardiovascular Life Support

Pre-Hospital Trauma Life Support

Tactical Emergency Casualty Care



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Purpose of Department

Specialized Rescue Training:

Trench Rescue

Wide Area Search

Confined Space Rescue

Rope Rescue Operations and Technician

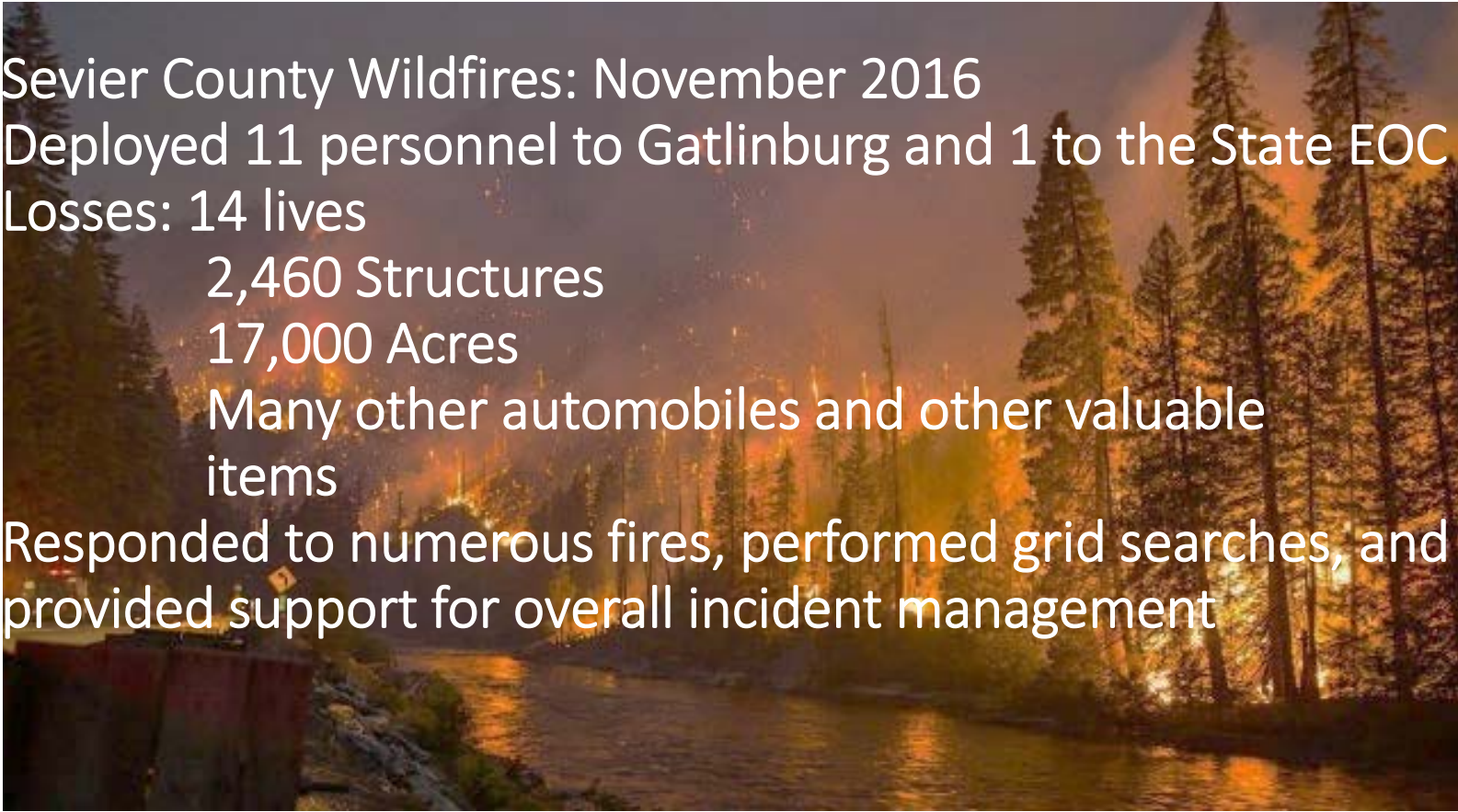
Swift Water Rescue Operations and Technician

Modular Emergency Response Radiological Transportation



City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Purpose of Department



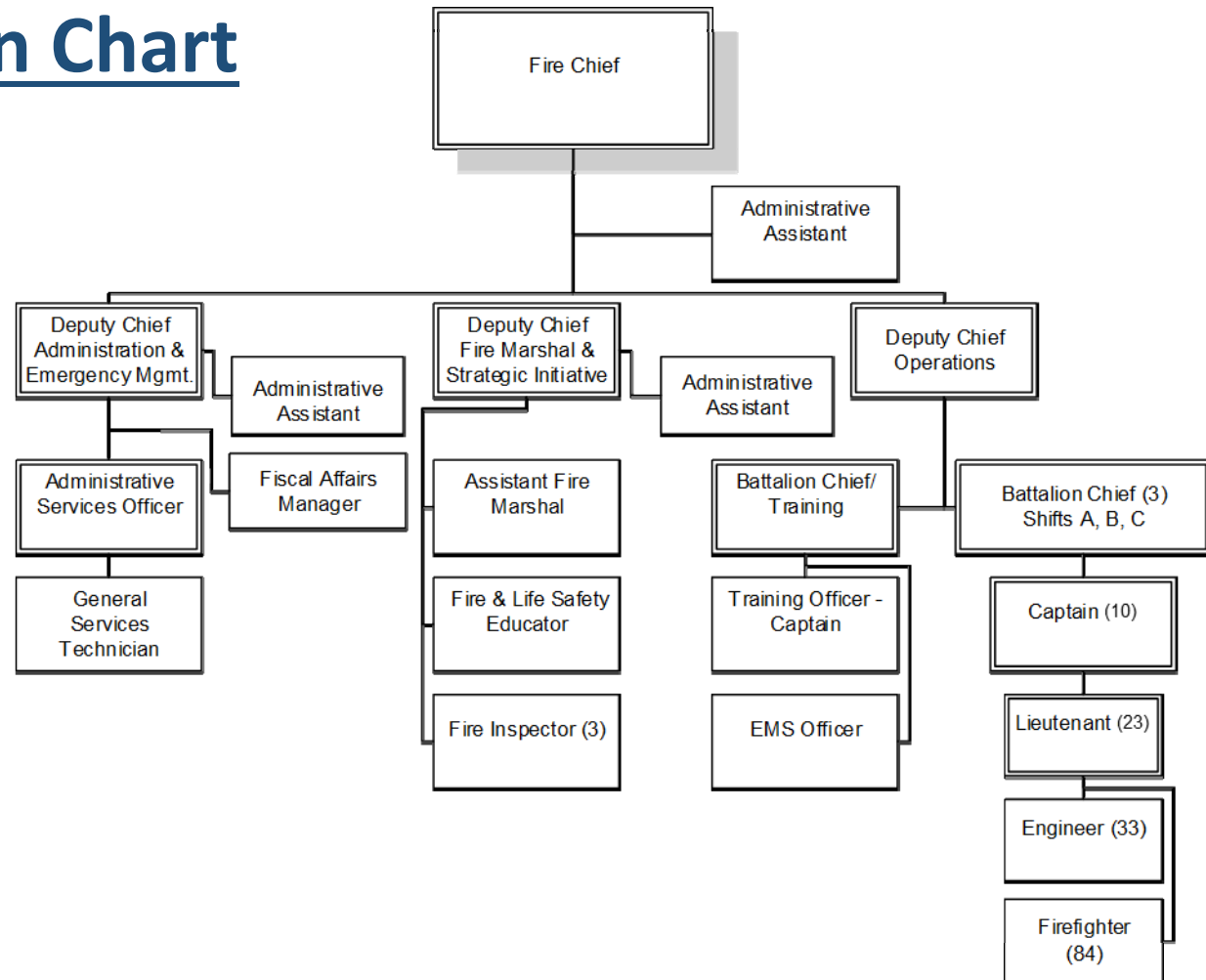
Sevier County Wildfires: November 2016
Deployed 11 personnel to Gatlinburg and 1 to the State EOC
Losses: 14 lives
2,460 Structures
17,000 Acres
Many other automobiles and other valuable items
Responded to numerous fires, performed grid searches, and provided support for overall incident management



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Organization Chart





City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Base Budget Request: Personnel

FY 2017 - The base budget request was \$13,368,806 (includes all wages & benefits).

FY 2018 – Base budget requests \$14,307,571 for existing personnel and benefits.

Overall Personnel Budget is increasing 5.9% or \$788,765.

The Fire Department has 171 authorized positions.

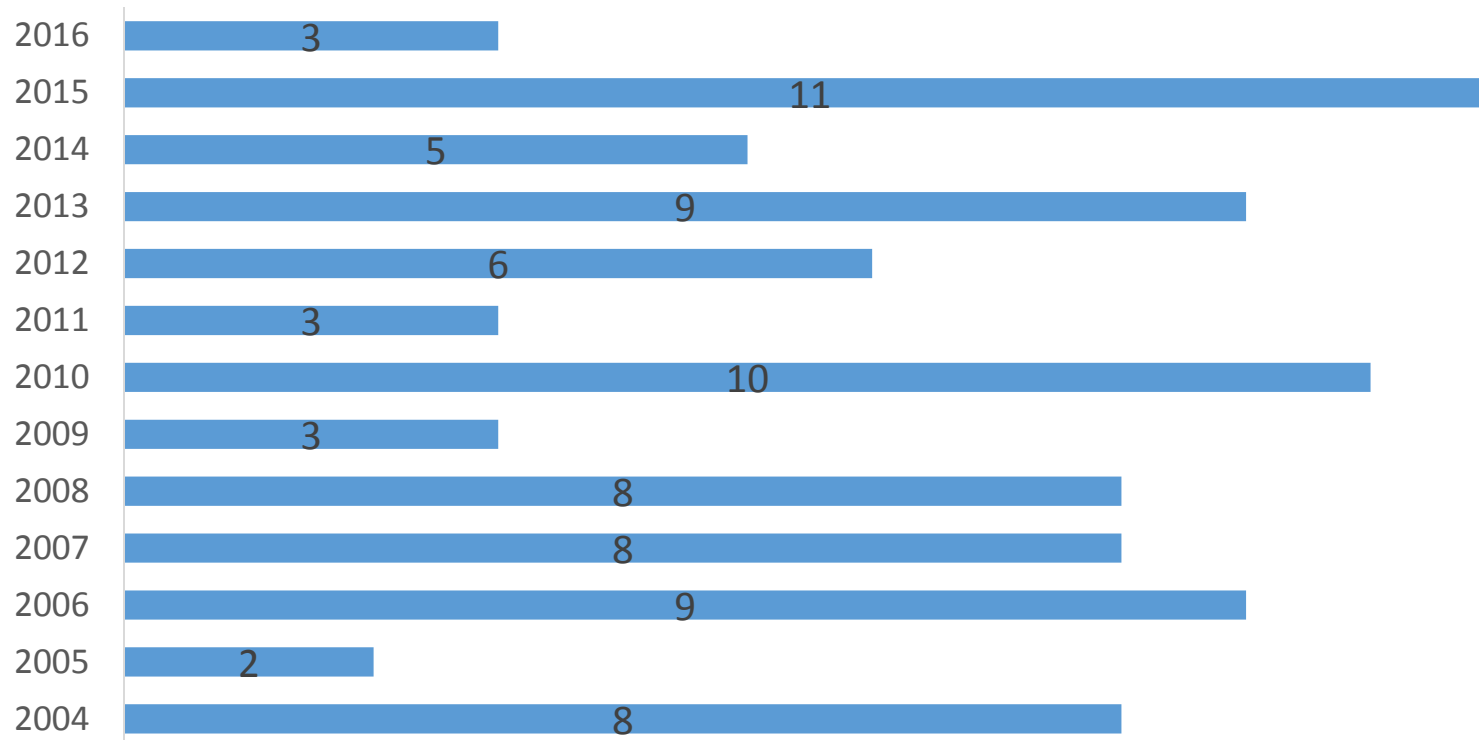


City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Base Budget Request: Personnel

Employee Turnover Rate Experience





City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Base Budget Request: Personnel

Three new Safety Officers

1 Assigned to each shift

Safety Officer

Fire Scene Investigator

Fire Inspector

General Fund

Personnel cost include \$243,087

Facilities Tax

No impact



City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Base Budget Request: Personnel

1 Reclassification of Assistant Fire Marshal
General Fund Impact \$ 2800

1 Fire Inspector Supervisor
General Fund Impact \$ 73,000
Facilities Tax Impact \$ 33,000

2 Fire Training Instructors
General Fund Impact \$ 131,000
Facilities Tax Impact \$ 15,700



City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Base Budget Request: Operations

FY17 Operations Requests totaled \$2,461,667

FY18 Operations Requests total \$2,387,697

Overall Operations Budget is decreasing -3% or \$74,060.

Lease Payments reduced by \$188,225



City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Base Budget Request: Capital

Overall General Fund Capital Budget requests for FY18 is \$713,250 and includes:

Replacement vehicles for:	FY18	FY19
- Tower 1 Replacement (18 years old)	250,000	808,000
- Tower 2 Replacement (16 years old)	250,000	808,000
- Engine 2 Replacement (14 years old)	106,250	376,750

City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Base Budget Request: Capital

An additional \$64,000 includes 2 replacement Cardiac Monitors





City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Base Budget Request: Capital

Remodel Fire Station 4 Kitchen Built in 1994

New heavy duty cabinets and countertops 23,000

New commercial stove and hood system 15,000

Construction cost 5,000

General Fund 43,000



City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Program Enhancement Requests

18 requests which affect both the General and Facilities Tax Funds.

General Fund \$ 3,299,453

FY18 – 1,306,703

FY19 – 1,992,750

Facilities Tax \$ 1,143,000

FY18 – 338,750

FY19 – 804,250



City of Franklin, Tennessee - FY 2018 Budget Request **Fire**

Program Enhancement Requests

Permanent Fire Station 7

- Will be funded through Facilities Tax

Construction Cost (Not Yet Determined)

	FY18	FY19
Apparatus	107,500	322,500
Equipment		131,000



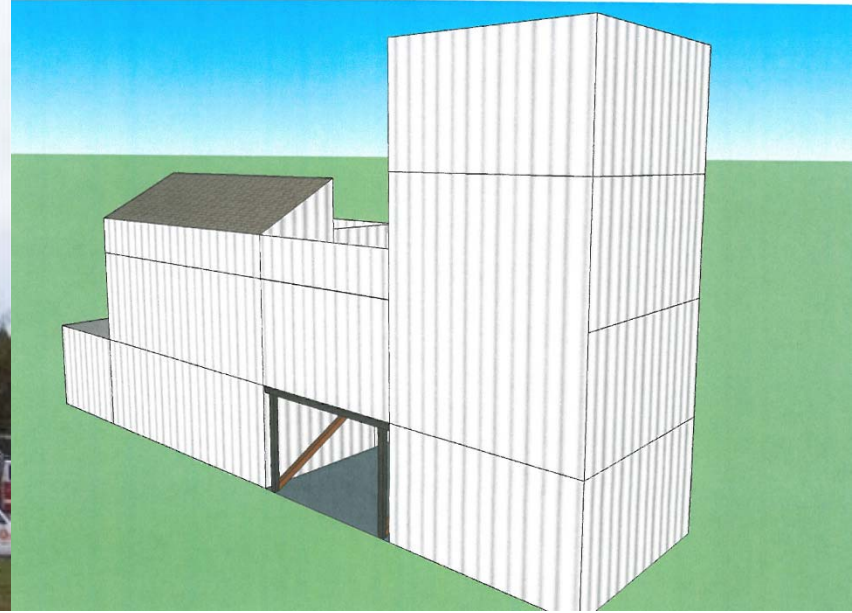
City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Program Enhancement Requests

Training Center Addition

Facilities Tax \$ 150,000





City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Program Enhancement Requests

Wildland Fire Apparatus

Facilities Tax

	FY18	FY19
Apparatus	81,250	243,750
Equipment		91,000



City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Program Enhancement Requests





City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Program Enhancement Requests





City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Program Enhancement Requests





City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Program Enhancement Requests





City of Franklin, Tennessee - FY 2018 Budget Request

Fire

Summary

The fire department strives to provide the highest level of service to those who live in and visit our community by investing in our resources and our greatest asset which is our personnel.

We express our sincere thanks to our past and current Board of Mayor and Alderman for their previous and continued support.



City of Franklin, Tennessee

FY 2018 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Budget Summary

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Personnel	11,959,130	12,692,808	13,368,806	14,253,016	14,157,571	788,765	5.9%
Operations	1,808,110	2,252,878	2,461,667	2,411,218	2,387,697	-73,970	-3.0%
Capital	0	64,776	0	16,194	0	-	100.0%
Total	13,767,240	15,010,462	15,830,473	16,680,428	16,545,268	714,795	4.5%

Departmental Summary



We continue to thank the Board of Mayor and Aldermen and the City leadership for supporting our vision of "Service through Excellence."

The Fire Department responded to 7,038 incidents in 2016, experiencing a 3.7 percent increase in call volume over the previous year. Our average response time after receiving the dispatch is five minutes and eight seconds (5:08).

Having completed our Foundation Development last year, we are focusing our efforts to create a strategic plan. This effort encourages the participation of every member of our department in using nationally recognized best practices to assess where we are today and to set the direction for our future.

In August 2016, the department occupied its eighth fire station in Westhaven, which included the addition of 12 firefighters and a 75' aerial ladder truck. This station has already reduced response time to west Franklin from seven minutes fourteen seconds to an average of five minutes and forty-three seconds. A grand opening ceremony drew 300 attendees. This station is the first to be equipped with a Station Alerting system, which has several automated features. An automated human voice system dispatches the incident, enabling the emergency telecommunicator to provide more attention to the 911 caller. The alert feature awakens only those firefighters who are assigned to respond. Ramped lighting and sounds reduce firefighter stress and sleep deprivation while reducing delays. The department continues its efforts to retrofit the remaining seven stations with this alerting technology.

Consolidation of Franklin's emergency dispatch center with Williamson County's Emergency Communication Center occurred in November, 2016. In the transition, Williamson County switched to the TriTech Computer Aided Dispatch software, which works in conjunction with a robust automatic vehicle location (AVL) system for each fire apparatus. Emergency telecommunicators now receive automatic recommendations for the best and most appropriate apparatus to respond. The recommendation is generated based upon the location, type of emergency, capabilities of the apparatus and personnel, and the quickest calculated travel time.

With the Goose Creek sewer project forecasted to be completed in 2018, facility tax funds are requested to continue the construction of the permanent fire station in Goose Creek and to procure a fire engine.



City of Franklin, Tennessee

FY 2018 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Departmental Summary (con't)

In November 2016, the department deployed 11 personnel and equipment to Gatlinburg to combat the devastating wildfire in the Smokey Mountains. The fire claimed 14 lives, destroyed 2,460 structures and burned more than 17,000 acres. Our personnel responded to numerous fires and assisted with a grid search for victims. Command staff supported overall incident management. We recognize that we have similar wildland/urban fire interfaces in our community that have the potential to cause significant losses. Our proposed facilities tax budget requests a wildland pumping apparatus that is designed and equipped for these fires.

Life safety inspections in new construction projects continue to monopolize most of our fire inspectors' time. As these inspections do not show any signs of reduction and our current staffing does not allow us to conduct routine inspections of existing facilities, we are requesting the addition of three (3) Fire Safety Officers in FY18. A dually certified inspector and investigator will be assigned to each suppression shift. This role will serve multiple functions including incident safety, fire investigation, and existing building code compliance. Additionally, they are available to respond to concerns that arise outside of traditional business hours. It is also expected that they will assist with the numerous special events thereby reducing the need to pay overtime for off-duty inspectors.

The Franklin Fire Department's fire prevention efforts continue to provide for a safer and more educated community. In 2016, the department reviewed 656 planning projects and 338 fire protection projects, installed more than 300 smoke alarms and 286 car seats, conducted 19 fire drills involving 12,500 people, instructed 40 educational events educating 2,447 children, taught 40 people CPR and 22 to use extinguishers, and conducted 115 station tours that reached more than 7,000 citizens.

Fire apparatus, like other automotive products, require regular maintenance and repair. Each time that a fire truck is taken in for repairs, service to the community is negatively affected. To lessen the chance of this occurring, the fire department maintains three reserve apparatus. Because fire apparatuses are custom built, purchasing and equipping a new truck takes approximately 18 months. With a price tag between \$400,000 and \$1 million depending upon the vehicle, and a 15 plus year service life; the significant cost and time involved in procuring a fire apparatus make it wise to establish a strict vehicle replacement program. This ensures that both front line and reserve apparatus are maintained in a state of readiness, and that parts are available to service the fleet. FY18 requests to replace one engine and two tower trucks with a \$2.6-million-dollar impact across two consecutive budget years.

The fire department is not successful solely because of its physical resources. We recognize that our people must be able to maintain their present skills and continue to learn new ones in the face of our ever-changing threats. Although we have made improvements in our training programs, delivery methods, and training content; we have not increased our training staff since 2006. As a result, overtime usage has increased significantly because shift personnel have filled this deficiency off-duty. A FY18 request seeks to remedy this by adding two (2) FTEs to the training division.

In 2016, the department responded to 4,867 medical calls. With the continued construction that is being experienced in our area, and the increased number of assisted living facilities, our call volume will



City of Franklin, Tennessee

FY 2018 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Departmental Summary (con't)

continue to rise. Many of these calls will be cardiac-related. The department utilizes eleven cardiac monitors that require ongoing support by the manufacturer. While we are currently under a three-year service contract, the next renewal will not include continued support for six of these monitors that have reached their discontinuation date. FY18 seeks to begin replacement of two of these devices each year for the next three years.

Departmental Goals

- Maintaining a Class 1 Public Protection rating from the Insurance Services Office.
- Providing appropriate training and professional development.
- Increasing specialized rescue capabilities based upon known risks.
- Completing a multi-year strategic plan and standard of coverage.



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

Goal: The Franklin Fire Department will provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).

Baseline: Average Total Response Time in 2012 was 5.49 minutes (Source: Computer Aided Dispatch Data) - (This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.)

Goal: The Franklin Fire Department will reduce property fire loss per \$1 million of appraised value.

Baseline: Fire Loss per \$1 million of Appraised Value was \$87.26 in 2012. - (This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2014	2015	2016	2017***	2018***
	Calls for service	6530	6790	7038	7686	8147
	- Medical	4339	4652	4833	5096	5402
	- Fire	151	148	153	166	176
	- Structure Fire	34	53	51	60	64
	- Overpressure	20	14	25	20	21
	- Hazardous Conditions	186	146	168	234	248
	- Service Call	505	527	599	628	666
	- Good Intention Call	381	428	417	474	502
	- False Alarm	908	873	835	1046	1109
	- Severe Weather/Natural Disaster	5	1	5	12	13
	- Other	1	1	3	10	11
	Total Calls for Service / 1,000 Population	98	102	106	110	116
	Tennessee Statewide Benchmarking Average	105	109	118	TBD	TBD
	Structure fires / 1,000 Population	0.51	0.80	0.77	0.86	0.91
	Tennessee Statewide Benchmarking Average	1.44	1.57	1.46	TBD	TBD



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

Fire inspections	693	N/a	1139	TBD	TBD
Fire code violations (notices)	86	N/a	N/A	N/A	N/A
Number of budgeted certified positions	161	173	171	171	171
ISO rating	2	2	1	1	1
Number of fire stations	6	7	7	8	8
Total fire apparatus	16	16	16	16	16

Efficiency Measures

	2014	2015	2016	2017***	2018***
Total Fire Costs per Capita	\$ 223.44	\$ 231.64	\$ 241.14	\$ 226.15	\$ 238.29
Tennessee Statewide Benchmarking Average	\$ 176.33	\$ 180.49	\$ 186.94	TBD	TBD
Budgeted Certified Positions / 1,000 population	2.43	2.61	2.49	2.49	2.49
Tennessee Statewide Benchmarking Average	2.00	1.98	2.00	TBD	TBD
Cost per Call for Service	\$ 2,281	\$ 2,264	\$ 2,274	\$ 2,060	\$ 2,047
Tennessee Statewide Benchmarking Average	\$ 2,053	\$ 2,177	\$ 1,747	TBD	TBD

Outcome (Effectiveness) Measures

	2014	2015	2016	2017***	2018***
Provide a response time among the top quartile of Tennessee Benchmark					
Average Franklin total response time (dispatch and department)*	6.04	7.3	5.9	6.3	6.3
Tennessee Statewide Benchmarking Average	5.72	5.31	6.08	TBD	TBD
Percent met total target response time (6 min, 35 sec)					
Percent met - Call Processing (60 seconds)	100%	50%	37%	TBD	TBD
Percent met - Travel Time (240 seconds)	31%	15%	62%	TBD	TBD
Meets Target? (combined - 6 min, 35 sec?)	Yes	No	Yes	TBD	TBD
Franklin Response among top quartile of TMBP cities?					
Meets Target?	No	No	No	TBD	TBD
Reduce property fire loss per \$1 million of appraised value.					
Fire Loss per \$1 million of Appraised Value	\$ 63.39	\$ 8,720.01	\$ 99.36	TBD	TBD
Meets Target?	No	No	Yes	TBD	TBD
Confine the fire to the room of origin for 90% of all interior structure fire incidents	91%	93%	96%	95%	95%
Deliver in-house continuing education credit training to all personnel that enables each to meet their medical recertification requirements.	100%	100%	100%	100%	100%
Deliver adequate in-house fire suppression training to all personnel that enables each to meet the Tennessee Commission on Firefighting's 40-hour In-service Training Program	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended
Property value dollars saved	\$17,518,825	\$131,029,883	\$46,630,579	TBD	TBD
Percent of fire code violations cleared in 90 days	N/A	TBD	N/A	N/A	N/A

*This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.

**This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.

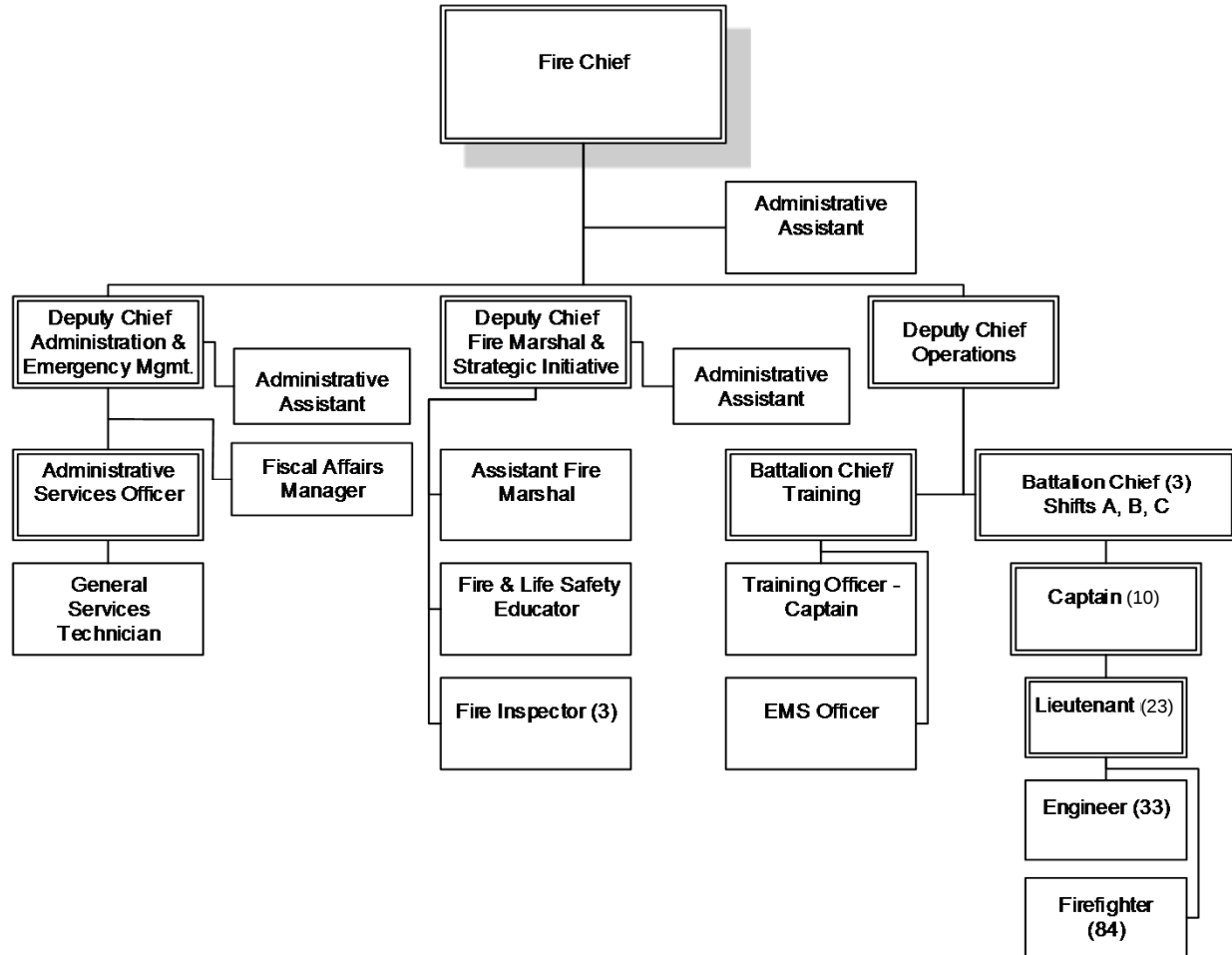
*** 2017 and 2018 measures estimated.



City of Franklin, Tennessee

FY 2018 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2018 Operating Budget

Staffing by Position

Staffing will be updated through the process.

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fire Chief	Grade L	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Administration	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Operations	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Fire Marshal	Grade K	1	0	1	0	1	0	1	0	1	0
Battalion Chief	Grade J	3	0	3	0	3	0	3	0	3	0
Battalion Chief - Training	Grade J	1	0	1	0	1	0	1	0	1	0
EMS Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Fire Captain	Grade I	14	0	14	0	14	0	11	0	10	0
Training Officer (Captain)	Grade I	1	0	1	0	1	0	1	0	1	0
Administrative Services Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Assistant Fire Marshal	Grade H	1	0	1	0	1	0	1	0	1	0
Fiscal Affairs Manager	Grade H	0	0	0	0	0	0	1	0	1	0
Fire & Life Safety Educator	Grade G	1	0	1	0	1	0	1	0	1	0
Fire Lieutenant	Grade G	16	0	16	0	16	0	22	0	23	0
Fire Inspector	Grade G	3	0	3	0	3	0	3	0	3	0
Fire Engineer	Grade F	30	0	30	0	30	0	33	0	33	0
Firefighter	Grade E	81	0	91	0	91	0	84	0	84	0
Administrative Assistant	Grade D	3	0	3	0	3	0	3	0	3	0
General Services Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Intern	--	0	0	0	0	0	0	0	0	0	0
Accreditation Manager	--	0	0	0	0	0	0	0	0	0	0
Totals		161	0	171	0	171	0	171	0	171	0



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget							
	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	8,663,478	9,132,374	9,308,960	9,982,560	9,550,605	241,645	2.6%
Employee Benefits	3,295,652	3,560,434	4,059,846	4,270,456	4,606,966	547,120	13.5%
Total Personnel	11,959,130	12,692,808	13,368,806	14,253,016	14,157,571	788,765	5.9%
Operations							
Transportation Services	1,317	1,778	2,850	2,022	2,900	50	1.8%
Operating Services	105,092	123,521	161,717	159,140	173,030	11,313	7.0%
Notices, Subscriptions, etc.	28,347	27,540	32,879	43,212	50,535	17,656	53.7%
Utilities	249,078	233,726	258,620	251,485	277,620	19,000	7.3%
Contractual Services	34,276	74,538	62,350	49,757	68,445	6,095	9.8%
Repair & Maintenance Services	333,061	369,453	417,000	345,059	435,040	18,040	4.3%
Employee programs	38,268	57,629	90,156	90,156	103,040	12,884	14.3%
Professional Development/Travel	27,751	49,742	82,940	82,940	80,883	(2,057)	-2.5%
Office Supplies	21,238	27,877	26,700	31,744	30,100	3,400	12.7%
Operating Supplies	192,891	229,412	223,000	190,197	228,633	5,633	2.5%
Fuel & Mileage	76,007	53,559	57,500	63,067	59,500	2,000	3.5%
Machinery & Equipment (<\$25,000)	309,520	246,518	275,105	275,105	265,100	(10,005)	-3.6%
Repair & Maintenance Supplies	93,905	111,942	114,000	90,394	116,000	2,000	1.8%
Operational Units	819	240	10,000	9,662	10,000	-	0.0%
Property & Liability Costs	92,443	103,341	100,000	127,295	129,000	29,000	29.0%
Rentals	-	257	1,000	1,202	1,000	-	0.0%
Permits	5,202	6,586	9,665	11,770	8,911	(754)	-7.8%
Other Business Expenses	10	100	0	3	0	-	0.0%
Debt Service and Lease Payments	198,885	535,119	536,185	587,008	347,960	(188,225)	-35.1%
Total Operations	1,808,110	2,252,878	2,461,667	2,411,218	2,387,697	(73,970)	-3.0%
Building Improvements	-	-	-	-	-	-	-
Machinery & Equipment (>\$25,000)	-	64,776	-	16,194	-	-	0.0%
Capital	-	64,776	-	16,194	-	-	0.0%
Total Fire Department	13,767,240	15,010,462	15,830,473	16,680,428	16,545,268	714,795	4.5%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@ 12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
= 81110	REGULAR PAY	8,110,754	8,696,734	9,095,308	5,104,570	9,432,560	9,327,052	9,700,134	10,088,139
81120	OVERTIME PAY	278,818	199,547	200,000	360,599	550,000	550,000	550,000	550,000
! 81180	FIRE HOLIDAY PAY	273,906	236,093	317,988					
! 81199	VACANCY ADJUSTMENT			(304,336)			(326,447)	(339,505)	(353,085)
= XWAGE	TOTAL WAGES	8,663,478	9,132,374	9,308,960	5,465,169	9,982,560	9,550,605	9,910,629	10,285,054
= 81410	FICA (EMPLOYER'S SHARE)	626,505	660,459	670,924	392,509	729,584	713,408	742,060	771,743
= 81420	MEDICAL PREMIUMS	2,167,490	2,340,980	2,634,525	1,332,019	2,664,038	2,962,356	3,258,592	3,584,451
= 81430	GROUP INSURANCE PREMIUMS	168,996	172,832	177,710	94,138	178,144	187,896	197,291	207,155
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(498,671)	(532,332)	(589,575)	(314,984)	(580,754)	(657,912)	(723,703)	(796,074)
! 81450	RETIREMENT CONTRIBUTIONS	567,457	698,336	953,925	476,965	953,930	1,097,020	1,206,721	1,327,394
81455	DEFERRED COMP MATCH	43,027	54,724	51,750	36,415	67,802	71,192	74,752	78,489
81460	UNEMPLOYMENT CLAIMS	(64)							
	WORKERS COMPENSATION PREMIUMS	148,305	169,196	160,587	221,909	221,909	233,004	244,655	256,887
81470	WORKERS COMPENSATION CLAIMS	72,607	(3,761)		14,918	35,803			
= XBEN	TOTAL BENEFITS	3,295,652	3,560,434	4,059,846	2,253,889	4,270,456	4,606,966	5,000,368	5,430,045
= XPER	TOTAL PERSONNEL	11,959,130	12,692,808	13,368,806	7,719,058	14,253,016	14,157,571	14,910,997	15,715,099
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES	849	801	1,000	1,487	2,000	1,000	1,030	1,060
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	134	581	500	9	22	500	515	530
82130	VEHICLE LICENSES & TITLES	334	396	850			900	930	960
82140	VEHICLE TOWN SERVICES			500			500	515	530
= XTRC	TOTAL TRANSPORTATION CHARGES	1,317	1,778	2,850	1,496	2,022	2,900	2,990	3,080
82210	PRINTING & COPYING SERVICES, OUTSOURCED	1,171	857	1,500	334	802	1,500	1,545	1,591
82240	TRANSCRIPTION FEES	367	100	515			500	515	530
+ 82250	TESTING & PHYSICALS	102,535	31,549	157,172		157,172	158,530	163,286	168,185
01	Physicals and preventive medical care	102,535	31,549	98,800		98,800	92,000	94,760	97,603
02	New Hire Physical Test						6,480	6,674	6,875
03	Promotional Fees			53,000		53,000	54,500	56,135	57,819
04	Certification Testing			1,750		1,750	1,800	1,854	1,910
05	New Hire Written Test			2,122		2,122	2,200	2,266	2,334
06	Random Drug and Alcohol			1,500		1,500	1,550	1,597	1,644
*	Amount missing from detail								
82255	INVESTIGATIVE POLYGRAPHS	300	2,400	1,030	300		1,000	1,030	1,061
82260	UNIFORM RENTAL & SERVICES	710	1,048	1,000	486	1,166	1,200	1,236	1,273
82280	LAB FEES			500			500	515	530
82290	OTHER OPERATING SERVICES	9	495				9,800	10,094	10,397
= XOPER	TOTAL OPERATING SERVICES	105,092	36,449	161,717	1,120	159,140	173,030	178,221	183,567
82310	LEGAL NOTICES	534	1,084	1,000	220	528	1,200	1,236	1,273
82330	CITIZENS ACADEMIES	3,077	2,717	4,500	14	4,500	4,500	4,635	4,774
82350	DUES FOR MEMBERSHIPS	6,067	4,266	7,274	1,153	7,000	5,865	5,927	9,655
82355	PROFESSIONAL STANDARDS /ACCREDITATION			730			5,900	2,792	2,485
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	14,909	18,082	14,500	11,865	28,476	27,070	22,732	23,414
82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,993		2,000	59	2,000	2,000	2,060	2,122
82375	EMERGENCY RELIEF		1,015		329	329	1,000	1,030	1,061
82380	PUBLICATIONS, NON-TRAINING	1,767	376	2,875	158	379	3,000	3,048	3,097
= XNS	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	28,347	27,540	32,879	13,798	43,212	50,535	43,460	47,881
82410	ELECTRIC SERVICE	99,602	91,350	113,000	45,160	119,900	123,500	127,205	131,021
82420	WATER & SEWER SERVICE	21,977	40,083	25,000	26,277	59,885	65,000	65,000	65,000
82450	STORMWATER SERVICE	5,788	5,788	7,000	2,417	5,800	7,000	7,210	7,426

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@ 12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
82435	SOLID WASTE SERVICE	6,120	6,120	7,140	3,175	8,500	9,120	9,394	9,675
82440	NATURAL GAS SERVICE	32,101	23,070	38,000	6,939	13,000	25,000	26,250	27,563
82450	TELEPHONE SERVICE	57,054	38,408	40,000	5,540	11,100	13,000	13,390	13,792
82451	800 MHZ ACCESS LINE SERVICE	10,761	12,049	11,330	6,394	12,800	14,000	14,420	14,853
82455	CELLULAR TELEPHONE SERVICE	13,988	15,181	15,450	8,695	18,000	18,000	18,540	19,096
82470	INTERNET & RELATED SERVICES	1,687	1,677	1,700	1,038	2,500	3,000	3,090	3,183
=	XUTIL	249,078	233,726	258,620	105,635	251,485	277,620	284,499	291,609
	COMPUTER SERVICES	28,885	66,856	45,350	22,653	32,029	49,945	52,148	52,768
82510	LEGAL SERVICES								
82520	ENGINEERING SERVICES								
82540	CONSULTANT SERVICES			10,000		10,000	10,000	10,300	10,609
+ 82560	EMS Medical Director								
01	Strategic initiatives			10,000		10,000	10,000	10,300	10,609
02	Amount missing from detail								
*	OTHER CONTRACTUAL SERVICES	5,391	4,120	7,000		7,728	8,500	8,755	9,018
+ 82599	NFPA Ladder Testing	5,391	4,120	7,000		7,728	8,500	8,755	9,018
01	Amount missing from detail								
*	TOTAL CONTRACTUAL SERVICES			62,350	22,653	49,757	68,445	71,203	72,395
=	XCTS	34,276	70,976						
	VEHICLE REPAIR & MAINTENANCE SERVICES	196,816	262,788	280,000	91,562	196,162	280,000	288,400	297,052
82610	EQUIPMENT REPAIR & MAINTENANCE SERVICES	37,434	37,348	51,000	51,654	101,706	65,690	68,301	69,960
82620	PAVING & REPAIR SERVICES			5,000			5,000	5,150	5,305
82640	LANDSCAPING SERVICES	2,607	7,220	3,000	1,590	3,816	7,000	7,210	7,426
82652	IRRIGATION SERVICES	235							
82653	GROUNDS MAINTENANCE SERVICES	658		3,000		3,000	3,000	3,090	3,183
82654	BUILDING REPAIR & MAINTENANCE SERVICES	95,311	61,893	75,000	16,823	40,375	74,350	75,981	77,660
82660	OTHER REPAIR & MAINTENANCE SERVICES	204							
82699	TOTAL REPAIR & MAINTENANCE SERVICES	333,061	369,453	417,000	161,629	345,059	435,040	448,132	460,586
=	XRMSV								
	EMPLOYEE RECOGNITION/RECEPTIONS	2,758	9,254	7,000	1,061	7,000	10,000	10,300	10,609
82750	TRAINING, OUTSIDE	25,276	40,875	71,236	17,391	71,236	72,540	93,565	96,372
82780	TRAINING, IN-HOUSE	10,234	7,500	11,920	3,000	11,920	20,500	21,115	21,748
82790	TOTAL EMPLOYEE PROGRAMS	38,268	57,629	90,156	21,452	90,156	103,040	124,980	128,729
=	XEPG								
	REGISTRATIONS	14,309	18,649	30,120	13,114	30,120	28,912	30,279	30,672
82810	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	2,756	2,321	2,450	1,708	2,450	1,625	1,984	1,724
82820	AIR TRAVEL	969	11,002	13,558	452	13,558	14,922	16,090	15,831
82830	LODGING	7,558	12,670	23,167	10,917	23,167	20,420	24,133	21,664
82840	MEALS (OUTSIDE WILLIAMSON COUNTY)	2,101	5,031	12,945	3,744	12,945	14,604	15,892	15,493
82850	OTHER TRAVEL EXPENSES	58	69	700	55	700	400	412	424
82860	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	27,751	49,742	82,940	29,990	82,940	80,883	88,790	85,808
=	XPD								
	OFFICE SUPPLIES	7,526	9,384	11,000	4,084	9,802	11,400	11,742	12,094
83110	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)		646	200	133	319	200	206	212
83120	EMPLOYEE BENEVOLENCE ITEMS	100		500	640	1,000	500	515	530
83130	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	13,612	17,847	15,000	8,593	20,623	18,000	18,540	19,096
83140	TOTAL OFFICE SUPPLIES	21,238	27,877	26,700	13,450	31,744	30,100	31,003	31,932
=	XOPS								
	TRAINING SUPPLIES	8,724	20,780	25,350	1,265	25,350	41,400	28,634	29,493
83210	CHEMICALS & LAB SUPPLIES	710		1,000			1,000	1,030	1,061
83220	MEDICAL SUPPLIES			23,000		25,000	33,000	33,990	35,010
+ 83240	Existing Medical Supplies			23,000		25,000	33,000	33,990	35,010
01	Anticipated Medical Supplies								
02	Amount missing from detail								
*	SAFETY SUPPLIES	5,346	19,037	5,000	2,483	5,959	5,150	5,305	5,464
83250	UNIFORMS PURCHASED	54,152	53,441	60,000	16,416	39,398	60,000	61,800	63,654
83260	UNIFORMS, SPECIALIZED	75,880	102,024	81,650	5,003	81,650	72,083	92,334	92,959
83265	EVIDENCE SUPPLIES	517	28	1,000			1,000	1,030	1,061
83280	OTHER OPERATING SUPPLIES	13,818	15,490	26,000	5,369	12,840	15,000	15,450	15,914
83290	TOTAL OPERATING SUPPLIES	159,147	210,800	223,000	30,536	190,197	228,633	239,573	244,616
=	XOPS								

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@ 12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	76,007	53,531	57,000	26,278	63,067	59,000	60,770	62,593
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)		28	500			500	515	530
=	XFUEL TOTAL FUEL & MILEAGE	76,007	53,559	57,500	26,278	63,067	59,500	61,285	63,123
+									
83510	FURNITURE, FIXTURES (<\$25,000)	47,909	7,480	13,000		13,000	40,000	12,600	12,600
01	Mattresses			5,000		5,000	5,000	5,000	5,000
02	Recliners			5,000		5,000	5,000	5,000	5,000
03	Dishwasher, Extractor & Dryer						25,800		
04	Stainless Island Station 2			400		400	1,600		
05	Kitchen Chairs and Tables			1,300		1,300	1,300	1,300	1,300
06	Office Desk and Chair	47,909	7,480	1,300		1,300	1,300	1,300	1,300
*	Amount missing from detail								
+	VEHICLES (<\$25,000)								
01	Replace Staff Vehicle Asst Fire Marshal (\$23,000 to lease)								
02	USAR Trailer (\$10,000 to lease)								
03	Admin Service Officer 2005								
04	Public Education Officer 2005								
05	Assistant Chief of Training								
06	Training Captain								
07	Fire Inspector								
08	Deputy Chief 2008								
09	Fire Marshal 2008								
10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
11	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-from 86600								
12	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
13	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
14	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
*	Amount missing from detail								
+	MACHINERY & EQUIPMENT (<\$25,000)	223,720	41,414	83,505		83,505	152,100	60,290	60,290
83530									
01	Fire Hose			19,600		19,600	17,520	20,800	20,800
02	1" Forestry Nozzle, 1" Forestry hose X100, 1.5" to 1" reducer						4,690	4,690	4,690
03	Tool Replacements						5,000	5,000	5,000
04	Weight Equipment			11,525		11,525	18,000	18,000	18,000
05	Mechanical Floor Scrubber Sta. 8						4,000		
06	Emergency Lighting for 7 staff vehicles								
07	Masimo Rad-57 CO monitor						10,000		
08	Other Equipment			4,200		4,200			
09	Extrication Equipment						30,000		
10	5" hose conversion hardware						9,000	9,000	9,000
11	Nozzle Replacement								
12	Confined Space Air Cart								
13	2015 - Fire Hose (\$18,000)-moved from 86600	223,720	41,414						
14	2015 - Training Prop & Sled (\$16,685)-moved from 86600								
15	2015 - Exercise Equipment (\$14,000)-moved from 86600								
16	2015 - 3 SCBA's (\$18,000)-moved from 86600								
17	2015 - GPS AVL Transponder solution (\$10,000)-moved from 86600								
18	2015 - Confined Space Air Cart (\$15,000)-moved from 86600								
19	2015 - RAD57 (\$20,000)-moved from 86600								
20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved from 86600								
21	Ladder 3 Replacement Equipment								
22	Tower 1 Replacement Equipment								
23	Tower 2 Replacement Equipment								
24	Engine 2 Replacement Equipment								
25	Petrogen Cutting Torch			2,430		2,430			
26	Command Console			4,500		4,500			
27	Replacement Thermal Imager			12,000		12,000	8,000		
28	HAL Head Set Upgrade			4,850		4,850			
29	Swiftwater Rescue Equipment			17,000		17,000	14,630		
30	Hazmat Suits			2,400		2,400	2,600	2,800	2,800
31	Hazmat Monitors			5,000		5,000			
32	Akron: Revel Scout Scene Light						1,300		

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@ 12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
33	Tempest PathMaster smoke curtains for T1, T2 and T6						2,500		
34	Bike Team, 2 Bikes, medical bags, helmets						3,220		
35	Replace Medical Bags for ALS and BLS Apparatus						7,500		
36	Replace Forced Entry Prop						10,640		
37	Polaris upgrades						1,000		
38	Utility Spare Units						2,500		
*	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (~\$25,000)	37,891	34,606	146,500		146,500	57,000	12,000	113,500
01	Replacement Computers			42,000		42,000	45,000		101,500
02	Replacement MDTs			59,500		59,500			
03	Other Computer Hardware			10,000		10,000	12,000	12,000	12,000
04	Conference Room Upgrade			25,000		25,000			
05	Replacement MDT Docks			8,500		8,500			
06	AV Rack Solutions for the Training Center								
07	GPS AVL Transponder Solution								
08	Various		34,606	1,500		1,500			
12	Line Item 12	37,891							
22	2015 - 18 Computers (\$18,000)-moved from 86600								
23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved from 86600								
24	2015 - 6 CAD Status Monitors (\$15,000)-moved from 86600								
*	Amount missing from detail								
+ 83550	COMPUTER SOFTWARE (~\$25,000)			32,100		32,100	16,000	16,000	16,000
01	LXR Testing Software			6,000		6,000	6,000	6,000	6,000
02	EMS Inventory Control System								
03	Quality Management/Control System								
04	Target Solutions			14,100		14,100			
05	Misc			12,000		12,000	10,000	10,000	10,000
*	Amount missing from detail								
= XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	309,520	83,500	275,105		275,105	285,100	100,890	202,390
83610	VEHICLE PARTS & SUPPLIES	6,500	1,698	6,500	462	6,500	5,500	5,665	5,835
83620	EQUIPMENT PARTS & SUPPLIES	51,880	57,874	60,000	16,156	38,774	60,000	61,800	63,654
83630	FIRE HYDRANT SUPPLIES	168	3,336	5,000	1,457	5,000	5,000	5,150	5,305
83642	STREETLIGHT PARTS & SUPPLIES		46						
83652	LANDSCAPING SUPPLIES	1,723	1,232	3,000		3,000	3,000	3,090	3,183
83654	GROUNDS MAINTENANCE SUPPLIES	1,732	881	2,500	1,313	2,500	2,500	2,575	2,652
83660	BUILDING MAINTENANCE SUPPLIES	32,309	41,693	37,000	14,361	34,358	40,000	41,200	42,436
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	56	5,182		109	262			
= X RMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	94,368	111,942	114,000	33,858	90,394	116,000	119,480	123,065
84210	CENTURY COURT TRAINING CENTER OPERATIONS	819	240	10,000	4,026	9,662	10,000	10,300	10,609
84950	ARRA # 6								
= XOPFI	TOTAL OPERATIONAL UNITS	819	240	10,000	4,026	9,662	10,000	10,300	10,609
85110	PROPERTY INSURANCE	15,550	23,907	25,000	20,599	20,599	22,000	22,660	23,340
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	7,482			7,392	7,392	7,600	7,828	8,063
85113	AUTO PHYSICAL DAMAGE	10,483	9,385	10,000	11,440	11,440	11,400	11,742	12,094
85114	LIABILITY INSURANCE	25,783	36,124	36,500	52,294	52,294	54,000	55,620	57,289
85115	E&O LIABILITY INSURANCE	11,130							
85117	VEHICLE LIABILITY INSURANCE	13,655	18,001	19,500	25,683	25,683	25,000	25,750	26,523
85118	UMBRELLA LIABILITY		8,567	9,000	9,887	9,887	9,000	9,270	9,548
85119	PROPERTY DAMAGE COSTS								
85120	PHYSICAL DAMAGE CLAIMS/Deductibles		1,764						
85121	VEHICLE LIABILITY CLAIMS/Deductibles	8,360	5,593						
85122	SURETY/NOTARY BONDS								
85123	EASEMENTS ACQUIRED								
= XPLI	TOTAL PROPERTY & LIABILITY COSTS	92,443	103,341	100,000	127,295	127,295	129,000	132,870	136,857
85240	EQUIPMENT RENTAL & LEASES		257	500	1,108	1,108	500	515	530
85260	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)				39	94			

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@ 12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
85270	POST OFFICE BOX RENTAL				500			500	515	530
=	XRENT			257	1,000	1,147	1,202	1,000	1,030	1,060
	TOTAL RENTALS									
	PERMITS									
85310	PERMITS		55			2,105	2,105			
+	85320		5,147	3,850	9,665		9,665	8,911	7,992	8,911
	01	Recertification for First Responders			240		240	336	72	336
	02	Recertification for EMTs			4,225		4,225	3,575	2,470	3,575
	03	Recertification for Paramedics			2,025		2,025	1,800	2,250	1,800
	04	EMS Service License Fees								
	05	State Fire Inspector Cert and Recert Fees	5,147	3,850	175		175	200	200	200
	06	CPSC Fees			3,000		3,000	3,000	3,000	3,000
*		Amount missing from detail								
85340	RECORDING & FILING FEES									
=	XPERM		5,202	3,850	9,665	2,105	11,770	8,911	7,992	8,911
	TOTAL PERMITS									
	LATE CHARGES		10							
=	XFLF		10							
	TOTAL FINANCIAL FEES									
	MISCELLANEOUS			100		1	3			
=	XOBE			100		1	3			
	TOTAL OTHER BUSINESS EXPENSES									
+	86600	LEASE/LOAN PRINCIPAL			526,838		576,326	344,444	84,994	84,994
	01	SunTrust - Rescue Trucks								
	02	2014 - Replace Staff Vehicle Asst. Fire Marshal			11,104		11,104			
	03	USAR Trailer								
	04	Bundled Equipment for 2015 (itemized below)								
	05	2015 - Station Alerting System (\$100,000)			33,589		83,077	16,923		
	06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
	07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	08	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
	09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
	11	2015 - Rescue 3 (\$450,000)-already in Fac Tax								
	12	2015 - Ladder 5 (\$800,000)			268,710		268,710	135,383		
	13	2015 - Fire Hose (\$18,000)-moved to 83530								
	14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
	15	2015 - Exercise Equipment (\$14,000)-moved to 83530								
	16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
	18	2015 - Confined Space Air Cart (\$15,000)-moved to 83530								
	19	2015 - RAD57 (\$20,000)-moved to 83530								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
	22	2015 - 18 Computers (\$18,000)-moved to 83540								
	23	2015 - 6 Laptops for Projectors & Training (\$56,000)-moved to 83540								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
	25	2015 - Nozzles (\$60,000)-moved to 89530								
	26	2015 - Van			10,077		10,077	5,077		
	27	2015 - Pickup (4 trucks)			36,948		36,948	18,615		
	28	2016 - SCBA Cylinder Additions								
	29	2016 - SCBA Replacement - FFD			132,518		132,518	134,140	67,684	67,684
	30	2016 - Replacement of Three Vehicles			33,892		33,892	34,306	17,310	17,310
	31	2015 - Station Alerting Reconciliation								
*		Amount missing from detail								
+	86700	LEASE/LOAN INTEREST			9,347		10,682	3,516	519	519
	01	SunTrust - Rescue Trucks								
	02	2014 - Replace Staff Vehicle Asst Fire Marshal			60		60			
	03	USAR Trailer								
	04	Bundled Equipment for 2015 (itemized below)								
	05	2015 - Station Alerting System (\$100,000)			449		1,784	90		
	06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
	07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	08	2015 - Staff Vehicle-Asst Chief of Training (\$25,000)-moved to 83520								

	Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@ 12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
	09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
	11	2015 - Rescue 3 (\$450,000)-already in Fac Tax								
	12	2015 - Ladder 5 (\$800,000)			3,593		3,593	721		
	13	2015 - Fire Hose (\$18,000)-moved to 83530								
	14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
	15	2015 - Exercise Equipment (\$14,000)-moved 83530								
	16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
	18	2015 - Confined Space Air Cart (\$15,000)-moved to 83530								
	19	2015 - RAD57 (\$20,000)-moved to 83530								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
	22	2015 - 18 Computers (\$18,000)-moved to 83540								
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved to 83540								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
	25	2015 - Nozzles (\$60,000)-moved to 89530								
	26	2015 - Van			135			27		
	27	2015 - Pickups (4 trucks)			494			99		
	28	2016 - SCBA Cylinder Additions								
	29	2016 - SCBA Replacement - FFD			3,676		3,676	2,054	413	413
	30	2016 - Replacement Vehicles (3)			940		940	525	106	106
	31	2015 - Station Alert Reconciliation								
	*	Amount missing from detail								
	86800	LEASE FEES								
	= XDSV	TOTAL DEBT SERVICE			536,185		587,008	347,960	85,513	85,513
	= XOP	TOTAL OPERATIONS	1,575,944	1,442,759	2,461,667	596,469	2,411,218	2,387,697	2,032,211	2,181,731
		Capital								
	+ 89530	MACHINERY & EQUIPMENT (>\$25,000)					16,194			
	01	Compressor / Monitor								
	02	Thermal Imaging Cameras & Equipment								
	03	2 LifePak 12 Replacements								
	04	Tornado Sirens (from CIP)								
	05	Various								
	06									
	07	Remodel Station 4 Kitchen (Move to 88200)					16,194			
	25	2015 - Nozzles (\$60,000)-moved from 86600								
	*	Amount missing from detail								
	+ 89550	COMPUTER SOFTWARE (>\$25,000)								
	01	Telesatf Staffing Software								
	*	Amount missing from detail								
	= XME5	TOTAL MACHINERY & EQUIPMENT (>\$25,000)					16,194			
	= XCAP	TOTAL CAPITAL					16,194			
	= XTOT	TOTAL EXPENDITURES	13,535,074	14,135,567	15,830,473	8,315,527	16,680,428	16,545,268	16,943,208	17,896,830



City of Franklin, Tennessee

FY 2018 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Fire						
1	Add Three (3) Fire Safety Officers	\$ 170,954	\$ 51,286	\$ 20,847	\$ 243,087	\$ -
2	Replace Tower 1	\$ -	\$ -	\$ 1,058,000	\$ 1,058,000	\$ -
3	Replace Engine 2	\$ -	\$ -	\$ 483,000	\$ 483,000	\$ -
4	Replace 2 LifePak 12 Cardiac Monitors	\$ -	\$ -	\$ 64,000	\$ 64,000	\$ -
5	Wildland Pumper (FAC TAX)	\$ -	\$ -	\$ 424,000	\$ 424,000	\$ -
6	Engine 7 (FAC TAX)	\$ -	\$ -	\$ 569,000	\$ 569,000	\$ -
7	Replace Tower 2	\$ -	\$ -	\$ 1,058,000	\$ 1,058,000	\$ -
8	Remodel Fire Station 4 Kitchen	\$ -	\$ -	\$ 43,000	\$ 43,000	\$ -
9	Training Center Addition (FAC TAX)	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -
10	Add Fire Inspector Supervisor	\$ 56,036	\$ 16,811	\$ 34,090	\$ 106,937	\$ -
11	Reclassification of Assistant Fire Marshal	\$ 2,879		\$ -	\$ 2,879	\$ -
12	Apparatus Vehicle Camera System	\$ -	\$ -	\$ 24,500	\$ 24,500	\$ -
13	Add Two (2) Training Instructors	\$ 99,620	\$ 29,886	\$ 18,180	\$ 147,686	\$ -
14	Large Highway Vehicle Stabilization Kit	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -
15	Extractor & Dryer	\$ -	\$ -	\$ 22,000	\$ 22,000	\$ -
16	Rope Rescue Equipment	\$ -	\$ -	\$ 6,500	\$ 6,500	\$ -
17	MedVaults	\$ -	\$ -	\$ 24,000	\$ 24,000	\$ -
18	Training Software Jones & Bartlett	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -
Total		\$ 329,489	\$ 97,983	\$ 4,024,117	\$ 4,451,589	\$ -

	Compensation	Benefits	Expenses	Total	
Total Fire Requests	\$ 329,489	\$ 97,983	\$ 4,024,117	\$ 4,451,589	\$ -

(+6 FTE)

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ 372,024
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ 4,076,686
	Quality Life Experiences	\$ -
	Sustainable Growth & Economic Prosperity	\$ 2,879

Totals **\$ 4,451,589**

Traditional Allocations

	Personnel	\$ 500,589
	Operations	\$ 166,000
	Equipment	\$ 3,592,000
	Capital	\$ 193,000
Total		\$ 4,451,589
		\$ -

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **1** of **18**

Department: **42200 FIRE**
 Division: **Operations**
 FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **Add Three (3) Fire Safety Officers**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY		\$162,615	\$162,615
81180 FIRE HOLIDAY PAY		\$8,339	\$8,339
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$51,286	\$51,286
Expenses			
82250 TESTING & PHYSICALS	\$1,650	\$1,650	\$3,300
83260 UNIFORMS PURCHASED	\$3,600		\$3,600
83265 UNIFORMS, SPECIALIZED	\$8,292		\$8,292
83540 COMPUTER HARDWARE (<\$25,000)	\$5,250		\$5,250
85320 STATE FEES	\$405		\$405
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$19,197	\$223,890	\$243,087

PURPOSE / DESCRIPTION OF REQUEST

Request is to establish three (3) Fire Safety Officer positions in order to have a fire investigator, a safety officer, and fire inspector available to respond 24/7 to accomplish the department's mission. The position is key to supporting the Battalion Chief on complex incidents and providing personnel safety and accountability. Additionally, the position will provide much needed fire inspection services such as issuing tent permits, open burning requests, and after-hours inspections including numerous weekend events.

This is salary grade G amount above reflects \$54,205 1st quartile.

ALL OF THE ONE TIME COSTS WOULD BE CHARGED TO THE FACILITIES TAX ACCOUNT.

SERVICE IMPLICATION

This position is tasked with several significant roles. The department recognizes that a full-time safety officer, fire investigator, and fire inspector will not be assigned on a 24/7 basis. This position will reduce workload on current fire inspectors so they may focus on new construction. It will also improve the safety of personnel and a single position will be continuously focused on safety. Finally, an investigator will be on the scene to preserve evidence faster and begin conducting the scene investigation. All of these tasks happen on an ongoing basis. Failure to staff this position will likely result in increased false alarms, less effective fire investigations, and diverting the full attention of the existing fire inspectors for their new construction responsibilities.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 2 of 18

Department: _____ Division: _____ FranklinForward Theme: _____ Title: _____	42200 FIRE Operations A Effective and Fiscally Sound City Government Providing High Quality Service Replace Tower 1
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$1,000,000		\$1,000,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$50,000		\$50,000
83540 COMPUTER HARDWARE (<\$25,000)			\$0
89530 MACHINERY & EQUIPMENT (>\$25,000)			\$0
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON)		\$3,500	\$3,500
			\$0
TOTAL	\$1,050,000	\$8,000	\$1,058,000

PURPOSE / DESCRIPTION OF REQUEST

Tower 1 will be 18 years old when it's replacement is complete. It is currently 3 years past its replacement date. This vehicle would remain in the fleet as a reserve for 5 additional years.

FY2018 - 25% or 250,000 down payment
 FY2019 - 75% or 750,000 balance due at completion
 FY2019 - 50,000 to purchase equipment to outfit the vehicle

SERVICE IMPLICATION

To continue to delay the replacement of this vehicle jeopardizes our ability to maintain quality reserve apparatus, increases our maintenance budget, and subjects the vehicle to be unservicable due to the inability to obtain repair parts.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 3 of 18

Department: 42200 FIRE Division: Operations FranklinForward Theme: A Effective and Fiscally Sound City Government Providing High Quality Service Title: Replace Engine 2

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$425,000		\$425,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$50,000		\$50,000
83540 COMPUTER HARDWARE (<\$25,000)			\$0
89530 MACHINERY & EQUIPMENT (>\$25,000)			\$0
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON)		\$3,500	\$3,500
			\$0
TOTAL	\$475,000	\$8,000	\$483,000

PURPOSE / DESCRIPTION OF REQUEST

Engine 2 will be 14 years old when it's replacement is complete. It is currently 2 years past its replacement date. This vehicle would remain in the fleet as a reserve for 5 additional years.

FY2018 - 25% or 106,250 down payment
 FY2019 - 75% or 318,750 balance due at completion
 FY2019 - 50,000 to purchase equipment to outfit the vehicle

SERVICE IMPLICATION

To continue to delay the replacement of this vehicle jeopardizes our ability to maintain quality reserve apparatus, increases our maintenance budget, and subjects the vehicle to be unservicable due to the inability to obtain repair parts.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **4** of **18**

Department: **42200 FIRE**
 Division: **Operations**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Replace 2 LifePak 12 Cardiac Monitors**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$64,000		\$64,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$64,000	\$0	\$64,000

PURPOSE / DESCRIPTION OF REQUEST

Physio-Control provides the discontinuation dates after which they will no longer commit to repair, support or perform preventative maintenance for their product lines. The LifePak 12 discontinuation dates is September 10, 2016 or the date the product reaches eight years old. Four of our current units reached this date in September and October of 2016. We have two additional units that will reach this date in June and September of 2017. There is however an exception that if the units are covered under an existing service contract they will continue to be serviced. Our units are currently under a service contract through June 2019.

We are requesting to purchase two replacements per year over the next three years.

SERVICE IMPLICATION

If Physio-Control will not agree to extend a service contract before July of 2019 each units not replaced will have reached their discontinuation date and therefore would be unusable for medical emergencies. Each apparatus not equipped with a servicable cardiac monitor would be downgraded from Advanced Life Support to Basic Live Support status thus affecting patient survivability outcomes.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **18**

Department: **42200 FIRE**
 Division: **Operations**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Wildland Pumper (FAC TAX)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$325,000		\$325,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$50,000		\$50,000
83540 COMPUTER HARDWARE (<\$25,000)	\$15,000		\$15,000
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$26,000		\$26,000
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$3,500	\$3,500
			\$0
TOTAL	\$416,000	\$8,000	\$424,000

PURPOSE / DESCRIPTION OF REQUEST

The apparatus will replace a staffed rescue vehicle at Station 3. It will broaden the abilities of our department to provide service to wildland-urban interface areas. These areas are characterized by challenging terrain, steep grades, and narrow driveways. The new pumper will have 4-person cab, 4WD, a short wheel base and overall length for excellent maneuverability, a 1000-gpm pump with pump and roll capability, a compressed air foam system, and a 500-gallon water tank. Additionally, it will be able to respond to on any structural fire and provide ALS medical response.

SERVICE IMPLICATION

If this apparatus is not purchased it prevents Franklin from being able to serve many of the wildland/urban interface areas in the City. Additionally, it provides a second pumping apparatus to respond from Station 3 since Rescue 3 is scheduled for replacement and relocation to Station 2. This provides redundancy to the response model, allows better coverage of the response area during training, and reduces required move-ups of apparatus.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 6 of 18

Department: _____ Division: _____ FranklinForward Theme: _____ Title: _____	42200 FIRE Operations A Effective and Fiscally Sound City Government Providing High Quality Service Engine for Station 7 (FAC TAX)
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$430,000		\$430,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$90,000		\$90,000
83540 COMPUTER HARDWARE (<\$25,000)	\$10,000		\$10,000
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$26,000		\$26,000
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON)		\$3,500	\$3,500
83540 COMPUTER HARDWARE (<\$25,000)	\$5,000		\$5,000
TOTAL	\$561,000	\$8,000	\$569,000

PURPOSE / DESCRIPTION OF REQUEST

This facilities tax request will provide a fire apparatus to enhance our response capabilities in the city, and more specifically to the temporary Fire Station 7's response district. This apparatus was originally slated to be purchased and delivered concurrent with the permanent Fire Station 7 due to be completed in approximately 2 years.

SERVICE IMPLICATION

Not purchasing an apparatus for Fire Station 7 would require the utilization of one of our two reserve apparatus to cover the response area. Currently our reserve apparatus consistently remains in-service while service and repairs are performed on front line apparatus. By removing a reserve apparatus from inventory, the ability to provide an apparatus to back-fill for apparatus receiving normal service or repairs will be reduced.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 7 of 18

Department:	42200 FIRE
Division:	Operations
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Replace Tower 2

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$1,000,000		\$1,000,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$50,000		\$50,000
			\$0
			\$0
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$3,500	\$3,500
			\$0
TOTAL	\$1,050,000	\$8,000	\$1,058,000

PURPOSE / DESCRIPTION OF REQUEST

Tower 2 will be 16 years old when it's replacement is complete. It is currently 1 year past its replacement date. This vehicle would remain in the fleet as a reserve for 5 additional years.

FY2018 - 25% or 250,000 down payment
FY2019 - 75% or 750,000 balance due at completion
FY2019 - 50,000 to purchase equipment to outfit the vehicle

SERVICE IMPLICATION

To continue to delay the replacement of this vehicle jeopardizes our ability to maintain quality reserve apparatus, increases our maintenance budget, and subjects the vehicle to be unservicable due to the inability to obtain repair parts.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 8 of 18

Department: _____ Division: _____ FranklinForward Theme: _____ Title: _____	42200 FIRE Operations A Effective and Fiscally Sound City Government Providing High Quality Service Remodel Fire Station 4 Kitchen
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
89230 BUILDING IMPROVEMENTS	\$5,000		\$5,000
83510 FURNITURE, FIXTURES (<\$25,000)	\$38,000		\$38,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$43,000	\$0	\$43,000

PURPOSE / DESCRIPTION OF REQUEST

Station 4 was built in 1994. The kitchen was built to a residential standard and is not conducive to the 365 days of 3 meals a day. It is in need of new cabinets, new commercial stove and hood system.

SERVICE IMPLICATION

The stations condition will continue to detriate and become an eye sore to the many visitors that frequent this station for tours.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 9 of 18

Department: _____ Division: _____ FranklinForward Theme: _____ Title: _____	42200 FIRE Training A Effective and Fiscally Sound City Government Providing High Quality Service Training Center Addition (FAC TAX)
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
89230 BUILDING IMPROVEMENTS	\$150,000		\$150,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$150,000	\$0	\$150,000

PURPOSE / DESCRIPTION OF REQUEST

This request would add an enhanced ability to train for many types of special operations and technical rescues like confined space, urban search, high and low angle rescues and many more. As the city continues to grow, construction accidents, window washer mishaps, trench cut failures and the like become more probable. These types of rescues are extremely complex and manpower intensive requiring personnel who are continually maintaining and improving their skills. Our existing facility does not provide a means to conduct confined space training, nor does it provide for the safety of our personnel training in the other types of rescues as this addition will afford us.

SERVICE IMPLICATION

Failure to approve this enhancement would force us to continue to use uncontrolled, non city properties which raises our liability and risk. By adding this addition it will broaden our capabilities and allow for much more in-depth training on a regular basis, and thus not having to rely on outside resources for access to these needed props and fixtures. This addition would help keep our personnel on the cutting edge of the training needed to keep the City of Franklin and its citizens safe for years to come.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **18**

Department: **42200 FIRE**
 Division: **Prevention**
 FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **Add Fire Inspector Supervisor part funded by FACTAX**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY		\$53,450	\$53,450
81180 FIRE HOLIDAY PAY		\$2,586	\$2,586
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$16,811	\$16,811
Expenses			
82250 TESTING & PHYSICALS	\$550	\$550	\$1,100
83260 UNIFORMS PURCHASED	\$1,200		\$1,200
83265 UNIFORMS, SPECIALIZED	\$2,764		\$2,764
83540 COMPUTER HARDWARE (<\$25,000)	\$1,750		\$1,750
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$2,141		\$2,141
85320 STATE FEES	\$135		\$135
89520 VEHICLES (>\$25,000)	\$25,000		\$25,000
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$33,540	\$73,397	\$106,937

PURPOSE / DESCRIPTION OF REQUEST

Estimated as Grade H

This request is to add a new fire inspector supervisor. This request reflects the need to provide more support to the three (3) fire inspectors. A supervisor will help provide field level consistency and monitor dynamic new construction projects. It will also help manage the timeliness of inspections when absences occur and provide a consistent contact for BNS supervisors to coordinate project approval.

SERVICE IMPLICATION

Fire inspectors ensuring construction projects are completed in accordance with minimum fire and life safety code requirements. Even if new construction projects were to slow in the future, fire inspectors continue to enforce code requirements in all existing buildings in Franklin.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **11** of **18**

Department:	42200 FIRE
Division:	Fire Prevention
FranklinForward Theme:	Sustainable Growth & Economic Prosperity
Title:	Reclassification of Assistant Fire Marshal Position

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY		\$2,752	\$2,752
81180 FIRE HOLIDAY PAY		\$127	\$127
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$864	\$864
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$3,743	\$3,743

PURPOSE / DESCRIPTION OF REQUEST

This request is to change the pay grade of one (1) Assistant Fire Marshal to exempt status in pay grade I. The exempt status better reflects the independent nature of the work performed and allows more flexibility to accomplish the department's goals in emergency response. Secondly, there are three pay grades between the Deputy Chief supervising this position. This change creates a more logical hierarchy and recognizes the importance of the AFM position within the division.

The AFM is currently tasked primarily to new development reviews through the Development Review Team. Additionally it creates a clear second in command for daily decision making that is commensurate with the responsibilities of the Fire Marshal.

SERVICE IMPLICATION

Service implication is overtime costs increase and a lack of a defined hierarchy within Fire Prevention. Additionally, this request is related to a PER to add a Fire Inspector Supervisor which should be classified above Fire Inspector (Grade G) and would be in the same Grade as the current AFM position (Grade H).

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 12 of 18

Department:	42200 FIRE
Division:	Operations
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Apparatus Vehicle Camera System

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$24,500		\$24,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$24,500	\$0	\$24,500

PURPOSE / DESCRIPTION OF REQUEST

An apparatus camera system will enhance safe vehicle operations by providing sight in areas that are considered blind spots. This system would also perform automatic recordings and can be used to protect the employee and the city against frivolous lawsuits as a result of a vehicle accident. The camera system will also be used in emergency operations to provide greater firefighter safety, more effective elevated water system management and enhanced situational awareness by providing for an aerial view of the incident scene by the incident commander and those operating the apparatus.

The request is to outfit our three tower trucks and our Battalion Chief's Vehicle.

SERVICE IMPLICATION

Failure to fund this request puts our apparatus operators at greater risk for accidents and reduces the ability of the city to refute actions that occurred during vehicle accidents. Apparatus Operators will continue to experience blind spots that hamper safe vehicle operation. In addition, the ability to provide live video of fireground operations to the Incident Commander will not be possible.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **13** of **18**

Department: **42200 FIRE**
 Division: **Training**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Add Two (2) Training Instructors**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY		\$95,020	\$95,020
81180 FIRE HOLIDAY PAY		\$4,600	\$4,600
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$29,886	\$29,886
Expenses			
82250 TESTING & PHYSICALS	\$1,100	\$1,100	\$2,200
83260 UNIFORMS PURCHASED	\$2,400		\$2,400
83265 UNIFORMS, SPECIALIZED	\$5,528		\$5,528
83540 COMPUTER HARDWARE (<\$25,000)	\$3,500		\$3,500
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$4,282		\$4,282
85320 STATE FEES	\$270		\$270
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$17,080	\$130,606	\$147,686

PURPOSE / DESCRIPTION OF REQUEST

Request is to establish two (2) Fire Training Instructor positions in order to provide a more consistent training across all divisions and shifts. The position is key to supporting the Battalion Chief of training on accomplishing the department's vision of "Service Through Excellence" as it relates to training. Additionally, the position will provide much needed assistance and/or guidance for creating curriculum, consistence presentation of training and expansion of our technical rescue/special operation programs to meet the needs of our growing city and need for specialized service. We currently utilize on shift personnel to help fill these needed positions when the shift staffing allows. There have been many times in the past when training was cancelled due to shift staffing. Last year the Training Division used a minimum of two on shift instructors for (31) weeks and at least four on shift instructors for (12) weeks. These two positions would be utilized all 52 weeks of the year and would allow for a much improved training program and improved service provided to both internal and external customers.

This is salary grade G, amount above reflects min.

ALL ONE TIME COSTS COULD BE CHARGED TO FACILITIES

SERVICE IMPLICATION

This position is tasked with several significant roles. The department recognizes that two full-time instructor positions are needed in order to make necessary improvements to keep up with the needs of our growing city. This position will reduce workload on current training personnel as well as the use of shift personnel as instructors. It will also improve the safety of personnel during training exercises and provide a more consistent message. All of these tasks happen on an ongoing basis. With the increase in call volume, personnel, response area, equipment, stations, responsibilities, training initiatives, etc., the ability for the current training staff to manage a training program of this size would create a considerable strain on the individuals and on our quality of training as a whole.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 14 of 18

Department:	42200 FIRE
Division:	Operations
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Large Highway Vehicle Stabilization Kit

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$15,000		\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$15,000	\$0	\$15,000

PURPOSE / DESCRIPTION OF REQUEST

This request is to purchase a Highway Vehicle Stabilization Kit that will allow us to safely stabilize heavy highway loads. Our current comparable equipment only allows us to stabilize up to 10,000 lbs. which is designed for passenger car wrecks and lighter loads. This equipment will allow us to stabilize loads up to 80,000 lbs. with a 4:1 safety factor and would be used to safely stabilize tractor trailers, dump trucks, concrete trucks, heavy equipment and the like. Beyond heavy highway loads these struts have valuable application in temporary structure stabilization.

SERVICE IMPLICATION

Failure to fund this request will require us to operate on incidents involving unstable loads of greater than 10,000 lbs. without the means to safely and efficiently stabilize them. Our personnel will be subject to increased risks while operating at these incidents and our liability will increase.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 15 of 18

Department:	42200 FIRE
Division:	Operations
FranklinForward Theme:	A Safe, Clean, Livable City
Title:	Extractor & Dryer for Fire Training Center

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY			\$0
81180 FIRE HOLIDAY PAY			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83500 EQUIPMENT (<\$25,000)	\$12,000		\$12,000
83500 EQUIPMENT (<\$25,000)	\$6,300		\$6,300
89230 BUILDING IMPROVEMENTS	\$3,700		\$3,700
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$22,000	\$0	\$22,000

PURPOSE / DESCRIPTION OF REQUEST

The purpose of this request is to aid in the overall safety and wellness of our firefighters. Currently the city maintains 3 washer/extractors for turnouts in the city. One of those being the newest NFPA compliant model. One of the biggest threats to the health and wellness of our firefighters is the carcinogens left behind after fires on their turnouts. These industrial washers and dryers are designed in conjunction with turnout manufacturers to clean the gear of these toxins while still protecting the integrity of the gear for firefighting.

The expansion of this program will allow firefighters more access to wash their gear and to remove the toxins. It will give the fire department the ability to wash more gear at one time, currently you can wash up to two sets at a time, thus cutting down the need for a second set of gear for firefighters. The expansion of this program along with the plymovent systems as well as the peer fitness program is designed to keep our firefighters healthier and keeping medical and insurance cost down.

SERVICE IMPLICATION

Failure to fund this program is causing longer turnaround times to get firefighter turnouts washed and returned to service. This causes personnel to have to wear backup or reserve sets of gear. Along with the chance that firefighters may go without washing their gear due to the availability of the washer.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 16 of 18

Department: _____ Division: _____ FranklinForward Theme: _____ Title: _____	42200 FIRE Operations A Effective and Fiscally Sound City Government Providing High Quality Service
	Rope Rescue Training Equipment

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
81110 REGULAR PAY			\$0
81180 FIRE HOLIDAY PAY			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83500 EQUIPMENT (<\$25,000)	\$6,500		\$6,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$6,500	\$0	\$6,500

PURPOSE / DESCRIPTION OF REQUEST

This request is to outfit the department with a training cache of rope rescue equipment that can be utilized without the wear and tear on the equipment used for life safety. Currently, we use the same equipment for training that is used in actual emergencies. This causes, due to the training requirements and number of personnel, a lot of unneeded use on equipment.

By funding this request we will purchase basic equipment for the training center and use it during the training cycle through the year of recertifying our personnel. This will also keep fire units inservice without having to report to the training center and standby for rope training.

SERVICE IMPLICATION

If this purchase goes unfunded we will continue to rely on our life safety equipment for training. Thus running the risk of damaging that equipment in training without the ability to replace it if needed.

Department:	42200 FIRE
Division:	Operations
ward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	MedVaults

REQUESTED PROGRAM ENHANCEMENT FUNDING

PURPOSE / DESCRIPTION OF REQUEST

SERVICE IMPLICATION

1/23/2017

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **18** of **18**

Department:	42200 FIRE
Division:	Operations
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Training Software

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
81110 REGULAR PAY			\$0
81180 FIRE HOLIDAY PAY			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
<u>Expenses</u>			
83550 COMPUTER SOFTWARE (<\$25,000)	\$10,000		\$10,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$10,000	\$0	\$10,000

PURPOSE / DESCRIPTION OF REQUEST

The fire department purchases bound editions of books required for classes and training for all fire stations. The purpose of this request is to move this information to a digital platform allowing firefighters more ability and access to this information. By going to these books digitally firefighters can access this material via computer, tablet or smartphone instantly without having to worry about the books availability. The station library is currently out of date. This program will allow us to not only update the library but also expand it usage.

SERVICE IMPLICATION

By not funding this program we will continue to limit the number of personnel who can use the text at a time. All TFACA classes now use the Jones and Bartlett text. Our personnel do not have access to the most current text and manuals.



City of Franklin, Tennessee

FY 2018 Operating Budget Request

Police Department

Chief Deborah Y. Faulkner, EdD



City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
- Program Enhancements**



City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Purpose of Department

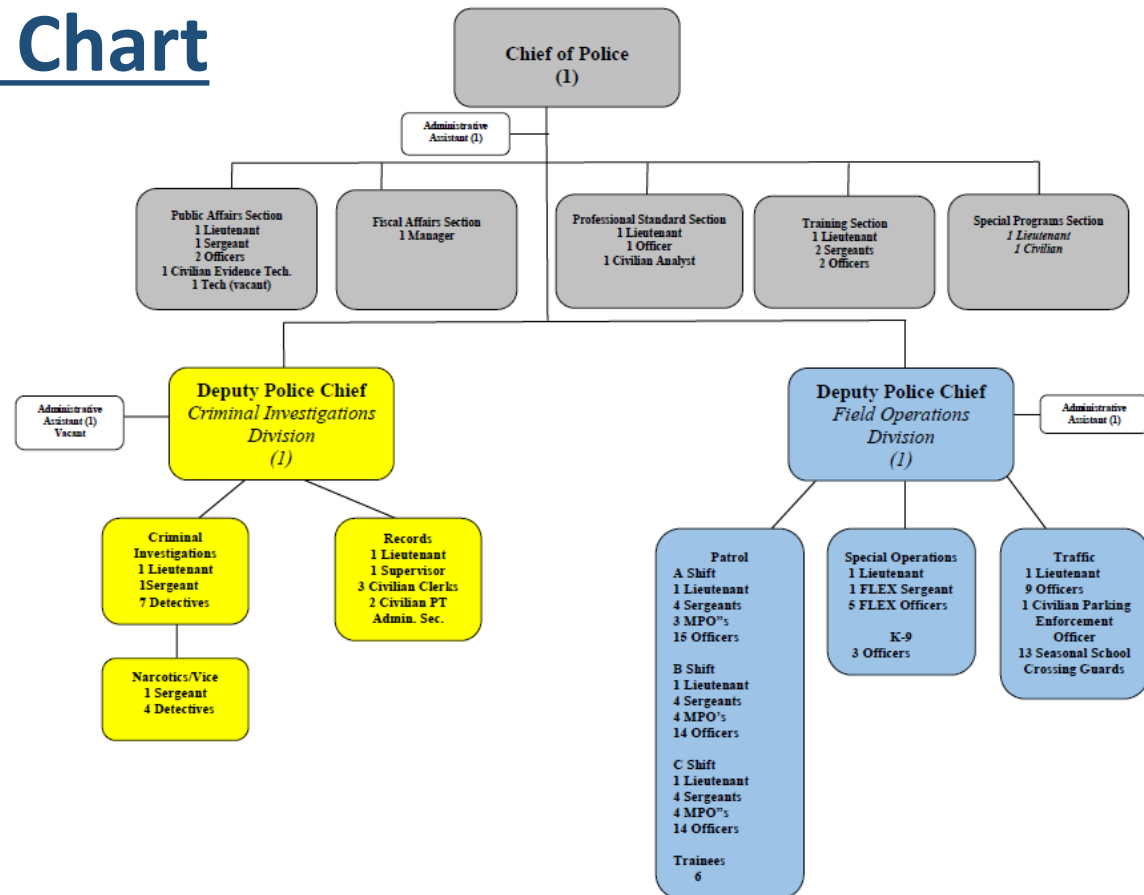
Our Mission: To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and, providing crime prevention information to various groups throughout the community.

City of Franklin, Tennessee - FY 2018 Budget Request Police Department

Organization Chart

under review





City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Base Budget Request: Personnel

Actual 2015	Actual 2016	Budget 2017	Estd 2017	Proposed 2018	Difference	
					\$	%
10,937,678	11,452,712	12,154,808	11,710,778	11,719,923	(434,885)	-3.6%

Proposed level-service budget is \$11,719,923

Decrease due to the transfer of funds from “Salaries & Wages” to “Other Contractual Services,” in the Operations budget.



City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Base Budget Request: Operations

Actual 2015	Actual 2016	Budget 2017	Estd 2017	Proposed 2018	Difference	
					\$	%
2,722,915	2,717,840	3,194,475	3,608,998	3,633,188	438,713	13.7%

Proposed level-service budget is \$3,633,188

Increase in level-service budget for operations is due to budgeting for the annual payment to Williamson County for the cost of dispatcher positions.



City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Program Enhancement Requests

- 1. Marked Patrol Units**
- 2. Unmarked Units**
- 3. SWAT Mobile Command Center**
- 4. Vehicle Maintenance**
- 5. Virtual Training Equipment**
- 6. Badges**
- 7. Copiers**
- 8. Overtime**
- 9. Traffic Motorcycle**



City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Program Enhancement Requests

Type	Number of Requests	Total Cost
Vehicles and Vehicle Maintenance	5	\$1,132,394
Personnel	1	\$101,602
Equipment	3	\$266,000
Total	9	\$1,499,996

City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Virtual Training Equipment

- Includes a list of pre-programmed scenarios
- Includes the ability to write new scenarios
- Will augment training and reinforce hands-on vehicle operations and decision making.
- Can (and has) reduced the number of property damage accidents that officers will be involved in.



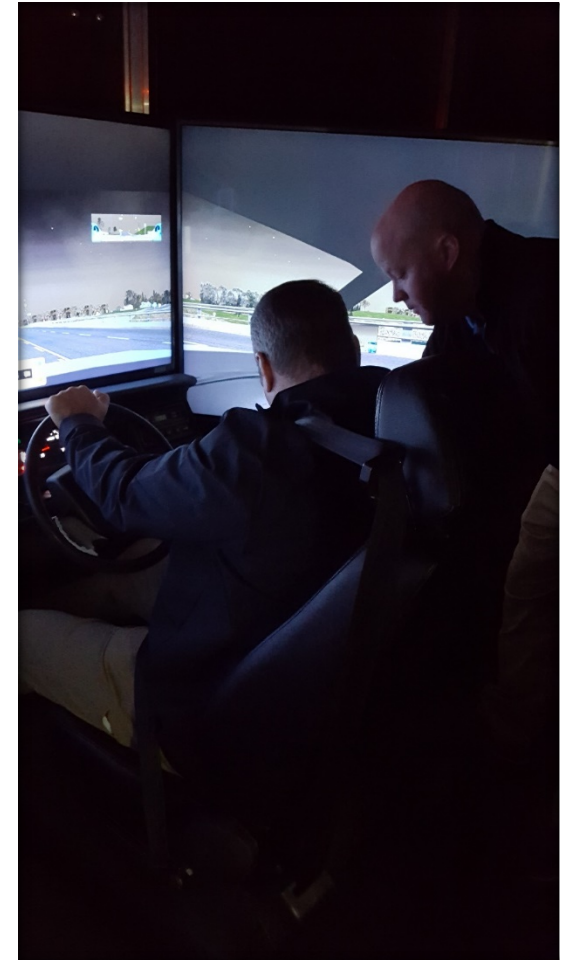
Pictured: FAAC LE1000 Driving Simulator

City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Virtual Training Equipment

- Here you can see Sgt. Simpkins in the simulator, and the instructor giving instruction on how to operate the system.
- The “cockpit” is that of a Ford Crown Victoria.

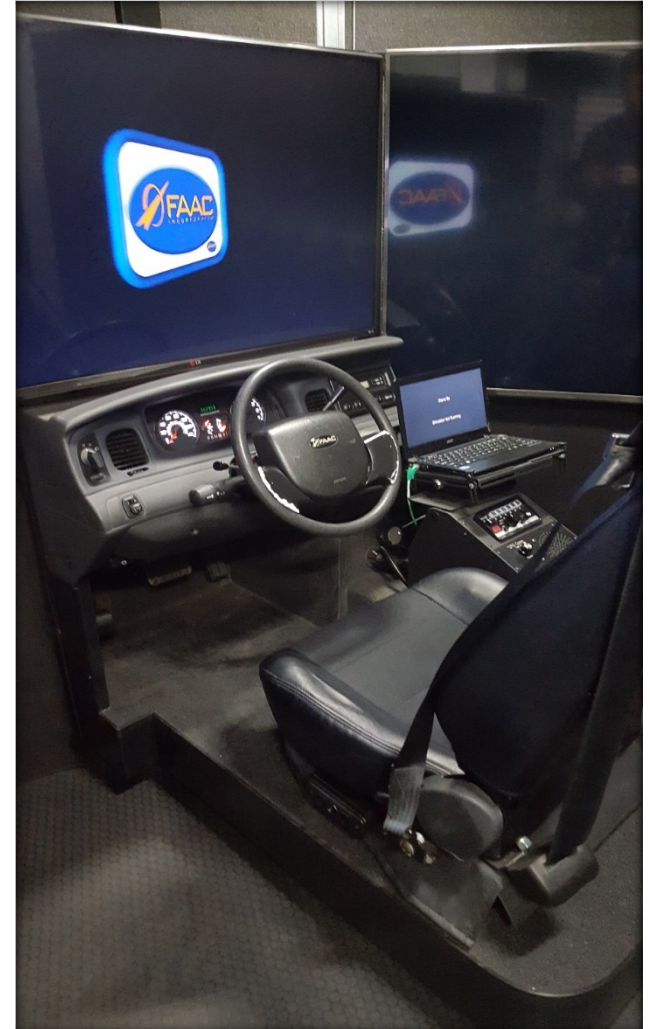


City of Franklin, Tennessee - FY 2018 Budget Request

Police Department

Virtual Training Equipment

This image shows the “cockpit”, as well as 2 of the 3 large LED flat screens that surround the student in the simulator.



City of Franklin, Tennessee - FY 2018 Budget Request **Police Department**

Virtual Training Equipment





PROFESSIONAL

PROGRESSIVE

RESPONSIVE





PROFESSIONAL

PROGRESSIVE

RESPONSIVE





PROFESSIONAL

PROGRESSIVE

RESPONSIVE





City of Franklin, Tennessee

FY 2018 Operating Budget

Police

Chief Deborah Y. Faulkner, EdD

Budget Summary - Overall

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Personnel	10,937,678	11,452,712	12,154,808	11,710,778	11,719,923	(434,885)	-3.6%
Operations	2,722,915	2,717,840	3,194,475	3,810,396	3,633,188	438,713	13.7%
Capital	87,500	0	0	30,649	0	0	0.0%
Total	13,748,093	14,170,552	15,349,283	15,551,823	15,353,111	3,828	0.0%

Budget Summary - By Division

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Administration	N/A Breakout between Divisions begins FY 2016		4,267,753	4,125,490	4,836,112	568,359	13.3%
Operations			7,735,926	7,905,054	7,788,938	53,012	0.7%
CID			3,345,604	3,521,279	2,728,060	(617,544)	-18.5%
Total			15,349,283	15,551,823	15,353,111	3,828	0.0%

Mission

To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.



Departmental Summary

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and, providing crime prevention information to various groups throughout the community.

The department will continue its community based approach towards solving crime and quality of life issues. Not only does the department cover all special events in order to create a safe environment for our citizens to enjoy, but also maintains a high degree of efficiency with the day-to-day operation in responding to calls for service.

Objectives for 2018

- Maintain a low crime rate
- Continue to keep the case clearance rate above the national average
- Continue building community partnerships
- Maintain the budgeted staffing level
- Provide training that will move the department from good to great
- Continue to work with the Governor's Highway Safety Office on various traffic and DUI enforcement initiatives to reduce vehicular crashes



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

The Franklin Police Department will establish performance standards that help surpass current levels of low crime.

Goal: The violent crime rate in Franklin will remain no more than half of the national average and decrease by 3% annually.

Benchmarks: The National Violent Crime Rate for 2011 was 386 per 100,000 residents. The Violent Crime Rate in Franklin was 166 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: The property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.

Benchmarks: The Property Crime Rate Nationally was 2,908 per 100,000 residents. The Property Crime Rate in Franklin was 1,710 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: Franklin Police will establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.

Benchmarks: The National Clearance Rate for Violent Crimes in 2011 was 47 percent. The Violent Crime Clearance in Franklin was 76 percent (FBI, Crime in America, Uniform Crime Report).

Benchmarks: Nationally, the Property Crime Clearance rate was 18.6 percent .The Property Crime Clearance rate in Franklin was 33 percent (FBI, Crime in America, Uniform Crime Report).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

	2014	2015	2016	2017*	2018*
Calls for service	67709	65347	67085	^	^
Number of Alarm Calls	2543	2559	3626	^	^
Number of Offenses	2629	4323	4322	^	^
Number of Arrest	3169	2667	2536	^	^
Group A Crimes per 100,000	39.446	43.137	47.085	^	^
TIBRS Type A crimes	2618	2863	3125	^	^
TIBRS Type A crimes / 1,000 Population	39	43	47	^	^



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

	Tennessee Statewide Benchmarking Average	112	106	107	TBD	TBD
	TIBRS Type B crimes	2275	1931	1767	^	^
	Total traffic accidents	2433	2507	2651	^	^
	Public property accidents	2282	2449	2312	^	^
	Public property accidents / 1,000 population	34.4	36.9	34.8	^	^
	Tennessee Statewide Benchmarking Average	43.4	48.7	45.5	TBD	TBD
	Number of FTEs	143	143	143	143	143
	Number of budgeted, full-time, sworn officers	129	128	128	128	128
	Number of support personnel (excludes jail and dispatch)	12	26	14	14	14
	Number of volunteers	15	15	14	14	14
	Number of reserve officers	N/A	N/A	N/A	N/A	N/A
	Police FTE per 1,000 Population	2.16	2.16	2.17	2.04	2.04
	Tennessee Statewide Benchmarking Average	2.96	2.95	2.72	TBD	TBD
	Average training hours taken by individual sworn employees	60	58	50	50	50
	Number of Police Vehicles	167	155	155	155	155
	Reported peak service population	100,000-150,000	100,000-150,000	100,000-150,000	100,000-150,000	100,000-150,000

Efficiency Measures

		2014	2015	2016	2017*	2018*
	Total Per Capita Costs	\$ 234	\$ 234	\$ 236	\$ 222	\$ 219
	Tennessee Statewide Benchmarking Average	\$ 259	\$ 258	\$ 253	TBD	TBD
	Calls per Sworn Officer	525	511	524	^	^
	Tennessee Statewide Benchmarking Average	622	665	582	TBD	TBD
	Public Property accidents per FTE	15.96	17.13	16.06	^	^
	Tennessee Statewide Benchmarking Average	14.24	16.29	TBD	TBD	TBD
	Cost per Call for Service	\$ 229	\$ 238	\$ 234	^	^
	Tennessee Statewide Benchmarking Average	\$ 180	\$ 174	\$ 184	TBD	TBD

Outcome (Effectiveness) Measures

		2014	2015	2016	2017*	2018*
	Traffic Accidents with Injury as a Percentage of Total Traffic Accidents	15.37%	13.36%	12.79%	^	^
	Tennessee Statewide Benchmarking Average	17.57%	15.76%	14.42%	TBD	TBD
	**Maintain violent crime rate in Franklin at least half of the national average and decrease by 3% annually. (# per 100,000 pop.)					
	Violent Crime Rate in Franklin	99	151	TBD	TBD	TBD
	Violent Crime Rate Nationally	366	373	TBD	TBD	TBD
	Franklin as a % of National	27.1%	40.5%	TBD	TBD	TBD
	Target (50% of National) (Source: CJIS Reports, FBI)	41.0%	38.0%	38.0%	38.0%	38.0%
	Meets target?	Yes	Yes/No	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

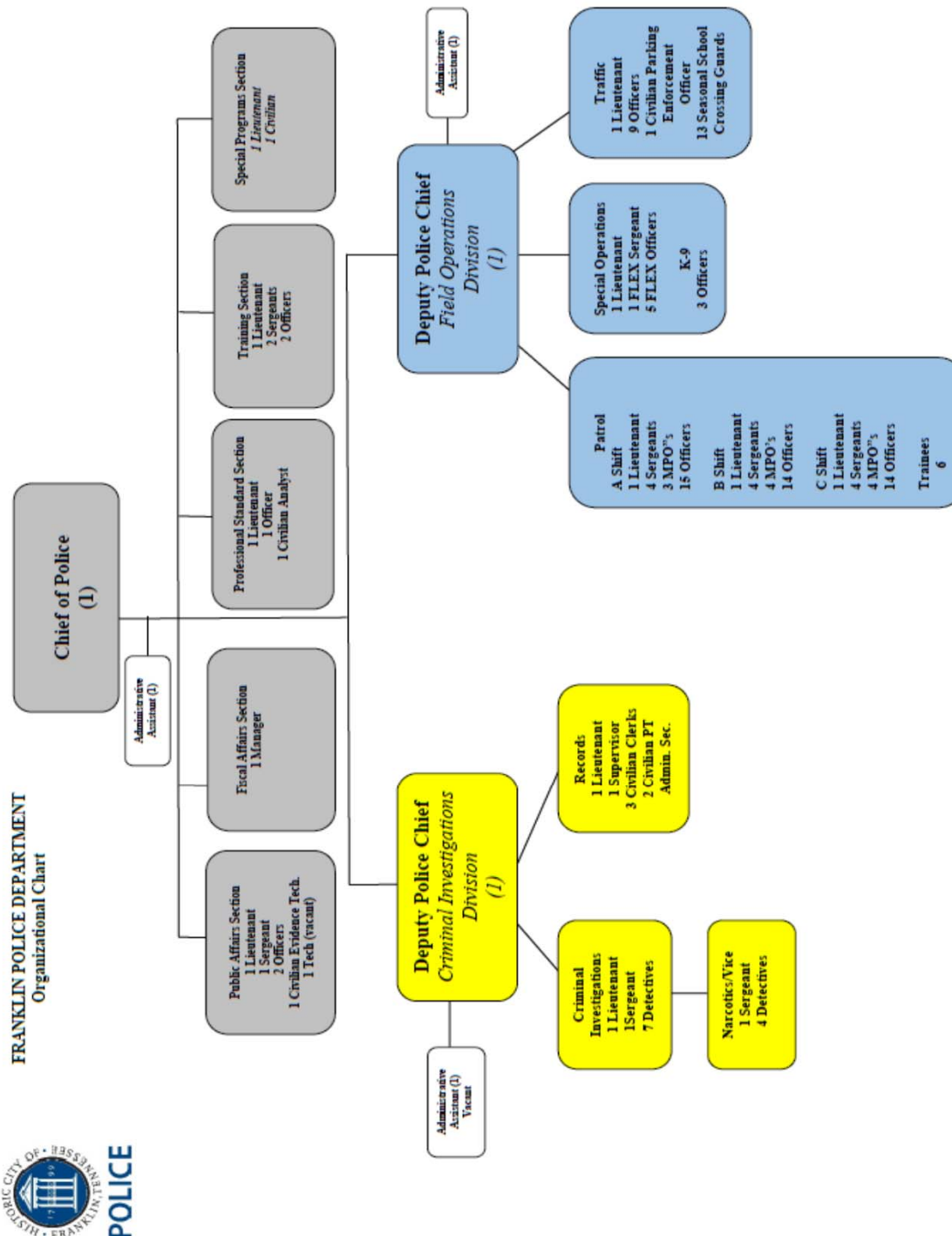
	**Maintain property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.					
	Property Crime Rate in Franklin	990	1058	TBD	TBD	TBD
	<i>Property Crime Rate Nationally</i>	<i>2596</i>	<i>2487</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>
	Franklin as a % of National	38.1%	42.5%	TBD	TBD	TBD
	Target	41.0%	38.0%	38.0%	38.0%	38.0%
	Meets target?	Yes	Yes/No	TBD	TBD	TBD
	**Establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.					
	Violent Crime Clearance in Franklin	78.0%	65.0%	80%	TBD	TBD
	<i>National Clearance Rate for Violent Crimes</i>	<i>47.4%</i>	<i>46.0%</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>
	Target (National x 1.5)	71.1%	68.1%	TBD	TBD	TBD
	Meets target?	Yes	No	TBD	TBD	TBD
	Franklin Property Crime Clearance Rate	64%	38%	20%	TBD	TBD
	<i>National Property Crime Clearance Rate</i>	<i>20.2%</i>	<i>19.4%</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>
	Target (National x 1.5)	30.3%	27.3%	TBD	TBD	TBD
	Meets target?	Yes	Yes	TBD	TBD	TBD
	Overall Clearance Rate	57.0%	54.0%	40.0%	TBD	TBD

*FY 2017 & 2018 Measures estimated

Calendar Year data. All other data provided is Fiscal Year **except Crime and Clearance Rates.

^ No data forecast. It is the policy of the Franklin Police Department not to forecast crime/accident data.

Organizational Chart - under review





City of Franklin, Tennessee

FY 2018 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Sworn Officers											
Police Chief	Grade M	1	0	1	0	1	0	1	0	1	0
Police Deputy Chief	Grade K	3	0	2	0	2	0	2	0	2	0
Field Operations Captain	Grade J	0	0	0	0	1	0	1	0	1	0
Police Lieutenants	Grade I	9	0	9	0	10	0	10	0	10	0
Police Sergeant	Grade G	20	0	20	0	18	0	18	0	18	0
Detective/Master Patrol	Grade F	15	0	27	0	27	0	27	0	27	0
Police Officers	Grade E	80	0	68	0	68	0	70	0	70	0
Police Officer (R&D)	Grade E	1	0	1	0	1	0	0	0	0	0
Non-Sworn Personnel											
Fiscal Affairs Manager	Grade H	0	0	1	0	1	0	1	0	1	0
Crime Analyst	Grade F	0	0	0	0	0	0	1	0	1	0
Digital Records Technician	Grade F	0	0	0	0	1	0	1	0	1	0
Asst. Comm. Super.*	Grade E	1	0	1	0	1	0	0	0	0	0
Records Supervisor	Grade E	1	0	1	0	1	0	1	0	1	0
Sr. Communications Officer*	Grade E	3	0	3	0	3	0	0	0	0	0
Admin. Asst.	Grade D	4	0	4	0	4	0	3	0	3	0
Comm. Center Support Coord.	Grade D	1	0	1	0	1	0	1	0	1	0
Evidence Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Communications Officer*	Grade D	12	0	12	0	12	0	0	0	0	0
Administrative Secretary	Grade B	0	2	0	2	0	2	0	2	0	2
Records Clerk	Grade B	3	0	3	0	3	0	3	0	3	0
Parking Enforcement officer	Grade B	1	0	1	0	1	0	1	0	1	0
School Patrol (Part-time)	Grade A	0	18	0	11	0	11	0	11	0	11
Total Authorized Staffing		156	20	156	13	157	13	142	13	142	13

Positions by Division

Administration	N/A Breakout between	8	0	9	0	15	0	17	0
Patrol		88	11	88	11	97	11	97	11
CID		60	2	60	2	30	2	28	2
Total Authorized Staffing		156	13	157	13	142	13	142	13

The City continues to provide for salary costs of 14 communications employees who were transferred to Williamson County in November 2016.



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget - Overall

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	8,039,193	8,338,506	8,759,380	8,301,362	8,045,981	(713,399)	-8.1%
Officials Fees	3,200	800	3,200	800	3,200	-	0.0%
Employee Benefits	2,895,285	3,113,406	3,392,228	3,408,616	3,670,742	278,514	8.2%
Total Personnel	10,937,678	11,452,712	12,154,808	11,710,778	11,719,923	(434,885)	-3.6%
Operations							
Transportation Services	9,347	14,007	13,882	14,843	14,090	208	1.5%
Operating Services	92,058	75,637	44,593	69,341	45,299	706	1.6%
Notices, Subscriptions, etc.	41,182	48,512	31,242	35,749	31,711	469	1.5%
Utilities	454,737	450,006	484,071	478,894	490,214	6,143	1.3%
Contractual Services	300	43,845	-	515,923	515,000	515,000	0.0%
Repair & Maintenance Services	255,128	252,883	198,580	345,337	201,559	2,979	1.5%
Employee programs	98,803	149,553	136,662	137,591	138,712	2,050	1.5%
Professional Development/Travel	2,632	739	-	1,053	-	-	0.0%
Office Supplies	29,748	27,571	23,243	23,192	23,592	349	1.5%
Operating Supplies	178,381	352,790	288,749	327,143	285,900	(2,849)	-1.0%
Fuel & Mileage	274,572	192,134	217,000	216,096	228,342	11,342	5.2%
Machinery & Equipment (<\$25,000)	131,607	156,642	521,430	278,423	521,233	(197)	0.0%
Repair & Maintenance Supplies	10,536	4,940	18,494	23,257	18,771	277	1.5%
Operational Units	86,458	86,871	73,525	57,322	74,628	1,103	1.5%
Property & Liability Costs	504,395	418,971	493,935	639,066	493,935	0	0.0%
Rentals	4,430	4,295	5,253	3,965	5,332	79	1.5%
Permits	-	15	-	-	-	-	0.0%
Other Business Expenses	3,398	(20)	2,588	1,000	2,627	39	1.5%
Debt Service and Lease Payments	545,203	438,449	641,228	642,201	542,243	(98,985)	-15.4%
Total Operations	2,722,915	2,717,840	3,194,475	3,810,396	3,633,188	438,713	13.7%
Capital	87,500	-	-	-	-	-	0.0%
Total Police Department	13,748,093	14,170,552	15,349,283	15,521,174	15,353,111	3,828	0.0%

Notes & Objectives

-The budget includes funding originally from an FY 2015 Program Enhancement for Body Cameras that have not been purchased yet.

-The overall reduction in Operations is due to expiring Program Enhancements from FY 2017 as well as a reduction in budgeted lease payments per the Finance Department.



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget - Administration Division

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	N/A Breakout	1,056,221	920,641	943,602	1,010,249	89,608	9.7%
Officials Fees	between	800	3,200	800	3,200	-	0.0%
Employee Benefits	Divisions begins FY 2016	2,820,545	412,949	364,239	461,055	48,106	11.6%
Total Personnel	-	3,877,566	1,336,790	1,308,641	1,474,503	137,713	10.3%
Operations							
Transportation Services		11,781	13,882	14,705	14,090	208	1.5%
Operating Services		72,468	37,093	60,000	37,649	556	1.5%
Notices, Subscriptions, etc.		44,151	31,242	31,106	28,711	(2,531)	-8.1%
Utilities		449,961	484,071	478,894	490,214	6,143	1.3%
Contractual Services	N/A	19,763	-	105	515,000	515,000	0.0%
Repair & Maintenance Services	Breakout	252,606	198,580	345,297	201,559	2,979	1.5%
Employee programs	between	35,413	24,071	25,000	24,432	361	1.5%
Professional Development/Travel	Divisions	739	-	50	-	-	0.0%
Office Supplies	begins FY	26,204	23,243	23,000	23,592	349	1.5%
Operating Supplies	2016 - Detail	279,383	216,399	254,793	203,370	(13,029)	-6.0%
Fuel & Mileage	provided on	192,134	217,000	216,000	228,342	11,342	5.2%
Machinery & Equipment (<\$25,000)	Overall	119,859	513,530	269,880	521,233	7,703	1.5%
Repair & Maintenance Supplies	Summary	2,464	18,494	19,476	18,771	277	1.5%
Operational Units	page for	33,214	10,353	10,353	10,508	155	1.5%
Property & Liability Costs	department	414,352	493,935	390,375	493,935	0	0.0%
Rentals		4,295	5,253	3,965	5,332	79	1.5%
Permits		15	-	-	-	-	0.0%
Other Business Expenses		(20)	2,588	1,000	2,627	39	1.5%
Debt Service and Lease Payments		438,449	641,228	642,201	542,243	(98,985)	-15.4%
Total Operations	-	2,397,231	2,930,962	2,786,200	3,361,609	430,646	14.7%
Capital	-	-	-	30,649	-	-	0.0%
Total Administration Division	-	6,274,797	4,267,752	4,125,490	4,836,112	568,360	13.3%

Notes & Objectives

-Reduction in Employee Benefits is due to transferring some funds from "Clothing Allowance" to "Uniforms Purchased," which is an Operations line.

-Reduction in "Notices, Subscriptions, etc." is due to transferring a portion of the funds allocated to "Dues and Memberships" from the Administration budget into the CID and Field Operations budgets.

-Increase in "Fuel & Mileage" is due to forecasted fuel consumption at the price per gallon rate provided by the Finance Dept.

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY		993,535	923,146	493,856	910,470	1,017,356	1,058,050	1,100,372
81120	OVERTIME PAY		60,448	27,500	14,360	33,132	27,500	28,875	30,319
81130	COURT OVERTIME PAY		2,238	1,000			1,000	1,050	1,103
81199	VACANCY ADJUSTMENT			(31,005)			(35,607)	(37,032)	(38,513)
= XWAGE	TOTAL WAGES		1,056,221	920,641	508,216	943,602	1,010,249	1,050,943	1,093,281
81250	JUDICIAL COMMISSION-WARRANTS		800	3,200		800	3,200	3,200	3,200
= XOFF	TOTAL OFFICIALS FEES		800	3,200		800	3,200	3,200	3,200
= 81410	FICA (EMPLOYER'S SHARE)		83,381	67,767	37,372	69,618	77,259	80,941	84,178
= 81420	MEDICAL PREMIUMS		1,870,144	1,77,462	953,846	1,77,462	195,209	214,730	236,203
= 81430	GROUP INSURANCE PREMIUMS		150,132	14,272	73,524	14,106	16,552	17,380	18,249
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS		(42,671)	(37,915)	(16,484)	(30,170)	(42,199)	(46,419)	(51,061)
! 81450	RETIREMENT CONTRIBUTIONS		676,100	103,026	51,594	103,188	118,666	130,533	143,586
81455	DEFERRED COMP MATCH		5,734	2,327	3,208	6,614	6,945	7,292	7,657
81460	UNEMPLOYMENT CLAIMS			5,000	3,323		5,000	5,250	5,513
81470	WORKERS COMPENSATION PREMIUMS		76,099	77,260	19,671	19,671	81,123	85,179	89,438
81475	WORKERS COMPENSATION CLAIMS		(356)						
81481	CLOTHING ALLOWANCE		1,982	3,750	765	3,750	2,500	2,625	2,756
81490	MOVING EXPENSES								
= XBEN	TOTAL BENEFITS		2,820,545	412,949	1,126,819	364,239	461,055	497,511	536,519
= XPER	TOTAL PERSONNEL		3,877,566	1,336,790	1,635,035	1,308,641	1,474,504	1,551,654	1,633,000
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES		5,860	6,315	4,080	7,105	6,410	6,538	6,669
82120	FREIGHT FOR INBOUND PURCHASED ITEMS		48						
82130	VEHICLE LICENSES & TITLES		153	1,067		100	1,083	1,105	1,127
82140	VEHICLE TOW-IN SERVICES		5,720	6,500	2,959	7,500	6,598	6,729	6,864
= XTFC	TOTAL TRANSPORTATION CHARGES		11,781	13,882	7,039	14,705	14,091	14,372	14,660
82210	PRINTING & COPYING SERVICES, OUTSOURCED		5,231	5,177	4,546	8,000	5,255	5,360	5,467
82240	TRANSCRIPTION FEES		159		248				
82250	TESTING & PHYSICALS		38,103	5,075	10,359	14,000	5,151	5,254	5,359
82260	INVESTIGATIVE POLYGRAPHS		3,300		900				
82270	UNIFORM RENTAL & SERVICES		24,653	21,741	12,488	30,000	22,067	22,508	22,959
82280	OTHER OPERATING SERVICES		1,022	5,100	7,044	8,000	5,177	5,280	5,386
= XOSV	TOTAL OPERATING SERVICES		72,468	37,093	35,585	60,000	37,650	38,402	39,171
82310	LEGAL NOTICES		1,134	1,035	976	2,000	1,051	1,072	1,093
82320	CITIZENS ACADEMIES		4,703	10,353	2,674	6,000	10,508	10,718	10,933
82330	DUES FOR MEMBERSHIPS		4,393	7,105	3,341	6,000	4,212	4,296	4,382
82340	PROFESSIONAL STANDARDS / ACCREDITATION		21,354	2,030	4,135	8,000	2,060	2,102	2,144
82350	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)		1,987	2,071	570	2,071	2,102	2,144	2,187
82360	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		1,137	1,035	172	1,035	1,051	1,072	1,093
82390	PUBLICATIONS, NON-TRAINING		9,443	7,613	2,638	6,000	7,727	7,882	8,039
= XNPS	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY		44,151	31,242	14,506	31,106	28,711	29,286	29,871
82410	ELECTRIC SERVICE		168,064	186,613	75,670	189,366	189,412	193,200	197,064
82420	WATER & SEWER SERVICE		3,740	10,180	3,800	7,200	10,536	10,747	10,962
82430	STORMWATER SERVICE		1,037	1,890	530	1,272	1,890	1,928	1,966

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
82435	SOLID WASTE SERVICE	1,710	2,040	2,040	1,400	3,360	2,040	2,081	2,122
82440	NATURAL GAS SERVICE	1,024	1,147	1,380	554	1,260	1,449	1,478	1,508
82450	TELEPHONE SERVICE	10,393	9,747	11,258	4,672	9,600	11,427	11,655	11,889
82451	800 MHZ ACCESS LINE SERVICE	18,987	20,913	21,540	10,233	20,466	21,863	22,300	22,746
82455	CELLULAR TELEPHONE SERVICE	53,471	58,815	65,700	25,663	57,000	66,686	68,109	69,380
82470	INTERNET & RELATED SERVICES	10,339	11,159	13,900	7,636	12,000	14,109	14,391	14,678
82480	9-1-1 CHARGES	80,086	87,367	87,370	43,683	87,370	87,370	89,117	90,900
82481	CDPD CHARGES	61,385	85,698	82,200	38,433	90,000	83,433	85,102	86,804
=	TOTAL UTILITIES	389,272	449,961	484,071	212,274	478,894	490,215	500,108	510,019
82510	COMPUTER SERVICES	15,244	12,857						
82520	LEGAL SERVICES								
82560	CONSULTANT SERVICES	150	6,906						
82599	OTHER CONTRACTUAL SERVICES	100			105	105	515,000	530,000	545,000
=	TOTAL CONTRACTUAL SERVICES	15,494	19,763		105	105	515,000	530,000	545,000
+ 82610	VEHICLE REPAIR & MAINTENANCE SERVICES		181,999	113,883	131,172	280,297	115,591	285,902	291,621
1	Billed from Fleet Maintenance					173,671	71,620	177,143	180,686
2	Car Washes					6,606	2,724	6,738	6,873
3	Costs Incurred by FPD		181,999	113,883	131,172	100,020	41,247	102,021	104,062
*	Amount missing from detail								
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	11,677	14,846	33,657	11,754	25,000	34,162	34,845	35,542
82652	LANDSCAPING SERVICES	2,395		1,760			1,786	1,822	1,859
82654	GROUNDS MAINTENANCE SERVICES	450		1,656			1,681	1,714	1,749
82660	BUILDING REPAIR & MAINTENANCE SERVICES	32,456	55,761	47,624	9,506	40,000	48,338	49,305	50,291
82689	OTHER REPAIR & MAINTENANCE SERVICES	712							
=	TOTAL REPAIR & MAINTENANCE SERVICES	47,690	252,606	198,580	152,432	345,297	201,558	373,588	381,062
82750	EMPLOYEE RECOGNITION/RECEPTIONS	1,864	2,647	2,071	1,765	3,000	2,102	2,144	2,187
82780	TRAINING, OUTSIDE	2,413	23,476	11,647	4,112	11,647	11,822	12,058	12,299
82790	TRAINING, IN-HOUSE	256	9,290	10,353	1,423	10,353	10,508	10,718	10,933
=	TOTAL EMPLOYEE PROGRAMS	4,533	35,413	24,071	7,300	25,000	24,432	24,920	25,419
82810	REGISTRATIONS	190							
82850	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	112	44		24	50			
82890	AIR TRAVEL	1,527							
82891	LODGING	742	407						
82895	MEALS (OUTSIDE WILLIAMSON COUNTY)	518	288						
82899	OTHER TRAVEL EXPENSES	505							
=	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	3,594	739		24	50			
83100	OFFICE SUPPLIES	16,613	21,594	19,671	7,674	20,000	19,966	20,365	20,773
83110	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)	20							
83115	EMPLOYEE BENEVOLENCE ITEMS	953	2,525	466	552	1,500	473	482	492
83120	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	3,693	2,085	3,106	356	1,500	3,153	3,216	3,280
=	TOTAL OFFICE SUPPLIES	21,279	26,204	23,243	8,582	23,000	23,592	24,063	24,545
83210	TRAINING SUPPLIES	5,440	8,323	7,765	2,975	7,765	7,881	8,039	8,200
83220	MEDICAL SUPPLIES	457	8,369	518	181	500	526	536	547
83230	SAFETY SUPPLIES	1,451		1,294		1,294	1,313	1,340	1,366
83240	UNIFORMS PURCHASED	6,263	7,799	6,000	1,931	6,000	4,400	4,488	4,578
83245	UNIFORMS, SPECIALIZED	59,464	54,752	64,883	69,039	100,000	51,271	51,797	52,333
83246	CONSUMABLE TOOLS	278							
83247	FIREARMS & RELATED SUPPLIES	33,491	42,855	41,412	33,863	41,412	42,033	42,874	43,731
83248	AMMUNITION	57,317	142,982	77,648	18,873	77,648	78,813	80,389	81,997
83283	EVIDENCE SUPPLIES		412	2,174	1,700	2,174	2,207	2,251	2,296

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
83290	SOLID WASTE CONTAINERS	1,170							
83299	OTHER OPERATING SUPPLIES	17,451	13,891	14,705	7,954	18,000	14,926	15,224	15,529
=	XOPS	182,782	279,383	216,399	136,516	254,793	203,370	206,938	210,577
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	180,927	192,134	217,000	85,690	216,000	228,342	232,909	237,567
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	29							
=	XFUEL	180,956	192,134	217,000	85,690	216,000	228,342	232,909	237,567
83510	FURNITURE, FIXTURES (<\$25,000)	2,903	2,415		716				
83520	VEHICLES (<\$25,000)	21,975							
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)		34,288	87,950	6,840	35,700	89,269	36,960	37,699
1	Body Camera Rollover (plus 1.5%)			87,950			53,034		
2	General Equipment Purchases		34,288		6,840	35,700	36,235	36,960	37,699
*	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (<\$25,000)		80,762	397,900	198,810	225,000	403,869	153,121	156,184
1	Body Camera Rollover (plus 1.5%)			250,000			253,750		
2	Computer Replacement		80,762	147,900	198,810	225,000	150,119	153,121	156,184
*	Amount missing from detail								
+ 83550	COMPUTER SOFTWARE (<\$25,000)		2,394	27,680	160	9,180	28,095	9,503	9,693
1	Body Camera Rollover (plus 1.5%)			20,000			18,778		
2	Software		2,394	7,680	160	9,180	9,317	9,503	9,693
*	Amount missing from detail								
=	XMEU	24,878	119,859	513,530	206,526	269,880	521,233	199,584	203,576
83620	EQUIPMENT PARTS & SUPPLIES	4,676	1,761	17,976	3,635	17,976	18,246	18,611	18,983
83660	BUILDING MAINTENANCE SUPPLIES	68	703	518	658	1,500	526	536	547
=	XRMS	4,744	2,464	18,494	4,293	19,476	18,772	19,147	19,530
84110	K-9 OPERATIONS				142				
84112	CID VICE OPERATIONS		593						
84113	SRT OPERATIONS				438				
84117	INCIDENT COMMAND UNIT	3,762	4,260						
84119	LICENSE SEIZURE COSTS		7,802						
84119	CENTURY COURT FIRING RANGE OPERATIONS	7,553	10,915	10,353	4,174	10,353	10,508	10,718	10,933
84200	CENTURY COURT TRAINING CENTER OPERATIONS								
84900	GRANT PROGRAMS	5,980	9,644		357				
84950	ARRA#1 - JUSTICE ASSISTANCE	12,607							
=	XOJ	29,902	33,214	10,353	5,111	10,353	10,508	10,718	10,933
85110	PROPERTY INSURANCE		42,024	35,187	19,572	39,149	35,187	35,891	36,609
85110	FRAUD INSURANCE								
85110	INLAND MARINE INSURANCE			7,976	6,942	6,942	7,976	8,136	8,298
85110	AUTO PHYSICAL DAMAGE		4,682	5,653	846	6,439	5,653	5,766	5,881
85110	LIABILITY INSURANCE		222,330	279,214	63,349	202,325	279,214	284,798	290,494
85110	E&O LIABILITY INSURANCE								
85110	VEHICLE LIABILITY INSURANCE		105,478	137,006	13,869	83,726	137,006	139,746	142,541
85110	LAW ENFORCEMENT LIABILITY INSURANCE								
85110	UMBRELLA LIABILITY		8,692	9,661	2,380	9,462	9,661	9,854	10,051
85110	PROPERTY DAMAGE COSTS		5,852		13,198	13,198			
85120	VEHICLE CLAIMS/DEDUCTIBLES								
85120	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES		(1,285)			(5,156)			
85120	LIABILITY CLAIMS/DEDUCTIBLES			12,710		20,000	12,710	12,964	13,223
85120	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES		1,529	2,357		14,290	2,357	2,404	2,452
85120	LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBLES		25,000	4,171	25,000		4,171	4,254	4,340
85120	LEGAL SETTLEMENTS								
85130	LAW ENFORCEMENT SETTLEMENTS								

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
85140	SURETY/NOTARY BONDS		50						
=	XPLC TOTAL PROPERTY & LIABILITY COSTS		414,352	493,935	145,156	390,375	493,935	503,813	513,889
85250	STORAGE RENTAL		4,295	5,253	1,652	3,965	5,332	5,438	5,547
=	XRENT TOTAL RENTALS		4,295	5,253	1,652	3,965	5,332	5,438	5,547
85530	E-COMMERCE FEES		15		7	7			
=	XFLF TOTAL FINANCIAL FEES		15		7	7			
85990	MISCELLANEOUS		(20)	2,588	(66)	1,000	2,627	2,679	2,733
=	XOBE TOTAL OTHER BUSINESS EXPENSES		(20)	2,588	(66)	1,000	2,627	2,679	2,733
+ 86600	LEASE/LOAN PRINCIPAL		425,772	623,303	305,579	626,164	533,815	324,897	
01	911 Communications Equipment								
02	SunTrust - Dispatch Equipment, Vehicles								
03	US Bank Sch 2 - Vehicles								
04	2015 - 12 Police Vehicles (\$546,151)		425,772	176,018	305,579	176,018	88,683		
05	2015 - (Chase) - 1 Admin Car			11,958		11,958	6,025		
06	2016 - 10 Police Cruisers			165,383		160,812	158,182	79,815	
07	2016 - In Car Digital Cameras			76,744		76,744	77,684	39,198	
08	Misc								
09	2017 - 12 Police Cruisers			161,200		167,401	169,578	171,783	
10	Line Item 10								
11	2017 - 3 Unmarked Cars			32,000		33,231	33,663	34,101	
*	Amount missing from detail					0	(0)	0	
+ 86700	LEASE/LOAN INTEREST		12,677	17,925	8,026	16,037	8,428	2,397	
01	911 Communications Equipment								
02	SunTrust - Dispatch Equipment, Vehicles								
03	US Bank Sch 2 - Vehicles								
04	2015 - 12 Police Vehicles (\$546,151)		12,677	2,354	8,026	2,354	472		
05	2015 - (Chase) - 1 Admin Car			160		160	32		
06	2016 - 10 Police Cruisers			4,588		4,475	2,423	490	
07	2016 - In Car Digital Cameras			2,129		2,129	1,190	239	
08	Misc								
09	2017 - 12 Police Cruisers			7,254		5,773	3,597	1,392	
10	Line Item 10								
11	2017 - 2 Unmarked Cars			1,440		1,146	714	276	
*	Amount missing from detail					0	(0)	(0)	
=	XDS TOTAL DEBT SERVICE		438,449	641,228	313,605	642,201	542,242	327,294	
=	XOPS TOTAL OPERATIONS	988,374	2,397,231	2,930,962	1,336,337	2,786,207	3,361,610	3,043,259	2,774,099
	Capital								
= 89550	VEHICLES (>\$25,000)				30,649	30,649			
=	XMEP TOTAL MACHINERY & EQUIPMENT (>\$25,000)				30,649	30,649			
=	XCAP TOTAL CAPITAL				30,649	30,649			

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@ 12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
= XTOT	TOTAL EXPENDITURES	988,374	6,274,797	4,267,752	3,002,021	4,125,497	4,836,114	4,594,913	4,407,099



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget - CID Division

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	N/A Breakout	2,616,487	2,446,544	2,021,168	1,841,559	(604,985)	-24.7%
Officials Fees	between	-	-	-	-	-	0.0%
Employee Benefits	Divisions begins FY	67,748	840,466	833,652	830,406	(10,060)	-1.2%
Total Personnel	-	2,684,235	3,287,010	2,854,820	2,671,965	(615,045)	-18.7%
Operations							
Transportation Services		1,158	-	138	-	-	0.0%
Operating Services		1,404	7,500	7,779	7,650	150	2.0%
Notices, Subscriptions, etc.		1,471	-	1,400	1,000	1,000	0.0%
Utilities		45	-	-	-	-	0.0%
Contractual Services	N/A	24,082	-	515,818	-	-	0.0%
Repair & Maintenance Services	Breakout	187	-	-	-	-	0.0%
Employee programs	between	21,244	34,942	34,942	35,466	524	1.5%
Professional Development/Travel	Divisions	-	-	190	-	-	0.0%
Office Supplies	begins FY	-	-	-	-	-	0.0%
Operating Supplies	2016 - Detail	4,955	4,350	4,350	-	(4,350)	-100.0%
Fuel & Mileage	provided on	-	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	Overall	33,657	-	65	-	-	0.0%
Repair & Maintenance Supplies	Summary	785	-	785	-	-	0.0%
Operational Units	page for	10,209	11,802	11,838	11,979	177	1.5%
Property & Liability Costs	department	559	-	89,154	-	-	0.0%
Rentals		-	-	-	-	-	0.0%
Permits		-	-	-	-	-	0.0%
Other Business Expenses		-	-	-	-	-	0.0%
Debt Service and Lease Payments		-	-	-	-	-	0.0%
Total Operations	-	99,756	58,594	666,459	56,095	(2,499)	-4.3%
Capital	-	-	-	-	-	-	0.0%
Total CID Division	-	2,783,991	3,345,604	3,521,279	2,728,060	(617,544)	-18.5%

Notes & Objectives

-Reduction in Employee Benefits is due to transferring some funds from "Clothing Allowance" to the Field Operations budget.

-Increase in "Notices, Subscriptions, etc." is due to transferring a portion of the funds allocated to "Dues and Memberships" from the Administration budget into the CID budget.

-Reduction in "Operating Supplies" is due to transferring the funds from "Uniforms Purchased" to the Field Operations budget.

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	E std 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY	1,207,972	2,345,612	2,228,310	947,331	1,763,464	1,602,652	1,666,758	1,733,428
81120	OVERTIME PAY	128,131	260,134	250,000	130,919	249,517	250,000	262,500	275,625
81130	COURT OVERTIME PAY	15,544	10,741	45,000	3,516	8,187	45,000	47,250	49,613
81199	VACANCY ADJUSTMENT			(76,766)			(56,093)	(58,337)	(60,670)
= XWAGE	TOTAL WAGES	1,351,647	2,616,487	2,446,544	1,081,766	2,021,168	1,841,559	1,918,171	1,997,996
= 81410	FICA (EMPLOYER'S SHARE)	98,237	191,610	173,120	80,177	154,954	122,603	127,507	132,607
= 81420	MEDICAL PREMIUMS	255,216		455,111		455,111	432,077	475,285	522,813
= 81430	GROUP INSURANCE PREMIUMS	23,287		32,023		49,108	28,435	29,857	31,350
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(65,081)	(142,286)	(102,281)	(58,134)	(113,909)	(94,789)	(104,268)	(114,695)
I 81450	RETIREMENT CONTRIBUTIONS	221,157		255,093	137,932	254,717	292,925	322,217	354,439
81455	DEFERRED COMP MATCH	3,419	8,542	12,000			12,600	13,230	13,892
81470	WORKERS COMPENSATION PREMIUMS				19,671	19,671	20,655	21,687	22,772
81475	WORKERS COMPENSATION CLAIMS				33	500	500	500	500
81481	CLOTHING ALLOWANCE		9,883	15,400	4,985	13,500	15,400	15,400	15,400
= XBEN	TOTAL BENEFITS	536,235	67,749	840,466	184,664	833,652	830,406	901,415	979,078
= XPER	TOTAL PERSONNEL	1,887,882	2,684,236	3,287,010	1,266,430	2,854,820	2,671,965	2,819,586	2,977,074
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES	4,426	536						
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	80	19						
82130	VEHICLE LICENSES & TITLES		603		138	138			
= XTRC	TOTAL TRANSPORTATION CHARGES	4,506	1,158		138	138			
82210	PRINTING & COPYING SERVICES, OUTSOURCED	4,940							
82240	TRANSCRIPTION FEES	5,485		7,500		7,500	7,650	7,803	7,959
82250	TESTING & PHYSICALS		1,404		279	279			
= XOPRV	TOTAL OPERATING SERVICES	10,425	1,404	7,500	279	7,779	7,650	7,803	7,959
82350	DUES FOR MEMBERSHIPS		1,471		645	1,400	1,000	1,020	1,040
= XN51	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY		1,471		645	1,400	1,000	1,020	1,040
82450	TELEPHONE SERVICE		45						
= XUTL	TOTAL UTILITIES		45						
82510	COMPUTER SERVICES		24,082		9,588	9,588			
I 82550	OTHER CONTRACTUAL SERVICES				506,230	506,230			
= XCPS	TOTAL CONTRACTUAL SERVICES		24,082		515,818	515,818			
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES		187						
= XPRSV	TOTAL REPAIR & MAINTENANCE SERVICES		187						
82750	TRAINING, OUTSIDE	12,619	21,244	34,942	13,171	34,942	35,466	36,175	36,899
82755	TRAINING, IN-HOUSE	1,339							
= XEP	TOTAL EMPLOYEE PROGRAMS	13,958	21,244	34,942	13,171	34,942	35,466	36,175	36,899
82840	LODGING				190	190			
= XPDV	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL				190	190			

PART-TIME REGULAR HEADCOUNT



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget - Patrol Division

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	N/A Breakout	4,665,798	5,392,195	5,336,592	5,194,173	(198,022)	-3.7%
Officials Fees	between	-	-	-	-	-	0.0%
Employee Benefits	Divisions begins FY	225,113	2,138,812	2,210,725	2,379,281	240,469	11.2%
Total Personnel	-	4,890,911	7,531,007	7,547,317	7,573,454	42,447	0.6%
Operations							
Transportation Services		1,068	-	-	-	-	0.0%
Operating Services		1,765	-	1,562	-	-	0.0%
Notices, Subscriptions, etc.		2,890	-	3,243	2,000	2,000	0.0%
Utilities		-	-	-	-	-	0.0%
Contractual Services	N/A	-	-	-	-	-	0.0%
Repair & Maintenance Services	Breakout	90	-	40	-	-	0.0%
Employee programs	between	92,896	77,649	77,649	78,814	1,165	1.5%
Professional Development/Travel	Divisions	-	-	813	-	-	0.0%
Office Supplies	begins FY	1,367	-	192	-	-	0.0%
Operating Supplies	2016 - Detail	68,452	68,000	68,000	82,530	14,530	21.4%
Fuel & Mileage	provided on	-	-	96	-	-	0.0%
Machinery & Equipment (<\$25,000)	Overall	3,126	7,900	8,478	-	(7,900)	-100.0%
Repair & Maintenance Supplies	Summary	1,691	-	2,996	-	-	0.0%
Operational Units	page for	43,448	51,370	35,131	52,141	771	1.5%
Property & Liability Costs	department	4,060	-	159,537	-	-	0.0%
Rentals		-	-	-	-	-	0.0%
Permits		-	-	-	-	-	0.0%
Other Business Expenses		-	-	-	-	-	0.0%
Debt Service and Lease Payments		-	-	-	-	-	0.0%
Total Operations	-	220,853	204,919	357,737	215,484	10,565	5.2%
Capital	-	-	-	-	-	-	0.0%
Total Patrol Division	-	5,111,764	7,735,926	7,905,054	7,788,938	53,012	0.7%

Notes & Objectives

-Reduction in Employee Benefits is due to transferring some funds from "Clothing Allowance" to "Uniforms Purchased"

-Increase in "Notices, Subscriptions, etc." is due to transferring a portion of the funds allocated to "Dues and Memberships" from the Administration budget into the Field Operations budget.

-Increase in "Operating Supplies" is due to transferring funds from other areas into "Uniforms Purchased."

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
81110	REGULAR PAY		4,271,303	5,175,771	2,509,682	4,664,212	4,967,087	5,165,770	5,372,401
81120	OVERTIME PAY		322,310	313,398	318,523	607,006	325,934	338,971	352,530
81130	COURT OVERTIME PAY		72,185	75,000	33,744	65,374	75,000	78,000	81,120
81199	VACANCY ADJUSTMENT			(171,974)			(173,848)	(180,802)	(188,034)
= XWAGE	TOTAL WAGES		4,665,798	5,392,195	2,861,949	5,336,592	5,194,173	5,401,939	5,618,017
= 81410	FICA (EMPLOYER'S SHARE)		338,229	371,751	207,647	371,101	383,809	395,181	410,989
= 81420	MEDICAL PREMIUMS			1,395,029		1,395,029	1,484,277	1,632,705	1,795,975
= 81430	GROUP INSURANCE PREMIUMS			97,926		89,614	101,016	106,067	111,370
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS		(241,167)	(308,480)	(145,602)	(295,000)	(328,233)	(361,056)	(397,162)
81450	RETIREMENT CONTRIBUTIONS			564,329	285,859	571,718	657,476	723,223	795,546
81455	DEFERRED COMP MATCH		19,965	13,758	19,425	33,784	35,473	37,247	39,109
81470	WORKERS COMPENSATION PREMIUMS					19,671	20,655	21,687	22,772
81475	WORKERS COMPENSATION CLAIMS		104,748		27,889	20,308	20,308	20,308	20,308
81481	CLOTHING ALLOWANCE		3,337	4,500	3,022	4,500	4,500	4,500	4,500
= XBEN	TOTAL BENEFITS		225,112	2,138,813	417,911	2,210,725	2,379,281	2,579,862	2,803,407
= XPER	TOTAL PERSONNEL		4,890,910	7,531,008	3,279,860	7,547,317	7,573,454	7,981,801	8,421,424
	Operations								
82130	VEHICLE LICENSES & TITLES		1,068						
= XTRC	TOTAL TRANSPORTATION CHARGES		1,068						
82250	TESTING & PHYSICALS		1,765		1,562	1,562			
= XOPSV	TOTAL OPERATING SERVICES		1,765		1,562	1,562			
82310	LEGAL NOTICES		255						
82330	CITIZENS ACADEMIES				43	43			
82335	DUES FOR MEMBERSHIPS		2,635		1,791	3,200	2,000	2,040	2,081
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY		2,890		1,834	3,243	2,000	2,040	2,081
82650	VEHICLE REPAIR & MAINTENANCE SERVICES		90		40	40			
= XRCMV	TOTAL REPAIR & MAINTENANCE SERVICES		90		40	40			
82750	TRAINING, OUTSIDE		91,042	77,649	58,015	77,649	78,814	80,390	81,998
82755	TRAINING, IN-HOUSE		1,854						
= XEPLS	TOTAL EMPLOYEE PROGRAMS		92,896	77,649	58,015	77,649	78,814	80,390	81,998
82850	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)								
82855	LODGING				30	30			
82858	MEALS (OUTSIDE WILLIAMSON COUNTY)				559	559			
= XPRF	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL				813	813			
83110	OFFICE SUPPLIES		817						
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)				192	192			
83130	EMPLOYEE BENEVOLENCE ITEMS		483						
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		67						
= XOES	TOTAL OFFICE SUPPLIES		1,367		192	192			

	Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
	83260	UNIFORMS PURCHASED		67,951	68,000	37,050	68,000	82,530	84,181	85,864
	83265	UNIFORMS, SPECIALIZED		66	(400)					
	83299	OTHER OPERATING SUPPLIES		435						
=	XOPS	TOTAL OPERATING SUPPLIES		68,452	68,000	36,650	68,000	82,530	84,181	85,864
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)				96	96			
=	XFUEL	TOTAL FUEL & MILEAGE				96	96			
	83530	MACHINERY & EQUIPMENT (<\$25,000)		674	7,900	7,900	7,900			
	83540	COMPUTER HARDWARE (<\$25,000)		2,452		578	578			
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)		3,126	7,900	8,478	8,478			
	83620	EQUIPMENT PARTS & SUPPLIES		1,691		2,996	2,996			
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES		1,691		2,996	2,996			
	84110	K-9 OPERATIONS	6,054	15,410	15,530	3,252	15,530	15,763	16,078	16,400
	84113	SRT OPERATIONS	11,857	16,404	12,941	13,145	14,000	13,135	13,398	13,666
	84117	INCIDENT COMMAND UNIT			2,071		2,071	2,060	2,144	2,187
	84119	LICENSE SEIZURE COSTS	8,071							
	84122	CIRT OPERATIONS	(1,560)	7,050	17,763	1,421		18,029	18,390	18,758
	84123	DIVE TEAM OPERATIONS	796	1,945	2,030		2,030	2,102	2,144	2,187
	84124	EXTRADITION EXPENSES		2,289	1,035	578	1,500	1,051	1,072	1,093
	84125	MOUNTED PATROL OPERATIONS	246							
	84950	GRANT PROGRAMS		350						
=	XOPU	TOTAL OPERATIONAL UNITS	25,464	43,448	51,370	18,396	35,131	52,140	53,226	54,291
	85110	PROPERTY INSURANCE				9,786	9,786			
	85113	AUTO PHYSICAL DAMAGE				4,993	4,993			
	85115	LIABILITY INSURANCE				73,301	73,301			
	85117	VEHICLE LIABILITY INSURANCE				59,584	59,584			
	85119	UMBRELLA LIABILITY				4,262	4,262			
	85120	PHYSICAL DAMAGE CLAIMS/Deductibles				(11,042)	(11,042)			
	85121	VEHICLE LIABILITY CLAIMS/Deductibles		4,060		20,201	18,653			
=	XPOC	TOTAL PROPERTY & LIABILITY COSTS		4,060		161,085	159,537			
=	XOPS	TOTAL OPERATIONS	25,464	220,853	204,919	290,157	357,737	215,484	219,837	224,234
		Capital								
=	XTOT	TOTAL EXPENDITURES	25,464	5,111,763	7,735,927	3,570,017	7,905,054	7,788,938	8,201,638	8,645,658



City of Franklin, Tennessee

FY 2018 Operating Budget

Drug Fund

Chief Deborah Y. Faulkner, EdD

Budget Summary

	2015	2016	2017		2018	2017 v. 2018	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	165,436	295,296	515,642	515,642	502,808		
Revenues	214,482	325,357	124,010	110,366	101,600	(22,410)	-18.07%
Expenditures	84,622	105,011	142,500	123,200	72,500	(70,000)	-49.12%
Ending Balance	295,296	515,642	497,152	502,808	531,908		

Fund Summary

The Drug Fund is really a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420. (A special revenue account exists outside the city's or county's General Fund, and funds in the special revenue account do not revert to the General Fund at the end of the fiscal year).

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the city or county as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

Legitimate expenditures for the fund include: local drug treatment programs, drug education programs, drug enforcement expenditures (both general drug enforcement and cash transactions relating to undercover operations), general drug enforcement expenditures include all drug enforcement expenditures that are not directly related to undercover operations, (including automobiles for drug investigators, maintenance and operational expenditures for a drug officer's automobile, including gasoline, telephone charges, including cellular telephone charges, office supplies and office equipment for drug enforcement officers, drug identification kits for drug investigators and patrol, drug enforcement training, and drug dogs and their maintenance, including food and veterinary service), and confidential expenditures (i.e. payments made to an informant for information, payments made to an independent undercover agent, and money spent to actually purchase drugs as part of an undercover operation).

Source: Cross, J. Ralph and Barton, Rex. *Drug Fund Manual*. Municipal Technical Advisory Service, University of Tennessee. Knoxville, TN. May 2003.



City of Franklin, Tennessee **FY 2018 Operating Budget**

Organizational Chart

There is no organization chart associated with the Drug Fund. It is supervised by personnel in the Police Department.

Staffing by Position

There are no staff formally associated with the Drug Fund. It is supervised by personnel in the Police Department.



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference	
						\$	%
Beginning Fund Balance	165,436	295,296	515,642	515,642	502,808		
Revenues							
DRUG FINES RECEIVED	42,740	137,906	95,397	54,000	55,000	(40,397)	-42.3%
DRUG CONTRBUTIONS TO FPD	16,050	47,824	21,061	24,000	24,000	2,939	14.0%
CONFISCATED GOODS (FEDERAL)	95,226	116,811	-	25,000	20,000	20,000	
CONFISCATED GOODS (STATE)	15,211	10,495	-	-	-	-	
INTEREST INCOME	937	1,874	1,000	2,600	2,600	1,600	160.0%
SALE OF SURPLUS ASSETS	44,319	10,446	6,552	4,766	-	(6,552)	-100.0%
Total Available Funds	214,482	325,357	124,010	110,366	101,600	(22,410)	-18.1%
Expenses (Operations)							
TRANSPORTATION CHARGES	2,564	-	-	-	-	-	
NOTICES, SUBSCRIPTIONS, PUBLICITY	9,571	-	-	-	-	-	
REPAIR & MAINTENANCE SERVICES	1,512	-	-	-	-	-	
EMPLOYEE PROGRAMS	10,295	-	-	-	-	-	
OPERATING SUPPLIES	-	-	-	-	-	-	
MACHINERY & EQUIPMENT (<\$25,000)	-	50,909	70,000	96,700	-	(70,000)	-100.0%
OPERATIONAL UNITS	38,855	52,220	72,500	24,500	72,500	-	0.0%
PERMITS	-	-	-	-	-	-	
OTHER BUSINESS EXPENSES	21,824	1,882	-	2,000	-	-	
Capital	-	-	-	-	-	-	
Total Expenditures	84,622	105,011	142,500	123,200	72,500	(70,000)	-49.1%
Ending Fund Balance	295,296	515,642	497,152	502,808	531,908		

Notes & Objectives

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Available Funds								
+	35110 DRUG FINES RECEIVED	42,740	137,906	95,397	11,670	54,000	55,000	55,000	55,000
	01 July	2,437	3,495	95,397	9,213	54,000	55,000	55,000	55,000
	02 August	3,090	4,316		2,457				
	03 September	2,780	4,165						
	04 October	1,136	91,813						
	05 November	3,467	2,876						
	06 December	2,639	5,288						
	07 January	3,475	2,929						
	08 February	5,613	3,749						
	09 March	5,567	4,584						
	10 April	6,701	6,648						
	11 May	2,795	5,829						
	12 June	3,040	2,214						
*	Amount missing from detail								
	35112 DRUG CONTRIBUTIONS PAID TO POLICE DEPT	16,050	47,824	21,061	12,950	24,000	24,000	24,000	24,000
	35200 CONFISCATED GOODS (FEDERAL)	95,226	116,811		19,506	25,000	20,000	20,000	20,000
	35210 CONFISCATED GOODS (STATE)	15,211	10,495						
=	XFF TOTAL FINES & FEES	169,227	313,036	116,458	44,126	103,000	99,000	99,000	99,000
	36100 INTEREST INCOME	937	1,874	1,000	1,314	2,600	2,600	2,600	2,600
	36800 SALE OF SURPLUS ASSETS	44,319	10,446	6,552	4,766	4,766			
=	XUMP TOTAL USE OF MONEY & PROPERTY	45,256	12,320	7,552	6,080	7,366	2,600	2,600	2,600
	BEGINNING FUND BALANCE	165,436	295,296	515,642	515,642	515,642	502,808	531,908	561,008
=	XGC TOTAL CAPITAL CONTRIBUTIONS	165,436	295,296	515,642	515,642	515,642	502,808	531,908	561,008
=	XBEV Total Available Funds	379,919	620,652	639,652	565,848	626,008	604,408	633,508	662,608

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Operations								
82140	VEHICLE TOW-IN SERVICES	2,564							
= XTRC	TOTAL TRANSPORTATION CHARGES	2,564							
82350	DUES FOR MEMBERSHIPS	4,546							
82355	PROFESSIONAL STANDARDS / ACCREDITATION	4,989							
82390	PUBLICATIONS, NON-TRAINING	36							
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	9,571							
82660	BUILDING REPAIR & MAINTENANCE SERVICES	1,512							
82780	TRAINING, OUTSIDE	10,295							
= XEPG	TOTAL EMPLOYEE PROGRAMS	10,295							
83250	SAFETY SUPPLIES								
83260	UNIFORMS PURCHASED								
83510	FURNITURE, FIXTURES (<\$25,000)		11,833						
83520	VEHICLES (<\$25,000)		32,063	70,000	67,662	67,662			
83530	MACHINERY & EQUIPMENT (<\$25,000)		7,013		29,038	29,038			
83540	COMPUTER HARDWARE (<\$25,000)								
= XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)		50,909	70,000	96,700	96,700			
84110	K-9 OPERATIONS		16,000						
84151	CID OPERATIONS		184						
84152	CID VICE OPERATIONS	19,649	22,340	47,500	4,278	15,000	47,500	47,500	47,500
84155	EVIDENCE PURCHASED	16,206	12,095	15,000	3,855	4,500	15,000	15,000	15,000
84157	INFORMANTS	3,000	1,601	10,000		5,000	10,000	10,000	10,000
= XOPU	TOTAL OPERATIONAL UNITS	38,855	52,220	72,500	8,133	24,500	72,500	72,500	72,500
85940	MISCELLANEOUS	21,824	1,882		1,003	2,000			
= XOEI	TOTAL OTHER BUSINESS EXPENSES	21,824	1,882		1,003	2,000			
= XOP	TOTAL OPERATIONS	83,109	105,011	142,500	105,836	123,200	72,500	72,500	72,500
	Capital								
= XNOT	TOTAL EXPENDITURES	83,109	105,011	142,500	105,836	123,200	72,500	72,500	72,500



City of Franklin, Tennessee

FY 2018 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Police						
1	Marked Patrol Units	\$ -	\$ -	\$ 738,000	\$ 738,000	\$ -
2	Unmarked Units	\$ -	\$ -	\$ 135,000	\$ 135,000	\$ -
3	SWAT Command Center	\$ -	\$ -	\$ 151,146	\$ 151,146	\$ -
4	Vehicle Maintenance	\$ -	\$ -	\$ 86,117	\$ 86,117	\$ -
5	Virtual Training Equipment	\$ -	\$ -	\$ 195,000	\$ 195,000	\$ -
6	Badges	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ -
7	Copiers	\$ -	\$ -	\$ 26,000	\$ 26,000	\$ -
8	Overtime	\$ 101,602	\$ -	\$ -	\$ 101,602	\$ -
9	Traffic Motorcycle	\$ -	\$ -	\$ 22,131	\$ 22,131	\$ -
Total		\$ 101,602	\$ -	\$ 1,398,394	\$ 1,499,996	\$ -
		<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>	<u>Total</u>	
Total G/F Requests		\$ 101,602	\$ -	\$ 1,398,394	\$ 1,499,996	\$ -
<i>(+/-0 FTE)</i>						

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ 1,499,996
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ -
	Quality Life Experiences	\$ -
	Sustainable Growth & Economic Prosperity	\$ -
Totals		\$ 1,499,996

Traditional Allocations

	Personnel	\$ 101,602
	Operations	\$ 157,117
	Equipment	\$ 1,241,277
	Capital	\$ -
Total		\$ 1,499,996

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 1 of 9

Department: Division: FranklinForward Theme: Title:	42110 POLICE - ADMINISTRATION A Safe, Clean, Livable City Marked Patrol Units
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$396,000		\$396,000
82299 OTHER OPERATING SERVICES	\$117,600		\$117,600
89540 COMPUTER HARDWARE (>\$25,000)	\$66,000		\$66,000
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$158,400		\$158,400
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$738,000	\$0	\$738,000

PURPOSE / DESCRIPTION OF REQUEST

Request: 12 Ford Explorers to be used in the FPD fleet as marked patrol units

\$33,000 per Explorer (\$396,000)
 \$9,800 per vehicle for upfitting (\$117,600)
 \$5,500 per vehicle for MDT and docking stations (\$66,000)
 \$6,000 per vehicle for in-car cameras (\$72,000)
 \$7,200 per vehicle for in-car radios (\$86,400)

Last group of new vehicles did not include radios, in-car cameras or MDT docking stations as we used existing spares to outfit those units. All spare inventory was exhausted to outfit those units.

SERVICE IMPLICATION

These units will replace existing units with excessive mileage and outdated emergency equipment and software. The current Police Department fleet (as of 1/19/2017) has 21 marked units in excess of 100,000 miles. Within the next 6 to 12 months, at least 10 more units will be in this category. Additionally, current projections indicate that the department will need to spend approximately \$100,000 more than the allocated vehicle maintenance budget due to repairs to vehicles that have outlived their service lives. The emergency equipment (lights, sirens, radios, cameras) and related software on these vehicles are currently past their service lives and daily repairs and replacements are required on those items.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 2 of 9

Department:	42110 POLICE - ADMINISTRATION
Division:	
FranklinForward Theme:	A Safe, Clean, Livable City
Title:	Unmarked Units

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$99,000		\$99,000
82299 OTHER OPERATING SERVICES	\$14,400		\$14,400
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$21,600		\$21,600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$135,000	\$0	\$135,000

PURPOSE / DESCRIPTION OF REQUEST

Request: 3 Ford Explorers to be used in the FPD fleet as unmarked units

\$33,000 cost per Explorer (\$99,000)
 \$4,800 per vehicle for upfitting (\$14,400)
 \$7,200 per vehicle for radios and installation (\$21,600)

SERVICE IMPLICATION

The Police Department fleet (as of 1/19/2017) has 14 unmarked units with more than 100,000 miles. It is projected within the next 6 to 12 months that an additional 10 units will reach that status. The department is spending excessive amounts on repair and maintenance of high mileage vehicles that have outlived their service lives. Additionally, the emergency equipment and related software in many of these vehicles has outlived its service life. These new units will replace the highest mileage unmarked units in the fleet.

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42110 POLICE - ADMINISTRATION

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A Safe, Clean, Livable City

Mobile Command Center

REQUESTED PROGRAM ENHANCEMENT FUNDING

PURPOSE / DESCRIPTION OF REQUEST

This vehicle is eligible to be purchased on GSA and will be funded entirely from the Drug Fund.

The Mobile Command Center will improve the operational capabilities of the SWAT Team. This vehicle would replace the current SWAT vehicle, which is a converted ambulance that has become unreliable and inadequate for the needs of the SWAT Team.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 4 of 9

Department: Division: FranklinForward Theme: Title:	42110 POLICE - ADMINISTRATION A Safe, Clean, Livable City Vehicle Maintenance
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>		\$0	\$0
Expenses			
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$86,117	\$86,117
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$86,117	\$86,117

PURPOSE / DESCRIPTION OF REQUEST

This line item currently has \$113,883 allocated for FY 2017. This amount is not adequate to maintain and repair the Police Department fleet.

Historical data budget line 82610

2011-2012 \$296,932 actual expenditures
 2012-2013 \$229,858 actual expenditures
 2013-2014- allocated \$150,000 / actual expenditures = \$215,550
 2014-2015 allocated \$110,000 / actual expenditures = \$190,747
 2015-2016 allocated \$112,200 / actual expenditures = \$181,999
 2016-2017 allocated \$113,883 / projected expenditures = \$280,000

SERVICE IMPLICATION

If older units, especially marked patrol vehicles, can be replaced with newer units in significant numbers, the annual repair and maintenance line would be adequate. However, the fleet currently has approximately 21 marked and 14 unmarked units with excess of 100,000 miles on the odometer. These high mileage, 10+ year old units are driving up maintenance costs. Replacing older units and standardization of make and model (Ford Explorer) for both marked and unmarked units will result in significant maintenance cost reduction. There are some models currently in the Police fleet (Ford Crown Victorias and Chevrolet Trailblazers) that are becoming difficult to find parts for.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 5 of 9

Department: Division: FranklinForward Theme: Title:	42110 POLICE - ADMINISTRATION
	A Safe, Clean, Livable City
	Virtual Training Equipment

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>		\$0	\$0
Expenses			
89540 COMPUTER HARDWARE (>\$25,000)	\$195,000		\$195,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$195,000	\$0	\$195,000

PURPOSE / DESCRIPTION OF REQUEST

Driving Simulator:
 -A driving simulator is computer based, fully interactive training device. It is intended to augment training in a real vehicle and reinforce hands-on vehicle operation and decision making.
 -Estimated cost: \$105,000

Range Theater:
 -A virtual training tool that uses large interactive screens to put officers in simulated scenarios. Various weapon and situational training objectives are programmable.
 -Can be fully integrated with the driving simulator to extend simulator scenarios
 -This will augment training on the live fire range
 -Estimated cost: \$90,000

There are no major recurring costs for this equipment, any minor maintenance could be covered by existing funds. The life span for this equipment is expected to be 10+ years.

SERVICE IMPLICATION

Driving Simulator:
 -This will augment training in the real vehicle
 -It reinforces decision making, judgment, and perception
 -It will reduce frequency, cost and liability associated with vehicle crashes

Range Theater
 -This will augment training on the live fire range
 -It reinforces training in use of force, proper tactics, and threat decision making
 -Could be used with current use of force options/weapons platforms

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 6 of 9

Department: Division: FranklinForward Theme: Title:	42110 POLICE - ADMINISTRATION
	A Safe, Clean, Livable City
	Badges

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
83265 UNIFORMS, SPECIALIZED	\$45,000		\$45,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$45,000	\$0	\$45,000

PURPOSE / DESCRIPTION OF REQUEST

Three new badges for every officer at an estimated cost of \$100 per badge. Each officer is issued three badges and there are 130 officers in the department. The estimated cost for badges is \$39,000 and an additional \$6,000 for a setup fee required by the vendor. This purchase would likely have to be bid out, and prices are approximate based on previous purchases and current estimates.

SERVICE IMPLICATION

The current Police Department badge is a generic badge with the State of Tennessee seal in the middle. Franklin Police Officers are the most visible form of government, 24/7. The new badge would incorporate the city's seal at the center, making the badge unique to Franklin and its history.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 7 of 9

Department: Division: FranklinForward Theme: Title:	42100 POLICE CID & Field Operations A Safe, Clean, Livable City Copiers
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Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$13,000		\$13,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$13,000		\$13,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$26,000	\$0	\$26,000

PURPOSE / DESCRIPTION OF REQUEST

Two copiers at the contracted price from NovaCopy (\$13,000).

One is for the Records Section and the other is for the Field Operations work room.

SERVICE IMPLICATION

The copiers in these two areas are older and not reliable. These are also two of the last copiers in the building that are not serviced by NovaCopy, the current copier supplier for the city.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 8 of 9

Department:	42123 POLICE - PATROL
Division:	
FranklinForward Theme:	A Safe, Clean, Livable City
Title:	Overtime

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81120 OVERTIME PAY		\$101,602	\$101,602
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$101,602	\$101,602

PURPOSE / DESCRIPTION OF REQUEST

The Field Operations Division of the Police Department has 100 officers and is the largest of the three divisions, as well as the most frequent user of overtime. Through the first half of FY 2017, the division has accumulated \$308,289 in overtime costs, or 98.4% of its overtime budget.

The average amount spent on overtime, per pay period, is approximately \$23,000, although there have been 4 instances this fiscal year where the amount was more than \$30,000. The Field Operations Division accumulated over \$75,000 in overtime during the pay period that occurred between December 16th and 29th, partially due to the department's aggressive efforts and directed patrols during the holidays.

SERVICE IMPLICATION

Increasing the budget for overtime for the Field Operations Division would give FPD leadership more flexibility in the management of personnel, especially during busy times like the holidays or during special events that occur in the city that may require the services of additional police officers.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 9 of 9

Department:	42123 POLICE - PATROL
Division:	
FranklinForward Theme:	A Safe, Clean, Livable City
Title:	Traffic Motorcycle

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83520 VEHICLES (<\$25,000)	\$22,131		\$22,131
82610 VEHICLE REPAIR & MAINTENANCE SERVICES	\$200		\$200
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$22,331	\$0	\$22,331

PURPOSE / DESCRIPTION OF REQUEST

Request: 1 BMW RT1200 RT-P Police Motorcycle

The motorcycle would be delivered already equipped with an emergency lighting and siren package. The additional costs under 82610 are for custom Franklin Police decals.

SERVICE IMPLICATION

This purchase is to replace one of the current police motorcycles. The current fleet of motorcycles is aging. They are 2008 models and are going on nine years old. The mileage is also climbing. By the nature of this type of vehicle, they do not last as long as automobiles. Most agencies remove motorcycles from service when they reach 50,000 miles. There is one that is approaching that mileage and will surpass it by the time it could be replaced.



City of Franklin, Tennessee

FY 2018 Operating Budget

Parks Department

Lisa Clayton, Parks Director

Kevin Lindsey, Parks Facilities Superintendent

Paige Cruse, Parks & Recreation Superintendent



City of Franklin, Tennessee - FY 2018 Budget Request

Parks Department

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Mission of the Franklin Parks Department

Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

2016 Citizen Survey Results

*** Almost all resident rated the quality of life for Franklin as *excellent or good – 97% combined.***

*** In fact, compared to nation benchmarks (& over 500 other cities participated in this survey), *Franklin ranks 8th in the nation for quality of life.***

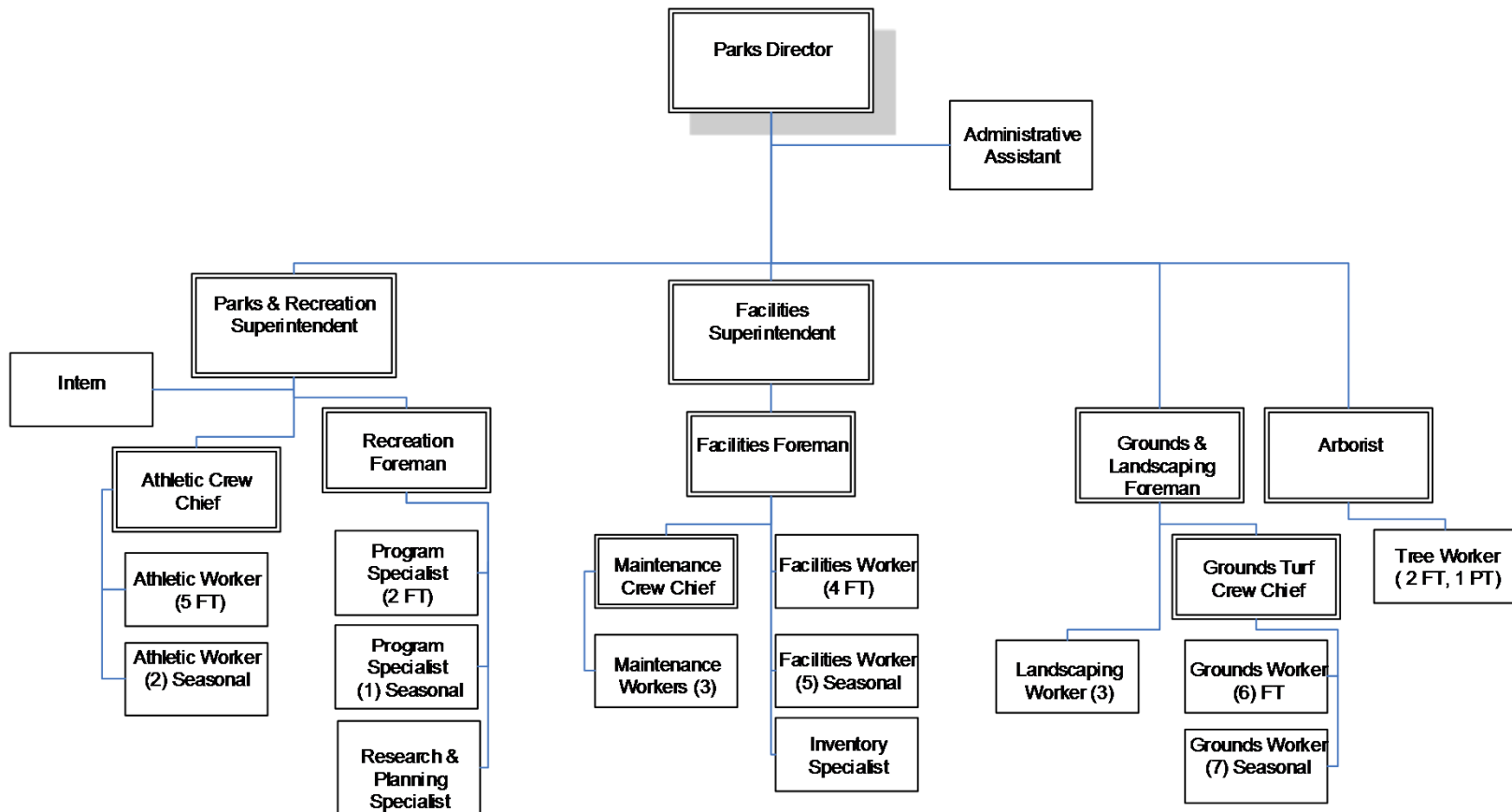
63% Excellent, 34% Good, 3% Fair & 0% Poor.



City of Franklin, Tennessee - FY 2018 Budget Request

Parks Department

Current Organization Chart

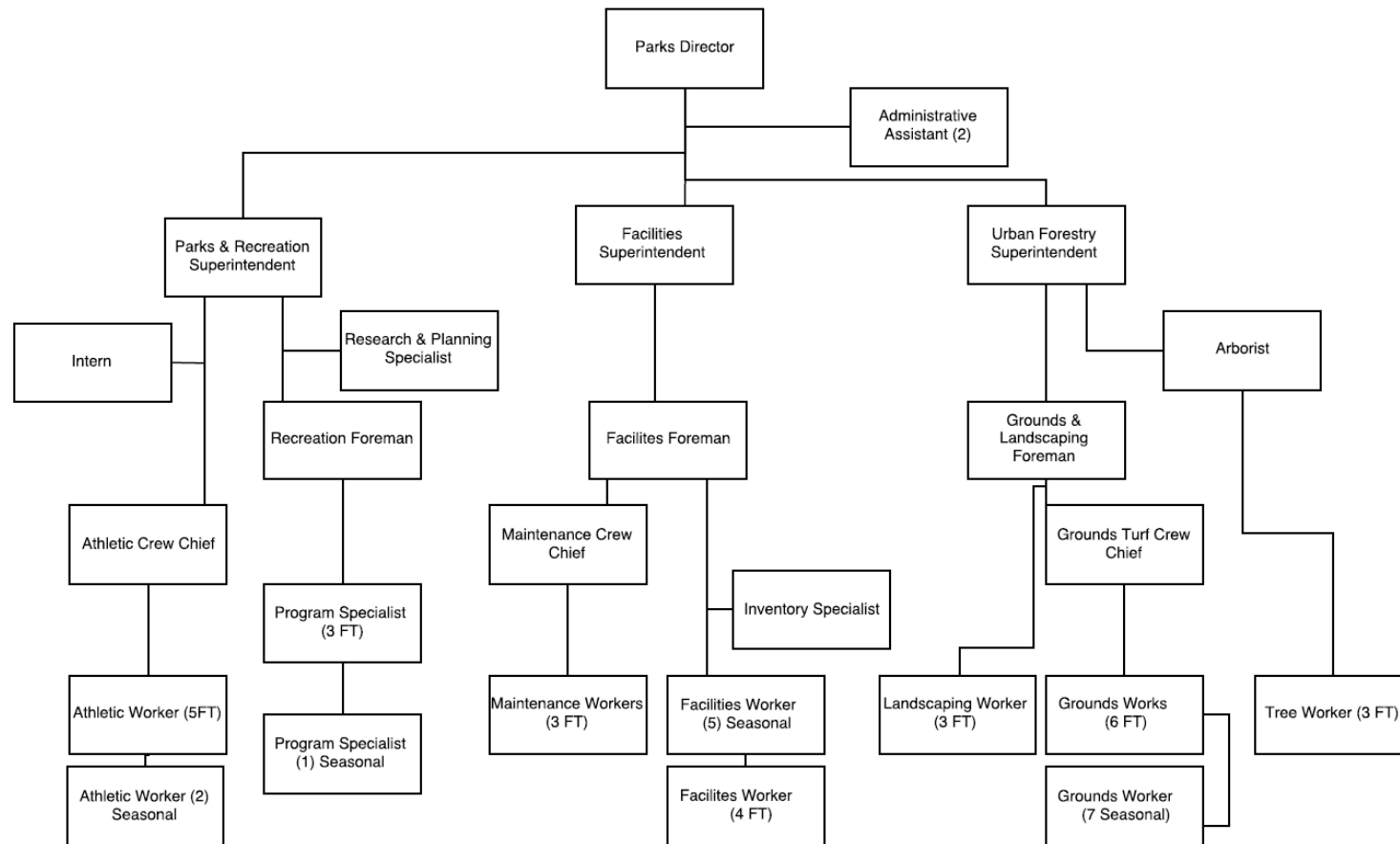




City of Franklin, Tennessee - FY 2018 Budget Request

Parks Department

Proposed Organization Chart





City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Base Budget Request: Personnel

FY 18: Total Personnel increasing 3.6%, or \$94,383

Salary & Wages: \$1,873,335

Overtime Pay: \$35,513

Current Staffing Level

(39) Full-Time Employees

(2) Part-Time Employees

(15) Seasonal Employees

Requesting for FY 18:

Additional (3) Full-Time Employees



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Base Budget Request: Operations

FY 18 Operations:

\$1,965,806 or an increase of 10% (\$178,291)

Reasons for Increases:

- *Increase in number of patrons attending & events themselves.
(special & athletics)**

- *Increase in parkland areas & service: Bicentennial Park – Point
Park; Maintenance of (22) bridges; fuel; equine trails &
multi-purpose arena campus; ADA improvements**

- *Increase in freight & contracts:**



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Program Enhancement Requests

👤 Total Personnel Enhancements - \$189,883
(3) Personnel Requests

- A) Parks Programming Specialist**
- B) Urban Forestry Superintendent**
- C) Reclassification of Park Tree Worker
from Part-Time to Full-Time**



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Program Enhancement Requests



Total Operations Enhancements - \$37,000

(2) Total Operations Requests:

- A) Harlinsdale Irrigation & Stormwater Plan**
- B) Liberty Park Fiber Extension**

City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Program Enhancement Requests

 **Total Equipment Enhancements - \$343,700**

**(1 of 5) Equipment
Request:**

**A) Forestry Truck
\$189,900**



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Program Enhancement Requests

 **Total Equipment Enhancements - \$343,700**

(2 of 5) Equipment Request:

B) 300-Gallon Ground Drive Turf Sprayer: \$48,800



City of Franklin, Tennessee - FY 2018 Budget Request Parks Department

Program Enhancement Requests

 **Total Equipment Enhancements - \$343,700**

(3 of 5) Equipment Request:

C) Fairway Reel Mower: \$58,000



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Program Enhancement Requests

 **Total Equipment Enhancements - \$343,700**

(4 of 5) Equipment Request:

D) Rotary Mower: 32,000



(5 of 5) \$15,000 for Security Cameras (ongoing)



City of Franklin, Tennessee - FY 2018 Budget Request **Parks Department**

Base Budget Request: Capital

FY 18 Capital:

\$29,283: Tinkerbell Park Playground Replacement Structures that are currently not in compliance with NPSI (National Playground Safety Inspection) standards.



City of Franklin, Tennessee

FY 2018 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

	2015	2016	2017		2018	2017 v. 2018	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	1,910,274	2,025,959	2,631,754	2,231,669	2,726,137	94,383	3.6%
Operations	1,328,986	1,490,048	1,787,515	1,864,130	1,965,806	178,291	10.0%
Capital	78,487	24,967	0	5,000	29,283	29,283	100.0%
Total	3,317,747	3,540,974	4,419,269	4,100,799	4,721,226	301,957	6.8%

Department Goals

Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.



Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2017-18 will be implementing new/existing projects and day-to-day services while balancing the projections provided in the 2015 Comprehensive Parks Master Plan. Three areas of concentration will take place in the new fiscal year: Master Plan the new Southeast Municipal Park; continued construction of master plan for Carter's Hill Battlefield Park and balancing the significant increase in sporting and special events hosted at various parks. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.



City of Franklin, Tennessee

FY 2018 Operating Budget

Parks

Lisa Clayton, Director

Department Summary (continued)

REVENUES:

Park General Fund in the 2016 calendar year ended with \$53,411.75 in revenue and on target to reach approximately \$58,000 by the end of fiscal year 2017. For the 2017-18 fiscal year, revenues are projected at approximately \$60,000. The majority of Parks revenue comes from special events, athletic rentals and lease agreements.

EXPENDITURES:

Park General Fund operational expenditures for the new fiscal budgeted year are \$2 million. This is an increase due to new facilities at Harlinsdale Farm, Carter's Hill Park and Bicentennial Park - Point Park. The increase in population has had an impact on the amount of park patrons attending events in FY16 &17. The Parks Department projects a 8% increase in patrons attending events hosted by the department which is an increase in projected workload for existing staff. Parks budgeted personnel in 2016-17 for a total of (39) thirty-nine full time personnel within seven divisions within the department. A total of (18) eighteen part-time or seasonal positions are being proposed in various positions. The need to increase in personnel within the Programming Division and Urban Forestry will be crucial for FY18.

CAPITAL:

Budgeted Park capital projects from the General Fund total amount \$29,283 to remove and install non-compliance playground equipment within Tinkerbell Playground at Pinkerton Park.

The department developed a Capital Improvement Plan and implementation policies along with other CIP projects with the city as a whole. The 10-year CIP plan will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately \$67 million dollar worth of projects. The top project for FY18 will be to secure a consulting firm to master plan the new Southeast Multipurpose Athletic Complex.

SUMMARY:

The Fiscal Year 2017-2018 budget for the City of Franklin Parks Department is a product of months of considerable effort by many individuals beginning with the input and analysis of staff members at all levels of the organization and continuing through the final decisions of BOMA that values strategic planning and is committed to our community's quality of life and efficient stewardship of public funds.



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

	2014	2015	2016	2017*	2018*
Participation					
Children - All	16,284	16,609	16,941	17,449	17,973
Children - Franklin	15,774	16,247	16,572	17,069	17,581
Total participation – youth	32,058	32,856	33,513	34,518	35,554
Adults - All	28,123	28,686	29,260	30,138	31,042
Adults - Franklin Residents	27,279	28,097	28,659	29,519	30,404
Seniors - All	650	670	683	703	725
Registered Athletics	8,143	8,500	8,670	8,930	9,198



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

City Sponsored Events	8,038	9,000	9,248	9,525	9,811
Non-City Sponsored Events	34,323	35,000	36,230	37,317	38,436
Park Attendance by Scheduled Users					
Schools	3,938	9,000	9,200	9,476	9,760
Athletics	8,299	9,000	9,350	9,631	9,919
City Sponsored Special Events	7,690*	28,500	15,160	15,615	16,083
Outside Sponsored Special Events	19,549*	46,000	47,750	49,183	50,658
Parks and Recreation Acres Maintained	704	704	704	725	747
Passive Parks	514	514	514	529	545
Active Parks	190	190	190	196	202
Greenway miles	11.75	12	15	15	16
Permit applications received	98	164	247	254	262
Parks and Recreation Units Managed	16	16	16	16	17
Estimated annual hours of operation of units	70,080	70,080	70,080	72,182	74,348
Revenues from user fees	\$ 53,302	\$ 41,329	\$ 53,412	\$ 73,410	\$ 84,407
Number of volunteer hours worked	17,880	18,237	18,602	19,160	19,735
Total number of training hours	918	1,200	764	786	810
Grant proceeds awarded	\$ -	\$ 20,000	\$ 86,936	\$ 89,544	\$ 92,230
Urban Forestry & Recycling					
Trees Planted	127	275	167	172	177
Tree Farm Trees	52	0	25	26	27
Trees Planted by Donation/Grants	2	10	4	4	4
Trees Purchased From Tree Bank	66	250	146	150	155
Lecture Series Attendance	52	75	0	0	0
Blue Bag Recycling	560	785	703	724	746

*Eastern Flank & Bicentennial Parks were under construction and unavailable for rent for majority of the year.

Inclement weather was another reason for lower numbers (i.e. 4th of July)

Efficiency Measures

	2014	2015	2016	2017	2018
Cost per Franklin Resident to Support Parks*	\$ 17.18	\$ 19.29	\$ 18.87	TBD	TBD
Parks and Recreation Cost Per Capita	\$ 64.60	\$ 70.18	\$ 73.74	TBD	TBD
Tennessee Statewide Benchmarking Average	\$ 92.95	\$ 97.30	\$ 92.41	TBD	TBD
Percentage of Costs Supported by Parks and Recreation User Fees Collected	1.24%	0.48%	1.83%	1.25%	1.25%
Tennessee Statewide Benchmarking Average	9.7%	10.0%	11.2%	TBD	TBD
Total Costs per Total Parks and Recreation Areas Maintained	\$ 6,090	\$ 6,616	\$ 6,952	\$ 7,000	\$ 7,000
Tennessee Statewide Benchmarking Average	\$ 9,229	\$ 8,083	\$ 7,370	TBD	TBD

*Formula is Operations Expenses / Population



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

Outcome (Effectiveness) Measures

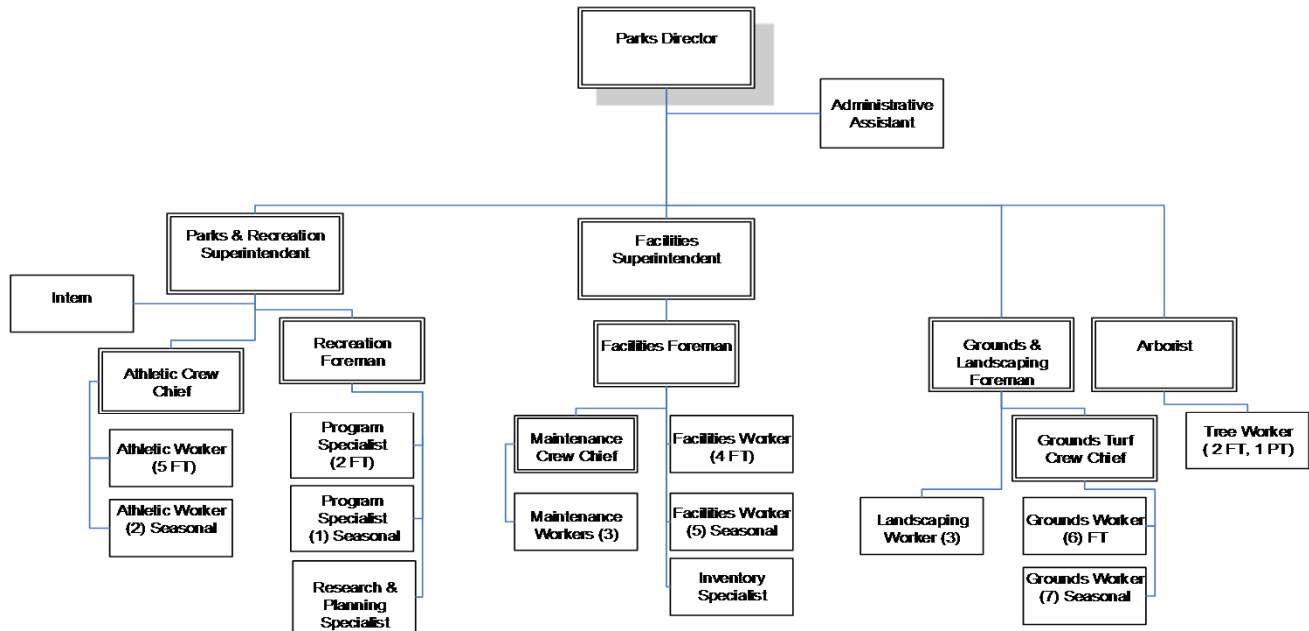
		2014	2015	2016	2017	2018
	Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
	Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	9%	9%	65%	65%	TBD
	Target (Source: 2012 Community Survey by ASI for Franklin Tomorrow)	9%	9%	9%	65%	65%
	Meets Target?	Yes	Yes	Yes	Yes	TBD
	Acres per 1000 residents	10.61	10.61	10.61	10.61	10.61
	Tennessee Statewide Benchmarking Average	12.19	16.50	17.16	TBD	TBD
	Target (National Parks & Recreation Association)	6	6	6	6	6
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Remain one of the Top Rated Healthy Cities in Tennessee					
	State Rank	TBD	TBD	TBD	TBD	TBD
	Target (Robert Wood Johnson Foundation, 2012)	1st	1st	1st	1st	1st
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Maintain Status as Tree City USA					
	Number of years received	9	10	11	12	13
	Target: Status Maintained? (Arbor Day Foundation?)	Yes	Yes	Yes	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD



City of Franklin, Tennessee

FY 2018 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2018 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	G	1	0	1	0	1	0	1	0	1	0
Athletic Foreman	F	1	0	0	0	0	0	0	0	0	0
Grounds & Landscape Foreman	F	1	0	1	0	1	0	1	0	1	0
Facilities Foreman	F	0	0	1	0	1	0	1	0	1	0
Recreation Foreman	F	0	0	1	0	1	0	1	0	1	0
Program Coordinator	E	1	0	0	0	0	0	0	0	0	0
Arborist	E	1	0	1	0	1	0	1	0	1	0
Research & Planning Specialist	E	0	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	1	0	0	0	0	0	0	0	0	0
Athletics Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Program Specialist	D	1	0	1	1	1	1	2	1	2	1
Admin Assistant	D	1	0	1	0	1	0	2	0	2	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Heavy Equipment Operator	---	1	0	0	0	0	0	0	0	0	0
Athletic Field Worker	---	4	2	0	0	0	0	0	0	0	0
Maintenance Worker	C	3	0	3	0	3	0	3	0	3	0
Athletic Worker	B	0	0	4	2	5	2	5	2	5	2
Tree Worker	B	0	1	0	3	2	1	2	1	2	1
Facilities Worker	B	3	4	3	4	4	5	4	5	4	5
Grounds Worker	B	4	6	4	7	6	7	6	7	6	7
Landscaping Worker	B	2	3	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	1	0	1	0	1
TOTALS		31	17	31	18	37	17	39	17	39	17



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	1,390,984	1,462,884	1,907,661	1,770,534	1,873,335	(34,326)	-1.8%
Employee Benefits	519,290	563,075	724,093	461,135	852,801	128,708	17.8%
Total Personnel	1,910,274	2,025,959	2,631,754	2,231,669	2,726,137	94,383	3.6%
Operations							
Transportation Services	15,898	26,512	12,740	14,702	14,845	2,105	16.5%
Operating Services	11,510	9,142	20,125	19,531	20,150	25	0.1%
Notices, Subscriptions, etc.	15,687	34,982	77,935	87,277	94,465	16,530	21.2%
Utilities	233,892	249,349	199,083	240,237	251,294	52,211	26.2%
Contractual Services	14,272	32,670	84,660	85,210	106,040	21,380	25.3%
Repair & Maintenance Services	205,064	228,144	205,185	261,979	256,820	51,635	25.2%
Employee programs	10,327	12,154	23,210	24,175	24,920	1,710	7.4%
Professional Development/Travel	26,289	20,359	38,360	36,401	43,345	4,985	13.0%
Office Supplies	10,813	12,604	17,155	17,962	18,450	1,295	7.5%
Operating Supplies	74,133	73,328	113,149	111,919	119,130	5,981	5.3%
Fuel & Mileage	51,654	40,161	28,119	35,965	37,045	8,926	31.7%
Machinery & Equipment (<\$25,000)	178,245	141,946	123,653	129,098	133,640	9,987	8.1%
Repair & Maintenance Supplies	245,755	245,892	316,475	330,493	355,445	38,970	12.3%
Operational Units	63,904	94,078	253,078	169,300	260,000	6,922	2.7%
Property & Liability Costs	67,793	56,285	59,796	69,266	62,864	3,068	5.1%
Rentals	20,224	27,589	33,120	36,345	43,385	10,265	31.0%
Permits	3,944	3,227	3,000	3,000	3,100	100	3.3%
Other Business Expenses		435	160	746	770	610	381.3%
Debt Service and Lease Payments	79,582	181,191	178,512	190,524	120,098	(58,414)	-32.7%
Total Operations	1,328,986	1,490,048	1,787,515	1,864,130	1,965,806	178,291	10.0%
Improvements	-	-	-	-	29,283	29,283	0.0%
Infrastructure	26,470	24,967	-	5,000	-	-	0.0%
Machinery & Equipment (>\$25,000)	52,017	-	-	-	-	-	0.0%
Capital	78,487	24,967	-	5,000	29,283	29,283	0.0%
Total Parks Department	3,317,747	3,540,974	4,419,269	4,100,799	4,721,226	301,957	6.8%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
= 81110	REGULAR PAY	1,356,677	1,419,196	1,936,505	880,138	1,721,852	1,904,479	1,980,658	2,059,884
81120	OVERTIME PAY	34,307	43,688	36,610	32,694	48,682	35,513	34,307	33,277
81199	VACANCY ADJUSTMENT			(65,454)			(66,657)	(69,323)	(72,096)
= XWAGE	TOTAL WAGES	1,390,984	1,462,884	1,907,661	912,832	1,770,534	1,873,335	1,945,642	2,021,065
= 81410	FICA (EMPLOYER'S SHARE)	101,467	106,819	143,063	66,686	124,802	145,693	151,520	157,581
= 81420	MEDICAL PREMIUMS	317,537	308,431	405,959	173,857	166,964	508,126	558,939	614,832
= 81430	GROUP INSURANCE PREMIUMS	24,049	24,299	28,511	14,366	17,292	32,705	34,340	36,057
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(68,963)	(71,442)	(85,654)	(45,392)	(85,654)	(108,332)	(119,165)	(131,082)
! 81450	RETIREMENT CONTRIBUTIONS	102,213	154,726	194,431	97,216	194,431	223,596	245,955	270,551
81455	DEFERRED COMP MATCH	6,163	13,999	13,681	12,178	14,000	14,700	15,435	16,207
81460	UNEMPLOYMENT CLAIMS	6,179		5,665			5,834	6,009	6,189
81470	WORKERS COMPENSATION PREMIUMS	5,482	7,454	8,137	11,927	15,000	15,750	16,538	17,364
81475	WORKERS COMPENSATION CLAIMS	25,163	18,789	10,300	7,183	14,300	14,730	15,170	15,625
= XBEN	TOTAL BENEFITS	519,290	563,075	724,093	338,021	461,135	852,802	924,741	1,003,324
= XPER	TOTAL PERSONNEL	1,910,274	2,025,959	2,631,754	1,250,853	2,231,669	2,726,137	2,870,383	3,024,389
	Operations								
+ 82110	MAILING & OUTBOUND SHIPPING SERVICES	179	300	820		770	830	990	1,050
1	Administration	179	300	300		325	375	400	425
2	Athletic Division			120		120	130	140	150
3	Facilities/Maintenance Division			100		50	50	75	75
4	Grounds Division			50		25	25	50	50
5	Landscaping Division			50		25	25	50	50
6	Programming Division			100		125	125	150	175
7	Urban Forestry			100		100	100	125	125
*	Amount missing from detail								
+ 82120	FREIGHT FOR INBOUND PURCHASED ITEMS	15,495	15,507	11,690		13,702	13,775	14,195	14,620
1	Administration	15,495	15,507	200		200	210	220	230
2	Athletics Division			8,000		8,695	8,700	8,960	9,230
3	Facilities/Maintenance Division			2,165		3,000	3,000	3,090	3,180
4	Grounds Division			325		325	335	345	350
5	Landscaping Division			200		200	210	220	230
6	Programming Division			500		982	1,010	1,040	1,070
7	Urban Forestry Division			300		300	310	320	330
*	Amount missing from detail								
82130	VEHICLE LICENSES & TITLES	224	241	230		230	240	250	260
82140	VEHICLE TOW-IN SERVICES								
= XTFC	TOTAL TRANSPORTATION CHARGES	15,898	16,048	12,740		14,702	14,845	15,435	15,930
+ 82210	PRINTING & COPYING SERVICES, OUTSOURCED	422	649	7,630		7,630	7,855	8,085	8,300
1	Administration	422	649	740		740	760	780	790
2	Athletics Division			500		510	520	530	540
3	Facilities/Maintenance Division			415		415	430	445	450
4	Programming Division			5,150		5,150	5,305	5,465	5,630
5	Urban Forestry Division			825		825	850	875	900
*	Amount missing from detail								
82260	TRANSCRIPTION FEES	2,945	126	1,500	48	500	600	700	800
82290	TESTING & PHYSICALS	7,761	6,646	5,360	3,412	6,824	6,825	7,030	7,240
+ 82295	UNIFORM RENTAL & SERVICES	391	220	2,560		1,790	1,920	2,020	2,125
1	Administration	391	220	200		200	200	210	220
2	Athletics Division			515		300	375	400	425
3	Facilities/Maintenance Division			750		300	350	375	400
4	Grounds Division			300		200	200	210	225

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
5	Landscaping Division			75		75	80	85	90
6	Programming Division			515		515	515	530	545
7	Urban Forestry Division			205		200	200	210	220
*	Amount missing from detail								
+	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES			2,545		2,512	2,670	2,775	2,880
1	Facilities/Maintenance Division			1,825		1,792	1,880	1,940	2,000
2	Landscape Division			100		100	150	175	200
3	Athletics Division			620		620	640	660	680
*	Amount missing from detail								
82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES			2,545		2,512	2,670	2,775	2,880
1	Facilities/Maintenance Division			1,825		1,792	1,880	1,940	2,000
2	Landscape Division			100		100	150	175	200
3	Athletics Division			620		620	640	660	680
*	Amount missing from detail								
OTHER OPERATING SERVICES		(9)	275	530		275	280	290	300
82299	OTHER OPERATING SERVICES		275	530		275	280	290	300
=	TOTAL OPERATING SERVICES	11,510	7,916	20,125	3,460	19,531	20,150	20,900	21,645
XOPSV									
82310	LEGAL NOTICES	1,606	6,115	3,090		5,680	5,850	6,025	6,210
82350	DUES FOR MEMBERSHIPS	2,410	2,275	4,250	2,840	4,110	4,720	4,865	5,900
1	Administration	2,410	2,275	425		425	440	455	460
2	Athletics Division			900		900	930	960	990
3	Facilities/Maintenance Division			1,030		1,030	1,060	1,090	2,020
4	Grounds Division			225		275	275	285	295
5	Landscaping Division			335		415	430	440	450
6	Programming Division			500		640	750	775	800
7	Urban Forestry Division			835		425	835	860	885
*	Amount missing from detail								
82355	PROFESSIONAL STANDARDS / ACCREDITATION	30	15						
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	24,221	19,765	60,715		67,987	71,895	77,860	77,642
01	Marketing Events through Skyline Banners and Logo Table Coverings			2,500		2,500	2,575	2,650	2,730
02	Family Day City Wide Event			12,600		13,712	13,710	14,120	14,540
03	Concert Series in the Parks			2,650		2,650	2,730	2,810	2,895
04	Movies in the Park			5,145		5,150	5,400	5,670	5,840
05	Newspaper (media)			3,000		3,000	3,100	3,200	3,295
06	Radio & Parent Magazine (media)			3,000		3,000	3,200	3,300	3,400
07	TPHF Equine Program					2,752	2,835	3,820	3,935
08	Promotion of Park Rental Facilities			1,300		1,300	1,400	1,500	1,600
09	FY 18, 19, 20 Dog Park Event			3,630		3,630	3,810	3,925	4,045
10	Touch-A-Truck Event			2,625		2,625	2,760	2,780	2,790
11	Park Promo Items			1,600		1,600	1,700	1,800	1,900
12	Online Email Service			420		420	430	440	450
13	United Way Event Promo Items			350		350	375	400	425
14	Bicentennial Park Ribbon Cutting Event Ceremony					1,000		2,500	
15	City Wide Arbor Day Celebration and 4-Tree Commission Seminars			3,600		3,586	3,860	4,050	4,170
16	Various	24,221	19,765						
17	Past Budget Amount								
19	FY 17, 18, 19 Kid's Shows at Pinkerton Park			5,250		5,389	5,510	5,785	5,960
20	FY 17, 18, 19 Partnerships with Outside Events			1,785		1,794	1,875	1,970	2,030
21	Various Park Programs with Seniors & Adults						5,000	5,150	5,305
22	FY 17, 18, 19 Park Fit Program: Partnership w/ Franklin Tomorrow			1,260		1,260	1,325	1,390	1,432
23	RTP Equestrian Trail & Canoe Launch Ribbon Cutting Event			2,000		2,000			
24	FY 17, 18, 19 Franklin Kids Arts Festival			10,000		10,269	10,300	10,600	10,900
*	Amount missing from detail								
82330	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	(13,098)	235	8,980		8,800	11,300	1,340	1,380
01	Various Events	(13,098)	235	1,480		1,300	1,300	1,340	1,380
2	FY 17 Host TN Recreation & Parks Assoc. State Conference			7,500		7,500	10,000		
*	Amount missing from detail								
82330	EMERGENCY RELIEF								
+									
01	Various								
*	Amount missing from detail								
9	PUBLICATIONS, NON-TRAINING	518	174	900		700	700	700	850
82330	Administration	518	174	100		100	100	100	100
1	Athletics Division			100		50	50	50	75
2	Facilities/Maintenance Division			100		100	100	100	125
3	Grounds Division			100		25	25	25	50
4									

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
5	Landscaping Division			100		25	25	25	50
6	Programming Division			100			100	100	125
7	Urban Forestry Division			300		300	300	300	325
*	Amount missing from detail								
=	XNSP	15,687	28,579	77,935	2,840	87,277	94,465	90,790	91,982
	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY								
82410	ELECTRIC SERVICE	78,539	68,647	61,800	35,468	61,610	63,655	65,565	67,530
82420	WATER & SEWER SERVICE	89,404	106,815	68,960	78,030	114,472	117,902	121,435	125,074
82430	STORMWATER SERVICE	14,817	14,817	11,330	6,174	11,330	11,670	12,020	12,381
82435	SOLID WASTE SERVICE	18,851	22,301	26,250	11,227	22,380	26,250	27,037	27,848
82440	NATURAL GAS SERVICE	8,252	5,383	1,650	1,373	1,390	1,432	1,475	1,520
82450	TELEPHONE SERVICE	1,895	2,062	3,243	1,099	2,000	2,060	2,120	2,184
82451	800 MHZ ACCESS LINE SERVICE	2,071	2,076	5,150	1,028	1,720	2,000	2,060	2,060
82455	CELLULAR TELEPHONE SERVICE	17,364	23,130	16,800	11,944	21,435	22,080	22,740	23,422
+ 82470	INTERNET & RELATED SERVICES	2,699	2,768	3,900		3,900	4,245	4,370	4,500
1	Programming Division: Internet at EFBP	2,699	2,768	3,900		3,900	4,245	4,370	4,500
*	Amount missing from detail								
=	XUTIL	233,892	247,999	199,083	146,343	240,237	251,294	258,822	266,519
	TOTAL UTILITIES								
82510	COMPUTER SERVICES		3,163			6,000			
01	Presidio Fiber Camera System (Server Room)								
02	Jim Warren Skatepark								
03	Jim Warren Maintenance Area								
04	Jim Warren Tennis Courts/Playground Area								
05	Jim Warren Concession Stands								
06	Jim Warren Phase 4 Pavilion Area								
07	Jim Warren Administration Office								
08	Various Parks Camera System Installation					6,000			
09	Add Fiber to Eastern Flank Battlefield Park Event Facility								
10	Add Fiber to Harlinsdale Farm (multiple facilities)								
11	Add Fiber to Liberty Park Maintenance Facility								
12	Various		3,163						
*	Amount missing from detail								
+ 82540	ENGINEERING SERVICES	1,546		5,200		3,450	10,900	5,400	5,500
01	Engineering Stamped Drawings for EFBP Kitchen Design								
02	Engineering Services for Grants or Unknown Small Projects			5,200			5,300	5,400	5,500
03	Various Park Item	1,546							
04	Fort Granger Bridge Design								
05	Renovation of Employee Breakroom and Maintenance Facility Extension								
06	Jim Warren Park Soil & Trash Container Bin Design(s)								
07	Engineering Drawings for Effluent Water to JWP Athletic Fields								
08	Redesign of Football Concession Stand at JWP Phase 5								
09	Design of Pavilion(s) at Pinkerton & JWP								
10	FY 2017 Carter's Hill Battlefield Property Survey					3,450			
11	FY 18 Carter's Hill Battlefield Plat						5,600		
12	FY 18 Harlinsdale Farm Main Campus Irrigation & Stormwater Plan								
*	Amount missing from detail								
+ 82560	CONSULTANT SERVICES	2,700		50,000		50,000	50,000	15,000	15,000
01	City Cemeteries Maintenance & Preservation Plan	2,700							
02	Survey of Property or Various Projects			15,000		15,000	15,000	15,000	15,000
3	2017 - PER - FSSD & COF Property Master Plan			35,000		35,000			
4	2018 FSSD Design work for first project - Partnership						35,000		
5	Line Item 5								
*	Amount missing from detail								
+ 82590	OTHER CONTRACTUAL SERVICES	10,026	5,322	29,460		25,760	45,140	48,210	51,305
01	Cell Phone Tour Yearly Fee			760		760	780	790	800
02	Parking Management Company for All Special Events			13,700		13,800	14,110	14,530	14,960
03	Wildlife Removal		5,322	5,000		3,000	3,000	4,000	5,000
04	Historic Cemetery Contract Work for Stone Restoration	10,026		5,000		5,000	6,000	7,000	8,000
5	Harlinsdale Farm: Equine Contracts			5,000		3,200	3,250	3,350	3,450
6	Park Ped/Vehicular Bridges (22); Overlooks (2) & Tunnels (2)						18,000	18,540	19,095

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
7	Amount missing from detail									
* =	TOTAL CONTRACTUAL SERVICES		14,272	8,485	84,660		85,210	106,040	68,610	71,805
+ 82610	VEHICLE REPAIR & MAINTENANCE SERVICES		32,782	18,587	17,900		21,801	18,875	19,440	19,975
1	Administration		32,782	18,587	300		300	310	320	330
2	Athletics Division				2,780		2,780	2,860	2,945	3,035
3	Facilities/Maintenance Division				4,120		8,021	4,245	4,370	4,500
4	Grounds Division				3,700		3,700	3,810	3,925	4,045
5	Landscaping Division				4,500		4,500	4,635	4,775	4,920
6	Programming Division				500		500	515	530	545
7	Urban Forestry				2,000		2,000	2,500	2,575	2,600
* + 82620	Amount missing from detail									
1	EQUIPMENT REPAIR & MAINTENANCE SERVICES		20,145	15,490	27,075		27,441	28,235	29,085	29,960
2	Administration		20,145	15,490	310		310	320	330	340
3	Athletics Division				6,000		6,000	6,180	6,365	6,560
4	Facilities/Maintenance Division				12,000		12,000	12,360	12,730	13,110
5	Grounds Division				5,665		5,665	5,835	6,010	6,190
6	Landscaping Division				600		600	620	640	660
7	Programming Division				1,000		1,000	1,030	1,060	1,090
* + 82640	Amount missing from detail				1,500		1,866	1,890	1,950	2,010
1	PAVING & REPAIR SERVICES				19,750		23,100	31,160	12,070	23,740
2	Landscaping Division: EFBP Concrete Repairs on existing trail				14,500		17,850	25,000	6,500	
3	Facilities/Maintenance Division				5,250		5,250	5,410	5,570	5,740
4	Liberty Park Parking & Roadway Areas									
5	Trail Repair within Parks connecting to Parking & Ped Areas							750		18,000
* + 82643	Amount missing from detail									
01	SIGN MAINTENANCE SERVICES		900		10,030		8,030	7,705	8,035	8,560
02	Facilities Division: Signage for Entire Parks System				3,500		3,500	3,605	3,715	3,830
03	New Event Banners				930		930	960	990	1,200
04	Programming Division: Cellular Phone Tour Signs				500		500	500	500	500
05	Park Signage Replacements or New				600		600	700	800	900
06	Urban Forestry Signage		900		500		500	500	500	500
07	Various									
08	2017 Harlinsdale Farm Signage				1,000		1,000	350	350	350
* + 82650	Athletic Division: Replacement Signage for Fields				3,000		1,000	1,090	1,180	1,280
01	Amount missing from detail									
02	PARK & FIELD MAINTENANCE SERVICES		28,245	4,286	30,000		30,000	43,000	35,000	45,000
03	Various Park Items		28,245	4,286						
04	FY 17 Field renovation of Phase II - 4 Quad at JWP				30,000		30,000			
05	FY 18 Fields 5 & 8: All of Phase III at JWP							43,000		
06	FY 19 Field renovation of Liberty Park Field 2 & 3								35,000	45,000
07	FY 20 Fieldstone Park Quad Renovation									
* + 82653	Amount missing from detail									
01	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES		20,971	19,904	16,180		39,723	16,605	22,045	22,495
02	Yearly Electrical Service for all Sports Lighting				8,000		8,000	8,240	8,490	8,745
03	Various Maintenance Electrical Projects		20,971	19,904	6,180		6,180	6,365	6,555	6,750
04	Fort Granger Electrical (New Parking Area/Signage)									
05	Eastern Flank Event Facility Outdoor Venue				2,000		2,000	2,000	2,000	2,000
06	Bicentennial Park Event Outdoor Venue								5,000	5,000
07	Installations of electrical at Maintenance Shop for Forestry Truck									
08	FY 17 Pinkerton Park Emergency Electrical Repair						23,543			
* + 82659	Amount missing from detail									
01	LANDSCAPING SERVICES		3,300	430	6,600		25,500	19,495	20,205	20,930
02	FY 18 Moved Contracted Mowing Services to line item 82654		3,300	430	6,600		9,000			
03	Various Services							2,500	2,700	2,900
* + 82660	Pine Straw or Ground Covering Contracted Service						16,500	16,995	17,505	18,030
	Amount missing from detail									

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
+ 82653	IRRIGATION SERVICES			10,400	5,200		9,415	9,705	10,970	11,305
1	Athletics Division				4,500		8,715	8,980	9,250	9,530
2	Landscaping Division			10,400	200		220	210	220	230
3	Harlinsdale Arena & Events Space				500		500	515	1,500	1,545
4										
*	Amount missing from detail									
+ 82654	GROUND MAINTENANCE SERVICES			244	8,680		8,680	23,240	23,940	24,665
01	Harlinsdale Main Entrance Road Resurfacing Repairs									
02	Liberty Park Complex Handrail Painting							5,300	5,460	5,625
03	Facilities/Maintenance Division				3,180		3,180	3,275	3,375	3,480
04	Grounds Division			244	5,500		5,500	5,665	5,835	6,010
5	Contracted Mowing Service							9,000	9,270	9,550
*	Amount missing from detail									
+ 82655	TREE SERVICES		3,200		5,000		3,000	3,150	3,305	3,465
1	Urban Forestry Division		3,200		5,000		3,000	3,150	3,305	3,465
*	Amount missing from detail									
+ 82660	BUILDING REPAIR & MAINTENANCE SERVICES		89,611	32,300	50,015		56,534	46,630	48,035	49,485
01	Roof Replacement for Aspen Grove									
02	Facilities/Maintenance Division				22,280		25,774	22,950	23,640	24,350
03	Pest Control Services for All Park Facilities				7,650		7,650	7,880	8,120	8,365
04	Various		89,611	32,300						
05	FY 17, 18, 19 Roof Repairs and Exterior of Existing Facilities				7,400		7,400	7,620	7,850	8,090
06	Jim Warren Park Concession Stand Flooring Installation									
07	Athletics/Programming Division(s)				2,500		8,962	2,575	2,650	2,730
08	Various Canoe Areas - Moved to Supplies starting in FY18				1,000					
09	Harlinsdale Facilities				3,500		3,500	3,605	3,715	3,830
10	Cintas for Flooring Rugs									
11	Security Monitoring System for Park Offices and Facilities				5,685		3,248	2,000	2,060	2,120
*	Amount missing from detail									
+ 82699	OTHER REPAIR & MAINTENANCE SERVICES		5,910	6,886	8,755		8,755	9,020	9,290	9,570
1	Athletics Division				1,030		1,030	1,060	1,090	1,125
2	Facilities/Maintenance Division			6,886	7,725		7,725	7,960	8,200	8,445
*	Amount missing from detail									
= XRM5V	TOTAL REPAIR & MAINTENANCE SERVICES		205,064	108,527	205,185		261,979	256,820	241,420	269,150
+ 82750	EMPLOYEE RECOGNITION/RECEPTIONS		78	30	2,275	298	3,240	3,365	3,480	3,600
1	Administration		78	30	1,015		1,800	1,855	1,910	1,970
2	Athletics Division				310		320	320	330	340
3	Facilities/Maintenance Division				210		210	220	230	240
4	Grounds Division				110		100	120	130	140
5	Landscaping Division				210		210	220	230	240
6	Programming Division				110	298	300	310	320	330
7	Urban Forestry Division				310		310	320	330	340
*	Amount missing from detail									
+ 82780	TRAINING, OUTSIDE		2,769	1,847	11,535		11,535	11,880	12,225	12,585
1	Administration		2,769	1,847	515		515	530	540	550
2	Athletics Division				1,200		1,200	1,235	1,270	1,310
3	Facilities Division				4,635		4,635	4,775	4,920	5,070
4	Grounds Division				1,855		1,855	1,910	1,965	2,025
5	Landscaping Division				1,300		1,300	1,340	1,380	1,420
6	Programming Division				1,000		1,000	1,030	1,060	1,090
7	Urban Forestry Division				1,030		1,030	1,060	1,090	1,120
*	Amount missing from detail									
+ 82790	TRAINING, IN-HOUSE		7,480	8,138	9,400		9,400	9,675	9,960	10,260
01	Administration				1,025		1,025	1,055	1,090	1,120
02	Athletics Division			8,138	1,700		1,700	1,750	1,800	1,855
03	Facilities/Maintenance Division				1,545		1,545	1,590	1,640	1,690
04	Grounds Division				1,500		1,500	1,545	1,590	1,640
05	Landscaping Division				900		900	930	960	990
06	Programming Division				1,700		1,700	1,745	1,790	1,845

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
7	Urban Forestry Division			1,030		1,030	1,060	1,090	1,120
*	Amount missing from detail								
=	TO TAL EMPLOYEE PROGRAMS	10,327	10,015	23,210	298	24,175	24,920	25,665	26,445
+	REGISTRATIONS								
82810		12,777		16,380		17,055	17,540	18,060	18,600
01	Tennessee Recreation & Parks Association								
02	OSHA Training								
03	Irrigation Certifications; Pesticide/Herbicides Certifications								
04	Arborist Certification								
05	Sports Turf Management Association								
06	Historic Properties Management School								
07	NPWA (Public Works Conference								
08	NRPA - Special Event Mgmt School								
09	TTGA - TN Turf Grass Association								
10	Professional Grounds Management Association								
11	National Recreation & Parks Association Conference								
12	Various	12,777							
13	Administration			630		630	650	670	690
14	Athletics Division			6,000		6,000	6,180	6,365	6,555
15	Facilities/Maintenance Division			3,295		3,295	3,390	3,490	3,595
16	Grounds Division			350		350	360	370	380
17	Landscaping Division			1,605		1,780	1,810	1,865	1,920
18	Programming Division			2,500		3,000	3,090	3,180	3,275
19	Urban Forestry Division			2,000		2,000	2,060	2,120	2,185
*	Amount missing from detail								
+	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,055	890	1,670		1,796	1,615	1,680	1,745
82820		1,055	890						
1	Administration		890	100		100	110	120	130
2	Athletics Division			210		210	220	230	240
3	Facilities/Maintenance Division			310		310	320	330	340
4	Grounds Division			100		100	120	130	140
5	Landscaping Division			190		190	195	200	205
6	Programming Division			350		586	350	360	370
7	Urban Forestry Division			410		300	300	310	320
*	Amount missing from detail								
+	AIR TRAVEL	3,029	2,764	5,300		4,532	6,090	6,335	6,535
82830									
01	National Recreation & Parks Event School								
02	American Public Works Association								
03	Sport Turf Management Association								
04	International Society of Arboriculture								
05	Historic Properties Management School								
10	Landscaping Division			800		800	825	850	875
11	Programming Division			800		800	825	850	875
12	Urban Forestry Division			800		800	825	850	875
6	Administration	3,029	2,764	500		500	515	530	545
7	Athletics Division			700		882	1,000	1,030	1,060
8	Facilities/Maintenance Division			1,700		750	1,700	1,800	1,855
9	Grounds Division						400	425	450
*	Amount missing from detail								
+	LODGING	7,799	7,774	10,000		8,928	12,850	13,420	14,000
82840		7,799	7,774						
1	Administration			200		200	200	300	400
2	Athletics Division			3,000		3,300	3,500	3,700	3,900
3	Facilities/Maintenance Division			2,575		385	2,575	2,650	2,730
4	Grounds Division			355		183	365	375	385
5	Landscaping Division			1,370		1,258	1,410	1,450	1,495
6	Programming Division			1,000		2,102	3,000	3,090	3,180
7	Urban Forestry Division			1,500		1,500	1,800	1,855	1,910
*	Amount missing from detail								
+	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,477	1,649	4,115		3,940	4,460	4,615	4,765
82850		1,477	1,649						
1	Administration			100		150	200	210	220
2	Athletics Division			1,200		1,200	1,240	1,280	1,320
3	Facilities/Maintenance Division			515		515	530	545	560

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
4	Grounds Division			200		200	210	220	230
5	Landscaping Division			1,100		1,100	1,130	1,170	1,205
6	Programming Division			500		500	600	620	640
7	Urban Forestry Division			500		275	550	570	590
*	Amount missing from detail								
+	OTHER TRAVEL EXPENSES	152	213	895		150	790	825	865
1	Administration	152	213	20		35	25	30	35
2	Athletic Division			100			100	105	110
3	Facilities/Maintenance Division			310			310	315	320
4	Grounds Division			50			55	60	70
5	Landscaping Division			100		100	100	105	110
6	Programming Division			100			100	105	110
7	Urban Forestry Division			215		50	100	105	110
*	Amount missing from detail								
=	XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	26,289	13,290	38,360		36,401	43,345	44,935	46,510
+	OFFICE SUPPLIES	3,258	3,108	9,245		9,658	9,935	10,230	10,540
1	Administration	3,258	3,108	6,475		6,613	6,810	7,015	7,225
2	Facilities/Maintenance Division			310		310	320	330	340
3	Programming Division			2,150		2,150	2,210	2,270	2,340
4	Urban Forestry Division			310		310	320	330	340
5	Grounds & Landscaping Division			275		275	275	285	295
*	Amount missing from detail								
+	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)	444	2,638	2,350		2,350	2,300	2,400	2,550
1	Administration	444	2,638	1,600		1,600	1,650	1,700	1,750
2	Athletics Division			50		50	50	50	60
3	Facilities/Maintenance Division			100		100	100	100	110
4	Grounds Division			100		100	100	100	110
5	Landscaping Division			200		200	100	100	110
6	Programming Division			250		250	250	300	350
7	Urban Forestry Division			50		50	50	50	60
*	Amount missing from detail								
+	EMPLOYEE BENEVOLENCE ITEMS			160	69	160	160	160	170
+	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	7,111	4,234	5,400		5,794	6,055	6,355	6,655
1	Administration	7,111	4,234	1,700		1,748	1,750	1,805	1,860
2	Athletics Division			800		800	825	830	835
3	Facilities/Maintenance Division			420		766	770	780	790
4	Grounds Division			200		200	210	220	230
5	Landscaping Division			150		150	160	170	180
6	Programming Division			2,000		2,000	2,200	2,400	2,600
7	Urban Forestry Division			130		130	140	150	160
*	Amount missing from detail								
=	XOIES TOTAL OFFICE SUPPLIES	10,813	9,980	17,155	69	17,962	18,450	19,145	19,915
+	TRAINING SUPPLIES	556	427	1,215		1,215	1,315	1,405	1,485
1	Administration	556	427	100		100	100	100	125
2	Athletics Division			310		310	320	330	340
3	Facilities/Maintenance Division			220		220	230	240	250
4	Grounds Division			75		75	100	125	135
5	Landscaping Division			150		150	175	200	205
6	Programming Division			100		100	120	130	140
7	Urban Forestry Division			260		260	270	280	290
*	Amount missing from detail								
83238	PARKS SUPPLIES	(3,824)	(4,220)		3,611				
83240	MEDICAL SUPPLIES	1,542	936	2,340		2,498	2,555	2,640	2,715
1	Administration	1,542	936	770		928	930	960	990
2	Athletic Division			310		310	320	330	340
3	Facilities/Maintenance Division			280		280	290	300	310
4	Grounds Division			230		230	240	250	260
5	Landscaping Division			130		130	135	140	145

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
6	Programming Division			515		515	530	545	550
7	Urban Forestry Division			105		105	110	115	120
*	Amount missing from detail								
+ 83250	SAFETY SUPPLIES	6,504	2,197	5,666		4,695	5,740	5,975	6,145
1	Administration	6,504	2,197	98		90	100	110	120
2	Athletics Division			600		600	620	640	660
3	Facilities/Maintenance Division			2,340		1,377	2,340	2,480	2,555
4	Grounds Division			825		825	850	875	900
5	Landscaping Division			620		620	640	660	680
6	Programming Division			668		668	670	680	690
7	Urban Forestry Division			515		515	520	530	540
*	Amount missing from detail								
+ 83260	UNIFORMS PURCHASED	23,016	15,004	30,678		29,629	29,840	30,745	31,680
01	Existing Contract will end, budgeting \$500 per FT employee, \$200 per Seasonal Em								
02	T-Shirts for Special Events: 4th of July, Family Day, Etc...High Visible								
03	Various	23,016	15,004						
10	Urban Forestry Division			2,375		3,205	3,300	3,400	3,500
4	Administration			250		250	270	290	310
5	Athletics Division			5,500		5,786	5,800	5,975	6,155
6	Facilities/Maintenance Division			12,525		10,000	10,000	10,300	10,610
7	Grounds Division			3,700		3,700	3,810	3,925	4,045
8	Landscaping Division			2,000		2,000	2,060	2,120	2,185
9	Programming Division			4,328		4,688	4,600	4,735	4,875
*	Amount missing from detail								
+ 83270	CONSUMABLE TOOLS	3,599	2,003	4,580		5,282	5,350	5,505	5,655
1	Administration	3,599	2,003	245		175	175	180	185
2	Athletics Division			800		800	810	820	830
3	Facilities/Maintenance Division			1,890		2,489	2,500	2,575	2,650
4	Grounds Division			650		650	670	690	710
5	Landscaping Division			595		595	610	630	650
6	Programming Division			200		373	375	390	400
7	Urban Forestry Division			200		200	210	220	230
*	Amount missing from detail								
+ 83290	SOLID WASTE CONTAINERS	1,744		4,000		4,000	6,300	8,800	9,200
1	Facilities/Maintenance Division	1,744		2,000		2,000	2,100	2,200	2,300
2	Harlinsdale Farm Park			2,000		2,000	2,100	2,200	2,300
3	Bicentennial Park								
4	Various Park Replacement Cost						2,100	2,200	2,300
*	Amount missing from detail								
+ 83295	OTHER OPERATING SUPPLIES	40,996	31,245	64,670		64,600	68,030	71,035	73,241
01	Decreased line and moved to specific lines items operated by the park div's								
02	Various	40,996	31,245						
10	Programming Division			4,500		4,500	4,725	4,960	5,110
11	Urban Forestry Division			3,570		3,500	3,500	3,605	3,715
12	Archiving/Records Mgmt w/ Old Construction Plans & Documents			2,500		2,500	3,000	3,090	3,180
3	FY 17, 18, 19 Harlinsdale Farm Operations			12,000		12,000	12,600	12,980	13,370
4	Carter's Hill Park & Bicentennial Park Operations			3,500		3,500	3,675	3,860	3,976
5	Administration			1,500		1,500	1,575	1,650	1,700
6	Athletics Division			4,000		4,000	4,200	4,400	4,600
7	Facilities/Maintenance Division			31,500		31,500	33,075	34,730	35,770
8	Grounds Division			600		600	630	660	690
9	Landscaping Division			1,000		1,000	1,050	1,100	1,130
*	Amount missing from detail								
= X095	TOTAL OPERATING SUPPLIES	74,133	47,592	113,149	3,611	111,919	119,130	126,105	130,121
833	GASOLINE & DIESEL FOR FLEET (INSIDE WILLAMSON COUNTY)								
XF01	TOTAL FUEL & MILEAGE	51,654	40,161	28,119	22,341	35,965	37,045	38,155	39,300
+ 83510	FURNITURE, FIXTURES (<\$25,000)	15,469	4,546	15,000		15,000	15,000	15,000	15,000
01	New Office Furniture for Administration Offices Due to Addtl Personnel			15,000		15,000	15,000	15,000	15,000

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
02	Various									
*	Amount missing from detail		15,469	4,546						
83520	VEHICLES (<\$25,000)			10,000	10,000		11,589	16,890	17,410	17,930
01	4x4 ATV for special events, trail maintenance & disc golf course maintenance \$8K									
02	Turf Athletic ATV Vehicle									
03	2015 Replacement Golf Cart in Existing Fleet for Dept									
04	Replacement Vehicle									
05	Cargo Van for Maintenance Division									
06	Cargo Van for Grounds Division (move to lease)									
07	Cargo Van for Programming Division									
08	Cargo Van for Facilities Division (move to lease in 2015)									
09	Various			10,000						
10	FY 17, 18, 19, & 20 Lifecycle Replacement for Existing Golf Carts				10,000		11,589	16,890	17,410	17,930
*	Amount missing from detail									
83530	MACHINERY & EQUIPMENT (<\$25,000)		122,011	61,631	63,244		67,215	65,965	42,125	34,253
01	Various Tools for Facilities & Maintenance Division			61,631	2,000			3,200	3,600	4,000
02	City Arborist: Resistograph for Tree Inspections									
03	Athletics & Landscaping: Lely Spreader for Turf Areas									
04	Landscaping 12' bush hog mower									
05	60" Zero Turn Mowers (move to lease in 2015)									
06	36" Walk Behind Mowers (move to lease in 2015)									
08	Land Planer for Dragging @ Harlinsdale Farm									
09	Grounds/Landscaping: String Trimmers (Yearly Replacements)				1,000		1,000	1,300	1,400	1,500
10	Playground Equipment: Swing Set at Pinkerton Park									
11	Various Equipment for Landscaping Division									
12	Cargo Used Trailer to Store & Haul Special Event Equipment									
13	Athletic: Infield Drag for Replacement of 1 of 3									
14	Table Lift for Zero Turn Mowers - Routine Daily Maintenance									
15	Various		122,011							
16	Program Div.: Generator, Cable Bumpers, Cooling Mister & Message Signs						1,515	3,500	4,500	5,500
17	Facility/Maint Div: Traffic Counter, Playground Climber, Barricades, Solar Recyl									
19	Athletic Div: Turbo Vacuum							7,200		
20	2017 Athletics Sprayer for Toro Workman				15,000		22,000			
21	Landscaping: 15' Finishing Mower (move to lease in 2015)									
22	Athletics: Zero Turn Mower Lifecycle Replacement Program				10,000		7,200		10,500	
23	2016 - Carter's Hill Request (PER)									
24	2017 Athletics Replacement Edger				700		700			
25	2018 Athletics: Sod Cutter Replacement							5,000		
26	2017 Athletics Spreader Replacement				6,000		6,000			
27	Grounds/Landscaping: Replacement 60" zero turn mowers				10,394		13,000	13,390	14,060	14,763
28	Grounds/Landscaping: Replacement of blowers, polesaws, edgers				1,800		1,800	1,855	1,910	1,970
29	2018 Grounds/Landscaping: Tree Chipper							15,330		
30	Urban Forestry: Chainsaw(s) Replacement				3,000		3,000	3,090	3,185	3,280
31	2017: Grounds: Replacement of Permgreen Triumph stand spreader/sprayer				10,000		8,300			
32	Grounds: Edgers, Push Master, Push Mowers, etc...small equipment				3,350		2,700	2,700	2,970	3,240
33	2018: Athletics Infield Grader and Trailer							9,400		
*	Amount missing from detail									
83540	COMPUTER HARDWARE (<\$25,000)		16,265	31,928	28,154		28,039	26,725	36,405	19,045
01	Facilities & Landscaping Division to Purchase 1 Radio Each.									
02	Athletics Foreman & Arborist Replacement Computer(s)									
03	Administration 1 replacement computer									
04	Landscaping: 1 replacement computer									
05	Landscaping: 1 new Radio									
06	Lenovo Thinkpad & Docking Station for Parks Conference Room									
07	Smart phone replacement									
08	Tablet for Playground Field Inspections									
09	Lenovo Thinkpad & Docking Station for Facilities Supt									
10	800 MHZ batteries									
11	Camera Purchase for JWP Phase 2 Project									
12	Replacement Computer's			29,670						
13	Replacement Radio's (Handheld & Mobile)				9,900		9,900		12,000	
14	Onbase Scanner									

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
15	Replacement TV for Parks Conference Room								
16	Keyboard Replacement(s)			115					
17	Administration	16,265	2,258	1,850		1,850	3,300	1,945	3,800
18	Athletic Division						5,500	3,700	3,700
19	Facilities/Maintenance Division			3,796		3,796	7,000	3,700	
20	Grounds Division			3,796		3,796		3,700	
21	Landscaping Division						3,700		3,700
22	Programming Division			2,041		2,041	3,600	3,700	
23	Urban Forestry Division			1,996		1,996	3,700	3,700	3,700
24	Replacement of battery backups			130		130			
25	Spare SD Cards			180		180			
26	Replacement of Motorola Batteries for Radios with Lithium Batteries			2,500		2,500	2,625	2,760	2,845
27	2017 PER - Programming Specialist - Full-Time			1,850		1,850			
28	Replacement and New Computer Accessories (mouse, speakers, keyboards)						1,000	1,200	1,300
*	Amount missing from detail								
83550	COMPUTER SOFTWARE (<\$25,000)	24,500	535	7,255		7,255	9,060	10,270	12,400
01	Recreation Scheduling & Permitting Software		154	7,000		7,000	7,000	10,000	12,000
02	Acrobat Version 11 Replacement						1,800		
3	Landscaping Division: Irrigation Controller Software Program		381	255		255	260	270	400
4	Various	24,500							
*	Amount missing from detail								
=	XMEU TO TAL MACHINERY & EQUIPMENT (<\$25,000)	178,245	108,640	123,653		129,098	133,640	121,210	98,628
+									
83610	VEHICLE PARTS & SUPPLIES	1,579	860	13,525		13,400	13,905	14,505	14,968
1	Administration	1,579	860	250		250	275	300	325
2	Athletics Division			1,800		1,800	1,855	1,910	1,968
3	Facilities/Maintenance Division			4,200		4,200	4,410	4,630	4,770
4	Grounds Division			2,700		2,700	2,835	2,980	3,070
5	Landscaping Division			1,100		1,100	1,155	1,210	1,250
6	Programming Division			850		850	875	900	930
7	Urban Forestry Division			2,625		2,500	2,500	2,575	2,655
*	Amount missing from detail								
+	EQUIPMENT PARTS & SUPPLIES	17,921	9,078	25,895		25,695	27,190	28,510	29,370
1	Administration	17,921	9,078	1,220		1,220	1,240	1,250	1,290
2	Athletics Division			4,000		4,000	4,200	4,400	4,530
3	Facilities/Maintenance Division			3,200		3,200	3,400	3,600	3,700
4	Grounds Division			10,000		10,000	10,500	11,025	11,360
5	Landscaping Division			5,950		5,750	6,250	6,560	6,760
6	Programming Division			1,000		1,000	1,050	1,100	1,130
7	Urban Forestry Division			525		525	550	575	600
*	Amount missing from detail								
+	STREETLIGHT PARTS & SUPPLIES	2,304	2,940	7,140		7,140	7,500	7,875	8,110
1	Facilities/Maintenance Division	2,304	2,940	7,140		7,140	7,500	7,875	8,110
*	Amount missing from detail								
+	SIGN SUPPLIES	8,400	5,426	4,805		7,305	7,780	8,055	8,320
1	Athletics Division			1,200		3,200	3,300	3,400	3,500
2	Facilities/Maintenance Division	8,400	5,426	980		980	1,030	1,080	1,115
3	Programming Division			2,100		2,300	2,500	2,575	2,655
4	Urban Forestry Division			525		525	550	575	600
5	Grounds/Landscaping Division			300		300	400	425	450
*	Amount missing from detail								
83610	FIBER OPTIC SUPPLIES	823	6,968				5,000	6,500	8,000
83610	PARK & FIELD MAINTENANCE SUPPLIES	71,626	30,875	78,000		78,000	80,000	83,820	87,085
1	Athletics Division			70,000		70,000	72,000	75,000	78,000
2	Facilities/Maintenance Division			5,000		5,000	5,000	5,510	5,675
3	Grounds Division								
4	Landscaping Division			3,000		3,000	3,000	3,310	3,410
5	Programming Division								
6	Urban Forestry Division								
7	Various	71,626	30,875						

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
* 83651	Amount missing from detail									
+ 83651	PARK & FIELD ELECTRICAL SUPPLIES		1,640	9,823	14,030		14,718	15,110	15,585	16,055
1	Athletics Division				780		500	800	820	840
2	Facilities/Maintenance Division				9,000		9,968	10,000	10,300	10,610
3	Landscaping Division				3,000		3,000	3,000	3,090	3,185
4	Urban Forestry Division				1,250		1,250	1,310	1,375	1,420
5	Line Item 5		1,640	9,823						
* 83652	Amount missing from detail									
+ 83652	LANDSCAPING SUPPLIES		39,967	39,287	64,105		67,105	74,055	77,710	81,170
01	Cemetery Supplies				5,600		5,600	6,000	6,500	7,000
02	Landscaping Supplies		39,967	39,287	43,825		46,825	47,000	48,410	49,860
03	Hair/insdale MultipurposeArena				5,150		5,150	5,305	5,570	5,740
04	Carter's Hill Park				7,430		7,430	7,650	8,030	8,270
5	Programming Division				2,100		2,100	2,100	2,200	2,300
6	FEMA Neighborhood Parks							6,000	7,000	8,000
* 83653	Amount missing from detail									
+ 83653	IRRIGATION SUPPLIES		35,387	9,125	20,700		20,700	23,490	24,220	24,940
01	New Park Areas (Unforeseen Needs)				2,500		2,500	2,500	2,600	2,700
02	Replacement Irrigation		35,387	9,125						
3	Athletics Division				8,500		8,500	11,000	11,330	11,640
5	Landscaping Division				8,400		8,400	8,650	8,910	9,180
6	Urban Forestry Division				200		200	210	220	230
7	Grounds Division				1,100		1,100	1,130	1,160	1,190
* 83654	Amount missing from detail									
+ 83654	GROUNDS MAINTENANCE SUPPLIES		1,317	8,326	5,460		8,160	8,405	8,660	8,920
1	Facilities/Maintenance Division		1,317	8,326	5,460		5,460	5,625	5,795	5,970
2	Canoe Launch & River Access Yearly Maintenance						2,700	2,780	2,865	2,950
* 83655	Amount missing from detail									
+ 83655	TREE SUPPLIES		11,285	660	6,510		6,510	8,835	9,100	9,375
1	Urban Forestry Division		11,285	660	6,510		6,510	8,835	9,100	9,375
* 83656	Amount missing from detail									
+ 83656	GRAFFITI REMOVAL SUPPLIES		294		200		200	200	250	300
1	Facilities/Maintenance Division		294		200		200	200	250	300
* 83660	Amount missing from detail									
+ 83660	BUILDING MAINTENANCE SUPPLIES		52,618	39,934	71,900		71,900	74,015	76,235	78,515
01	General building maintenance supplies			16,266						
02	Hair/insdale Farm Facilities Repairs									
03	Eastern Flank Restrooms									
4	Athletics Division				1,000		1,000	1,030	1,060	1,090
5	Facilities/Maintenance Division		52,618	23,668	68,000		68,000	70,040	72,140	74,300
6	Programming Division				1,500		1,500	1,500	1,545	1,590
7	Urban Forestry Building Area				1,400		1,400	1,445	1,490	1,535
8	Amount missing from detail									
* 83680	Amount missing from detail									
+ 83680	DOG PARK SUPPLIES				1,545		7,000	7,210	7,430	7,650
1	Facilities/Maintenance Division				1,545		7,000	7,210	7,430	7,650
2										
* 83690	Amount missing from detail									
+ 83690	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		594	1,436	2,660		2,660	2,750	2,840	2,900
1	Administration		594	1,436						
2	Athletics Division				1,000		1,000	1,030	1,060	1,070
3	Facilities/Maintenance Division				770		770	790	810	820
4	Grounds Division				140		140	150	160	170
5	Landscaping Division				150		150	160	170	180
6	Programming Division				300		300	310	320	330
7	Urban Forestry Division				300		300	310	320	330
* 83700	Amount missing from detail									
= XRM2	TO TAL REPAIR & MAINTENANCE SUPPLIES		245,755	164,738	316,475		330,493	355,445	371,295	385,678
84650	TREE BANK COSTS		40,465	10,658	75,000		8,300	15,000		75,000

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
+ 84950	GRANT PROGRAMS		23,439	78,564	178,078		161,000	245,000	255,000	255,000
02	Various		23,439	78,564	10,000			10,000	20,000	20,000
03	Sale Routes to School									
04	Recreational Trails Program Grant Cycle				109,078		102,000			
05	State Historical Preservation Office: Grant Cycle									
06	TAEP Grant				19,000		19,000	25,000	25,000	25,000
07	Preservation Grants				25,000		25,000	20,000	20,000	20,000
08	Local Parks & Recreation Fund or Land & Water Conservation Fund Grant							25,000	25,000	25,000
09	Cemetery Grant				15,000		15,000	150,000	150,000	150,000
11	Civil War Trust for Eley Tract							15,000	15,000	15,000
12	Franklin's Charge for Lovell Tract									
*	Amount missing from detail									
= XOPU	TO TAL OPERATIONAL UNITS		63,904	89,222	253,078	4,764	169,300	260,000	255,000	330,000
85110	PROPERTY INSURANCE		18,519	22,233	19,536	19,930	20,528	21,144	21,778	22,431
85111	FRAUD INSURANCE									
85112	INLAND MARINE INSURANCE		2,321		2,702	2,382	2,702	2,783	2,866	2,952
85113	AUTO PHYSICAL DAMAGE		1,157	1,005	1,386	1,266	1,386	1,427	1,469	1,514
+ 85115	LIABILITY INSURANCE		19,309	22,458	25,750		25,750	26,520	27,315	28,135
1	Programming Division: Increase Due to having for all public evnets		19,309	22,458	25,750		25,750	26,520	27,315	28,135
*	Amount missing from detail									
85116	E&O LIABILITY INSURANCE		3,002							
85117	VEHICLE LIABILITY INSURANCE		7,458	6,913	7,922	14,382	16,000	8,160	8,405	8,660
85119	UMBRELLA LIABILITY			2,211	2,500	2,748	2,900	2,830	2,915	3,000
85120	PROPERTY DAMAGE COSTS		9,360							
85125	LIABILITY CLAIMS/DEDUCTIBLES		6,667							
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	1								
= XPLC	TOTAL PROPERTY & LIABILITY COSTS		67,793	54,821	59,796	40,708	69,266	62,864	64,748	66,692
85220	PROPERTY TAX- RENTAL PROPERTY				360		360	370	380	390
+ 85240	EQUIPMENT RENTAL & LEASES		20,224	20,442	32,760		35,985	43,015	44,780	46,605
01	Park Portable Restrooms						7,215	10,000	10,300	10,600
02	Programming: Rental of Restrooms, Tents, Special Event Materials									
03	Maintenance: Rental Equipment for Various Projects									
04	Landscaping and Grounds: Rental of Specific Equipment									
05	Athletics: Rental of Equipment for Field Maintenance									
06	Arborist: Rental for Tree Work City Wide									
07	Various		20,224	20,442						
10	Grounds Division				1,545		1,545	1,590	1,640	1,690
11	Landscaping Division				620		620	640	650	660
12	Programming Division: 5% increase annually due to vendor increases				20,000		20,000	23,680	24,865	26,110
13	Urban Forestry Division				310		310	300	310	320
8	Athletics Division				4,105		4,105	4,230	4,360	4,490
9	Facilities/Maintenance Division				6,180		2,500	2,575	2,655	2,735
*	Amount missing from detail									
85240	STORAGE RENTAL									
85240	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)									
= XPERIT	TOTAL RENTALS		20,224	20,442	33,120		36,345	43,385	45,160	46,995
+ 85310	PERMITS		1,154	1,846	3,000		3,000	3,100	3,200	3,300
01	Programming: Increase in BMI Recording/Lyrics Permitting Fee		1,154	1,846	3,000		3,000	3,100	3,200	3,300
*	Amount missing from detail									
85330	STATE FEES		1,500							
85330	UTILITY DISTRICT FEES		1,200							
85340	RECORDING & FILING FEES		90	151						
= XPERM	TO TAL PERMITS		3,944	1,997	3,000		3,000	3,100	3,200	3,300
85530	E-COMMERCE FEES			435	160	381	746	770	790	815
= XFLU	TOTAL FINANCIAL FEES			435	160	381	746	770	790	815

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
+ 86600	LEASE/LOAN PRINCIPAL		77,502	67,171	174,990	98,542	186,902	118,597	47,352	
01	US Bank Sch 2 - Chipper									
02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250				21,958		21,958			
03	2014 - Director: Replacement Vehicle									
04	2015 - Cargo Van for Grounds Division (\$19,020)									
05	2015 - Cargo Van for Facilities Division (\$19,020)									
06	2015 - Landscaping: 15' Finishing Mower (\$15,000)									
07	2015 - 60" Zero turn Mowers (\$10,000)									
08	2015 - 36" Walk Behind Mowers (\$16,000)									
09	2015 - Recreation Scheduling & Permitting Software (\$24,500)									
10	2015 - Landscape Truck - Enclosed (\$68,000)			67,171	22,840		22,840	11,508		
11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)				10,658		10,658	5,370		
12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)				20,153		20,153	10,154		
13	2015 - Enclosed Tractor w/Trade-in of (3) existing tractors (\$70,000)				23,512		23,512	11,846		
14	2016 - Equipment for Harlinsdale (PER)				43,887		43,887	44,424	22,415	
15	2016 - Equipment for Mowing - Carters Hill/Trail s/Etc. (PER)				8,200		8,200	8,300	4,188	
16	2016 - Vehicle for Facilities Worker (PER)				8,282		8,282	8,384	4,231	
17	2017 - PER - Vehicle - Heavy Duty Truck				15,500		16,096	16,306	16,518	
18	Various		77,502			98,542				
19	2015 - Athletics Vehicle						23,705	4,829		
20	2015 - Enclosed Tractor Reconciliation						(12,389)	(2,524)		
*	Amount missing from detail									
+ 86700	LEASE/LOAN INTEREST		2,080	1,341	3,522	1,786	3,622	1,501	323	
01	US Bank Sch 2 - Chipper		2,080							
02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250				119		119			
03	2014 - Director: Replacement Vehicle									
04	2015 - Cargo Van for Grounds Division (\$19,020)									
05	2015 - Cargo Van for Facilities Division (\$19,020)									
06	2015 - Landscaping 15' Finishing Mower (\$15,000)									
07	2015 - 60" Zero turn Mowers (\$10,000)									
08	2015 - 36" Walk Behind Mowers (\$16,000)									
09	2015 - Recreation Scheduling & Permitting Software (\$24,500)									
10	2015 - Landscape Truck - Enclosed (\$68,000)			1,341	305		305	61		
11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)				143		143	29		
12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)				269		269	54		
13	2015 - Enclosed Tractor w/Trade-in of (3) existing tractors (\$70,000)				314		314	63		
14	2016 - Equipment for Harlinsdale (PER)				1,217		1,217	680	137	
15	2016 - Equipment for Mowing - Carters Hill/Trail s/Etc. (PER)				227		227	127	26	
16	2016 - Vehicle for Facilities Worker (PER)				230		230	128	26	
17	2017 - PER - Vehicle - Heavy Duty Truck				698	1,786	555	346	134	
18	2015 - Athletics Vehicle						509	26		
19	2015 - Enclosed Tractor Reconciliation						(266)	(13)		
*	Amount missing from detail									
= XD8	TOTAL DEBT SERVICE		79,582	68,512	178,512	100,328	190,524	120,098	47,675	
= XC9	TOTAL OPERATIONS		1,328,986	1,047,399	1,787,515	325,143	1,864,130	1,965,806	1,859,060	1,931,430
	Capital									
+ 89300	PARKS & RECREATION FACILITIES							29,283		
03	Playground Installation									
07	City Cemeteries Restoration Project									
08	Replacement of Chainlink Fencing for Cowboy Fields									
09	FY 2018: Replacement of Noncompliance Playground Equipment at Pinkerton							29,283		
10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort									
11	Jim Warren Park Asphalt Resurfacing									
12	Aspen Grove Park Asphalt Resurfacing									

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
13	Fieldstone Park Asphalt Resurfacing								
14	Dog Park Relocation Project for Harlinsdale Farm								
15	Sidewalk Extension: Hwy 96 East bridge to Pinkerton Park trail								
16	Artificial Baseball Turf for two new batting cages at Liberty Park								
17	Rubberized Safety Surfacing for JWP Phase 4 Playground								
18	Rubberized Safety Surfacing for Del Rio Park Playground								
*	Amount missing from detail								
=	XIMPR						29,283		
	TOTAL IMPROVEMENTS								
	SIDEWALKS	26,470	24,967		3,985	5,000			
=	XINFR	26,470	24,967		3,985	5,000			
	TOTAL INFRASTRUCTURE								
+	VEHICLES (>\$25,000)	52,017							
01	Landscape Truck - Enclosed (move to lease)								
03	F-350 with a utility bed								
04	Replacement Vehicle: Small Facilities Truck or Green Vehicle (electric)								
05	SUV for Recreation Superintendent								
07	Various	52,017							
08	Director: Replacement vehicle (\$25,259 to lease)								
09	Arborist: 3500 4 x 4: Landscaping & Tree Crews (move to lease)								
10	Forestry Bucket Truck								
11	Athletics: 3500 4 x 4: Replacement Vehicle for '99 Ford F250 (\$40,000 to lease)								
*	Amount missing from detail								
=	XIMEO	52,017							
	TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	XCAP	78,487	24,967		3,985	5,000	29,283		
	TOTAL CAPITAL								
=	XTOT	3,317,747	3,098,325	4,419,269	1,579,981	4,100,799	4,721,226	4,729,443	4,955,819
	TOTAL EXPENDITURES								



City of Franklin, Tennessee

FY 2018 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Parks						
1	Parks Programming Specialist - Full Time	\$ 39,430	\$ 11,829	\$ 45,214	\$ 96,473	\$ -
2	Urban Forestry Superintendent - Full Time	\$ 52,104	\$ 15,631	\$ 6,570	\$ 74,305	\$ -
3	Reclassification: PT Parks Tree Worker- Full Time (1)	\$ 9,030	\$ 9,030	\$ 1,045	\$ 19,105	\$ -
4	Replacement - Forestry Truck	\$ -	\$ -	\$ 189,900	\$ 189,900	\$ -
5	Replacement: 300 Gallon Ground-Driven Turf Sprayer	\$ -	\$ -	\$ 48,800	\$ 48,800	\$ -
6	Replacement: Fairway Reel Mower	\$ -	\$ -	\$ 58,000	\$ 58,000	\$ -
7	Trimming Rotary Mower	\$ -	\$ -	\$ 32,000	\$ 32,000	\$ -
8	Harlinsdale Irrigation & Stormwater Plan	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -
9	Fiber Connection to Maintenance Facility	\$ -	\$ -	\$ 22,000	\$ 22,000	\$ -
10	Security Cameras	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -
Total		\$ 100,564	\$ 36,490	\$ 433,529	\$ 570,583	\$ -

	Compensation	Benefits	Expenses	Total	
Total Requests	\$ 100,564	\$ 36,490	\$ 433,529	\$ 570,583	\$ -

(+/- 2.5 FTE)

FranklinForward Allocations

	A Safe, Clean, Livable City	\$ -
	A Effective and Fiscally Sound City Government Providing High Quality Service	\$ 570,583
	Quality Life Experiences	\$ -
	Sustainable Growth & Economic Prosperity	\$ -
Totals		\$ 570,583

Traditional Allocations

	Personnel	\$ 189,883
	Operations	\$ 37,000
	Equipment	\$ 343,700
	Capital	\$ -
Total		\$ 570,583

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **1** of **10**

Department: **44700 PARKS**
 Division: **Parks & Recreation**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Parks Programming Specialist- Full Time**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY		\$38,085	\$38,085
81120 OVERTIME PAY		\$1,346	\$1,346
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,829	\$11,829
Expenses			
83540 COMPUTER HARDWARE (<\$25,000)	\$1,850		\$1,850
82451 800 MHZ ACCESS LINE SERVICE	\$3,200		\$3,200
82450 TELEPHONE SERVICE		\$520	\$520
82790 TRAINING, IN-HOUSE		\$200	\$200
83250 SAFETY SUPPLIES		\$48	\$48
83260 UNIFORMS PURCHASED	\$500	\$150	\$650
83100 OFFICE SUPPLIES		\$150	\$150
83270 CONSUMABLE TOOLS	\$95		\$95
83510 FURNITURE, FIXTURES (<\$25,000)	\$3,500		\$3,500
83530 MACHINERY & EQUIPMENT (<\$25,000)			\$0
83520 VEHICLES (<\$25,000)	\$35,000		\$35,000
TOTAL	\$44,145	\$52,328	\$96,473

PURPOSE / DESCRIPTION OF REQUEST

This request would add an additional full-time Programming Specialist (Pay Grade D) in the Parks Department. The purpose of this position would be to provide assistance with event coordination, planning, organization, and execution of programming and sporting events. As the city continues to grow, and the amount of parks and facility use continues to grow, the programs and events at Eastern Flank Battle Field Park and The Park at Harlinsdale Farm have increased significantly along with the need for additional personnel to accommodate scheduling of sporting events in the parks system. This increased usage brings with it the need to have an additional staff person dedicated to recreational events and programming. Existing Parks Program staff are overwhelmed attempting to keep up with current demand. Additional staff is necessary to meet the community expectations of Parks programs and facilities. This person would work night events and weekends during events that staff must be present helping to eliminate overtime for existing personnel in different divisions. The vehicle included will accommodate hauling the Programming Trailer for special events supplies.

SERVICE IMPLICATION

Failure to approve this position will result in continued strain on Parks Programming division, likely producing reduced ability to rent park facilities which would be a reduction in potential revenue. This position will help create desirable life experiences that helps Franklin be a destination to live and work that ranks among the best in the nation. This will also help maintain and enhance existing level of services to the citizens of Franklin to focus upon core values of excellence, innovation, teamwork, integrity, and an action orientation. Parks anticipates approximately \$20,000 in additional revenue by the end of FY17.

2016 Revenue Report:

Facility Rentals/Events: \$53,411.75
 (17 - Athletic Tournaments)
 52 Internal Events; 152 External Events
 (158 Pavilion Rentals)

2016 Expense Report:

1,384.5 Hours of Overtime
 \$25,927.70 Overtime Pay for Events Only
 \$8,572.00 Overtime Pay for Athletic Events Only

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **2** of **10**

Department: **44700 PARKS**
 Division: **Urban Forestry**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Urban Forestry Superintendent- Full Time**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY		\$52,104	\$52,104
81120 OVERTIME PAY			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$15,631	\$15,631
Expenses			
83100 OFFICE SUPPLIES		\$250	\$250
82450 TELEPHONE SERVICE		\$520	\$520
82790 TRAINING, IN-HOUSE			\$0
83250 SAFETY SUPPLIES		\$150	\$150
83260 UNIFORMS PURCHASED	\$500	\$150	\$650
89520 VEHICLES (>\$25,000)			\$0
83510 FURNITURE, FIXTURES (<\$25,000)	\$2,500		\$2,500
83540 COMPUTER HARDWARE (<\$25,000)	\$1,850		\$1,850
82780 TRAINING, OUTSIDE		\$650	\$650
TOTAL	\$4,850	\$69,455	\$74,305

PURPOSE / DESCRIPTION OF REQUEST

This request would add an Urban Forestry Superintendent (Pay Grade G) in the Parks Department. The purpose of this position would be to manage, plan, and execute operations for the Urban Forestry division. As the city continues to grow, and the amount of park land continues to grow, the needs of Urban Forestry have become increasingly demanding and the need for a Superintendent is imperative as currently all operations come under the Director of Parks directly. The position would plan and direct operations by developing the Urban Forestry's Division strategies and annual work plan, aligning them with resources, reviewing and evaluating results, obtaining equipment and materials necessary to accomplish goals, allocating the budget and making changes as needed. Manages the Parks system landscape services, trails, cemeteries and urban forestry programs including trees, turf, shrubbery and flowers. Coordinates work with other City departments and State agencies and provides information as requested. In 2017, the City of Franklin will undergo an ADA Transition Plan that will include a comprehensive evaluation plan, assessments, policy review and prioritization for years to come. This position will oversee and be the Parks liaison to the entire department for implementation. The position would supervise the following areas:

Direct Reports: City Arborist & Landscaping/Grounds Foreman
 Indirect Reports: Tree Crew, Landscaping Division, Grounds Division

SERVICE IMPLICATION

Identified in the parks master plan for reorganizing areas within the department for efficiency and increase of productivity. Adding the Urban Forestry Superintendent will allow for the completion of the three primary divisions of the Parks Department: Parks & Recreation; Facilities & Maintenance and Urban Forestry. The Urban Forestry program and staff have grown within the department with the number of people reaching (14) fourteen full-time employees and (8) eight part-time seasonal positions.

This position will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this position will result in reduction of efficiency, safety, and cause additional strain on our City Urban Forestry crew to meet the expectations of a high quality level of service for the City's citizens. This position will also help maintain and enhance existing level of services to the citizens of Franklin to focus upon core values of excellence, innovation, teamwork, integrity, and an action orientation.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **10**

Department: **44700 PARKS**
 Division: **Urban Forestry**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Reclassification: PT Parks Tree Worker- Full Time (1)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81110 REGULAR PAY		\$9,030	\$9,030
81120 OVERTIME PAY			
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$9,030	\$9,030
Expenses			
83250 SAFETY SUPPLIES		\$250	\$250
82451 800 MHZ ACCESS LINE SERVICE			\$0
82790 TRAINING, IN-HOUSE		\$200	\$200
83260 UNIFORMS PURCHASED	\$120	\$150	\$270
83270 CONSUMABLE TOOLS		\$25	\$25
82780 TRAINING, OUTSIDE		\$300	\$300
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$120	\$18,985	\$19,105

PURPOSE / DESCRIPTION OF REQUEST

This request would convert one (1) part-time Parks Tree Worker (Pay Grade B) in the Parks Department to a full-time position. This position would provide assistance in the daily tree maintenance of all public right-a-way property within the city. As the city continues to grow and existing areas mature, the amount of tree growth in the public right-a-way property continues to increase. The existing Urban Forestry crew is in need of a third full-time tree worker for the demand, volume, and safety needs of the crew.

Currently, the Urban Forestry crew consist of two (2) full-time workers and one part-time worker. Based on this current staffing, the tree crew is only able to be fully functional three out of five days of the week. The third member is necessary due to safety needs during street tree work. Two members of the crew actively cut and chip branches and limbs, while the third person is necessary for a safety oversight and traffic control.

Additional staff is necessary to meet the community expectations of the Urban Forestry crew providing the vital maintenance of trees in the City right-a-ways, including the Parks system economically and safely. This position is currently a part time employee. The budget difference of \$19,835 is recommended to be funded from the Tree Bank fund, which currently has a balance of \$292,805.59.

SERVICE IMPLICATION

This position will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this position will result in a backlog of right-a-way projects which serves Public Works and Public Safety vehicles for clearance in existing areas.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **4** of **10**

Department: **44700 PARKS**
 Division: **Urban Forestry**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Replacement - Forestry Truck**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$189,900		\$189,900
			\$0
TOTAL	\$189,900	\$0	\$189,900

PURPOSE / DESCRIPTION OF REQUEST

This request is for a new Forestry truck for the Urban Forestry Division. The current Forestry truck is a 2004 model year and was purchased used in 2011. At that time the Urban Forestry division operated only part-time. As of October 2015 the Urban Forestry division operates a full-time crew at (40) hours a week. This division and equipment is also on-call 24/7 for any tree emergencies throughout the City of Franklin. It is estimated the truck has approximately 21,632 hours of use based on 32 hours a week for 13 years.

The Urban Forestry Crew spends approximately (75%) seventy-five percent of its time performing tree work on City streets, rights of ways, and easements. This work consists of routine pruning for emergency vehicle clearance and pedestrian safety. Requests are also received from other City departments (Streets/SES/Water) for tree removal and pruning in specific areas and/or job locations. Over the last five (5) years the City's street mileage has expanded by approximately (15%) fifteen percent. This growth will increase the demand for street tree maintenance and emergency callouts. The remaining (25%) twenty-five percent of the crew's time is spent in the Parks system performing hazard tree removals and routine pruning for public safety. Planting, maintaining and replanting from the existing Tree Farm within the parks system and in city right-a-way is also part of the work expected from the Tree Crew. The truck is equipped to reach hazardous limbs on any city street with mature growth and allows for a pull-behind chipper to accompany the crew in the daily tasks while transporting chips to area parks such as the Liberty Disc Golf Course.

Since July 1st, 2016 the Urban Forestry crew has worked approximately 15 hours on emergency call outs for downed trees and/or limbs throughout the City with the existing vehicle out-of-service four times since July 1st.



Existing Equipment



Proposed Equipment

SERVICE IMPLICATION

The current Forestry truck has been out of service multiple times for repairs. The length of time and cost of repair has increased as the truck has aged. Repairs over the last two years have totaled \$13,351.92 with the average cost per repair increasing from \$1,112.50 to \$1,444.66 over the last year. In addition to the cost of repair, Urban Forestry estimates approximately 400 lost work hours due to the truck being unavailable. This trend of increasing repair cost and lost work hours is expected to continue as the truck ages, needs repair more often, and parts become harder to find. The inability to utilize this vehicle can drastically effect the divisions functionality, including emergency call outs due to down trees and other tree emergencies. This expands the impact to other city departments and effects the level of service provided to the citizen. Estimated revenue from sale of the 2004 model truck is \$18,500-\$22,500.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **10**

Department:	44700 PARKS
Division:	Parks & Recreation
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Replacement: 300 Gallon Ground-Driven Turf Sprayer

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89500 EQUIPMENT (>\$25,000)	\$48,800		\$48,800
			\$0
			\$0
			\$0
TOTAL	\$48,800	\$0	\$48,800

PURPOSE / DESCRIPTION OF REQUEST

This request is for the replacement of an existing 160-Gallon Ground-Driven Turf Sprayer. The sprayer that is being replaced is approximately (16) sixteen years old and was obtained during the purchase of the golf course at what is now known as Eastern Flank Battlefield Park. This piece of equipment has a multitude of hours and has begun to experience issues in day-to-day usage. The older unit would be sold on Gov deals for an expected amount of approximately \$4,000.

This sprayer is vital to the existing yearly maintenance plan for applying pesticides throughout the year for twenty-five (25) sports fields.

This new unit will cover anywhere from 150,000-300,000 sq. feet (3.4-6.9 acres) depending on spray volume application rate. The electronics will also give a better spray quality and coverage. This control system provides precision to avoid waste and assures maximum efficiency of chemical applications. The existing sprayer will cover only 130,000 sq. feet max. (less than 3 acres) which takes twice as long to apply when spraying quarterly to 42.69 acres.



Existing Equipment



Proposed Equipment

SERVICE IMPLICATION

Failure to approve this sprayer will result in the Athletics Division not being able to efficiently maintain the fields to the level they currently are known for in this region.

This item will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this item will result in reduction of efficiency and cause additional strain on the City Athletics crew to meet the expectations of a high quality level of service for the City's citizens.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **6** of **10**

Department: **44700 PARKS**
 Division: **Parks & Recreation**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Replacement: Fairway Reel Mower**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
89500 EQUIPMENT (>\$25,000)	\$58,000		\$58,000
			\$0
			\$0
TOTAL	\$58,000	\$0	\$58,000

PURPOSE / DESCRIPTION OF REQUEST

This request is for the replacement of the existing Reel Mower in the Athletics' Division. The mower that is being replaced is (25) twenty-five years old and was obtained during the purchase of the golf course at what is now known as Eastern Flank Battlefield Park. This piece of equipment has a multitude of hours and has exceeded its lifespan. The equipment is constantly experiencing issues in day-to-day usage. The older unit will be sold on Gov deals for an expected amount of approximately \$1,500 - \$3,000.

With the proliferation of youth sports in the City of Franklin, field use is at an all-time high. And with the tremendous growth and visibility of professional sports, people are coming to demand that the fields they or their children play on be conditioned much like the pristine fields they see on television. The replacement reel mower would be used at on all twenty-five (25) sports fields to ensure a high quality of cut for better turf management. A reel mower provides a more consistent quality of cut which reduces stress on the turf allowing it to recover more efficiently. By having a 100 in. cutting width, it would allow mowing up to 1.5 acres per hour. With the new lightweight design, it will make this unit safer for transport as well as more turf-friendly for reduction of compaction. Reel mowers are also ideal for striping, which gives the "wow factor" when visitors view the field for recreation play or tournaments.



Existing Equipment



Proposed Equipment

SERVICE IMPLICATION

Implementation of this equipment replace out-of-date equipment, will reduce staff time and improve efficiency with daily field preparation. This item will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this item will result in reduction of efficiency, safety, and cause additional strain on our Athletics crew to meet the expectations of a high quality level of service for the City's citizens.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **7** of **10**

Department: **44700 PARKS**
 Division: **Parks & Recreation**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Trimming Rotary Mower**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89500 EQUIPMENT (>\$25,000)	\$32,000		\$32,000
			\$0
TOTAL	\$32,000	\$0	\$32,000

PURPOSE / DESCRIPTION OF REQUEST

The trimming rotary mower has three independent decks that provide superior performance, cutting as low as 3/4". The design incorporates full deck rollers to deliver a precision cut and a high-quality striping effect on sports fields. With the productive 68" width of cut, the athletics division can stripe the Liberty Park baseball fields up to twenty minutes faster.

This unit is used on smaller fields due to lack of room to turn around with a larger mower. This would allow the Athletics' Division to store a mower at Liberty Park and reduce the need to transport a mower across town daily. This would cut back on wasted man hours due to transport.



Existing Equipment



Proposed Equipment

SERVICE IMPLICATION

Currently this type of activity is completed with smaller zero-turn mowers. Implementation of such equipment will reduce staff time and improve efficiency within the day-to-day confines of field preparation ensuring the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **8** of **10**

Department: **44700 PARKS**
 Division: **Parks**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Harlinsdale Irrigation & Stormwater Plan**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
		\$0.00	\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82540 ENGINEERING SERVICES	\$15,000		\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$15,000	\$0	\$15,000

PURPOSE / DESCRIPTION OF REQUEST

The PER will be for design services for the overall irrigation and stormwater design for the main barn surrounding area. For the irrigation system to operate efficiently and manage water usage properly, the need to design the overall area is best instead of phasing a project. By designing the system first all aspects can be taken in consideration. Not designing the complete system first can lead to increased inefficiency in water usage and a system that doesn't meet the water requirements of plant material.

SERVICE IMPLICATION

The arena and main barn area of Harlinsdale is seeing a dramatic increase in visitors and events. These pressures have an impact on plants material and turf in those areas. After events take place plants and turf need time, nutrients, and water to recover. Many events take place during the summer months and not having ample rainfall makes it very difficult for the turf and plants to recover. This can lead to poor quality plants and turf and the areas not looking their best for the next event. Implementation of this PER will reduce staff time and improve efficiency in the overall maintenance of the park. This item will also help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this item will result in reduction of efficiency, and cause additional strain on our Grounds crews to meet the expectations of a high-quality level of service for the City's citizens.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **9** of **10**

Department:	44700 PARKS
Division:	Parks
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Fiber Connection to Maintenance Facility

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
		\$0	\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$0	\$0
<u>Expenses</u>			
82510 COMPUTER SERVICES	\$22,000		\$22,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$22,000	\$0	\$22,000

PURPOSE / DESCRIPTION OF REQUEST

The Parks Department is requesting fiber service to be installed from the current fiber connection on Liberty Pike to the shared maintenance facility (Parks & Streets) at the Liberty Park Ball fields. There is an immediate need to have staff at the facility during tournaments and to use the facility to respond to parks on the east side of the city. Having a fiber connection would allow the Parks Department and the Street Department to have full time office space within the facility.

SERVICE IMPLICATION

Implementation of this service, will reduce staff time and improve efficiency due to travel time. Having a facility with the ability to be staffed on the east side will improve response and maintenance to facilities that are further from the main offices located at Jim Warren Park. This will allow supervisors to be able to be active on the east side without losing productivity due to a lack of network connection.

This item will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this item will result in reduction of efficiency, safety, and cause additional strain on our Athletics and Grounds crews to meet the expectations of a high quality level of service for the City's citizens.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **10**

Department:	44700 PARKS
Division:	All
FranklinForward Theme:	A Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Security Cameras

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
		\$0	\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
82510 COMPUTER SERVICES	\$0	\$15,000	\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$15,000	\$15,000

PURPOSE / DESCRIPTION OF REQUEST

The Parks Department request funds to install various security cameras at multiple parks. The department has added more facilities over the years and has many facilities where staff is not present on a full-time basis. Additionally, staff is only present at facilities during designated office hours and during special events. Parks has equipment that is of value and needs to protect these items from theft and vandalism. Parks has had numerous incidents of vandalism. These cameras will be used as a deterrent to these behaviors and to protect the city's assets. This project is a part of a larger existing IT plan to add cameras to City facilities. Cameras purchased will be the IT recommended cameras and will be placed on the City's existing camera system.

SERVICE IMPLICATION

This item will help enhance security for the entire park system without the need to add additional staffing for security.



City of Franklin, Tennessee
FY 2018 Operating Budget Request

Sanitation and Environmental Services

Becky Caldwell
Director



City of Franklin, Tennessee - FY 2018 Budget Request Sanitation and Environmental Services Department

Outline

- Purpose of Department
- Organization Chart
- Base Budget Request
 - Personnel
 - Operations
- Program Enhancements
- Summary



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Purpose of Department

Provide sanitation services directly related to quality of life for residents, businesses and visitors in our community in an environmentally responsible, safe, efficient manner while being good stewards of our resources.

Continue providing current services focusing on increased efficiencies in all divisions of the department.



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

2016 Citizen Survey Results

*** Almost all resident rated the overall quality of City Services as *excellent or good – 93% combined.***

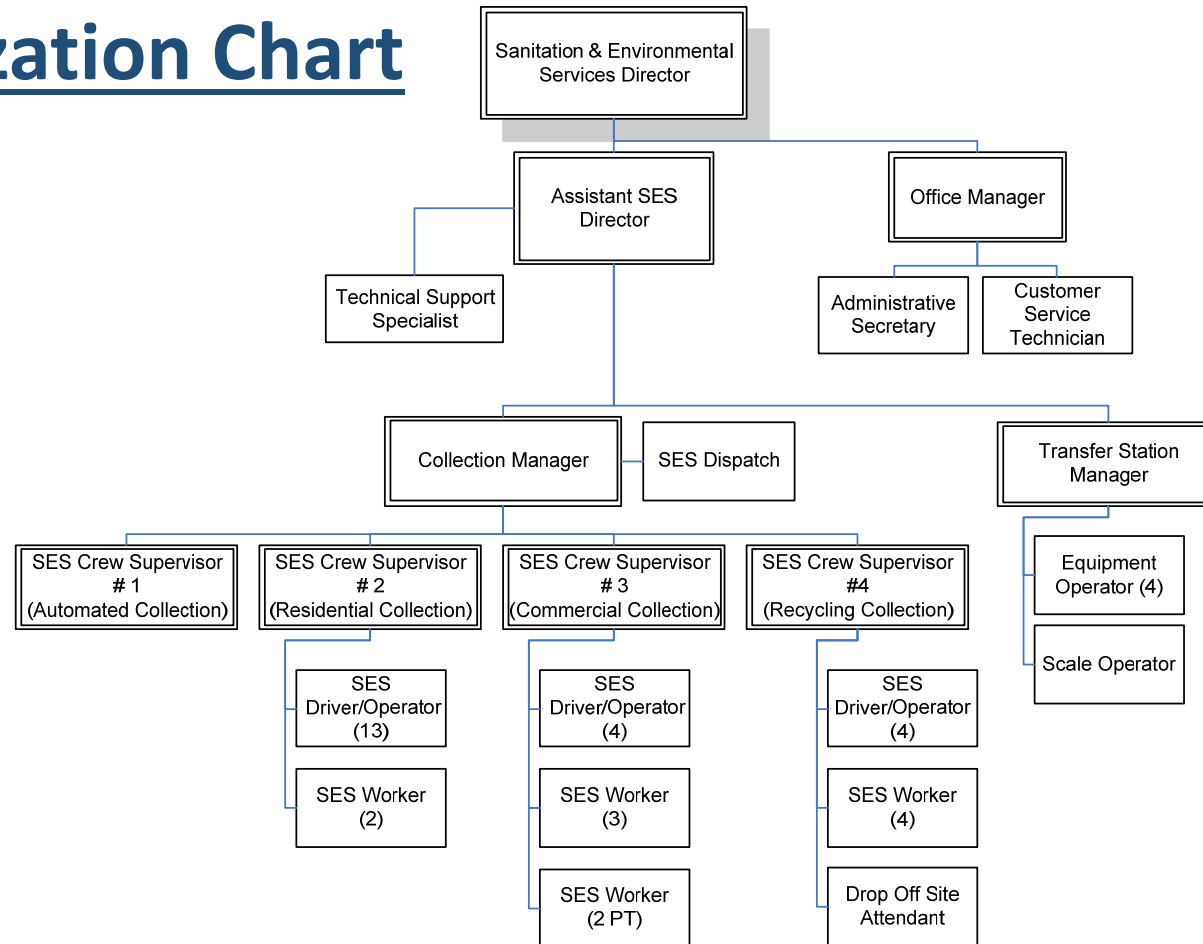
- * SES Services rated well – Positive (Excellent/Good)**
- Garbage Collection – 91% positive**
 - Recycling – 76% positive**
 - Yard Waste Pick-Up – 86% positive**



City of Franklin, Tennessee - FY 2018 Budget Request

Sanitation and Environmental Services Department

Organization Chart





City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Base Budget Request: Personnel

Personnel:

2017: \$3,057,461

2018: \$3,004,484

Difference: \$52,977 or 1.8% Increase

**Reason: Increases in medical premiums,
pension assessments.**



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Base Budget Request: Operations

Operations:

2017: \$6,383,598

2018: \$4,928,783

Difference: (\$1,474,809) or -23.1%

Reason: Sharply decreased tonnage crossing the scales (after construction debris was no longer allowed) as well as the retirement of most of the remaining debt for Century Court



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Program Enhancement Requests

24 Program Enhancement Requests = \$4,385,385



Personnel \$263,690



Operations \$162,475



Equipment \$2,004,220



Capital \$1,955,000



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Program Enhancement Requests: Personnel **6 Program Enhancement Requests = \$263,690**

 **Five (5) Driver Operators** **\$213,375 (total)**

 **Administrative Assistant** **\$ 50,315**



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Program Enhancement Requests: Operations

5 Program Enhancement Requests = \$162,475



2-Way Mobile Radios	\$46,090
2-Way Portable 800 MHz Radios	\$25,500
Keyless Door Entry – ID Badges	\$21,000
Replace Office Copier	\$20,000
Special Events	\$49,885



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Program Enhancement Requests: Equipment

11 Program Enhancement Requests = 2,004,220



Replacement Equipment = \$ 684,060
New Equipment = \$ 1,320,160





City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services Department**

Program Enhancement Requests: Capital

3 Program Enhancement Requests = \$1,955,000



Asphalt Replacement

- w/Heavy Duty- Asphalt	\$ 400,000
- w/Concrete	\$1,200,000
BOPAE Drop-Off Facility	\$ 750,000



City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services**

Summary

FY 2018 Base Budget:	\$ 7,966,250
Program Enhancements:	<u>\$ 4,385,385</u>
TOTAL BUDGET REQUEST:	\$12,351,635





City of Franklin, Tennessee - FY 2018 Budget Request **Sanitation and Environmental Services**

Summary

- Positive: With the retirement of the debt and cumulative effects of more efficient collection and disposal methods, the fund has broken even without a need for subsidy.**
- Negative: The City continues to grow, and the vast majority of the \$4.3 Million in Program Enhancements represent needed people and machines to maintain current service levels.**
- Takeaway: Staff needs to research additional revenue enhancement possibilities, including but not limited to a five-year rate plan similar to Water & Wastewater.**



City of Franklin, Tennessee

FY 2018 Operating Budget

Sanitation & Environmental Services

Becky Caldwell, Director

Budget Summary - Overall

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Beginning Balance	405,119	618,286	767,350	767,350	344,729		
Revenues	8,275,158	9,057,523	9,372,227	8,188,986	7,971,156	(1,401,071)	-14.9%
Expenses							
Personnel	2,768,627	2,757,882	3,004,484	2,963,131	3,057,461	52,977	1.8%
Operations	5,293,364	6,150,577	6,383,598	5,483,577	4,908,790	(1,474,809)	-23.1%
Capital	0	0	164,900	164,899	0	(164,900)	-100.0%
Expenses	8,061,991	8,908,459	9,552,982	8,611,607	7,966,250	(1,586,732)	-16.6%
Ending Balance	618,286	767,350	586,595	344,729	349,634		

Budget Summary - By Division

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Beginning Balance	405,119	618,286	767,350	767,350	344,729		
Revenues	8,275,158	9,057,523	9,372,227	8,188,986	7,971,156	(1,401,071)	-14.9%
Expenses							
Administration	749,350	866,793	826,926	944,320	907,820	80,894	9.8%
Collection	3,651,831	3,635,603	3,994,978	3,782,724	3,392,320	(602,657)	-15.1%
Disposal	3,660,810	4,406,063	4,731,079	3,884,563	3,666,111	(1,064,968)	-22.5%
Expenses	8,061,991	8,908,459	9,552,982	8,611,607	7,966,250	(1,586,732)	-16.6%
Ending Balance	618,286	767,350	586,595	344,729	349,634		

Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community.

During the past ten (10) years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, we have added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, we started and continue to provide curbside, blue bag recycling services to our residents, we streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, we established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service and we have continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.



City of Franklin, Tennessee

FY 2018 Operating Budget

Sanitation & Environmental Services

Becky Caldwell, Director

Departmental Summary (con't)

At the end of 2016, our blue bag, curbside, residential recycling service achieved an average, weekly, participation rate of 60% with the average diversion at 16%. This service continues to be successful. We have graduated from the initial 8-yard rear load trucks to 20-yard full-size rear load trucks and plan to expand our fleet to include larger 25-yard rear load trucks for managing the added participation and volume from providing our blue bag recycling service. We continue hauling blue bags to the Marshall County Solid Waste materials recovery facility (MRF) as part of the long-term partnership formed in November 2014.

Our partnership with Bi-County Solid Waste continues to be successful. The volume of solid waste processed through our transfer station, in FY2016, totaled 96,503 tons. Our City of Franklin SES Department collected 27,420 tons, or 28% of the total processed through the facility. We were better able to manage daily operations and the direct cost of operating the transfer station as we completed installation of the stationary pedestal boom cranes and stopped accepting construction and demolition debris through our transfer station. In order to help this division become self-sufficient, we raised the tip fees for use of our facility, to \$45/ton for municipal solid waste with a \$20 minimum and \$50/ton for construction and demolition waste with a \$25 minimum.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.

- Our team of professionals in the Collection Division collect household and commercial waste generated from residents and businesses. SES continues providing residential solid waste collection to include household garbage, brush, bulky wastes, white goods, blue bags of recyclables and brown bags of small yard waste. The non-residential services are limited to 8-cubic yard dumpsters of solid waste or cardboard for recycling and 90-gallon rollout containers.

- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard debris for recycling and separate metal recyclables from refuse accepted through the facility.

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee. We continue to provide services for non-residential customers who sign up for our services.



City of Franklin, Tennessee FY 2018 Operating Budget

Sanitation & Environmental Services

Becky Caldwell, Director

Department Goals (con't)

Continuous improvement for the long-term development of our department remains a top priority. We set a goal to review and assess all resources and manage them in the most efficient, effective way possible. Our community continues to grow. When new residents become established in our City, we begin providing services upon their moving in to newly constructed homes. There have been 1,524 Certificates of Occupancy issued by our Building and Neighborhood Services team during these past two (2) years. This is the year we have reached our capacity to continue providing our current services, at the same weekly frequency, to all of our customers, without additional resources. We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings. The primary financial goal of self-sustainability may only be obtainable with fee increases and specific changes for particular service offerings.

Additionally, the implementation of our utility billing software has identified inconsistencies in billing which have led to the need to clarify the definition of customer for billing purposes. Proposed Title 17 changes include recommending the Williamson County Tax Assessor classification as a guide for our billing process; if the property is classified as a “residential” property City solid waste collection services are required and if the property is classified as something other than “residential”, use of City solid waste collection services are optional. This change will further allow for more accurate forecasting of revenues for the SES Department.



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2014	2015	2016	2017*	2018*
	Total tons of residential refuse collected	17,331	18,848	18,424	20,000	20,000
	Commercial Trash Collected (tons)	7,644	8,064	7,886	10,000	10,000
	Total tons diverted from class 1 landfill	8,605	7,897	7,904	8,500	8,500
	Total tons of recycling collected	3,113	3,251	3,464	3,800	3,800
	Total tons of yard waste diverted	5,277	4,643	4,660	5,500	5,500
	Trash from private haulers (tons)	30,180	53,235	69,083	57,000	57,000
	Tons collected per 1000 population (tons)	252	277	283	298	298
	Tennessee Statewide Benchmarking Average	317	401	345	TBD	TBD
	Residential collection points	18,750	19,000	21,500	20,000	20,000



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

	Accidents / incidents	28	26	23	20	20
	Total annual collection fees	\$ 4,946,611	\$ 4,946,611	\$ 5,146,586	\$ 5,300,984	\$ 5,460,013
	Total annual recycling revenue	\$ 16,040	\$ 27,309	\$ 20,743	\$ 25,000	\$ 25,000
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	17,484	40,824	18,937	15,000	15,000
	Target	10,298	10,813	11,354	11,922	12,518
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Oil (gallons)	1,008	1,888	1,594	1,400	1,400
	Target	635	667	700	735	772
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Paint (lbs)	335,880	425,000	419,200	375,000	375,000
	Target	157,309	165,175	173,433	182,105	191,210
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Anti-Freeze (gallons)	324	696	846	950	950
	Target	718	754	791	831	872
	Meets Target?	No	No	Yes	TBD	TBD
	Electronics (lbs)	167,568	145,240	131,100	150,000	150,000
	Target	239,044	250,996	263,546	276,723	290,560
	Meets Target?	No	No	No	TBD	TBD

Efficiency Measures

		2014	2015	2016	2017*	2018*
	Landfill fee per ton	\$ 32.00	\$ 33.09	\$ 33.09	\$ 33.09	\$ 33.09
	Tennessee Statewide Benchmarking Average	\$ 25.37	N/A	\$ 28.05	TBD	TBD
	Tons Collected per FTE					
	Residential Refuse	866.6	942.4	877.3	925.0	950.0
	Tennessee Statewide Benchmarking Average	3443.2	3321.8	3738.8	TBD	TBD
	Recycling	1037.7	1083.7	1154.7	1266.7	1266.7
	Tennessee Statewide Benchmarking Average	1126.4	1233.1	1253.2	TBD	TBD

Outcome (Effectiveness) Measures

		2014	2015	2016	2017*	2018*
	Tons Diverted / 1,000 Population	129.7	119.0	127	TBD	TBD
	Tennessee Statewide Benchmarking Average	374.8	381.1	341.5	TBD	TBD
	Accidents /1,000 Collection Points	1.49	0.91	1.07	TBD	TBD
	Tennessee Statewide Benchmarking Average	0.81	0.46	0.64	TBD	TBD
	Increase the percent of diversion through the "blue bag" recyclable program by 3% per year.	18.9%	14.6%	17.0%	18.0%	18.0%
	Target	19.9%	22.9%	25.9%	28.9%	31.9%
	Meets Target?	No	No	No	TBD	TBD



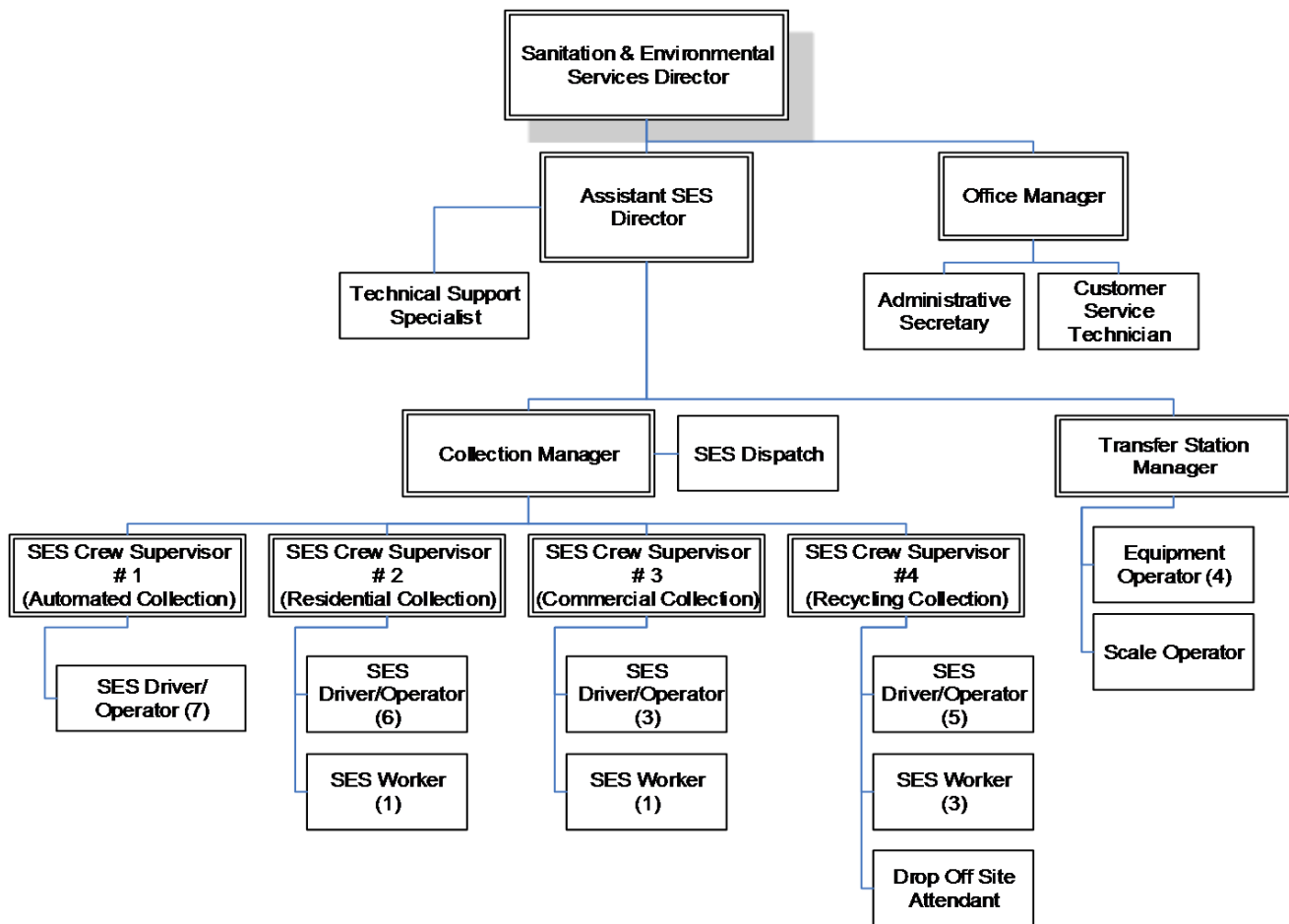
City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	47%	57%	59%	60%	62%
	Target	49%	52%	55%	58%	61%
	Meets Target?	No	Yes	Yes	TBD	TBD

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2018 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	1	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	C	1	0	1	0	0	0	0	0	0	0
Customer Services Technician	C	0	0	0	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	N/A	0	0	0	0	0	0	0	0	0	0
Totals		6	0	6	0	6	0	6	0	6	0

Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	4	0
SES Driver Operator	C	20	0	21	0	21	0	21	0	21	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0
SES Dispatcher	B	1	0	1	0	1	0	1	0	1	0
SES Worker	B	6	4	9	2	9	2	5	0	5	0
Totals		33	4	37	2	37	2	33	0	33	0

Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	1	0	1	0
Totals		6	0	6	0	6	0	6	0	6	0

Recycling											
SES Driver/Operator	C	1	0	Moved to Collection effective FY 2015							
SES Worker	B	2	1								
Totals		3	1								

SES Total		48	5	49	2	49	2	45	0	45	0
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City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Available Funds							
Intergovernmental	93,309	22,277	-	-	-	-	0.0%
Charges for Services	7,274,219	8,237,233	8,777,227	7,588,350	7,816,001	(961,226)	-11.0%
Use of Money and Property	407,630	298,013	145,000	150,636	155,155	10,155	7.0%
Other Revenue	500,000	500,000	450,000	450,000	-	(450,000)	-100.0%
Total Available Funds	8,275,158	9,057,523	9,372,227	8,188,986	7,971,156	(1,401,071)	-14.9%
Personnel							
Salaries & Wages	1,993,239	1,915,172	2,048,135	2,003,448	1,993,080	(55,055)	-2.7%
Employee Benefits	775,388	842,710	956,348	959,683	1,064,381	108,033	11.3%
Total Personnel	2,768,627	2,757,882	3,004,484	2,963,131	3,057,461	52,977	1.8%
Operations							
Transportation Services	754	1,171	3,016	2,945	2,176	(840)	-27.9%
Operating Services	2,690,484	3,237,118	3,512,467	2,701,857	2,825,575	(686,892)	-19.6%
Notices, Subscriptions, etc.	25,288	22,164	28,281	27,436	30,250	1,969	7.0%
Utilities	68,939	69,758	72,055	84,865	92,125	20,070	27.9%
Contractual Services	2,228	7,650	10,000	9,000	9,000	(1,000)	-10.0%
Repair & Maintenance Services	541,841	724,404	717,319	626,156	655,715	(61,604)	-8.6%
Employee programs	8,712	16,422	21,611	21,065	21,723	112	0.5%
Professional Development/Travel	9,884	9,257	17,136	17,017	16,985	(151)	-0.9%
Office Supplies	11,963	10,925	12,236	12,060	12,747	511	4.2%
Operating Supplies	116,939	117,898	135,347	125,996	153,375	18,028	13.3%
Fuel & Mileage	262,672	175,391	185,326	169,979	242,700	57,374	31.0%
Machinery & Equipment (<\$25,000)	15,885	21,519	31,665	36,676	34,556	2,891	9.1%
Repair & Maintenance Supplies	64,430	58,287	62,872	60,020	68,275	5,403	8.6%
Operational Units	155,840	229,837	218,414	218,414	222,782	4,368	2.0%
Property & Liability Costs	109,469	92,977	97,679	111,812	97,791	112	0.1%
Rentals	3,283	-	-	-	-	-	-
Permits	1,672	1,650	2,000	1,630	2,000	-	0.0%
Financial Fees	6,415	8,672	7,025	7,500	7,650	625	8.9%
Other Business Expenses	-	-	-	-	-	-	-
Debt Service and Lease Payments	612,156	745,705	625,193	625,193	234,807	(390,386)	-62.4%
Transfers to Other Funds	584,510	599,772	623,956	623,956	178,558	(445,398)	-71.4%
Total Operations	5,293,364	6,150,577	6,383,598	5,483,577	4,908,790	(1,474,809)	-23.1%
Capital							
	-	-	164,900	164,899	-	(164,900)	-100.0%
SES	8,061,991	8,908,459	9,552,982	8,611,607	7,966,250	(1,586,732)	-16.6%



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

Notes & Objectives

Revenue:

We continue working toward the goal of becoming a self-sufficient department, operating within a balanced budget, dependent upon service fees to cover our operating and capital expenses. This goal allows for any monies used to subsidize departmental expenses to be reassigned for General Fund use. Most recently, we requested a \$1.50 per month residential service fee increase in the FY2015 budget.

We will continue to focus a significant portion of staff time in Fiscal 2017 on revenues. Last year, we planned to recommend a \$1.00 per month increase in residential service fees for the FY2016 and a \$.50 per month increase in residential service fees in the future FY2017 budget. This increase is not being proposed immediately, but may be needed in the future. In addition, we will examine separate charges for services offered other than basic trash collection.

Our focus will continue to be increasing our operations efficiencies through use of our routing software, diverse truck combinations and public education. During the next two years, as we continue fine tuning our daily work, we will strive to maintain our service fees without the subsequent increases, while continuing to provide a high level of service to all of our customers.

Long-term budget projections include the final Debt Service payment on the Municipal Services Complex to occur in FY2018 budget.

Operations:

We continue to recognize the avoided costs associated with our curbside recycling service. We have expanded our Batteries, Oil, Paint, Anti-freeze and Electronics (BOPAE) drop-off service to be open the first Saturday of each month, from 8:00 a.m. until noon, at our Century Court, Municipal Services Complex location. Collection of compact fluorescent light (CFL) bulbs was added as another recyclable waste to our BOPAE drop-off service. We propose to add at least two kiosks within our City boundaries for collection of sharps, the primary cost of which will be the initial purchase of a kiosk for each location, and proper disposal as an ongoing expense.

Bi-County Solid Waste continues to be a strong partner working with our Transfer Station team on a daily basis to provide hauling and disposal services for refuse collected by our department, in addition to waste delivered to our facility by private companies.



City of Franklin

Revenue Model

Fund:

Sanitation & Environmental Services Fund

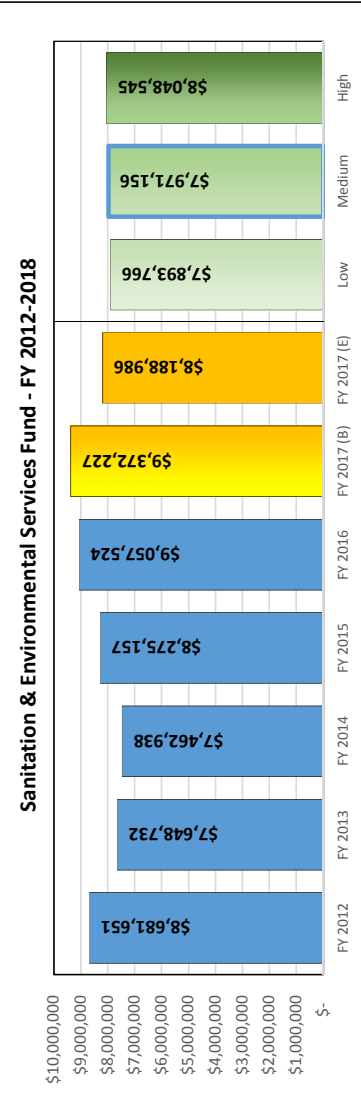
Percent of All Revenues

5.7%

Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

At this point in time we are forecasting that the City can operate the fund without a general fund subsidy in FY 2018; provided that revenues increase as more and more tonnage is collected by the City and/or fees are adjusted.

The FY 2018 forecast is a 3% increase over 2017 estimated receipts.



	Actual					Budget FY 2017 (B)	Estimated FY 2017 (E)	Forecasts (FY 2018)			Averages
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016			Low	Medium	High	
FEMA/TEMA GRANTS (FED/STATE)	-	-	39,309	-	-	-	-	-	-	-	3-yr Average
SOLID WASTE GRANT (STATE)	-	-	4,790	42,686	4,142	-	-	-	-	-	\$ 8,265,206
SPECIAL EVENT GRANT RECOVERIES	-	-	27,401	50,623	-	-	-	-	-	-	4.5%
SAFETY GRANT	-	-	-	-	18,135	-	-	-	-	-	
SPECIAL EVENT SERVICES FEE	-	-	-	4,275	3,820	5,000	5,640	5,753	5,809	5,866	5-Yr Average
COLLECTION REVENUES	4,334,914	4,417,799	4,460,658	4,946,611	5,063,842	5,563,127	5,246,491	5,351,421	5,403,886	5,456,351	\$ 8,225,200
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,125	-	-	-	-	2.8%
ADDL RESIDENTIAL ROLLOUT CONTAINERS	-	-	-	-	4,675	3,000	8,360	8,527	8,611	8,694	
SANITATION SERVICES - MILCROFTON	-	-	-	-	78,069	-	-	-	-	-	10-Yr Average
TIPPING FEES	2,443,774	2,314,116	1,487,082	2,293,823	3,064,284	3,173,347	2,287,954	2,333,713	2,356,593	2,379,472	\$ 7,082,013
CARDBOARD RECYCLING	7,300	9,400	11,250	13,715	9,862	9,328	9,931	10,130	10,229	10,328	3.2%
RECYCLING-BATTERIES	-	-	-	4,266	3,855	6,284	5,000	5,100	5,150	5,200	
RECYCLING-ELECTRONICS	-	-	-	-	428	-	12,916	13,174	13,303	13,433	20-Yr Average
RECYCLING-METAL	-	-	-	5,817	3,619	7,152	4,716	4,811	4,858	4,905	\$ 4,433,197
RECYCLING-WASTE OIL	-	-	-	523	82	-	-	-	-	-	11.1%
BUCK A BAG PROGRAM	2,354	2,626	-	2,988	2,897	3,664	3,092	3,154	3,185	3,216	
RESIDENTIAL BRUSH	-	-	-	900	800	800	500	510	515	520	
RESIDENTIAL BULKY GOODS	-	-	-	600	900	200	2,500	2,550	2,575	2,600	
NON-RESIDENTIAL BRUSH	-	-	-	100	100	200	500	510	515	520	
NON-RESIDENTIAL BULKY GOODS	-	-	-	600	-	-	750	765	773	780	
INTEREST INCOME	-	-	-	-	22	-	190	193	195	197	
SALE OF WASTE CONTAINERS	43,017	60,341	63,802	77,595	73,068	60,000	63,322	64,588	65,222	65,855	
LEASE OF WASTE CONTAINERS	25,605	31,050	34,065	37,260	35,910	35,000	35,000	35,700	36,050	36,400	
SALE OF SURPLUS ASSETS	478,864	64,590	101,640	292,774	189,011	50,000	52,124	53,166	53,687	54,209	
TRANSFER FROM GENERAL FUND	1,314,772	728,483	1,208,148	500,000	500,000	-	-	-	-	-	
MISCELLANEOUS OTHER REVENUE	31,051	20,327	24,793	-	-	450,000	450,000	-	-	-	
Totals	\$ 8,681,651	\$ 7,648,732	\$ 7,462,938	\$ 8,275,157	\$ 9,057,524	\$ 9,372,227	\$ 8,188,986	\$ 7,893,766	\$ 7,971,156	\$ 8,048,545	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2016 & Estimates from Finance & Revenue Management Departments.

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Available Funds								
33350	FEMA/TEMA GRANTS (FED/STATE)								
+ 33610	SOLID WASTE GRANT (STATE)	42,686	4,142						
1	Household Hazardous Waste Bldg (no match)								
2	Big Belly (20% Match)								
3	Williamson County - Household Hazardous Waste facility	35,000							
4	Recycling Grant (FY 2016)	7,686	4,142						
*	Amount missing from detail								
33650	SPECIAL EVENT GRANT RECOVERIES	50,623							
33960	SPECIAL LITTER GRANT								
= XINTG	TOTAL INTERGOVERNMENTAL	93,309	4,142						
34140	SPECIAL EVENT SERVICES FEE	4,276	3,820	5,000	2,350	5,640	5,809	5,983	6,163
+ 34410	SANITATION DISPOSAL	3,501,505	5,063,842	5,563,127	2,186,038	5,246,491	5,403,886	5,566,002	5,732,982
1	RESIDENTIAL SERVICE FEES	3,501,505	5,063,842						
2	NON-RESIDENTIAL SERVICE FEES			250,000					
3	Various			5,313,127	2,186,038	5,246,491	5,403,886	5,566,002	5,732,982
*	Amount missing from detail								
34411	RESIDENTIAL ROLLOUT CONTAINERS	62,400							
34412	ADDITIONAL RESIDENTIAL ROLLOUT CONTAINERS	1,275	4,675	3,000	4,180	8,360	8,611	8,869	9,135
34413	SANITATION SERVICES - MILCROFTON	455,213	78,069						
34415	NON-RESIDENTIAL ROLLOUT CONTAINERS	202,825							
34417	NON-RESIDENTIAL DUMPSTERS	723,394		5,125					
+ 34420	TIPPING FEES	2,293,823	3,064,284	3,173,347	1,143,976	2,287,954	2,356,593	2,427,290	2,500,000
01	July	176,956	291,026	3,173,347	203,284	203,284	2,356,593	2,427,290	2,500,000
02	August	167,665	276,928		225,730	225,730			
03	September	168,505	245,547		182,056	182,056			
04	October	177,676	252,728		174,007	174,007			
05	November	144,827	256,084		180,993	180,993			
06	December	170,179	281,180		177,906	177,906			
07	January	173,857	223,417		190,663	190,663			
08	February	136,547	263,778		190,663	190,663			
09	March	228,522	303,378		190,663	190,663			
10	April	246,846	260,750		190,663	190,663			
11	May	241,911	197,013		190,663	190,663			
12	June	260,332	212,455		190,663	190,663			
*	Amount missing from detail								
34420	RECYCLING-CARDBOARD	13,715	9,862	9,328	3,323	9,931	10,229	10,536	10,852
34421	RECYCLING-BATTERIES	4,266	3,855	6,284	1,690	5,000	5,150	5,305	5,464
34422	RECYCLING-ELECTRONICS		428		4,177	12,916	13,303	13,703	14,114
34423	RECYCLING-METAL	5,817	3,619	7,152	2,217	4,716	4,857	5,003	5,153
34424	RECYCLING-WASTE OIL	523	82						
34425	BUCK A BAG PROGRAM	2,988	2,897	3,664	1,230	3,092	3,185	3,280	3,379
34426	RESIDENTIAL BRUSH	900	800	800	250	500	515	530	546
34427	RESIDENTIAL BULKY GOODS	600	900	200	1,000	2,500	2,575	2,652	2,732
34428	NON-RESIDENTIAL BRUSH	100	100	200	250	500	515	530	546
34429	NON-RESIDENTIAL BULKY GOODS	600			375	750	773	796	820
= XCFIS	TOTAL CHARGES FOR SERVICES	7,274,219	8,237,233	8,777,227	3,351,066	7,588,350	7,816,001	8,050,479	8,291,886
36100	INTEREST INCOME		22		73	190	196	202	208
36700	SALE OF WASTE CONTAINERS	77,595	73,068	60,000	27,536	63,322	65,222	67,178	69,194
36700	LEASE OF WASTE CONTAINERS	37,260	35,910	35,000		35,000	36,050	37,132	38,245

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
36800	SALE OF SURPLUS ASSETS	292,774	189,011	50,000	52,124	52,124	53,688	55,298	56,957
1	2013 - Automated Side Loader (unit 187)								
2	2014								
3	Various	292,774	189,011	50,000	52,124	52,124	53,688	55,298	56,957
*	Amount missing from detail								
=	XJUMP	407,629	298,011	145,000	79,733	150,636	155,156	159,810	164,604
37100	TRANSFER FROM GENERAL FUND	500,000	500,000						
37900	MISCELLANEOUS OTHER REVENUE			450,000		450,000			
=	XOR	500,000	500,000	450,000		450,000			
25100	BEGINNING FUND BALANCE	405,119	415,010	618,286	618,286	618,286	344,729	349,634	500,000
=	XCC	405,119	415,010	618,286	618,286	618,286	344,729	349,634	500,000
=	XREV	8,680,276	9,454,396	9,990,513	4,049,075	8,807,272	8,315,886	8,559,923	8,956,490



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

Administration Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	323,032	334,168	329,022	357,908	362,138	33,116	10.1%
Employee Benefits	158,083	164,381	124,810	188,906	132,359	7,549	6.0%
Total Personnel	481,115	498,549	453,832	546,814	494,497	40,665	9.0%
Operations							
Transportation Services	-	27	22	-	-	(22)	-100.0%
Operating Services	622	1,814	900	707	1,075	175	19.4%
Notices, Subscriptions, etc.	1,335	2,072	4,650	4,236	4,750	100	2.2%
Utilities	47,016	50,611	50,004	65,784	68,687	18,683	37.4%
Contractual Services	825	-	-	-	-	-	0.0%
Repair & Maintenance Services	32,694	40,505	40,957	48,030	54,250	13,293	32.5%
Employee programs	6,513	10,463	9,600	9,027	9,600	-	0.0%
Professional Development/Travel	3,766	5,296	6,863	7,017	6,100	(763)	-11.1%
Office Supplies	4,031	3,489	4,151	4,050	4,250	99	2.4%
Operating Supplies	1,214	1,624	3,894	3,750	3,875	(19)	-0.5%
Fuel & Mileage	2,618	4,040	1,803	1,605	2,000	198	11.0%
Machinery & Equipment (<\$25,000)	3,382	9,933	21,000	20,053	20,000	(1,000)	-4.8%
Repair & Maintenance Supplies	2,829	3,051	4,529	9,182	10,000	5,471	120.8%
Operational Units	155,840	229,837	218,414	218,414	222,782	4,368	2.0%
Property & Liability Costs	5,550	5,482	6,306	5,671	5,954	(352)	-5.6%
Rentals	-	-	-	-	-	-	0.0%
Permits	-	-	-	(20)	-	-	0.0%
Other Business Expenses	-	-	-	-	-	-	0.0%
Total Operations	268,235	368,244	373,093	397,506	413,323	40,231	10.8%
Buildings	-	-	-	-	-	-	0.0%
Capital	-	-	-	-	-	-	
Administration	749,350	866,793	826,925	944,320	907,820	80,895	9.8%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY	312,053	322,658	335,240	200,175	345,419	370,091	384,895	400,290
81120	OVERTIME PAY	10,979	11,510	5,000	6,700	12,489	5,000	5,000	5,000
81150	TEMPORARY WORK BY NON-CITY EMPLOYEES								
81199	VACANCY ADJUSTMENT			(11,218)			(12,953)	(13,471)	(14,010)
= XWAGE	TOTAL WAGES	323,032	334,168	329,022	206,875	357,908	362,138	376,424	391,280
= 81410	FICA (EMPLOYER'S SHARE)	23,969	25,034	30,640	15,470	26,703	28,312	29,444	30,622
= 81420	MEDICAL PREMIUMS	117,867	115,785	64,365	66,007	130,833	70,801	77,881	85,669
= 81430	GROUP INSURANCE PREMIUMS	4,908	4,219	5,290	2,499	4,137	4,991	5,241	5,503
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(11,794)	(9,000)	(11,689)	(5,891)	(10,876)	(12,823)	(14,105)	(15,516)
! 81450	RETIREMENT CONTRIBUTIONS	17,623	22,240	30,379	15,190	30,380	34,937	38,431	42,274
81455	DEFERRED COMP MATCH	5,333	5,432	5,631	3,045	5,655	5,938	6,235	6,546
81470	WORKERS COMPENSATION PREMIUMS	177	671	194	2,074	2,074	203	213	193
81475	WORKERS COMPENSATION CLAIMS								
= XBEN	TOTAL BENEFITS	158,083	164,381	124,809	98,394	188,906	132,360	143,340	155,291
= XPER	TOTAL PERSONNEL	481,115	498,549	453,831	305,269	546,814	494,498	519,764	546,571
	Operations								
82130	VEHICLE LICENSES & TITLES		27	22					
= XTRC	TOTAL TRANSPORTATION CHARGES		27	22					
82210	PRINTING & COPYING SERVICES, OUTSOURCED			150		100	150	150	150
82240	TRANSCRIPTION FEES	(19)	166		104		175	175	175
! 82250	TESTING & PHYSICALS	641	1,648	750	232	607	750	750	750
= XOPSV	TOTAL OPERATING SERVICES	622	1,814	900	336	707	1,075	1,075	1,075
82310	LEGAL NOTICES		931	500	450	899	1,000	1,000	1,000
I+ 82350	DUES FOR MEMBERSHIPS	1,219	454	1,650	426	837	1,250	1,250	1,250
1	SWANA membership - Director								
2	APWA membership - Director								
3	NSWMA membership - Director								
4	SWANA membership - Asst Director								
5	APWA membership - Asst Director								
6	NSWMA membership - Asst Director								
7	Various	1,219	454	1,650	426	837	1,250	1,250	1,250
*	Amount missing from detail								
82390	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)			2,500		2,500	2,500	2,500	2,500
82390	PUBLICATIONS, NON-TRAINING	116							
= XNRP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	1,335	1,385	4,650	876	4,236	4,750	4,750	4,750
82400	ELECTRIC SERVICE	29,019	27,301	25,750	11,677	28,205	29,615	31,096	32,442
82420	WATER & SEWER SERVICE	3,966	10,435	9,211	9,556	22,935	23,738	24,569	26,000
82430	STORMWATER SERVICE	2,804	2,804	2,884	1,168	2,804	2,902	3,004	3,091
82440	NATURAL GAS SERVICE	3,475	2,295	3,605	1,102	3,306	3,471	3,645	3,442
82450	TELEPHONE SERVICE	2,660	2,589	2,833	1,320	2,639	2,771	2,910	2,964
82451	800 MHZ ACCESS LINE SERVICE	2,714	2,730	2,800	1,307	2,614	2,745	2,882	2,951
! 82455	CELLULAR TELEPHONE SERVICE	2,041	2,122	2,575	1,208	2,900	3,045	3,197	3,286
82460	INTERNET & RELATED SERVICES	337	335	346	159	381	400	425	450

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
= XUTIL	TOTAL UTILITIES	47,016	50,611	50,004	27,497	65,784	68,687	71,728	74,626
82510	COMPUTER SERVICES								
82599	OTHER CONTRACTUAL SERVICES	825							
= XCTS	TOTAL CONTRACTUAL SERVICES	825							
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	49	366	1,250	145	775	1,250	1,300	1,545
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	6,721	4,848	6,747	5,077	12,185	13,000	13,500	14,000
82645	STORMWATER MAINTENANCE SERVICES								
82652	LANDSCAPING SERVICES	32							
82654	GROUND MAINTENANCE SERVICES	4,876			1,285	2,570	5,000	5,000	5,000
82660	BUILDING REPAIR & MAINTENANCE SERVICES	21,016	35,291	32,960	4,663	32,500	35,000	37,500	40,000
82699	OTHER REPAIR & MAINTENANCE SERVICES								
= XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	32,694	40,505	40,957	11,170	48,030	54,250	57,300	60,545
82750	EMPLOYEE RECOGNITION/RECEPTIONS								
82780	TRAINING, OUTSIDE	100							
+ 82790	TRAINING, IN-HOUSE	6,413	5,663	9,600	1,827	9,027	9,600	9,600	9,600
1	21st Century Leadership Institute			9,600	1,827	9,027	9,600	9,600	9,600
2	Various	6,413	5,663						
*	Amount missing from detail								
= XEPG	TOTAL EMPLOYEE PROGRAMS	6,513	5,663	9,600	1,827	9,027	9,600	9,600	9,600
82810	REGISTRATIONS	1,515	395	2,500		2,500	2,575	2,575	2,575
1	APWA International Congress conference (Director)								
2	SWANA Wastescon International conference (Director)								
3	TCAPWA Public Works Conference (Director)								
4	APWA International Congress conference (Asst Director)								
5	SWANA Wastescon International conference (Asst Director)								
6	TCAPWA Public Works Conference (Director & Asst Director)								
7	Various	1,515	395	2,500		2,500	2,575	2,575	2,575
*	Amount missing from detail								
+ 82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	168	129	258	502	502	500	500	500
1	APWA								
2	SWANA								
3	TCAPWA								
4	SWANA								
5	Various - industry conferences	168	129	258	502	502	500	500	500
*	Amount missing from detail								
+ 82830	AIR TRAVEL	671		515		515	525	525	525
1	APWA - Chicago, IL								
2	SWANA - Long Beach, CA								
3	Various	671		515		515	525	525	525
4	SWANA - Dallas, TX								
*	Amount missing from detail								
+ 82840	LODGING	1,170	1,157	3,090		3,000	2,000	2,000	2,000
1	APWA International Congress conference (Director)								
2	SWANA Wastescon International conference (Director)								
3	TCAPWA Public Works Conference								
4	Misc	1,170	1,157	2,225		3,000	2,000	2,000	2,000
5	SWANA Wastescon International conference (Asst Director)			865					
*	Amount missing from detail								
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	234	252	500	30	500	500	500	530

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
82890	OTHER TRAVEL EXPENSES	8							
=	XPDT	3,766	1,933	6,863	532	7,017	6,100	6,100	6,130
83110	OFFICE SUPPLIES	1,740	912	2,060	215	2,000	2,000	2,000	2,000
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	603	661	500		500	500	500	500
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,688	1,916	1,591	369	1,550	1,750	1,750	1,750
=	XOFS	4,031	3,489	4,151	584	4,050	4,250	4,250	4,250
83210	TRAINING SUPPLIES	681		500		500	500	500	500
83250	SAFETY SUPPLIES	165	83	515	77	500	500	515	530
83260	UNIFORMS PURCHASED	292	1,416	2,750	331	2,750	2,750	2,750	2,750
83291	BOPAE SUPPLIES								
83299	OTHER OPERATING SUPPLIES	76	125	129			125	150	175
=	XOPS	1,214	1,624	3,894	408	3,750	3,875	3,915	3,955
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	2,568	4,040	1,803	669	1,605	2,000	2,500	2,652
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	50							
=	XFUEL	2,618	4,040	1,803	669	1,605	2,000	2,500	2,652
83510	FURNITURE, FIXTURES (<\$25,000)	752	4,218	2,500	1,200	1,200	2,500	1,000	1,591
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)	144		15,000	12,189	15,000	15,000	15,000	15,000
1	2013 - Replace copier								
2	2014 - Scanner for OnBase								
3	2014 - Printer								
4	Replace copier						15,000		
5	Various	144		15,000	12,189	15,000		15,000	15,000
*	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (<\$25,000)	2,486	1,723	3,500	3,853	3,853	2,500	1,500	
1	2013 - Replace desktop computer								
2	2014 - Replace laptop computer								
3	2015 - Replace desktop computer (1)								
4	2015 - Replace laptop computer (1)								
5	Various	2,486	1,723	3,500	3,853	3,853	2,500	1,500	
6	2016 - Replace desktop computer								
*	Amount missing from detail								
+ 83550	COMPUTER SOFTWARE (<\$25,000)								
1	Software								
*	Amount missing from detail								
=	XMJU	3,382	5,941	21,000	17,242	20,053	20,000	17,500	16,591
83600	VEHICLE PARTS & SUPPLIES								
83610	EQUIPMENT PARTS & SUPPLIES		296	515	1,266	2,532	3,000	3,250	3,500
83620	LANDSCAPING SUPPLIES	394	1,600	1,750	65	1,750	1,750	1,750	1,750
83634	GROUNDS MAINTENANCE SUPPLIES	774	1,090	2,000	2,450	4,900	5,000	5,000	5,000
83650	BUILDING MAINTENANCE SUPPLIES	1,661	65	264			250	250	250
=	XPRS	2,829	3,051	4,529	3,781	9,182	10,000	10,250	10,500
84750	ADMIN SERVICES PROVIDED BY GENERAL FUND	155,840	209,545	218,414	127,408	218,414	222,782	227,238	235,000
84950	GRANT PROGRAMS		20,292						
=	XOPU	155,840	229,837	218,414	127,408	218,414	222,782	227,238	235,000
85110	PROPERTY INSURANCE	1,014	1,124	1,180	1,079	1,079	1,133	1,190	1,290

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	54		63	54	54	57	60	63
85113	AUTO PHYSICAL DAMAGE	70	57	63	78	78	82	86	92
85115	LIABILITY INSURANCE	1,400	3,062	3,215	2,887	2,887	3,031	3,183	3,250
85116	E&O LIABILITY INSURANCE	604							
85117	VEHICLE LIABILITY INSURANCE	738	513	539	1,027	1,027	1,078	1,132	1,200
85119	UMBRELLA LIABILITY		726	762	546	546	573	602	650
85120	PROPERTY DAMAGE COSTS	1,670		484					
=	XPLC TOTAL PROPERTY & LIABILITY COSTS	5,550	5,482	6,306	5,671	5,671	5,954	6,253	6,545
85240	EQUIPMENT RENTAL & LEASES								
85320	STATE FEES				(20)	(20)			
=	XPERM TOTAL PERMITS				(20)	(20)			
85990	MISCELLANEOUS								
86600	LEASE/LOAN PRINCIPAL								
1	PNC - Infor UB Software								
*	Amount missing from detail								
86700	LEASE/LOAN INTEREST								
1	PNC - Infor UB Software								
*	Amount missing from detail								
=	XOP TOTAL OPERATIONS	268,235	355,402	373,093	197,981	397,506	413,323	422,459	436,219
	Capital								
89220	BUILDING DESIGN & CONSTRUCTION								
1	Household Hazardous Waste facility								
*	Amount missing from detail								
=	XTOT TOTAL EXPENDITURES	749,350	853,951	826,924	503,250	944,320	907,821	942,223	982,790



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

Collection Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	1,422,227	1,327,653	1,465,920	1,387,813	1,385,528	(80,392)	-5.5%
Employee Benefits	538,747	578,684	700,133	652,554	800,787	100,654	14.4%
Total Personnel	1,960,974	1,906,337	2,166,053	2,040,367	2,186,315	20,262	0.9%
Operations							
Transportation Services	189	163	2,060	2,090	1,176	(884)	-42.9%
Operating Services	9,659	6,989	10,067	8,508	10,400	333	3.3%
Notices, Subscriptions, etc.	23,599	19,880	22,668	22,450	24,500	1,832	8.1%
Utilities	20,352	18,553	21,421	18,731	22,763	1,342	6.3%
Contractual Services	-	7,650	10,000	7,500	7,500	(2,500)	-25.0%
Repair & Maintenance Services	269,432	320,874	355,306	294,677	366,465	11,159	3.1%
Employee programs	2,199	4,064	7,711	7,711	7,823	112	1.5%
Professional Development/Travel	3,303	3,894	4,773	4,500	5,260	487	10.2%
Office Supplies	5,877	4,930	5,250	5,250	5,622	372	7.1%
Operating Supplies	108,729	96,009	120,765	112,374	138,250	17,485	14.5%
Fuel & Mileage	207,196	131,538	147,193	143,028	195,700	48,508	33.0%
Machinery & Equipment (<\$25,000)	12,170	4,405	9,915	14,967	12,306	2,391	24.1%
Repair & Maintenance Supplies	45,319	41,971	40,093	34,867	41,125	1,032	2.6%
Property & Liability Costs	77,429	69,984	66,917	60,572	63,600	(3,317)	-5.0%
Rentals	3,028	-	-	-	-	-	0.0%
Permits	22	-	-	-	-	-	0.0%
Financial Fees	6,415	8,672	7,025	7,372	7,500	475	6.8%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	603,684	689,804	520,883	520,883	206,736	(314,147)	-60.3%
Transfers to Other Funds	292,255	299,886	311,978	311,978	89,279	(222,699)	-71.4%
Total Operations	1,690,857	1,729,266	1,664,025	1,577,458	1,206,005	(458,020)	-27.5%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	
Capital	-	-	-	-	-	-	
Collection	3,651,831	3,635,603	3,830,078	3,617,825	3,392,320	(437,757)	-11.4%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY	1,242,669	1,112,042	1,271,161	652,658	1,132,754	1,181,749	1,229,019	1,278,180
81120	OVERTIME PAY	105,429	90,732	77,250	60,857	109,733	80,340	81,947	83,586
81150	TEMPORARY WORK BYNON-CITY EMPLOYEES	74,129	124,879	160,000	66,918	145,326	164,800	169,744	173,139
81199	VACANCY ADJUSTMENT			(42,491)			(41,361)	(43,016)	(44,736)
= XWAGE	TOTAL WAGES	1,422,227	1,327,653	1,465,920	780,433	1,387,813	1,385,528	1,437,694	1,490,169
= 81410	FICA (EMPLOYER'S SHARE)	96,825	86,200	92,873	51,029	88,403	90,404	94,020	97,781
= 81420	MEDICAL PREMIUMS	341,671	376,903	413,572	209,933	419,867	480,966	529,063	581,969
= 81430	GROUP INSURANCE PREMIUMS	28,006	26,676	30,189	14,058	18,395	29,709	31,194	32,754
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(120,529)	(106,571)	(97,208)	(76,244)	(144,282)	(103,229)	(113,552)	(124,907)
I 81450	RETIREMENT CONTRIBUTIONS	116,311	146,784	200,507	100,254	200,507	230,583	253,641	279,005
81455	DEFERRED COMP MATCH	9,935	5,963	11,983	4,387	7,791	8,181	8,590	9,019
81460	UNEMPLOYMENT CLAIMS	806	934						
81470	WORKERS COMPENSATION PREMIUMS	43,294	46,443	48,217	30,559	61,118	64,174	67,383	70,752
81475	WORKERS COMPENSATION CLAIMS	22,428	(4,648)		189	755			
= XBEN	TOTAL BENEFITS	538,747	578,684	700,133	334,165	652,554	800,788	870,339	946,373
= XPER	TOTAL PERSONNEL	1,960,974	1,906,337	2,166,053	1,114,598	2,040,367	2,186,316	2,308,033	2,436,542
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES		15			30	50	50	50
82120	FREIGHT FOR INBOUND PURCHASED ITEMS		19	2,000		2,000	1,000	1,000	1,000
+ 82130	VEHICLE LICENSES & TITLES	189	84	60	29	60	126	65	65
1	2014 - Container Delivery truck								
10	2013 - Pick-up truck								
11	2014 - Pick-up truck								
12	2014 - Pick-up truck								
13	Various	189	84	60	29	60	126	65	65
14	2015 - Side Loader								
15	2016 - Side Loader								
16	2015 - Knuckleboom								
17	2015 - Rear Loader								
18	2015 - Side Loader								
19	2015 - Split-Body Rear Loader								
2	2014 - Side Loader								
20	2015 - Knuckleboom								
21	2015 - Side Loader								
22	2016 - Side Loader								
23	Line Item 23								
24	Line Item 24								
3	2014 - Side Loader								
4	2014 - Knuckleboom								
5	2014 - Split-Body Rear Loader								
6	2013 - Front-end Loader								
7	2013 - Side Loader								
8	2013 - Split-Body Rear Loader								
9	2013 - Pick-up truck								
*	Amount missing from detail								
= XTOT	TOTAL TRANSPORTATION CHARGES	189	118	2,060	29	2,090	1,176	1,115	1,115
82290	PRINTING & COPYING SERVICES, OUTSOURCED	2,299	385	1,500		1,500	1,500	1,500	1,500
82295	TRANSCRIPTION FEES	342		150		150	150	150	150
82299	TESTING & PHYSICALS	2,831	2,989	2,858	762	2,858	3,500	3,500	3,500
82299	UNIFORM RENTAL & SERVICES	4,187	3,615	4,014	1,100	4,000	4,000	4,258	4,500
+ 82299	OTHER OPERATING SERVICES			1,545			1,250	1,250	1,250
1	FY2014 Litter Reduction Grant (match)								
2	Sharps disposal expense			1,545			1,250	1,250	1,250

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
3	Line Item 3								
*	Amount missing from detail								
=	XOPSV TOTAL OPERATING SERVICES	9,659	6,989	10,067	1,862	8,508	10,400	10,658	10,900
82310	LEGAL NOTICES	909	346	750	20	750	1,500	1,500	1,500
+ 82350	DUES FOR MEMBERSHIPS	250	257	700	257	700	1,000	1,250	1,500
1	SWANA membership (2)								
2	NSWMA membership (1)								
3	APWA membership (2)								
4	Various	250	257	700	257	700	1,000	1,250	1,500
*	Amount missing from detail								
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	22,440	19,277	21,218	265	21,000	22,000	22,510	23,000
82390	PUBLICATIONS, NON-TRAINING								
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	23,599	19,880	22,668	542	22,450	24,500	25,260	26,000
82435	SOLID WASTE SERVICE								
+ 82455	CELLULAR TELEPHONE SERVICE	8,230	5,992	10,000	4,008	8,500	11,000	11,000	11,000
1	Cell Phones								
2	2013 - AVL service (15 units)								
3	2014 - AVL service (15 additional units)								
4	AVL Services								
5	Various	8,230	5,992	10,000	4,008	8,500	11,000	11,000	11,000
*	Amount missing from detail								
82483	CONNECTION CHARGES	12,122	10,612	11,421	4,263	10,231	11,763	12,116	12,600
=	XUTIL TOTAL UTILITIES	20,352	16,604	21,421	8,271	18,731	22,763	23,116	23,600
82510	COMPUTER SERVICES								
+ 1	RouteSmart Software Support			10,000		7,500	7,500	5,000	5,000
*	Amount missing from detail			10,000		7,500	7,500	5,000	5,000
=	XCTS TOTAL CONTRACTUAL SERVICES			10,000		7,500	7,500	5,000	5,000
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	268,265	319,031	353,246	146,269	292,411	363,843	374,759	400,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	974	1,102	2,060	535	2,000	2,122	2,186	2,260
82645	STORMWATER MAINTENANCE SERVICES				2,804				
+ 82660	BUILDING REPAIR & MAINTENANCE SERVICES	193	741		133	266	500	500	500
1	2015 - Replace truck shed lighting								
2	2014								
3	Various	193	741		133	266	500	500	500
*	Amount missing from detail								
=	XREP TOTAL REPAIR & MAINTENANCE SERVICES	269,432	320,874	355,306	149,741	294,677	366,465	377,445	402,760
82750	EMPLOYEE RECOGNITION/RECEPTIONS	50	140						
+ 82760	TRAINING, OUTSIDE	2,149		3,711		3,711	3,823	3,823	3,823
1	HHW training (4 attendees)								
2	Supervisor training (5 attendees)			1,857			1,913	1,913	1,913
3	Various	2,149		1,854		3,711	1,910	1,910	1,910
*	Amount missing from detail								
+ 82790	TRAINING, IN-HOUSE			4,000	135	4,000	4,000	4,000	4,000
1	2014								
2	Employee Training			4,000	135	4,000	4,000	4,000	4,000
*	Amount missing from detail								
=	XEPS TOTAL EMPLOYEE PROGRAMS	2,199	140	7,711	135	7,711	7,823	7,823	7,823
82810	REGISTRATIONS	1,549	434	1,500		1,500	1,500	1,500	1,500
1	SWANA Wastecon International conference (1 attendee)								
2	TCAPWA Public Works conference (1 attendee)								
3	Various	1,549	434	1,500		1,500	1,500	1,500	1,500
*	Amount missing from detail								
82830	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	271	180	500		500	500	500	500
+ 82830	AIR TRAVEL	767	180	500		500	1,010	500	500

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
1	SWANA							510		
2	Professional conferences		767	180	500		500	500	500	500
*	Amount missing from detail									
+	82840		641	1,431	1,500		1,500	1,500	1,500	1,500
1	SWANA Wastecon International conference (1 attendee)							891		
2	Various		641	1,431	1,500		1,500	609	1,500	1,500
*	Amount missing from detail									
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		75	325	773		500	750	820	900
=	XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL		3,303	2,550	4,773		4,500	5,260	4,820	4,900
83110	OFFICE SUPPLIES		1,626	1,668	2,000	837	2,000	2,122	2,185	2,262
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)				250		250	250	250	266
83130	EMPLOYEE BENEVOLENCE ITEMS		98							
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		4,153	3,262	3,000	1,447	3,000	3,250	3,250	3,250
=	XOFS TOTAL OFFICE SUPPLIES		5,877	4,930	5,250	2,284	5,250	5,622	5,685	5,778
83210	TRAINING SUPPLIES		1,505		2,000		2,000	2,000	2,000	3,000
83240	MEDICAL SUPPLIES		2,401	3,397	2,250	1,385	2,770	3,000	3,250	3,500
83250	SAFETY SUPPLIES		9,045	8,576	9,000	3,788	9,092	9,000	9,000	9,000
83260	UNIFORMS PURCHASED		5,490	12,818	13,390	2,094	13,500	14,500	14,205	13,390
83265	UNIFORMS, SPECIALIZED									
83270	CONSUMABLE TOOLS		299		250		250	250	250	258
83290	SOLID WASTE CONTAINERS		80,289	64,550	77,559	8,271	78,000	97,000	97,000	97,000
83291	BOPAE SUPPLIES		8,192	4,408	13,000	871	2,090	7,500	7,500	7,500
+	83299	OTHER OPERATING SUPPLIES	1,508	1,015	3,316	2,236	4,672	5,000	5,000	5,000
1	CFL Bulb Disposal				1,750			2,000	2,000	2,000
2	Various		1,508	1,015	1,566	2,236	4,672	3,000	3,000	3,000
*	Amount missing from detail									
=	XOPS TOTAL OPERATING SUPPLIES		108,729	94,764	120,765	18,645	112,374	138,250	138,205	138,648
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		207,196	131,538	147,193	59,595	143,028	195,700	201,571	220,789
=	XFUEL TOTAL FUEL & MILEAGE		207,196	131,538	147,193	59,595	143,028	195,700	201,571	220,789
83510	FURNITURE, FIXTURES (<\$25,000)		742	2,019	750	753	753	750	750	773
83520	VEHICLES (<\$25,000)									
1	2013 - Replace 199 SUV w/4WD Crew Cab pick-up truck									
2	2013 - Replace 112 PU w/2WD pick-up truck (regular cab)									
3	2014 - Replace 197 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)									
4	2014 - Replace 198 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)									
5	2015 - Pick-up truck (collection insert in bed)									
6	2015 - 6-yard hopper inserts (2)									
7	Various									
*	Amount missing from detail									
+	83530 MACHINERY & EQUIPMENT (<\$25,000)		324	689						
2	Various		324	689						
3	2013 - Bulb Eater									
4	2013 - AVL units (15 units)									
5	2014 - AVL units (15 units)									
6	2015 - Sharps kiosks (3)									
*	Amount missing from detail									
!	83550 COMPUTER HARDWARE (<\$25,000)		4,924	1,558	2,800	1,869	4,689	5,000	5,000	5,000
+	83550 COMPUTER SOFTWARE (<\$25,000)		6,180		6,365	160	9,525	6,556	6,753	6,875
1	RouteSmart maintenance		6,180		6,365	160	9,525	6,556	6,753	6,875
*	Amount missing from detail									
=	XMEB TOTAL MACHINERY & EQUIPMENT (<\$25,000)		12,170	4,266	9,915	2,782	14,967	12,306	12,503	12,648
83640	VEHICLE PARTS & SUPPLIES		21,486	16,611	16,715	5,948	14,275	17,216	17,733	18,000
83650	EQUIPMENT PARTS & SUPPLIES		18,824	15,441	15,446	5,529	13,269	15,909	16,387	17,000
83660	FIBER OPTIC SUPPLIES									

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
83652	LANDSCAPING SUPPLIES									
83654	LANDSCAPING SUPPLIES			(2)						
83660	BUILDING MAINTENANCE SUPPLIES		4,615	8,852	7,432	3,535	7,071	7,500	7,885	8,000
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		394	1,069	500	42	252	500	500	500
=	XRMS		45,319	41,971	40,093	15,054	34,867	41,125	42,505	43,500
85110	PROPERTY INSURANCE		397	2,887	3,031	425	425	446	468	490
85111	FRAUD INSURANCE									
85112	INLAND MARINE INSURANCE		2,467			2,467	2,467	2,590	2,894	3,039
85113	AUTO PHYSICAL DAMAGE		8,061	7,550	7,928	7,120	7,120	7,476	7,850	8,242
85115	LIABILITY INSURANCE		23,423	11,981	12,580	13,086	13,086	13,740	14,427	15,148
85116	E&O LIABILITY INSURANCE		3,961							
85117	VEHICLE LIABILITY INSURANCE		20,433	22,264	23,377	17,978	17,978	18,877	19,821	20,812
85119	UMBRELLA LIABILITY			2,837	2,979	2,474	2,474	2,598	2,728	2,864
85120	PROPERTY DAMAGE COSTS		6,463	3,096						
85125	LIABILITY CLAIMS/DEDUCTIBLES		132							
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES		11,924	19,463	17,022	124	17,022	17,873	18,766	19,705
=	XPLC		77,261	70,078	66,917	44,274	60,572	63,600	66,954	70,300
+			3,028							
85240	EQUIPMENT RENTAL & LEASES									
1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)									
2	2014 - Replacement Sideloader truck (\$258,377 to lease)									
3	2014 - Replacement Container Delivery truck (\$101,000 to lease)									
4	2014 - Replacement Sideloader truck (\$258,377)									
5	Various		3,028							
*	Amount missing from detail									
=	XRENT		3,028							
85320	STATE FEES		22							
=	XPERM		22							
85570	BAD DEBT EXPENSE (NET OF RECOVERIES)		6,415	8,672	7,025	3,686	7,372	7,500	7,500	7,500
=	XFLF		6,415	8,672	7,025	3,686	7,372	7,500	7,500	7,500
85999	COST CONTAINMENT MEASURES									
+			586,425		512,754	389,345	512,754	203,120	111,608	
86600	LEASE/LOAN PRINCIPAL									
01	US Bank Sch 2 - Garbage Truck									
02	2014 Bank TBD - SW Vehicles				249,915					
03	2014 SW Pickups (2)				14,132					
04	2014 - Side Loader									
05	SunTrust - Recycling Trucks									
06	Various		586,425							
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				47,024			23,692		
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				47,024			23,692		
09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)				87,992			89,069	44,942	
10	2017 - PER Replace 134.REL (\$200,000)				66,667			66,667	66,666	
*	Amount missing from detail					389,345	512,754			
+	LEASE/LOAN INTEREST		17,259		8,129	4,575	8,129	3,616	1,274	
01	US Bank Sch 2 - Garbage Truck									
02	2014 Bank TBD - SW Vehicles				1,353					
03	2014 SW Pickups (2)				77					
04	2014 - Side Loader									
05	SunTrust - Recycling Trucks									
06	Various		17,259							
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				629			126		
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				629			126		
09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)				2,441			1,364	274	

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
10	2017 - PER - Replace 134 REL (1.5%)			3,000	4,575	8,129	2,000	1,000	
*	Amount missing from detail				393,920	520,883	206,736	112,882	
=	XDSV TOTAL DEBT SERVICE	603,684		520,883					
	TRANSFER TO DEBT SERVICE FUND	292,255	299,886	311,978	1,335	311,978	89,279		
=	XTRAN TOTAL TRANSFERS	292,255	299,886	311,978	1,335	311,978	89,279		
=	XOP TOTAL OPERATIONS	1,690,689	1,023,260	1,664,025	702,155	1,577,458	1,206,005	1,043,042	981,261
	Capital								
89520	VEHICLES (>\$25,000)			164,900	164,899	164,899			
15	2015 - Replace Automated Side Load Truck								
18	2015 - Replace Automated Side Load Truck								
19	Various								
5	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
6	2015 - Replace Knuckleboom Truck								
7	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
*	Amount missing from detail			164,900	164,899	164,899			
+	COMPUTER SOFTWARE (>\$25,000)								
1	2013 - Purchase routing software								
2	Various								
*	Amount missing from detail								
=	XMEO TOTAL MACHINERY & EQUIPMENT (>\$25,000)			164,900	164,899	164,899			
=	XCAP TOTAL CAPITAL			164,900	164,899	164,899			
=	XTOT TOTAL EXPENDITURES	3,651,663	2,929,597	3,994,978	1,981,652	3,782,724	3,392,321	3,351,075	3,417,803



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

Disposal Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	247,980	253,351	253,193	257,727	245,414	(7,779)	-3.1%
Employee Benefits	78,558	99,645	131,405	118,223	131,235	(170)	-0.1%
Total Personnel	326,538	352,996	384,598	375,950	376,649	(7,949)	-2.1%
Operations							
Transportation Services	565	981	934	855	1,000	66	7.1%
Operating Services	2,680,203	3,228,315	3,501,500	2,692,642	2,814,100	(687,400)	-19.6%
Notices, Subscriptions, etc.	354	212	963	750	1,000	37	3.8%
Utilities	1,571	594	630	350	675	45	7.1%
Contractual Services	1,403	-	-	1,500	1,500	1,500	100.0%
Repair & Maintenance Services	239,715	363,025	321,056	283,449	235,000	(86,056)	-26.8%
Employee programs	-	1,895	4,300	4,327	4,300	-	0.0%
Professional Development/Travel	2,815	67	5,500	5,500	5,625	125	2.3%
Office Supplies	2,055	2,506	2,835	2,760	2,875	40	1.4%
Operating Supplies	6,996	20,265	10,688	9,872	11,250	562	5.3%
Fuel & Mileage	52,858	39,813	36,331	25,346	45,000	8,669	23.9%
Machinery & Equipment (<\$25,000)	333	7,181	750	1,656	2,250	1,500	200.0%
Repair & Maintenance Supplies	16,282	13,265	18,250	15,971	17,150	(1,100)	-6.0%
Property & Liability Costs	26,490	17,511	24,456	45,569	28,237	3,781	15.5%
Rentals	255	-	-	-	-	-	0.0%
Permits	1,650	1,650	2,000	1,650	2,000	-	0.0%
Financial Fees				128	150	150	100.0%
Debt Service and Lease Payments	8,472	55,901	104,310	104,310	28,071	(76,239)	-73.1%
Transfers to Other Funds	292,255	299,886	311,978	311,978	89,279	(222,699)	-71.4%
Total Operations	3,334,272	4,053,067	4,346,481	3,508,613	3,289,462	(1,057,020)	-24.3%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	
Capital	-	-	-	-	-	-	
Disposal	3,660,810	4,406,063	4,731,079	3,884,563	3,666,111	(1,064,968)	-22.5%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY	221,823	228,957	238,985	129,931	232,865	230,999	240,239	249,849
81120	OVERTIME PAY	26,157	24,394	22,500	13,661	24,862	22,500	22,500	22,500
81199	VACANCY ADJUSTMENT			(8,292)			(8,085)	(8,408)	(8,745)
= XWAGE	TOTAL WAGES	247,980	253,351	253,193	143,592	257,727	245,414	254,331	263,604
= 81410	FICA (EMPLOYER'S SHARE)	18,335	18,589	18,125	10,697	19,078	17,671	18,378	19,113
= 81420	MEDICAL PREMIUMS	35,425	50,251	62,063	26,662	53,324	68,269	75,096	82,605
= 81430	GROUP INSURANCE PREMIUMS	4,030	4,789	4,456	1,774	2,532	4,269	4,482	4,707
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(8,693)	(11,231)	(12,878)	(4,080)	(7,688)	(14,095)	(15,505)	(17,055)
! 81450	RETIREMENT CONTRIBUTIONS	21,147	26,688	50,928	18,228	36,456	41,924	46,117	50,729
81455	DEFERRED COMP MATCH		752		1,194	2,192	2,302	2,417	2,538
	WORKERS COMPENSATION PREMIUMS	7,872	9,562	8,711	5,188	10,376	10,895	11,440	12,012
	WORKERS COMPENSATION CLAIMS	442	245		1,953	1,953			
= XBEN	TOTAL BENEFITS	78,558	99,645	131,405	61,616	118,223	131,236	142,425	154,649
= XPER	TOTAL PERSONNEL	326,538	352,996	384,598	205,208	375,950	376,650	396,756	418,253
	Operations								
! 82110	MAILING & OUTBOUND SHIPPING SERVICES	565	954	664	237	569	750	750	750
82120	FREIGHT FOR INBOUND PURCHASED ITEMS			250		250	250	250	250
82130	VEHICLE LICENSES & TITLES		27	20		36			
82140	VEHICLE TOW-IN SERVICES								
= XTRC	TOTAL TRANSPORTATION CHARGES	565	981	934	237	855	1,000	1,000	1,000
82210	PRINTING & COPYING SERVICES, OUTSOURCED	151	231	200		200	200	200	200
82240	TRANSCRIPTION FEES	194		50			50	50	50
82250	TESTING & PHYSICALS	770	1,162	500	80	500	500	500	500
82260	UNIFORM RENTAL & SERVICES	850	381	750	67	500	700	750	750
82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	2,678,238	3,226,541	3,500,000	1,121,434	2,691,442	2,812,650	2,978,100	3,100,000
= XOPSV	TOTAL OPERATING SERVICES	2,680,203	3,228,315	3,501,500	1,121,581	2,692,642	2,814,100	2,979,600	3,101,500
82310	LEGAL NOTICES	154		500		500	500	500	500
+ 82350	DUES FOR MEMBERSHIPS	200		463		250	500	500	500
1	SWANA - Supervisor								
2	APWA - Supervisor								
3	Various	200		463		250	500	500	500
*	Amount missing from detail								
= XNLS	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	354		963		750	1,000	1,000	1,000
82450	CELLULAR TELEPHONE SERVICE	1,571	594	630		350	675	700	750
= XUTL	TOTAL UTILITIES	1,571	594	630		350	675	700	750
	COMPUTER SERVICES	1,403				1,500	1,500	1,500	1,500
= XCPS	TOTAL CONTRACTUAL SERVICES	1,403				1,500	1,500	1,500	1,500
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	155,657	117,147	75,000	25,962	58,010	65,000	70,000	75,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,763	53,700	1,050	13,983	33,559	45,000	50,000	55,000
! 82640	PAVING & REPAIR SERVICES			100,006	41,683	100,000			
+ 82660	STORMWATER MAINTENANCE SERVICES	52,875	9,685	60,000	6,830	20,490	45,000	50,000	55,000
1	2015 - Drains & Interceptor			60,000			45,000	50,000	55,000
2	2015 - Stormwater Pond Repairs								
3	2014								
4	Various								
*	Amount missing from detail	52,875	9,685		6,830	20,490			
+ 82680	GROUNDNS MAINTENANCE SERVICES								
1	2015 - Concrete work in front of transfer station building								

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
2	2015 - Replace safety railing on retaining walls in & around transfer station									
	Amount missing from detail									
82660	BUILDING REPAIR & MAINTENANCE SERVICES		29,420	120,975	85,000	20,433	71,390	80,000	85,000	90,000
=	XRMSV		239,715	301,507	321,056	108,891	283,449	235,000	255,000	275,000
	TOTAL REPAIR & MAINTENANCE SERVICES									
+	TRAINING, OUTSIDE				2,500		2,500	2,500	2,500	2,500
	2015 - SWANA Certification									
1	2014									
2	Various				2,500		2,500	2,500	2,500	2,500
*	Amount missing from detail									
82790	TRAINING, IN-HOUSE			1,895	1,800	1,827	1,827	1,800	1,800	1,800
=	XEPG			1,895	4,300	1,827	4,327	4,300	4,300	4,300
	TOTAL EMPLOYEE PROGRAMS									
+	REGISTRATIONS		1,405		2,500		2,500	2,500	2,500	2,500
	TCAPWA Public Works conference									
1	SWANA									
2	2014									
3	Various		1,405		2,500		2,500	2,500	2,500	2,500
*	Amount missing from detail									
+ 82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		72		250		250	250	300	350
1	2015 - SWANA Wastecon International Conference									
2	Various		72		250		250	250	300	350
*	Amount missing from detail									
+ 82830	AIR TRAVEL		344		500		500	625	750	875
1	SWANA		344		500		500	625	750	875
*	Amount missing from detail									
+ 82840	LODGING		914		2,000		2,000	2,000	2,250	2,500
1	SWANA									
2	2014									
3	Various		914		2,000		2,000	2,250	2,250	2,500
*	Amount missing from detail									
82880	MEALS (OUTSIDE WILLIAMSON COUNTY)		80	12	250		250	250	250	250
=	XPDT		2,815	12	5,500		5,500	5,625	6,050	6,475
	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL									
83110	OFFICE SUPPLIES		1,321	1,251	1,260	258	1,260	1,275	1,300	1,545
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		44	75				100	100	100
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		690	1,255	1,500	99	1,500	1,500	1,500	1,500
=	XOIS		2,055	2,506	2,835	357	2,760	2,875	2,900	3,145
	TOTAL OFFICE SUPPLIES									
83210	TRAINING SUPPLIES				500			300	300	530
83220	ODOR CONTROL CHEMICALS									
83240	MEDICAL SUPPLIES		1,991	1,015	1,500	742	1,484	1,500	1,575	1,650
83250	SAFETY SUPPLIES		2,578	16,331	4,988	390	4,750	5,000	5,250	5,500
83260	UNIFORMS PURCHASED		1,926	2,661	3,500	284	3,500	4,000	4,250	4,500
83270	CONSUMABLE TOOLS		331	32	200			200	200	200
83280	SOLID WASTE CONTAINERS									
83290	OTHER OPERATING SUPPLIES		170	240		138	138	250	250	250
=	XOIS		6,996	20,279	10,688	1,554	9,872	11,250	11,825	12,630
	TOTAL OPERATING SUPPLIES									
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		52,858	39,813	36,331	10,561	25,346	45,000	47,500	50,000
=	XFEUL		52,858	39,813	36,331	10,561	25,346	45,000	47,500	50,000
	TOTAL FUEL & MILEAGE									
83550	FURNITURE, FIXTURES (<\$25,000)		210	470	250	300	300	250	250	250
83560	MACHINERY & EQUIPMENT (<\$25,000)		123	1,285	500		500	500	500	500
+ 83570	COMPUTER HARDWARE (<\$25,000)					856	856	1,500	1,500	1,500
1	Replace desktop computers (2)									
2	Line Item 2					856	856	1,500	1,500	1,500
*	Amount missing from detail									
83590	COMPUTER SOFTWARE (<\$25,000)			4,600						

	Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
=	XMEU	TOTAL MACHINERY & EQUIPMENT (\$25,000)	333	6,355	750	1,156	1,656	2,250	2,250	2,250
	83610	VEHICLE PARTS & SUPPLIES								
	83620	EQUIPMENT PARTS & SUPPLIES	5,415	5,142	5,500	2,799	6,718	6,500	7,000	7,500
	83645	STORMWATER MAINTENANCE SUPPLIES	7,542	6,399	8,750	2,388	5,731	6,500	7,000	7,500
	83654	GROUPS MAINTENANCE SUPPLIES								
	83660	BUILDING MAINTENANCE SUPPLIES	3,224	1,717	4,000	1,686	3,372	4,000	4,250	4,774
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	101	7		75	150	150	150	150
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	16,282	13,265	18,250	6,948	15,971	17,150	18,400	19,924
	85110	PROPERTY INSURANCE	3,846	8,872	9,316	4,113	4,113	4,319	4,535	4,761
	85111	FRAUD INSURANCE								
	85112	INLAND MARINE INSURANCE	5,109		5,690	4,680	4,680	4,914	5,160	5,418
	85113	AUTO PHYSICAL DAMAGE	756	657	690	925	925	971	1,020	1,071
	85115	LIABILITY INSURANCE	4,777	6,770	7,109	11,419	11,419	11,990	12,589	13,219
	85116	E&O LIABILITY INSURANCE	2,013							
	85117	VEHICLE LIABILITY INSURANCE	1,624			3,596	3,596	3,776	3,965	4,163
	85119	UMBRELLA LIABILITY		1,572	1,651	2,159	2,159	2,267	2,380	2,499
	85120	PROPERTY DAMAGE COSTS								
	85125	LIABILITY CLAIMS/DEDUCTIBLES	8,365							
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES		(360)		18,677	18,677			
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	26,490	17,511	24,456	45,569	45,569	28,237	29,649	31,131
	85240	EQUIPMENT RENTAL & LEASES	255							
=	XRENT	TOTAL RENTALS	255							
	85320	STATE FEES	1,650	1,650	2,000	1,650	1,650	2,000	2,000	2,050
=	XPERM	TOTAL PERMITS	1,650	1,650	2,000	1,650	1,650	2,000	2,000	2,050
	85530	E-COMMERCE FEES				64	128	150	150	150
=	XELF	TOTAL FINANCIAL FEES				64	128	150	150	150
+	86600	LEASE/LOAN PRINCIPAL	8,206	54,578	97,805	27,499	97,805	27,922		
1		2015 - Add Transfer Truck (\$115,000)	8,206	38,039	38,627			19,461		
2		2015 - Add rubber-tire skid steer (\$50,000)		16,539	16,794			8,461		
3		2016 - Add Wheel Loader			42,384					
*		Amount missing from detail				27,499	97,805			
+	86700	LEASE/LOAN INTEREST	266	1,324	6,505	444	6,505	149		
1		2015 - Add Transfer Truck	266	923	516			104		
2		2015 - Add rubber-tire skid steer		401	225			45		
3		2016 - Add Wheel Loader			5,764					
*		Amount missing from detail				444	6,505			
=	XDSV	TOTAL DEBT SERVICE	8,472	55,902	104,310	27,943	104,310	28,071		
	88000	TRANSFER TO DEBT SERVICE FUND	292,255	299,886	311,978	1,335	311,978	89,279		
=	XTRFN	TOTAL TRANSFERS	292,255	299,886	311,978	1,335	311,978	89,279		
=	XOPS	TOTAL OPERATIONS	3,334,272	3,990,471	4,346,481	1,329,673	3,508,613	3,289,462	3,363,824	3,512,805
		Capital								
=	XTOT	TOTAL EXPENDITURES	3,660,810	4,343,467	4,731,079	1,534,881	3,884,563	3,666,112	3,760,580	3,931,058



City of Franklin, Tennessee

FY 2018 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Sanitation and Environmental Services						
1	ADD 2-way Mobile Radios	\$ -	\$ -	\$ 46,090	\$ 46,090	\$ -
2	ADD 2-way Portable 800 MHz Radios	\$ -	\$ -	\$ 25,500	\$ 25,500	\$ -
3	ADD SES Driver Operator 1 of 5	\$ 31,096	\$ 9,329	\$ 2,250	\$ 42,675	\$ -
4	ADD SES Driver Operator 2 of 5	\$ 31,096	\$ 9,329	\$ 2,250	\$ 42,675	\$ -
5	ADD SES Driver Operator 3 of 5	\$ 31,096	\$ 9,329	\$ 2,250	\$ 42,675	\$ -
6	ADD SES Driver Operator 4 of 5	\$ 31,096	\$ 9,329	\$ 2,250	\$ 42,675	\$ -
7	ADD SES Driver Operator 5 of 5	\$ 31,096	\$ 9,329	\$ 2,250	\$ 42,675	\$ -
8	REPLACE 136.REL with 25-yard Rear Load Collection Truck	\$ -	\$ -	\$ 200,020	\$ 200,020	\$ -
9	ADD Full-time Administrative Assistant	\$ 38,069	\$ 11,421	\$ 825	\$ 50,315	\$ -
10	REPLACE 173.SL with Front-Load Collection Truck w/Curotto Can Attachment	\$ -	\$ -	\$ 335,020	\$ 335,020	\$ -
11	ADD 25-yard Rear Load Collection Truck	\$ -	\$ -	\$ 200,020	\$ 200,020	\$ -
12	ADD Pick-up Truck w/Insert & Cart Lifter (1 of 2)	\$ -	\$ -	\$ 70,020	\$ 70,020	\$ -
13	ADD Pick-up Truck w/Insert & Cart Lifter (2 of 2)	\$ -	\$ -	\$ 70,020	\$ 70,020	\$ -
14	ADD Automated Front-Load Collection Truck w/Curotto Can Attachment	\$ -	\$ -	\$ 335,020	\$ 335,020	\$ -
15	REPLACE 131.KB with Knuckleboom Truck	\$ -	\$ -	\$ 149,020	\$ 149,020	\$ -
16	ADD Split Rear Load Collection Truck	\$ -	\$ -	\$ 311,520	\$ 311,520	\$ -
17	ADD Knuckleboom Collection Truck	\$ -	\$ -	\$ 149,020	\$ 149,020	\$ -
18	Keyless Door Entry - ID Badge Access Only	\$ -	\$ -	\$ 21,000	\$ 21,000	\$ -
19	Replace office copier	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -
20	Asphalt Replacement with Heavy-Duty Asphalt	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -
	+ Asphalt Replacement with Concrete	\$ -	\$ -	\$ 800,000	\$ 800,000	\$ -
21	ADD SUV Passenger Vehicle	\$ -	\$ -	\$ 42,020	\$ 42,020	\$ -
22	ADD Transfer Trailer	\$ -	\$ -	\$ 142,520	\$ 142,520	\$ -
23	CIP - BOPAE Drop-off Facility	\$ -	\$ -	\$ 755,000	\$ 755,000	\$ -
24	Special Events	\$ -	\$ -	\$ 49,885	\$ 49,885	\$ -
Total		\$ 193,549	\$ 58,066	\$ 4,062,180	\$ 4,385,385	\$ -

	Compensation	Benefits	Expenses	Total	
Total Requests	\$ 193,549	\$ 58,066	\$ 4,062,180	\$ 4,385,385	\$ -

(+6 FTE)

FranklinForward Allocations



A Safe, Clean, Livable City

\$ 235,110



A Effective and Fiscally Sound City Government
Providing High Quality Service

\$ 4,150,275



Quality Life Experiences

\$ -



Sustainable Growth & Economic Prosperity

\$ -

Traditional Allocations



Personnel \$ 263,690



Operations \$ 162,475



Equipment \$ 2,004,220



Capital \$ 1,955,000

Total \$ 4,385,385

Totals \$ 4,385,385

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 1 of 24

Department: **46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL**
 Division: **Disposal**
 FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **ADD 2-way Mobile Radios**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$46,090		\$46,090
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$46,090	\$0	\$46,090

PURPOSE / DESCRIPTION OF REQUEST

Since 2004, when we moved to our current location, the transfer station has used various forms of communication; none of which have been connected to our 800 MHz 2-way radio system.

The need for mobile 2-way radios, to be mounted in each truck and piece of equipment, will not only improve communication between team members, but also allow for increased efficiency and overall safety for daily operations at this City-owned facility.

We expected to have access to mobile radios from our Public Safety departments with the transition to a consolidated communication center. The radio upgrade did not and is not expected to replace any mobile radios.

The estimated cost, above, is based on \$4,190 per unit (APX 6500). The eleven (11) units included in this request are: three (3) road tractors, one (1) yard tractor, one (1) skidsteer, one (1) pick-up truck, two (2) wheel loaders, two (2) pedestal boom cranes and one (1) backhoe.

SERVICE IMPLICATION

The overall safety of our team members and customers will be greatly improved with the ability for our personnel to communicate directly to each other.

If this request is not funded, we will need to find an alternative method for communication within this division of our department.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 2 of 24

Department: **46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL**
 Division: **Disposal**
 FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **ADD 2-way Portable 800 MHz Radios**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$25,500		\$25,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$25,500	\$0	\$25,500

PURPOSE / DESCRIPTION OF REQUEST

Since 2004, when we moved to our current location, the transfer station has used various forms of communication; none of which have been connected to our 800 MHz 2-way radio system.

The need for portable 2-way radios, to be carried by assigned personnel, will not only improve communication between team members, but also allow for increased efficiency and overall safety for daily operations at this City-owned facility.

The estimated cost, above, is based on \$6,375 per unit (dual band APX 7000). The four (4) units included in this request are one (1) for the Transfer Station Manager, one (1) for the Scale Operator, one (1) for the grinder operation and one (1) spare unit for use by other team members working in and around the transfer station facility.

We expected to have access to portable radios from our Public Safety departments with the transition to a consolidated communication center. The radio upgrade is not expected to produce available portable 2-way radios, for use by other departments, for another 14-18 months.

SERVICE IMPLICATION

The overall safety of our team members and customers will be greatly improved with the ability for our personnel to communicate directly to each other.

If this request is not funded, we will need to find an alternative method for communication within this division of our department.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Driver Operator 1 of 5**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81100 SALARIES & WAGES		\$31,096	\$31,096
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$9,329	\$9,329
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$42,275	\$42,675

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2016 our Building and Neighborhood Services team has issued 1,524 Certificates of Occupancy for single family homes. This statistic indicates, as of December 31, 2016, we have added at least 1,524 new customers to our weekly service schedule during the past couple of years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continuous improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add one (1) full-time Sanitation and Environmental Services Driver Operator positions is a direct result of the growth in our community.

REQUEST 1 of 5

SERVICE IMPLICATION

We cannot continue providing the services we offer to residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such as decreasing the frequency of some of the services we offer, discontinuing some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **4** of **24**

Department:
Division:
FranklinForward Theme:
Title:

46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION

Collection

A Effective and Fiscally Sound City Government Providing High Quality Service

ADD SES Driver Operator 2 of 5

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81100 SALARIES & WAGES		\$31,096	\$31,096
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$9,329	\$9,329
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$42,275	\$42,675

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2016 our Building and Neighborhood Services team has issued 1,524 Certificates of Occupancy for single family homes. This statistic indicates, as of December 31, 2016, we have added at least 1,524 new customers to our weekly service schedule during the past couple of years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continuous improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add one (1) full-time Sanitation and Environmental Services Driver Operator positions is a direct result of the growth in our community.

REQUEST 2 of 5

SERVICE IMPLICATION

We cannot continue providing the services we offer to residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such as decreasing the frequency of some of the services we offer, discontinuing some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Driver Operator 3 of 5**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81100 SALARIES & WAGES		\$31,096	\$31,096
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$9,329	\$9,329
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$100		\$100
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$350	\$42,275	\$42,625

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2016 our Building and Neighborhood Services team has issued 1,524 Certificates of Occupancy for single family homes. This statistic indicates, as of December 31, 2016, we have added at least 1,524 new customers to our weekly service schedule during the past couple of years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continuous improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add one (1) full-time Sanitation and Environmental Services Driver Operator positions is a direct result of the growth in our community.

REQUEST 3 of 5

SERVICE IMPLICATION

We cannot continue providing the services we offer to residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such as decreasing the frequency of some of the services we offer, discontinuing some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **6** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Driver Operator 4 of 5**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
81100 SALARIES & WAGES		\$31,096	\$31,096
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$9,329	\$9,329
<u>Expenses</u>			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$42,275	\$42,675

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2016 our Building and Neighborhood Services team has issued 1,524 Certificates of Occupancy for single family homes. This statistic indicates, as of December 31, 2016, we have added at least 1,524 new customers to our weekly service schedule during the past couple of years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continuous improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add one (1) full-time Sanitation and Environmental Services Driver Operator positions is a direct result of the growth in our community.

REQUEST 4 of 5

SERVICE IMPLICATION

We cannot continue providing the services we offer to residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such as decreasing the frequency of some of the services we offer, discontinuing some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 7 of 24

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD SES Driver Operator 5 of 5**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81100 SALARIES & WAGES		\$31,096	\$31,096
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$9,329	\$9,329
Expenses			
82250 TESTING & PHYSICALS	\$250	\$150	\$400
82260 UNIFORM RENTAL & SERVICES		\$500	\$500
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83240 MEDICAL SUPPLIES		\$100	\$100
83250 SAFETY SUPPLIES		\$500	\$500
83260 UNIFORMS PURCHASED		\$600	\$600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$42,275	\$42,675

PURPOSE / DESCRIPTION OF REQUEST

Between January 1, 2014 and December 31, 2016 our Building and Neighborhood Services team has issued 1,524 Certificates of Occupancy for single family homes. This statistic indicates, as of December 31, 2016, we have added at least 1,524 new customers to our weekly service schedule during the past couple of years. The average number of homes serviced, per day, by an automated collection truck is 1,000. Additionally, these same customers are provided our other weekly collection services to include yard bags, bulky items, brush, ground waste with Buck-a-Bag stickers and blue bags of recyclables.

The growth in our community has provided many opportunities for continuous improvement and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add one (1) full-time Sanitation and Environmental Services Driver Operator positions is a direct result of the growth in our community.

REQUEST 5 of 5

SERVICE IMPLICATION

We cannot continue providing the services we offer to residential customers within our city, while accommodating vacation leave, sick leave and other life events for our team members without additional personnel.

If this request is not approved, we need to consider alternatives such as decreasing the frequency of some of the services we offer, discontinuing some of the services offered or contracting with private companies to continue the level of service our community is accustomed to.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 8 of 24

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **REPLACE 136.REL with 25-yard Rear Load Collection Truck**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$195,000		\$195,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$2,500	\$2,500
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$195,020	\$5,000	\$200,020

PURPOSE / DESCRIPTION OF REQUEST

The semi-automated rear load collection truck is the fleet vehicle primarily used for collecting blue bags from residential customers. The current average number of customers serviced each week equals 11, 384.

As our community continues to grow and we re-route for development, we expect five (5) daily routes, as opposed to our current four (4) daily routes, will be needed to provide consistent service to all households. This truck was scheduled for replacement in 2016 to allow us to use it as a back-up unit; we have continued to use this full-size truck, daily, for use in collecting our blue bags from residential customers. When this truck is out of service for repairs, we currently use two (2) smaller collection trucks to provide this collection service.

Replacing this truck will give us six (6) semi-automated rear load trucks in our collection fleet. We will use five (5) trucks on our daily collection routes with one (1) back-up unit which will be used to help us manage continued growth of our curbside recycling service.

SERVICE IMPLICATION

We will continue providing our curbside recycling services if this request is not funded. The efficiencies of running the fewest routes possible with the least amount of resources needed will not be realized when more than one (1) of our fleet trucks is out of service for repairs or maintenance.

Semi-Automated Rear End Load Truck



FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **9** of **24**

Department: **46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION**
 Division: **Administration**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD Full-time Administrative Assistant**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
81100 SALARIES & WAGES		\$38,069	\$38,069
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$11,421	\$11,421
Expenses			
82250 TESTING & PHYSICALS	\$250	\$75	\$325
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	\$150		\$150
83250 SAFETY SUPPLIES		\$100	\$100
83260 UNIFORMS PURCHASED		\$250	\$250
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400	\$49,915	\$50,315

PURPOSE / DESCRIPTION OF REQUEST

Currently, the Office Manager is responsible for processing checks from our transfer station customers and any services paid for separately from a monthly bill. The Office Manager serves as the back-up for our Scale Operator, our Administrative Secretary and our Collection Services Dispatcher. Each month, the team member in this position is responsible for billing our transfer station customers, following up on non-payment and auditing the billing when questions arise. The Office Manager assists with reporting for both Williamson County's annual report and our quarterly transfer station report, as required by the state. Inventory of supplies, back-up help for answering our multi-line telephone, processing and approving purchasing card transactions, working with our accounts payable office to properly code and process incoming bills, answering customer service requests, researching unusual situations, auditing billing for non-residential customers, providing training for the Administrative Secretary, Collection Dispatcher and others, as well as managing daily Infor entries are also duties the Office Manager is responsible for on a regular basis.

SERVICE IMPLICATION

The need for a reliable, trained individual to offer direct support for the Office Manager's daily job duties is the reason for the request to add one (1) full-time Administrative Assistant (pay grade D) to our Administration Division.

The Sanitation and Environmental Services Department provides a direct service, on a daily basis, to our community. The need for answering questions, following up on customer requests and providing support for the Collection and Disposal division teams is critical to our continued success. The job duties of the Office Manager have not changed, but the volume of each task has increased as the number of customers increases - one (1) person can no longer effectively complete all of the tasks associated with the position of Office Manager.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **REPLACE 173.SL with Front-Load Collection Truck w/Curotto Can Attachment**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$330,000		\$330,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON)		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$330,020	\$5,000	\$335,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side load (SL) collection truck is used to provide daily residential refuse collection services. On average, one (1) person driving and operating one (1) of these trucks provides service to more than 1,000 customers per day. This automated front-end load collection truck with Curotto Can attachment allows for dual purpose use with one (1) truck - either to function as an automated side load collection truck or an automated non-residential front-load collection truck. The primary purpose in adding this truck to our fleet will be service to our residential customers with the Curotto Can attachment. In times when our non-residential trucks are at the fleet shop for maintenance or repairs, this truck can serve as support for our non-residential service team.

We first implemented use of this truck combination approximately one (1) year ago. The initial feedback from our team members responsible for driving and operating this truck, on a daily basis, has been positive. There are specific differences between this truck combination and the typical automated side load collection truck the team has been accustomed to using in their daily work. This truck has proven to be as efficient, if not more so, once the operation and routes have been mastered.

SERVICE IMPLICATION

The number of Certificates of Occupancy issued by our Building and Neighborhood Services team, in the past two (2) years, equals 1,524 single family homes added to our list of customers receiving weekly collection services. Based on our fleet replacement schedule, this truck was scheduled to become a back-up unit in 2015 if it had been replaced. We have continued using this truck as a primary service provider and it has reached it's useful life in the ability to provide up to 1,000 services per day. Growth in our community requires us to replace this truck as a primary resources to provide the services we currently offer all residents. As we continue to re-route and add the newest development, we expect to immediately add one (1) full route to at least two (2) of our four (4) collection days.

Residential Service – Front End Load Truck with Curotto Can Attachment



FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **11** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD 25-yard Rear Load Collection Truck**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$195,000		\$195,000
82130 VEHICLE LICENSES & TITLES		\$20	\$20
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON)		\$2,500	\$2,500
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$195,000	\$5,020	\$200,020

PURPOSE / DESCRIPTION OF REQUEST

The semi-automated rear load collection truck is the fleet vehicle primarily used for collecting blue bags from residential customers. The current average number of customers serviced each week equals 11, 384.

As our community continues to grow and we re-route for development, we expect five (5) daily routes, as opposed to our current four (4) daily routes, will be needed to provide consistent service to all households. This added truck will help improve efficiencies where we are currently using smaller trucks, when needed, to provide this collection service.

The addition of this truck will give us a total of seven (7) semi-automated full-size rear load trucks within our collection fleet. This helps us manage continued growth of our curbside recycling service, while also having a back-up truck for other services that can be provided with this standard collection truck.

SERVICE IMPLICATION

We will continue providing our curbside recycling services if this request is not funded. The efficiencies of running the fewest routes possible with the least amount of resources needed will not be realized when more than one (1) of our fleet trucks is out of service for repairs or maintenance.

This truck is an addition to our fleet and could be funded from the Facilities Tax account.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **12** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD Pick-up Truck w/ Insert and Cart Lifter (1 of 2)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$40,000		\$40,000
83500 EQUIPMENT (<\$25,000)	\$25,000		\$25,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$3,500	\$3,500
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,500	\$1,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$65,020	\$5,000	\$70,020

PURPOSE / DESCRIPTION OF REQUEST

We continue working toward having all Crew Supervisors working "in the field" with their assigned team members on a daily basis. We intend to use this type truck combination for our Crew Supervisors to follow-up on customer service requests and allow us the flexibility to monitor our routes while offering an alternate vehicle that is available to provide services in areas temporarily not accessible to larger trucks. We will have the ability to provide services to our newest developments without having to inconvenience our customers and decrease efficiencies on our daily routes.

Installation of the hopper and flipper will allow us to service rollout containers, in addition to blue bags, yard bags and other similar waste streams.

We will use this truck combination to maintain efficiencies in providing customer service on various levels for the Collection Division. This truck is an addition to our fleet and may qualify for funding through the Facilities Tax account.

REQUEST 1 of 2

SERVICE IMPLICATION

Our current fleet includes two (2) trucks of this combination. We do not currently have enough small trucks to accommodate our four (4) Crew Supervisors on a daily basis. This purchase will allow us to assign one (1) truck to each Crew Supervisor for their daily job tasks associated with customer service, employee support, and accountability to our community as we are providing all of our daily collection services.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **13** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD Pick-up Truck w/ Insert and Cart Lifter (2 of 2)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$40,000		\$40,000
83500 EQUIPMENT (<\$25,000)	\$25,000		\$25,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$3,500	\$3,500
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,500	\$1,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$65,020	\$5,000	\$70,020

PURPOSE / DESCRIPTION OF REQUEST

We continue working toward having all Crew Supervisors working "in the field" with their assigned team members on a daily basis. We intend to use this type truck combination for our Crew Supervisors to follow-up on customer service requests and allow us the flexibility to monitor our routes while offering an alternate vehicle that is available to provide services in areas temporarily not accessible to larger trucks. We will have the ability to provide services to our newest developments without having to inconvenience our customers and decrease efficiencies on our daily routes.

Installation of the hopper and flipper will allow us to service rollout containers, in addition to blue bags, yard bags and other similar waste streams.

We will use this truck combination to maintain efficiencies in providing customer service on various levels for the Collection Division. This truck is an addition to our fleet and may qualify for funding through the Facilities Tax account.

REQUEST 2 of 2

SERVICE IMPLICATION

Our current fleet includes two (2) trucks of this combination. We do not currently have enough small trucks to accommodate our four (4) Crew Supervisors on a daily basis. This purchase will allow us to assign one (1) truck to each Crew Supervisor for their daily job tasks associated with customer service, employee support, and accountability to our community as we are providing all of our daily collection services.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **14** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD Automated Front-Load Collection Truck w/ Curotto Can Attachment**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$330,000		\$330,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$330,020	\$5,000	\$335,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side load (SL) collection truck is used to provide daily residential refuse collection services. On average, one (1) person driving and operating one (1) of these trucks provides service to more than 1,000 customers per day. This automated front-end load collection truck with Curotto Can attachment allows for dual purpose use with one (1) truck - either to function as an automated side load collection truck or an automated non-residential front-load collection truck. The primary purpose in adding this truck to our fleet will be service to our residential customers with the Curotto Can attachment. In times when our non-residential trucks are at the fleet shop for maintenance or repairs, this truck can serve as support for our non-residential service team.

We first implemented use of this truck combination approximately one (1) year ago. The initial feedback from our team members responsible for driving and operating this truck, on a daily basis, has been positive. There are specific differences between this truck combination and the typical automated side load collection truck the team has been accustomed to using in their daily work. This truck has proven to be as efficient, if not more so, once the operation and routes have been mastered.

SERVICE IMPLICATION

Based on Certificates of Occupancy issued by our Building and Neighborhood Services team, there have been 1,524 single family homes added to our list of customers receiving weekly collection services. Adding this truck to our fleet will allow us to continue providing services to all residential customers in our community.

Growth in our community requires us to add this truck or a collection truck with similar features to provide the services we currently offer all residents. As we continue to re-route and add the newest development, we expect to immediately add one (1) full route to at least two (2) of our four (4) collection days.

Since this is an addition to our existing fleet, this truck would be eligible for purchase with Facilities Tax funds.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **15** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **REPLACE 131.KB with Knuckleboom Truck**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$145,000		\$145,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$1,500	\$1,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$145,020	\$4,000	\$149,020

PURPOSE / DESCRIPTION OF REQUEST

The knuckleboom truck is more commonly called "the claw". This truck is used to collect brush, bulky waste and white goods from residential curbside and non-residential customers throughout our community.

The growth in our community does not produce an immediate need for additional knuckleboom trucks to be added to our fleet simply because the need for these trucks is usually directly related to the growth of trees and the need for curbside brush service; typically a few years after residents begin moving into a residential development.

This truck was scheduled for replacement in 2017 with an expected life of seven (7) years. We have continued using this truck on a regular basis to help provide services to all of our customers as well as reassignment to a regular route when other trucks are in the fleet shop for repairs or maintenance.

In addition to our weekly scheduled services, this truck is an important asset in cleaning up excess debris in our community after weather events.

SERVICE IMPLICATION

We continue to communicate amongst our collection team, using our 2-way radio system, to become more efficient in our use of these trucks. Implementing call-in only knuckleboom services would increase our efficiencies.

We currently have three (3) scheduled routes each day and expect, because of the need to provide services to additional areas within the community, a fourth route will be needed before the end of 2017.

Funding replacement of this truck now will allow us to continue providing the same services to all customers as well as support new areas in the community with the ongoing re-routing process.

Knuckleboom Truck



FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **16** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD Split Rear Load Collection Truck**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$305,000		\$305,000
82120 FREIGHT FOR INBOUND PURCHASED ITEMS	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$4,000	\$4,000
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$305,020	\$6,500	\$311,520

PURPOSE / DESCRIPTION OF REQUEST

The semi-automated split rear load collection truck is used to provide curbside service for yard bags and ground trash.

Yard bags continue to go to our Street Department compost site and the ground trash is added to the volume processed through our transfer station.

The addition of 1,524 single family homes in the past two (2) years is the reason for this request. While not all of our customers use these services every week, there is an average of 19,364 customers who use either or both of these services each month.

We have four (4) of these trucks in our current fleet. As the community continues to grow, we expect to increase the number of routes from three (3) each day to four (4) routes daily. The addition of this split body rear load collection truck will allow us to maintain our level of service as we add more customers.

SERVICE IMPLICATION

We will have limited resources to accommodate repairs and maintenance of our split rear load collection trucks if we do not add this truck to our fleet. The addition of a fourth route, without an additional truck, will prevent us from providing consistent services to our residential customers when all four (4) of our existing trucks are not in service on a daily basis.

This truck is an addition to our fleet and can be funded through the Facilities Tax account.

Split Body Rear Load Truck



FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **17** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **ADD Knuckleboom Collection Truck**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$145,000		\$145,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$1,500	\$1,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$145,020	\$4,000	\$149,020

PURPOSE / DESCRIPTION OF REQUEST

The knuckleboom truck is more commonly called "the claw". This truck is used to collect brush, bulky waste and white goods from residential curbside and non-residential customers throughout our community.

The growth in our community does not produce an immediate need for additional knuckleboom trucks to be added to our fleet simply because the need for these trucks is usually directly related to the growth of trees and the need for curbside brush service; typically a few years after residents begin moving into a residential development.

We have seen the number of single family homes occupied increase during the past few years and the addition of this truck to our existing fleet will allow us to continue providing services to our customers.

In addition to our weekly scheduled services, this truck is an important asset in cleaning up excess debris in our community after weather events.

SERVICE IMPLICATION

We continue to communicate amongst our collection team, using our 2-way radio system, to become more efficient in our use of these trucks. Implementing call-in only knuckleboom services would increase our efficiencies.

We currently have three (3) scheduled routes each day and expect, because of the need to provide services to additional areas within the community, a fourth route will be needed before the end of 2017.

This truck is an addition to our existing fleet and could be budgeted from the Facilities Tax fund.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **18** of **24**

Department: **46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION**
 Division: **Administration**
 FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **Keyless Door Entry - ID Badge Access Only**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82660 BUILDING REPAIR & MAINTENANCE SERVICES	\$21,000		\$21,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$21,000	\$0	\$21,000

PURPOSE / DESCRIPTION OF REQUEST

The purpose of this request is to add keyless door entry to facility access doors at the back of the Sanitation and Environmental Services main building, as well as the main building entrance. This request estimates \$3,500 per unit for a total of six (6) doors.

Specifically, the access doors at the back of our main building are often used by our public when they are lost in their search for our BOPAE drop-off location, our Williamson County jail, the Williamson County Materials Recovery Facility and other similar services. After altering the primary work schedule for the majority of our Collection Division team, there are limited personnel in the main building on Fridays, each week. We make this request to allow only those people with the appropriate identification to enter our main building through the back doors for our own security. Additionally, this request simplifies the ability of team members to access our facilities with one (1) "key" versus changing the door locks and having new keys cut each time someone retires, resigns or is terminated. City employees would have the ability to access our facility using their current City ID badge.

SERVICE IMPLICATION

We will continue providing the current services to our community if this request is not funded.

Replace office copier

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **20** of **24**

Department: **46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION**
 Division: **Administration**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Asphalt Replacement with Heavy-Duty Asphalt**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82640 PAVING & REPAIR SERVICES	\$400,000		\$400,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$400,000	\$0	\$400,000

PURPOSE / DESCRIPTION OF REQUEST

The existing asphalt throughout the Municipal Services Complex is the original asphalt installed at the time of initial construction for this facility, approximately 14 years ago. There are several large areas where the asphalt has failed and the base surface is now failing. (See attached photos)

The monies approved in the FY2017 budget allowed us to replace the main entrance to our transfer station and hire a consultant, through our Engineering Department, to assist with planning and design of replacing the remainder of the existing asphalt. We have requested asphalt replacement at the Municipal Services Complex during the last two (2) budget years. There has been minimal work completed, based on approved funding. The further delay of replacement of the asphalt continues to increase the area in need of immediate attention.

The estimate above was provided by our Engineering Department as a preliminary estimate to replace the existing asphalt with heavy-duty asphalt. There is a separate Program Enhancement Request that includes an estimate for replacing existing asphalt with concrete. Both of these requests do not need funding, either the asphalt replaced with asphalt or the asphalt replaced with concrete or a combination of the two (2) alternatives is recommended.

SERVICE IMPLICATION

We will continue to patch the potholes and other areas in and around the facility, that can be patched.

The expected cost of this project may increase as the expenses associated with asphalt replacement fluctuate based on the cost of materials and other resources needed to complete construction.

We can continue operating and providing access to our facilities without funding to replace the asphalt.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **20** of **24**

Department: **46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION**
 Division: **Administration**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Asphalt Replacement with Concrete**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82640 PAVING & REPAIR SERVICES	\$1,200,000		\$1,200,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$1,200,000	\$0	\$1,200,000

PURPOSE / DESCRIPTION OF REQUEST

The existing asphalt throughout the Municipal Services Complex is the original asphalt installed at the time of initial construction for this facility, approximately 14 years ago. There are several large areas where the asphalt has failed and the base surface is now failing. (See attached photos)

The monies approved in the FY2017 budget allowed us to replace the asphalt at the main entrance to our transfer station with concrete and hire a consultant, through our Engineering Department, to assist with planning and design of replacing the remainder of the existing asphalt.

We have requested asphalt replacement at the Municipal Services Complex during the last two (2) budget years. There has been minimal work completed, based on approved funding. The further delay of replacement of the asphalt continues to increase the area in need of immediate attention.

The estimate above was provided by our Engineering Department as a preliminary estimate to replace the existing asphalt with concrete. There is a separate Program Enhancement Request that includes an estimate for replacing existing asphalt with heavy-duty asphalt. Both of these requests do not need funding, either the asphalt replaced with heavy-duty asphalt or the asphalt replaced with concrete or a combination of the two (2) alternatives is recommended.

SERVICE IMPLICATION

We will continue to patch the potholes and other areas in and around the facility, that can be patched.

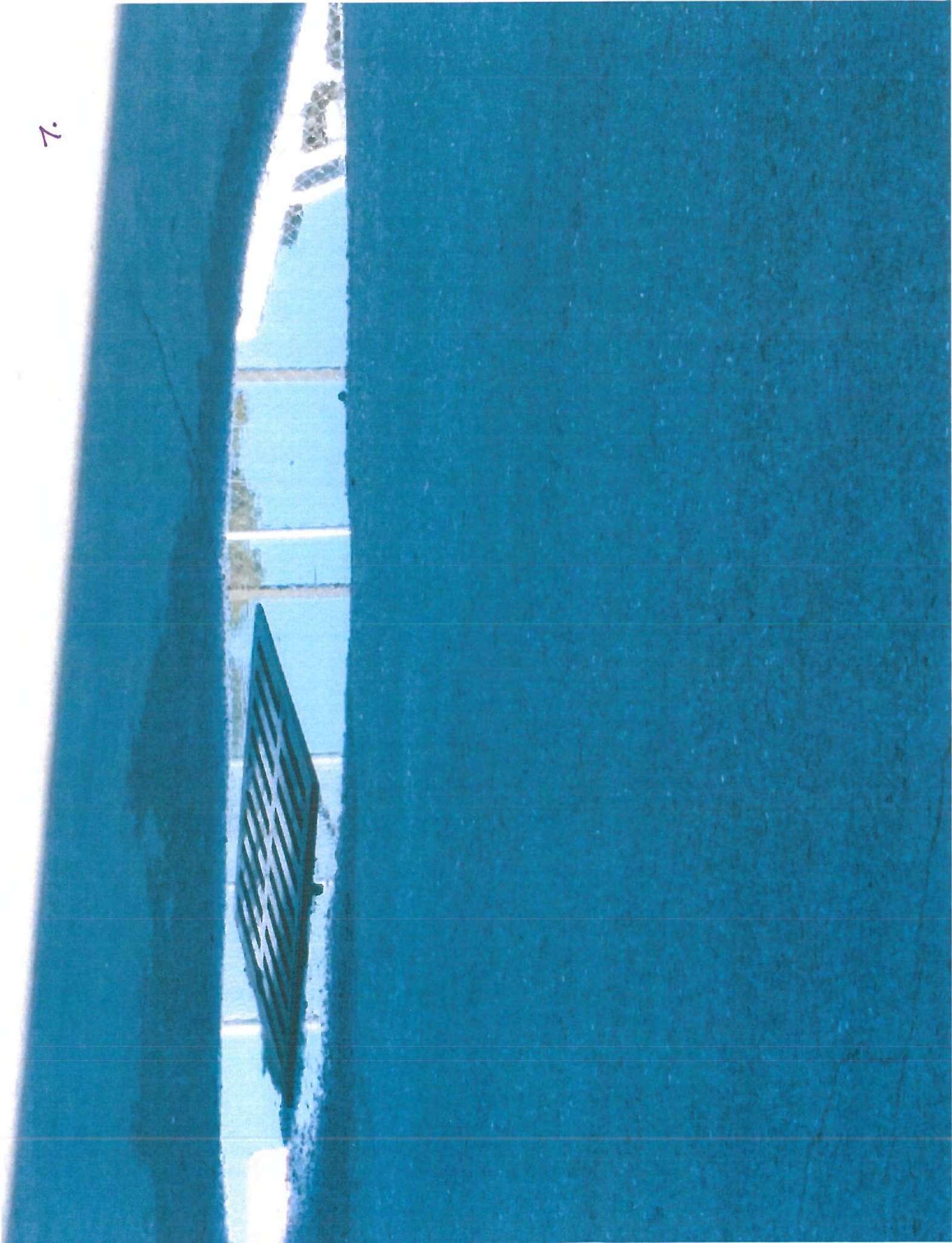
The expected cost of this project may increase as the expenses associated with asphalt replacement fluctuate based on the cost of materials and other resources needed to complete construction.

We can continue operating and providing access to our facilities without funding to replace the asphalt.





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9.



FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **21** of **24**

Department:

46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION

Division:

Administration

FranklinForward Theme:

A Effective and Fiscally Sound City Government Providing High Quality Service

Title:

ADD SUV Passenger Vehicle

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$40,000		\$40,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82600 REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$1,000	\$1,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$40,020	\$2,000	\$42,020

PURPOSE / DESCRIPTION OF REQUEST

As a department, we continue our focus on public education. The opportunities to share Buddy Blue Bag with our customers continue to increase and team members actively participate in community special events throughout the year.

Currently, we use more than one (1) vehicle for transporting Buddy Blue Bag's costume, public education materials and other supplies for public education opportunities. The addition of this vehicle would also provide an alternative form of transportation not only for special events, but also for daily use by administrative team members and other employees who currently, on occasion, use their personal vehicle for work-related tasks.

This request adds a vehicle to our fleet and could be funded from the Facilities Tax account.

SERVICE IMPLICATION

We will continue daily operations and providing services to our community if this request is not funded.

Since this is an addition to our existing fleet, this truck would be eligible for purchase with Facilities Tax funds.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **22** of **24**

Department: **46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL**
 Division: **Disposal**
 FranklinForward Theme: **A Safe, Clean, Livable City**
 Title: **ADD Transfer Trailer**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$140,000		\$140,000
82130 VEHICLE LICENSES & TITLES	\$20		\$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$140,020	\$2,500	\$142,520

PURPOSE / DESCRIPTION OF REQUEST

When Bi-County Solid Waste started hauling and landfilling the waste from our transfer station, we sold the majority of our hauling fleet to Bi-County to support their operation. We kept three (3) road tractors and three (3) transfer trailers for use in hauling wood chips from our grinding operation to the Williamson County Landfill, as well as moving trailers in and around the transfer station facility. Since this time, we started consolidating and hauling blue bags collected from our residents to the Marshall County processing facility in Lewisburg.

We are collecting and hauling an average of 55 tons of blue bags each week. This volume easily requires use of all three (3) transfer trailers without resources left for hauling wood chips from the grinding site. Operationally, to make the three (3) transfer trailers work, we either shuffle blue bags from trailers to the transfer station tip floor and back into the trailer or grind brush into piles of wood chips and then load the wood chips into the trailer instead of grinding the chips directly into the trailer; either double-handling or spending overtime monies to pay personnel overtime to grind brush on the weekend to allow for the availability of trailers. Using the same equipment for both blue bags and wood chips is not a problem unless the volume of both is overwhelming for the number of trailers we currently have, which is what led to this request.

SERVICE IMPLICATION

As the volume of blue bags collected continues to increase, this added transfer trailer will allow for more efficient management of both blue bags and wood chips. If this request is not approved we will continue to consolidate blue bags, haul them to Lewisburg and grind brush to wood chips for delivery at the Williamson County Landfill.

This request represents an addition to our existing fleet and could be funded from the Facilities Tax account.

Transfer Trailer



FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **23** of **24**

Department: **46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION**
 Division: **Administration**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **CIP - BOPAE Drop-off Facility**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89220 BUILDING DESIGN & CONSTRUCTION	\$750,000		\$750,000
82400 UTILITIES		\$5,000	\$5,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$750,000	\$5,000	\$755,000

PURPOSE / DESCRIPTION OF REQUEST

Our Batteries, Oil, Paint, Anti-freeze and Electronics (BOPAE) drop-off services continue to see an increase in the number of Williamson County residents who use this service, which directly increases the volume of waste we manage. When we first formed this partnership with Williamson County, in November 2009, we expected the volumes of waste to decrease after the initial public education and "clean-out" phase by residents of the community. This expectation has not been realistic simply because of continued growth throughout the county and the added interest from residents who want to handle their waste in a responsible manner to prevent potential harm to the environment.

When we planned to build a permanent Household Hazardous Waste (HHW) facility, we intended to include our BOPAE services for collection of all waste streams at one (1) drop-off location. After the design process was completed, the projected cost of building the HHW facility exceeded the initial estimates and was no longer a favorable option without additional financial support from Williamson County.

Currently, we use existing truck sheds to process and store these waste streams. We need funding to build a designated BOPAE facility to allow us to use the truck sheds for their intended use; protection of our collection fleet trucks for extended life of our rolling stock. The more space we use of our existing truck sheds, the more collection vehicles are displaced.

We expect a BOPAE facility to be a smaller, less specialized facility than a permanent HHW facility.

SERVICE IMPLICATION

Customers using the BOPAE drop-off services enter through the main entrance of our Municipal Services Complex and follow the signs to the truck shed location in the center of the property. There is still a vacant lot at the front of the Municipal Services Complex that remains an available option for construction of a BOPAE facility to allow easier, safer access for people using this service.

Between January 1, 2016 and December 31, 2016, we served 11,783 customers, which is an average of 47 vehicles per day; many of which had several different types of waste to drop-off.

We expect the service to continue growing as Williamson County convenience centers send all county customers to our location for these services.

FY2018 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **24** of **24**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 FranklinForward Theme: **A Effective and Fiscally Sound City Government Providing High Quality Service**
 Title: **Special Events**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY18 Only)	Ongoing Annual Cost (FY18 & Future)	TOTAL FY18 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
88030 TRANSFER TO SANITATION & ENVIR SERVICES		\$49,885	\$49,885
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$49,885	\$49,885

PURPOSE / DESCRIPTION OF REQUEST

Each year we provide collection and disposal services for special events co-sponsored with the Downtown Franklin Association (DFA), Williamson County and other entities.

This request represents the full cost of providing trucks, personnel and disposal for the Main Street Brewfest, Main Street Festival, Pumpkinfest and Dickens of a Christmas annual DFA events, the Williamson County Fair and annual Touch-a-Truck, Franklin Lion's Club Franklin on the Fourth, Sister Cities Celebration of Nations, Kars 4 Kids annual car show, and the 21st Judicial Drug Task Force Eat the Street event.

This total includes \$25,474 for labor, \$1,955 for disposal and \$22,451 for equipment use for all of the events listed above.

SERVICE IMPLICATION

We will continue providing these services if this request is not funded. The expenses to cover these services will continue to be included in our operations budget and paid for with revenues collected from service fees.

RESOLUTION 2017-07

TO BE ENTITLED: "A RESOLUTION TO AMEND THE TABLE OF ORGANIZATION FOR THE BUILDING AND NEIGHBORHOOD SERVICES DEPARTMENT"

WHEREAS, the current organization chart for the Building and Neighborhood Services Department no longer meets the needs of the City; and

WHEREAS, the modification to the Building and Neighborhood Services Department organizational chart will require no additional expense from the FY 2016-2017 Building and Neighborhood Services Department budget; and

WHEREAS, the Board of Mayor and Aldermen believe it in the best interest of the City to adopt the changes below relative to the Organizational Chart of the Building and Neighborhood Services Department, specifically, eliminating the Development Services Coordinator position and creating the position of Assistant Building and Neighborhood Services Department Director.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDERMEN OF FRANKLIN, TENNESSEE, AS FOLLOWS:

SECTION 1. The following positions shall be revised as follows:

- The current Development Services Coordinator shall be reclassified to the position of Assistant Building and Neighborhood Services Department Director.
- Page 187 and 188 of the FY 2017 Approved Budget shall be replaced with Exhibit A and B.

SECTION 2. BE IT FINALLY RESOLVED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that this resolution shall take effect from and after its passage on first and final reading, the health, safety, and welfare of the citizens requiring it.

It is therefore RESOLVED this the _____ day of _____, 2017.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By:

By: _____

Eric S. Stuckey
City Administrator

Dr. Ken Moore
Mayor

Approved as to Form

By:

Shauna R. Billingsley
City Attorney



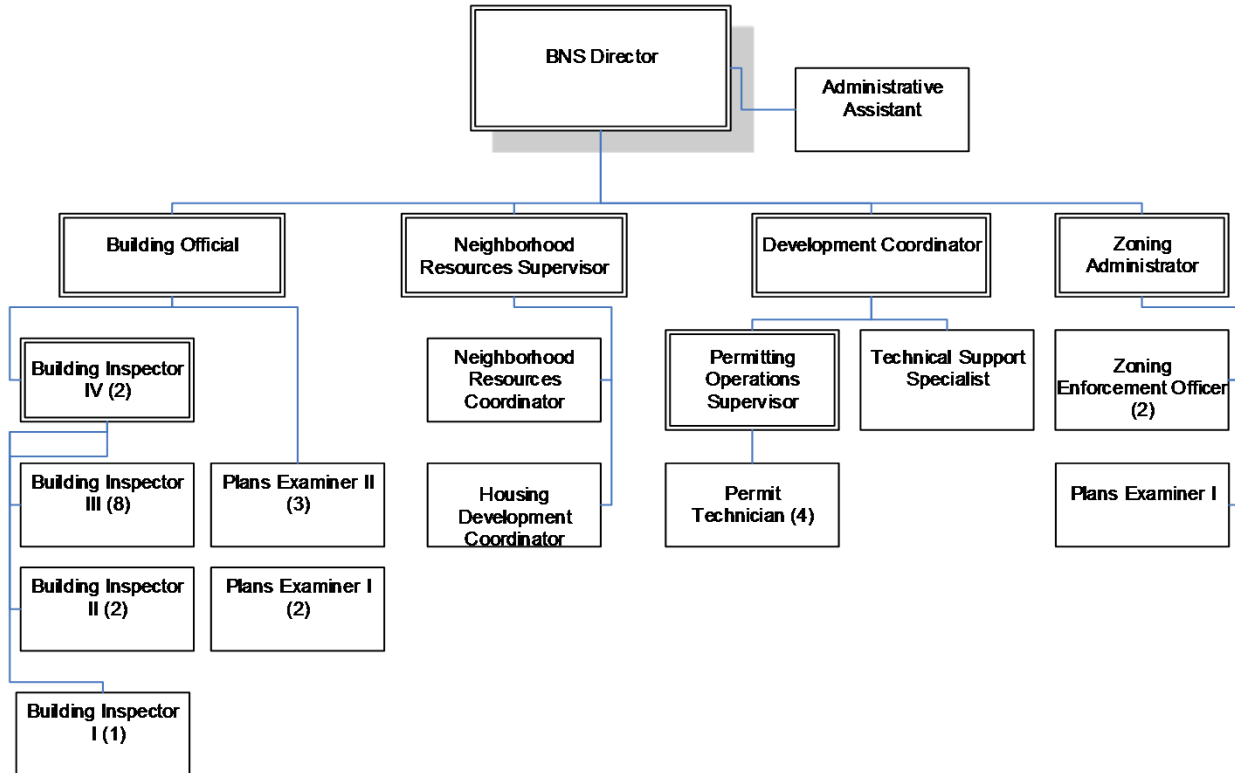
City of Franklin, Tennessee

FY 2017 Operating Budget

Exhibit A

Res 2017-07

Organizational Chart (Existing)



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2017 Operating Budget

Exhibit A

Res 2017-07

Staffing by Position (Existing)

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Building & Neigh. Svcs. Director	Grade K	1	0	1	0	1	0	1	0	1	0
Building Official	Grade I	1	0	1	0	1	0	1	0	1	0
Development Services Coordinator	Grade H	1	0	1	0	1	0	1	0	1	0
Plans Examiner III	Grade H	0	0	1	0	1	0	0	0	0	0
Building Inspector IV	Grade G	0	0	2	0	2	0	2	0	2	0
Plans Examiner II	Grade G	0	0	2	0	2	0	3	0	3	0
Zoning Administrator	Grade G	1	0	1	0	1	0	1	0	1	0
Neighborhood Resources Super.	Grade F	1	0	1	0	1	0	1	0	1	0
Housing Development Coord.	Grade F	1	0	1	0	1	0	1	0	1	0
Plans Examiner I	Grade F	0	0	2	0	2	0	3	0	3	0
Permitting Operations Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Building Inspector III	Grade F	0	0	3	0	3	0	6	0	8	0
Building Inspector II	Grade E	0	0	4	0	5	0	2	0	2	0
Technical Support Specialist	Grade E	0	0	1	0	1	0	1	0	1	0
Zoning Enforcement Officer	Grade E	0	0	2	0	2	0	2	0	2	0
Signs/Design Standards Admin.	Grade E	1	0	0	0	0	0	0	0	0	0
Neighborhood Resources Coord.	Grade E	2	0	1	0	1	0	1	0	1	0
Building Inspector I	Grade D	0	0	1	0	1	0	1	0	1	0
Permit Technician	Grade D	4	0	3	0	3	0	4	0	4	0
Planning Associate	Grade D	0	0	1	0	1	0	0	0	0	0
Administrative Assistant	Grade D	0	0	1	0	1	0	1	0	1	0
Sr. Building Inspector	---	1	0	0	0	0	0	0	0	0	0
Sr. Building Inspector/Elect.	---	1	0	0	0	0	0	0	0	0	0
Build. Insp. - Plumb/Mech. Ex.Sr.	---	1	0	0	0	0	0	0	0	0	0
Fire Code Plans Examiner	---	1	0	0	0	0	0	0	0	0	0
Build. Inspect. - Electrical	---	0	2	0	0	0	0	0	0	0	0
Building Inspector	---	1	0	0	0	0	0	0	0	0	0
Combo Inspector - Grade 1	---	3	0	0	0	0	0	0	0	0	0
Combo Inspector - Grade 2	---	4	0	0	0	0	0	0	0	0	0
Total		26	2	31	0	32	0	33	0	35	0



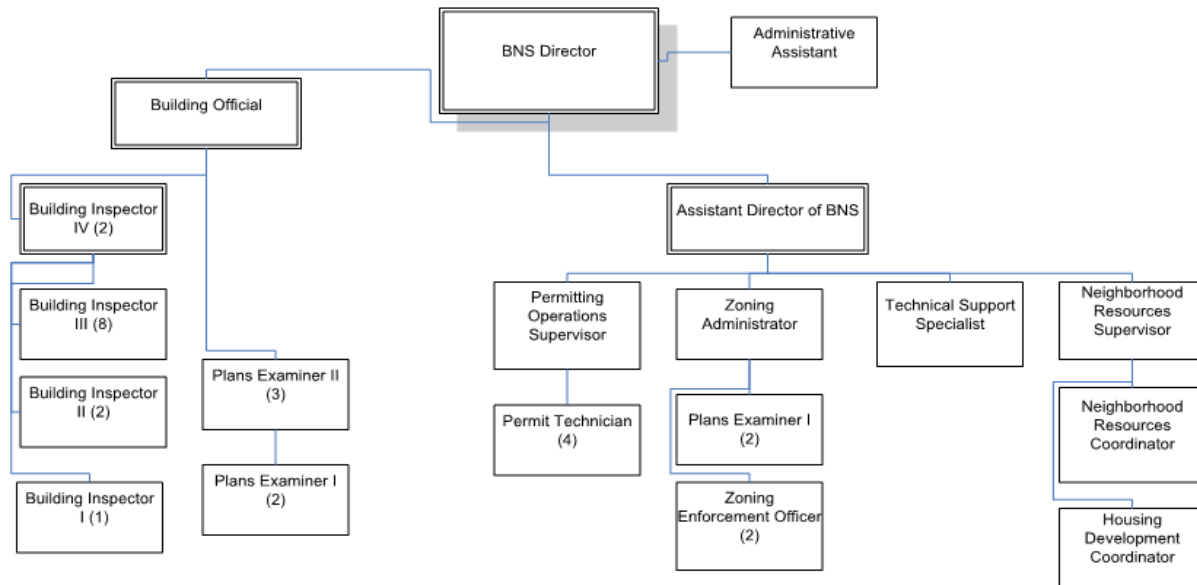
City of Franklin, Tennessee

FY 2017 Operating Budget

Exhibit B

Res 2017-07

Organizational Chart (Proposed)



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2017 Operating Budget

Exhibit B

Res 2017-07

Staffing by Position (Proposed)

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Building & Neigh. Svcs. Director	Grade K	1	0	1	0	1	0	1	0	1	0
Assistant Building and Neigh. Services Department Director	Grade J	0	0	0	0	0	0	0	0	1	0
Building Official	Grade I	1	0	1	0	1	0	1	0	1	0
Development Services Coordinator	Grade H	1	0	1	0	1	0	1	0	0	0
Plans Examiner III	Grade H	0	0	1	0	1	0	0	0	0	0
Building Inspector IV	Grade G	0	0	2	0	2	0	2	0	2	0
Plans Examiner II	Grade G	0	0	2	0	2	0	3	0	3	0
Zoning Administrator	Grade G	1	0	1	0	1	0	1	0	1	0
Neighborhood Resources Super.	Grade F	1	0	1	0	1	0	1	0	1	0
Housing Development Coord.	Grade F	1	0	1	0	1	0	1	0	1	0
Plans Examiner I	Grade F	0	0	2	0	2	0	3	0	3	0
Permitting Operations Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Building Inspector III	Grade F	0	0	3	0	3	0	6	0	8	0
Building Inspector II	Grade E	0	0	4	0	5	0	2	0	2	0
Technical Support Specialist	Grade E	0	0	1	0	1	0	1	0	1	0
Zoning Enforcement Officer	Grade E	0	0	2	0	2	0	2	0	2	0
Signs/Design Standards Admin.	Grade E	1	0	0	0	0	0	0	0	0	0
Neighborhood Resources Coord.	Grade E	2	0	1	0	1	0	1	0	1	0
Building Inspector I	Grade D	0	0	1	0	1	0	1	0	1	0
Permit Technician	Grade D	4	0	3	0	3	0	4	0	4	0
Planning Associate	Grade D	0	0	1	0	1	0	0	0	0	0
Administrative Assistant	Grade D	0	0	1	0	1	0	1	0	1	0
Sr. Building Inspector	---	1	0	0	0	0	0	0	0	0	0
Sr. Building Inspector/Elect.	---	1	0	0	0	0	0	0	0	0	0
Build. Insp. - Plumb/Mech. Ex.Sr.	---	1	0	0	0	0	0	0	0	0	0
Fire Code Plans Examiner	---	1	0	0	0	0	0	0	0	0	0
Build. Inspect. - Electrical	---	0	2	0	0	0	0	0	0	0	0
Building Inspector	---	1	0	0	0	0	0	0	0	0	0
Combo Inspector - Grade 1	---	3	0	0	0	0	0	0	0	0	0
Combo Inspector - Grade 2	---	4	0	0	0	0	0	0	0	0	0
Total		26	2	31	0	32	0	33	0	35	0

MEMORANDUM

February 9, 2017

TO: Eric Stuckey, City Administrator

FROM: Kristine Tallent, ACA/CFO

RE: Local Sales Tax Report

The local sales tax remittance from the State of Tennessee for January was \$2,666,949 compared to \$2,579,786 for the same month in fiscal year 2016, an increase of \$87,163, or 3.4%. [The January remittance is for sales tax collected during the month of November, representing the fifth month of the fiscal year on an accrual basis.] During the same period, the State of Tennessee sales tax collections were up 3.4% from the prior year.

Year-to-date, the City has received \$13.2 million compared to \$12.5 million in the previous year, a difference of \$660,469 or 5.3%. The State of Tennessee sales tax collections, year-to-date, are \$3.46 billion compared to \$3.33 billion in the prior year, a difference of \$131 million or 3.9%.

For budget comparisons, the City originally anticipated collections of \$13.4 million through five months of the fiscal year. Through the month of November, the City is \$205,157, or 1.5%, below budgeted collections. As a further comparison, the November collection of \$2.66 million compares to \$1.89 million in fiscal year 2011, \$2.00 million in fiscal year 2012, \$2.18 million in 2013, \$2.42 million in fiscal year 2014 and \$2.40 million in fiscal year 2015.

The local sales tax collections have increased year-over-year in 79 of the last 82 months reported.

December Revenues

Friday, January 13, 2017 | 1:45pm

NASHVILLE, Tenn. - Tennessee revenues for December exceeded the same month one year ago. Finance and Administration Commissioner Larry Martin reported today that state revenues for December were \$1.2 billion, which is a growth of 11.33% and \$125.5 million more than December 2015.

"Total revenues in December were higher than expected due to collections in the sales and corporate tax categories. Recorded revenues in the corporate category for December include a substantial one-time payment," Martin said. "December sales tax revenues reflect retail activity that occurred in November including 'Black Friday' and after-Thanksgiving sales. January's report will capture consumer spending for the Christmas holiday season."

On an accrual basis, December is the fifth month in the 2016-2017 fiscal year.

Total revenues in December were \$150.1 million more than the budgeted estimate. The general fund recorded revenues more than budgeted estimates in the amount of \$147.9 million, and the four other funds that share in state tax revenues were \$2.2 million over estimates.

Sales tax revenues were \$16.8 million more than the estimate for December. The December growth rate was 3.40%. For five months revenues are \$131.0 million higher than estimated, and the year-to-date growth rate is 3.62%.

Franchise and excise taxes combined, including the one-time substantial payment, were \$130.7 million more than the December budgeted estimate. For five months revenues are more than estimates in the amount of \$182.9 million.

Gasoline and motor fuel revenues for December decreased by 3.12% and they were \$1.0 million less than the budgeted estimate of \$73.3 million. For five months revenues are \$19.1 million more than estimates.

Motor vehicle registration revenues were \$2.3 million more than the December estimate, and on a year-to-date basis they are \$9.4 million more than estimates.

Tobacco tax revenues were \$3.5 million less than the budgeted estimate of \$21.0 million. For five months revenues are \$2.1 million less than estimated.

Privilege tax revenues were \$1.0 million more than the budgeted estimate of \$21.4 million. Year-to-date revenues for five months are \$2.2 million more than the budgeted estimate.

Inheritance and estate taxes were more than estimate by \$0.2 million for the month. For five months revenues are \$4.7 million more than the budgeted estimate.

Business tax revenues were \$2.0 million more than the December estimate, and \$7.1 million more than estimates on a year-to-date basis.

Hall income tax revenues were \$1.0 million more than the budgeted estimate.

All other taxes for December recorded a net increase of \$0.6 million compared to estimates.

Year-to-date revenues for five months were \$355.5 million more than the budgeted estimate. The general fund recorded \$324.0 in revenues more than estimates, and the four other funds \$31.5 million over estimates.

The budgeted revenue estimates for 2016-2017 are based on the State Funding Board's consensus recommendation of November 23, 2015 and adopted by the second session of the 109th General Assembly in April 2016. Also incorporated in the estimates are any changes in revenue enacted during the 2016 session of the General Assembly. These estimates are available on the state's website at <http://www.tn.gov/finance/article/fa-budget-rev>.

[VIEW COLLECTION TABLES](#)

Contacts

Director of Communications

Lola Potter
615-532-8560
Lola.Potter@tn.gov

Table 1
Revenue Collections by Fund
December
2016-2017

Fund	2016				2015	2016	
	Actual	Budgeted	B/(W)	Percent		B/(W)	Percent
General Fund	\$1,072,023,000	\$924,165,000	\$147,858,000	16.00%	\$942,764,000	\$129,259,000	13.71%
Highway Fund	56,142,000	54,447,000	1,695,000	3.11%	58,140,000	(1,998,000)	-3.44%
Sinking Fund	33,844,000	33,663,000	181,000	0.54%	34,078,000	(234,000)	-0.69%
City & County Fund	68,367,000	68,051,000	316,000	0.46%	69,859,000	(1,492,000)	-2.14%
Earmarked Fund	3,584,000	3,584,000	0	0.00%	3,585,000	(1,000)	-0.03%
Total	\$1,233,960,000	\$1,083,910,000	\$150,050,000	13.84%	\$1,108,426,000	\$125,534,000	11.33%

Revenue Collections by Tax
December
2016-2017

Tax Source	2016				2015	2016	
	Actual	Budgeted	B/(W)	Percent		B/(W)	Percent
Franchise & Excise	\$373,398,000	\$242,700,000	\$130,698,000	53.85%	\$270,523,000	\$102,875,000	38.03%
Income	4,722,000	3,741,000	981,000	26.22%	4,798,000	(76,000)	-1.58%
Inheritance & Estate	1,102,000	926,000	176,000	19.01%	3,678,000	(2,576,000)	-70.04%
Gasoline	51,625,000	53,835,000	(2,210,000)	-4.11%	54,946,000	(3,321,000)	-6.04%
Petroleum Special	5,399,000	5,555,000	(156,000)	-2.81%	5,569,000	(170,000)	-3.05%
Tobacco	17,480,000	20,982,000	(3,502,000)	-16.69%	18,735,000	(1,255,000)	-6.70%
Beer	1,355,000	1,285,000	70,000	5.45%	1,415,000	(60,000)	-4.24%
Motor Vehicle Registration	18,750,000	16,402,000	2,348,000	14.32%	17,959,000	791,000	4.40%
Motor Vehicle Title	1,749,000	1,307,000	442,000	33.82%	1,864,000	(115,000)	-6.17%
Mixed Drink	7,944,000	7,266,000	678,000	9.33%	7,129,000	815,000	11.43%
Business	7,225,000	5,177,000	2,048,000	39.56%	5,144,000	2,081,000	40.45%
Privilege	22,398,000	21,360,000	1,038,000	4.86%	19,139,000	3,259,000	17.03%
Gross Receipts	16,000	64,000	(48,000)	75.00%	168,000	(152,000)	-90.48%
TVA - In Lieu of Tax Payments	27,827,000	29,016,000	(1,189,000)	-4.10%	28,454,000	(627,000)	-2.20%
Alcoholic Beverage	5,980,000	5,411,000	569,000	10.52%	5,160,000	820,000	15.89%
Sales and Use	671,592,000	654,808,000	16,784,000	2.56%	649,485,000	22,107,000	3.40%
Motor Vehicle Fuel	15,299,000	13,906,000	1,393,000	10.02%	14,137,000	1,162,000	8.22%
Severance	99,000	166,000	(67,000)	-40.36%	120,000	(21,000)	-17.50%
Coin-operated Amusement	4,000	3,000	1,000	33.33%	3,000	1,000	33.33%
Unauthorized Substance	(4,000)	0	(4,000)	NA	0	(4,000)	NA
Total	\$1,233,960,000	\$1,083,910,000	\$150,050,000	13.84%	\$1,108,426,000	\$125,534,000	11.33%

Table 2
Revenue Collections by Fund
Year-to-Date
August - December
2016-2017

Fund	2016 - 2017				2015-2016	2016-2017	
	Actual	Budgeted	B/(W)	Percent	Actual	B/(W)	Percent
General Fund	4,475,114,000	\$4,151,084,000	\$324,030,000	7.81%	\$4,233,735,000	\$241,379,000	5.70%
Highway Fund	298,936,000	282,519,000	16,417,000	5.81%	295,347,000	3,589,000	1.22%
Sinking Fund	170,113,000	168,860,000	1,253,000	0.74%	171,038,000	(925,000)	-0.54%
City & County Fund	422,408,000	408,654,000	13,754,000	3.37%	395,481,000	26,927,000	6.81%
Earmarked Fund	17,917,000	17,917,000	0	0.00%	17,917,000	0	0.00%
Total	\$5,384,488,000	\$5,029,034,000	\$355,454,000	7.07%	\$5,113,518,000	\$270,970,000	5.30%

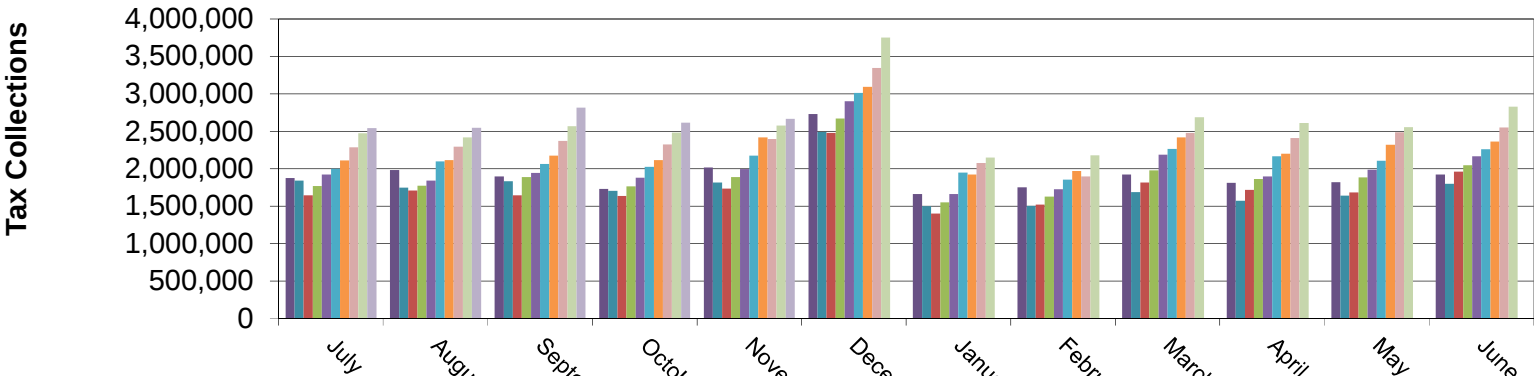
Revenue Collections by Tax
Year-to-Date
August - December
2016-2017

Tax Source	2016 - 2017				2015-2016	2016-2017	
	Actual	Budgeted	B/(W)	Percent	Actual	B/(W)	Percent
Franchise & Excise	\$897,248,000	\$714,300,000	\$182,948,000	25.61%	\$761,607,000	\$135,641,000	17.81%
Income	11,864,000	13,271,000	(1,407,000)	-10.60%	17,266,000	(5,402,000)	-31.29%
Inheritance & Estate	10,934,000	6,269,000	4,665,000	74.41%	25,761,000	(14,827,000)	-57.56%
Gasoline	281,053,000	266,524,000	14,529,000	5.45%	278,216,000	2,837,000	1.02%
Petroleum Special	28,761,000	27,936,000	825,000	2.95%	28,383,000	378,000	1.33%
Tobacco	107,859,000	110,004,000	(2,145,000)	-1.95%	108,627,000	(768,000)	-0.71%
Beer	7,600,000	7,198,000	402,000	5.58%	7,692,000	(92,000)	-1.20%
Motor Vehicle Registration	106,244,000	96,806,000	9,438,000	9.75%	102,415,000	3,829,000	3.74%
Motor Vehicle Title	9,713,000	7,450,000	2,263,000	30.38%	8,754,000	959,000	10.95%
Mixed Drink	42,493,000	37,418,000	5,075,000	13.56%	38,570,000	3,923,000	10.17%
Business	28,016,000	20,948,000	7,068,000	33.74%	20,814,000	7,202,000	34.60%
Privilege	126,741,000	124,557,000	2,184,000	1.75%	117,520,000	9,221,000	7.85%
Gross Receipts	14,075,000	16,186,000	(2,111,000)	-13.04%	8,744,000	5,331,000	60.97%
TVA - In Lieu of Tax Payments	147,393,000	151,889,000	(4,496,000)	-2.96%	149,734,000	(2,341,000)	-1.56%
Alcoholic Beverage	26,332,000	24,446,000	1,886,000	7.71%	24,381,000	1,951,000	8.00%
Sales and Use	3,464,113,000	3,333,089,000	131,024,000	3.93%	3,343,044,000	121,069,000	3.62%
Motor Vehicle Fuel	73,489,000	69,783,000	3,706,000	5.31%	71,291,000	2,198,000	3.08%
Severance	526,000	898,000	(372,000)	-41.43%	660,000	(134,000)	-20.30%
Coin-operated Amusement	34,000	62,000	(28,000)	-45.16%	39,000	(5,000)	-12.82%
Unauthorized Substance	0	0	0	NA	0	0	NA
Total	\$5,384,488,000	\$5,029,034,000	\$355,454,000	7.07%	\$5,113,518,000	\$270,970,000	5.30%

Local Sales Tax Revenue Comparison

Month	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	% over prior yr	\$ over prior yr
July	1,857,805	1,876,318	1,842,160	1,646,449	1,769,523	1,925,395	2,003,719	2,113,374	2,288,457	2,477,647	2,546,087	2.8%	68,440
August	1,837,563	1,985,123	1,747,507	1,711,487	1,774,021	1,843,928	2,101,518	2,115,836	2,296,081	2,420,111	2,547,776	5.3%	127,665
September	1,977,557	1,900,808	1,834,296	1,645,241	1,888,809	1,946,970	2,065,402	2,178,174	2,374,572	2,571,550	2,817,429	9.6%	245,879
October	1,887,613	1,734,361	1,707,123	1,639,767	1,767,404	1,881,099	2,026,865	2,117,978	2,327,025	2,485,462	2,616,784	5.3%	131,322
November	1,960,370	2,018,105	1,816,125	1,736,146	1,892,149	1,998,723	2,176,371	2,419,578	2,399,941	2,579,786	2,666,949	3.4%	87,163
December	2,806,905	2,730,286	2,491,017	2,479,640	2,670,491	2,902,675	3,012,759	3,097,595	3,345,841	3,752,983	0	0	0
January	2,034,121	1,664,281	1,502,087	1,401,398	1,552,324	1,664,281	1,948,752	1,926,687	2,079,073	2,151,378	0	0	0
February	1,649,397	1,752,131	1,507,868	1,521,898	1,628,745	1,729,002	1,856,748	1,973,541	1,900,629	2,181,227	0	0	0
March	2,054,793	1,925,296	1,688,794	1,819,095	1,979,080	2,191,405	2,265,006	2,421,918	2,479,918	2,689,471	0	0	0
April	1,885,024	1,812,244	1,572,824	1,719,674	1,866,180	1,897,741	2,168,372	2,201,566	2,410,499	2,611,014	0	0	0
May	1,909,074	1,824,127	1,642,271	1,686,756	1,884,275	1,989,477	2,109,923	2,323,975	2,489,724	2,559,116	0	0	0
June	2,025,044	1,926,353	1,800,044	1,961,270	2,047,664	2,168,095	2,260,297	2,364,520	2,552,236	2,829,620	0	0	0
Total Budgeted	23,885,264	23,149,433	21,152,117	20,968,821	22,720,667	24,138,792	25,995,732	27,254,742	28,943,994	31,309,366	13,195,025		660,470
	Up 8.5%	Down -3.1%	Down -8.6%	Down -0.9%	year to date 8.4%	year to date 6.2%	year to date 7.7%	year to date 4.8%	year to date 6.2%	year to date 8.2%	year to date 5.3%	last yr YTD 12,534,556	YTD difference

Local Sales Taxes



CITY of FRANKLIN
2016 PROPERTY TAX COLLECTIONS
As of December 31, 2016

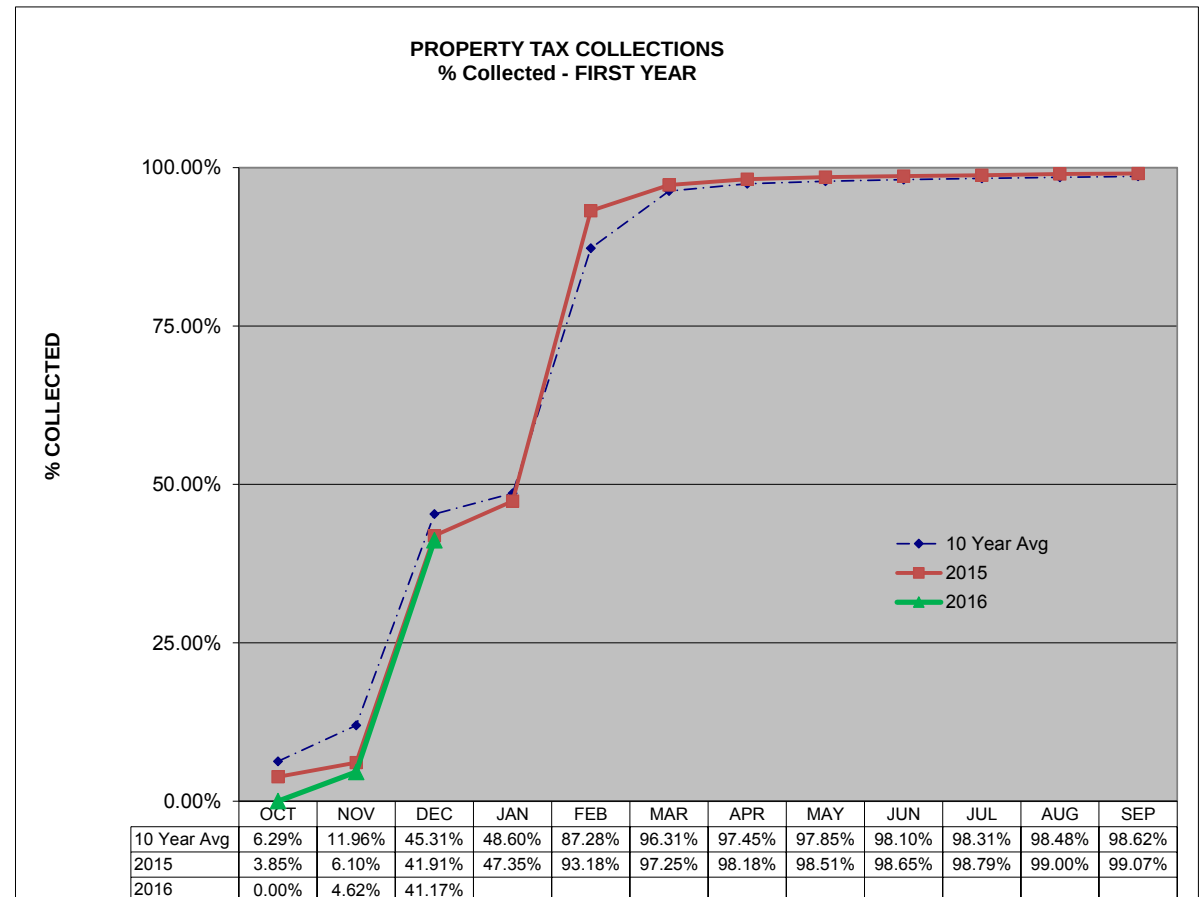
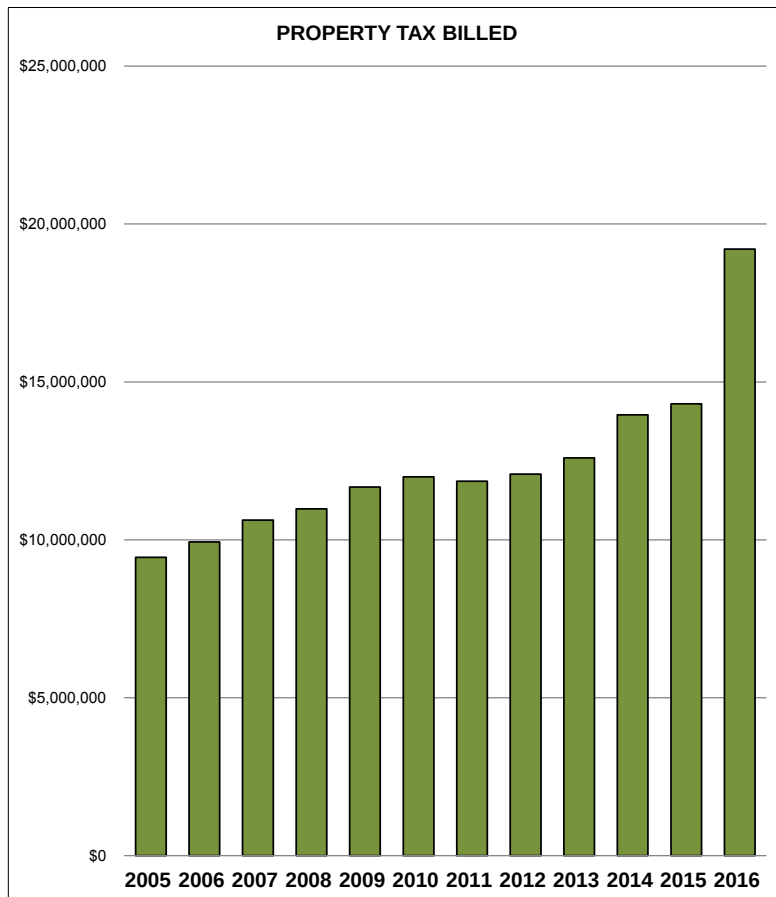
YEAR	Beginning Balance	150 Corrections	600 Refunds	400 Adjustments	100 Pickups	210 Cleanup	700 Returned Checks	200 Receipts	AR Balance
2016	\$19,203,126	(\$8,709)	\$0	\$25	\$353,039	\$0	\$0	(\$8,250,411)	\$11,297,070
2015	\$14,306,693	(\$37,555)	\$0	(\$6,811)	\$272,397	\$311,408	(\$304,597)	(\$14,427,878)	\$113,657
Prior Years (2005 - 2014)	\$112,643,782	(\$657,707)	\$971,168	(\$17,468)	\$2,853,883	\$566,441	(\$544,773)	(\$115,736,607)	\$78,720

Beginning Balance does not include RR & Public Utilities added later, rollbacks & other adjustments

RR and Public Utilities typically added in January (reflected in 100 PICKUPS); typically about \$200k annually

2011 and earlier have been turned over to Clerk & Master to initiate legal action for collection

Receipts include penalty & interest (bills are issued in October and Penalty/interest applied the following March)



Results of Fuel Hedging Program, FY2016-2017, through month of January

7.14%	3.30%
12,000 gallons	9,700 gallons

<u>Gas</u> <u>Price</u>	<u>Gas</u> <u>Contract</u>	<u>Spread</u>	<u>Diesel</u> <u>Price</u>	<u>Diesel</u> <u>Contract</u>	<u>Spread</u>	<u>Month</u>	<u>Gas</u> <u>Contracts</u>	<u>Diesel</u> <u>Contracts</u>	<u>Total</u>
\$1.6268	\$1.3024	\$0.324	\$1.5057	\$1.2481	\$0.258	July	\$3,893.10	\$2,498.74	\$6,391.84
1.4162	1.3024	0.114	1.4147	1.2481	0.167	August	\$1,365.90	\$1,616.13	2,982.03
1.3917	1.3024	0.089	1.4326	1.2481	0.185	September	\$1,071.90	\$1,789.74	2,861.64
1.4900	1.3024	0.188	1.5678	1.2481	0.320	October	\$2,251.50	\$3,101.05	5,352.55
1.3796	1.3024	0.077	1.4660	1.2481	0.218	November	\$926.70	\$2,113.69	3,040.39
1.5768	1.3024	0.274	1.6617	1.2481	0.414	December	\$3,293.10	\$4,011.78	7,304.88
1.5745	1.3024	0.272	1.6438	1.2481	0.396	January	\$3,265.20	\$3,837.89	7,103.09
0.0000	0.0000	0.000	0.0000	0.0000	0.000	February	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	March	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	April	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	May	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	June	\$0.00	\$0.00	0.00
1.5215	1.3024	0.219	1.4602	1.2481	0.212	Fiscal Yr Total	16,067.40	18,969.03	35,036.43
Average			Average						

Contract schedule:

Contract	Trade Date	Effective Date	Termination Date	Price	Gallons
Diesel	1/22/16	7/1/16	6/30/17	1.203	126,000
Diesel	2/9/16	7/1/16	6/30/17	1.195	84,000
Diesel	3/8/16	7/1/16	6/30/17	1.370	84,000
Gasoline	1/22/16	7/1/16	6/30/17	1.237	126,000
Gasoline	12/1/15	7/1/16	6/30/17	1.500	42,000

The TMA Group
Statement of Activities
Franklin Transit Service
For the Six Months Ending December 31, 2016

	Month Actual	Month Budget	YTD Actual	YTD Budget	Total Budget
Revenues					
COF Transit Operating	141,982.77	71,788.00	900,295.33	430,728.00	861,456.00
Revenue - Contracts	2,400.00	833.33	3,910.00	4,999.98	10,000.00
Transit Fares	9,282.54	7,083.33	41,180.60	42,499.98	85,000.00
Revenue - Transit Fares; HT	0.00	12,500.00	12,432.00	12,500.00	12,500.00
Revenue - Building & EquipRent	800.00	800.00	4,900.00	4,900.00	9,700.00
Revenue - Transit-Interest	442.68	266.67	3,117.34	1,600.02	3,200.00
Revenue - Operating Assistance	0.00	20,833.33	0.00	124,999.98	250,000.00
State New Freedoms	0.00	1,250.00	0.00	7,500.00	15,000.00
State 5307 Routematch	2,232.75	208.33	2,232.75	1,249.98	2,500.00
State 5307 Cap. Cost. Contract	0.00	0.00	(216.01)	0.00	0.00
State 5309 Rent Assistance	1,652.94	337.50	1,652.94	2,025.00	4,050.00
Federal New Freedoms	0.00	2,500.00	0.00	15,000.00	30,000.00
Feder 5307 Preventative Mainte	0.00	7,501.33	0.00	45,007.98	90,016.00
Federal 5307 Routematch	0.00	1,666.67	0.00	10,000.02	20,000.00
Feder 5307 Cap. Cost. Contract	0.00	42,994.42	0.00	257,966.52	515,933.00
Federal 5309 Rent Assistance	0.00	2,700.00	13,223.00	16,200.00	32,400.00
Total Revenues	158,793.68	173,262.91	982,727.95	977,177.46	1,941,755.00
Direct Cost of Program					
Salaries	64,392.42	55,566.67	303,003.69	333,400.02	666,800.00
Employer Taxes and Benefits	19,266.85	19,945.42	97,261.02	119,672.52	239,345.00
Professional Services	3,970.15	7,083.33	22,995.92	42,499.98	85,000.00
Transit Building Maintenance	66.00	500.00	3,101.83	3,000.00	6,000.00
Transit Maintenance	5,093.36	7,250.00	50,379.79	43,500.00	87,000.00
Transit Center Cleaning	422.00	425.00	2,532.00	2,550.00	5,100.00
Transit Security	0.00	41.67	0.00	250.02	500.00
Education/Community Outreach	0.00	83.33	254.95	499.98	1,000.00
Promotional Products	0.00	166.67	0.00	1,000.02	2,000.00
Recruitment	0.00	0.00	162.15	0.00	0.00
Print Advertising	1,960.00	916.67	3,951.50	5,500.02	11,000.00
Print Advertising HT	0.00	166.67	425.00	1,000.02	2,000.00
Radio Advertising/Web	632.76	550.00	2,322.67	3,300.00	6,600.00
Printed Brochures & Pieces	3,440.00	500.00	3,440.00	3,000.00	6,000.00
Legal Fees	0.00	208.33	0.00	1,249.98	2,500.00
Transit-DAM Compliance	239.07	250.00	1,049.07	1,500.00	3,000.00
Transit Fuel	5,598.67	10,000.00	34,667.00	60,000.00	120,000.00
Supplies	676.38	566.67	2,673.47	3,100.02	5,600.00
Transit Maint. Fac - Utilities	2,129.03	2,500.00	9,980.03	15,000.00	30,000.00
Radio Communications	349.31	0.00	2,664.30	0.00	0.00
Trolley Insurance	6,158.71	8,000.00	36,064.59	48,000.00	96,000.00
Transit General Liability	1,698.10	1,500.00	10,708.06	9,000.00	18,000.00
Errors & Omissions Liability	587.58	625.00	3,601.83	3,750.00	7,500.00
Vehicle Licensing & Registrati	34.00	8.33	34.00	49.98	100.00
Dues, Subs, Tuition	589.42	750.00	4,075.19	4,500.00	9,000.00
Meetings	0.00	166.67	299.63	1,000.02	2,000.00
Postage	42.36	0.00	59.91	0.00	0.00
Travel and Training	0.00	1,000.00	2,161.79	6,000.00	12,000.00

The TMA Group
Statement of Activities
Franklin Transit Service
For the Six Months Ending December 31, 2016

	Month Actual	Month Budget	YTD Actual	YTD Budget	Total Budget
Trolley Cleaning Supplies	270.00	762.50	2,373.63	4,575.00	9,150.00
Equipment - Other	0.00	41.67	2,588.00	250.02	500.00
Bank Credit Card Charges	17.06	66.67	437.21	400.02	800.00
Transit Maint. Facility-Rent	3,354.67	3,375.00	20,128.02	20,250.00	40,500.00
Depreciation - Transit Off Equ	191.12	166.67	1,018.62	1,000.02	2,000.00
Total Direct Cost of Program	121,179.02	123,182.94	624,414.87	738,797.64	1,476,995.00
Indirect Expenditures	32,613.68	38,730.00	171,113.84	232,380.00	464,760.00
Net Difference - Operations	\$ 5,000.98	\$ 11,349.97	\$ 187,199.24	\$ 5,999.82	0.00
Planning					
Federal 5307 Planning	\$ 8,694.00	\$ 5,000.00	\$ 20,107.00	30,000.00	60,000.00
State 5307 Planning	1,086.80	625.00	2,498.97	3,750.00	7,500.00
COF Planning Cost Share	1,087.16	625.00	2,528.71	3,750.00	7,500.00
Total Planning Revenues	10,867.96	6,250.00	25,134.68	37,500.00	75,000.00
Planning Costs					
Planning/Transit	10,867.96	6,250.00	25,134.68	37,500.00	75,000.00
Net Difference - Planning	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	0.00
Equipment					
Federal 5307 Capital Expenditu	\$ 0.00	\$ 15,333.33	\$ 0.00	91,999.98	184,000.00
State 5307 Capital Expenditure	0.00	1,916.67	0.00	11,500.02	23,000.00
COF Capital Cost Share	0.00	1,916.67	0.00	11,500.02	23,000.00
Total Equipment Revenues	0.00	19,166.67	0.00	115,000.02	230,000.00
Equipment Costs					
Equipment - Transit	0.00	19,166.67	0.00	115,000.02	230,000.00
Net Difference - Equipment	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	0.00

January 18, 2017

Kristine Tallent ACA/CFO
City of Franklin, Tennessee
109 Third Avenue South
Franklin, TN 37064

Dear Ms. Tallent

Please find enclosed the Consolidated Profit and Loss Statement for the Cool Springs Conference Center for period end December 31, 2016.

A summary of the financial and distribution date is as follows:

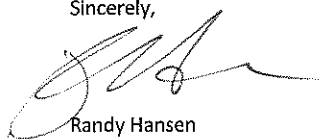
COOL SPRINGS CONFERENCE CENTER
December, 2016

	CURRENT MONTH			YEAR-TO-DATE		
	ACTUAL	BUDGET	LAST YR	ACTUAL	BUDGET	LAST YR
GROSS REVENUE	690,559	885,912	878,415	3,533,205	3,719,432	3,306,040
HOUSE PROFIT	149,622	205,743	241,771	398,456	440,590	381,011
Less: FIXED EXPENSES	17,658	18,657	16,785	109,481	111,945	108,616
NET INCOME	131,964	187,086	224,986	288,975	328,646	272,395
Less: FF&E RESERVE 5%	34,528	44,296	43,933	176,660	185,972	165,314
NET CASH FLOW	97,436	142,790	181,053	112,315	142,674	107,081

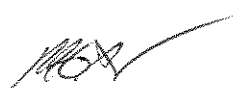
TOTAL CURRENT BALANCE DUE TO OWNERS	97,436.00
TOTAL DUE TO/(FROM) CITY OF FRANKLIN	48,718.00
TOTAL DUE TO/(FROM) WILLIAMSON COUNTY	48,718.00

The financial statements for the Cool Springs Conference Center, subject to routine year-end audit and adjustments, is true and correct in all material respects to the best of my knowledge.

Sincerely,



Randy Hansen
Controller



Michael Sanders
General Manager

FRANKLIN MARRIOTT COOL SPRINGS
700 COOL SPRINGS BLVD
FRANKLIN, TENNESSEE 37067 USA
T: 615.261.6100
MARRIOTT.COM/BNACS



GOVERNMENT PORTFOLIO ADVISORS

Monthly Report

Account

12/31/2016

City of Franklin - Core Investment Fund

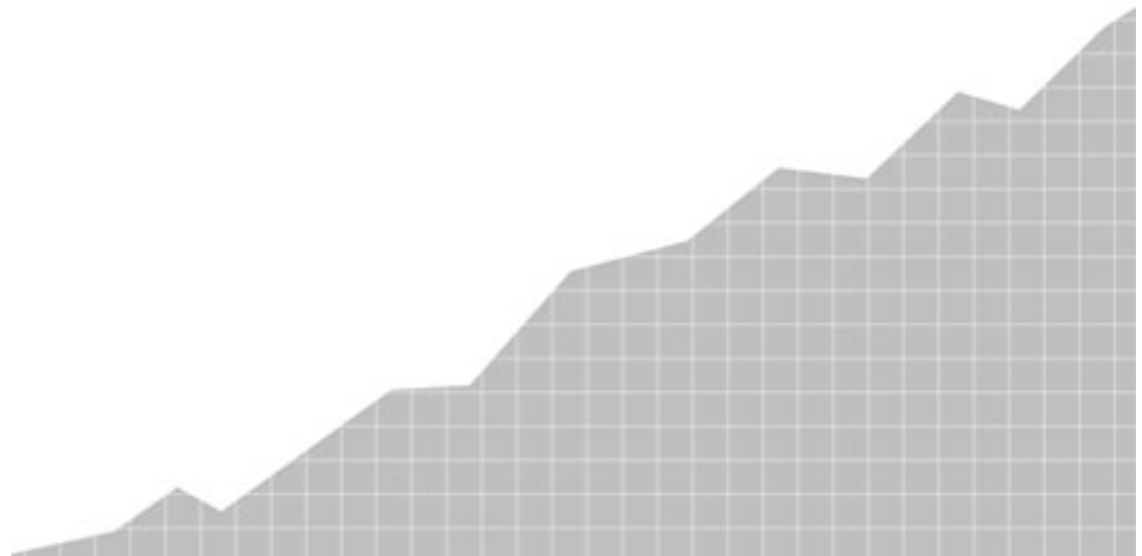




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MONTH END COMMENTARY – DECEMBER 2016

Yields continued to move up with an expected Fed tightening, stronger than anticipated economic news and the robust stock market rally. Market participants continue to believe that the Trump victory will pave the way for additional fiscal stimulus in the form of lower taxes and fewer regulations. Bonds continued to sell off while the Dow Jones reached its record level of 19,974.62, just shy of 20,000. After suffering a tough six-week stretch following the November election, the Treasury market rallied slightly in the last two weeks of 2016. Yields reached their year-to-date highs across the curve on December 15th. The 2-year Treasury note increased to 1.19% from 1.12% at the end of November. Five year U.S. Treasury prices also fell with the yield increasing from 1.84% to 1.93%. The 10-year Treasury note increased from 2.38% to 2.44%.

FOMC: The dollar gained and two-year Treasury yields reached the highest yield since 2009 after the Fed raised interest rates for the first time in a year and increased its forecast for hikes in 2017-2019. The forecast only increased by a quarter-point in each year, which means just one additional rate hike in a three year span than expected in September.

Major changes in the Fed's outlook at the 12/14/16 meeting:

- The unemployment rate has declined. (Was "little changed.")
- Inflation has increased. (Was "increased somewhat.")
- Market-based measure of inflation expectations have moved up considerably, but still are low. (Was "have moved up but remain low.")
- "In view of realized and expected labor market conditions and inflation, the Committee decided to raise the target range for the federal funds rate."
- "The stance of monetary policy remains accommodative, thereby supporting further strengthening (was "improvement") in labor market conditions and a return to 2 percent inflation."
- There were no dissents.

The current Fed Funds futures is predicting a 12.4% probability of another rate hike at the February 1, 2017 meeting.

Non-farm Payrolls/Unemployment: Total nonfarm payroll employment increased by 178,000 jobs in November, very close to the 180,000 consensus, while October was revised down 19,000. The big surprise was a significant drop in the unemployment rate from 4.9% to 4.6%.

GDP: Real GDP increased at an annual rate of 3.5% in the third quarter of 2016, according to the "third" estimate. In the second quarter, real GDP increased 1.4%. In the "second" estimate, the increase in real GDP was 3.2%. With this third estimate, nonresidential fixed investment, personal consumption expenditures, and state and local government spending increased more than previously estimated, but the general picture of economic growth remains the same.

Treasury Yield Curve Total Returns over the last 12 months:*

3month bill	.33
1 year note	.81
2 year note	.66
3 year note	.86
5 year note	.54

*Source: Bloomberg

TREASURY BENCHMARK TOTAL RETURNS IN MONTH

Benchmark	Period Return	Duration
BAML 0-3 Year Treasury	.04%	1.45
BAML 0-5 Year Treasury	.03%	2.25
BAML 1-3 Year Treasury	.03%	1.89
BAML 1-5 Year Treasury	.02%	2.70

Changes in the Treasury Market (absolute yield levels):*

	12/31/15	11/30/16	12/31/16	Change in December	Change from Prior Year
3 month bill	.16	.48	.50	+.02	+.34
6 month bill	.48	.61	.61	unch	+.13
2 year note	1.05	1.12	1.19	+.07	+.14
3 year note	1.31	1.39	1.45	+.06	+.14
5 year note	1.76	1.84	1.93	+.09	+.17
10 year	2.27	2.38	2.44	+.06	+.17

*Source: Bloomberg



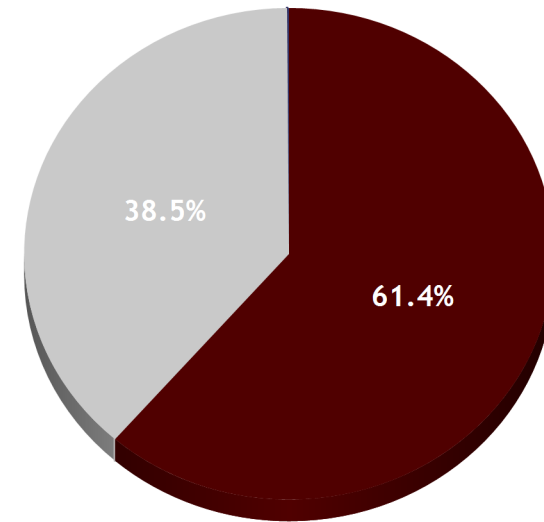
Weighted Averages

Book Yield	1.06
Maturity	1.64
Coupon	1.07
Moody	Aaa
S&P	AA+

Fixed Income Totals

Par Value	32,538,466
Market Value	32,458,380.59
Amortized Book Value	32,537,025.22
Unrealized Gain/Loss	-78,644.63
Estimated Annual Cash Flow	347,038.47

Fixed Income Allocation



	Security Type	Market Value	% Assets
	US Agency (USD)	19,932,575.00	61.4
	US Treasury (USD)	12,487,340.00	38.5
	Bank or Cash Deposit (USD)	38,465.59	0.1
	Fixed Income Total	32,458,380.59	100.0

Portfolio Summary

December 31, 2016

Portfolio Name	Par Amount	Total Original Cost	Total Adjusted Cost	Market Value	Unrealized Gain/Loss	Yield At Cost	Mod Dur	Eff Dur	Bench Dur	Benchmark
City of Franklin - Core Investment Fund	32,538,466	32,545,602.63	32,537,025.22	32,458,380.59	-78,644.63	1.06	1.61	1.48	1.45	BofA Merrill 0-3 Treasury
TOTAL PORTFOLIO	32,538,466	32,545,602.63	32,537,025.22	32,458,380.59	-78,644.63	1.06	1.61	1.48	1.45	



Cost Basis Summary

	Month End Ending 12/31/2016	Fiscal Year-to-Date 12/31/2015
Beginning Amortized Cost	32,500,882.38	25,092,330.78
Investment Purchases	2,501,650.00	14,965,649.53
Investment Maturities/Sells/Calls	(2,500,000.00)	(7,500,000.00)
Amortization	(175.98)	(2,428.95)
Change in Cash Equivalents	34,668.82	(18,526.15)
Realized Gains / Losses	0.00	0.00
Ending Amortized Costs	32,537,025.22	32,537,025.22

Accrual Earnings Summary

	Month End Ending 12/31/2016	Fiscal Year-to-Date 12/31/2015
Amortization/Accretion	(175.98)	(2,428.95)
Interest Earned	29,208.82	279,761.55
Realized Gain (Loss)	0.00	0.00
Total Income	29,032.84	277,332.61
Average Portfolio Balance	32,535,129.56	29,255,561.37
Earnings Yield	1.05%	0.95%

MarketValue Summary

	As of 12/31/2016
Ending Market Value	32,458,380.59
Unrealized Gain/Loss	(78,644.63)

Interest Earnings Summary

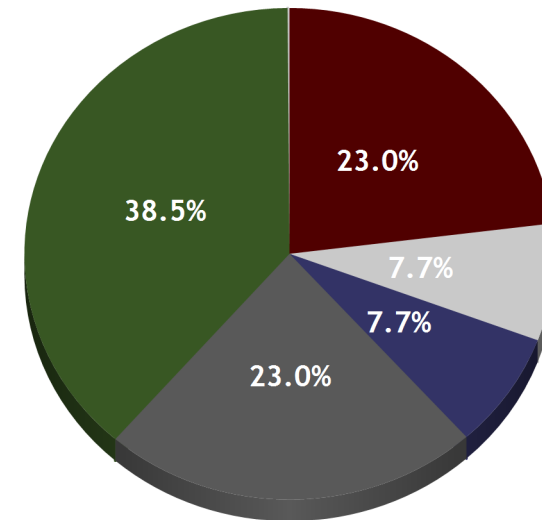
	Month End Ending 12/31/2016	Fiscal Year-to-Date 12/31/2015
Beginning Accrued Interest	92,683.91	56,159.75
Coupons Paid	33,834.44	266,801.29
Purchased Accrued Interest	(11,328.13)	(45,891.42)
Sold Accrued Interest	7,812.50	23,437.50
Ending Accrued Interest	91,573.93	91,573.93
Interest Earned	29,208.82	279,761.55



Total Return For Period

	Since 11/30/2016
Beginning Principal Value	32,438,961.77
Beginning Accrued Interest	92,683.91
Net Contributions/Withdrawals	6,000.01
Market Value Change	-16,900.00
Interest Earnings	29,208.82
Ending Principal Value	32,458,380.59
Accrued Interest	91,573.93
Total Return	12,308.82
Advisory Fees for Period	-2,083.34
Net Total Return	10,225.48

Portfolio Allocation as of 12/31/2016



Issuer	Market Value	% Assets	Yield
FEDERAL NATL MTG ASSN	7,472,805.00	23.0	1.2
FEDERAL HOME LOAN BANKS	2,498,870.00	7.7	1.0
FEDERAL FARM CR BKS	2,484,372.50	7.7	0.8
FEDERAL HOME LN MTG CORP	7,476,527.50	23.0	1.1
UNITED STATES TREAS NTS	12,487,340.00	38.5	1.0
FIFTH THIRD BK CINCINNATI STN	38,465.59	0.1	0.1
Total	32,458,380.59	100.0	1.1

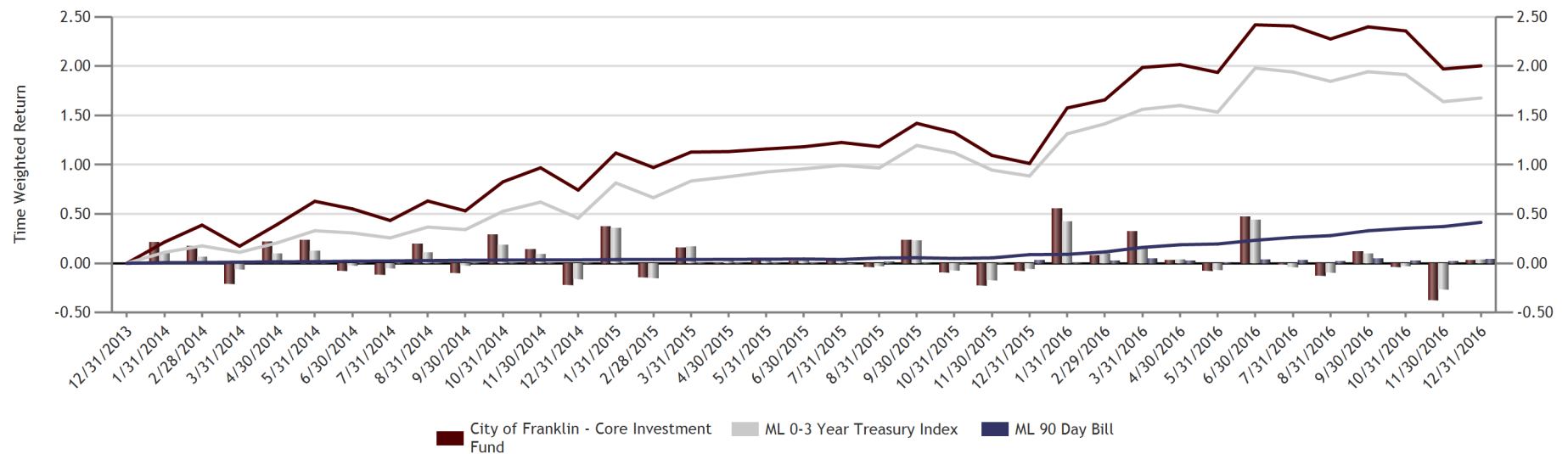


Performance History

Portfolio	Month To Date	Quarter To Date	Annualized Fiscal Year To Date	Annualized Inception To Date
Account	0.03	-0.39	0.98	0.66

Index	Month To Date	Quarter To Date	Annualized Fiscal Year To Date	Annualized Inception To Date
ML 0-3 Year Treasury Index	0.04	-0.26	0.78	0.56
ML 90 Day Bill	0.04	0.09	0.33	0.14

Time Weighted Return Inception (12/31/2013) to Date

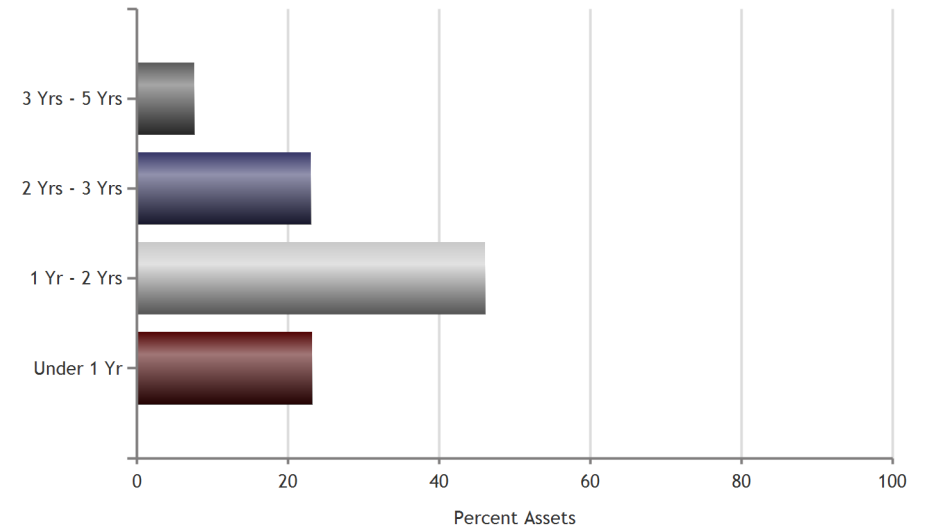




Distribution by Maturity

Maturity	Number	Market Value	% FI Holdings	Average Curr. Yld	Average Coupon	Average Duration
Under 1 Yr	4	7,543,460.59	23.2	0.8	0.788%	0.3
1 Yr - 2 Yrs	6	14,969,915.00	46.1	1.1	1.050%	1.5
2 Yrs - 3 Yrs	3	7,469,165.00	23.0	1.2	1.210%	2.5
3 Yrs - 5 Yrs	1	2,475,840.00	7.6	1.6	1.580%	3.3

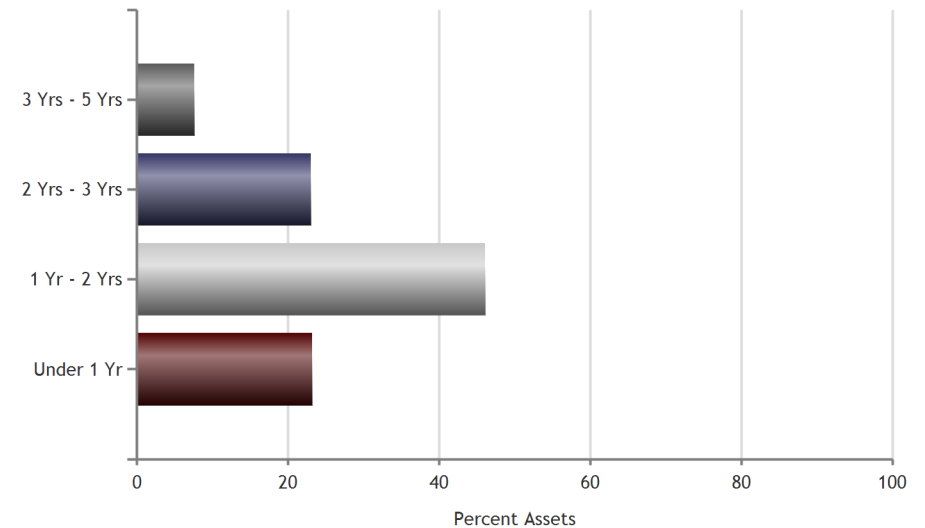
Distribution by Maturity



Distribution by Duration

Duration	Number	Market Value	% FI Holdings	Average Curr. Yld	Average Coupon	Average Duration
Under 1 Yr	4	7,543,460.59	23.2	0.8	0.788%	0.3
1 Yr - 2 Yrs	6	14,969,915.00	46.1	1.1	1.050%	1.5
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Distribution by Duration

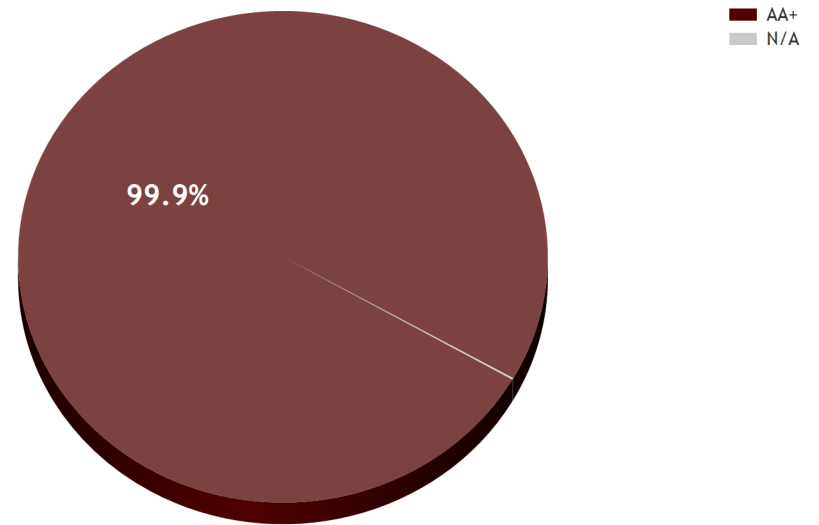




Distribution by S&P Rating

S&P Rating	Number	Market Value	% FI Holdings	Average YTM	Average Coupon	Average Duration
AA+	13	32,419,915.00	99.9	1.1	1.068%	1.6
N/A	1	38,465.59	0.1	0.1	0.100%	0.1

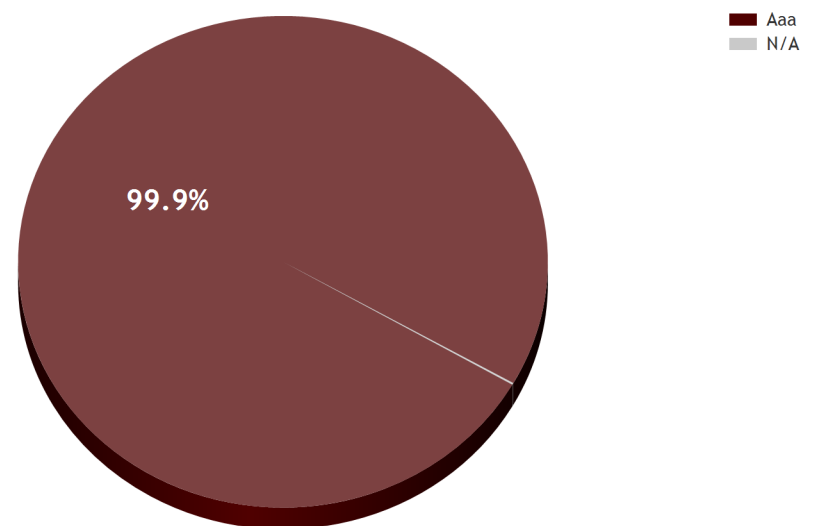
Distribution by S&P Rating

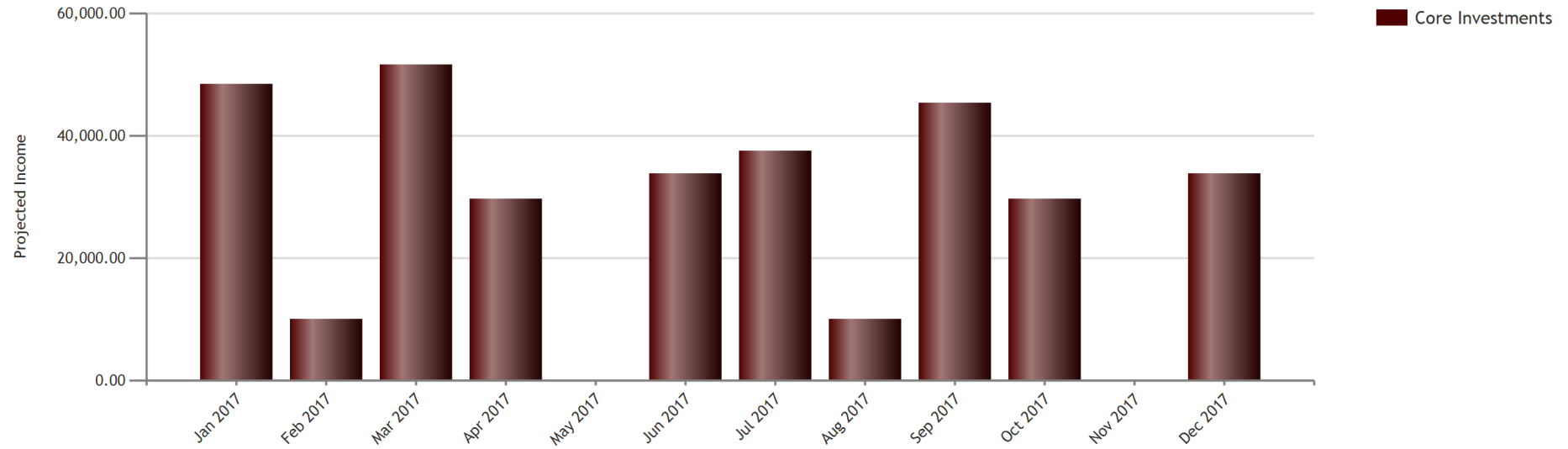


Distribution by Moody Rating

Moody Rating	Number	Market Value	% FI Holdings	Average YTM	Average Coupon	Average Duration
Aaa	13	32,419,915.00	99.9	1.1	1.068%	1.6
N/A	1	38,465.59	0.1	0.1	0.100%	0.1

Distribution by Moody Rating





	Jan 2017	Feb 2017	Mar 2017	Apr 2017	May 2017	Jun 2017	Jul 2017	Aug 2017	Sep 2017	Oct 2017	Nov 2017	Dec 2017
Core Investments	48,437.50	10,000.00	51,562.50	29,687.50	0.00	33,812.50	37,500.00	10,000.00	45,312.50	29,687.50	0.00	33,812.50
US Agency (USD)	26,562.50	10,000.00	26,562.50	29,687.50	0.00	19,750.00	26,562.50	10,000.00	26,562.50	29,687.50	0.00	19,750.00
US Treasury (USD)	21,875.00	0.00	25,000.00	0.00	0.00	14,062.50	10,937.50	0.00	18,750.00	0.00	0.00	14,062.50
Total	48,437.50	10,000.00	51,562.50	29,687.50	0.00	33,812.50	37,500.00	10,000.00	45,312.50	29,687.50	0.00	33,812.50
Grand Total	329,812.50											



Purchases

Trade Date	Settle Date	Quantity	Symbol	Security	Adj Unit Cost	Adjusted Total Cost
12/9/2016	12/15/2016	2,500,000	3135G0E33	FEDERAL NATL MTG ASSN 1.125% Due 07-20-18	100.07	2,501,650
Total Purchases						2,501,650

Interest

Trade Date	Settle Date	Symbol	Security	Amount
12/1/2016	12/1/2016	0000FIFTH3	FIFTH THIRD BANK MMF 0.100% Due 01-29-17	22
12/1/2016	12/1/2016	0000FIFTH3	FIFTH THIRD BANK MMF 0.100% Due 01-29-17	0
12/14/2016	12/14/2016	0000FIFTH3	FIFTH THIRD BANK MMF 0.100% Due 01-29-17	0
12/9/2016	12/15/2016	3135G0E33	FEDERAL NATL MTG ASSN 1.125% Due 07-20-18	-11,328
12/15/2016	12/15/2016	3136G3SK2	FEDERAL NATL MTG ASSN 1.580% Due 06-15-20	19,750
12/15/2016	12/15/2016	0000FIFTH3	FIFTH THIRD BANK MMF 0.100% Due 01-29-17	0
12/15/2016	12/15/2016	912828A59	UNITED STATES TREAS NTS 0.625% Due 12-15-16	7,813
12/15/2016	12/15/2016	912828XF2	UNITED STATES TREAS NTS 1.125% Due 06-15-18	14,063
Total Interest				30,319

Maturities

Trade Date	Settle Date	Quantity	Symbol	Security	Adj Unit Cost	Adjusted Total Cost	Amort. or Accretion	Unit Price	Proceeds	Gain/Loss
12/15/2016	12/15/2016	2,500,000	912828A59	UNITED STATES TREAS NTS 0.625% Due 12-15-16	99.96	2,499,121	879	100.00	2,500,000	0
Total Maturities						2,499,121	879		2,500,000	0



Expenses

Trade Date	Settle Date	Symbol	Security	Amount
12/31/2016	12/31/2016	manfee	Management Fee	2,083
Total Expenses				2,083

Contributions

Trade Date	Settle Date	Quantity	Symbol	Security	Unit Price	Amount
12/1/2016	12/1/2016	22	0000FIFTH3	FIFTH THIRD BANK MMF 0.100% Due 01-29-17	100.00	22
12/14/2016	12/14/2016		cash	CASH ACCOUNT		5,166
12/14/2016	12/14/2016	834	0000FIFTH3	FIFTH THIRD BANK MMF 0.100% Due 01-29-17	100.00	834
12/15/2016	12/15/2016	33,813	0000FIFTH3	FIFTH THIRD BANK MMF 0.100% Due 01-29-17	100.00	33,813
Total Contributions						39,834

Portfolio Holdings

City of Franklin - Core Investment Fund
December 31, 2016

Cusip	Quantity	Security	Call Date	Trade Date	Amor Price	Book Yield	Market Price	Market Yield	Market Value	Accrued Interest	Total Value	Unrealized Gain/Loss	Pct. Assets	Dur Mat	Eff Dur
US Treasury															
912828SC5	2,500,000	UNITED STATES TREAS NTS 0.875% Due 01-31-17		03-27-14	100.00	0.84	100.0398	0.40	2,500,995.00	9,094.77	2,510,089.77	933.05	7.7	0.08	0.08
912828J92	2,500,000	UNITED STATES TREAS NTS 0.500% Due 03-31-17		07-24-15	99.97	0.60	100.0046	0.48	2,500,115.00	3,159.34	2,503,274.34	741.31	7.7	0.25	0.24
912828XF2	2,500,000	UNITED STATES TREAS NTS 1.125% Due 06-15-18		08-18-15	100.15	1.02	100.0977	1.06	2,502,442.50	1,236.26	2,503,678.76	-1,330.84	7.7	1.44	1.43
912828SN1	2,500,000	UNITED STATES TREAS NTS 1.500% Due 03-31-19		11-16-15	100.45	1.30	100.5117	1.27	2,512,792.50	9,478.02	2,522,270.52	1,630.39	7.7	2.20	2.19
912828TH3	2,500,000	UNITED STATES TREAS NTS 0.875% Due 07-31-19		03-10-16	99.18	1.20	98.8398	1.33	2,470,995.00	9,094.77	2,480,089.77	-8,529.45	7.6	2.53	2.53
	12,500,000					0.99		0.91	12,487,340.00	32,063.16	12,519,403.16	-6,555.53	38.5	1.30	1.29
US Agency Bullet															
3137EADJ5	2,500,000	FEDERAL HOME LN MTG CORP 1.000% Due 07-28-17		12-18-13	100.01	0.99	100.1554	0.72	2,503,885.00	10,625.00	2,514,510.00	3,709.31	7.7	0.57	0.56
3130A5PE3	2,500,000	FEDERAL HOME LOAN BANKS 1.125% Due 03-29-18		07-24-15	100.13	1.02	99.9548	1.16	2,498,870.00	7,187.50	2,506,057.50	-4,381.99	7.7	1.23	1.22
3135G0E33	2,500,000	FEDERAL NATL MTG ASSN 1.125% Due 07-20-18		12-09-16	100.06	1.08	100.0016	1.12	2,500,040.00	12,578.12	2,512,618.12	-1,561.87	7.7	1.53	1.52
3133EGQY4	2,500,000	FEDERAL FARM CR BKS 0.800% Due 08-15-18		08-11-16	99.93	0.85	99.3749	1.19	2,484,372.50	7,555.56	2,491,928.06	-13,805.92	7.7	1.60	1.59
3135G0E58	2,500,000	FEDERAL NATL MTG ASSN 1.125% Due 10-19-18		10-06-15	100.27	0.97	99.8770	1.19	2,496,925.00	5,625.00	2,502,550.00	-9,895.10	7.7	1.78	1.77
3137EADM8	2,500,000	FEDERAL HOME LN MTG CORP 1.250% Due 10-02-19		03-10-16	99.78	1.33	99.4151	1.47	2,485,377.50	7,725.69	2,493,103.19	-9,189.41	7.7	2.69	2.69
	15,000,000					1.04		1.14	14,969,470.00	51,296.87	15,020,766.87	-35,124.98	46.1	1.57	1.56

Portfolio Holdings

City of Franklin - Core Investment Fund

December 31, 2016

Cusip	Quantity	Security	Call Date	Trade Date	Amor Price	Book Yield	Market Price	Market Yield	Market Value	Accrued Interest	Total Value	Unrealized Gain/Loss	Pct. Assets	Dur Mat	Eff Dur
US Agency Callable															
3134GAMV3	2,500,000	FEDERAL HOME LN MTG CORP	09-28-17	10-17-16	100.03	0.98	99.4906	1.29	2,487,265.00	6,458.33	2,493,723.33	-13,406.66	7.7	1.72	1.56
		1.000% Due 09-28-18													
3136G3SK2	2,500,000	FEDERAL NATL MTG ASSN	03-15-17	11-14-16	99.98	1.59	99.0336	1.87	2,475,840.00	1,755.56	2,477,595.56	-23,557.46	7.6	3.35	1.86
		1.580% Due 06-15-20													
	5,000,000					1.28		1.58	4,963,105.00	8,213.89	4,971,318.89	-36,964.12	15.3	2.53	1.71
Money Market Fund															
0000FIFTH	38,466	FIFTH THIRD BANK MMF		03-31-16	100.00	0.10	100.0000	0.10	38,465.59	0.00	38,465.59	0.00	0.1	0.08	0.05
		0.100% Due 01-29-17													
TOTAL	32,538,466					1.06		1.12	32,458,380.59	91,573.93	32,549,954.52	-78,644.63	100.0	1.61	1.48



Disclaimer & Terms

12/31/2016

This report is for general informational purposes only and is not intended to provide specific advice or recommendations. Government Portfolio Advisors (GPA) is an investment advisor registered with the Securities and Exchange Commission and is required to maintain a written disclosure statement of our background and business experience.

Questions About an Account: GPA's monthly & quarterly reports are intended to detail the investment advisory activity managed by GPA. The custodian bank maintains the control of assets and executes (ie. Settles) all investment transactions. The custodian statement is the official record of security and cash holdings and transactions. GPA recognizes that clients may use these reports to facilitate record keeping and that the custodian bank statement and the GPA report should be reconciled and differences resolved. Many custodians use a settlement date basis which may result in the need to reconcile due to a timing difference.

GPA relies on the information provided by the clients when reporting pool balances, bank balances and other assets that are not held at the clients custodial bank.

Account Control:

GPA does not have the authority to withdraw funds from or deposit funds to the custodian. Our clients retain responsibility for their deposit funds to the custodian. Our clients retain responsibility for their internal accounting policies, implementing and enforcing internal controls and generating ledger entries or otherwise recording transactions.

Market Value:

Generally, market prices in GPA's reports are derived from closing bid prices as of the last business day of the month as supplied by Interactive Data or Bloomberg. Where prices are not available from generally recognized sources the securities are priced using a yield-based matrix system to arrive at an estimated market value. Prices that fall between data points are interpolated. Non-negotiable FDIC-insured bank certificates of deposit are priced at par. Although GPA believes the prices to be reliable, the values of the securities do not always represent the prices at which the securities could have been bought or sold.

Amortized Cost:

The original cost of the principal of the security is adjusted for the amount of the periodic reduction of any discount or premium from the purchase date until the date of the report. Discount or premiums with respect to short term securities (those with less than one year to maturity at time of issuance) is amortized on a straightline basis. Such discount or premium with respect to longer term securities is amortized using a straight-line basis.

Financial Situation:

In order to better serve you, GPA should be promptly notified of any material change in your investment objective or financial situation.

Callable Securities:

Securities subject to redemption prior to maturity may be redeemed in whole or in part before maturity, which could affect the yield represented. Certain call dates may not show up on the report if the call date has passed and it is continuously callable. Bonds purchased at a premium will be amortized to call date versus all others will be amortized to maturity.

Duration:

The duration listed on the reports is duration to maturity and duration to call. Effective duration is calculated on Bloomberg and imported into these reports and reflects the OAS duration which incorporates the probability of the bond being called. Effective duration is what GPA compares to the benchmark to reflect current market risk.

Benchmark Duration:

The benchmark duration is the historical weighted average of the benchmark duration over monthly periods. GPA is reporting this number as a static amount period over period.

Portfolio:

The securities in this portfolio are not guaranteed or otherwise protected by GPA, the FDIC (except for non-negotiable certificates of deposit) or any government agency. Investment in securities involves risks, including the possible loss of the amount invested.

Rating:

Information provided for ratings is based upon a good faith inquiry of selected sources, but its accuracy and completeness cannot be guaranteed.

Coupon Payments and Maturities on Weekends:

Oftentimes, coupon payments and maturities will occur on a weekend or holiday. GPA will track these payments on an accrual basis, while the custodian bank may track on a cash basis. The accrual basis allocates the earnings in the period earned.

Building Permits

Month	FY2017	FY2016	BUDGET	Variance from Last Year	Variance from Budget
July	121,004	219,601	282,914	(98,597)	(161,910)
August	210,112	107,814	138,898	102,298	71,214
September	180,020	186,497	240,266	(6,477)	(60,246)
October	262,602	184,004	237,054	78,598	25,548
November	135,926	153,876	198,240	(17,950)	(62,314)
December	210,630	144,063	185,598	66,567	25,032
January	0	146,071	188,185	0	0
February	0	184,600	237,822	0	0
March	0	170,519	219,681	0	0
April	0	193,006	248,651	0	0
May	0	198,688	255,971	0	0
June	0	239,081	308,010	0	0
Total (year-to-date)	1,120,294	2,127,820	2,741,289	124,439	(162,675)
% of Prior Year YTD/ % of Budget YTD >>>>				112.5%	87.3%

* seasonality based on last year's results

110-32120-00000

Road Impact fees

Month	FY2017	FY2016	BUDGET	Variance from Last Year	Variance from Budget
July	243,473	733,816	636,327	(490,343)	(392,854)
August	555,634	215,478	186,851	340,156	368,783
September	296,383	500,364	433,890	(203,981)	(137,507)
October	1,292,910	956,474	829,405	336,436	463,505
November	235,324	1,438,657	1,247,529	(1,203,333)	(1,012,205)
December	1,031,651	367,975	319,089	663,676	712,562
January	0	273,088	236,808	0	0
February	0	1,652,231	1,432,729	0	0
March	0	454,061	393,738	0	0
April	0	357,387	309,908	0	0
May	0	469,946	407,513	0	0
June	0	435,390	377,548	0	0
Total (year-to-date)	3,655,375	7,854,867	6,811,334	(557,389)	2,284
% of Prior Year YTD/ % of Budget YTD >>>>>				86.8%	100.1%

* seasonality based on last year's results

128-32800-00000

Facilities Tax

Month	FY2017	FY2016	BUDGET	Variance from Last Year	Variance from Budget
July	221,540	460,763	278,520	(239,223)	(56,980)
August	299,262	138,739	83,864	160,523	215,398
September	242,795	392,050	236,984	(149,255)	5,811
October	663,512	693,869	419,426	(30,357)	244,086
November	176,544	561,169	339,212	(384,625)	(162,668)
December	432,916	235,832	142,554	197,084	290,362
January	0	227,208	137,341	0	0
February	0	575,877	348,103	0	0
March	0	302,406	182,797	0	0
April	0	336,678	203,513	0	0
May	0	325,313	196,643	0	0
June	0	564,194	341,041	0	0
Total (year-to-date)	2,036,569	4,814,098	2,910,000	(445,853)	536,008
% of Prior Year YTD/ % of Budget YTD >>>>>				82.0%	135.7%

* seasonality based on last year's results

130-31600-00000

Williamson County Facilities Tax

Month	FY2017	FY2016	BUDGET	Variance from Last Year	Variance from Budget
July	105,603	143,941	144,956	(38,338)	(39,354)
August	81,772	101,030	37,500	(19,258)	44,272
September	99,841	89,284	89,914	10,557	9,927
October	86,075	100,660	100,660	(14,585)	(14,585)
November	72,223	101,862	102,581	(29,639)	(30,358)
December	84,727	137,145	138,113	(52,418)	(53,386)
January	0	78,117	78,668	0	0
February	0	79,539	80,100	0	0
March	0	81,274	81,848	0	0
April	0	129,225	130,137	0	0
May	0	98,950	99,648	0	0
June	0	100,215	100,922	0	0
Total (year-to-date)	530,241	1,241,241	1,250,000	(143,681)	(83,483)
% of Prior Year YTD/ % of Budget YTD >>>>>				78.7%	86.4%

* seasonality based on last year's results

budgeted in Capital Projects Fund beginning with FY11

310-31600-00000