



City of Franklin

109 3rd Ave S
Franklin, TN 37064
(615)791-3217

Meeting Agenda Budget & Finance Committee

Thursday, February 11, 2016

3:00 PM

Board Room

Approval of Minutes

1. [16-0179](#) Approval of Committee Minutes from January 14, 2016.
2. [16-0174](#) Consideration of Ordinance 2016-002, an Ordinance to Amend the FY2015-2016 Budget; (02-11-16 Finance 4-0, 02-23-16 BOMA 8-0; 03-22-16 6-0) THIRD AND FINAL READING

Sponsors: Michael Walters Young and Eric Stuckey

Attachments: [2016 Budget Amendment #4 - Ordinance - 2016-002](#)
[2016 Budget Amendment - #4 Memo](#)
[Impact of 2016-002 - FY 2016 Budget Amendment #4](#)

3. [16-0166](#) Budget Presentation - Parks Department

Sponsors: Lisa Clayton and Eric Stuckey

Attachments: [FY 2017 Parks Department Budget Presentation](#)
[FY2017 Budget - 44700 - Parks](#)
[FY 2017 - Parks - PER Summary](#)

4. [16-0164](#) Budget Presentation - Police Department & Drug Fund

Sponsors: Deb Faulkner and Eric Stuckey

Attachments: [FY 2017 - Police Department Budget Presentation](#)
[FY2017 Budget - 42100 - Police](#)
[FY 2017 - Police - PER Summary](#)
[FY 2017 - Drug Fund Budget Presentation - 021116 - B&F](#)
[FY2017 Budget - 42100 - Drug Fund](#)

5. [16-0165](#) Budget Presentation - Fire Department

Sponsors: Rocky Garzarek and Eric Stuckey

Attachments: [FY 2017 Fire Department Budget Presentation FINAL](#)
[FY2017 Budget - 42200 - Fire](#)
[FY 2017 - Fire - PER Summary](#)

6. [16-0167](#) Budget Presentation - Sanitation Department
- Sponsors:** Becky Caldwell and Eric Stuckey
- Attachments:** [FY 2017 SES Department Budget Presentation](#)
[FY2017 Budget - 44600 - Sanitation](#)
[FY 2017 - SES - PER Summary](#)
7. [16-0139](#) Consideration of Resolution 2016-08, A Resolution To Provide Authority To City Administrator To Execute Audit Contracts For The City To Be In Final Form Once Signed By City Administrator:
DRAFT Consideration Of Contract Number 2016-0025 with Crosslin & Associates for Financial And Compliance Auditing Services For The City For The Fiscal Year Ending June 30, 2016; (02-11-16 Finance 4-0)
- Sponsors:** Mike Lowe
- Attachments:** [City of Franklin - 2016 Audit Contract with Crosslin](#)
[Resolution 2016-08 - Audit Contract Resolution - City](#)
8. [16-0140](#) Consideration of Resolution 2016-09, A Resolution To Provide Authority To City Administrator To Execute Audit Contracts For The Cool Springs Conference Center To Be In Final Form Once Signed By City Administrator: DRAFT Consideration Of Contract Number 2016-0026 with Crosslin & Associates for Financial And Compliance Auditing Services For The Cool Springs Conference Center For The Fiscal Year Ending June 30, 2016 (02-11-16 Finance 4-0)
- Sponsors:** Mike Lowe
- Attachments:** [Conference Center - 2016 Audit Contract with Crosslin](#)
[Resolution 2016-09 - Audit Contract Resolution - Conference Center](#)
9. [16-0173](#) Consideration of Funding for Masonic Hall Rehabilitation Study
- Sponsors:** Ald. Michael Skinner and Eric Stuckey

10. [16-0072](#) Monthly Reports for February

Sponsors: Eric Stuckey and Russ Truell

Attachments: [Local sales tax chart - November 2015 sales](#)
 [Local sales tax report - November 2015 sales](#)
 [Construction Activities Report - Dec 2015](#)
 [Monthly Permit Summary - December 2015](#)
 [Conference Center Report - December 2015](#)
 [Investment Report December 2015](#)
 [Fuel Hedging Report - December 2015](#)
 [Property Tax Monthly AR Report 2015 Master - Dec 2015](#)
 [Transit Report - December 2015](#)

Other Business**Adjournment**

ANYONE REQUESTING ACCOMMODATIONS DUE TO DISABILITIES SHOULD CONTACT A.D.A. COORDINATOR, AT 791-3277 AT LEAST 10 DAYS PRIOR TO THE MEETING, IF POSSIBLE.

ORDINANCE NO. 2016 – 002

**TO BE ENTITLED: “A ORDINANCE TO AMEND THE BUDGET OF THE CITY OF FRANKLIN FOR
FISCAL YEAR 2015-2016”**

WHEREAS, the City Charter, Article VIII, provides for adoption of an annual budget for departments of the City of Franklin; and

WHEREAS, an annual budget process appropriating funds to the various departments and divisions of the City government for the fiscal year beginning July 1, 2015 has been completed in accordance with state law and local ordinances; and

WHEREAS, the Board of Mayor and Aldermen find it is in the best interests of the citizens of the City of Franklin to modify the annual budget from time to time.

NOW, THEREFORE BE IT ORDAINED, by the Board of Mayor and Aldermen of the City of Franklin, Tennessee:

SECTION I: That the annual budget for the City of Franklin for the Fiscal Year 2015-2016 shall be amended and does allocate and appropriate additional funding as follows:

GENERAL FUND

[Amendment 1]

REVENUE

Local Sales Tax	Increase	\$ 211,343
Alcohol Tax	Increase	\$ 115,710

EXPENDITURES

CIP	Increase	\$ 38,693
IT	Increase	\$ 23,000
Finance	Increase	\$ 25,000
Police-Patrol	Increase	\$ 114,885
Fire	Increase	\$ 125,475

Net Increase (Decrease) to Total General Fund Balance		\$ -
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**SANITATION & ENVIRONMENTAL
SERVICES FUND**

[Amendment 2]

REVENUE

Tipping Fees	Increase	\$ 1,096,483
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EXPENDITURES

SES Disposal – Transfer Station Repairs	Increase	\$ 125,000
SES Disposal – Scale #1 Concrete Ramps	Increase	\$ 22,000
SES Disposal – Crane Installation	Increase	\$ 50,000
SES Disposal - Landfill & Biosolids Management Services	Increase	\$ 1,096,483

Net Increase (Decrease) to Sanitation & Environmental Services Fund Balance	(\$ 197,000)
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ROAD IMPACT FUND

[Amendment 3]

REVENUE

Road Impact Fees	Increase	\$ 175,322
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EXPENDITURES

Payment to Carothers Development Partners	Increase	\$ 175,322
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Net Increase (Decrease) to Road Impact Fund Balance		\$ -
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HOTEL MOTEL FUND

[Amendment 4]

REVENUE**EXPENDITURES**

Parks Master Plan	Increase	\$ 30,000
3 rd Avenue / Bicentennial Park River Walk	Increase	\$ 105,000

Net Increase (Decrease) to Hotel Motel Fund Balance		(\$ 135,000)
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CAPITAL PROJECTS FUND

[Amendment 5]

REVENUE**EXPENDITURES**

McEwen Drive Interchange (State Project IM-65-2(83), State Contract # 94002-3171-04)	Increase	\$ 47,998
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Net Increase (Decrease) to Capital Projects Fund Balance		(\$ 47,998)
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SECTION II: That each department of the City shall limit its expenditures to the amount appropriated; that any changes or amendments to the appropriations set forth in the budget shall be made in accordance with the City Code, Article VIII.

SECTION III: That this Ordinance shall take effect on after the passage of the Third and Final Reading; the health, safety and welfare of the citizens of the City of Franklin requiring it.

ATTEST:**CITY OF FRANKLIN, TENNESSEE**

By: _____

ERIC S. STUCKEY
City Administrator

By: _____

DR. KEN MOORE
Mayor**PASSED FIRST READING:** _____**PUBLIC HEARING:** _____**PASSED SECOND READING:** _____**PASSED THIRD READING:** _____

February 11, 2016

TO: Members of the Board of Mayor and Aldermen
Members of Budget and Finance Committee

FROM: Eric Stuckey, City Administrator
Russ Truell, ACA/CFO
Mike Lowe, Comptroller
Michael Walters Young, Budget & Analytics Manager

RE: Consideration of Ordinance 2016-002, 3rd Quarter 2016 Budget Amendments

Purpose

The purpose of this item is to amend the Fiscal Year 2016 Budget for compliance with State budgeting guidance regarding:

1. Ensuring authorizations are in place to balance each fund's budget on a cash basis on June 30, 2015.

Background

The State Comptroller has provided guidance that budget amendments are to be on a cash basis and must occur prior to fiscal year end (June 30) to ensure no fund has a deficit fund balance or deficit cash balance at June 30.

In order to stay ahead of this responsibility, staff is proposing five budget amendments.

The amendments are as follows:

1. Increase of \$327,053 in revenue and expenditure to various departments within the General Fund.

The revenue increases needed to offset additional expenditures are:

- a. \$211,343 increase in Local Sales Taxes. Year-to-date (through November collections) the City is \$439,465 over budgeted estimates.
- b. \$115,170 increase in Alcohol Taxes. Year-to-date (through December collections) the City is \$229,966 over budgeted estimates.

The expenditure increases are:

- c. \$274,053 for leave balance payouts for retiring employees in various departments.
- d. \$30,000 for additional personnel costs in various departments.
- e. \$23,000 to reimburse Williamson County for half the expenses of the Everbridge community notification system.

2. Increase of \$1,096,483 in revenue and \$1,176,483 in expenditure to the Sanitation & Environmental Services Fund.

The revenue increases needed to offset additional expenditures are:

- a. \$1,096,483 increase in Tipping Fees for higher revenue collections produced by additional tonnage coming across the scales at the transfer station.

The expenditure increases are:

- b. \$1,096,483 for increased costs of disposal produced by additional tonnage coming across the scales at the transfer station.
- c. \$125,000 for assorted building repair/maintenance and safety enhancements recommended by risk managers at the transfer station.
- d. \$50,000 for additional expenses relating to the installation of cranes and safety enhancements at the transfer station to more efficiently move and load refuse.
- e. \$22,000 for critical reconstruction of concrete pads leading to and coming from scale #1 at the transfer station.

The overage of \$247,000 will be made up later in the fiscal year through another budget amendment.

3. Increase of \$175,322 in revenue and expenditure to the Road Impact Fund for payment of road impact offsets to Carothers Development Partners.
4. Increase of \$135,000 in expenditures to the Hotel/Motel Fund for the following projects:
 - a. \$30,000 for expenditures related to the Parks Master Plan. This was originally budgeted in FY 2015, but no budget was brought forward in Fiscal Year 2016. Unexpended fund balance from FY 2015 is available for this purpose.
 - b. \$105,000 for expenditures related to the 3rd Avenue/Bicentennial Park River Walkway. This was originally budgeted in FY 2015, but no budget was brought forward in Fiscal Year 2016. Unexpended fund balance from FY 2015 is available for this purpose.
5. Increase of \$47,998 in expenditure to the Capital Projects Fund for the following project:
 - a. \$47,998 for final payment to the Tennessee Department of Transportation for the McEwen Drive Interchange (State Project IM-65-2(83), State Contract # 94002-3171-04).

This is the fourth budget amendment during this Fiscal Year to the budget. We anticipate bringing forward at least one additional amendment in future months for year-end revenue and expense adjustments.

Financial Impact

The amendments, as proposed, would result in:

1. General Fund: No change in fund balance.

2. Sanitation and Environmental Services Fund: Decrease of fund balance by \$197,000. Deficit to be made up through additional revenues or a general fund transfer on a later budget amendment.
3. Road Impact Fund: No change in fund balance.
4. Hotel/Motel Fund: Decrease of fund balance of \$135,000. Deficit will not be made up in FY 2016; however fund balance has left over money originally budgeted in FY 2015 and planned to be spent on projects contained within the budget amendment.
5. Capital Projects Fund: Decrease of Fund Balance of \$47,998. Deficit to be made up through future revenues, general fund transfer, and/or bond proceeds.

Options

1. Approve amendment(s) as proposed and forward to BOMA.
2. Make changes to the amendment(s) where desired and forward to BOMA.

Recommendation

Staff recommends approval of the amendments.



City of Franklin, Tennessee

FY 2016 Operating Budget

Impact of Ordinance 2016-002 on Budgets

The following demonstrates the impact of Ordinance 2016-002 on five separate funds: the General Fund, the Road Impact Fund, the Sanitation and Environmental Services Fund, the Hotel/Motel Tax Fund and the Capital Projects Fund. It is important to note:

- The General Fund has no impact on the bottom line by these transfers. All expense increases are being offset by increases in revenues.
- The Sanitation & Environmental Services Fund balance will be reduced by \$80,000. Overage to be covered through fund balance.
- The Road Impact Fund has no impact on the bottom line by these transfers. All expense increases are being offset by increases in revenues.
- The Hotel/Motel Fund has no offsetting revenue for this amendment. However, the items included in this amendment were originally budgeted in FY 2015, and the budget for these expenses remains available within the balance of the fund.
- The Capital Projects Fund will go into deficit by another \$47,998 as a result of adding these amendments. The deficit will be made up by future revenues and/or bond proceeds.

Fund 110 - General Fund

	<u>A</u>	<u>B</u>	<u>C(B-A)</u>	<u>D (B/A)</u>
	2016 Budget	2016 Amended	Difference \$	%
Beginning Balance*	\$ 35,296,391	\$ 35,296,391	\$ -	0.00%
Revenues	\$ 61,289,141	\$ 61,616,194	\$ 327,053	0.53%
Expenses				
Personnel	\$ 42,151,465	\$ 42,430,518	\$ 279,053	0.66%
Operations	\$ 16,763,976	\$ 16,811,976	\$ 48,000	0.29%
Capital	\$ 2,373,700	\$ 2,373,700	\$ -	0.00%
Expenses	\$ 61,289,141	\$ 61,616,194	\$ 327,053	0.53%
Ending Balance	\$ 35,296,391	\$ 35,296,391	\$ -	0.00%

Fund 124 - Sanitation & Environmental Services Fund

	<u>A</u>	<u>B</u>	<u>C(B-A)</u>	<u>D (B/A)</u>
	2016 Budget	2016 Amended	Difference \$	%
Beginning Balance	\$ 415,010	\$ 415,010	\$ -	0.00%
Revenues	\$ 7,825,777	\$ 8,922,260	\$ 1,096,483	14.01%
Expenses				
Personnel	\$ 2,912,850	\$ 2,912,850	\$ -	0.00%
Operations	\$ 4,926,783	\$ 6,220,266	\$ 1,293,483	26.25%
Capital	\$ -	\$ -	\$ -	0.00%
Expenses	\$ 7,839,633	\$ 9,133,116	\$ 1,293,483	16.50%
Ending Balance	\$ 401,154	\$ 204,154	\$ (197,000)	-49.11%



City of Franklin, Tennessee

FY 2016 Operating Budget

Impact of Ordinance 2016-002 on Budgets

Fund 128 - Road Impact Fund

	<u>A</u>	<u>B</u>	<u>C(B-A)</u>	<u>D (B/A)</u>
	2016 Budget	2016 Amended	Difference \$	%
Beginning Balance*	\$ 397,976	\$ 397,976	\$ -	0.00%
Revenues	\$ 5,770,361	\$ 5,945,683	\$ 175,322	3.04%
Expenses				
Personnel	\$ -	\$ -	\$ -	0.00%
Operations	\$ 3,039,169	\$ 3,214,491	\$ 175,322	5.77%
Capital	\$ -	\$ -	\$ -	0.00%
Expenses	\$ 3,039,169	\$ 3,214,491	\$ 175,322	5.77%
Ending Balance	\$ 3,129,168	\$ 3,129,168	\$ -	0.00%

Fund 150 - Hotel/Motel Tax Fund

	<u>A</u>	<u>B</u>	<u>C(B-A)</u>	<u>D (B/A)</u>
	2016 Budget	2016 Amended	Difference \$	%
Beginning Balance*	\$ 2,740,270	\$ 2,740,270	\$ -	0.00%
Revenues	\$ 3,283,214	\$ 3,283,214	\$ -	0.00%
Expenses				
Personnel	\$ -	\$ -	\$ -	0.00%
Operations	\$ 2,456,765	\$ 2,591,765	\$ 135,000	5.50%
Capital	\$ 136,595	\$ 136,595	\$ -	0.00%
Expenses	\$ 2,593,360	\$ 2,728,360	\$ 135,000	5.21%
Ending Balance	\$ 3,430,124	\$ 3,295,124	\$ (135,000)	-3.94%

Fund 310 - Capital Projects Fund

	<u>A</u>	<u>B</u>	<u>C(B-A)</u>	<u>D (B/A)</u>
	2016 Budget	2016 Amended	Difference \$	%
Beginning Balance*	\$ (10,104,657)	\$ (10,104,657)	\$ -	0.00%
Revenues	\$ -	\$ -	\$ -	0.00%
Expenses				
Personnel	\$ -	\$ -	\$ -	0.00%
Operations	\$ 99,401	\$ 99,401	\$ -	0.00%
Capital	\$ 380,000	\$ 427,998	\$ 47,998	100.00%
Expenses	\$ 479,401	\$ 527,399	\$ 47,998	10.01%
Ending Balance	\$ (10,584,058)	\$ (10,632,056)	\$ (47,998)	0.45%

*All beginning balances estimated as of June 30, 2015



City of Franklin, Tennessee

FY 2017 Operating Budget

Parks Department

Lisa Clayton, Parks Director

Kevin Lindsey, Parks Facilities Superintendent

Paige Cruse, Parks & Recreation Superintendent]

City of Franklin, Tennessee - FY 2017 Budget Request

Parks Department

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**





City of Franklin, Tennessee - FY 2017 Budget Request

Parks Department

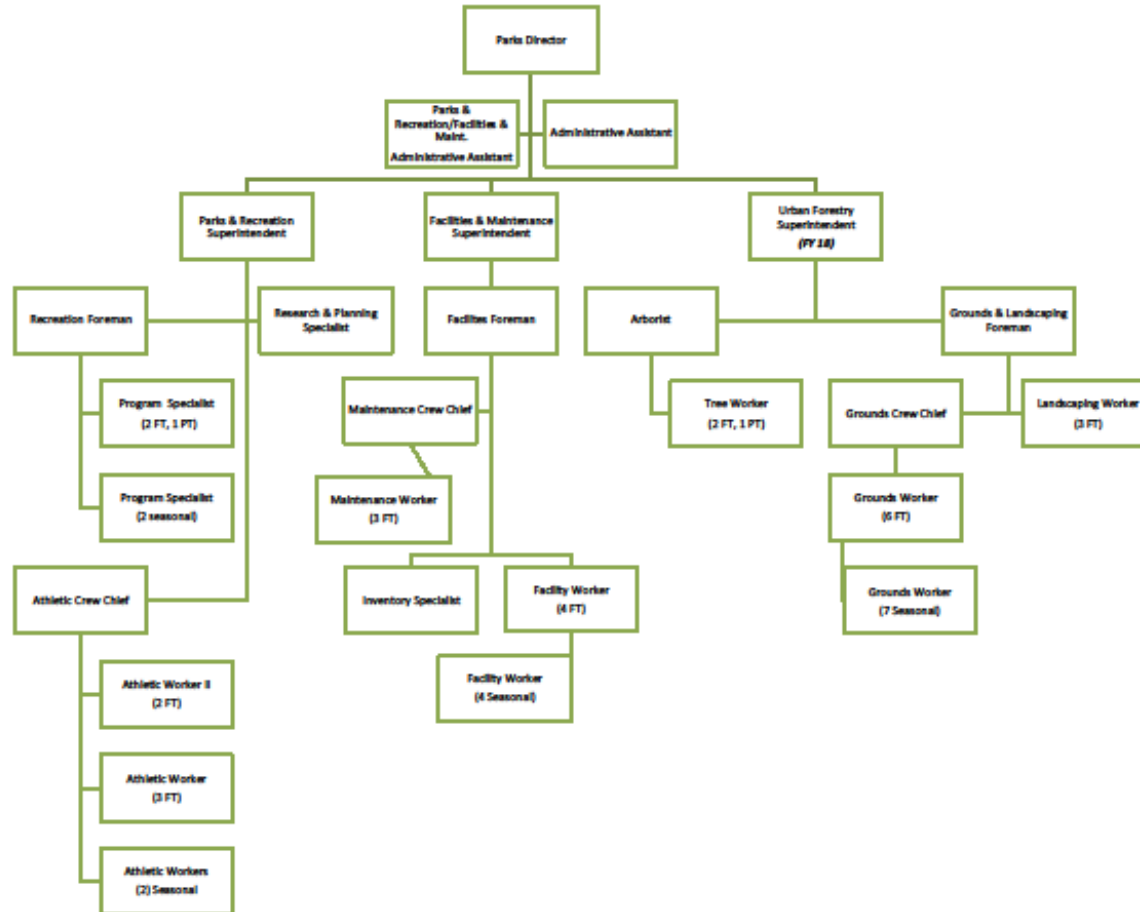
Mission of the Franklin Parks Department

Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.

City of Franklin, Tennessee - FY 2017 Budget Request

Parks Department

Proposed Organization Chart





City of Franklin, Tennessee - FY 2017 Budget Request

Parks Department

Base Budget Request: Personnel

FY 17: Total Personnel increasing 3.4%, or \$87,731

Regular Pay: \$1,767,684 (w/out adding personnel)

Overtime Pay: \$36,610

Current Staffing Level

(37) Full-Time Employees

(2) Part-Time Employees

(15) Seasonal Employees

Requesting for FY 17:

Additional (2) Full-Time Employees; (1) Part-Time & (1) Seasonal.



City of Franklin, Tennessee - FY 2017 Budget Request

Parks Department

Base Budget Request: Operations

FY 17 Operations: \$1,762,140, or a decrease of 44.9% (\$1,473,329) from FY 16 budget (*budget inflated due to grants received during the year for battlefield acquisitions*)

Increases due to new property:

~Harlinsdale Arena

~Carter's Hill Battlefield Park

~Increase in freight & contracts

~Increase in number of patrons attending events (special & athletics)



City of Franklin, Tennessee - FY 2017 Budget Request

Parks Department

Program Enhancement Requests

(12) Total Enhancements - \$533,744

(4) Personnel Requests

(7) Equipment Requests

(1) Capital Request



City of Franklin, Tennessee

FY 2017 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

	2014	2015	2016		2017	2016 v. 2017	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	1,856,717	1,910,302	2,391,944	2,083,391	2,473,675	81,731	3.4%
Operations	1,122,831	1,143,139	3,199,469	1,508,033	1,762,140	-1,437,329	-44.9%
Capital	91,593	78,487	26,000	26,000	0	(26,000)	-100.0%
Total	3,071,141	3,131,928	5,617,413	3,617,424	4,235,815	-1,381,598	-24.6%

Department Goals

Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.



Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2016-17 will be implementing existing projects and day-to-day services while balancing the projections provided in the 10-year comprehensive parks master plan. Three areas of concentration will take place in the new fiscal year: opening of the multi-use equestrian arena at Harlinsdale Farm; completion of the trails system and improvements at Bicentennial Park and implementation of the concept master plan for the new Carter's Hill Battlefield Park. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.



City of Franklin, Tennessee

FY 2017 Operating Budget

Parks

Lisa Clayton, Director

Department Summary (continued)

REVENUES:

Park General Fund revenues are on target to reach approximately \$50,000 for the current fiscal year. For the 2016-17 fiscal year, revenues are projected at \$58,580. The majority of Parks revenue comes from special events, athletic rentals and lease agreements.

EXPENDITURES:

Park General Fund operational expenditures for the new fiscal budgeted year are \$1.8 million. This is an increase due to new facilities at Harlinsdale Farm and Carter's Hill Park. The increase in population has had an impact on the amount of park patrons attending events in FY15 & 16. The Parks Department projects a 7% increase in patrons attending events hosted by the department which is an increase in projected workload for existing staff. Parks budgeted personnel in 2015-16 for a total of (37) thirty-six full time personnel within seven divisions within the department. A total of (17) seventeen part-time or seasonal positions are being proposed in various positions. The need to increase in personnel within the Programming Division will be crucial for FY17.

CAPITAL:

Budgeted Park capital projects from the General Fund total amount \$35,000 to develop a preliminary master plan within the framework of a partnership with the Franklin Special School District. However, the comprehensive parks master plan provides a report for projections of physical improvements to the parks system. The Master Plan document identifies several potential funding sources and a potential vision for spending to support the desired outcomes of the plan. The department will be developing a Capital Improvement Plan that and implementation policies along with other CIP projects with the city as a whole. The 10-year CIP plan will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately \$67 million dollar worth of projects.

SUMMARY:

The Fiscal Year 2016-2017 budget for the City of Franklin Parks Department is a product of months of considerable effort by many individuals beginning with the input and analysis of staff members at all levels of the organization and continuing through the final decisions of BOMA that values strategic planning and is committed to our community's quality of life and efficient stewardship of public funds.



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

	2013	2014	2015	2016	2017
Participation					
Children - All	6,962	16,284	16,609	17,107	17,620
Children - Franklin	6,753	15,774	16,247	16,800	17,236
Total participation – youth	286	32,058	32,856	16,734	34,856
Adults - All	4,935	28,123	28,686	30,450	31,250
Adults - Franklin Residents	4,611	27,279	28,097	28,939	29,808



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

Seniors - All	605	650	670	700	725
Registered Athletics	N/C	8,143	8,500	8,960	8,755
City Sponsored Events	9,665	8,038	9,000	9,250	9,500
Non-City Sponsored Events	39,526	34,323	35,000	36,750	36,750
Park Attendance by Scheduled Users					
Schools	8,920	3,938	9,000	9,500	9,500
Athletics	7,756	8,299	9,000	9,500	9,500
City Sponsored Special Events	12,919	7,690*	28,500	29,355	30,236
Outside Sponsored Special Events	21,071	19,549*	46,000	47,750	48,250
Parks and Recreation Acres Maintained	704	704	704	704	704
Passive Parks	514	514	514	514	514
Active Parks	190	190	190	190	190
Greenway miles	11.75	11.75	12	12	12
Permit applications received	106	98	164	196	225
Parks and Recreation Units Managed	16	16	16	16	16
Estimated annual hours of operation of units	63,112	70,080	72,000	72,000	72,000
Revenues from user fees	\$ 38,733	\$ 53,302	\$ 41,329	\$ 50,000	\$ 58,850
Number of volunteer hours worked	17,100	17,880	18,237	18,500	19,000
Total number of training hours	422	918	1,200	1,507	1,600
Grant proceeds awarded	\$ 184,934	\$ -	20,000	75,000	75,000
Urban Forestry & Recycling					
Trees Planted	150	127	275	220	220
Tree Farm Trees	65	52	0	0	0
Trees Planted by Donation/Grants	85	2	10	2	2
Trees Purchased From Tree Bank	85	66	250	195	195
Lecture Series Attendance	45	52	75	80	100
Blue Bag Recycling	325	560	785	800	850

*Eastern Flank & Bicentennial Parks were under construction and unavailable for rent for majority of the year. Inclement weather was another reason for lower numbers (i.e. 4th of July)

Efficiency Measures

	2013	2014	2015	2016	2017
Cost per Franklin Resident to Support Parks*	\$13.16	\$17.01	\$ 16.59	TBD	TBD
Parks and Recreation Cost Per Capita	\$ 61.20	\$ 64.60	\$ 71.29	TBD	TBD
Tennessee Statewide Benchmarking Average	\$ 87.44	\$ 92.85	\$ 93.96	TBD	TBD
Percentage of Costs Supported by Parks and Recreation User Fees Collected	0.95%	1.24%	0.48%	1.25%	1.25%
Tennessee Statewide Benchmarking Average	10.08%	9.14%	11.25	TBD	TBD
Total Costs per Total Parks and Recreation Areas Maintained	\$ 5,766	\$ 6,090	\$ 6,721	\$ 7,000	\$ 7,000
Tennessee Statewide Benchmarking Average	\$ 13,180	\$ 9,224	\$ 8,104	TBD	TBD

*Formula is Operations Expenses / Population



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

Outcome (Effectiveness) Measures

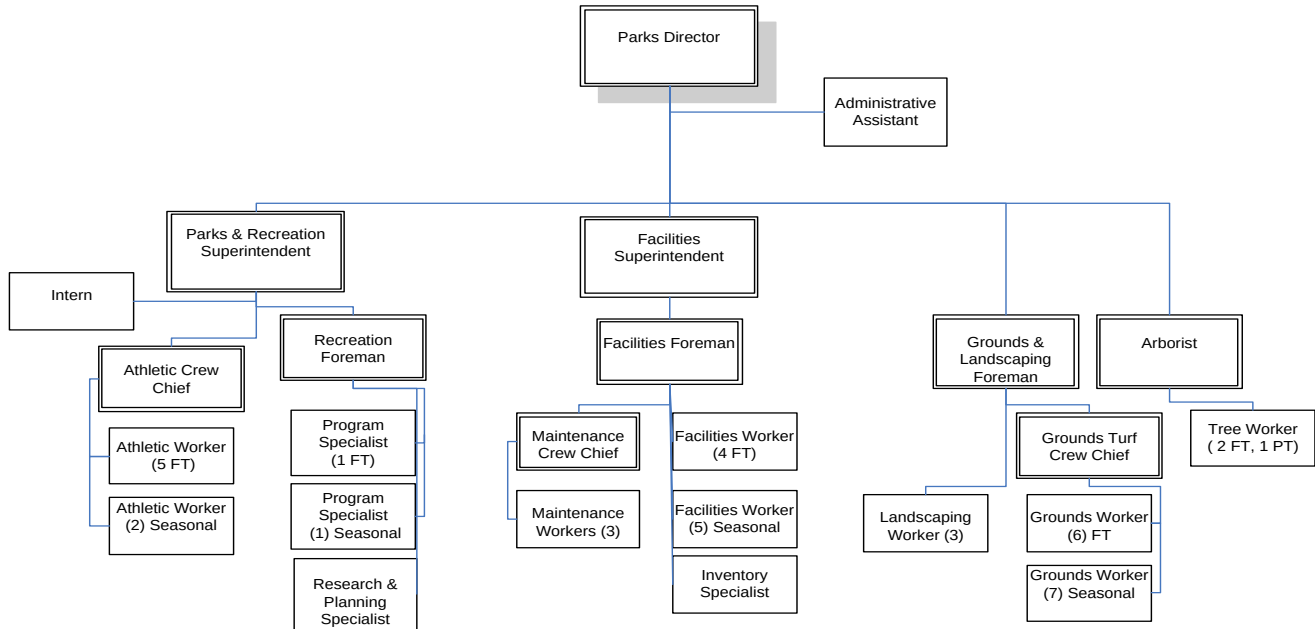
		2013	2014	2015	2016	2017
	Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
	Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	9%	9%	9%	9%	TBD
	Target (Source: 2012 Community Survey by ASI for Franklin Tomorrow)	9%	9%	9%	9%	TBD
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Acres per 1000 residents	10.61	10.61	10.06	10.06	10.06
	Tennessee Statewide Benchmarking Average	11.29	12.19	18	TBD	TBD
	Target (National Parks & Recreation Association)	6	6	6	6	6
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Remain one of the Top Rated Healthy Cities in Tennessee					
	State Rank	TBD	TBD	TBD	TBD	TBD
	Target (Robert Wood Johnson Foundation, 2012)	1st	1st	1st	1st	1st
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Maintain Status as Tree City USA					
	Number of years received	8	9	10	11	12
	Target: Status Maintained? (Arbor Day Foundation?)	Yes	Yes	Yes	Yes	Yes
	Meets Target?	Yes	Yes	Yes	Yes	Yes



City of Franklin, Tennessee

FY 2017 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2017 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	G	1	0	1	0	1	0	1	0	1	0
Athletic Foreman	F	1	0	1	0	0	0	0	0	0	0
Grounds & Landscape Foreman	F	1	0	1	0	1	0	1	0	1	0
Facilities Foreman	F	0	0	0	0	1	0	1	0	1	0
Recreation Foreman	F	0	0	0	0	1	0	1	0	1	0
Program Coordinator	E	1	0	1	0	0	0	0	0	0	0
Arborist	E	1	0	1	0	1	0	1	0	1	0
Research & Planning Specialist	E	0	0	0	0	1	0	1	0	1	0
Facilities Crew Chief	E	1	0	1	0	0	0	0	0	0	0
Athletics Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Grounds Turf Crew Chief	E	0	0	1	0	1	0	1	0	1	0
Landscaping Crew Chief	E	0	0	0	0	0	0	0	0	0	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Program Specialist	D	1	0	1	0	1	1	1	1	1	1
Admin Assistant	D	1	0	1	0	1	0	1	0	1	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Heavy Equipment Operator	---	1	0	1	0	0	0	0	0	0	0
Athletic Turf Worker	---	2	1	0	0	0	0	0	0	0	0
Athletic Field Worker	---	2	1	4	2	0	0	0	0	0	0
Maintenance Worker	C	3	0	3	0	3	0	3	0	3	0
Athletic Worker	B	0	0	0	0	4	2	5	2	5	2
Tree Worker	B	0	1	0	1	0	3	2	1	2	1
Facilities Worker	B	2	4	3	4	3	4	4	5	4	5
Grounds Worker	B	3	6	4	6	4	7	6	7	6	7
Landscaping Worker	B	2	1	2	3	3	0	3	0	3	0
Intern	---	0	0	0	1	0	1	0	1	0	1
TOTALS		28	14	31	17	31	18	37	17	37	17



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

	Actual 2014	Actual 2015	Budget 2016	Est 2016	Budget 2017	Difference	
						\$	%
Personnel							
Salaries & Wages	1,301,968	1,390,984	1,747,205	1,531,989	1,763,431	16,226	0.9%
Employee Benefits	554,749	519,318	644,739	551,402	710,244	65,505	10.2%
Total Personnel	1,856,717	1,910,302	2,391,944	2,083,391	2,473,675	81,731	3.4%
Operations							
Transportation Services	8,577	13,338	8,975	12,347	12,740	3,765	41.9%
Operating Services	11,799	10,994	21,385	19,385	20,125	(1,260)	-5.9%
Notices, Subscriptions, etc.	37,722	23,956	53,855	83,460	77,935	24,080	44.7%
Utilities	203,601	185,665	231,596	188,095	194,440	(37,156)	-16.0%
Contractual Services	20,386	15,772	44,420	79,640	49,660	5,240	11.8%
Repair & Maintenance Services	184,237	194,567	138,106	183,065	220,685	82,579	59.8%
Employee programs	5,738	10,376	19,265	19,265	22,810	3,545	18.4%
Professional Development/Travel	18,828	25,660	35,945	32,230	41,915	5,970	16.6%
Office Supplies	9,965	9,771	15,130	14,770	16,855	1,725	11.4%
Operating Supplies	57,306	71,391	86,516	88,518	111,460	24,944	28.8%
Fuel & Mileage	58,777	41,065	54,900	39,000	28,119	(26,781)	-48.8%
Machinery & Equipment (<\$25,000)	217,303	126,757	123,300	110,593	112,453	(10,847)	-8.8%
Repair & Maintenance Supplies	191,263	208,110	261,252	297,740	341,475	80,223	30.7%
Operational Units	21,638	40,465	1,835,249	30,769	253,078	(1,582,171)	-86.2%
Property & Liability Costs	38,881	66,329	49,762	81,865	59,796	10,034	20.2%
Rentals	12,720	18,187	25,735	31,185	33,120	7,385	28.7%
Permits	334	1,154	740	2,800	3,000	2,260	305.4%
Other Business Expenses				150	160	160	100.0%
Debt Service and Lease Payments	23,756	79,582	193,338	193,156	162,314	(31,024)	-16.0%
Total Operations	1,122,831	1,143,139	3,199,469	1,508,033	1,762,140	(1,437,329)	-44.9%
Improvements	62,338	-	26,000	26,000	-	(26,000)	-100.0%
Infrastructure	29,255	26,470	-	-	-	-	0.0%
Machinery & Equipment (>\$25,000)	-	52,017	-	-	-	-	0.0%
Capital	91,593	78,487	26,000	26,000	-	(26,000)	-100.0%
Total Parks Department	3,071,141	3,131,928	5,617,413	3,617,424	4,235,815	(1,381,598)	-24.6%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	1,263,109	1,356,677	1,772,407	748,222	1,496,444	1,789,452	1,816,228	1,870,150
81120	OVERTIME PAY	38,859	34,307	35,545	23,714	35,545	36,610	37,710	38,840
81199	VACANCY ADJUSTMENT			(60,747)			(62,631)	(63,568)	(65,455)
= XWAGE	TOTAL WAGES	1,301,968	1,390,984	1,747,205	771,936	1,531,989	1,763,431	1,790,370	1,843,535
= 81410	FICA (EMPLOYER'S SHARE)	95,488	101,467	135,825	56,246	110,555	136,893	144,095	148,418
= 81420	MEDICAL PREMIUMS	272,552	317,537	383,118	152,829	300,000	412,675	506,674	560,000
= 81430	GROUP INSURANCE PREMIUMS	20,634	24,049	27,829	12,295	27,829	28,195	30,681	32,500
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(57,116)	(68,963)	(78,559)	(39,133)	(72,182)	(87,860)	(103,894)	(115,000)
! 81450	RETIREMENT CONTRIBUTIONS	195,510	102,213	149,521	148,456	165,000	189,750	218,213	251,125
81455	DEFERRED COMP MATCH	3,257	6,163	5,845	5,681	6,300	6,489	6,683	6,883
81460	UNEMPLOYMENT CLAIMS	9,785	6,179	5,500		5,500	5,665	5,834	6,009
81470	WORKERS COMPENSATION PREMIUMS	4,374	5,482	5,659	7,215	7,900	8,137	8,381	8,632
81475	WORKERS COMPENSATION CLAIMS	10,285	25,191	10,000	470	500	10,300	10,610	10,928
= XBEN	TOTAL BENEFITS	554,749	519,318	644,739	344,059	551,402	710,244	827,277	909,495
= XPER	TOTAL PERSONNEL	1,856,717	1,910,302	2,391,944	1,115,995	2,083,391	2,473,675	2,617,647	2,753,030
	Operations								
+ 82110	MAILING & OUTBOUND SHIPPING SERVICES	189		720	142	720	820	1,020	1,280
1	Administration					300	300	400	500
2	Athletic Division					120	120	120	130
3	Facilities/Maintenance Division					100	100	100	100
4	Grounds Division						50	50	50
5	Landscaping Division						50	50	50
6	Programming Division					100	100	200	300
7	Urban Forestry					100	100	100	150
*	Amount missing from detail	189		720	142				
+ 82120	FREIGHT FOR INBOUND PURCHASED ITEMS	8,031		8,035	9,736	11,407	11,690	12,050	12,425
1	Administration					200	200	210	220
2	Athletics Division					7,985	8,000	8,240	8,490
3	Facilities/Maintenance Division					2,100	2,165	2,230	2,300
4	Grounds Division					250	325	335	345
5	Landscaping Division					150	200	210	220
6	Programming Division					487	500	515	530
7	Urban Forestry Division					235	300	310	320
*	Amount missing from detail	8,031		8,035	9,736				
82130	VEHICLE LICENSES & TITLES	183	224	220		220	230	240	250
82140	VEHICLE TOW-IN SERVICES	175							
= XTRN	TOTAL TRANSPORTATION CHARGES	8,578	224	8,975	9,878	12,347	12,740	13,310	13,955
+ 82210	PRINTING & COPYING SERVICES, OUTSOURCED	6,273		7,420	442	7,420	7,630	7,855	8,085
1	Administration					720	740	760	780
2	Athletics Division					500	500	510	520
3	Facilities/Maintenance Division					400	415	430	445
4	Programming Division					5,000	5,150	5,305	5,465
5	Urban Forestry Division					800	825	850	875
*	Amount missing from detail	6,273		7,420	442				
82240	TRANSCRIPTION FEES		2,945	3,000		1,000	1,500	2,000	2,060
82250	TESTING & PHYSICALS	4,351	7,245	5,200	2,184	5,200	5,360	5,520	5,685
+ 82260	UNIFORM RENTAL & SERVICES	429		2,780	28	2,780	2,560	2,630	2,700
1	Administration					500	200	200	200
2	Athletics Division					500	515	530	545
3	Facilities Division					730	750	770	790
4	Grounds Division					300	300	310	320

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
5	Landscaping Division					50	75	80	85
6	Programming Division					500	515	530	545
7	Urban Forestry Division					200	205	210	215
*	Amount missing from detail	429		2,780	28				
+	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	746		2,470	822	2,470	2,545	2,670	2,775
1	Facilities/Maintenance Division					1,770	1,825	1,880	1,940
2	Landscape Division					100	100	150	175
3	Athletics Division					600	620	640	660
*	Amount missing from detail	746		2,470	822				
82299	OTHER OPERATING SERVICES		(9)	515		515	530	545	560
=	XOPSV TOTAL OPERATING SERVICES	11,799	10,181	21,385	3,476	19,385	20,125	21,220	21,865
82310	LEGAL NOTICES	1,440	1,606	1,240	2,010	3,000	3,090	3,180	3,275
+	DUES FOR MEMBERSHIPS	2,445		4,020	1,165	3,945	4,250	4,385	4,555
1	Administration					425	425	440	455
2	Athletics Division					845	900	930	960
3	Facilities/Maintenance Division					1,000	1,030	1,060	1,090
4	Grounds Division					225	225	230	235
5	Landscaping Division					600	335	350	400
6	Programming Division					300	500	515	530
7	Urban Forestry Division					550	835	860	885
*	Amount missing from detail	2,445		4,020	1,165				
	PROFESSIONAL STANDARDS / ACCREDITATION		30	260					
+	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	32,265		46,195	8,020	74,375	60,715	74,975	75,205
01	Marketing Events through Skyline Banners and Logo Table Coverings			5,700		5,700	2,500	2,700	2,900
02	Family Day City Wide Event			12,000		12,000	12,600	13,000	13,390
03	Concert Series in the Parks			2,575		2,575	2,650	2,730	2,810
04	Movies in the Park			3,200		4,900	5,145	5,400	5,670
05	Newspaper (media)			2,500		2,500	3,000	3,100	3,200
06	Radio & Parent Magazine (media)			3,000		3,000	3,000	3,200	3,200
07	TPHF Equine Program			1,500					
08	Promotion of Park Rental Facilities			1,500		2,000	1,300	1,400	1,500
09	FY 17, 18 & 19: Barktoberfest: Dog Event, Partnership			750		3,000	3,630	3,810	4,000
10	Touch-A-Truck Event			1,500		2,500	2,625	2,760	2,900
11	Park Promo Items			1,500		2,500	1,600	1,700	1,800
12	Online Email Service			570		400	420	430	440
13	United Way Event Promo Items			1,200		1,200	350	375	400
14	Bicentennial Park Ribbon Cutting Event Ceremony							2,500	
15	City Wide Arbor Day Celebration and 4-Tree Commission Seminars			3,500		3,500	3,600	3,860	4,050
16	Various	32,265			8,020	9,500			
17	Past Budget Amount								
19	FY 17, 18, 19 Kid's Shows at Pinkerton Park			3,500		5,000	5,250	5,510	5,785
20	FY 17, 18, 19 Partnerships with Outside Events			1,700		1,700	1,785	1,875	1,970
21	FY 18 Shakespeare in the Park Event							9,000	9,200
22	FY 17, 18, 19 Park Fit Program: Partnership w/ Franklin Tomorrow					1,200	1,260	1,325	1,390
24	FY 17, 18, 19 Franklin Kids Arts Festival					11,200	10,000	10,300	10,600
*	Amount missing from detail								
+	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,187		1,440	235	1,440	8,980	9,020	1,600
01	Various Events	1,187		1,440	235	1,440	1,480	1,520	1,600
2	FY 17 Host TN Recreation & Parks Assoc. State Conference						7,500	7,500	
*	Amount missing from detail								
+	82376 EMERGENCY RELIEF								
01	Various								
*	Amount missing from detail								
+	PUBLICATIONS, NON-TRAINING	385		700	136	700	900	960	980
1	Administration					100	100	110	110
2	Athletics Division					100	100	110	110
3	Facilities/Maintenance Division					100	100	110	110
4	Grounds Division						100	110	110
5	Landscaping Division						100	110	110
6	Programming Division					100	100	110	110

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
7	Urban Forestry Division								
*	Amount missing from detail	385		700	136	300	300	300	320
=	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	37,722	1,636	53,855	11,566	83,460	77,935	92,520	85,615
82410	ELECTRIC SERVICE	76,983	64,312	75,000	28,007	60,000	61,800	63,655	65,565
82420	WATER & SEWER SERVICE	55,569	64,986	66,950	48,748	66,950	68,960	71,030	73,160
82430	STORMWATER SERVICE	14,817	12,348	15,225	6,174	11,000	11,330	11,670	12,020
82435	SOLID WASTE SERVICE	28,958	16,811	26,250	9,101	25,000	26,250	27,560	28,940
82440	NATURAL GAS SERVICE	9,167	7,908	3,150	1,225	1,600	1,650	1,700	1,750
82450	TELEPHONE SERVICE	1,748	1,739	4,515	996	1,750	1,800	1,855	1,910
82451	800 MHZ ACCESS LINE SERVICE	1,834	1,895	24,206	1,048	1,895	1,950	2,000	2,060
82455	CELLULAR TELEPHONE SERVICE	14,199	13,307	16,000	11,618	16,000	16,800	17,305	17,825
+	INTERNET & RELATED SERVICES	326		300		3,900	3,900	4,245	4,370
1	Programming Division: Internet at EFBP				1,395	3,900	3,900	4,245	4,370
*	Amount missing from detail	326		300	661				
=	TOTAL UTILITIES	203,601	183,306	231,596	108,973	188,095	194,440	201,020	207,600
+	COMPUTER SERVICES	211				45,000		25,000	25,000
01	Presidio Fiber Camera System (Server Room)								
02	Jim Warren Skatepark								
03	Jim Warren Maintenance Area								
04	Jim Warren Tennis Courts/Playground Area								
05	Jim Warren Concessions Stands								
06	Jim Warren Phase 4 Pavilion Area								
07	Jim Warren Administration Office								
08	Various Parks Camera System Installation							25,000	25,000
09	Add Fiber to Eastern Flank Battlefield Park Event Facility					45,000			
10	Add Fiber to Harlinsdale Farm (multiple facilities)								
11	Add Fiber to Liberty Park Maintenance Facility								
12	Various	211							
*	Amount missing from detail								
+	ENGINEERING SERVICES	3,183		5,150		5,150	5,200	5,300	5,400
01	Engineering Stamped Drawings for EFBP Kitchen Design								
02	Engineering Services for Grants or Unknown Small Projects			5,150		5,150	5,200	5,300	5,400
03	Various Park Item	3,183							
04	Fort Granger Bridge Design								
05	Renovation of Employee Breakroom and Maintenance Facility Extension								
06	Jim Warren Park Soil & Trash Container Bin Design(s)								
07	Engineering Drawings for Effluent Water to JWP Athletic Fields								
08	Redesign of Football Concession Stand at JWP Phase 5								
09	Design of Pavilions at Pinkerton & JWP								
*	Amount missing from detail								
+	CONSULTANT SERVICES	16,497		15,450		15,450	15,000	15,000	15,000
01	City Cemeteries Maintenance & Preservation Plan			15,450		15,450	15,000	15,000	15,000
02	Survey of Property or Various Projects	16,497					15,000	15,000	15,000
*	Amount missing from detail								
+	OTHER CONTRACTUAL SERVICES	495		23,820		14,040	29,460	31,140	32,820
01	Cell Phone Tour Yearly Fee			740		740	760	780	790
02	Parking Management Company for All Special Events			13,080		13,300	13,700	14,110	14,530
03	Wildlife Removal			10,000			5,000	5,000	5,000
04	Historic Cemetery Contract Work for Stone Restoration	495					5,000	6,000	7,000
05	Harlinsdale Farm: Equine Contracts						5,000	5,250	5,500
*	Amount missing from detail								
=	TOTAL CONTRACTUAL SERVICES	20,386		44,420		79,640	49,660	76,440	78,220
+	VEHICLE REPAIR & MAINTENANCE SERVICES			14,200	12,895	20,300	17,900	18,875	19,565
1	Administration	22,715				300	300	310	320
2	Athletics Division					2,700	2,780	2,860	2,945
3	Facilities/Maintenance Division					4,000	4,120	4,245	4,370
4	Grounds Division					2,700	3,700	3,810	3,925
5	Landscaping Division					3,000	4,500	4,635	4,775

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
6	Programming Division					2,000	500	515	530
7	Urban Forestry					5,600	2,000	2,500	2,700
*	Amount missing from detail	22,715		14,200	12,895				
+ 82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	13,349		17,510	9,582	25,865	27,075	27,890	28,725
1	Administration					300	310	320	330
2	Athletics Division					5,500	6,000	6,180	6,365
3	Facilities/Maintenance Division					11,855	12,000	12,360	12,730
4	Grounds Division					5,500	5,665	5,835	6,010
5	Landscaping Division					500	600	620	640
6	Programming Division					1,000	1,000	1,030	1,060
7	Urban Forestry Division					1,210	1,500	1,545	1,590
*	Amount missing from detail	13,349		17,510	9,582				
+ 82640	PAVING & REPAIR SERVICES	1,500		5,000		5,000	19,750	13,910	12,070
1	Landscaping Division: EFBP-Concrete Repairs on existing trail						14,500	8,500	6,500
2	Facilities/Maintenance Division					5,000	5,250	5,410	5,570
*	Amount missing from detail	1,500		5,000					
+ 82643	SIGN MAINTENANCE SERVICES	4,637		7,400		7,400	10,030	9,800	10,220
01	Facilities Division: Signage for Entire Parks System			5,000		5,000	3,500	3,700	3,900
02	New Event Banners			900		900	930	960	990
03	Cellular Phone Signage			500		500	500	500	500
04	Park Signage Replacements or New			500		500	600	700	800
05	Urban Forestry Signage			500		500	500	500	500
06	Various	4,637							
7	2017 Harlinsdale Farm Signage						1,000	350	350
8	Athletic Division: Replacement Signage for Fields						3,000	3,090	3,180
*	Amount missing from detail								
+ 82650	PARK & FIELD MAINTENANCE SERVICES	37,945		15,450	4,286	28,000	30,000	30,000	35,000
03	Various Park Items	37,945		15,450		28,000			
2	FY 17 Field renovation of Phase II - 4 Quad at JWP						30,000		
3	FY 18 Field renovation of Liberty Park Field 1							30,000	
4	FY 19 Field renovation of Liberty Park Field 2 & 3								35,000
*	Amount missing from detail				4,286				
+ 82655	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES	6,421		12,000	4,730	22,955	16,180	14,605	15,045
02	Yearly Electrical Service for all Sports Lighting			1,500		7,955	8,000	8,240	8,490
04	Various Maintenance Electrical Projects	6,421		6,000		15,000	6,180	6,365	6,555
05	Fort Granger Electrical (New Parking Area/Signage)								
06	Eastern Flank Event Facility Outdoor Venue						2,000		
07	Bicentennial Park Event Outdoor Venue								
08	Installations of electrical at Maintenance Shop for Forestry Truck			4,500					
*	Amount missing from detail				4,730				
+ 82655	LANDSCAPING SERVICES	647		6,600		6,600	6,600	6,800	7,000
01	Mowing Services for Flood Plain Areas	647		6,600		6,600	6,600	6,800	7,000
*	Amount missing from detail	0							
+ 82655	IRRIGATION SERVICES	10,244		4,245		7,300	5,200	5,360	5,525
1	Athletics Division					4,300	4,500	4,635	4,775
2	Landscaping Division						200	210	220
3	Harlinsdale Arena & Events Space					3,000	500	515	530
*	Amount missing from detail	10,244		4,245					
+ 82655	GROUNDS MAINTENANCE SERVICES			3,621	244	3,000	8,680	8,940	9,210
01	Harlinsdale Main Entrance Road Resurfacing Repairs								
02	Liberty Park Complex Handrail Painting								
03	Facilities/Maintenance Division			3,090		3,000	3,180	3,275	3,375
04	Grounds Division			531			5,500	5,665	5,835
*	Amount missing from detail				244				
+ 82655	TREE SERVICES	6,095		10,000		6,000	10,000	10,000	10,000
1	Urban Forestry Division					6,000	10,000	10,000	10,000
*	Amount missing from detail	6,095		10,000					
+ 82660	BUILDING REPAIR & MAINTENANCE SERVICES	89,238		40,080		42,145	60,515	62,030	63,895
01	Roof Replacement for Aspen Grove								
02	Facilities/Maintenance Division			21,630		21,630	22,280	22,950	23,640
03	Pest Control Services for All Park Facilities			7,430		7,430	17,650	17,880	18,420

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
04	Various	89,238							
05	FY 17, 18, 19 Roof Repairs and Exterior of Existing Facilities			3,000		3,000	7,400	7,620	7,850
06	Jim Warren Park Concession Stand Flooring Installation								
07	Athletics/Programming Division(s)						2,500	2,575	2,650
08	C canoe Areas						1,000	1,030	1,060
09	Hartinsdale Facilities						4,000	4,120	4,245
10	Cintas for Flooring Rugs			2,500		4,565			
11	ADT Security Monitoring			5,520		5,520	5,685	5,855	6,030
*	Amount missing from detail								
+	OTHER REPAIR & MAINTENANCE SERVICES	2,337		2,000	6,886	8,500	8,755	9,020	9,290
1	Athletics Division					1,000	1,030	1,060	1,090
2	Facilities/Maintenance Division					7,500	7,725	7,960	8,200
*	Amount missing from detail	2,337		2,000	6,886				
=	TOTAL REPAIR & MAINTENANCE SERVICES	195,128		138,106	38,623	183,065	220,685	217,230	225,545
+	EMPLOYEE RECOGNITION/RECEPTIONS			2,185		2,185	2,275	2,365	2,455
1	Administration	40			30	585	1,015	1,045	1,075
2	Athletics Division					300	310	320	330
3	Facilities/Maintenance Division					200	210	220	230
4	Grounds Division					100	110	120	130
5	Landscaping Division					200	210	220	230
6	Programming Division					100	110	120	130
7	Urban Forestry Division					700	310	320	330
*	Amount missing from detail	40		2,185	30				
+	TRAINING, OUTSIDE	5,087		9,780	95	9,780	11,535	11,880	12,225
1	Administration					500	515	530	540
2	Athletics Division					1,085	1,200	1,235	1,270
3	Facilities Division					4,500	4,635	4,775	4,920
4	Grounds Division					1,095	1,855	1,910	1,965
5	Landscaping Division					800	1,300	1,340	1,380
6	Programming Division					800	1,000	1,030	1,060
7	Urban Forestry Division					1,000	1,030	1,060	1,090
*	Amount missing from detail	5,087		9,780	95				
+	TRAINING, IN-HOUSE	611		7,300	7,305	7,300	9,000	9,270	9,545
01	Administration					800	825	850	875
02	Athletics Division			7,300		1,500	1,700	1,750	1,800
3	Facilities/Maintenance Division	611				1,500	1,545	1,590	1,640
4	Grounds Division					1,000	1,500	1,545	1,590
5	Landscaping Division					500	900	930	960
6	Programming Division					1,000	1,500	1,545	1,590
7	Urban Forestry Division					1,000	1,030	1,060	1,090
*	Amount missing from detail				7,305				
=	TOTAL EMPLOYEE PROGRAMS	5,738		19,265	7,430	19,265	22,810	23,515	24,225
+	REGISTRATIONS			16,025	3,952	16,025	16,380	16,865	17,365
01	Tennessee Recreation & Parks Association			950					
02	OSHA Training			1,800					
03	Irrigation Certifications; Pesticide/Herbicides Certifications			2,500					
04	Arborist Certification			1,300					
05	Sports Turf Management Association			975					
06	Historic Properties Management School			1,150					
07	NPWA (Public Works Conference	7,120		2,600					
08	NRPA - Special Event Mgmt School			700					
09	TTGA - TN Turf Grass Association			500					
10	Professional Grounds Management Association			1,900					
11	National Recreation & Parks Association Conference			1,350					
12	Various			300					
13	Administration					600	630	650	670
14	Athletics Division					5,500	6,000	6,180	6,365
15	Facilities/Maintenance Division					3,200	3,295	3,390	3,490
16	Grounds Division					1,500	350	360	370

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
17	Landscaping Division					1,500	1,605	1,650	1,700
18	Programming Division					2,200	2,500	2,575	2,650
19	Urban Forestry Division				3,952	1,525	2,000	2,060	2,120
*	Amount missing from detail								
+	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	946		1,485	616	1,585	1,670	1,755	1,820
1	Administration					100	100	120	130
2	Athletics Division					200	210	220	230
3	Facilities/Maintenance Division					300	310	320	330
4	Grounds Division					100	100	120	130
5	Landscaping Division					200	190	195	200
6	Programming Division					285	350	360	370
7	Urban Forestry Division					400	410	420	430
*	Amount missing from detail	946		1,485	616				
+	AIR TRAVEL	1,793		4,290	2,356	2,500	5,300	5,860	6,045
01	National Recreation & Parks Event School			800					
02	American Public Works Association			1,750					
03	Sport Turf Management Association			650					
04	International Society of Arboriculture			610					
05	Historic Properties Management School	1,793		480					
10	Landscaping Division					500	800	825	850
11	Programming Division						800	825	850
12	Urban Forestry Division					600	800	825	850
6	Administration						500	515	530
7	Athletics Division					700	700	720	740
8	Facilities/Maintenance Division					700	1,700	1,750	1,800
9	Grounds Division							400	425
*	Amount missing from detail				2,356				
+	LODGING	7,733		10,750	5,226	8,650	13,555	14,050	14,555
1	Administration					100	200	300	400
2	Athletics Division					2,815	3,000	3,090	3,180
3	Facilities/Maintenance Division					2,500	2,575	2,650	2,730
4	Grounds Division					345	355	365	375
5	Landscaping Division					690	2,625	2,700	2,780
6	Programming Division					700	2,800	2,885	2,970
7	Urban Forestry Division					1,500	2,000	2,060	2,120
*	Amount missing from detail	7,733		10,750	5,226				
+	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,033		2,880	1,170	2,955	4,115	4,265	4,410
1	Administration					75	100	125	135
2	Athletics Division					1,000	1,200	1,240	1,280
3	Facilities/Maintenance Division					500	515	530	545
4	Grounds Division					300	200	210	220
5	Landscaping Division					400	1,100	1,130	1,170
6	Programming Division					350	500	515	530
7	Urban Forestry Division					330	500	515	530
*	Amount missing from detail	1,033		2,880	1,170				
+	OTHER TRAVEL EXPENSES	203		515	213	515	895	920	955
1	Administration						20	25	30
2	Athletic Division						100	100	105
3	Facilities/Maintenance Division					300	310	320	325
4	Grounds Division						50	55	60
5	Landscaping Division						100	100	105
6	Programming Division						100	100	105
7	Urban Forestry Division					215	215	220	225
*	Amount missing from detail	203		515	213				
=	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	18,828		35,945	13,533	32,230	41,915	43,715	45,150
+	OFFICE SUPPLIES	3,954		8,900	2,310	8,600	8,945	9,215	9,490
1	Administration					6,140	6,325	6,515	6,710
2	Facilities/Maintenance Division					300	310	320	330
3	Programming Division					1,860	2,000	2,060	2,120

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
4	Urban Forestry Division					300	310	320	330
*	Amount missing from detail	3,954		8,900	2,310				
+ 83120	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)	158		2,060	2,546	2,060	2,350	2,325	2,400
1	Administration					1,560	1,600	1,650	1,700
2	Athletics Division					150	50	50	50
3	Facilities/Maintenance Division						100	100	100
4	Grounds Division						100	100	100
5	Landscaping Division					200	200	100	100
6	Programming Division					150	250	275	300
7	Urban Forestry Division						50	50	50
*	Amount missing from detail	158		2,060	2,546				
83130	EMPLOYEE BENEVOLENCE ITEMS			160		100	160	160	160
+ 83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	5,853		4,010	3,944	4,010	5,400	5,715	6,010
1	Administration					1,650	1,700	1,750	1,800
2	Athletics Division					600	800	825	830
3	Facilities/Maintenance Division					400	420	430	440
4	Grounds Division					150	200	210	220
5	Landscaping Division					100	150	160	170
6	Programming Division					1,000	2,000	2,200	2,400
7	Urban Forestry Division					110	130	140	150
*	Amount missing from detail	5,853		4,010	3,944				
= XOF5	TOTAL OFFICE SUPPLIES	9,965		15,130	8,800	14,770	16,855	17,415	18,060
+ 83210	TRAINING SUPPLIES	154		1,060	327	1,060	1,215	1,315	1,405
1	Administration					100	100	100	100
2	Athletics Division					300	310	320	330
3	Facilities/Maintenance Division					210	220	230	240
4	Grounds Division					50	75	100	125
5	Landscaping Division					50	150	175	200
6	Programming Division					100	100	120	130
7	Urban Forestry Division					250	260	270	280
*	Amount missing from detail	154		1,060	327				
83230	PARKS SUPPLIES	(14,608)							
+ 83240	MEDICAL SUPPLIES	1,636		2,270	675	2,270	2,340	2,415	2,500
1	Administration					750	770	790	820
2	Athletic Division					300	310	320	330
3	Facilities/Maintenance Division					270	280	290	300
4	Grounds Division					225	230	240	250
5	Landscaping Division					125	130	135	140
6	Programming Division					500	515	530	545
7	Urban Forestry Division					100	105	110	115
*	Amount missing from detail	1,636		2,270	675				
+ 83250	SAFETY SUPPLIES	2,590		5,318	1,170	5,318	5,570	5,740	5,910
1	Administration					50	50	50	50
2	Athletics Division					500	600	620	640
3	Facilities/Maintenance Division					2,268	2,340	2,410	2,480
4	Grounds Division					800	825	850	875
5	Landscaping Division					600	620	640	660
6	Programming Division					600	620	640	660
7	Urban Forestry Division					500	515	530	545
*	Amount missing from detail	2,590		5,318	1,170				
+ 83260	UNIFORMS PURCHASED	17,106		26,908	8,043	26,910	29,275	30,390	31,530
01	Existing Contract will end, budgeting \$500 per FT employee; \$200 per Seasonal Em			19,950					
02	T-Shirts for Special Events: 4th of July, Family Day, Etc....High Visible			1,850					
03	Various			5,108	8,043				
10	Urban Forestry Division					1,500	1,800	2,100	2,400
4	Administration					250	250	250	250
5	Athletics Division					4,800	5,500	5,665	5,835
6	Facilities/Maintenance Division					12,160	12,525	12,900	13,290
7	Grounds Division					3,700	3,700	3,810	3,925

Account	Label		Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
8	Landscaping Division						2,000	2,000	2,060	2,120
9	Programming Division						2,500	3,500	3,605	3,710
*	Amount missing from detail									
+ 83270	CONSUMABLE TOOLS		3,582		4,460	1,493	4,460	4,390	4,590	4,795
1	Administration						200	150	175	200
2	Athletics Division						760	800	810	820
3	Facilities/Maintenance Division						1,800	1,890	1,985	2,085
4	Grounds Division						600	650	675	700
5	Landscaping Division						200	500	525	550
6	Programming Division						350	200	210	220
7	Urban Forestry Division						550	200	210	220
*	Amount missing from detail		3,582		4,460	1,493				
+ 83290	SOLID WASTE CONTAINERS				2,000		4,000	4,000	6,300	6,600
1	Facilities/Maintenance Division						2,000	2,000	2,100	2,200
2	Hatfinsdale Farm Park						2,000	2,000	2,100	2,200
3	Bicentennial Park								2,100	2,200
*	Amount missing from detail				2,000					
+ 83299	OTHER OPERATING SUPPLIES		46,846		44,500	22,455	44,500	64,670	67,905	71,290
01	Decreased line and moved to specific lines items operated by the park div's									
02	Various		46,846		44,500	16,716	4,500	4,500	4,725	4,960
10	Programming Division						3,400	3,570	3,750	3,940
11	Urban Forestry Division							12,000	12,600	13,230
12	Archiving/Records Mgmt w/ Old Construction Plans & Documents							3,500	3,675	3,860
3	FY 17, 18, 19 Hatfinsdale Farm Operations						1,500	1,500	1,575	1,650
4	Carrier's Hill Park & Bicentennial Park Operations						3,500	4,000	4,200	4,400
5	Administration						30,000	31,500	33,075	34,730
6	Athletics Division						600	600	630	660
7	Facilities/Maintenance Division						1,000	1,000	1,050	1,100
8	Grounds Division									
9	Landscaping Division									
*	Amount missing from detail					5,739				
= XOPS	TOTAL OPERATING SUPPLIES		57,306		86,516	34,163	88,518	111,460	118,655	124,030
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		58,777	41,065	54,900	20,764	39,000	28,119	41,375	42,620
= XFUEL	TOTAL FUEL & MILEAGE		58,777	41,065	54,900	20,764	39,000	28,119	41,375	42,620
+ 83515	FURNITURE, FIXTURES (<\$25,000)		16,160		7,200		7,200	7,500	8,000	8,500
01	New Office Furniture for Administration Offices Due to Adm'l Personnel				7,200		7,200	7,500	8,000	8,500
02	Various		16,160							
*	Amount missing from detail									
+ 83530	VEHICLES (<\$25,000)		23,232			10,000	10,805	10,000	10,000	10,000
01	4x4 ATV for special events, trail maintenance & disc golf course maintenance \$8K									
02	Turf Athletic ATV Vehicle									
03	2015 Replacement Golf Cart in Existing Fleet for Dept						10,805			
04	Replacement Vehicle									
05	Cargo Van for Maintenance Division									
06	Cargo Van for Grounds Division (move to lease)									
07	Cargo Van for Programming Division									
08	Cargo Van for Facilities Division (move to lease in 2015)									
09	Various		23,232			10,000				
10	FY 17 Add Golf Cart to Athletics Division									
12	FY 18 & 19 Replacement Golf Cart w/in the Fleet							10,000	10,000	10,000
*	Amount missing from detail									
+ 83535	MACHINERY & EQUIPMENT (<\$25,000)		166,950		56,900	21,768	34,550	63,244	60,000	60,000
01	Various Tools for Facilities & Maintenance Division				3,000	21,768	3,000	2,000	3,700	3,900
02	City Arborist: Resistograph for Tree Inspections									
03	Athletics & Landscaping: Lily Spreader for Turf Areas									
04	Landscaping 12' bush hog mower									
05	60" Zero turn Mowers (move to lease in 2015)									
06	36" Walk Behind Mowers (move to lease in 2015)									
08	Land Planer for Dragging @ Hatfinsdale Farm									

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
	09	Grounds/Landscaping: String Trimmers (Yearly Replacements)			1,200		1,200	1,000	1,200	1,200
	10	Playground Equipment: Swing Set at Pinkerton Park								
	11	Various Equipment for Landscaping Division								
	12	Cargo Used Trailer to Store & Haul Special Event Equipment								
	13	Athletic: Infield Drag for Replacement of 1 of 3							14,560	
	14	Table Lift for Zero Turn Mowers - Routine Daily Maintenance								
	15	Line Item 15	166,950							
	16	Program Div.: Generator, Cable Bumpers, Cooling Mister & Message Signs			12,000		12,000		2,500	2,500
	17	Facility/Maint Div: Traffic Counter, Playground Climber, Barricades, Solar Recyl			22,350					
	19	Athletic Div: Turbo Vacuum								
	20	2017 Athletics Sprayer for Toro Workman						15,000		
	21	Landscaping: 15' Finishing Mower (move to lease in 2015)						10,000		
	22	2017 Athletics Zero Turn Mower Replacement								
	23	2016 - Carter's Hill Request (PER)			18,350		18,350	700		
	24	2017 Athletics Replacement Edger								
	25	2018 Athletics: Sod Cutter Replacement							5,000	
	26	2017 Athletics Spreader Replacement						6,000		
	27	2017 Grounds/Landscaping: Replace 60" zero turn mower						10,394		
	28	2017 Grounds/Landscaping: Replacement of Backpack Blower, Polesaw & Chainsaw						1,800		
	29	2018 Grounds/Landscaping: Tree Chipper							15,330	
	30	Urban Forestry: Chainsaw(s) Replacement						3,000		
	31	2017: Grounds: Replacement of Permgreen Triumph stand spreader/sprayer						10,000		
	32	2017 Grounds: Edger, Push Master, Push Mower & Blade Balancer						3,350		
	33	FY 18 & 19 Replacement or New Equipment							17,710	52,400
	*	Amount missing from detail								
	+	COMPUTER HARDWARE (<\$25,000)	10,961		47,600	29,728	49,270	24,454	12,625	14,760
	01	Facilities & Landscaping Division to Purchase 1 Radio Each.								
	02	Athletics Foreman & Arborist Replacement Computer(s)								
	03	Administration 1 replacement computer								
	04	Landscaping: 1 replacement computer								
	05	Landscaping: 1 new Radio								
	06	Lenovo Thinkpad & Docking Station for Parks Conference Room								
	07	Smart phone replacement								
	08	Tablet for Playground Field Inspections								
	09	Lenovo Thinkpad & Docking Station for Facilities Supt								
	10	800 MHZ batteries								
	11	Camera Purchase for JWP Phase 2 Project								
	12	Replacement Computer's			25,000	29,670	29,670			
	13	Replacement Radio's (Handheld & Mobile)			16,000		16,000	9,900	10,000	12,000
	14	Onbase Scanner	10,961		3,000					
	15	Replacement TV for Parks Conference Room			3,200		3,200			
	16	Keyboard Replacement(s)			400		400	115		
	17	Administration								
	18	Athletic Division								
	19	Facilities/Maintenance Division						3,796		
	20	Grounds Division						3,796		
	21	Landscaping Division								
	22	Programming Division						2,041		
	23	Urban Forestry Division						1,996		
	24	Replacement of battery backups						130		
	25	Spare SD Cards						180		
	26	Replacement of Motorola Batteries for Radios with Lithium Batteries						2,500	2,625	2,760
	*	Amount missing from detail				58				
	+	COMPUTER SOFTWARE (<\$25,000)			11,600	154	8,768	7,255	9,060	10,270
	01	Recreation Scheduling & Permitting Software (move to lease)			10,000	154	7,000	7,000	7,000	10,000
	02	Acrobat Version 11 Replacement			1,600		1,600		1,800	
	3	Landscaping Division: Irrigation Controller Software Program					168	255	260	270
	*	Amount missing from detail								
	=	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	217,303		123,300	61,650	110,593	112,453	99,685	103,530
	+	VEHICLE PARTS & SUPPLIES	1,809		10,400	534	10,400	13,525	14,180	14,865

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
1	Administration					100	250	275	300
2	Athletics Division					1,600	1,800	1,855	1,910
3	Facilities/Maintenance Division					4,000	4,200	4,410	4,630
4	Grounds Division					1,500	2,700	2,835	2,980
5	Landscaping Division					500	1,100	1,155	1,210
6	Programming Division					200	850	890	935
7	Urban Forestry Division					2,500	2,625	2,760	2,900
*	Amount missing from detail				534				
+	EQUIPMENT PARTS & SUPPLIES	1,809		10,400		23,650	25,895	27,190	28,510
1	Administration	13,415		16,840		1,200	1,220	1,240	1,250
2	Athletics Division			16,840		3,000	4,000	4,200	4,400
3	Facilities/Maintenance Division					5,500	3,200	3,400	3,600
4	Grounds Division					9,500	10,000	10,500	11,025
5	Landscaping Division					700	5,950	6,250	6,560
6	Programming Division					250	1,000	1,050	1,100
7	Urban Forestry Division					3,500	525	550	575
*	Amount missing from detail	13,415							
+	STREETLIGHT PARTS & SUPPLIES	6,307		6,800	2,940	6,800	7,140	7,500	7,875
1	Facilities/Maintenance Division					6,800	7,140	7,500	7,875
*	Amount missing from detail	6,307		6,800	2,940				
+	SIGN SUPPLIES	4,147		4,030	3,079	4,530	4,805	5,085	5,370
1	Athletics Division					1,100	1,200	1,300	1,400
2	Facilities/Maintenance Division					930	980	1,030	1,080
3	Programming Division					2,000	2,100	2,205	2,315
4	Urban Forestry Division					500	525	550	575
*	Amount missing from detail	4,147		4,030	3,079				
83649	FIBER OPTIC SUPPLIES				6,930	7,000			
+	PARK & FIELD MAINTENANCE SUPPLIES	81,387		70,000	20,519	70,000	88,000	92,400	97,020
1	Athletics Division					70,000	80,000	84,000	88,200
2	Facilities/Maintenance Division						5,000	5,250	5,510
3	Grounds Division								
4	Landscaping Division						3,000	3,150	3,310
5	Programming Division								
6	Urban Forestry Division								
*	Amount missing from detail	81,387		70,000	20,519				
+	PARK & FIELD ELECTRICAL SUPPLIES	6,953		8,760	8,545	9,960	14,030	14,710	15,430
1	Athletics Division					760	780	800	820
2	Facilities/Maintenance Division					6,000	9,000	9,450	9,925
3	Landscaping Division					2,000	3,000	3,150	3,310
4	Urban Forestry Division					1,200	1,250	1,310	1,375
*	Amount missing from detail	6,953		8,760	8,545				
+	LANDSCAPING SUPPLIES	37,510		57,550	27,603	59,550	79,105	82,925	86,960
01	Cemetery Supplies			5,600		5,600	5,600	6,000	6,200
02	Landscaping Supplies			39,950	16,755	39,950	58,825	61,770	64,860
03	Hairinsdale MultipurposeArena	37,510		5,000		5,000	5,150	5,305	5,570
04	Carter's Hill Park			7,000		7,000	7,430	7,650	8,030
5	Programming Division					2,000	2,100	2,200	2,300
*	Amount missing from detail				10,848				
+	IRRIGATION SUPPLIES			8,300	9,116	23,000	20,700	21,490	22,340
01	New Park Areas (Unforeseen Needs)			2,500		2,500	2,500		
02	Replacement Irrigation			5,800	9,116	12,000			
3	Athletics Division					7,700	8,500	11,330	11,700
5	Landscaping Division					600	8,400	8,820	9,260
6	Urban Forestry Division					200	200	210	220
7	Grounds Division						1,100	1,130	1,160
*	Amount missing from detail								
+	GROUND'S MAINTENANCE SUPPLIES			2,300	4,787	5,200	5,460	5,730	6,015
1	Facilities/Maintenance Division					5,200	5,460	5,730	6,015
*	Amount missing from detail			2,300	4,787				
+	TREE SUPPLIES	177		6,200	660	6,200	6,510	6,835	7,175
1	Urban Forestry Division					6,200	6,510	6,835	7,175

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
* 83656	Amount missing from detail	177		6,200	660				
+ 83656	GRAFFITI REMOVAL SUPPLIES			200		200	200	200	200
1	Facilities/Maintenance Division			200		200	200	200	200
*	Amount missing from detail			200					
+ 83660	BUILDING MAINTENANCE SUPPLIES	38,950		65,760	23,239	67,260	71,900	71,070	73,200
01	General building maintenance supplies	38,950		49,960	16,266	49,960			
02	Hatfinsdale Farm Facilities Repairs			10,300		10,300			
03	Eastern Flank Restrooms			5,500		5,500			
4	Athletics Division						1,000	1,030	1,060
5	Facilities/Maintenance Division						68,000	70,040	72,140
6	Programming Division					1,500	1,500		
7	Landscaping Division						1,400		
*	Amount missing from detail				6,973				
+ 83690	DOG PARK SUPPLIES			1,500		1,500	1,545	1,590	1,640
1	Facilities/Maintenance Division					1,500	1,545	1,590	1,640
*	Amount missing from detail			1,500					
+ 83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	608		2,612		2,490	2,660	2,750	2,840
1	Administration			2,612					
2	Athletics Division					1,000	1,000	1,030	1,060
3	Facilities/Maintenance Division					750	770	790	810
4	Grounds Division					140	140	150	160
5	Landscaping Division						150	160	170
6	Programming Division					300	300	310	320
7	Urban Forestry Division					300	300	310	320
*	Amount missing from detail	608							
= XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	191,263		261,252	107,952	297,740	341,475	353,655	369,440
84620	TREE BANK COSTS	16,638	40,465	156,049	11,118		75,000		
+ 84950	GRANT PROGRAMS	5,000		1,679,200	58,300	30,769	178,078	90,000	100,000
02	Various	5,000		10,000	58,300		10,000	20,000	
03	Safe Routes to School			88,403					
04	Recreational Trails Program Grant Cycle			110,000					
05	State Historical Preservation Office: Grant Cycle			25,000		30,769	109,078	25,000	
06	TAEF Grant			18,000			19,000	20,000	
07	Preservation Grants			25,000			25,000	25,000	
08	Local Parks & Recreation Fund or Land & Water Conservation FundGrant								100,000
09	Cemetery Grant						15,000		
11	Civil War Trust for Eley Tract			99,610					
12	Franklin's Charge for Lovell Tract			1,303,187					
*	Amount missing from detail								
= XOP	TOTAL OPERATIONAL UNITS	21,638	40,465	1,835,249	69,418	30,769	253,078	90,000	100,000
85110	PROPERTY INSURANCE	16,551	18,519	18,606	22,233	26,000	19,536	20,512	21,538
85110	FRAUD INSURANCE								
85117	INLAND MARINE INSURANCE	2,711	2,321	2,573			2,702	2,783	2,866
85118	AUTO PHYSICAL DAMAGE	1,528	1,157	1,320	1,005	1,320	1,386	1,427	1,469
+ 85119	LIABILITY INSURANCE	21,471		17,385	21,983	25,000	25,750	26,520	27,315
1	Programming Division: Increase Due to having for all public evnets					25,000	25,750	26,520	27,315
*	Amount missing from detail	21,471		17,385	21,983				
85116	E&O LIABILITY INSURANCE	2,520	3,002						
85116	VEHICLE LIABILITY INSURANCE	5,525	7,458	7,545	6,913	7,545	7,922	8,159	8,405
85116	UMBRELLA LIABILITY			2,333	2,211	2,500	2,500	2,575	2,650
85120	PROPERTY DAMAGE COSTS	(11,425)	9,360			11,000			
85120	LIABILITY CLAIMS/DEDUCTIBLES		6,667			8,500			
= XPL	TOTAL PROPERTY & LIABILITY COSTS	38,881	48,484	49,762	54,345	81,865	59,796	61,976	64,243
85220	PROPERTY TAX-RENTAL PROPERTY								
+ 85240	EQUIPMENT RENTAL & LEAS ES	12,560		25,385	16,322	30,835	32,760	34,145	35,600
01	Park Portable Restrooms			7,835					
02	Programming: Rental of Restrooms, Terts, Special Event Materials			7,500					
03	Maintenance: Rental Equipment for Various Projects			4,200					

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
04	Landscaping and Grounds: Rental of Specific Equipment			2,500					
05	Athletics: Rental of Equipment for Field Maintenance			3,000					
06	Arborist: Rental for Tree Work City Wide			350					
07	Various				12,238				
10	Grounds Division	12,560					1,545	1,590	1,640
11	Landscaping Division						600	640	650
12	Programming Division: 5% increase annually due to vendor increases						18,450	21,000	22,050
13	Urban Forestry Division						300	320	340
8	Athletics Division						3,985	4,230	4,360
9	Facilities/Maintenance Division						6,000	6,365	6,560
*	Amount missing from detail				4,084				
85250	STORAGE RENTAL								
85260	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)								
=	XRENT	160							
	TOTAL RENTALS	12,720		25,735	16,322	31,185	33,120	34,515	35,980
+	85310								
01	PERMITS	334		740	1,846	2,800	3,000	3,100	3,200
*	Programming: Increase in BMI Recording/Lyrics Permitting Fee	334		740	1,846	2,800	3,000	3,100	3,200
	Amount missing from detail								
85340	RECORDING & FILING FEES								
=	XPERM	334		740	1,846	2,800	3,000	3,100	3,200
85530	E-COMMERCE FEES								
=	XFLF				142	150	160	170	180
	TOTAL FINANCIAL FEES				142	150	160	170	180
+	86600								
01	LEASE/LOAN PRINCIPAL	22,743		188,614	97,081	188,614	159,490	99,986	30,833
02	US Bank Sch 2 - Chipper	22,743		22,637		22,637			
02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250			21,766		21,766	21,958		
03	2014 - Director: Replacement Vehicle								
04	2015 - Cargo Van for Grounds Division (\$19,020)								
05	2015 - Cargo Van for Facilities Division (\$19,020)								
06	2015 - Landscaping: 15' Finishing Mower (\$15,000)								
07	2015 - 60" Zero turn Mowers (\$10,000)								
08	2015 - 36" Walk Behind Mowers (\$16,000)								
09	2015 - Recreation Scheduling & Permitting Software (\$24,500)								
10	2015 - Landscape Truck - Enclosed (\$68,000)								
11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)			22,492	67,171	22,492	22,840	11,508	
12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)			10,495		10,495	10,658	5,370	
13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors (\$70,000)			19,846		19,846	20,153	10,154	
14	2016 - Equipment for Harlinsdale (PER)			23,154		23,154	23,512	11,846	
15	2016 - Equipment for Mowing - Carters Hill/Trails Etc. (PER)			47,657		47,657	43,887	44,424	22,415
16	2016 - Vehicle for Facilities Worker (PER)			12,233		12,233	8,200	8,300	4,188
*	Amount missing from detail			8,334		8,334	8,282	8,384	4,230
+	86700				29,910				
	LEASE/LOAN INTEREST	1,013		4,724	2,453	4,542	2,824	1,142	189
01	US Bank Sch 2 - Chipper	1,013		182					
02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250			356		356	119		
03	2014 - Director: Replacement Vehicle								
04	2015 - Cargo Van for Grounds Division (\$19,020)								
05	2015 - Cargo Van for Facilities Division (\$19,020)								
06	2015 - Landscaping 15' Finishing Mower (\$15,000)								
07	2015 - 60" Zero turn Mowers (\$10,000)								
08	2015 - 36" Walk Behind Mowers (\$16,000)								
09	2015 - Recreation Scheduling & Permitting Software (\$24,500)								
10	2015 - Landscape Truck - Enclosed (\$68,000)								
11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)			546	1,341	546	305	61	
12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)			255		255	143	29	
13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors (\$70,000)			482		482	269	54	
14	2016 - Equipment for Harlinsdale (PER)			562		562	314	63	
15	2016 - Equipment for Mowing - Carters Hill/Trails Etc. (PER)			1,635		1,635	1,217	680	137
16	2016 - Vehicle for Facilities Worker (PER)			420		420	227	127	26
*	Amount missing from detail			286		286	230	128	26
					1,112				

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
XDSV	TOTAL DEBT SERVICE	23,756		193,338	99,534	193,156	162,314	101,128	31,022
XOP	TOTAL OPERATIONS	1,133,723	325,361	3,199,469	668,415	1,508,033	1,762,140	1,610,644	1,594,480
	Capital								
+									
89310	PARKS & RECREATION FACILITIES								
03	Playground Installation	62,338		26,000		26,000			
07	City Cemeteries Restoration Project								
08	Replacement of Chainlink Fencing for Cowboy Fields								
09									
10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort								
11	Jim Warren Park Asphalt Resurfacing								
12	Aspen Grove Park Asphalt Resurfacing								
13	Fieldstone Park Asphalt Resurfacing	62,338							
14	Dog Park Relocation Project for Harlinsdale Farm			26,000		26,000			
15	Skewak Extension: Hwy 96 East bridge to Pinkerton Park trail								
16	Artificial Baseball Turf for two new batting cages at Liberty Park								
17	Rubberized Safety Surfacing for JWP Phase 4 Playground								
18	Rubberized Safety Surfacing for Del Rio Park Playground								
*	Amount missing from detail								
=	TOTAL IMPROVEMENTS	62,338		26,000		26,000			
89460	SIDEWALKS	29,255	26,470		13,491				
=	TOTAL INFRASTRUCTURE	29,255	26,470		13,491				
+	VEHICLES (>\$25,000)								
01	Landscape Truck - Enclosed (move to lease)								
03	F-350 with a utility bed								
04	Replacement Vehicle: Small Facilities Truck or Green Vehicle (electric)								
05	SUV for Recreation Superintendent								
07	Various								
08	Director: Replacement vehicle (\$25,259 to lease)								
09	Airportist: 3500 4 x 4: Landscaping & Tree Crews (move to lease)								
10	Forestry Bucket Truck								
11	Athletics: 3500 4 x 4: Replacement Vehicle for '99 Ford F250 (\$40,000 to lease)								
*	Amount missing from detail								
=	TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	TOTAL CAPITAL	91,593	26,470	26,000	13,491	26,000			
=	TOTAL EXPENDITURES	3,082,033	2,262,133	5,617,413	1,797,901	3,617,424	4,235,815	4,228,291	4,347,510



City of Franklin, Tennessee

FY 2017 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Parks						
1	Parks Programming Specialist - Full Time	\$ 39,414	\$ 11,824	\$ 37,461	\$ 88,699	\$ -
2	Parks Programming Specialist - Part-Time	\$ 26,119	\$ -	\$ 5,844	\$ 31,963	\$ -
3	Parks Programming Specialist - Seasonal	\$ 26,647	\$ -	\$ 6,790	\$ 33,437	\$ -
4	Administrative Assistant	\$ 38,069	\$ 11,421	\$ 3,293	\$ 52,783	\$ -
5	SUV Vehicle	\$ -	\$ -	\$ 31,138	\$ 31,138	\$ -
6	Heavy Duty Truck	\$ -	\$ -	\$ 46,500	\$ 46,500	\$ -
7	Eastern Flank Furnishings	\$ -	\$ -	\$ 38,100	\$ 38,100	\$ -
8	Bobcat	\$ -	\$ -	\$ 54,950	\$ 54,950	\$ -
9	Forklift	\$ -	\$ -	\$ 24,311	\$ 24,311	\$ -
10	Harlinsdale Farm Park Gate Closures	\$ -	\$ -	\$ 56,863	\$ 56,863	\$ -
11	Fleming Parking Lot Lighting	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ -
12	FSSD & COF Property Master Plan	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -
Total		\$ 130,249	\$ 23,245	\$ 380,250	\$ 533,744	\$ -
		<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>	<u>Total</u>	
Total Requests		\$ 130,249	\$ 23,245	\$ 380,250	\$ 533,744	\$ -

(+/- 3.75 FTE)

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **1** of **12**

Department: **44700 PARKS**
 Division: **Programming**
 Title: **Parks Programming Specialist- Full Time**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
81110 REGULAR PAY		\$38,069	\$38,069
81120 OVERTIME PAY		\$1,345.23	\$1,345
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$11,824	\$11,824
Expenses			
83540 COMPUTER HARDWARE (<\$25,000)	\$1,850		\$1,850
82451 800 MHZ ACCESS LINE SERVICE	\$3,200		\$3,200
82450 TELEPHONE SERVICE		\$1,068	\$1,068
82790 TRAINING, IN-HOUSE		\$200	\$200
83250 SAFETY SUPPLIES		\$48	\$48
83260 UNIFORMS PURCHASED	\$328	\$500	\$828
83100 OFFICE SUPPLIES		\$150	\$150
83270 CONSUMABLE TOOLS	\$95		\$95
83510 FURNITURE, FIXTURES (<\$25,000)	\$7,500		\$7,500
83530 MACHINERY & EQUIPMENT (<\$25,000)			\$0
83520 VEHICLES (<\$25,000)	\$22,522		\$22,522
			\$0
TOTAL	\$35,495	\$53,204	\$88,699

PURPOSE / DESCRIPTION OF REQUEST

This request would add an additional full time Programming specialist (Pay Grade D) in the Parks Department. The purpose of this position would be to provide assistance with event coordination, planning, organization, and execution of programming. As the city continues to grow, and the amount of parks and facility use continues to grow, the programs and events at the Eastern Flank Battlefield Park facility have increased significantly. This increase usage brings with it the need to have an additional staff person dedicated events and programming. Existing Parks Program staff are overwhelmed attempting to keep up with current demand. Additional staff is necessary to meet the community expectations of Parks programs and facilities. This person would work night events and weekends during events that staff must be present helping to eliminate overtime for existing personnel in different divisions.

SERVICE IMPLICATION

Failure to approve this position will result in continued strain on Parks Programming division, likely producing reduced ability to rent park facilities which would be a reduction in potential revenue.

2015 Revenue Report:

Facility Rentals/Events: \$39,901.25
 (9 - Athletic Softball Tournaments);
 (75 Event Rentals);
 (82 Pavilion Rentals)

2015 Expense Report:

1,384.5 Hours of Overtime
 \$25,927.70 Overtime Pay for Events Only
 \$8,572.00 Overtime Pay for Athletic Events Only

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **2** of **12**

Department: **44700 PARKS**
 Division: **Programming**
 Title: **Parks Programming Specialist- Part Time**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
81110 REGULAR PAY		\$25,228	\$25,228
81120 OVERTIME PAY		\$891.47	\$891
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$7,836	\$7,836
Expenses			
83540 COMPUTER HARDWARE (<\$25,000)			\$0
82451 800 MHZ ACCESS LINE SERVICE	\$3,200		\$3,200
82450 TELEPHONE SERVICE		\$1,068	\$1,068
82790 TRAINING, IN-HOUSE		\$200	\$200
83250 SAFETY SUPPLIES		\$48	\$48
83260 UNIFORMS PURCHASED	\$328		\$328
83100 OFFICE SUPPLIES			\$0
83270 CONSUMABLE TOOLS			\$0
83510 FURNITURE, FIXTURES (<\$25,000)	\$1,000		\$1,000
83530 MACHINERY & EQUIPMENT (<\$25,000)			\$0
83520 VEHICLES (<\$25,000)			\$0
			\$0
TOTAL	\$4,528	\$35,271	\$39,799

PURPOSE / DESCRIPTION OF REQUEST

This request would add an additional part time Programming specialists (Pay Grade D) in the Parks Department. The purpose of this position would be to provide assistance with event coordination, planning, organization, and execution of programming with a concentration at Eastern Flank Battlefield Park. As the city continues to grow, and the amount of parks and facility use continues to grow, the programs and events at the Eastern Flank Battlefield Park facility has increased significantly. This increase usage brings with it the need to have a staff person dedicated to the building during setup, rental events, and cleanup after events. Existing Parks Program staff are overwhelmed attempting to keep up with current demand. Additional staff is necessary to meet the community expectations of Parks programs and facilities.

This person would work night events and weekends during events with a concentration being at Eastern Flank &/or Harlinsdale Farm if needed.

Proposed Work Schedule of 24 -30 hours per week (no benefits).

SERVICE IMPLICATION

Failure to approve this position will result in continued strain on Parks Programming division, likely producing reduced ability to rent the facility as often with potentially losing revenue.

2015 Revenue Report:

Facility Rentals/Events: \$39,901.25
 (9 - Athletic Softball Tournaments);
 (75 Event Rentals);
 (82 Pavilion Rentals)

2015 Expense Report:

1,384.5 Hours of Overtime
 \$25,927.70 Overtime Pay for Events Only
 \$8,572.00 Overtime Pay for Athletic Events Only

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **12**

Department:	44700 PARKS
Division:	Programming
Title:	Parks Programming Specialist- Seasonal

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$26,648	\$26,648
81120 OVERTIME PAY			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
<u>Expenses</u>			
83540 COMPUTER HARDWARE (<\$25,000)	\$1,850		\$1,850
82451 800 MHZ ACCESS LINE SERVICE	\$3,200		\$3,200
82450 TELEPHONE SERVICE		\$1,068	\$1,068
82790 TRAINING, IN-HOUSE		\$200	\$200
83250 SAFETY SUPPLIES		\$48	\$48
83260 UNIFORMS PURCHASED	\$328		\$328
83100 OFFICE SUPPLIES			\$0
83270 CONSUMABLE TOOLS	\$95		\$95
83510 FURNITURE, FIXTURES (<\$25,000)			\$0
83530 MACHINERY & EQUIPMENT (<\$25,000)			\$0
83520 VEHICLES (<\$25,000)			\$0
			\$0
TOTAL	\$5,473	\$27,964	\$33,437

PURPOSE / DESCRIPTION OF REQUEST

This request would add an additional seasonal Programming specialist (Pay Grade D) in the Parks Department. As the city continues to grow, and the amount of parks and facility use continues to grow, the programs and events have increased significantly. This increase usage brings with it the need to have an additional staff person dedicated to events. Existing Parks Program staff are overwhelmed attempting to keep up with current community expectations and demands. Additional staff is necessary to meet the community expectations of Parks programs and facilities. This position would primarily be responsible for working all week night and weekend events at Eastern Flank Event Facility/Harlinsdale Farm.

The position would be key to assisting with the Harlinsdale Arena operations and overall events within the parks from April - November.

SERVICE IMPLICATION

Failure to approve this position will result in continued strain on Parks Programming division, likely producing reduced ability to rent the facilities and potential loss of revenue.

2015 Revenue Report:

Facility Rentals/Events: \$39,901.25
(9 - Athletic Softball Tournaments);
(75 Event Rentals);
(82 Pavilion Rentals)

2015 Expense Report:

1,384.5 Hours of Overtime
\$25,927.70 Overtime Pay for Events Only
\$8,572.00 Overtime Pay for Athletic Events Only

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 4 of 12

Department: 44700 PARKS
 Division: Administration
 Title: Administrative Assistant

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$38,069	\$38,069
81120 OVERTIME PAY			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$11,421	\$11,421
<u>Expenses</u>			
83540 COMPUTER HARDWARE (<\$25,000)	\$1,850		\$1,850
82451 800 MHZ ACCESS LINE SERVICE			\$0
82450 TELEPHONE SERVICE	\$375		\$375
82790 TRAINING, IN-HOUSE		\$200	\$200
83250 SAFETY SUPPLIES		\$48	\$48
83260 UNIFORMS PURCHASED		\$575	\$575
83100 OFFICE SUPPLIES		\$150	\$150
83270 CONSUMABLE TOOLS	\$95		\$95
83510 FURNITURE, FIXTURES (<\$25,000)			\$0
			\$0
			\$0
			\$0
TOTAL	\$2,320	\$50,463	\$52,783

PURPOSE / DESCRIPTION OF REQUEST

This request would add an additional Administrative Assistant (Pay Grade D) in the Parks Department. The purpose of this position would be to provide assistance with routine office needs, coordination of schedules for superintendents of two divisions: Parks & Recreation and Facilities & Maintenance; electronic file storage, and a multitude of other job duties.

Currently only one Administrative Assistant is within the department and due to growth and responsibilities, it is now time to split some the operational duties from one to two people.

SERVICE IMPLICATION

Failure to approve this position will result in continued strain on the existing one Administrative Assistant in the entire department of over fifty people. Only department of over 50 employees within the City with one Administrative Assistant.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **12**

Department: **44700 PARKS**
 Division: **Programming**
 Title: **SUV Vehicle**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY16 Only)	Ongoing Annual Cost (FY16 & Future)	TOTAL FY16 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$31,138		\$31,138
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$31,138	\$0	\$31,138

PURPOSE / DESCRIPTION OF REQUEST

The Parks department Programming division is requesting funding for a new vehicle. Currently, the programming division has one regular cab pickup truck for the entire division. The volume of meetings and events that occur throughout daily business activities reflects a direct need for additional vehicles. Due to the amount of events and pre-post set-up and meetings onsite, the need to haul the event trailer and be mobile with equipment is not feasible in personal vehicles.

SERVICE IMPLICATION

Lack of funding for an additional vehicle will continue to place a strain on limited access and relying on other divisions vehicles.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 6 of 12

Department: 44700 PARKS
 Division: REPLACEMENT: Grounds (General Fund)
 Title: Chevrolet 3500 HD Truck with service body

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$46,500		\$46,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$46,500	\$0	\$46,500

PURPOSE / DESCRIPTION OF REQUEST

This request is for a new Chevy 3500 HD truck with a service body. This new truck would replace an aging vehicle used by the Grounds Division. The Grounds Division is currently using Truck 504 which is a 1995 Ford F350 with a service body and 71,7876 miles. It was purchased 11-3-95.

The new truck would be a single axel one ton 4x4 crew cab. It would be large enough to pull equipment like the Bobcat and be able to transport staff to jobsites and trainings when necessary.

SERVICE IMPLICATION

The need to replace the 10-year old vehicle from maintenance repairs is not feasible or cost efficient anymore.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 7 of 12

Department: 44700 PARKS
 Division: Programming
 Title: Eastern Flank Furnishings

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
Expenses			
83510 FURNITURE, FIXTURES (<\$25,000)	\$38,100		\$38,100
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$38,100	\$0	\$38,100

PURPOSE / DESCRIPTION OF REQUEST

Eastern Flank Event Facility rentals have increased tremendously over the past three years. There is a need for enhancements. In this request, Parks department is requesting funds to replace the older red chairs we currently use. The highboy tables would be used in the bar areas for rentals. The sound system update would include ten speakers, digital amplifier, mixer, microphone/transmitter, five volume controls, and wiring.

Indoor Banquet Chairs (150) @ \$250.00 each
 Highboy Tables (4) @ \$150.00 each
 Sound System Update @ \$3,367.00

SERVICE IMPLICATION

The indoor banquet chairs were given to the city from an area hotel and the need to upgrade for events and weddings is a must due to the color and dilapidation of the cushions and frames. The highboy tables would be an added feature in the bar area for those renting to enjoy usage of for their events.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 8 of 12

Department: 44700 PARKS
 Division: All Divisions
 Title: Bobcat

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY16 Only)	Ongoing Annual Cost (FY16 & Future)	TOTAL FY16 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$54,950		\$54,950
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$54,950	\$0	\$54,950

PURPOSE / DESCRIPTION OF REQUEST

As the City Park property increases, maintenance of the property increases. The need for machinery to handle the maintenance of our Parks has increased. The A770 Bobcat All-Wheel Steer Loader is being requested as the demand for use on our current machinery exceeds it's ability to meet expectations. The A770 Bobcat has an ideal combination of power and agility while minimizing ground disturbance, tire marks and reduces tire wear. During the offseason, it can also be used for snow removal on parking lots, long sidewalks and roads. High flow attachments can be used on the A770, making it a very versatile machine. This addition to the parks equipment will reduce inefficiencies and delays currently seen due to lack of equipment.

SERVICE IMPLICATION

Failure to approve this item will result in continued strain on parks staff attempting to complete daily tasks without the proper equipment necessary to perform vital functions within the department.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **9** of **12**

Department: **44700 PARKS**
 Division: **Facilities**
 Title: **Forklift**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY16 Only)	Ongoing Annual Cost (FY16 & Future)	TOTAL FY16 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$24,311		\$24,311
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$24,311	\$0	\$24,311

PURPOSE / DESCRIPTION OF REQUEST

The parks department is requesting the purchase of (1) forklift to be used at Jim Warren park for shipping and receiving. All divisions in the Parks department have inventory and purchase requirements that have increased over the years. Currently, two bobcats are being utilized when they are available to load and unload. The availability of those bobcats has decreased dramatically leaving the need for an alternative means to load and unload shipments. The forklift would provide a safe, efficient means to resolve this challenge. It is also rated to handle 500 lbs more weight allowing the parks department to be safer.

SERVICE IMPLICATION

Failure to approve this item would result in continued usage of the bobcats and limiting the amount of weight the parks division is able to safely accept in the delivery of freight.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **12**

Department: **44700 PARKS**
 Division: **Facilities & Maintenance**
 Title: **Harlinsdale Farm Park Entrance Gate Closures**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89300 IMPROVEMENTS	\$56,863		\$56,863
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$56,863	\$0	\$56,863

PURPOSE / DESCRIPTION OF REQUEST

To install gates for security during closure of park hours and for special events. Currently, maintained with Parks employees manually closing on a daily basis which results in overtime. The request is for gate closures to be installed at the following parks: FY 17 The Park at Harlinsdale Farm, FY 18 Eastern Flank Park, and FY 18 Fort Granger Park.

TPHF-north entrance	\$14,838
TPHF-south entrance	<u>\$26,629</u>
	\$41,467
Electrical Installation:	<u>\$15,396</u>
	\$56,863

SERVICE IMPLICATION

Will provide better security of these specific areas and control access when multiple uses/events take place on the property.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **11** of **12**

Department: **44700 PARKS**
 Division: **Facilities**
 Title: **Fleming Parking Lot Lighting**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89310 PARKS & RECREATION FACILITIES	\$40,000		\$40,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$40,000	\$0	\$40,000

PURPOSE / DESCRIPTION OF REQUEST

This request is for solar powered lighting to be installed at Eastern Flank Park parking areas. Currently there are no outdoor lighting in the parking areas and no infrastructure in place to install lighting. The installation of ten (10) solar streetlights in the parking area of the Fleming Center and Eastern Flank Rental Facility will provide much needed lighting without the added expense of traditional lighting.

SERVICE IMPLICATION

Failure to approve this item would result in a continued lack of safety in the park after hours for park users, employees and post special events.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **12** of **12**

Department: **44700 PARKS**
 Division: **Facilities & Athletics**
 Title: **Partnership: FSSD & COF Parks Property Master Plan**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
82560 CONSULTANT SERVICES	\$35,000		\$35,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$35,000	\$0	\$35,000

PURPOSE / DESCRIPTION OF REQUEST

Prepare a preliminary master plan and opinion of probable cost for vacant property or existing outdoor facilities on Franklin Special School District property that may be utilized to expand the scope of programming currently held at Jim Warren Park for school sanctioned and non-sanctioned events. The preliminary plan will include the following tasks:

1. Inventory & Analysis
2. Programming Inventory
3. Master Plan Development Options
4. Providing Key Outcomes Under each Task
5. School and Community Involvement
6. Draft Master Plan Synthesis & Refinement
7. Final Master Plan

A M.O.U. in 2016 would be presented and considered between the COF Parks Department and FSSD prior to initiating a preliminary master plan process.

SERVICE IMPLICATION

Initiation of a partnership between the Franklin Special School District and the City of Franklin Parks Department to combine resources to provide quality facilities for school sanctioned athletic events and non-school sanctioned athletic events where both parties benefit through program expansion.



City of Franklin, Tennessee

FY 2017 Operating Budget Request



Police Department

Chief Deborah Y. Faulkner, EdD



City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Purpose of Department

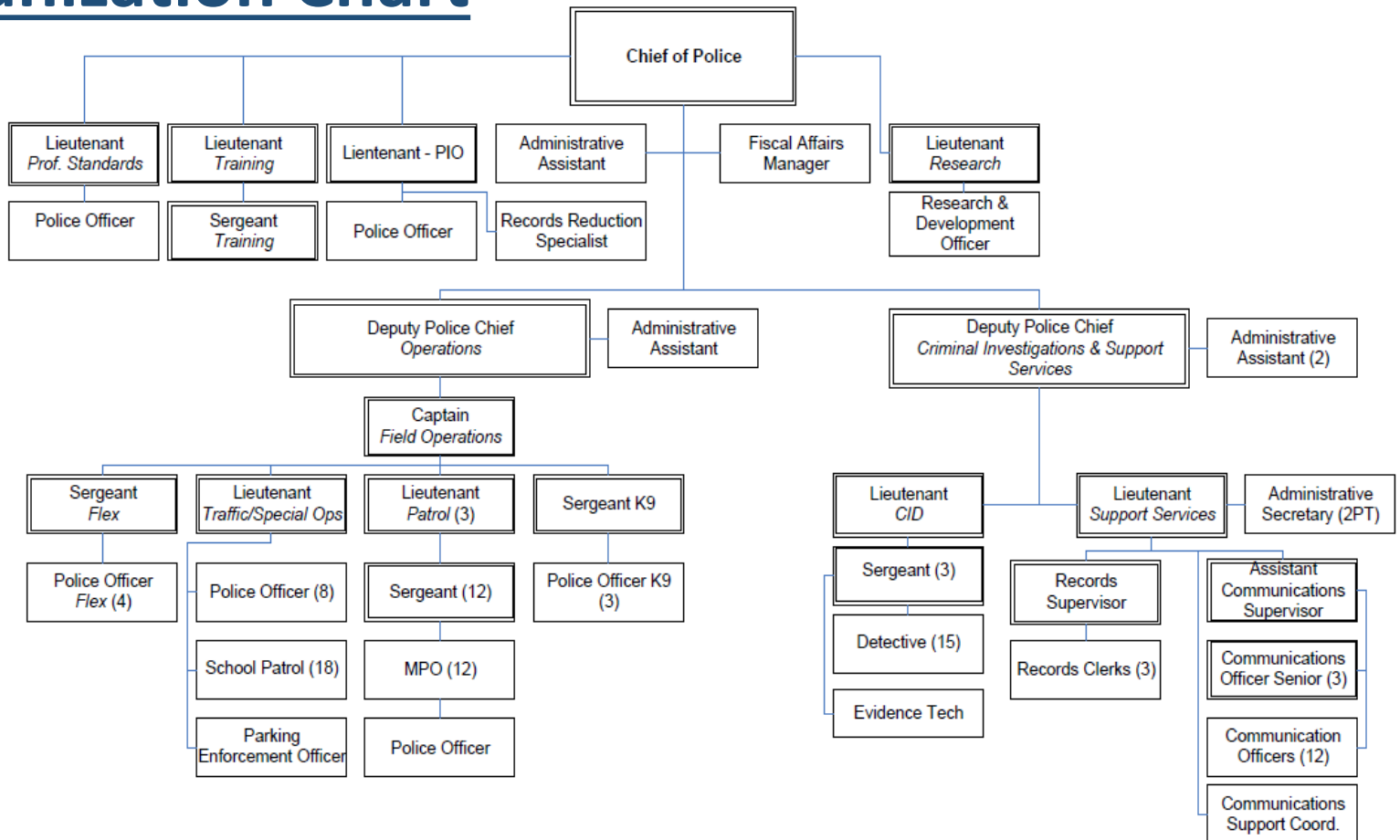
***Our Mission:* To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.**

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and, providing crime prevention information to various groups throughout the community.

City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Organization Chart





City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Base Budget Request: Police Department

	2014	2015	2016		2017	2016 v. 2017	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	10,635,743	10,890,231	11,445,851	11,408,604	11,915,615	469,764	4.1%
Operations	3,214,038	2,538,398	2,972,240	2,796,179	2,945,681	-26,559	-0.9%
Capital	0	88,140	0	0	0	0	0.0%
Total	13,849,781	13,516,769	14,418,091	14,204,783	14,861,296	443,205	3.1%



City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Base Budget Request: Personnel

Personnel

2016: \$11,445,851

2016: \$11,915,615

Difference: \$ 469,764 (or 4.1%)

Increase due to higher forecast medical care premiums, higher pension costs and slightly higher forecast overtime. Overall regular wages are dropping year over year as a result of retirements.



City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Base Budget Request: Operations

Operations

2016: \$ 2,972,240

2017: \$ 2,945,681

Difference: (\$ 26,559) or (0.9%)

Decrease due to significantly lower estimate fuel costs and reduction in lease payments.



City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Program Enhancement Requests

11 requests, totaling \$2,014,442

Requests can be grouped into three categories:

- Vehicles and Vehicle Maintenance (Priorities 1, 2 & 3)**
- Personnel (Priorities 5 & 7)**
- Equipment and Operations (Priorities 4, 6, 8, 9, 10 & 11)**



City of Franklin, Tennessee - FY 2017 Budget Request

Police Department

Summary

Base Budget:	\$ 14,861,296
Program Enhancements:	\$ 2,014,442
Total:	\$ 16,875,738



City of Franklin, Tennessee

FY 2017 Operating Budget

Police

Chief Deborah Y. Faulkner, EdD

Budget Summary - Overall

	2014 Actual	2015 Actual	2016		2017 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Personnel	10,635,743	10,890,231	11,445,851	11,408,604	11,915,615	469,764	4.1%
Operations	3,214,038	2,538,398	2,972,240	2,796,179	2,945,681	-26,559	-0.9%
Capital	0	88,140	0	0	0	0	0.0%
Total	13,849,781	13,516,769	14,418,091	14,204,783	14,861,296	443,205	3.1%

Budget Summary - By Division

	2014 Actual	2015 Actual	2016		2017 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Administration	N/A	3,351,267	3,616,389	3,767,540	3,948,760	332,371	9.2%
Operations	Breakout	6,098,168	6,495,319	6,469,887	7,374,043	878,724	13.5%
CID	between	4,067,334	4,306,383	3,967,356	3,538,494	(767,889)	-17.8%
Total	0	13,516,769	14,418,091	14,204,783	14,861,295	443,204	3.1%

Mission

To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.



Departmental Summary

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and, providing crime prevention information to various groups throughout the community.

The department will continue its community based approach towards solving crime and quality of life issues. Not only does the department cover all special events in order to create a safe environment for our citizens to enjoy, but also maintains a high degree of efficiency with the day-to-day operation in responding

Objectives for 2017

- Maintain a low crime rate
- Continue to keep the case clearance rate above the national average
- Continue building community partnerships
- Maintain the budgeted staffing level
- Provide training that will move the department from good to great
- Continue to work with the Governor's Highway Safety Office on various traffic and DUI enforcement initiatives to reduce vehicular crashes



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

The Franklin Police Department will establish performance standards that help surpass current levels of low crime.

Goal: The violent crime rate in Franklin will remain at least half of the national average and decrease by 3% annually.

Benchmarks: The National Violent Crime Rate for 2011 was 386 per 100,000 residents. The Violent Crime Rate in Franklin was 166 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: The property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.

Benchmarks: The Property Crime Rate Nationally was 2,908 per 100,000 residents. The Property Crime Rate in Franklin was 1,710 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: Franklin Police will establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.

Benchmarks: The National Clearance Rate for Violent Crimes in 2011 was 47 percent. The Violent Crime Clearance in Franklin was 76 percent (FBI, Crime in America, Uniform Crime Report).

Benchmarks: Nationally, the Property Crime Clearance rate was 18.6 percent .The Property Crime Clearance rate in Franklin was 33 percent (FBI, Crime in America, Uniform Crime Report).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2013	2014	2015	2016*	2017*
	Calls for service	77964	67709	65347	70500	70500
	Number of Alarm Calls	3122	2543	2559	3000	3000
	Number of Offenses	2559	2629	TBD	^	^
	Number of Arrest	1915	1952	TBD	^	^
	Group A Crimes per 100,000	3714	3816	TBD	^	^
	TIBRS Type A crimes	2860	2618	2863	^	^



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

	TIBRS Type A crimes / 1,000 Population	43	39	43	^	^
	Tennessee Statewide Benchmarking Average	98	112	106	TBD	TBD
	TIBRS Type B crimes	2479	2275	1931	^	^
	Total traffic accidents	1897	2433	2507	^	^
	Public property accidents	1897	2282	2449	^	^
	Public property accidents / 1,000 population	28.6	34.4	36.9	^	^
	Tennessee Statewide Benchmarking Average	42.6	43.4	48.7	TBD	TBD
	Number of FTEs	145	143	143	143	143
	Number of budgeted, full-time, sworn officers	130	129	128	129	129
	Number of support personnel (excludes jail and dispatch)	12	12	26	12	12
	Number of volunteers	15	15	15	15	15
	Number of reserve officers	N/A	N/A	N/A	N/A	N/A
	Police FTE per 1,000 Population	2.186	2.16	2.16	2.04	2.04
	Tennessee Statewide Benchmarking Average	2.91	2.96	2.95	TBD	TBD
	Average training hours taken by individual sworn employees	142	60	58	90	90
	Number of Police Vehicles	158	167	155	155	155
	Reported peak service population	100,000-150,000	100,000-150,000	100,000-150,000	100,000-150,000	100,000-150,000

*FY 2015 Measures estimated

^ No data forecast. It is the policy of the Franklin Police Department not to forecast crime/accident data.

Efficiency Measures

		2013	2014	2015	2016*	2017*
	Total Per Capita Costs	\$ 234	\$ 234	\$ 234	\$ 206	\$ 203
	Tennessee Statewide Benchmarking Average	\$ 243	\$ 259	\$ 253	TBD	TBD
	Calls per Sworn Officer	600	525	511	547	547
	Tennessee Statewide Benchmarking Average	581	622	665	TBD	TBD
	Public Property accidents per FTE	13.08	15.96	17.13	^	^
	Tennessee Statewide Benchmarking Average	14.23	14.24	16.29	TBD	TBD
	Cost per Call for Service	\$ 199	\$ 229	\$ 238	\$ 196	\$ 196
	Tennessee Statewide Benchmarking Average	\$ 187	\$ 180	\$ 180	TBD	TBD

Outcome (Effectiveness) Measures

		2013	2014	2015	2016*	2017*
	Traffic Accidents with Injury as a Percentage of Total Traffic Accidents	18.19%	15.37%	13.36%	TBD	TBD
	Tennessee Statewide Benchmarking Average	15.16%	17.57%	15.76%	TBD	TBD
	Maintain violent crime rate in Franklin at least half of the national average and decrease by 3% annually. (# per 100,000 pop.)					
	Violent Crime Rate in Franklin	117	TBD	TBD	TBD	TBD
	Violent Crime Rate Nationally	368	TBD	TBD	TBD	TBD
	Franklin as a % of National	31.8%	TBD	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

	Target (National x 1.5%) (Source: CJIS Reports, FBI)	44.0%	41.0%	38.0%	38.0%	38.0%
	Meets target?	Yes	TBD	TBD	TBD	TBD
	Maintain property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.					
	Property Crime Rate in Franklin	988	TBD	TBD	TBD	TBD
	Property Crime Rate Nationally	2731	TBD	TBD	TBD	TBD
	Franklin as a % of National	36.2%	TBD	TBD	TBD	TBD
	Target	44.0%	41.0%	38.0%	38.0%	38.0%
	Meets target?	Yes	TBD	TBD	TBD	TBD
	Establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.					
	Violent Crime Clearance in Franklin	TBD	TBD	TBD	TBD	TBD
	National Clearance Rate for Violent Crimes	48.1%	TBD	TBD	TBD	TBD
	Target (National x 1.5%)	64.2%	61.2%	58.2%	55.2%	52.2%
	Meets target?	TBD	TBD	TBD	TBD	TBD
	Franklin Property Crime Clearance Rate	TBD	TBD	TBD	TBD	TBD
	National Property Crime Clearance Rate	19.7%	TBD	TBD	TBD	TBD
	Target (National x 1.5%)	22.5%	19.5%	16.5%	13.5%	10.5%
	Meets target?	TBD	TBD	TBD	TBD	TBD
	Overall Clearance Rate	49.39	49.75	TBD	TBD	TBD

*FY 2016 & 2017 Measures estimated

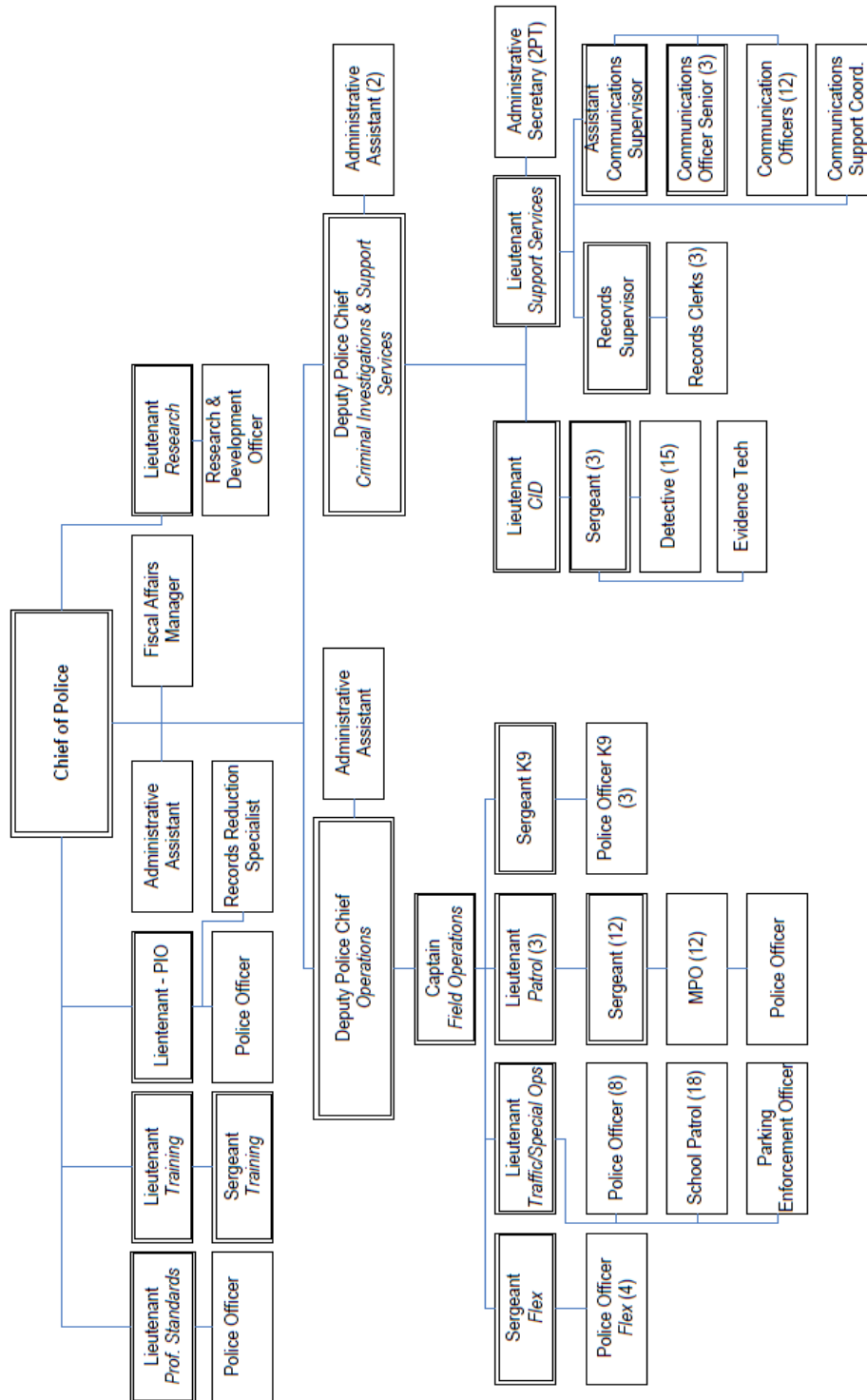
^ No data forecast. It is the policy of the Franklin Police Department not to forecast crime/accident data.



City of Franklin, Tennessee

FY 2017 Operating Budget

Organizational Chart





City of Franklin, Tennessee

FY 2017 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Sworn Officers											
Police Chief	Grade M	1	0	1	0	1	0	1	0	1	0
Police Deputy Chief	Grade K	3	0	3	0	2	0	2	0	2	0
Field Operations Captain	Grade J	0	0	0	0	0	0	1	0	1	0
Police Lieutenants	Grade I	7	0	9	0	9	0	10	0	10	0
Police Sergeant	Grade G	21	0	20	0	20	0	18	0	18	0
Detective/Master Patrol	Grade F	16	0	15	0	27	0	27	0	27	0
Police Officers	Grade E	81	0	80	0	68	0	68	0	68	0
Police Officer (R&D)	Grade E	1	0	1	0	1	0	1	0	1	0
Admin & Communications											
Fiscal Affairs Manager	Grade H	0	0	0	0	1	0	1	0	1	0
Asst. Comm. Super.	Grade E	1	0	1	0	1	0	1	0	1	0
Records Supervisor	Grade E	1	0	1	0	1	0	1	0	1	0
Sr. Communications Officer	Grade E	3	0	3	0	3	0	3	0	3	0
Admin. Asst.	Grade D	4	0	4	0	4	0	4	0	4	0
Comm. Center Support Coord.	Grade D	1	0	1	0	1	0	1	0	1	0
Evidence Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Communications Officer	Grade D	12	0	12	0	12	0	12	0	12	0
Administrative Secretary	Grade B	0	2	0	2	0	2	0	2	0	2
Records Clerk	Grade B	3	0	3	0	3	0	3	0	3	0
Parking Enforcement officer	Grade B	1	0	1	0	1	0	1	0	1	0
School Patrol (Part-time)	Grade A	0	18	0	18	0	11	0	11	0	11
Records Reduction Specialist	TBD	0	0	0	0	0	0	1	0	1	0
Total Authorized Staffing		157	20	156	20	156	13	157	13	157	13

Positions by Division

Administration	N/A Breakout between Divisions begins FY 2015				8	0	9	0	14	0
Patrol					88	11	88	11	97	11
CID					60	2	60	2	46	2
Total Authorized Staffing					156	13	157	13	157	13



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget - Overall

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	7,395,385	8,039,082	8,359,347	8,402,844	8,450,779	91,432	1.1%
Officials Fees	3,200	3,200	3,200	3,200	3,200	-	0.0%
Employee Benefits	3,237,158	2,847,949	3,083,304	3,002,560	3,461,636	378,332	12.3%
Total Personnel	10,635,743	10,890,231	11,445,851	11,408,604	11,915,615	469,764	4.1%
Operations							
Transportation Services	8,341	12,335	7,273	15,044	13,882	6,609	90.9%
Operating Services	74,948	99,562	44,120	74,526	44,593	473	1.1%
Notices, Subscriptions, etc.	33,701	35,923	30,780	43,035	31,242	462	1.5%
Utilities	425,209	389,272	440,983	473,445	484,071	43,088	9.8%
Contractual Services	6,214	15,494	-	29,351	-	-	0.0%
Repair & Maintenance Services	301,644	136,667	195,646	241,790	198,580	2,934	1.5%
Employee programs	154,170	39,456	134,642	119,465	136,662	2,020	1.5%
Professional Development/Travel	6,722	3,594	653	380	-	(653)	-100.0%
Office Supplies	40,254	21,279	22,899	28,850	23,243	344	1.5%
Operating Supplies	343,306	266,986	244,748	231,225	249,749	5,001	2.0%
Fuel & Mileage	366,385	180,956	310,000	230,000	217,000	(93,000)	-30.0%
Machinery & Equipment (<\$25,000)	206,270	128,359	513,530	516,429	513,530	-	0.0%
Repair & Maintenance Supplies	9,732	4,744	18,220	8,568	18,494	274	1.5%
Operational Units	105,221	62,476	72,438	53,413	73,525	1,087	1.5%
Property & Liability Costs	441,195	589,916	470,414	412,652	493,935	23,521	5.0%
Rentals	4,295	2,778	5,253	3,965	5,253	-	0.0%
Permits	230	-	-	-	-	-	0.0%
Other Business Expenses	7,401	3,398	2,550	15	2,588	38	1.5%
Debt Service and Lease Payments	678,800	545,203	458,091	314,026	439,334	(18,757)	-4.1%
Total Operations	3,214,038	2,538,398	2,972,240	2,796,179	2,945,681	(26,559)	-0.9%
Capital	-	88,140	-	-	-	-	0.0%
Total Police Department	13,849,781	13,516,769	14,418,092	14,204,783	14,861,297	443,205	3.1%

Notes & Objectives

The Police budget is divided into three divisions. Detail for the Administration, Operations and CID Divisions are on the following pages.



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget - Administration Division

	Actual 2014	Actual 2015	Budget 2016	Est 2016	Budget 2017	Difference	
						\$	%
Personnel							
Salaries & Wages	N/A Breakout between Divisions begins FY 2015	570,672	601,374	783,597	824,495	223,121	37.1%
Officials Fees		3,200	3,200	3,200	3,200	-	0.0%
Employee Benefits		317,490	314,989	390,464	430,996	116,007	36.8%
Total Personnel	-	891,361	919,563	1,177,261	1,258,691	339,128	36.9%
Operations							
Transportation Services	1,672	7,829	1,051	14,450	13,882	12,831	1220.8%
Operating Services	55,842	89,137	31,520	73,744	37,093	5,573	17.7%
Notices, Subscriptions, etc.	33,701	35,923	30,780	36,580	31,242	462	1.5%
Utilities	425,209	389,272	440,983	473,400	484,071	43,088	9.8%
Contractual Services	6,214	15,494	-	19,763	-	-	0.0%
Repair & Maintenance Services	301,644	136,667	195,646	241,700	198,580	2,934	1.5%
Employee programs	154,170	4,533	11,456	26,200	24,071	12,615	110.1%
Professional Development/Travel	6,722	3,594	653	380	-	(653)	-100.0%
Office Supplies	40,254	21,279	22,899	28,000	23,243	344	1.5%
Operating Supplies	338,866	182,782	171,539	181,225	177,399	5,860	3.4%
Fuel & Mileage	366,385	180,956	310,000	230,000	217,000	(93,000)	-30.0%
Machinery & Equipment (<\$25,000)	206,270	128,359	513,530	515,945	513,530	-	0.0%
Repair & Maintenance Supplies	9,732	4,744	18,220	8,000	18,494	274	1.5%
Operational Units	33,580	29,902	12,240	10,793	10,353	(1,887)	-15.4%
Property & Liability Costs	441,195	589,916	470,414	412,093	493,935	23,521	5.0%
Rentals	4,295	2,778	5,253	3,965	5,253	-	0.0%
Permits	230	-	-	-	-	-	0.0%
Other Business Expenses	7,401	3,398	2,550	15	2,588	38	1.5%
Debt Service and Lease Payments	678,800	545,203	458,091	314,026	439,334	(18,757)	-4.1%
Total Operations	3,112,182	2,371,766	2,696,825	2,590,279	2,690,068	(6,757)	-0.3%
Capital	-	88,140	-	-	-	-	0.0%
Total Administration Division	3,112,182	3,351,267	3,616,389	3,767,540	3,948,760	332,371	9.2%

Notes & Objectives

Beginning in FY 2016, the Police Department was divided into three divisions. Detail for the Administration is on the following pages. Most operating costs have remained in the Administrative division, but personnel and certain departmental functions such as training, uniforms, and some operational units have been broken out to their respective divisions to provide a clearer picture of the departmental structure from a budgeting standpoint.

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@ 1/29/2016	E std 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY			574,308	437,421	758,196	824,865	841,362	858,190
81120	OVERTIME PAY			39,122	10,429	25,064	27,500	30,000	30,000
81130	COURT OVERTIME PAY			7,321	377	337	1,000	1,000	1,000
81199	VACANCY ADJUSTMENT			(19,377)			(28,870)	(29,448)	(30,037)
= XWAGE	TOTAL WAGES			601,374	448,227	783,597	824,495	842,914	859,153
81250	JUDICIAL COMMISSION-WARRANTS			3,200	800	3,200	3,200	3,200	3,200
= XOFF	TOTAL OFFICIALS FEES			3,200	800	3,200	3,200	3,200	3,200
= 81410	FICA (EMPLOYER'S SHARE)			42,597	33,238	66,363	63,102	64,364	65,652
= 81420	MEDICAL PREMIUMS			140,143	948,237	195,185	232,841	267,768	294,544
= 81430	GROUP INSURANCE PREMIUMS			10,924	79,658	15,650	16,433	17,254	18,117
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS			(30,805)	(14,246)	(30,131)	(50,855)	(58,483)	(64,332)
81450	RETIREMENT CONTRIBUTIONS			47,771	676,100	69,638	81,138	93,309	102,640
81455	DEFERRED COMP MATCH			1,435	2,585	4,800	2,327	2,443	2,565
81460	UNEMPLOYMENT CLAIMS			5,000			5,000	5,000	5,000
81470	WORKERS COMPENSATION PREMIUMS			73,924	67,815	67,815	77,260	81,123	85,179
81475	WORKERS COMPENSATION CLAIMS				(356)	(356)			
81481	CLOTHING ALLOWANCE			24,000	828	1,500	3,750	4,000	4,000
81490	MOVING EXPENSES								
= XBEN	TOTAL BENEFITS			314,989	1,793,859	390,464	430,996	476,778	513,365
= XPER	TOTAL PERSONNEL			919,563	2,242,886	1,177,261	1,258,691	1,322,892	1,375,718
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES				4,117	7,300	6,315	6,441	6,570
82120	FREIGHT FOR INBOUND PURCHASED ITEMS				42	50			
82130	VEHICLE LICENSES & TITLES	2,097	415	1,051	110	500	1,067	1,088	1,110
82140	VEHICLE TOW-IN SERVICES	(425)	(310)		3,250	6,600	6,500	6,500	6,500
= XTRF	TOTAL TRANSPORTATION CHARGES	1,672	105	1,051	7,519	14,450	13,882	14,029	14,180
82220	PRINTING & COPYING SERVICES, OUTSOURCED				2,482	5,100	5,177	5,281	5,386
82240	TRANSCRIPTION FEES				24	24			
82250	TESTING & PHYSICALS	19,325	36,477	5,000	29,772	42,000	5,075	5,177	5,280
82255	INVESTIGATIVE POLYGRAPHS	300	2,700		300				
82260	UNIFORM RENTAL & SERVICES	28,017	15,238	21,420	11,647	26,500	21,741	22,176	22,619
82290	OTHER OPERATING SERVICES	8,200	7,098	5,100	76	120	5,100	5,202	5,306
= XOPEV	TOTAL OPERATING SERVICES	55,842	61,513	31,520	44,301	73,744	37,093	37,836	38,591
82310	LEGAL NOTICES	1,525	719	1,020	476	1,020	1,035	1,056	1,077
82330	CITIZENS ACADEMIES	10,513	785	10,200	2,675	6,000	10,353	10,560	10,771
82350	DUES FOR MEMBERSHIPS	7,636	7,554	7,000	2,658	2,000	7,105	7,247	7,392
82355	PROFESSIONAL STANDARDS / ACCREDITATION	289	3,973	2,000	6,511	12,500	2,030	2,071	2,112
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	5,254	1,329	2,040	1,238	2,040	2,071	2,112	2,155
82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,862	725	1,020	722	1,020	1,035	1,056	1,077
82380	PUBLICATIONS, NON-TRAINING	6,622	6,547	7,500	7,064	12,000	7,613	7,765	7,921
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	33,701	21,632	30,780	21,344	36,580	31,242	31,867	32,505
82410	ELECTRIC SERVICE	168,529	145,414	183,855	76,372	180,000	186,613	195,943	205,741
82420	WATER & SEWER SERVICE	2,281	5,426	9,836	1,381	7,000	10,180	10,638	11,117
82430	STORMWATER SERVICE	1,227	1,037	1,890	530	1,270	1,890	1,985	2,084
82435	SOLID WASTE SERVICE	2,070	1,710	1,575	850	2,040	2,040	2,142	2,249

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@ 1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
82440	NATURAL GAS SERVICE	1,303	1,024	735	439	1,380	1,380	1,449	1,521
82450	TELEPHONE SERVICE	12,369	10,393	11,092	4,990	11,000	11,258	11,821	12,412
82451	800 MHZ ACCESS LINE SERVICE	18,824	18,987	17,000	10,680	21,540	21,540	22,617	23,748
82455	CELLULAR TELEPHONE SERVICE	55,698	53,471	60,000	27,342	65,700	65,700	68,985	72,434
82470	INTERNET & RELATED SERVICES	10,463	10,339	10,000	5,570	13,900	13,900	14,595	15,325
82480	9-1-1 CHARGES	86,492	80,086	85,000	43,683	87,370	87,370	91,739	96,325
82481	CDPD CHARGES	65,953	61,385	60,000	34,253	82,200	82,200	86,310	90,626
=	XUTIL TOTAL UTILITIES	425,209	389,272	440,983	206,090	473,400	484,071	508,224	533,582
82510	COMPUTER SERVICES	1,084	15,244		12,857				
82520	LEGAL SERVICES	4,950							
82560	CONSULTANT SERVICES		150		6,906	6,906			
82599	OTHER CONTRACTUAL SERVICES	180	100						
=	XCTS TOTAL CONTRACTUAL SERVICES	6,214	15,494		19,763	19,763			
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	215,550	88,977	112,200	101,997	197,000	113,883	210,000	220,500
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	20,136	11,677	33,160	7,300	14,700	33,657	34,108	34,109
82652	LANDSCAPING SERVICES	781	2,395	1,734			1,760	1,795	1,831
82654	GROUNDS MAINTENANCE SERVICES	750	450	1,632			1,656	1,689	1,723
82660	BUILDING REPAIR & MAINTENANCE SERVICES	64,327	32,456	46,920	14,861	30,000	47,624	48,576	49,548
82699	OTHER REPAIR & MAINTENANCE SERVICES	100	712						
=	XRMVS TOTAL REPAIR & MAINTENANCE SERVICES	301,644	136,667	195,646	124,158	241,700	198,580	296,168	307,711
82750	EMPLOYEE RECOGNITION/RECEPTIONS	5,116	1,864	2,040	462	1,000	2,071	2,112	2,155
82780	TRAINING, OUTSIDE	142,891	2,413	8,692	19,332	15,000	11,647	11,880	12,118
82790	TRAINING, IN-HOUSE	6,163	256	724	1,972	10,200	10,353	10,560	10,771
=	XEPG TOTAL EMPLOYEE PROGRAMS	154,170	4,533	11,456	21,766	26,200	24,071	24,552	25,044
82810	REGISTRATIONS	780	190						
82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	801	112	510		330			
82830	AIR TRAVEL		1,527						
82860	LODGING	486	742						
82880	MEALS (OUTSIDE WILLIAMSON COUNTY)	515	518	143	34	50			
82890	OTHER TRAVEL EXPENSES	4,140	505						
=	XPD TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	6,722	3,594	653	34	380			
83110	OFFICE SUPPLIES	31,854	16,613	19,380	12,796	21,000	19,671	20,064	20,466
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		20						
83130	EMPLOYEE BENEVOLENCE ITEMS	1,989	953	459	1,979	4,000	466	475	485
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	6,411	3,693	3,060	1,541	3,000	3,106	3,168	3,231
=	XOPS TOTAL OFFICE SUPPLIES	40,254	21,279	22,899	16,316	28,000	23,243	23,707	24,182
83200	TRAINING SUPPLIES	12,131	5,440	7,650	5,418	7,650	7,765	7,920	8,079
83210	MEDICAL SUPPLIES	537	457	510	7,786	8,000	518	528	539
83230	SAFETY SUPPLIES	1,498	1,451	1,275		1,275	1,294	1,320	1,346
83260	UNIFORMS PURCHASED	65,743	6,263	5,432	3,304	5,500	6,000	6,120	6,242
83280	UNIFORMS, SPECIALIZED	48,054	59,464	25,500	21,940	25,500	25,883	26,401	26,929
83270	CONSUMABLE TOOLS		278						
83280	FIREARMS & RELATED SUPPLIES	45,526	33,491	40,800	31,026	40,800	41,412	42,240	43,085
83280	AMMUNITION	108,922	57,317	76,500	59,360	76,500	77,648	79,201	80,785
83280	EVIDENCE SUPPLIES						2,174	2,217	2,262
83290	SOLID WASTE CONTAINERS		1,170						
83299	OTHER OPERATING SUPPLIES	56,455	17,451	13,872	8,383	16,000	14,705	14,999	15,299
=	XOPS TOTAL OPERATING SUPPLIES	338,866	182,782	171,539	137,217	181,225	177,399	180,946	184,566
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	366,350	180,927	310,000	91,674	230,000	217,000	275,400	280,908

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@ 1/29/2016	E std 2016	Base 2017	Forecast 2018	Forecast 2019
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	35	29						
=	XFUEL	366,385	180,956	310,000	91,674	230,000	217,000	275,400	280,908
83510	FURNITURE, FIXTURES (<\$25,000)	240	2,903		2,415	2,415			
83520	VEHICLES (<\$25,000)	13,365	21,975		12,898				
83530	MACHINERY & EQUIPMENT (<\$25,000)	38,398	27,912	87,950	10,594	87,950	87,950	35,700	35,700
83540	COMPUTER HARDWARE (<\$25,000)	148,628	65,122	397,900	17,090	397,900	397,900	147,900	147,900
83550	COMPUTER SOFTWARE (<\$25,000)	5,639	10,447	27,680	140	27,680	27,680	9,180	9,180
=	XMEU	206,270	128,359	513,530	43,137	515,945	513,530	192,780	192,780
83620	EQUIPMENT PARTS & SUPPLIES	7,819	4,676	17,710	1,547	8,000	17,976	18,336	18,702
83660	BUILDING MAINTENANCE SUPPLIES	1,913	68	510	172		518	518	539
=	XRMS	9,732	4,744	18,220	1,719	8,000	18,494	18,854	19,241
84112	CID VICE OPERATIONS				593	593			
84117	INCIDENT COMMAND UNIT	1,567	3,762	2,040					
84121	CENTURY COURT FIRING RANGE OPERATIONS	20,034	7,553	10,200	5,656	10,200	10,353	10,560	10,771
		3							
84210	CENTURY COURT TRAINING CENTER OPERATIONS								
84950	GRANT PROGRAMS	11,976	5,980		3,841				
84951	ARRA#1 - JUSTICE ASSISTANCE		12,607						
=	XOPU	33,580	29,902	12,240	10,090	10,793	10,353	10,560	10,771
85110	PROPERTY INSURANCE	30,354	33,349	33,511	42,024	42,024	35,187	36,946	38,793
85111	FRAUD INSURANCE		1,706						
85112	INLAND MARINE INSURANCE	8,697	6,794	7,596		6,800	7,976	8,375	8,793
85113	AUTO PHYSICAL DAMAGE	6,585	4,981	5,384	4,682	4,682	5,653	5,936	6,233
85115	LIABILITY INSURANCE	59,886	261,163	265,918	222,330	222,330	279,214	293,175	307,833
85116	E&O LIABILITY INSURANCE	46,713	11,841						
85117	VEHICLE LIABILITY INSURANCE	117,901	115,599	130,482	105,478	105,478	137,006	143,856	151,049
85118	LAW ENFORCEMENT LIABILITY INSURANCE	148,516							
85119	UMBRELLA LIABILITY		17,208	9,201	8,692	8,692	9,661	10,144	10,651
85120	PROPERTY DAMAGE COSTS	(10,969)	3,779		2,005	5,000			
85121	VEHICLE CLAIMS/DEDUCTIBLES		2,350						
85122	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES		(2,763)		(1,285)	(1,285)			
85123	LIABILITY CLAIMS/DEDUCTIBLES	10,980	18,621	12,105		12,105	12,710	13,346	14,013
85124	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	18,268	5,379	2,245	(328)	2,245	2,357	2,475	2,599
85125	LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBLES	4,264	3,909	3,972		3,972	4,171	4,379	4,598
85130	LEGAL SETTLEMENTS		91,000						
85131	LAW ENFORCEMENT SETTLEMENTS		15,000						
85140	SURETY/NOTARY BONDS				50	50			
=	XPLC	441,195	589,916	470,414	383,648	412,093	493,935	518,632	544,562
85230	STORAGE RENTAL	4,295	2,778	5,253	1,982	3,965	5,253	5,358	5,465
=	XRPT	4,295	2,778	5,253	1,982	3,965	5,253	5,358	5,465
85320	STATE FEES								
=	XPEDM	230							
		230							
85530	E-COMMERCE FEES				5	5			
=	XFLE				5	5			
85990	MISCELLANEOUS	7,401	3,398	2,550	(19)	15	2,588	2,640	2,693
=	XOBE	7,401	3,398	2,550	(19)	15	2,588	2,640	2,693
86600	LEASE/LOAN PRINCIPAL	645,469	527,456	445,728		305,076	430,103	339,799	123,668
1	911 Communications Equipment								

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@ 1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
2	SunTrust - Dispatch Equipment, Vehicles	492,936							
3	US Bank Sch 2 - Vehicles	152,533							
4	2015 - 12 Police Vehicles (\$546,151)			173,337		173,337	176,018	88,683	
5	2015 - (Chase) - 1 Admin Car			11,775		11,775	11,958	6,025	
6	2016 - 10 Police Crusiers			177,733		81,940	165,383	167,407	84,470
7	2016 - In Car Digital Cameras			82,883		38,024	76,744	77,684	39,198
8	Misc		527,456						
*	Amount missing from detail								
+	LEASE/LOAN INTEREST	33,331	17,747	12,363		8,950	9,231	4,258	755
1	911 Communications Equipment								
2	SunTrust - Dispatch Equipment, Vehicles	31,285							
3	US Bank Sch 2 - Vehicles	2,046							
4	2015 - 12 Police Vehicles (\$546,151)			4,206		4,206	2,354	472	
5	2015 - (Chase) - 1 Admin Car			286		286	160	32	
6	2016 - 10 Police Crusiers			5,368		3,045	4,588	2,564	516
7	2016 - In Car Digital Cameras			2,503		1,413	2,129	1,190	239
8	Misc		17,747						
*	Amount missing from detail								
=	XDSV TOTAL DEBT SERVICE	678,800	545,203	458,091		314,026	439,334	344,057	124,423
=	XOP TOTAL OPERATIONS	3,112,182	2,322,127	2,696,825	1,130,744	2,590,284	2,690,068	2,485,610	2,341,204
	Capital								
=	XTOT TOTAL EXPENDITURES	3,112,182	2,322,127	3,616,388	3,373,630	3,767,545	3,948,759	3,808,502	3,716,922



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget - CID Division

	Actual 2014	Actual 2015	Budget 2016	Est 2016	Budget 2017	Difference	
						\$	%
Personnel							
Salaries & Wages	N/A Breakout between Divisions begins FY 2015	2,984,952	3,092,361	3,056,808	2,496,317	(596,044)	-19.3%
Officials Fees		-	-	-	-	-	0.0%
Employee Benefits		1,011,367	1,102,776	856,454	983,582	(119,194)	-10.8%
Total Personnel		3,996,319	4,195,137	3,913,262	3,479,900	(715,237)	-17.0%
Operations							
Transportation Services	6,669	4,506	6,222	569	-	(6,222)	-100.0%
Operating Services	19,106	10,425	12,600	145	7,500	(5,100)	-40.5%
Notices, Subscriptions, etc.	-	-	-	2,000	-	-	0.0%
Utilities	-	-	-	45	-	-	0.0%
Contractual Services	-	-	-	9,588	-	-	0.0%
Repair & Maintenance Services	-	-	-	-	-	-	0.0%
Employee programs	-	13,958	49,232	25,000	34,942	(14,290)	-29.0%
Professional Development/Travel	-	-	-	-	-	-	0.0%
Office Supplies	-	-	-	-	-	-	0.0%
Operating Supplies	4,440	35,016	30,545	4,000	4,350	(26,195)	-85.8%
Fuel & Mileage	-	-	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	-	-	-	-	-	-	0.0%
Repair & Maintenance Supplies	-	-	-	568	-	-	0.0%
Operational Units	21,422	7,110	12,648	11,620	11,802	(846)	-6.7%
Property & Liability Costs	-	-	-	559	-	-	0.0%
Rentals	-	-	-	-	-	-	0.0%
Permits	-	-	-	-	-	-	0.0%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	-	-	-	-	-	-	0.0%
Total Operations	51,637	71,015	111,247	54,094	58,594	(52,653)	-47.3%
Capital	-	-	-	-	-	-	0.0%
Total CID Division	51,637	4,067,334	4,306,384	3,967,356	3,538,494	(767,890)	-17.8%

Notes & Objectives

Detail for the Criminal Investigations Division is included on the following pages. A few small changes from last year's budget--the first to be broken out into three divisions--have been made to reflect operational needs.

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@ 1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY		1,207,972	2,950,242	1,372,122	2,767,738	2,281,158	2,326,781	2,373,317
81120	OVERTIME PAY		128,131	204,551	139,222	250,791	250,000	255,000	260,100
81130	COURT OVERTIME PAY		15,544	38,279	7,175	38,279	45,000	45,900	46,818
	VACANCY ADJUSTMENT			(100,711)			(79,841)	(81,437)	(83,066)
= XWAGE	TOTAL WAGES		1,351,647	3,092,361	1,518,519	3,056,808	2,496,317	2,546,244	2,597,169
= 81410	FICA (EMPLOYER'S SHARE)		98,237	221,863	111,163	192,683	174,509	177,999	181,559
= 81420	MEDICAL PREMIUMS		255,216	724,963		545,759	651,052	748,710	823,580
= 81430	GROUP INSURANCE PREMIUMS		23,287	55,225		43,759	45,947	48,245	50,657
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS		(65,081)	(156,600)	(81,856)	(141,884)	(142,197)	(163,527)	(179,879)
81450	RETIREMENT CONTRIBUTIONS		221,157	249,822		194,217	226,872	260,902	286,993
81455	DEFERRED COMP MATCH		3,419	7,503	5,971	10,920	12,000	12,600	13,230
81481	CLOTHING ALLOWANCE				7,476	11,000	15,400	16,000	16,500
= XBEN	TOTAL BENEFITS		536,235	1,102,776	42,754	856,454	983,583	1,100,929	1,192,640
= XPER	TOTAL PERSONNEL		1,887,882	4,195,137	1,561,273	3,913,262	3,479,900	3,647,173	3,789,809
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES	6,592	4,426	6,222	536	536			
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	77	80		19	19			
82130	VEHICLE LICENSES & TITLES				14	14			
= XTRC	TOTAL TRANSPORTATION CHARGES	6,669	4,506	6,222	569	569			
82210	PRINTING & COPYING SERVICES, OUTSOURCED	10,631	4,940	5,100		0			
82240	TRANSCRIPTION FEES	8,475	5,485	7,500		0	7,500	7,650	7,803
82250	TESTING & PHYSICALS				853	145			
= XOPSV	TOTAL OPERATING SERVICES	19,106	10,425	12,600	853	145	7,500	7,650	7,803
82350	DUES FOR MEMBERSHIPS				1,291	2,000			
= XNOS	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY				1,291	2,000			
82450	TELEPHONE SERVICE				45	45			
= XUTL	TOTAL UTILITIES				45	45			
82510	COMPUTER SERVICES				11,809	9,588			
= XCTF	TOTAL CONTRACTUAL SERVICES				11,809	9,588			
82650	EQUIPMENT REPAIR & MAINTENANCE SERVICES				187				
= XRMVS	TOTAL REPAIR & MAINTENANCE SERVICES				187				
82750	TRAINING, OUTSIDE		12,619	45,445	15,056	25,000	34,942	35,641	36,354
82760	TRAINING, IN-HOUSE		1,339	3,787		0			
= XEPG	TOTAL EMPLOYEE PROGRAMS		13,958	49,232	15,056	25,000	34,942	35,641	36,354
83220	CHEMICALS & LAB SUPPLIES		175			0			
83260	UNIFORMS PURCHASED		32,746	28,403	1,143	1,000	4,350	4,437	4,526
83282	EVIDENCE SUPPLIES	4,440	2,095	2,142	2,025	3,000			
= XOPS	TOTAL OPERATING SUPPLIES	4,440	35,016	30,545	3,168	4,000	4,350	4,437	4,526

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
83540	COMPUTER HARDWARE (<\$25,000)				22,879	0			
= XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)				22,879	0			
83620	EQUIPMENT PARTS & SUPPLIES				568	568			
= X RMS	TOTAL REPAIR & MAINTENANCE SUPPLIES				568	568			
84111	CID OPERATIONS	19,258	4,797	11,220	2,343	11,220	11,388	11,616	11,848
84112	CID VICE OPERATIONS	226	718						
84113	SRT OPERATIONS				1,575	0			
84118	SEX OFFENDER REGISTRY COSTS	882	791	408	100	400	414	422	431
84124	EXTRADITION EXPENSES	1,056	804	1,020		0			
= XOPU	TOTAL OPERATIONAL UNITS	21,422	7,110	12,648	4,018	11,620	11,802	12,038	12,279
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES				559	559			
= XPLC	TOTAL PROPERTY & LIABILITY COSTS				559	559			
= XOP	TOTAL OPERATIONS	51,637	71,015	111,247	61,002	54,094	58,594	59,766	60,962
	Capital								
= XTOT	TOTAL EXPENDITURES	51,637	1,958,897	4,306,384	1,622,275	3,967,356	3,538,494	3,706,939	3,850,771
= PTH-T	PART-TIME HEADCOUNT						5		
= PRFT	PART-TIME REGULAR HEADCOUNT						3		



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget - Patrol Division

	Actual 2014	Estd 2015	Budget 2016	Est 2016	Budget 2017	Difference	
						\$	%
Personnel							
Salaries & Wages	N/A Breakout between Divisions begins FY 2015	4,483,458	4,665,612	4,562,439	5,129,967	464,355	10.0%
Officials Fees		-	-	-	-	-	0.0%
Employee Benefits		1,519,093	1,665,539	1,755,642	2,047,057	381,518	22.9%
Total Personnel	-	6,002,551	6,331,151	6,318,081	7,177,024	845,873	13.4%
Operations							
Transportation Services	-	-	-	25	-	-	0.0%
Operating Services	-	-	-	637	-	-	0.0%
Notices, Subscriptions, etc.	-	-	-	4,455	-	-	0.0%
Utilities	-	-	-	-	-	-	0.0%
Contractual Services	-	-	-	-	-	-	0.0%
Repair & Maintenance Services	-	-	-	90	-	-	0.0%
Employee programs	-	20,965	73,954	68,265	77,649	3,695	5.0%
Professional Development/Travel	-	-	-	-	-	-	0.0%
Office Supplies	-	-	-	850	-	-	0.0%
Operating Supplies	-	49,188	42,664	46,000	68,000	25,336	59.4%
Fuel & Mileage	-	-	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	-	-	-	484	-	-	0.0%
Repair & Maintenance Supplies	-	-	-	-	-	-	0.0%
Operational Units	50,219	25,464	47,550	31,000	51,370	3,820	8.0%
Property & Liability Costs	-	-	-	-	-	-	0.0%
Rentals	-	-	-	-	-	-	0.0%
Permits	-	-	-	-	-	-	0.0%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	-	-	-	-	-	-	0.0%
Total Operations	50,219	95,617	164,168	151,806	197,019	32,851	20.0%
Capital	-	-	-	-	-	-	0.0%
Total Patrol Division	50,219	6,098,168	6,495,319	6,469,887	7,374,043	878,724	13.5%

Notes & Objectives

Detail for the Patrol Division is included on the following pages. A few small changes from last year's budget--the first to be broken out into three divisions--have been made to reflect operational needs.

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@ 1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY		1,814,470	4,454,615	2,407,315	4,172,680	4,913,543	5,011,814	5,112,050
81120	OVERTIME PAY		192,463	307,253	189,400	310,136	313,398	319,666	326,059
81130	COURT OVERTIME PAY		23,348	57,497	40,993	79,623	75,000	76,500	78,030
	VACANCY ADJUSTMENT			(153,753)			(171,974)	(175,413)	(178,922)
= XWAGE	TOTAL WAGES		2,030,281	4,665,612	2,637,708	4,562,439	5,129,967	5,232,567	5,337,217
= 81410	FICA (EMPLOYER'S SHARE)		147,559	334,543	191,232	354,182	375,886	383,404	391,072
= 81420	MEDICAL PREMIUMS		383,355	1,100,630		1,154,054	1,376,703	1,583,209	1,741,530
= 81430	GROUP INSURANCE PREMIUMS		34,980	85,793		92,533	97,159	102,017	107,118
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS		(97,757)	(241,934)	(137,432)	(275,876)	(300,688)	(345,791)	(380,370)
81450	RETIREMENT CONTRIBUTIONS		332,196	375,801		411,745	479,739	551,700	606,870
81455	DEFERRED COMP MATCH		5,136	10,706		15,372	13,758	14,446	15,168
81475	WORKERS COMPENSATION CLAIMS					332			
81481	CLOTHING ALLOWANCE					3,300	4,500	4,500	5,000
= XBEN	TOTAL BENEFITS		805,469	1,665,539	78,082	1,755,642	2,047,057	2,293,485	2,486,388
= XPER	TOTAL PERSONNEL		2,835,750	6,331,151	2,715,790	6,318,081	7,177,024	7,526,052	7,823,605
	Operations								
82130	VEHICLE LICENSES & TITLES				25	25			
= XTRC	TOTAL TRANSPORTATION CHARGES				25	25			
82250	TESTING & PHYSICALS				927	637			
= XOPSV	TOTAL OPERATING SERVICES				927	637			
82300	LEGAL NOTICES				255	255			
82350	DUES FOR MEMBERSHIPS				2,270	4,200			
= XNSH	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY				2,525	4,455			
82600	VEHICLE REPAIR & MAINTENANCE SERVICES				90	90			
= XRPSPV	TOTAL REPAIR & MAINTENANCE SERVICES				90	90			
82760	TRAINING, OUTSIDE		18,954	68,265	35,221	68,265	77,649	79,202	80,786
82790	TRAINING, IN-HOUSE		2,011	5,689		0			
= XEFS	TOTAL EMPLOYEE PROGRAMS		20,965	73,954	35,221	68,265	77,649	79,202	80,786
83110	OFFICE SUPPLIES					0			
83110	EMPLOYEE BENEVOLENCE ITEMS				477	750			
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)				483	100			
= XOPS	TOTAL OFFICE SUPPLIES				1,027	850			
83260	UNIFORMS PURCHASED		49,188	42,664	26,866	45,000	68,000	69,360	70,747
83290	OTHER OPERATING SUPPLIES				435	1,000			
= XOPS	TOTAL OPERATING SUPPLIES		49,188	42,664	27,301	46,000	68,000	69,360	70,747
83530	MACHINERY & EQUIPMENT (<\$25,000)				255	255			

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	83540	COMPUTER HARDWARE (<\$25,000)				283	229			
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)				538	484			
	83620	EQUIPMENT PARTS & SUPPLIES				780				
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES				780				
	84110	K-9 OPERATIONS	11,038	6,054	15,300	6,948	10,000	15,530	15,841	16,157
	84113	SRT OPERATIONS	14,424	11,857	12,750	8,656	14,000	12,941	13,200	13,464
	84117	INCIDENT COMMAND UNIT								
	84119	LICENSE SEIZURE COSTS	2,790	8,071				2,071	2,112	2,155
	84122	GIRT OPERATIONS		(1,560)	17,500	2,046	5,000	17,763	18,118	18,481
	84123	DIVE TEAM OPERATIONS	4,595	796	2,000		1,000	2,030	2,071	2,112
	84124	EXTRADITION EXPENSES				708	1,000	1,035	1,056	1,077
	84125	MOUNTED PATROL OPERATIONS	1,402	246			0			
=	XOPU	TOTAL OPERATIONAL UNITS	50,219	25,464	47,550	18,358	31,000	51,370	52,398	53,446
=	XOP	TOTAL OPERATIONS	50,219	95,617	164,168	86,792	151,806	197,019	200,960	204,979
		Capital								
=	XTOT	TOTAL EXPENDITURES	50,219	2,931,367	6,495,319	2,802,582	6,469,887	7,374,043	7,727,012	8,028,584
=	PTHOT	PART-TIME HEADCOUNT						6		
	PRHT	PART-TIME REGULAR HEADCOUNT						6		



City of Franklin, Tennessee

FY 2017 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Police						
1	Marked Patrol Units	\$ -	\$ -	\$ 1,209,000	\$ 1,209,000	\$ -
2	Unmarked Units	\$ -	\$ -	\$ 480,000	\$ 480,000	\$ -
3	Vehicle Maintenance	\$ -	\$ -	\$ 87,800	\$ 87,800	\$ -
4	Rifle Plates (Body Armor)	\$ -	\$ -	\$ 39,000	\$ 39,000	\$ -
5	Crime Analyst	\$ 60,981	\$ 18,294	\$ -	\$ 79,275	\$ -
6	Police Identifying Vests	\$ -	\$ -	\$ 13,000	\$ 13,000	\$ -
7	Traffic Sergeant	\$ 54,205	\$ 16,262	\$ -	\$ 70,467	\$ -
8	Window Security Film	\$ -	\$ -	\$ 14,700	\$ 14,700	\$ -
9	Records Phone Recorder	\$ -	\$ -	\$ 9,700	\$ 9,700	\$ -
10	Automated External Defibrillators	\$ -	\$ -	\$ 7,900	\$ 7,900	\$ -
11	Radars	\$ -	\$ -	\$ 3,600	\$ 3,600	\$ -
Total		\$ 115,186	\$ 34,556	\$ 1,864,700	\$ 2,014,442	\$ -
		<u>Compensation</u>	<u>Benefits</u>	<u>Expenses</u>	<u>Total</u>	
Total G/F Requests		\$ 115,186	\$ 34,556	\$ 1,864,700	\$ 2,014,442	\$ -

(+2 FTE)

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 1 11

Department: 42110 POLICE - ADMINISTRATION
 Division:
 Title: Marked Patrol Units

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$900,000		\$900,000
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$309,000		\$309,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$1,209,000	\$0	\$1,209,000

PURPOSE / DESCRIPTION OF REQUEST

Vehicles

30 Ford Explorers @ \$30,000 each = \$900,000

Equipment

Remove the MDT's, Arbitrator Cameras, and Radios from each obsolete vehicle and use in the new Ford Explorers

Purchase 30 docking stations @ \$800 each (\$24,000)

Installation of the 30 docking stations and the city-owned equipment removed from obsolete vehicles = $9,500 \times 30$ (\$285,000)

Docking stations (\$24,000) plus installation of equipment (\$285,000) = \$309,000

Total for vehicles and equipment: \$1,209,000

SERVICE IMPLICATION

Recommendation:

*replace all marked Patrol units that have in excess of 100,000 miles -- currently have 30 units that have over 100,000 miles on the odometer and are over 10 years old; difficult to get parts for the Ford Crown Vics & Chev Trailblazers

*remove equipment from decommissioned vehicles & reuse in the new units - i.e. radio, arbitrator camera, MDT, etc.

Department:	42110 POLICE - ADMINISTRATION
Division:	
Title:	Unmarked Units

REQUESTED PROGRAM ENHANCEMENT FUNDING

PURPOSE / DESCRIPTION OF REQUEST

Total for vehicles and equipment installation: \$480,000

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FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 3 of 11

Department: 42110 POLICE - ADMINISTRATION
 Division:
 Title: Vehicle Maintenance

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$87,800	\$87,800
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$87,800	\$87,800

PURPOSE / DESCRIPTION OF REQUEST

This line item currently has \$112,200 allocated for 2015-16. This amount is not adequate to maintain and repair the PD fleet.

Historical data budget line 82610

2011-2012 \$296,932 actual expenditure
 2012-2013 \$229,858 actual expenditure
 2013-2014- allocated \$150,000 / actual expenditures = \$215,550
 2014-2015 allocated \$110,000 / actual expenditures = projected \$180,000 +.
 2015-2016 allocated \$120,200 / projected expenditures = \$197,000.

SERVICE IMPLICATION

If older units (especially marked Patrol vehicles) can be replaced with newer units in significant numbers, the annual repair and maintenance line can be reduced. The fleet currently has approximately 30 marked and 15 unmarked units with excess of 100,000 miles on the odometer. These high mileage / 10 year+ old units are driving up maintenance costs. Replacing older units and standardization of make/ model (Ford Explorer) for both marked and unmarked units will result in significant maintenance cost reduction. There are some models currently in the Police fleet that it is becoming harder to obtain parts for (Ford Crown Vic and the Trailblazers).

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 4 of 11

Department: 42110 POLICE - ADMINISTRATION
 Division:
 Title: Rifle Plates (Body Armor)

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83265 UNIFORMS, SPECIALIZED	\$39,000		\$39,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$39,000	\$0	\$39,000

PURPOSE / DESCRIPTION OF REQUEST

130 sets of Level III rifle rated body armor at \$300 per set (\$39,000). Every sworn member of the Police Department should be issued this equipment. It would be worn in the event of an active shooter where there is a known rifle threat. This armor would counter that threat and increase officer survivability. This equipment can be safely stored in virtually any temperature or conditions and has a shelf life of approximately 20 years.

SERVICE IMPLICATION

At present, the Field Operations Division uses Level II soft body armor for patrol officers. This proposed purchase will provide 130 sets of Level III, rifle rated body armor to officers for utilization during exceptional circumstances. This equipment is needed for the additional ballistic protection the Level III plates provide to the wearer. Rifle rated plates should be viewed as a necessary component of an officer's personal protective equipment. This purchase is critical for the following reasons: (1) Match officer protection to that of issued weapon systems: FPD currently fields AR style rifles/carbines that penetrate soft armor, (2) Equip officers to better safeguard civilian lives during active shooter scenarios, and (3) Enable officers to effectively respond to rifle-armed threats.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 5 of 11

Department: 42110 POLICE - ADMINISTRATION
 Division:
 Title: Crime Analyst

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$60,981	\$60,981
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$18,294	\$18,294
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$79,275	\$79,275

PURPOSE / DESCRIPTION OF REQUEST

The Police Dept has a critical need for a full time crime analyst to provide timely & pertinent information relative to crime patterns & trends. This information will be used to develop crime prevention tactics & strategies, assist with directed patrol targets, and long range plans to improve the efficiency & effectiveness of police services. Information will be collected from crime reports, calls for service, crash reports, arrest reports, field interviews, intelligence reports, information received from other police agencies & law enforcement networks, & other sources. Assembling this information is crucial to evaluating the current patrol zone structure to ensure the Police Department's coverage adapts to Franklin's growth. The goal is to maintain quick response times and to allow for directed patrols in both residential & business areas in a strong effort to prevent crime and to interact with the citizens we serve.

SERVICE IMPLICATION

The Police Dept's ability to make important decisions regarding police resources and deployment through the use of crime data is mission critical. This data benefits the development of daily operational and tactical plans as well as strategic planning (both short & long range) related to crime trends, resource allocation, and crime prevention. This information will aid in the investigative process to increase apprehension and case clearances. Crime analysis is also a requirement of the accreditation process--there are several reports that are mandatory: motor vehicle pursuits, crash analysis, use of force, recruitment & selection, etc. This position would add value to the FPD's ability to be prescriptive regarding tactical crime control.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 6 of 11

Department: 42110 POLICE - ADMINISTRATION
 Division:
 Title: Police Identification/Plain Clothes Vest

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83265 UNIFORMS, SPECIALIZED	\$13,000		\$13,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$13,000	\$0	\$13,000

PURPOSE / DESCRIPTION OF REQUEST

This item is a vest for sworn members of the department; 130 vests at \$100 each (\$13,000). These vests are easily layered on top of plain clothes. The vests clearly say: "Police" on the front and back, and has an embroidered Franklin Police badge patch on the left front side. This clearly identifies the plain clothes Officer, responding to an emergency, to the public and other law enforcement agencies. By ensuring all on scene recognize this person as a law enforcement Officer it protects the public from anyone impersonating an Officer, it protects the Officer in the event personnel are on the scene from other agencies and do not recognize them, and it could protect the City from potential liability.

SERVICE IMPLICATION

These vests will identify officers who quickly respond to critical events and may not be in uniform. They could be off duty, in court, or work in an Administrative or plain clothes assignment. This vest is easily stored in the Officer's vehicle and can be quickly placed over their clothing. When there is a man made or natural disaster, or a critical incident, all Officers will be called to respond. The ability to identify yourself as a law enforcement Officer is crucial. They should also have their badge and credentials, however, this vest will clearly identify who they are and our agency name.

FY2016 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **7** of **11**

Department: **42100 POLICE**
 Division: **FIELD OPERATIONS**
 Title: **POLICE SERGEANT**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY16 Only)	Ongoing Annual Cost (FY16 & Future)	TOTAL FY16 Request
Compensation			
81110 REGULAR PAY		\$54,205	\$54,205
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
		\$16,262	\$16,262
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$70,467	\$70,467

PURPOSE / DESCRIPTION OF REQUEST

This request is for a new Police Sergeant position to be assigned to the Field Operations Division Traffic Section. This new Sergeant would allow more effective and efficient oversight. Currently, the Traffic Section consists of 1 Police Lieutenant, 9 Police Officers, 1 Parking Enforcement employee, and 13 School Crossing Guards. As a result, the Traffic Lieutenant has 23 direct reports. The industry standard for law enforcement agencies is a span of control of 7 to 10 employees. Having a Sergeant position would add a layer of field supervision with the ability to divide the direct reports, thereby applying best practices regarding efficiency in service.

SERVICE IMPLICATION

The issue of traffic control continues to be a major topic in our community. Traffic Officers spend their entire shift ensuring vehicular & pedestrian traffic flows safely within our city. Some of the tasks they perform includes: investigate property damage & personal injury vehicular crashes; monitor & enforce traffic laws in the City school zones to protect our children; direct traffic at all special events; perform public presentations at schools, Williamson Medical Center, Citizen Police Aca., Citizen Government Aca., Teen Aca., etc.; they conduct DUI checkpoints; participate in the Governor's Highway Safety Program; they respond to neighborhood concerns regarding traffic control; they conduct traffic studies & maintain accreditation files for traffic analysis; assists Patrol as a back up on calls for service; & much more. The ability to assign a Sergeant to direct & supervise some of these tasks would continue to improve the quantity and quality of service performed by the Traffic Section. The goal is to take as much work off of Patrol as possible freeing them for other tasks.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 8 of 11

Department: 42110 POLICE - ADMINISTRATION
 Division:
 Title: Window Security Film

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
82660 BUILDING REPAIR & MAINTENANCE SERVICES	\$14,700		\$14,700
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$14,700	\$0	\$14,700

PURPOSE / DESCRIPTION OF REQUEST

3M safety & security window film for all lower level windows of the Franklin Police Building. This product is applied to existing windows and provides strength & tear resistance; it improves property, personal, and asset protection from blasts, storms, and earthquakes

SERVICE IMPLICATION

The ability to have this protection for the windows on the lower level of the Police Department will aid in our mission to protect our personnel, citizens within our building at any given time, and equipment, in the event of a man made or natural disaster.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 9 of 11

Department: 42110 POLICE - ADMINISTRATION
 Division:
 Title: Records Phone Recorder

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$9,700		\$9,700
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$9,700	\$0	\$9,700

PURPOSE / DESCRIPTION OF REQUEST

A 10-channel VPI recording and storage system that will enable the department to monitor incoming and outgoing calls to the Records Division and Police Reception Office. This will allow the department to record and track all calls coming in from the public requesting information.

SERVICE IMPLICATION

Customer service is crucial to the success of the Police Department. The phones in Records and the Reception area are the front line for the public to request information or have a report taken. Having these phones linked so that all parties know conversations are being recorded, ensures quality service and that supervisors can identify training or performance issues.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **11**

Department: **42100 POLICE**
 Division: **FIELD OPERATIONS**
 Title: **AUTOMATED EXTERNAL DEFIBRILLATORS**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$7,900		\$7,900
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$7,900	\$0	\$7,900

PURPOSE / DESCRIPTION OF REQUEST

This request is for 6 AEDs - 2 per Patrol Shift. The equipment requested is: Defibtech Lifeline AED package includes a soft-shell carrying case, one set of adult electrodes, a 5-year 9-volt lithium battery, training DVD, event review software, and rescue ready kit (scissors, razor, gauze, alcohol wipe, CPR mask, and bandages) and a separate training device. The product is designed for simple use by non-medical personnel to treat sudden cardiac arrests. The device exceeds American Heart Association performance recommendations, uses a biphasic waveform (a type of defibrillation waveform where a shock is delivered to the heart via two vectors) and automatically adjusts the shock delivery to the victim's individual needs.

SERVICE IMPLICATION

These 6 AEDs would be distributed to Patrol supervisors providing a minimum of two (2) units in the field at any one time in the event there is an emergency medical call and Police Officers are on the scene before paramedics.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **11** of **11**

Department: **42100 POLICE**
 Division: **FIELD OPERATIONS DIVISION**
 Title: **STALKER II HAND-HELD RADARS**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$3,600		\$3,600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$3,600	\$0	\$3,600

PURPOSE / DESCRIPTION OF REQUEST

Request 3 radar units to be used by Patrol Officers. The Stalker II hand-held radar (SDR) accurately clocks speeds. It is back-lit and weighs 2.15 lbs. Operates in all weather.

The 3 radars are \$1,195 each.

SERVICE IMPLICATION

Allows Patrol officers the ability to perform speed control particularly where the department has received requests from neighborhoods to stop speeders.



City of Franklin, Tennessee

FY 2017 Operating Budget



Drug Fund

Chief Deborah Y. Faulkner, EdD



City of Franklin, Tennessee - FY 2017 Budget Request

Drug Fund

Outline

- Purpose of Department**
- Base Budget Request**



City of Franklin, Tennessee - FY 2017 Budget Request

Drug Fund

Purpose of Department

The Drug Fund is really a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420.

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the city or county as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

Legitimate expenditures for the fund include: drug treatment programs, drug education, drug enforcement expenditures, drug identification kits for drug investigators and patrol, drug enforcement training, drug dogs and their maintenance, and confidential expenditures.



City of Franklin, Tennessee - FY 2017 Budget Request

Drug Fund

Base Budget Request:

Revenues

2016:	\$173,161
2017:	\$124,010

Expenses

2016:	\$127,000
2017:	\$ 72,500

Difference: (\$ 49,151)	Difference: (\$ 54,500)
--------------------------------	--------------------------------

The Franklin Police Department has recently been notified that the Federal Asset Forfeiture Program administered by the US Department of Justice will be suspended indefinitely due to budget cuts. Funds from this program have comprised roughly one third of all Drug Fund revenue over the past three years (about \$62,000 per year). As a result, the projected expenses have been updated to reflect the loss of that revenue.



City of Franklin, Tennessee

FY 2017 Operating Budget

Drug Fund

Chief Deborah Y. Faulkner, EdD

Budget Summary

	2014	2015	2016		2017	2016 v. 2017	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	121,781	165,436	297,864	297,864	461,776	163,912	55.03%
Revenues	171,821	214,483	173,161	221,979	124,010	-49,151	-28.38%
Expenditures	128,166	82,055	127,000	58,067	72,500	-54,500	-42.91%
Ending Balance	165,436	297,864	344,025	461,776	513,286	169,261	49.20%

Fund Summary

The Drug Fund is really a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420. (A special revenue account exists outside the city's or county's General Fund, and funds in the special revenue account do not revert to the General Fund at the end of the fiscal year).

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the city or county as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

Legitimate expenditures for the fund include: local drug treatment programs, drug education programs, drug enforcement expenditures (both general drug enforcement and cash transactions relating to undercover operations), general drug enforcement expenditures include all drug enforcement expenditures that are not directly related to undercover operations, (including automobiles for drug investigators, maintenance and operational expenditures for a drug officer's automobile, including gasoline, telephone charges, including cellular telephone charges, office supplies and office equipment for drug enforcement officers, drug identification kits for drug investigators and patrol, drug enforcement training, and drug dogs and their maintenance, including food and veterinary service), and confidential expenditures (i.e. payments made to an informant for information, payments made to an independent undercover agent, and money spent to actually purchase drugs as part of an undercover operation).

Source: Cross, J. Ralph and Barton, Rex. *Drug Fund Manual*. Municipal Technical Advisory Service, University of Tennessee. Knoxville, TN. May 2003.



City of Franklin, Tennessee **FY 2017 Operating Budget**

Organizational Chart

There is no organization chart associated with the Drug Fund. It is supervised by personnel in the Police Department.

Staffing by Position

There are no staff formally associated with the Drug Fund. It is supervised by personnel in the Police Department.



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

	Actual 2014	Actual 2015	Budget 2016	Est 2016	Budget 2017	Difference	
						\$	%
Beginning Fund Balance	121,781	165,436	297,864	297,864	461,776	163,912	55.0%
Revenues							
DRUG FINES RECEIVED	82,013	42,740	93,070	143,000	95,397	2,327	2.5%
DRUG CONTRBUTIONS TO FPD		16,050			21,061	21,061	100.0%
CONFISCATED GOODS (FEDERAL)	68,264	95,226	47,321	61,342	-	(47,321)	-100.0%
CONFISCATED GOODS (STATE)	17,087	15,211	31,770	11,841	-	(31,770)	-100.0%
INTEREST INCOME	1,127	937	1,000	1,600	1,000	-	0.0%
SALE OF SURPLUS ASSETS	3,330	44,319	-	4,196	6,552	6,552	0.0%
Total Available Funds	171,821	214,483	173,161	221,979	124,010	(49,151)	-28.4%
Expenses (Operations)							
TRANSPORTATION CHARGES	4,670	3,074	2,000	-	-	(2,000)	-100.0%
NOTICES, SUBSCRIPTIONS, PUBLICITY	16,616	9,571	12,000	-	-	(12,000)	-100.0%
EMPLOYEE PROGRAMS	26,706	10,295	25,000	-	-	(25,000)	-100.0%
OPERATING SUPPLIES	119	-	-	-	-	-	0.0%
MACHINERY & EQUIPMENT (<\$25,000)	13,042	-	-	-	-	-	0.0%
OPERATIONAL UNITS	40,802	37,432	48,000	57,600	72,500	24,500	51.0%
PERMITS	-	-	-	-	-	-	0.0%
OTHER BUSINESS EXPENSES	26,211	21,683	40,000	467	-	(40,000)	-100.0%
Capital	-	-	-	-	-	-	0.0%
Total Expenditures	128,166	82,055	127,000	58,067	72,500	(54,500)	-42.9%
Ending Fund Balance	165,436	297,864	344,025	461,776	513,286	169,261	49.2%

Notes & Objectives

The Franklin Police Department has recently been notified that the Federal Asset Forfeiture Program administered by the US Department of Justice will be suspended indefinitely due to budget cuts. Funds from this program have comprised roughly one third of all Drug Fund revenue over the past three years (about \$62,000 per year). As a result, the projected expenses have been updated to reflect the loss of that revenue.

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Available Funds								
+	35110 DRUG FINES RECEIVED	82,013	42,740	93,070	97,179	143,000	95,397	95,397	95,397
	35112 DRUG CONTRIBUTIONS PAID TO POLICE DEPT		16,050		6,849		21,061	21,061	21,061
	35200 CONFISCATED GOODS (FEDERAL)	68,264	95,226	47,321	54,651	61,342			
	35210 CONFISCATED GOODS (STATE)	17,087	15,211	31,770		11,841			
=	XFF TOTAL FINES & FEES	167,364	169,227	172,161	158,679	216,183	116,458	116,458	116,458
	36100 INTEREST INCOME	1,127	937	1,000	438	1,600	1,000	1,000	1,000
	36800 SALE OF SURPLUS ASSETS	3,330	44,319		2,184	4,196	6,552	6,552	6,552
=	XUMP TOTAL USE OF MONEY & PROPERTY	4,457	45,256	1,000	2,623	5,796	7,552	7,552	7,552
	25100 BEGINNING FUND BALANCE	121,781	165,436	297,864	297,864	297,864	461,776	513,286	506,968
=	XCC TOTAL CAPITAL CONTRIBUTIONS	121,781	165,436	297,864	297,864	297,864	461,776	513,286	506,968
=	XREV Total Available Funds	293,602	379,919	471,025	459,166	519,843	585,786	637,296	630,978

Account	Label	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Esid 2016	Base 2017	Forecast 2018	Forecast 2019
		Operations								
	82140	VEHICLE TOW-IN SERVICES		3,074	2,000					
=	XTRC	TOTAL TRANSPORTATION CHARGES	4,670	3,074	2,000					
	82350	DUES FOR MEMBERSHIPS	9,332	4,546	9,000					
	82355	PROFESSIONAL STANDARDS / ACCREDITATION	7,284	4,989	2,000					
	82390	PUBLICATIONS, NON- TRAINING		36	1,000					
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	16,616	9,571	12,000					
	82780	TRAINING, OUTSIDE	26,706	10,295	25,000					
=	XEPG	TOTAL EMPLOYEE PROGRAMS	26,706	10,295	25,000					
	83250	SAFETY SUPPLIES	79							
	83260	UNIFORMS PURCHASED	40							
=	XOPS	TOTAL OPERATING SUPPLIES	119							
	83540	COMPUTER HARDWARE (<\$25,000)	13,042							
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	13,042							
	84110	K-9 OPERATIONS	1,772		16,000	16,000	16,000			
	84111	CID OPERATIONS			184	184				
	84112	CID VICE OPERATIONS	14,015	18,926	23,000	17,738	23,000	47,500	47,500	47,500
	84115	EVIDENCE PURCHASED	19,265	15,506	15,000	6,920	15,600	15,000	15,000	15,000
	84156	INFORMANTS	5,750	3,000	10,000	1,101	3,000	10,000	10,000	10,000
=	XCOU	TOTAL OPERATIONAL UNITS	40,802	37,432	48,000	41,943	57,600	72,500	72,500	72,500
	85320	STATE FEES								
=	XPSRM	TOTAL PERMITS								
	85500	MISCELLANEOUS	26,211	21,683	40,000	622	467			
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	26,211	21,683	40,000	622	467			
=	XOP	TOTAL OPERATIONS	128,166	82,055	127,000	42,565	58,067	72,500	72,500	72,500
		Capital								
=	XTOT	TOTAL EXPENDITURES	128,166	82,055	127,000	42,565	58,067	72,500	72,500	72,500



City of Franklin, Tennessee

FY 2017 Operating Budget Request

Fire

Rocky Garzarek, Fire Chief



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Purpose of Department

We dedicate our efforts to provide for the safety and welfare of the public and the preservation of life, health, property, and the environment utilizing prompt service, continual training, and teamwork.

Foundation Development Process:

Defined our Vision of "Service through Excellence"

**Established our Core Values consisting of
"Professionalism, Integrity and Compassion"**

Communications Behavior Agreement"



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Purpose of Department

Our call volume increased by 3% this year totaling 6,914 calls for service.

We occupied temporary Station 7 in Goose Creek in late February of 2015.

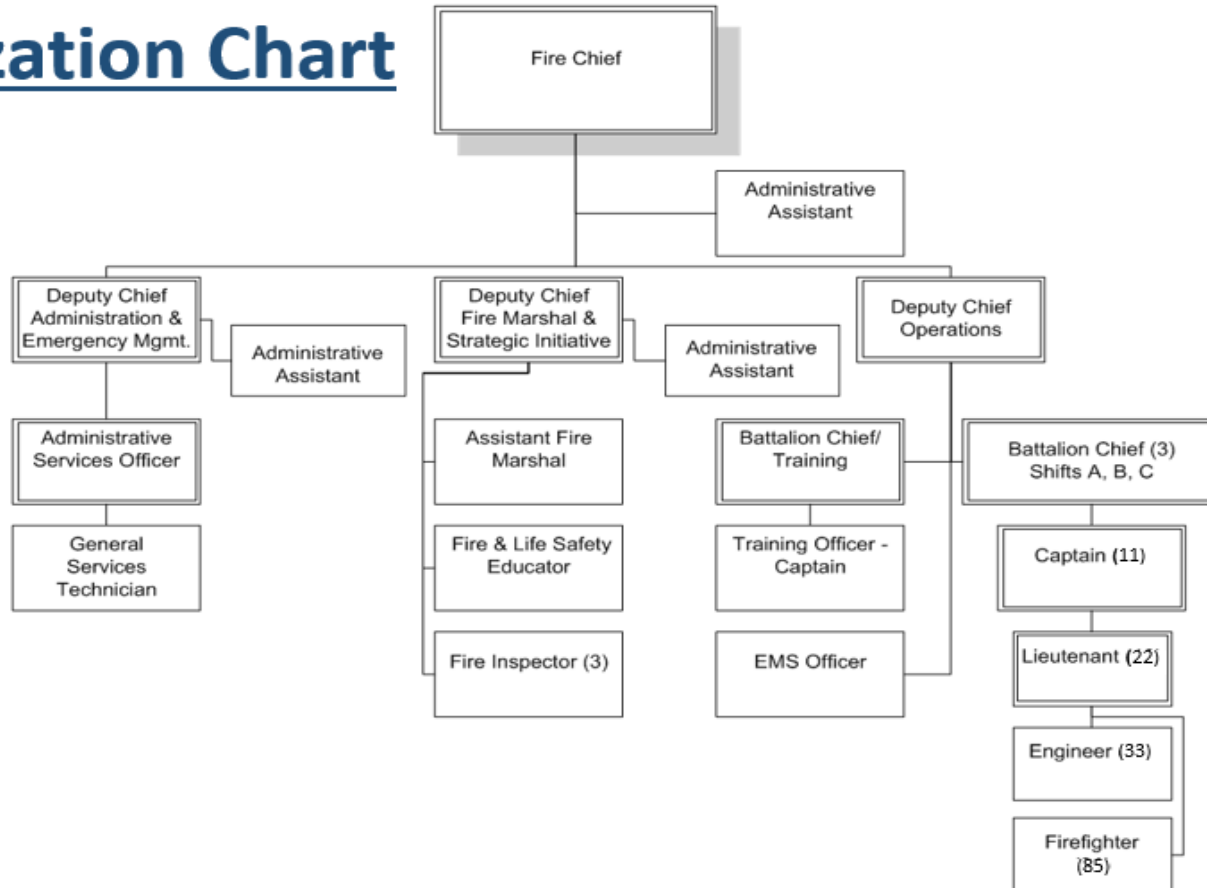
Construction continues on Station 8 in the Westhaven community with expectancy to occupy it in April of 2016.

Our average response time, from the time we receive the call at the fire department to our arrival at the incident scene, increased slightly to 5 minutes and 10 seconds.

City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Organization Chart





City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Base Budget Request: Personnel

Overall Personnel Budget is increasing 2.2% or \$277,837. The Fire Department has 171 authorized positions.

Our Program Enhancements outline requests for 10 new full-time positions including:

- 4 new hires for Fire Station 7**
- 3 new Battalion Chiefs in Suppression**
- 3 Fire Safety Officers**



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Base Budget Request: Personnel

Additional program enhancements outline requests for:

- Reclassification one of Firefighter to Fiscal Manager in Administration**
- Reclassification of Assistant Fire Marshal**
- Stipend Pay for Admin Service Officer and Training Captain**
- Stipend for three SWAT Medics**

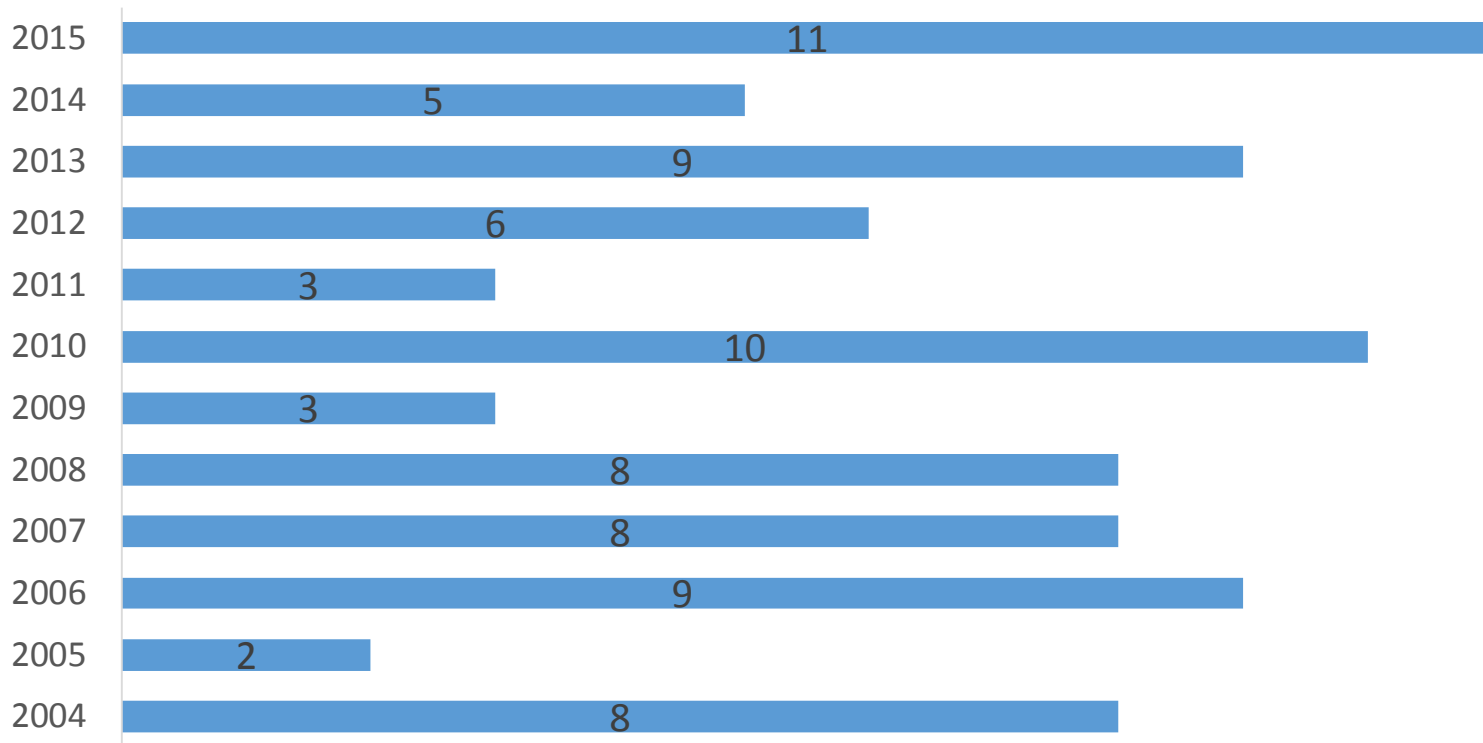


City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Base Budget Request: Personnel

Employee Turnover Rate Experience





City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Base Budget Request: Operations

Overall Operations Budget is increasing 1.1% or \$28,260. It remains relatively un-changed and includes:

- Reduced fuel cost**
- Operating cost for new Fire Station 8**
- Tactical Combat Casualty Care Training Programs**
- Paramedic and EMT Certification Training Opportunities— \$38,000**
- Ongoing Lease payments totaling – \$538,200**



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Base Budget Request: Capital

Overall General Fund Capital Budget request for FY17 is \$606,250 and includes replacement vehicles for:

- Tower 1 Replacement (17 years old)**
- Tower 2 Replacement (15 years old)**
- Engine 2 Replacement (13 years old)**

An additional \$96,000 includes 3 replacement Cardiac Monitors

Additional Capital will be requested through the CIP process and from other funding sources.



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Program Enhancement Requests

19 requests which affect both the General and Facilities Tax Funds.

General Fund \$ 1,073,804

Facilities Tax \$ 903,450



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Program Enhancement Requests

Temporary Fire Station 7 has two associated requests.

General Fund

Personnel Cost for 4 new hires at \$256,339

Facilities Tax

Apparatus/equipment are estimated \$569,000



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Program Enhancement Requests

Three additional Battalion Chief positions has two associated requests

General Fund

Personnel costs of \$334,567 and includes all related promotions

Facilities Tax

1 vehicle/equipment estimated at \$78,450

Reduces span of control from 8 direct reports to 4



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Program Enhancement Requests

One new position of Fiscal Manager which will be achieved by the reclassification of an existing firefighter.

General Fund

Personnel costs account for approximately \$20,000

Responsible for creating and managing all aspects of a multi-million dollar budget.

We believe the position can pay for itself in savings reaped from this dedicated attention

Facilities Tax

No impact



City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Program Enhancement Requests

Three new Safety Officers

General Fund

Personnel cost include \$244,724

Facilities Tax

No impact

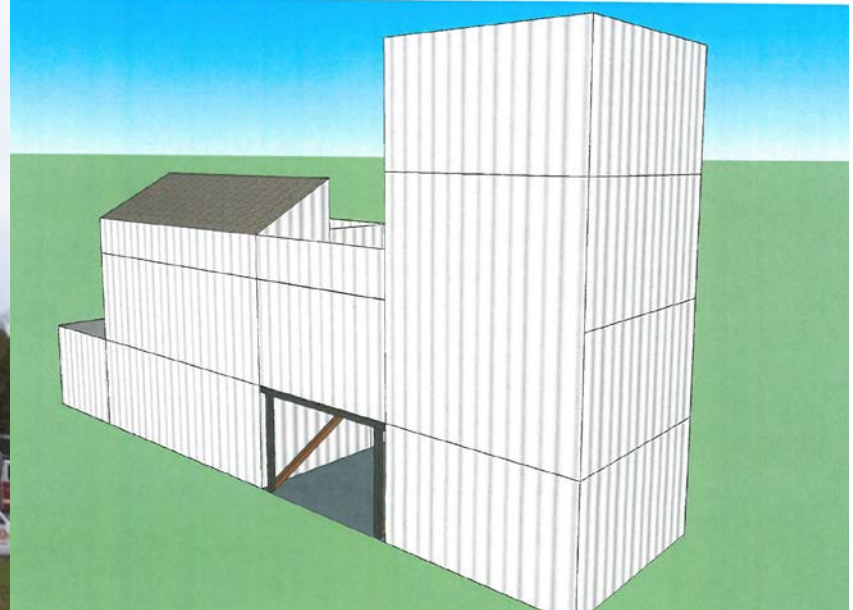
City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Program Enhancement Requests

Training Center Addition

Facilities Tax \$ 150,000



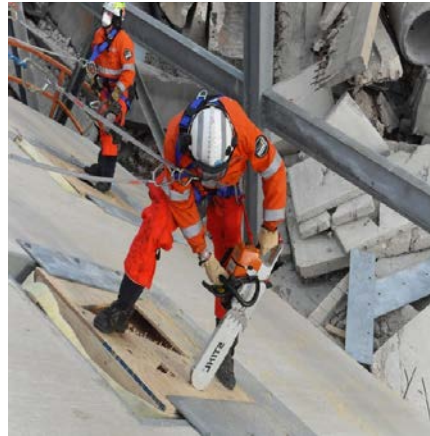
City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Program Enhancement Requests

Technical Rescue Equipment

Facilities Tax \$ 75,000





City of Franklin, Tennessee - FY 2017 Budget Request

Fire

Summary

The fire department strives to provide the highest level of service to those who live in and visit our community by investing in our resources and our greatest asset which is our personnel.

We express our sincere thanks to our past and current Board of Mayor and Alderman for their previous and continued support.



City of Franklin, Tennessee

FY 2017 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Budget Summary

	2014 Actual	2015 Actual	2016		2017 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Personnel	11,644,069	11,928,067	12,638,442	12,797,935	12,916,279	277,837	2.2%
Operations	1,603,127	1,480,562	2,464,603	2,340,879	2,492,863	28,260	1.1%
Capital	0	450	0	0	702,250	702,250	100.0%
Total	13,247,196	13,409,079	15,103,045	15,138,814	16,111,392	1,008,347	6.7%

Departmental Summary

We continue to thank the Board of Mayor and Aldermen and the City leadership for its support of the fire department in our endeavor to serve our community.



We saw another busy year in 2015, experiencing a three percent increase in call volume over 2014. We responded to 6,914 incidents. Although our response time still exceeds five minutes, we only experienced a three second increase over 2014. While six of our fire stations maintained a relatively unchanged response time, temporary Station 7 saw an average response time reduction of one minute 10 seconds, even though its incident responses increased from 59 to 139 (135%).

The fire department experienced five major achievements during the current fiscal year. In October 2015, the City of Franklin was awarded the top rating for fire protection services, earning a Class 1 Public Protection Classification from the Insurance Services Office (ISO). This makes Franklin one of only 132 cities out of 48,754 rated in the U.S. that have been awarded this classification, according to the ISO website.

Every member of our department participated in Foundation Development meetings where we created foundational principles that would govern our organization for years to come. During this process we defined our Vision of "Service through Excellence", established our Core Values consisting of "Professionalism, Integrity and Compassion", and every member signed documents expressing their commitment to our newly created "Communications Behavior Agreement" which details how we will communicate with and behave toward others.

In April of 2016, the department will open the doors to its eighth fire station, including the addition of 12 new firefighters and a 75' aerial ladder truck. While the entire community will benefit from these additions, the Westhaven community, where the station is located, will directly benefit from a continued reduction in response times, which on average exceeded seven minutes without the station.

Our final two achievements involve the programming and implementation of a new Computer Aided Dispatch software and the installation of a robust automatic vehicle location system for each suppression response vehicle. These additions provide our emergency 911 call takers with automatic



City of Franklin, Tennessee

FY 2017 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Departmental Summary (con't)

recommendations for the dispatch of the most appropriate resources. The recommendations are generated based on the location and type of emergency, capabilities of the apparatus and personnel, and proximity of the resources to the emergency.

A project to provide sewer service to the Goose Creek area is underway and forecasted to be completed in the next calendar year. Funds are requested in the facilities tax account to begin some preliminary design work for site accommodations and also to procure a fire engine. Provisions are made in the general fund to provide the 4 additional firefighters.

The fire department is not successful solely because of its physical resources. We recognize that our people must be able to maintain their present skills and continue to learn new ones in the face of our ever-changing threats. Due to the increasing size of our department, we recognize the need to seek alternative avenues to deliver training to personnel. Additional computer-based training software will assist us in accomplishing this goal, while maximizing the opportunities for personnel and apparatus to remain available for emergency responses within their assigned response areas. Our proposal continues to offer incentives for paramedic-level training initiatives, increased opportunities for advanced technical rescue training, and specialty training for responding to active shooter incidents.

The department has always and will continue to be prudent in the management of our budget resources. With a budget exceeding \$15 million, we believe there is great benefit in creating a fiscal manager for budget and procurement oversight, and that this position has the potential to pay for itself.

Finally, our department has exceeded its ability for the Battalion Chief (Shift Commander) to maintain their span of control, having the direct responsibility over eight fire stations. We propose to add three Battalion Chiefs (one per shift), to direct and oversee the day-to-day and emergency response efforts.

Departmental Goals

Maintain a new Insurance Services Office Public Protection Class rating of 1 for the entire City.

Provide training and professional development for personnel to meet growing demands of the City of Franklin and the Franklin Fire Department.

Through equipment acquisition and continual advanced training, the Franklin Fire Department will increase the department's capability to perform a variety of specialized rescue services to enhance protection and serve those who live in and visit our community.



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

Goal: The Franklin Fire Department will provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).

Baseline: Average Total Response Time in 2012 was 5.49 minutes (Source: Computer Aided Dispatch Data) - (This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.)

Goal: The Franklin Fire Department will reduce property fire loss per \$1 million of appraised value.
Baseline: Fire Loss per \$1 million of Appraised Value was \$87.26 in 2012. - (This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2013	2014	2015	2016***	2017***
	Calls for service	6179	6530	6790	6994	7344
	- Medical	4237	4339	4652	4748	4985
	- Fire	149	151	148	140	147
	- Structure Fire	64	34	53	52	55
	- Overpressure	7	20	14	18	19
	- Hazardous Conditions	134	186	146	160	168
	- Service Call	394	505	527	566	594
	- Good Intention Call	428	381	428	444	466
	- False Alarm	749	908	873	914	960
	- Severe Weather/Natural Disaster	10	5	1	2	2
	- Other	7	1	1	2	2
	Total Calls for Service / 1,000 Population	92	98	102	100	105
	Tennessee Statewide Benchmarking Average	96	105	109	TBD	TBD
	Structure fires / 1,000 Population	0.97	0.51	0.80	0.74	0.78



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

	Tennessee Statewide Benchmarking Average	1.49	1.44	1.57	TBD	TBD
	Fire inspections	1058	693	N/a	1000	TBD
	Fire code violations (notices)	1406	86	N/a	TBD	TBD
	Number of budgeted certified positions	160	161	173	171	171
	ISO rating	2	2	2	1	1
	Number of fire stations	6	6	7	7	8
	Total fire apparatus	16	16	16	16	17

Efficiency Measures

		2013	2014	2015	2016***	2017***
	Total Fire Costs per Capita	\$ 218.30	\$ 223.44	\$ 231.64	\$ 216.27	\$ 230.16
	Tennessee Statewide Benchmarking Average	\$ 170.79	\$ 176.60	\$ 180.24	TBD	TBD
	Budgeted Certified Positions / 1,000 population	2.41	2.43	2.61	2.44	2.44
	Tennessee Statewide Benchmarking Average	2.03	2.00	1.98	TBD	TBD
	Cost per Call for Service	\$ 2,367	\$ 2,281	\$ 2,264	\$ 2,165	\$ 2,194
	Tennessee Statewide Benchmarking Average	\$ 2,182	\$ 2,053	\$ 2,177	TBD	TBD

Outcome (Effectiveness) Measures

		2013	2014	2015	2016***	2017***
	Provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).					
	Average Franklin total response time (dispatch and department)*	5.53	6.04	7.3	6.15	6.3
	Tennessee Statewide Benchmarking Average	5.62	5.72	5.31	TBD	TBD
	Percent met total target response time (6 min, 35 sec)					
	Meets Target?	Yes	Yes	No	TBD	TBD
	Franklin Response among top quartile of TMBP cities?					
	Meets Target?	No	No	No	TBD	TBD
	Reduce property fire loss per \$1 million of appraised value.					
	Fire Loss per \$1 million of Appraised Value	\$ 43.97	\$ 63.39	TBD	TBD	TBD
	Meets Target?	Yes	No	TBD	TBD	TBD
	Confine the fire to the room of origin for 90% of all interior structure fire incidents	90%	91%	93%	91%	91%
	Deliver in-house continuing education credit training to all personnel that enables each to meet their medical recertification requirements.	100%	100%	100%	100%	100%
	Deliver adequate in-house fire suppression training to all personnel that enables each to meet the Tennessee Commission on Firefighting's 40-hour In-service Training Program	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended
	Property value dollars saved	\$12,706,250	\$17,518,825	\$131,029,883	TBD	TBD
	Percent of fire code violations cleared in 90 days	N/A	N/A	TBD	TBD	TBD

*This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.

**This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.

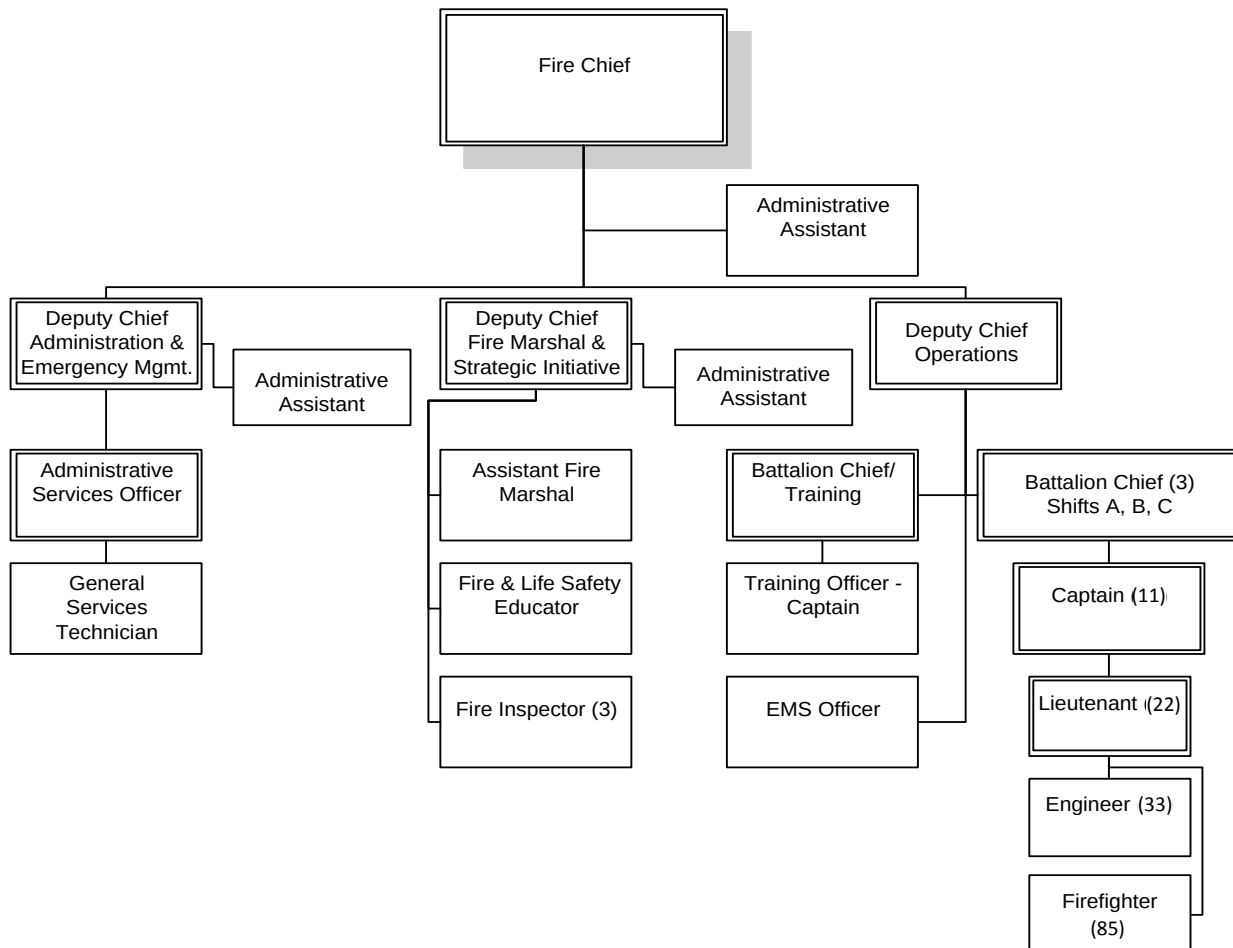
*** 2016 and 2017 measures estimated.



City of Franklin, Tennessee

FY 2017 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2017 Operating Budget

Staffing by Position

Staffing will be updated through the process.

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fire Chief	Grade L	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Administration	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Operations	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Fire Marshal	Grade K	1	0	1	0	1	0	1	0	1	0
Battalion Chief	Grade J	3	0	3	0	3	0	3	0	3	0
Battalion Chief - Training	Grade J	1	0	1	0	1	0	1	0	1	0
EMS Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Fire Captain	Grade I	14	0	14	0	14	0	14	0	11	0
Training Officer (Captain)	Grade I	1	0	1	0	1	0	1	0	1	0
Administrative Services Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Assistant Fire Marshal	Grade H	1	0	1	0	1	0	1	0	1	0
Fire & Life Safety Educator	Grade G	1	0	1	0	1	0	1	0	1	0
Fire Lieutenant	Grade G	16	0	16	0	16	0	16	0	22	0
Fire Inspector	Grade G	2	0	3	0	3	0	3	0	3	0
Fire Engineer	Grade F	30	0	30	0	30	0	30	0	33	0
Firefighter	Grade E	81	0	81	0	91	0	91	0	85	0
Administrative Assistant	Grade D	2	1	3	0	3	0	3	0	3	0
General Services Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Intern	--	0	0	0	0	0	0	0	0	0	0
Accreditation Manager	--		0	0	0	0	0	0	0	0	0
Totals		159	1	161	0	171	0	171	0	171	0



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

	Actual 2014	Actual 2015	Budget 2016	Est 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	8,134,197	8,664,032	9,053,729	9,201,142	8,888,634	(165,095)	-1.8%
Employee Benefits	3,509,872	3,264,035	3,584,713	3,596,793	4,027,645	442,932	12.4%
Total Personnel	11,644,069	11,928,067	12,638,442	12,797,935	12,916,279	277,837	2.2%
Operations							
Transportation Services	848	1,129	3,050	2,750	2,850	(200)	-6.6%
Operating Services	102,552	28,077	143,353	124,600	161,717	18,364	12.8%
Notices, Subscriptions, etc.	27,130	21,925	36,405	37,135	32,879	(3,526)	-9.7%
Utilities	241,156	207,452	271,382	255,200	258,620	(12,762)	-4.7%
Contractual Services	30,452	28,322	41,050	35,120	62,350	21,300	51.9%
Repair & Maintenance Services	385,049	239,029	440,895	359,005	417,000	(23,895)	-5.4%
Employee programs	32,672	32,459	86,740	87,500	117,836	31,096	35.8%
Professional Development/Travel	23,756	26,113	57,657	57,697	82,940	25,283	43.9%
Office Supplies	16,977	19,789	18,200	26,000	29,700	11,500	63.2%
Operating Supplies	215,835	181,015	182,680	195,775	223,000	40,320	22.1%
Fuel & Mileage	100,892	63,191	85,500	60,100	57,500	(28,000)	-32.7%
Machinery & Equipment (<\$25,000)	156,955	250,275	342,500	342,500	273,605	(68,895)	-20.1%
Repair & Maintenance Supplies	126,333	85,472	111,530	114,500	114,000	2,470	2.2%
Operational Units	3,305	284	10,000	3,000	10,000	-	0.0%
Property & Liability Costs	122,640	92,443	90,113	95,984	100,000	9,887	11.0%
Rentals	-	92	500	1,000	1,000	500	100.0%
Permits	5,565	4,590	6,335	6,300	9,665	3,330	52.6%
Other Business Expenses	-	20	-	-	-	-	0.0%
Debt Service and Lease Payments	11,010	198,885	536,713	536,713	538,201	1,488	0.3%
Total Operations	1,603,127	1,480,562	2,464,603	2,340,879	2,492,863	28,260	1.1%
Building Improvements		450					
Machinery & Equipment (>\$25,00)	-	-	-	-	702,250	702,250	100.0%
Capital	-	450	-	-	702,250	702,250	100.0%
Total Fire Department	13,247,196	13,409,079	15,103,045	15,138,814	16,111,392	1,008,347	6.7%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
=	81110 REGULAR PAY	7,675,367	8,111,308	8,867,365	4,661,329	8,687,129	8,677,353	8,937,674	9,205,804
	81120 OVERTIME PAY	168,909	278,818	175,000	98,821	196,699	200,000	206,000	212,180
!	81180 FIRE HOLIDAY PAY	289,921	273,906	317,314	177,513	317,314	314,988	324,438	334,171
=	81199 VACANCY ADJUSTMENT			(305,950)			(303,707)	(312,818)	(322,203)
=	XWAGE TOTAL WAGES	8,134,197	8,664,032	9,053,729	4,937,663	9,201,142	8,888,634	9,155,293	9,429,952
=	81410 FICA (EMPLOYER'S SHARE)	589,600	626,505	668,720	352,902	660,816	663,818	683,733	704,245
=	81420 MEDICAL PREMIUMS	2,065,619	2,167,490	2,385,203	1,151,845	2,385,203	2,793,791	2,877,605	2,963,933
=	81430 GROUP INSURANCE PREMIUMS	160,591	168,996	177,010	90,458	177,010	188,786	194,450	200,283
=	81440 EMPLOYEE INSURANCE CONTRIBUTIONS	(458,594)	(498,671)	(534,098)	(285,810)	(527,946)	(624,516)	(643,251)	(662,549)
81450 RETIREMENT CONTRIBUTIONS		892,998	567,457	689,938	698,336	698,336	793,429	772,976	796,165
81455 DEFERRED COMP MATCH		29,940	43,027	45,000	28,017	45,000	51,750	53,303	54,902
81460 UNEMPLOYMENT CLAIMS		(21)	(64)						
	WORKERS COMPENSATION PREMIUMS	120,070	148,305	152,940	156,480	156,480	160,587	165,405	170,367
81475 WORKERS COMPENSATION CLAIMS		109,669	40,990		5,687	1,894			
=	XBEN TOTAL BENEFITS	3,509,872	3,264,035	3,584,713	2,197,915	3,596,793	4,027,645	4,104,218	4,227,345
=	XPER TOTAL PERSONNEL	11,644,069	11,928,067	12,638,442	7,135,578	12,797,935	12,916,279	13,259,511	13,657,297
	Operations								
82110 MAILING & OUTBOUND SHIPPING SERVICES		518	695	1,500	242	1,500	1,000	1,000	1,000
82120 FREIGHT FOR INBOUND PURCHASED ITEMS		55	100	500	58	250	500	500	500
82130 VEHICLE LICENSES & TITLES		275	334	550	47	500	850	850	850
82140 VEHICLE TOW-IN SERVICES				500		500	500	500	500
=	XTRC TOTAL TRANSPORTATION CHARGES	848	1,129	3,050	347	2,750	2,850	2,850	2,850
82210 PRINTING & COPYING SERVICES, OUTSOURCED		849	1,171	1,600	161	500	1,500	1,545	1,591
82240 TRANSCRIPTION FEES		72	367	500	87	200	515	530	546
+	82250 TESTING & PHYSICALS	100,819	25,520	139,253	28,570	115,000	157,172	161,887	166,744
01	Physicals and preventive medical care	100,819		113,836		115,000	98,800	101,764	104,817
02	New Hire Physical Test								
03	Promotional Fees			20,000			53,000	54,590	56,228
04	Certification Testing			1,750			1,750	1,803	1,857
05	New Hire Written Test			2,122			2,122	2,185	2,251
06	Random Drug and Alcohol			1,545			1,500	1,545	1,591
*	Amount missing from detail		25,520		28,570				
82255 INVESTIGATIVE POLYGRAPHS			300		2,100	2,400	1,030	1,061	1,093
82260 UNIFORM RENTAL & SERVICES		815	710	1,500	533	1,000	1,000	1,030	1,061
82280 LAB FEES				500		500	500	515	530
82290 OTHER OPERATING SERVICES		(3)	9		495	5,000			
=	XORV TOTAL OPERATING SERVICES	102,552	28,077	143,353	31,946	124,600	161,717	166,568	171,565
82310 LEGAL NOTICES		267	534	1,000	374	1,000	1,000	1,030	1,061
82330 CITIZENS ACADEMIES		2,924	3,077	4,690		4,500	4,500	4,635	4,774
82350 DUES FOR MEMBERSHIPS		2,319	5,877	5,030	900	5,000	7,274	3,832	3,891
82355 PROFESSIONAL STANDARDS / ACCREDITATION				1,265		1,200	730	752	775
82360 PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)		16,199	8,728	18,420	7,428	18,400	14,500	14,935	15,383
82370 PROMOTIONS & SPECIAL EVENT S (NOT CITY SPONSORED)		586	1,973	2,000		2,000	2,000	2,060	2,122
82380 EMERGENCY RELIEF					1,015	1,015			
82390 PUBLICATIONS, NON-TRAINING		4,895	1,736	4,000	156	4,000	2,875	2,920	2,966
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	27,130	21,925	36,405	9,873	37,135	32,879	30,164	30,972
82410 ELECTRIC SERVICE		100,475	77,759	115,500	38,074	103,000	113,000	116,500	120,000
82420 WATER & SEWER SERVICE		25,205	15,251	28,000	18,052	45,000	25,000	26,000	27,000
82430 STORMWATER SERVICE		5,788	4,823	6,500	2,412	6,000	7,000	7,250	7,500

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
82435	SOLID WASTE SERVICE	6,130	5,100	7,450	2,550	6,500	7,140	7,140	7,140
82440	NATURAL GAS SERVICE	29,307	29,612	34,772	4,913	27,000	38,000	39,250	40,500
82450	TELEPHONE SERVICE	51,739	52,273	55,000	28,910	40,000	40,000	41,200	42,436
82451	800 MHZ ACCESS LINE SERVICE	9,609	9,843	10,000	5,655	11,000	11,330	11,670	12,020
82455	CELLULAR TELEPHONE SERVICE	11,273	11,244	12,360	7,430	15,000	15,450	15,914	16,391
82470	INTERNET & RELATED SERVICES	1,630	1,547	1,800	839	1,700	1,700	1,751	1,804
=	XUTIL	241,156	207,452	271,382	108,835	255,200	258,620	266,675	274,791
	COMPUTER SERVICES		28,322	31,350	25,494	31,000	45,350	31,496	32,645
82510	LEGAL SERVICES	18,053		3,000					
82520	ENGINEERING SERVICES	3,525							
82540	ENGINEERING SERVICES	1,148					10,000		
+ 82560	CONSULTANT SERVICES	950							
01	EMS Medical Director	950					10,000		
02	Strategic Initiatives						10,000		
*	Amount missing from detail								
+ 82599	OTHER CONTRACTUAL SERVICES	6,776		6,700	4,120	4,120	7,000	7,210	9,000
01	NFPA Ladder Testing	6,776		6,700	4,120	4,120	7,000	7,210	9,000
*	Amount missing from detail				4,120				
=	XCTS	30,452	28,322	41,050	29,614	35,120	62,350	38,706	41,645
	VEHICLE REPAIR & MAINTENANCE SERVICES			255,000	157,382	270,000	280,000	288,400	297,052
82610	EQUIPMENT REPAIR & MAINTENANCE SERVICES	245,939	119,578	80,395	17,169	35,000	51,000	53,200	55,436
82620	PAVING & REPAIR S SERVICES	37,419	24,991				5,000	5,150	5,305
82640	LANDSCAPING SERVICES	3,047	2,107	3,500	4,105	4,005	3,000	3,500	3,605
82652	IRRIGATION SERVICES		235						
82653	GROUNDS MAINTENANCE SERVICES	840	658	2,000			3,000	3,500	3,605
82654	BUILDING REPAIR & MAINTENANCE SERVICES	95,425	91,460	100,000	19,456	50,000	75,000	74,160	76,385
82660	OTHER REPAIR & MAINTENANCE SERVICES	2,379							
82699	TO TAL REPAIR & MAINTENANCE SERVICES	385,049	239,029	440,895	198,112	359,005	417,000	427,910	441,388
=	XRMVS								
82750	EMPLOYEE RECOGNITION/RECEPTIONS	3,156	203	6,000	5,959	7,000	7,000	7,210	7,426
82780	TRAINING, OUTSIDE	29,516	22,022	69,220	21,725	69,000	98,916	93,520	96,096
82790	TRAINING, IN-HOUSE		10,234	11,520	4,500	11,500	11,920	12,278	12,646
=	XEPG	32,672	32,459	86,740	32,184	87,500	117,836	113,008	116,168
	REGISTRATIONS	7,111	14,129	18,640	10,709	18,680	30,120	32,065	32,785
82810	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	2,758	2,584	2,450	1,525	2,450	2,450	2,825	2,900
82820	AIR TRAVEL	4,480	969	7,012	4,374	7,012	13,558	13,682	13,782
82830	LODGING	5,722	6,661	16,442	4,434	16,442	23,167	23,492	23,717
82840	MEALS (OUTSIDE WILLIAMSON COUNTY)	3,685	1,736	12,283	2,343	12,283	12,945	13,683	14,103
82850	OTHER TRAVEL EXPENSES		34	830	11	830	700	870	1,040
82890	TO TAL PROFESSIONAL DEVELOPMENT/TRAVEL	23,756	26,113	57,657	23,396	57,697	82,940	86,617	88,327
=	XPDIT								
83110	OFFICE SUPPLIES	7,351	6,860	7,500	5,284	10,500	14,000	14,420	14,853
83120	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)	485		200	208	500	200	206	212
83130	EMPLOYEE BENEVOLENCE ITEMS	168	100	500			500	515	530
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	8,993	12,829	10,000	10,078	15,000	15,000	15,450	15,914
=	XOPS	16,977	19,789	18,200	15,570	26,000	29,700	30,591	31,509
	TRAINING SUPPLIES			26,150	2,348	25,000	25,350	23,430	24,028
83210	CHEMICALS & LAB SUPPLIES	443	710	1,000		1,000	1,000	1,030	1,061
83220	MEDICAL SUPPLIES	32,665	33,744	23,130	9,904	20,000	23,000	23,690	24,401
+ 83240	Existing Medical Supplies	32,665		23,130		20,000	23,000	23,690	24,401
01 -	Anticipated Medical Supplies								
02	Amount missing from detail		33,744		9,904				
*	SAFETY SUPPLIES	8,119	4,561	5,700	283	5,000	5,000	5,150	5,305
83250	UNIFORMS PURCHASED	42,100	49,916	50,000	25,425	50,000	60,000	61,800	63,654
83260	UNIFORMS, SPECIALIZED	103,556	74,563	72,800	79,714	81,000	81,650	72,900	103,500
83265	EVIDENCE SUPPLIES	2,723	517	1,000	28	250	1,000	1,030	1,061
83282	OTHER OPERATING SUPPLIES	9,375	12,843	2,900	10,777	13,525	26,000	23,890	24,651
=	XOPS	215,835	181,015	182,680	128,479	195,775	223,000	212,920	247,661

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLAMSON COUNTY)	100,521	63,191	85,000	25,113	60,000	57,000	87,550	90,177
83320	MILEAGE (INSIDE WILLAMSON COUNTY)	371		500		100	500	515	530
=	XFUEL TOTAL FUEL & MILEAGE	100,892	63,191	85,500	25,113	60,100	57,500	88,065	90,707
+									
83510	FURNITURE, FIXTURES (<\$25,000)	14,754	44,711	15,350	5,141	15,350	13,000	12,600	12,600
01	Mattresses			1,200			5,000	5,000	5,000
02	Recliners			8,500		15,350	5,000	5,000	5,000
03	Refrigerators			1,000					
04	Food Prep Table						400		
05	Kitchen Chairs and Tables			2,900			1,300	1,300	1,300
06	Office Desk and Chair	14,754		1,750			1,300	1,300	1,300
*	Amount missing from detail		44,711		5,141				
+	VEHICLES (<\$25,000)								
01	Replace Staff Vehicle Asst Fire Marshal (\$23,000 to lease)								
02	USAR Trailer (\$10,000 to lease)								
03	Admin Service Officer 2005								
04	Public Education Officer 2005								
05	Assistant Chief of Training								
06	Training Captain								
07	Fire Inspector								
08	Deputy Chief 2008								
09	Fire Marshal 2008								
10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
11	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-from 86600								
12	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
13	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
14	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
*	Amount missing from detail								
+	MACHINERY & EQUIPMENT (<\$25,000)	108,132	183,198	265,000	34,200	265,000	83,505	251,800	44,100
01	Fire Hose			25,200		265,000	19,600	20,200	20,800
02	Rope Rescue Equipment								
03	Replacement Ice Machine for Station 6			1,500					
04	Weight Equipment			9,000			11,525	12,500	13,500
05	Radio Equipment for 8 staff vehicles and Air 4			40,000					
06	Emergency Lighting for 7 staff vehicles			29,000					
07	Vehicle toppers for new vehicles			7,500					
08	Other Equipment			9,900			4,200		
09	HVAC Replacement			12,000					
10	5" hose conversion hardware			11,000					
11	Nozzle Replacement								
12	Confined Space Air Cart								
13	2015 - Fire Hose (\$18,000)-moved from 86600	108,132							
14	2015 - Training Prop & Sled (\$16,685)-moved from 86600								
15	2015 - Exercise Equipment (\$14,000)-moved from 86600								
16	2015 - 3 SCBA's (\$18,000)-moved from 86600								
17	2015 - GPS AVL Transponder solution (\$10,000)-moved from 86600			30,000					
18	2015 - Confined Space Air Cart (\$15,000)-moved from 86600								
19	2015 - RAD57 (\$20,000)-moved from 86600								
20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved from 86600								
21	Personal Emergency Balout System			89,900					
22	Tower 1 Replacement Equipment							70,000	
23	Tower 2 Replacement Equipment							70,000	
24	Engine 2 Replacement Equipment							70,000	
25	Petrogen Cutting Torch						2,430		
26	Command Console						4,500		
27	Replacement Thermal Imager						12,000		
28	HAL Head Set Upgrade						4,850		
29	Swiftwater Rescue Equipment						17,000	6,500	7,000
30	Hazmat Suits						2,400	2,600	2,800
31	Hazmat Monitors						5,000		
*	Amount missing from detail		183,198		34,200				

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
+ 83540	COMPUTER HARDWARE (<\$25,000)	23,986		43,850	23,307	43,850	145,000	13,400	11,200
01	Replacement Computers		22,366	19,100		43,850	42,000	3,400	1,200
02	Replacement MDTs						59,500		
03	Other Computer Hardware			10,000			10,000	10,000	10,000
04	Conference Room Upgrade						25,000		
05	Replacement MDT Docks			5,000			8,500		
06	AV Rack Solutions for the Training Center			9,000					
07	GPS AVL Transponder Solution			750					
08	Various	23,986							
22	2015 - 18 Computers (\$18,000)-moved from 86600								
23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved from 86600								
24	2015 - 6 CAD Status Monitors (\$15,000)-moved from 86600								
*	Amount missing from detail		22,366		23,307				
+ 83550	COMPUTER SOFTWARE (<\$25,000)	10,083		18,300		18,300	32,100	33,300	33,300
01	LXR Testing Software			6,000		18,300	6,000	6,000	6,000
02	EMS Inventory Control System								
03	Quality Management/Control System								
04	Target Solutions			300			14,100	15,300	15,300
05	Misc	10,083		12,000			12,000	12,000	12,000
*	Amount missing from detail								
= XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	156,955	250,275	342,500	62,648	342,500	273,605	311,100	101,200
83610	VEHICLE PARTS & SUPPLIES	1,587	5,972	8,500	521	8,500	6,500	6,695	6,896
83620	EQUIPMENT PARTS & SUPPLIES	90,756	46,571	60,000	32,477	60,000	60,000	61,800	63,654
83630	FIRE HYDRANT SUPPLIES	3,451	168	5,000		5,000	5,000	5,150	5,305
83652	LANDSCAPING SUPPLIES	1,145	1,723	3,000		3,000	3,000	3,090	3,183
83654	GROUNDSCAPE MAINTENANCE SUPPLIES	465	1,610	3,000	223	3,000	2,500	2,575	2,652
83660	BUILDING MAINTENANCE SUPPLIES	28,929	29,428	31,030	22,137	35,000	37,000	38,110	40,000
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES			1,000	2,382				
= XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	126,333	85,472	111,530	57,740	114,500	114,000	117,420	121,690
84210	CENTURY COURT TRAINING CENTER OPERATIONS	3,305	284	10,000		3,000	10,000	10,300	10,609
= XOPU	TOTAL OPERATIONAL UNITS	3,305	284	10,000		3,000	10,000	10,300	10,609
85110	PROPERTY INSURANCE	14,161	15,550	15,623	23,907	23,907	25,000	27,000	29,000
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	8,075	7,482	8,405					
85113	AUTO PHYSICAL DAMAGE	10,579	10,483	11,294	9,385	9,385	10,000	11,000	12,000
85114	LIABILITY INSURANCE	18,130	25,783	26,575	36,124	36,124	36,500	38,500	40,500
85115	E&O LIABILITY INSURANCE	30,192	11,130						
85116	VEHICLE LIABILITY INSURANCE	36,688	13,655	14,767	18,001	18,001	19,500	20,500	21,500
85117	UMBRELLA LIABILITY			8,649	8,567	8,567	9,000	10,000	11,000
85118	PROPERTY DAMAGE COSTS	105							
85119	VEHICLE LIABILITY CLAIMS/Deductibles	4,710	8,360	4,800					
85120	SURETY/NOTARY BONDS								
85170	EASEMENTS ACQUIRED								
= XPL	TOTAL PROPERTY & LIABILITY COSTS	122,640	92,443	90,113	95,984	95,984	100,000	107,000	114,000
85240	EQUIPMENT RENTAL & LEASES			500	257	500	500	515	530
85280	POST OFFICE BOX RENTAL		92		257	500	500	515	530
= XREP	TOTAL RENTALS		92	500	514	1,000	1,000	1,030	1,060
85310	PERMITS		55						
+ 85320	STATE FEES	5,565	4,535	6,335	2,997	6,300	9,665	6,975	9,665
01	Recertification for First Responders			460		6,300	240	240	240
02	Recertification for EMTs			3,900			4,225	1,560	4,225
03	Recertification for Paramedics			1,800			2,025	2,000	2,025
04	EMS Service License Fees								
05	State Fire Inspector Cert and Recert Fees	5,565		175			175	175	175
06	CPSC Fees						3,000	3,000	3,000
*	Amount missing from detail		4,535		2,997				

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
85340	RECORDING & FILING FEES								
XPERM	TOTAL PERMITS	5,565	4,590	6,335	2,997	6,300	9,665	6,975	9,665
85580	LATE CHARGES		10						
85590	BOND COMPLIANCE		10						
XFLF	TOTAL FINANCIAL FEES		20						
86600	LEASE/LOAN PRINCIPAL	10,127	192,668	522,442	264,683	522,442	526,838	344,444	84,994
01	SunTrust - Rescue Trucks	10,127							
02	2014 - Replace Staff Vehicle Asst. Fire Marshal			11,006			11,104		
03	USAR Trailer								
04	Bundled Equipment for 2015 (itemized below)								
05	2015 - Station Alerting System (\$100,000)			33,077			33,589	16,923	
06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
08	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
11	2015 - Rescue 3 (\$450,000)-already in Fac. Tax								
12	2015 - Ladder 5 (\$800,000)			264,617			268,710	135,383	
13	2015 - Fire Hose (\$18,000)-moved to 83530								
14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
15	2015 - Exercise Equipment (\$14,000)-moved to 83530								
16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
18	2015 - Confined Space At Cart (\$15,000)-moved to 83530								
19	2015 - RAD57 (\$20,000)-moved to 83530								
20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
22	2015 - 18 Computers (\$18,000)-moved to 83540								
23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved to 83540								
24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
25	2015 - Nozzles (\$60,000)-moved to 89530								
26	2015 - Van			9,923			10,077	5,077	
27	2015 - Pickup (4 trucks)			36,385			36,948	18,615	
28	2016 - SCBA Cylinder Additions								
29	2016 - SCBA Replacement - FFD			133,334			132,518	134,140	67,684
30	2016 - Replacement of Three Vehicles			34,100			33,892	34,306	17,310
*	Amount missing from detail		192,668		264,683				
867	LEASE/LOAN INTEREST	883	6,217	14,271	7,818	14,271	11,363	3,516	519
01	SunTrust - Rescue Trucks	883				14,271			
02	2014 - Replace Staff Vehicle Asst Fire Marshal			180			60		
03	USAR Trailer								
04	Bundled Equipment for 2015 (itemized below)								
05	2015 - Station Alerting System (\$100,000)			803			449	90	
06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
08	2015 - Staff Vehicle-Asst Chief of Training (\$25,000)-moved to 83520								
09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
11	2015 - Rescue 3 (\$450,000)-already in Fac. Tax						2,016		
12	2015 - Ladder 5 (\$800,000)			6,421			3,593	721	
13	2015 - Fire Hose (\$18,000)-moved to 83530								
14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
15	2015 - Exercise Equipment (\$14,000)-moved to 83530								
16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
18	2015 - Confined Space At Cart (\$15,000)-moved to 83530								
19	2015 - RAD57 (\$20,000)-moved to 83530								
20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
22	2015 - 18 Computers (\$18,000)-moved to 83540								
23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved to 83540								

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Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
25	2015 - Nozzles (\$60,000)-moved to 89530								
26	2015 - Van			241			135	27	
27	2015 - Pickups (4 trucks)			883			494	99	
28	2016 - SCBA Cylinder Additions								
29	2016 - SCBA Replacement - FFD			4,573			3,676	2,054	413
30	2016 - Replacement Vehicles (3)			1,170			940	525	106
*	Amount missing from detail		6,217		7,818				
=	TOTAL DEBT SERVICE	11,010	198,885	536,713	272,501	536,713	538,201	347,960	85,513
=	XOP	1,603,127	1,480,562	2,464,603	1,095,853	2,340,879	2,492,863	2,365,859	1,981,320
	Capital								
+	BUILDING DESIGN & CONSTRUCTION								
01	Station 7 - Berry Farms (Design)		225						
02	Station 8 - Westhaven (Design)								
*	Amount missing from detail		225						
+	BUILDING IMPROVEMENTS								
01	Facilities Remodel Station X		225						
02	Repaving and Pavement Repair								
03	Drafting Pit								
*	Amount missing from detail		225						
=	XBLDG		450						
+	VEHICLES (>\$25,000)						606,250	1,818,750	116,875
01	Custom Pumper (Balance Due - Total Cost \$392,998)								
02	Custom Pumper								
03	Insurance Reimbursement - Engine 3								
04	Ladder 4 (1997) 15 years old in 2012 (10% down payment)								
05	Rescue 1 (2006) 7 years old in 2013 - to lease								
06	Rescue 2 (2006) 7 years old in 2013 - to lease								
07	Deputy Chief of Operations Replacement								
08	Deputy Chief of Prevention Replacement								
09	Chief's replacement 2007								
10	Vehicle (2006) 6 years old in 2012 - Battalion Chief use								
11	Vehicle (2002) 10 years old - Admin Asst Chief use								
12	Rescue 3 (2001) 12 years old in 2013								
13	Ladder 5 Replacement								
14	Tower 1's Replacement (2000) 17 years old in 2017 (25% down)						250,000	750,000	
15	Asst Fire Marshal 1994 10 years old in 2014								
16	Engine								
17	Line Item 17								
18	Vehicle (2007) 8 years old in 2015 - Chief								
19	Engine 1's Replacement (1999) 16 years old in 2015								
20	Tower 2's replacement (2002) 15 years old in 2017 (25% down)						250,000	750,000	
21	Engine 2's Replacement (2004) 13 years old in 2017 (25% down)						106,250	318,750	116,875
22	Ladder 3's Replacement (2007) 12 years old in 2019 (25% down)								
*	Amount missing from detail								
+	MACHINERY & EQUIPMENT (>\$25,000)						96,000		
01	Compressor / Monitor								
02	Thermal Imaging Cameras & Equipment						96,000		
03	3 LifePak 12 Replacements								
04	Tornado Sirens (from CIP)								
05	Various								
06									
07	Remodel Station 4 Kitchen (Move to 89200)								

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
25	2015 - Nozzles (\$60,000)-moved from 86600								
*	Amount missing from detail								
89550	COMPUTER SOFTWARE (>\$25,000)								
01	Telesat/ Staffing Software								
*	Amount missing from detail								
=	XMEMO TOTAL MACHINERY & EQUIPMENT (>\$25,000)						702,250	1,818,750	116,875
=	TOTAL CAPITAL		450				702,250	1,818,750	116,875
=	XTOT TOTAL EXPENDITURES	13,247,196	13,409,079	15,103,045	8,231,431	15,138,814	16,111,392	17,444,120	15,755,492



City of Franklin, Tennessee

FY 2017 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Fire						
1	4 New Hires for Station 7	\$ 176,804	\$ 53,041	\$ 26,493	\$ 256,339	\$ -
2	Fiscal Manager	\$ 20,967	\$ -	\$ 1,500	\$ 22,467	\$ -
3	Priority Dispatch / Emergency Fire Dispatch Software			\$ 90,005	\$ 90,005	\$ -
4	Three Additional Battalion Chief Positions	\$ 241,470	\$ 72,441	\$ 20,656	\$ 334,567	\$ -
5	Stipend for AOS and Training Captain	\$ 10,630	\$ 3,189		\$ 13,819	\$ -
6	Target Solutions Software			\$ 13,315	\$ 13,315	\$ -
7	Apparatus Vehicle Camera System	\$ -	\$ -	\$ 24,500	\$ 24,500	\$ -
8	Three SWAT Medics	\$ 5,520	\$ -		\$ 5,520	\$ -
9	Add Three (3) Fire Safety Officers	\$ 170,115	\$ 51,035	\$ 23,574	\$ 244,724	\$ -
10	Reclassification of Assistant Fire Marshal	\$ 8,558	\$ -		\$ 8,558	\$ -
11	MedVaults			\$ 22,000	\$ 22,000	\$ -
12	Rope Rescue Equipment	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -
13	Large Highway Vehicle Stabilization Kit	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -
14	MDT's for Deputy Chiefs	\$ -	\$ -	\$ 17,990	\$ 17,990	\$ -
F1	Engine for Station 7 (FAC TAX)	\$ -	\$ -	\$ 569,000	\$ 569,000	\$ -
F2	Additional Battalion Chief Vehicle and Equipment (FAC TAX)	\$ -	\$ -	\$ 79,450	\$ 79,450	\$ -
F3	Technical Rescue Equipment (FAX TAX)	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ -
F4	Training Center Addition (FAC TAX)			\$ 150,000	\$ 150,000	\$ -
F5	Two Tornado Sirens	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -
Total		\$ 634,064	\$ 179,706	\$ 1,163,483	\$ 1,977,254	\$ -
		Compensation	Benefits	Expenses	Total	
Total Fire Requests		\$ 634,064	\$ 179,706	\$ 1,163,483	\$ 1,977,254	\$ -

(+10 FTE)

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **1** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **4 New Hires for Fire Station 7**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$166,667	\$166,667
81180 FIRE HOLIDAY PAY		\$10,137	\$10,137
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$53,041	\$53,041
<u>Expenses</u>			
82250 TESTING & PHYSICALS	\$377	\$2,200	\$2,577
85320 STATE FEES		\$280	\$280
83210 TRAINING SUPPLIES	\$748		\$748
83250 SAFETY SUPPLIES	\$7,032		\$7,032
83260 UNIFORMS PURCHASED	\$4,800		\$4,800
83265 UNIFORMS, SPECIALIZED	\$11,057		\$11,057
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$24,013	\$232,325	\$256,339

PURPOSE / DESCRIPTION OF REQUEST

This request provides for partial staffing of temporary Fire Station 7 located in Goose Creek. It provides for 4 new firefighter positions which will facilitate the promotion of 1 Officer and 1 Engineer to enhance staffing of the station along with 2 firefighters. This staffing level will begin the process by supporting existing staff and additional personnel request will be made as the area populates and the demand for service increases.

SERVICE IMPLICATION

We fill that this reduced staffing request will allow for support of our immediate needs while allowing time for the tax base to grow and support additional personnel request in the future.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 2 of 14

Department: 42200 FIRE
 Division: Administration
 Title: Fiscal Manager

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$17,967	\$17,967
81180 FIRE HOLIDAY PAY		\$3,000	\$3,000
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
<u>Expenses</u>			
83540 COMPUTER HARDWARE (<\$25,000)	\$1,500		\$1,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$1,500	\$20,967	\$22,467

PURPOSE / DESCRIPTION OF REQUEST

The Fire Department is requesting to establish a Fiscal Manager position in order to have a single dedicated point of contact for the department's day-to-day financial management and analysis. The Fire Department has a number of crucial areas that require financial monitoring to include: new equipment and replacement ordering, station construction and maintenance, new apparatus specifications, monitoring of said acquisitions, general ledger coding for payments and receipts, budgetary encumbrances, travel and training. This position would prepare, maintain and document all budgetary and financial analysis for accuracy. It would also further position the department to meet future appropriate accreditation standards.

With an FY16 approved operations budget of just under two million dollars, we believe this position would be able to pay for itself in reducing the overall expenditure costs we now encounter.

The proposed position of Fiscal Manager would be a direct report to the Deputy Chief of Administration and Emergency Management.

SERVICE IMPLICATION

As the fire department continues to grow, so will it's budget. Failure to staff this position will likely result in increased costs due to lack of attention to detail that the budgeting and purchasing process require.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **14**

Department: **42200 FIRE**
 Division:
 Title: **Priority Dispatch / Emergency Fire Dispatch Software**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
Priority Dispatch Emergency Fire Dispatch Software	\$85,000		\$85,000
Annual Maintenance/Support		\$5,005	\$5,005
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$85,000	\$5,005	\$90,005

PURPOSE / DESCRIPTION OF REQUEST

Priority Dispatch is a software component that interacts with CAD. From the time a call is received at the communications center it assist the dispatcher in providing consistent, unified, and prioritized information to the incident commanders and emergency responders through structured call taking. The price includes software, installation, support and training for implementation along with expert case review after go live with a Quality Improvement component that facilitates continued improvement. The included training would have all personnel as certified Emergency Fire Dispatchers at go live of the product.

SERVICE IMPLICATION

Some of the benefits of structured call taking are:
 Reliable/accessible/event data, increased scene safety for responders, improved public safety, quality customer service and care, reduced resource management cost, consistent responses for every call, post-dispatch and pre arrival instructions, up to the minute event data.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **4** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Three Additional Battalion Chief Positions (Fac Tax)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
81110 REGULAR PAY	General	\$225,000	\$225,000
81180 FIRE HOLIDAY PAY	General	\$16,470	\$16,470
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$72,441	\$72,441
Expenses			
83265 UNIFORMS, SPECIALIZED	\$11,056		\$11,056
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$6,000		\$6,000
83260 UNIFORMS PURCHASED	\$3,600		\$3,600
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$20,656	\$313,911	\$334,567

PURPOSE / DESCRIPTION OF REQUEST

This request adds three new personnel allowing for the addition of three Battalion Chiefs. With the addition of Temporary Fire Station 7 and Fire Station 8 (in August), the existing Battalion Chief will have 8 direct reports and oversee 71 shift personnel, exceeding an acceptable span of control. The addition of these personnel will improve our department in a number of ways by providing:

- Added oversight for emergency responses by dividing the city into two (2) geographical areas
- Added oversight and support to a more manageable number of officers and personnel
- Added capability to more effectively manage the ever-growing services we provide
- Added presence of a Chief officer at more training initiatives
- Far less times experienced where a Chief Officer is not on duty

SERVICE IMPLICATION

Failure to fund these three positions will exacerbate the span of control problems presently experienced by a single Battalion Chief as the number of direct reports will increase. Normal span of control is 3 to 7 direct reports with 5 being optimal. With the increase in call volume, personnel, response area, equipment, stations, etc., the ability for one Battalion Chief per shift to manage a city of this size would create a considerable strain on the individual and on our emergency response oversight.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 5 of 14

Department: 42200 FIRE
 Division: Operations/Administration
 Title: Stipend for ASO and Fire Training Captain

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$10,330	\$10,330
81180 FIRE HOLIDAY PAY		\$300	\$300
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$3,189	\$3,189
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$13,819	\$13,819

PURPOSE / DESCRIPTION OF REQUEST

The Fire Department is requesting the funding of a stipend for the Administrative Services Officer and Fire Training Officer. Funding this request will allow for the loss of annual income when personnel move from Operations to Administration.

SERVICE IMPLICATION

Creating a stipend for these two positions will create incentives for personnel in Operations to be reassigned to Administration without facing a loss of income. This program will promote opportunities for career development and advancement that will benefit the organization and the city.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 6 of 14

Department: 42200 FIRE
 Division: Training
 Title: Target Solutions Software

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83550 COMPUTER SOFTWARE (<\$25,000)	\$0	\$13,315	\$13,315
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$13,315	\$13,315

PURPOSE / DESCRIPTION OF REQUEST

This request would assist the Fire Department in meeting several of the city's budget goals both financial and non-financial. This is a software that gives us an enhanced ability for tracking all training hours to include ISO related training hours required for max ISO credit.

SERVICE IMPLICATION

This would allow fire crews to train in the stations more often resulting in less travel on apparatus, less use of diesel fuel, fewer move-ups by other crews and quicker response times when needed for emergencies.

FY2017 PROGRAM ENHANCEMENT REQUEST FORMDepartment Priority: **7** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Apparatus Vehicle Camera System**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$24,500		\$24,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$24,500	\$0	\$24,500

PURPOSE / DESCRIPTION OF REQUEST

An apparatus camera system will enhance safe vehicle operations by providing sight in areas that are considered blind spots. This system would also perform automatic recording and can be used to protect the employee and the city against frivolous lawsuits as a result of a vehicle accident. The camera system will also be used in emergency operations to provide greater firefighter safety, more effective elevated water stream management and enhanced situational awareness by providing for an aerial view of the incident scene by the incident commander and those operating the apparatus. This request is to outfit our three tower trucks and our Battalion Chief's Vehicle.

SERVICE IMPLICATION

Failure to fund this request puts our apparatus operators at greater risk for accidents and reduces the ability of the city to refute actions that occurred during vehicle accidents. Apparatus Operators will continue to experience blind spots that hamper safe vehicle operation. In addition, the ability to provide live video of fireground operations to the Incident Commander will not be possible.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **8** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **3 SWAT Medics**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$5,520	\$5,520
81180 FIRE HOLIDAY PAY			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$5,520	\$5,520

PURPOSE / DESCRIPTION OF REQUEST

The Fire Department is endeavoring to add three existing paramedic personnel to the Franklin Police SWAT team. The primary role of these personnel would be to provide medical care for the SWAT team should any of them become injured during the course of their work. Our personnel would be required to meet many of the requirements to be a part of the team and would be required to train and deploy with the team. This request compensates the employees with additional stipend pay of 63 cents per hour.

SERVICE IMPLICATION

With the increase in officer involved shootings and active shooter incidents, as well as, the increase in secondary devices meant to injure and/or kill emergency responders, the threat to SWAT team members is ever increasing. Providing for their well being while on their mission will afford them the best chance of survival should they become injured.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **9** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Add Three (3) Fire Safety Officers**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
81110 REGULAR PAY		\$162,615	\$162,615
81180 FIRE HOLIDAY PAY		\$7,500	\$7,500
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$51,035	\$51,035
Expenses			
82250 TESTING & PHYSICALS	\$1,122	\$500	\$1,622
83260 UNIFORMS PURCHASED	\$3,600		\$3,600
83265 UNIFORMS, SPECIALIZED	\$8,292		\$8,292
83540 COMPUTER HARDWARE (<\$25,000)	\$3,500		\$3,500
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$6,425		\$6,425
85320 STATE FEES	\$135		\$135
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$23,074	\$221,650	\$244,724

PURPOSE / DESCRIPTION OF REQUEST

Request is to establish three (3) Fire Safety Officer positions in order to have a fire investigator, a safety officer, and fire inspector available to respond 24/7 to accomplish the departments' mission. The position is key to supporting the Battalion Chief on complex incidents and providing personnel safety and accountability. Additionally, the position will respond with the air truck to all working fire incidents and begin the origin and cause investigation. Finally, the position will provide much needed fire inspection services such as issuing tent permits, open burning requests, and after-hours inspections including numerous weekend events.

ALL OF THE ONE TIME COSTS WOULD BE CHARGED TO THE FACILITIES TAX ACCOUNT.

SERVICE IMPLICATION

This position is tasked with several significant roles. The department recognizes that a full-time safety officer, fire investigator, and fire inspector will not be assigned on a 24/7 basis. This position will reduce workload on current fire inspectors so they may focus on new construction. It will also improve the safety of personnel and a single position will be continuously focused on safety. Finally, an investigator will be on the scene to preserve evidence faster and begin conducting the scene investigation. All of these tasks happen on an ongoing basis. Failure to staff this position will likely result in increased false alarms, less effective fire investigations, and diverting the full attention of the existing fire inspectors for their new construction responsibilities.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **14**

Department:	42200 FIRE
Division:	Fire Prevention
Title:	Reclassification of Assistant Fire Marshal Position

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81110 REGULAR PAY		\$8,241	\$8,241
81180 FIRE HOLIDAY PAY		\$317	\$317
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>	\$0	\$0	\$0
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$8,558	\$8,558

PURPOSE / DESCRIPTION OF REQUEST

The purpose of this request is to change the pay grade/status of the Assistant Fire Marshal position to an exempt salary position with a pay grade I. The added supervisory responsibilities and monitoring the inspector's day-to-day direction and guidance warrants this increase. The exempt status better reflects the independent nature of the work performed and allows more flexibility to accomplish the department's goals in emergency response. Secondly, the AFM position is three pay grades from the Deputy Chief supervising this position. This change creates a more logical hierarchy and recognizes the importance of the AFM position within the division.

The AFM is currently tasked primarily to new development reviews through the Development Review Team. The anticipation of third party sprinkler plan review process will also create additional capacity to take on the roles tasked to this position.

SERVICE IMPLICATION

The primary service implication is that the Deputy Chief must supervise many more positions taking time away from other primary responsibilities and strategic planning.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **11** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **MedVaults**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$22,000		\$22,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$22,000	\$0	\$22,000

PURPOSE / DESCRIPTION OF REQUEST

In an effort to provide better patient care to those experiencing seizures or for pain management, the fire department is endeavoring to carry two controlled medications that would require tracking and accountability. Purchasing a MedVault for each apparatus would allow for the security of these medications and provide for tracking of those who access them.

SERVICE IMPLICATION

This provision would allow us to carry the medications necessary to provide a higher quality of life for those suffering from certain illnesses or injuries.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **12** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Rope Rescue Equipment**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$5,000		\$5,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$5,000	\$0	\$5,000

PURPOSE / DESCRIPTION OF REQUEST

This will purchase:

1 Arizona Vortex tripod. The Arizona Vortex is a tripod that can also be used as a monopod and bipod. It is primarily used to quickly create a secure high anchoring point for responders to use in situations where insufficient room for them and their equipment to safely access patients are otherwise unavailable.

SERVICE IMPLICATION

Failure to fund this request will result in reduced ability in creating an anchor points for high-lines, confined spaces and high points for high angle operations.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **13** of **14**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Large Highway Vehicle Stabilization Kit**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$15,000		\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$15,000	\$0	\$15,000

PURPOSE / DESCRIPTION OF REQUEST

This request is to purchase a Highway Vehicle Stabilization Kit that will allow us to safely stabilize heavy highway loads. Our current comparable equipment only allows us to stabilize up to 10,000 lbs. which is designed for passenger car wrecks and lighter loads. This equipment will allow us to stabilize loads up to 80,000 lbs with a 4:1 safety factor and would be used to safely stabilize tractor trailers, dump trucks, concrete trucks, heavy construction equipment and the like. Beyond heavy highway loads these struts have valuable application in temporary structure stabilization.

SERVICE IMPLICATION

Failure to fund this request will require us to operate on incidents involving unstable loads of greater than 10,000 lbs. without the means to safely and efficiently stabilize them. Our personnel will be subject to increased risks while operating at these incidents and our liability will increase.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **14** of **14**

Department: **42200 FIRE**
 Division:
 Title: **MDT's for Deputy Chiefs**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
Panasonic Toughbook	\$7,000		\$7,000
Vehicle Mounting	\$1,400		\$1,400
Utility	\$4,400		\$4,400
Firehouse software	\$4,150	\$1,040	\$5,190
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$16,950	\$1,040	\$17,990

PURPOSE / DESCRIPTION OF REQUEST

Provide the Chiefs of Operations and Prevention with a mobile unit and software that will allow Response and Management of resources in the field with a rugged computer. This computer will also replace the current laptop that is up for replacement.

SERVICE IMPLICATION

This equipment would allow for the Chiefs of Operations and Prevention to effectively be connected while out of the office. The Utility is what we have on all fire apparatus, giving full network access in the field and allowing the vehicle to operate as a secure mobile hotspot. Firehouse Mobile is the response management software that would be used allowing for response, preplan access, focused GIS maps and real-time call and fleet management.

FY2016 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **F1** of **5**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Engine for Station 7 (FAC TAX)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$430,000		\$430,000
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$90,000		\$90,000
83540 COMPUTER HARDWARE (<\$25,000)	\$10,000		\$10,000
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$26,000		\$26,000
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$1,000	\$1,000
83610 VEHICLE PARTS & SUPPLIES		\$700	\$700
83620 EQUIPMENT PARTS & SUPPLIES		\$350	\$350
83250 SAFETY SUPPLIES		\$150	\$150
85110 PROPERTY INSURANCE		\$1,300	\$1,300
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMS)		\$3,500	\$3,500
83540 COMPUTER HARDWARE (<\$25,000)	\$5,000		\$5,000
TOTAL	\$561,000	\$8,000	\$569,000

PURPOSE / DESCRIPTION OF REQUEST

This facilities tax request will provide a fire apparatus to enhance our response capabilities in the city, and more specifically to the temporary Fire Station 7's response district. This apparatus was originally slated to be purchased and delivered concurrent with the permanent Fire Station 7 due to be completed in approximately 2 years.

SERVICE IMPLICATION

Not purchasing an apparatus for Fire Station 7 would require the utilization of one of our two reserve apparatus to cover the response area. Currently our reserve apparatus consistently remains in-service while service and repairs are performed on front line apparatus. By removing a reserve apparatus from inventory, the ability to provide an apparatus to back-fill for apparatus receiving normal service or repairs will be reduced.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **F2** of **5**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Additional Battalion Chief Vehicle and Equipment (FAC TAX)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$34,100		\$34,100
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$28,350		\$28,350
83540 COMPUTER HARDWARE (<\$25,000)	\$10,000		\$10,000
83550 COMPUTER SOFTWARE (<\$25,000)	\$6,000	\$1,000	\$7,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$78,450	\$1,000	\$79,450

PURPOSE / DESCRIPTION OF REQUEST

This vehicle will provide daily transportation for a second Battalion Chief. The request is for a Chevrolet Tahoe or similar sized SUV and will be purchased utilizing the government's statewide contract.

SERVICE IMPLICATION

Failure to fund this request would require the new Battalion Chief's to operate out of a reserve vehicle.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **F3** of **5**

Department: **42200 FIRE**
 Division:
 Title: **Technical Rescue Equipment (FAC TAX)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$75,000		\$75,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$75,000	\$0	\$75,000

PURPOSE / DESCRIPTION OF REQUEST

This request is to outfit the department with Urban Search and Rescue lifting equipment and prefabricated shoring equipment. The lifting equipment will consist of high pressure air bags and air pressurized struts while the shoring equipment will consist of aluminum alloy struts designed to stabilize both unstable structures as well as trench collapses. The potential for devastating destruction from severe weather and the construction activities that will continually be with us place our citizens and our personnel at a high risk. We have trained a number of personnel to utilize this equipment which will afford us the fastest and safest way to stabilize structures and collapsed trenches for entry and rescue by our personnel.

The equipment requested also meets the FEMA national standard allowing us to seamlessly integrate with Nashville Fire Department and all Federally recognized FEMA Urban Search and Rescue teams.

SERVICE IMPLICATION

If this purchase goes unfunded we will continue to rely only on a limited amount of wood shoring that must be built on site while we await delivery of more material from a big box store and the response of mutual aid partners available to assist us. This process is less reliable, much more time consuming, requires increased manpower and will limit the types of rescues that we are trained to perform.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **F4** of **5**

Department: **42200 FIRE**
 Division: **Training**
 Title: **Training Center Addition (FAC TAX)**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89230 BUILDING IMPROVEMENTS	\$150,000		\$150,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$150,000	\$0	\$150,000

PURPOSE / DESCRIPTION OF REQUEST

This request would add an enhanced ability to train for many types of special operations and technical rescues like confined space, urban search, high and low angle rescues and many more. As the city continues to grow, construction accidents, window washer mishaps, trench cut failures and the like become more probable. These types of rescues are extremely complex and manpower intensive requiring personnel who are continually maintaining and improving their skills. Our existing facility does not provide a means to conduct confined space training, nor does it provide for the safety of our personnel training in the other types of rescues as this addition will afford us.

SERVICE IMPLICATION

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **F5** of **5**

Department: **42200 FIRE**
 Division: **Operations**
 Title: **Two New Tornado Sirens**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$30,000		\$30,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$30,000	\$0	\$30,000

PURPOSE / DESCRIPTION OF REQUEST

This request is to add one additional tornado warning siren in the Goose Creek area with the exact site to be determined.

SERVICE IMPLICATION

This request continues our efforts for the provision of early tornado warnings to those who are participating in outside activities within the effective reach of the siren.



City of Franklin, Tennessee
FY 2017 Operating Budget Request

Sanitation and Environmental Services

Becky Caldwell
Director



City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services Department

Outline

- Purpose of Department**
- Organization Chart**
- Base Budget Request**
 - Personnel**
 - Operations**
 - Capital**
- Program Enhancements**
- Summary**



City of Franklin, Tennessee - FY 2017 Budget Request **Sanitation and Environmental Services Department**

Purpose of Department

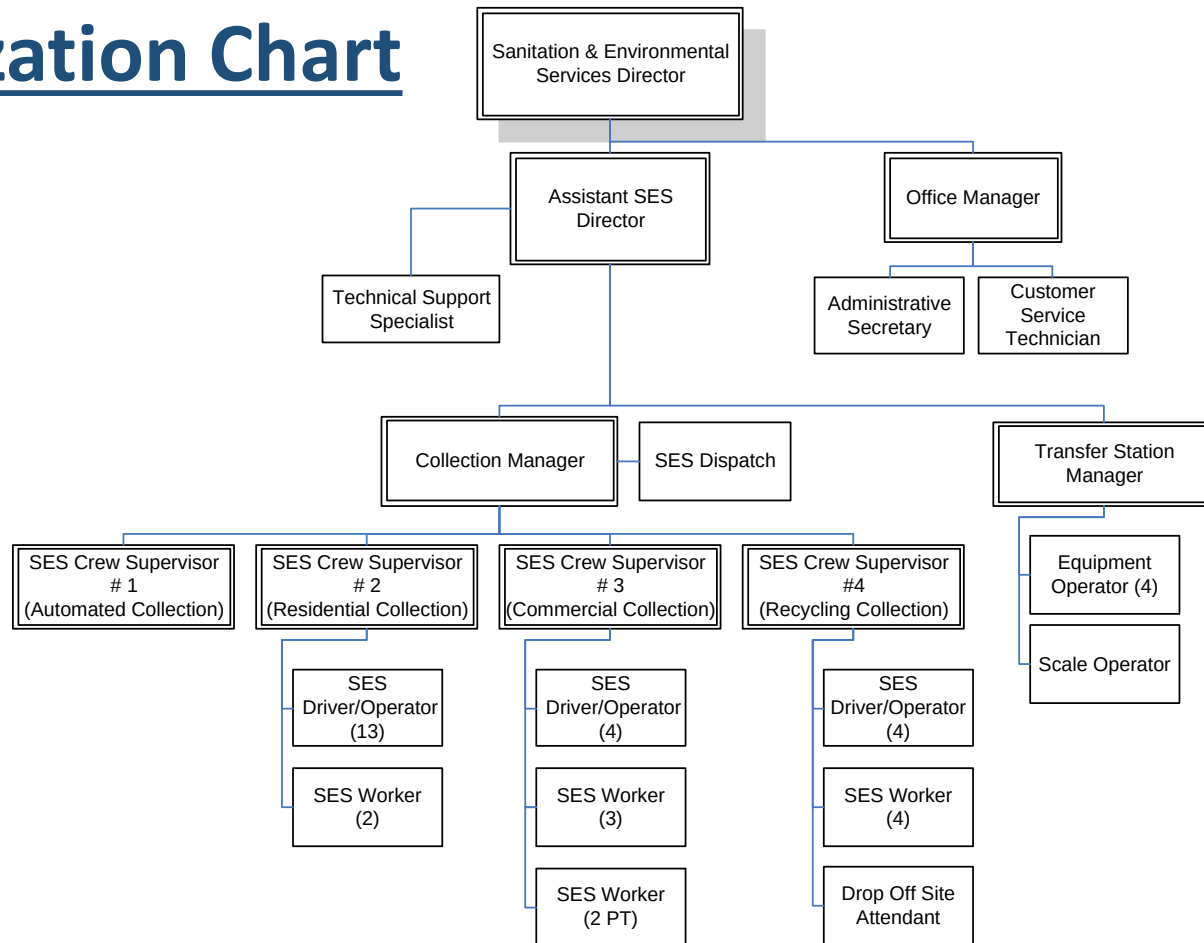
Provide sanitation services directly related to quality of life for residents, businesses and visitors in our community in an environmentally responsible, safe, efficient manner while being good stewards of our resources.

Continue providing current services focusing on increased efficiencies in all divisions of the department.

City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services Department

Organization Chart





City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services Department

Base Budget Request: Personnel

Personnel:

2016: \$2,912,851

2017: \$3,130,657

Difference: \$217,806 or 7.5%

Reason: Increases in medical premiums, pension assessments and starting wage calculations for open positions.



City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services Department

Base Budget Request: Operations

Operations:

2016: \$4,928,783

2017: \$6,148,173

Difference: \$1,221,390 or 24.8%

Reason: Sharply increased tonnage crossing the transfer station scales in FY 2016 as well as much higher repair and maintenance needs for the facility.



City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services Department

Program Enhancement Requests

15 Program Enhancement Requests = \$2,167,759

Personnel	\$872 (net changes)
Facility Repairs/Maintenance	\$369,549
Trucks/Equipment	\$1,044,838
Capital	\$752,500



City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services Department

BOPAE Facility

Capital \$750,000

- * Service partnership with Williamson County
 - * Request contribution for facility
- * Request contribution for operating expenses



City of Franklin, Tennessee - FY 2017 Budget Request
Sanitation and Environmental Services Department

Facility Repairs/Maintenance

**Asphalt – Asphalt
\$100,006**

**Asphalt – Concrete
\$226,543**



City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services Department

Vehicles/Equipment

Administration Division

Replace office copier/printer/scanner

Collection Division

Replace 2 rear load trucks

Replace 1 side load truck

Disposal Division

Replace Wheel Loader

Add Yard Tractor

City of Franklin, Tennessee - FY 2017 Budget Request

Sanitation and Environmental Services

Summary

FY 2017 Base Budget: **\$ 9,278,830**

Program Enhancements: **\$ 2,167,759**

TOTAL BUDGET REQUEST: **\$11,446,589**





City of Franklin, Tennessee

FY 2017 Operating Budget

Sanitation & Environmental Services

Becky Caldwell, Director

Budget Summary - Overall

	2014 Actual	2015 Actual	2016		2017 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Beginning Balance		405,119	415,110	401,153	355,592		
Revenues	7,462,938	8,275,157	7,825,677	9,151,507	8,989,555	1,163,878	14.9%
Expenses							
Personnel	2,841,664	2,830,416	2,912,851	2,878,964	3,130,657	217,806	7.5%
Operations	3,820,938	4,877,026	4,926,783	6,318,104	6,148,173	1,221,390	24.8%
Capital	91,113	0	0	0	0	-	0.0%
Expenses	6,753,715	7,707,442	7,839,634	9,197,068	9,278,830	1,439,196	18.4%
Ending Balance		972,834	401,153	355,592	66,317		

Budget Summary - By Division

	2014 Actual	2015 Actual	2016		2017 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Beginning Balance		405,119	415,110	401,153	355,592		
Revenues	7,462,938	8,275,157	7,825,677	9,151,507	8,989,555	1,163,878	14.9%
Expenses							
Administration	938,494	815,711	824,871	812,327	796,196	(28,675)	-3.5%
Collection	2,933,392	3,585,540	3,752,341	3,794,335	3,910,736	158,395	4.2%
Disposal	2,881,829	3,306,446	3,262,423	4,590,406	4,571,899	1,309,476	40.1%
Expenses	6,753,715	7,707,697	7,839,635	9,197,068	9,278,831	1,439,196	18.4%
Ending Balance		972,579	401,152	355,592	66,316		

Departmental Summary

The Sanitation & Environmental Services (SES) Department team is responsible for collection and disposal of residential, non-residential, yard wastes and bulk wastes. The primary goal we strive to meet in our everyday work is to maintain a high standard of service with efficient use of resources to protect the health and welfare of our community. During the past few years we have continued to add services, improve efficiency in daily operations and focus on effective use of our existing resources.

The Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services, for Williamson County residents, continues to see increases in each waste type as well as the number of customers. We are now serving an average of 1,000 customers every month with these services.



City of Franklin, Tennessee

FY 2017 Operating Budget

Sanitation & Environmental Services

Becky Caldwell, Director

Departmental Summary (con't)

At the end of fiscal year 2015, our curbside residential recycling service in the form of our weekly blue bag collection program turned five (5) years old. The participation (57%) and diversion (17%) rates continue to show the success of this service. We continue hauling blue bags to the Marshall County Solid Waste materials recovery facility (MRF) as part of the long-term partnership formed in November 2014.

Our partnership with Bi-County Solid Waste continues to be successful. The volumes at the transfer station indicate the total processed during fiscal year 2016 could reach 105,000 tons; more than any other year in the history of this facility. We recently increased the tip fee from \$42.00 to \$44.00 per ton with a \$20.00 minimum charge to help cover added operational expenses.

Installation of electric cranes is nearing completion. We expect to increase efficiencies in our daily transfer station operation when these units are put into service.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.
- Our team of professionals in the Collection Division collect household and commercial waste generated from residents and businesses. In the FY2015 budget, the City combined the Recycling Division with the existing Collection Division as the overwhelming response to our blue bag recycling service required sharing resources between the two (2) divisions, Collection and Recycling, to provide efficient and consistent blue bag recyclables collection. SES continues providing residential garbage collection to include household garbage, brush, bulky wastes, white goods, blue bags of recyclables and brown bags of small yard waste.
- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard debris for recycling and separate metal recyclables from refuse accepted through the

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential and commercial customers, at a competitive and affordable service fee.

Continuous improvement for the long-term development of our department remains a top priority. We strive to use our resources in the most efficient, effective way possible. We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings.

The primary financial goal of self-sustainability may only be obtainable with fee increases and specific changes for particular service offerings.



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2013	2014	2015	2016*	2017*
	Total tons of residential refuse collected	16,810	17,331	18,848	19,500	20,000
	Commercial Trash Collected (tons)	7,058	7,644	8,064	9,500	10,000
	Total tons diverted from class 1 landfill	7,301	8,605	7,897	8,151	8,500
	Total tons of recycling collected	2,846	3,113	3,251	3,400	3,800
	Total tons of yard waste diverted	3,863	5,277	4,643	5,000	5,500
	Trash from private haulers (tons)	22,738	30,180	53,235	55,000	57,000
	Tons collected per 1000 population (tons)	253	252	277	291	298
	Tennessee Statewide Benchmarking Average	270	328	TBD	TBD	TBD
	Residential collection points	19,000	18,750	19,000	19,500	20,000



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

	Accidents / incidents	34	28	26	25	25
	Total annual collection fees	\$ 4,417,799	\$ 4,946,611	\$ 4,946,611	\$ 5,033,712	\$ 5,033,712
	Total annual recycling revenue	\$ 17,373	\$ 16,040	\$ 27,309	\$ 18,718	\$ 26,428
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	21,624	17,484	40,824	14,480	15,000
	Target	9,808	10,298	10,813	11,354	11,922
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Oil (gallons)	1,527	1,008	1,888	1,278	1,400
	Target	605	635	667	700	735
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Paint (lbs)	324,504	335,880	425,000	413,960	375,000
	Target	149,818	157,309	165,175	173,433	182,105
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Anti-Freeze (gallons)	448	324	696	875	950
	Target	684	718	754	791	831
	Meets Target?	No	No	No	Yes	Yes
	Electronics (lbs)	245,280	167,568	145,240	154,676	150,000
	Target	227,661	239,044	250,996	263,546	276,723
	Meets Target?	Yes	No	No	No	No

Efficiency Measures

	2013	2014	2015	2016*	2017*
Landfill fee per ton	\$ 32.00	\$ 32.00	\$ 33.09	\$ 33.09	\$ 33.09
Tons Collected per FTE					
Residential Refuse	840.5	866.6	942.4	928.6	#DIV/0!
Tennessee Statewide Benchmarking Average	2715.1	3443.2	3321.8	TBD	TBD
Recycling	937.7	1037.7	1083.7	1,133.3	1,266.7
Tennessee Statewide Benchmarking Average	915.9	1126.4	1233.1	TBD	TBD

Outcome (Effectiveness) Measures

	2013	2014	2015	2016*	2017*
Tons Diverted / 1,000 Population	112.2	129.7	119.0	TBD	TBD
Tennessee Statewide Benchmarking Average	345.0	374.8	381.1	TBD	TBD
Accidents /1,000 Collection Points	1.79	1.493	0.91	TBD	TBD
Tennessee Statewide Benchmarking Average	0.65	0.81	0.46	TBD	TBD
Increase the percent of diversion through the "blue bag" recyclable program by 3% per year.	16.9%	18.9%	14.6%	16.0%	18.0%
Target	16.9%	19.9%	22.9%	25.9%	28.9%
Meets Target?	Yes	No	No	No	No



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

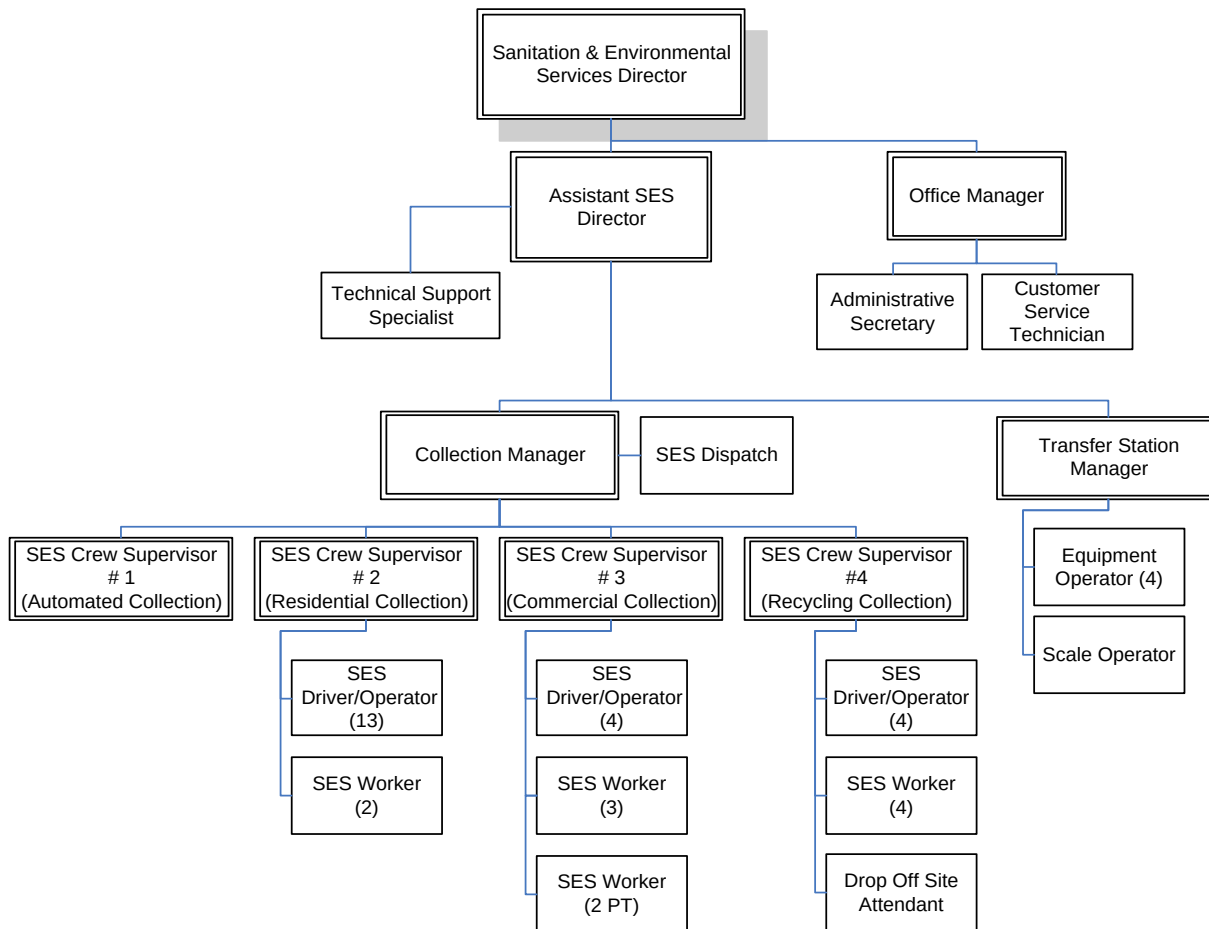
	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	46%	47%	57%	57%	60%
	Target	46%	49%	52%	55%	58%
	Meets Target?	Yes	No	Yes	Yes	TBD



City of Franklin, Tennessee

FY 2017 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2017 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	0	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	E	0	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	C	1	0	1	0	1	0	0	0	0	0
Customer Services Technician	C	0	0	0	0	0	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	N/A	1	0	0	0	0	0	0	0	0	0
Totals		5	0	6	0	6	0	6	0	6	0

Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	4	0
SES Driver Operator	C	21	0	20	0	21	0	21	0	21	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0
SES Dispatcher	B	1	0	1	0	1	0	1	0	1	0
SES Worker	B	6	4	6	4	9	2	9	2	9	2
Totals		34	4	33	4	37	2	37	2	37	2

Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	1	0	1	0
Totals		6	0	6	0	6	0	6	0	6	0

Recycling											
SES Driver/Operator	C	1	0	1	0	Moved to Collection effective FY 2015					
SES Worker	B	2	1	2	1						
Totals		3	1	3	1						

SES Total		48	5	48	5	49	2	49	2	49	2
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City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

	Actual 2014	Actual 2015	Budget 2016	Est. 2016	Budget 2017	Difference \$	%
Available Funds							
Intergovernmental	71,500	93,309	-	-	-	-	0.0%
Charges for Services	5,958,990	7,274,219	7,336,952	8,662,682	8,844,555	1,507,603	20.5%
Use of Money and Property	199,507	407,629	163,825	163,825	145,000	(18,825)	-11.5%
Other Revenue	1,232,941	500,000	325,000	325,000	-	(325,000)	-100.0%
Total Available Funds	7,462,938	8,275,157	8,240,787	9,151,507	8,989,555	748,768	9.1%
Personnel							
Salaries & Wages	1,842,518	1,991,068	2,014,614	2,019,630	2,132,614	118,000	5.9%
Employee Benefits	999,146	839,348	898,237	859,334	998,043	99,806	11.1%
Total Personnel	2,841,664	2,830,416	2,912,851	2,878,964	3,130,657	217,806	7.5%
Operations							
Transportation Services	969	688	3,117	1,015	2,994	(123)	-3.9%
Operating Services	1,934,090	2,400,853	2,388,617	3,487,419	3,512,467	1,123,850	47.1%
Notices, Subscriptions, etc.	8,527	24,743	27,445	27,541	28,281	836	3.0%
Utilities	62,625	58,760	71,234	69,234	72,055	821	1.2%
Contractual Services	8,967	2,228	10,000	10,000	10,000	-	0.0%
Repair & Maintenance Services	421,495	450,345	261,382	650,380	617,313	355,931	136.2%
Employee programs	16,933	8,712	17,253	17,340	21,611	4,358	25.3%
Professional Development/Travel	13,258	6,032	8,333	8,631	17,136	8,803	105.6%
Office Supplies	10,174	11,468	12,694	11,995	12,236	(458)	-3.6%
Operating Supplies	100,562	99,203	114,337	126,978	135,347	21,010	18.4%
Fuel & Mileage	300,796	226,699	264,752	219,250	185,326	(79,426)	-30.0%
Machinery & Equipment (<\$25,000)	14,423	15,885	36,883	35,959	16,665	(20,218)	-54.8%
Repair & Maintenance Supplies	56,023	56,102	54,103	60,549	62,872	8,769	16.2%
Operational Units	217,401	207,787	209,545	209,546	215,832	6,287	3.0%
Property & Liability Costs	70,378	109,166	94,283	87,556	97,679	3,396	3.6%
Rentals	205	3,028	-	1,000	-	-	0.0%
Permits	2,990	1,672	2,000	1,650	2,000	-	0.0%
Financial Fees	5,837	6,415	4,306	7,024	7,025	2,719	63.1%
Other Business Expenses	500	-	-	-	-	-	0.0%
Debt Service and Lease Payments	4,249	603,684	757,419	695,957	507,378	(250,041)	-33.0%
Transfers to Other Funds	570,536	583,556	589,080	589,080	623,956	34,876	5.9%
Total Operations	3,820,938	4,877,026	4,926,783	6,318,104	6,148,173	1,221,390	24.8%
Capital	91,113	-	-	-	-	-	0.0%
SES	6,753,715	7,707,442	7,839,634	9,197,068	9,278,830	1,439,196	18.4%



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Notes & Objectives

Revenue:

We continue working toward the goal of becoming a self-sufficient department, operating within a balanced budget, dependent upon service fees to cover our operating and capital expenses. This goal allows for any monies used to subsidize departmental expenses to be reassigned for General Fund use. Most recently, we requested a \$1.50 per month residential service fee increase in this FY2015 budget.

We will focus a significant portion of staff time in the first quarter of Fiscal 2016 on revenues. Last year, we planned to recommend a \$1.00 per month increase in residential service fees for the FY2016 and a \$.50 per month increase in residential service fees in the future FY2017 budget. This increase is not being proposed immediately, but may be needed in the future. In addition, we will examine separate charges for services offered other than basic trash collection.

Our focus will continue to be increasing our operations efficiencies through use of our routing software, diverse truck combinations and public education. During the next two years, as we continue fine tuning our daily work, we will strive to maintain our service fees without the subsequent increases, while continuing to provide a high level of service to all of our customers.

Long-term budget projections include the final Debt Service payment on the Municipal Services Complex to occur in FY2018 budget.

Operations:

We continue to recognize the avoided costs associated with our curbside recycling service. We have expanded our Batteries, Oil, Paint, Anti-freeze and Electronics (BOPAE) drop-off service to be open the first Saturday of each month, from 8:00 a.m. until noon, at our Century Court, Municipal Services Complex location. Collection of compact fluorescent light (CFL) bulbs was added as another recyclable waste to our BOPAE drop-off service. We propose to add at least two kiosks within our City boundaries for collection of sharps, the primary cost of which will be the initial purchase of a kiosk for each location, and proper disposal as an ongoing expense.

Bi-County Solid Waste continues to be a strong partner working with our Transfer Station team on a daily basis to provide hauling and disposal services for refuse collected by our department, in addition to waste delivered to our facility by private companies.

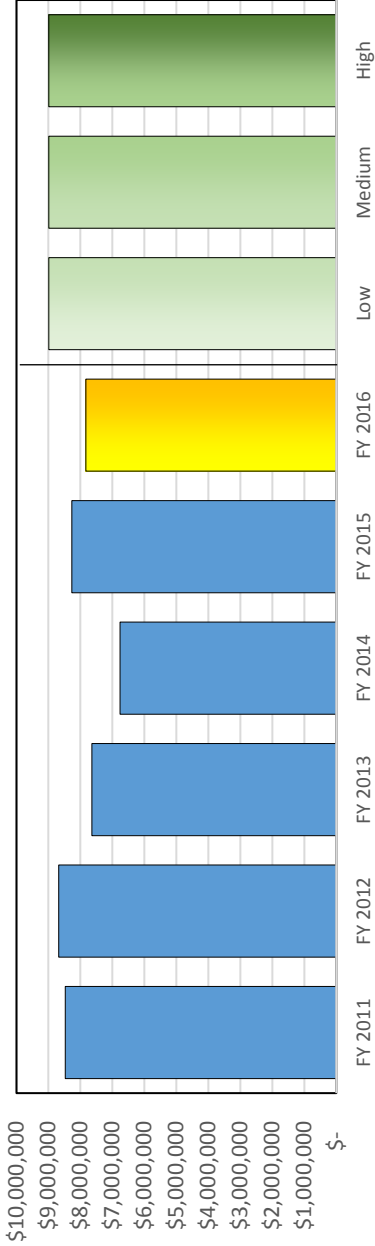


Fund:	Sanitation & Environmental Services Fund	Percent of All Revenues	7.2%
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Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

At this point in time we are forecasting that the City can operate the fund without a general fund subsidy in FY 2017; provided that revenues increase as more and more tonnage is collected by the City (a trend noticed through FY 2015 & FY 2016) and/or fees are adjusted.

Sanitation & Environmental Services Fund - FY 2011-2017



	Actual					Budget	Forecasts (FY 2017)			Averages
	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Low	Medium	High	
FEMA/TEMA GRANTS (FED/STATE)	101,184	-	-	39,309	-	-	-	-	-	3-yr Average
SOLID WASTE GRANT (STATE)	-	-	-	4,790	42,686	-	-	-	-	\$ 7,561,244
SPECIAL EVENT GRANT RECOVERIES	-	-	-	27,401	50,623	-	-	-	-	1.2%
SPECIAL EVENT SERVICES FEE	-	-	-	-	4,275	3,700	5,000	5,000	5,000	5-Yr Average
COLLECTION REVENUES	4,149,194	4,334,914	4,417,799	4,460,658	4,946,611	5,163,376	5,313,127	5,313,127	5,313,127	\$ 7,968,660
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,000	-	-	-	-0.3%
TIPPING FEES	2,455,044	2,443,774	2,314,116	1,487,082	2,293,823	2,142,317	3,500,000	3,500,000	3,500,000	10-Yr Average
CARDBOARD RECYCLING	5,900	7,300	9,400	11,250	13,715	10,450	9,328	9,328	9,328	\$ 6,740,623
RECYCLING-BATTERIES	-	-	-	-	4,266	6,928	6,284	6,284	6,284	1.6%
RECYCLING-METAL	-	-	-	-	5,817	7,000	7,152	7,152	7,152	
RECYCLING-WASTE OIL	-	-	-	-	523	490	-	-	-	
BUCK A BAG PROGRAM	2,480	2,354	2,626	-	2,988	2,691	3,664	3,664	3,664	
RESIDENTIAL BRUSH					900					
RESIDENTIAL BULKY GOODS					600					
NON-RESIDENTIAL BRUSH					100					
NON-RESIDENTIAL BULKY GOODS					600					
LEASE PROCEEDS	34,169	-	-	-	-	-	-	-	-	
SALE OF WASTE CONTAINERS	33,741	43,017	60,341	63,802	77,595	57,475	60,000	60,000	60,000	
LEASE OF WASTE CONTAINERS	18,591	25,605	31,050	34,065	37,260	31,350	35,000	35,000	35,000	
SALE OF SURPLUS ASSETS	160,801	478,864	64,590	101,640	292,774	75,000	50,000	50,000	50,000	
TRANSFER FROM GENERAL FUND	1,508,605	1,314,772	728,483	508,148	500,000		-	-	-	
MISCELLANEOUS OTHER REVENUE	8,207	31,051	20,327	21,700	-	325,000	-	-	-	
Totals	\$ 8,477,916	\$ 8,681,651	\$ 7,648,732	\$ 6,759,845	\$ 8,275,156	\$ 7,830,777	\$ 8,989,555	\$ 8,989,555	\$ 8,989,555	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2015 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Administration Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	300,201	323,032	340,676	333,256	314,305	(26,371)	-7.7%
Employee Benefits	187,836	172,486	116,031	113,342	126,402	10,371	8.9%
Total Personnel	488,037	495,518	456,707	446,598	440,707	(16,000)	-3.5%
Operations							
Transportation Services	10	-	-	-	-	-	0.0%
Operating Services	511	660	430	1,848	900	470	109.3%
Notices, Subscriptions, etc.	3,289	1,040	4,323	4,512	4,650	327	7.6%
Utilities	45,946	39,209	48,756	48,546	50,004	1,248	2.6%
Contractual Services	1,500	825	-	-	-	-	0.0%
Repair & Maintenance Services	48,254	45,083	45,022	39,216	40,957	(4,065)	-9.0%
Employee programs	10,607	6,513	9,270	9,600	9,600	330	3.6%
Professional Development/Travel	7,007	1,790	4,320	5,700	6,863	2,543	58.9%
Office Supplies	2,902	3,656	4,120	4,045	4,151	31	0.8%
Operating Supplies	1,620	1,214	3,966	4,075	3,894	(72)	-1.8%
Fuel & Mileage	3,147	2,251	2,575	2,250	1,803	(773)	-30.0%
Machinery & Equipment (<\$25,000)	7,415	3,382	27,595	26,080	6,000	(21,595)	-78.3%
Repair & Maintenance Supplies	3,417	1,233	4,636	4,356	4,529	(107)	-2.3%
Operational Units	217,401	207,787	209,545	209,546	215,832	6,287	3.0%
Property & Liability Costs	4,380	5,550	3,606	5,955	6,306	2,700	74.9%
Rentals	205	-	-	-	-	-	0.0%
Permits	1,233	-	-	-	-	-	0.0%
Other Business Expenses	500	-	-	-	-	-	0.0%
Total Operations	359,344	320,193	368,164	365,729	355,489	(12,676)	-3.4%
Buildings	91,113	-	-	-	-	-	0.0%
Capital	91,113	-	-	-	-	-	0.0%
Administration	938,494	815,711	824,871	812,327	796,195	(28,676)	-3.5%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	286,590	312,053	347,851	168,237	325,256	320,523	336,549	353,377
	OVERTIME PAY	13,611	10,979	5,000	4,875	8,000	5,000	5,000	5,000
	TEMPORARY WORK BY NON-CITY EMPLOYEES								
81150	VACANCY ADJUSTMENT			(12,175)			(11,218)	(11,779)	(12,368)
= XWAGE	TOTAL WAGES	300,201	323,032	340,676	173,112	333,256	314,305	329,770	346,009
= 81410	FICA (EMPLOYER'S SHARE)	22,234	23,969	26,611	12,963	24,882	24,520	27,602	27,603
= 81420	MEDICAL PREMIUMS	142,297	132,270	68,366	54,760	68,365	78,621	90,414	99,455
= 81430	GROUP INSURANCE PREMIUMS	4,640	4,908	5,529	2,159	5,528	6,082	6,690	7,359
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(14,843)	(11,794)	(13,327)	(4,742)	(13,327)	(15,326)	(16,859)	(18,545)
81450	RETIREMENT CONTRIBUTIONS	29,570	17,623	23,201	22,240	22,240	26,681	29,349	32,284
81455	DEFERRED COMP MATCH	3,804	5,333	5,467	2,916	5,467	5,631	5,800	5,801
81470	WORKERS COMPENSATION PREMIUMS	134	177	184	187	187	193	203	213
81475	WORKERS COMPENSATION CLAIMS								
= XBEN	TOTAL BENEFITS	187,836	172,486	116,031	90,483	113,342	126,402	143,199	154,170
= XPER	TOTAL PERSONNEL	488,037	495,518	456,707	263,595	446,598	440,707	472,969	500,179
	Operations								
82130	VEHICLE LICENSES & TITLES	10							
= XTRC	TOTAL TRANSPORTATION CHARGES	10							
82210	PRINTING & COPYING SERVICES, OUTSOURCED	177		155			150	150	150
82240	TRANSCRIPTION FEES	63	19						
82250	TESTING & PHYSICALS	271	641	275	1,232	1,848	750	750	750
= XOSV	TOTAL OPERATING SERVICES	511	660	430	1,232	1,848	900	900	900
82300	LEGAL NOTICES	244			341	512	500	500	500
82350	DUES FOR MEMBERSHIPS	379		1,748	454	1,500	1,650	1,700	1,750
1	SWANA membership - Director			245					
2	APWA membership - Director			179					
3	NSWMA membership - Director			900					
4	SWANA membership - Asst Director			245					
5	APWA membership - Asst Director			179					
6	NSWMA membership - Asst Director								
7	Various	199				1,500	1,650	1,700	1,750
*	Amount missing from detail	180			454				
82380	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	2,500		2,575		2,500	2,500	2,500	2,500
82390	PUBLICATIONS, NON-TRAINING	166	116						
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	3,289	116	4,323	795	4,512	4,650	4,700	4,750
82410	ELECTRIC SERVICE	28,288	24,493	30,897	10,502	25,000	25,750	26,523	27,319
82420	WATER & SEWER SERVICE	4,476	2,255	2,967	3,726	8,942	9,211	9,487	9,772
82430	STORMWATER SERVICE	2,804	2,336	2,944	1,168	2,800	2,884	2,971	3,060
82440	NATURAL GAS SERVICE	3,365	3,129	3,278	557	3,500	3,605	3,713	3,825
	TELEPHONE SERVICE	2,359	2,441	2,822	1,297	2,750	2,833	2,917	3,005
82451	800 MHZ ACCESS LINE SERVICE	2,448	2,481	2,811	1,391	2,718	2,800	2,884	2,971
82455	CELLULAR TELEPHONE SERVICE	1,880	1,765	2,682	1,115	2,500	2,575	2,652	2,732
82470	INTERNET & RELATED SERVICES	326	309	355	168	336	346	356	367

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
=	XUTIL TOTAL UTILITIES	45,946	39,209	48,756	19,924	48,546	50,004	51,503	53,051
	82510 COMPUTER SERVICES								
	82599 OTHER CONTRACTUAL SERVICES	1,500	825						
=	XCTS TOTAL CONTRACTUAL SERVICES	1,500	825						
	82610 VEHICLE REPAIR & MAINTENANCE SERVICES	1,328	49	1,500	188	666	1,250	1,288	1,327
	82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES	6,217	6,312	6,483	3,005	6,550	6,747	6,949	7,157
	82645 STORMWATER MAINTENANCE SERVICES								
	82652 LANDSCAPING SERVICES	168	32						
	82654 GROUNDS MAINTENANCE SERVICES		4,876						
	82660 BUILDING REPAIR & MAINTENANCE SERVICES	40,541	33,814	37,039	31,339	32,000	32,960	33,949	34,967
	82699 OTHER REPAIR & MAINTENANCE SERVICES								
=	XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	48,254	45,083	45,022	34,532	39,216	40,957	42,186	43,451
	82750 EMPLOYEE RECOGNITION/RECEPTIONS								
	82780 TRAINING, OUTSIDE	9	100						
+	82790 TRAINING, IN-HOUSE	10,598		9,270	4,200	9,600	9,600	9,600	9,600
	1 21st Century Leadership Institute			9,270		9,600	9,600	9,600	9,600
	2 Various	8,739			4,200				
*	Amount missing from detail	1,859							
=	XEPG TOTAL EMPLOYEE PROGRAMS	10,607	100	9,270	4,200	9,600	9,600	9,600	9,600
+	82810 REGISTRATIONS	3,493		2,335	395	2,325	2,500	2,575	2,652
	1 APWA International Congress conference (Director)			835					
	2 SWANA Wastecon International conference (Director)			1,000					
	3 TCAPWA Public Works Conference (Director)								
	4 APWA International Congress conference (Asst Director)								
	5 SWANA Wastecon International conference (Asst Director)								
	6 TCAPWA Public Works Conference (Director & Asst Director)			500					
	7 Various	1,319					2,500	2,575	2,652
*	Amount missing from detail	2,174			395				
+	82820 GROUND TRANSPORTATION (OUTSIDE WILLAMSON COUNTY)	233		150	129	200	258	266	274
	1 APWA								
	2 SWANA								
	3 TCAPWA								
	4 SWANA								
	5 Various - industry conferences	161		150		200	258	266	274
*	Amount missing from detail	72			129				
+	82830 AIR TRAVEL	645		480		500	515	530	546
	1 APWA - Chicago, IL								
	2 SWANA - Long Beach, CA								
	3 Various	645		480		500	515	530	546
	4 SWANA - Dallas, TX								
*	Amount missing from detail								
+	82840 LODGING	2,315		840	1,157	2,175	3,090	3,183	2,361
	1 APWA International Congress conference (Director)								
	2 SWANA Wastecon International conference (Director)			840				891	
	3 TCAPWA Public Works Conference								
	4 Line Item 4	1,384				2,175	2,225	2,292	2,361
	5 SWANA Wastecon International conference (Asst Director)						865		
*	Amount missing from detail	931			1,157				

Account	Label		Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		321	234	515	228	500	500	515	530
82890	OTHER TRAVEL EXPENSES			8						
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	7,007	242	4,320	1,909	5,700	6,863	7,069	6,363
83110	OFFICE SUPPLIES		2,038	1,365	2,060	349	2,000	2,060	2,122	2,185
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		7	603	515	661	500	500	500	500
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		857	1,688	1,545	584	1,545	1,591	1,639	1,688
=	XOFS	TOTAL OFFICE SUPPLIES	2,902	3,656	4,120	1,594	4,045	4,151	4,261	4,373
83210	TRAINING SUPPLIES		172	681	701		700	500	500	500
83250	SAFETY SUPPLIES		334	165	515	33	500	515	530	546
83260	UNIFORMS PURCHASED		1,114	292	2,750	200	2,750	2,750	2,833	2,917
83291	BOPAE SUPPLIES									
83299	OTHER OPERATING SUPPLIES			76		125	125	129	133	137
=	XOPS	TOTAL OPERATING SUPPLIES	1,620	1,214	3,966	358	4,075	3,894	3,996	4,100
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		3,147	2,201	2,575	3,057	2,250	1,803	2,433	2,506
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)			50						
=	XFUEL	TOTAL FUEL & MILEAGE	3,147	2,251	2,575	3,057	2,250	1,803	2,433	2,506
83510	FURNITURE, FIXTURES (<\$25,000)		900	752	1,545	1,884	1,731	2,500	2,000	2,000
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)		1,111		25,000	1,498	22,500		15,000	
1	2013 - Replace copier									
2	2014 - Scanner for OnBase									
3	2014 - Printer									
4	Replace copier								15,000	
5	Various		1,111		25,000		22,500			
*	Amount missing from detail					1,498				
+ 83550	COMPUTER HARDWARE (<\$25,000)		3,664		1,050	1,723	1,723	3,500	2,000	2,000
1	2013 - Replace desktop computer									
2	2014 - Replace laptop computer									
3	2015 - Replace desktop computer (1)									
4	2015 - Replace laptop computer (1)									
5	Various		2,077				1,723	3,500	2,000	2,000
6	2016 - Replace desktop computer				1,050					
*	Amount missing from detail		1,587			1,723				
+ 83560	COMPUTER SOFTWARE (<\$25,000)		1,740			126	126			
1	Software		1,740				126			
*	Amount missing from detail					126				
=	XMFU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	7,415	752	27,595	5,231	26,080	6,000	19,000	4,000
83610	VEHICLE PARTS & SUPPLIES									
83620	EQUIPMENT PARTS & SUPPLIES		119		515		500	515	530	546
83630	LANDSCAPING SUPPLIES		220	262	1,803	56	1,600	1,750	1,803	1,857
83640	GROUPS MAINTENANCE SUPPLIES		3,073	774	2,060		2,000	2,000	2,000	2,000
83650	BUILDING MAINTENANCE SUPPLIES		5	197	258	6	256	264	272	280
=	XFRS	TOTAL REPAIR & MAINTENANCE SUPPLIES	3,417	1,233	4,636	62	4,356	4,529	4,605	4,683
84710	ADMIN SERVICES PROVIDED BY GENERAL FUND		190,000	207,787	209,545	209,545	209,546	215,832	222,307	228,977
84950	GRANT PROGRAMS		27,401							
=	XOPU	TOTAL OPERATIONAL UNITS	217,401	207,787	209,545	209,545	209,546	215,832	222,307	228,977

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
85110	PROPERTY INSURANCE	2,512	1,014	1,019	1,124	1,124	1,180	1,239	1,301
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	15	54	60			63		
85113	AUTO PHYSICAL DAMAGE	128	70	75	57	60	63	66	69
85115	LIABILITY INSURANCE	793	1,400	1,443	3,062	3,062	3,215	3,376	3,545
85116	E&O LIABILITY INSURANCE	468	604						
85117	VEHICLE LIABILITY INSURANCE	464	738	539	513	513	539	566	594
85119	UMBRELLA LIABILITY				726	726	762	800	840
85120	PROPERTY DAMAGE COSTS		1,670	470		470	484	499	514
=	XPLC TOTAL PROPERTY & LIABILITY COSTS	4,380	5,550	3,606	5,482	5,955	6,306	6,546	6,863
85240	EQUIPMENT RENTAL & LEASES	205							
=	XRENT TOTAL RENTALS	205							
85320	STATE FEES	1,233							
=	XPERM TOTAL PERMITS	1,233							
85990	MISCELLANEOUS	500							
=	XOBE TOTAL OTHER BUSINESS EXPENSES	500							
+	86600 LEASE/LOAN PRINCIPAL								
1	PNC - Infor UB Software								
*	Amount missing from detail								
+	86700 LEASE/LOAN INTEREST								
1	PNC - Infor UB Software								
*	Amount missing from detail								
=	XDSV TOTAL DEBT SERVICE								
=	XGP TOTAL OPERATIONS	359,344	308,678	368,164	287,921	365,729	355,489	379,106	373,617
	Capital								
+	89200 BUILDING DESIGN & CONSTRUCTION	91,113							
1	Household Hazardous Waste facility	37,795							
*	Amount missing from detail	53,318							
=	XBLDG TOTAL BUILDINGS	91,113							
=	XCAP TOTAL CAPITAL	91,113							
=	XPDOT TOTAL EXPENDITURES	938,494	804,196	824,871	551,516	812,327	796,196	852,075	873,796
=	PTHCT PART-TIME HEADCOUNT						2		
=	PRCT PART-TIME REGULAR HEADCOUNT						2		



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Collection Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	1,271,861	1,420,056	1,423,250	1,442,164	1,567,176	143,926	10.1%
Employee Benefits	672,034	583,895	672,189	639,381	749,202	77,013	11.5%
Total Personnel	1,943,895	2,003,951	2,095,439	2,081,545	2,316,379	220,940	10.5%
Operations							
Transportation Services	192	189	2,102	60	2,060	(42)	-2.0%
Operating Services	16,903	7,716	8,940	9,721	10,067	1,127	12.6%
Notices, Subscriptions, etc.	4,767	23,549	22,198	22,338	22,668	470	2.1%
Utilities	16,102	18,077	21,030	20,088	21,421	391	1.9%
Contractual Services	6,205	-	10,000	10,000	10,000	-	0.0%
Repair & Maintenance Services	223,976	219,289	155,568	297,000	355,306	199,738	128.4%
Employee programs	4,276	2,199	5,923	5,940	7,711	1,788	30.2%
Professional Development/Travel	5,212	1,427	3,858	2,931	4,773	915	23.7%
Office Supplies	5,038	5,757	5,454	5,250	5,250	(204)	-3.7%
Operating Supplies	85,703	91,673	102,376	112,820	120,765	18,389	18.0%
Fuel & Mileage	236,479	177,290	210,275	175,000	147,193	(63,083)	-30.0%
Machinery & Equipment (<\$25,000)	6,009	12,170	7,188	6,930	9,915	2,727	37.9%
Repair & Maintenance Supplies	34,984	40,200	33,332	39,363	40,093	6,761	20.3%
Property & Liability Costs	48,254	77,126	68,294	63,730	66,917	(1,377)	-2.0%
Rentals	-	3,028	-	-	-	-	0.0%
Permits	43	22	-	-	-	-	0.0%
Financial Fees	5,837	6,415	4,306	7,024	7,025	2,719	63.1%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	4,249	603,684	701,518	640,055	451,216	(250,302)	-35.7%
Transfers to Other Funds	285,268	291,778	294,540	294,540	311,978	17,438	5.9%
Total Operations	989,497	1,581,589	1,656,902	1,712,790	1,594,358	(62,545)	-3.8%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	0.0%
Capital	-	-	-	-	-	-	0.0%
Collection	2,933,392	3,585,540	3,752,341	3,794,335	3,910,736	158,395	4.2%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	1,142,566	1,242,669	1,371,244	618,007	1,215,000	1,378,162	1,487,800	1,562,190
81120	OVERTIME PAY	75,800	105,429	75,000	58,097	105,000	77,250	79,568	83,546
81150	TEMPORARY WORK BYNON-CITY EMPLOYEES	53,495	71,958	25,000	65,352	122,164	160,000	164,800	169,744
81199	VACANCY ADJUSTMENT			(47,994)		(52,073)	(48,236)	(52,073)	(54,677)
= XWAGE	TOTAL WAGES	1,271,861	1,420,056	1,423,250	741,456	1,442,164	1,567,176	1,680,095	1,760,803
= 81410	FICA (EMPLOYER'S SHARE)	87,294	96,825	104,900	48,491	92,948	105,429	113,817	119,508
= 81420	MEDICAL PREMIUMS	362,280	383,425	413,133	195,662	385,000	475,103	546,368	601,005
= 81430	GROUP INSURANCE PREMIUMS	26,810	28,006	28,751	13,791	23,959	30,189	31,698	33,283
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(115,673)	(120,529)	(87,434)	(59,609)	(72,862)	(100,549)	(115,631)	(127,195)
81450	RETIREMENT CONTRIBUTIONS	183,335	116,311	155,505	146,784	155,505	178,831	205,655	226,221
81455	DEFERRED COMP MATCH	8,562	9,935	11,412	3,927	11,412	11,983	12,582	13,211
81460	UNEMPLOYMENT CLAIMS		806						
81470	WORKERS COMPENSATION PREMIUMS	31,067	43,294	45,921	43,419	43,419	48,217	50,628	53,159
81475	WORKERS COMPENSATION CLAIMS	88,359	25,822		160				
= XBEN	TOTAL BENEFITS	672,034	583,895	672,189	392,625	639,381	749,203	845,117	919,192
= XPER	TOTAL PERSONNEL	1,943,895	2,003,951	2,095,439	1,134,081	2,081,545	2,316,379	2,525,212	2,679,995
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES	29			15				
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	58		2,060			2,000	2,000	2,000
+ 82130	VEHICLE LICENSES & TITLES	105		42	36	60	60	60	60
1	2014 - Container Delivery truck								
10	2013 - Pick-up truck								
11	2014 - Pick-up truck								
12	2014 - Pick-up truck								
13	Various	53		42		60	60	60	60
14	2015 - Side Loader								
15	2016 - Side Loader								
16	2015 - Knuckleboom								
17	2015 - Rear Loader								
18	2015 - Side Loader								
19	2015 - Split-Body Rear Loader								
2	2014 - Side Loader								
20	2015 - Knuckleboom								
21	2015 - Side Loader								
22	2016 - Side Loader								
23	Line Item 23								
24	Line Item 24								
3	2014 - Side Loader								
4	2014 - Knuckleboom								
5	2014 - Split-Body Rear Loader								
6	2013 - Front-end Loader								
7	2013 - Side Loader								
8	2013 - Split-Body Rear Loader								
9	2013 - Pick-up truck								
*	Amount missing from detail	52			36				
= XTEC	TOTAL TRANSPORTATION CHARGES	192		2,102	51	60	2,060	2,060	2,060
82240	PRINTING & COPYING SERVICES, OUTSOURCED	343	2,121	1,545	385	1,500	1,500	1,500	1,500
82244	TRANSCRIPTION FEES		342	150		50	150	150	150
82250	TESTING & PHYSICALS	2,483	2,068	2,200	1,217	2,774	2,868	2,943	3,032
82260	UNIFORM RENTAL & SERVICES	3,394	3,185	3,500	2,066	3,897	4,014	4,134	4,258
+ 82299	OTHER OPERATING SERVICES	10,683		1,545		1,500	1,545	1,591	1,639
1	FY2014 Liter Reduction Grant (match)								
2	Sharps disposal expense			1,545		1,500	1,545	1,591	1,639

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
3	Line Item 3	4,000							
*	Amount missing from detail	6,683							
=	XOPSV TOTAL OPERATING SERVICES	16,903	7,716	8,940	3,668	9,721	10,067	10,318	10,579
	LEGAL NOTICES								
82310		429	859	750	346	1,038	750	750	750
+	DUES FOR MEMBERSHIPS	350		848	257	700	700	700	700
1	SWANA membership (2)			490					
2	NSWMA membership (1)								
3	APWA membership (2)			358					
4	Various	105					700	700	700
*	Amount missing from detail	245			257				
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	3,974	22,440	20,600	9,317	20,600	21,218	21,855	22,510
82390	PUBLICATIONS, NON-TRAINING	14							
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	4,767	23,299	22,198	9,920	22,338	22,668	23,305	23,960
	SOLID WASTE SERVICE								
82435									
+	CELLULAR TELEPHONE SERVICE	6,022		10,030	3,983	9,000	10,000	10,300	10,609
1	Cell Phones			4,880					
2	2013 - AVL service (15 units)								
3	2014 - AVL service (15 additional units)								
4	AVL Services			5,150					
5	Various	3,403				9,000	10,000	10,300	10,609
*	Amount missing from detail	2,619			3,983				
82483	CONNECTION CHARGES	10,080	11,177	11,000	5,565	11,088	11,421	11,763	12,116
=	XUTIL TOTAL UTILITIES	16,102	11,177	21,030	9,548	20,088	21,421	22,063	22,725
	COMPUTER SERVICES								
82510		6,205		10,000		10,000	10,000	7,500	5,000
1	RouteSmart Software Support			10,000		10,000	10,000	7,500	5,000
*	Amount missing from detail	6,205							
=	XCTS TOTAL CONTRACTUAL SERVICES	6,205		10,000		10,000	10,000	7,500	5,000
	VEHICLE REPAIR & MAINTENANCE SERVICES								
82610		221,193	218,122	133,568	162,354	275,000	353,246	363,843	374,759
82610	EQUIPMENT REPAIR & MAINTENANCE SERVICES	2,136	974	2,000		2,000	2,060	2,122	2,186
+	BUILDING REPAIR & MAINTENANCE SERVICES	647		20,000	58	20,000			
1	2015 - Replace truck shed lighting								
2	2014								
3	Various	44		20,000		20,000			
*	Amount missing from detail	603			58				
=	XRPMSV TOTAL REPAIR & MAINTENANCE SERVICES	223,976	219,096	155,568	162,412	297,000	355,306	365,965	376,945
	EMPLOYEE RECOGNITION/RECEPTIONS								
82750			50			140			
+	TRAINING, OUTSIDE	1,876		1,803		1,800	3,711	3,823	1,967
1	HHW training (4 attendees)								
2	Supervisor training (5 attendees)			1,803			1,857	1,913	1,967
3	Various	1,501				1,800	1,854	1,910	1,967
*	Amount missing from detail	375							
+	TRAINING, IN-HOUSE	2,400		4,120		4,000	4,000	4,000	4,000
1	2014								
2	Employee Training	1,050		4,120		4,000	4,000	4,000	4,000
*	Amount missing from detail	1,350							
=	XEPMS TOTAL EMPLOYEE PROGRAMS	4,276	50	5,923		5,940	7,711	7,823	5,967
	REGISTRATIONS								
82830		2,016		1,250	180		1,500	1,500	1,500
1	SWANA Wastecon International conference (1 attendee)			1,000					
2	TCAPWA Public Works conference (1 attendee)			250			1,500	1,500	1,500
3	Various	1,767							
*	Amount missing from detail	249			180				
82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	382	271	258	180	250	500	100	250
+	AIR TRAVEL	406		480		500	500	1,010	500

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
1	SWANA			480				510	
2	Professional conferences	406				500	500	500	500
*	Amount missing from detail								
+	82840								
	LODGING	2,062		840	1,431	1,431	1,500	891	1,500
1	SWANA Wasteson International conference (1 attendee)			840				891	
2	Various	2,062				1,431	1,500		1,500
*	Amount missing from detail				1,431				
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	346	75	1,030	325	750	773	796	820
=	XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	5,212	346	3,858	2,116	2,931	4,773	4,297	4,570
83110	OFFICE SUPPLIES	2,705	1,626	2,196	666	2,000	2,000	2,122	2,185
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			258		250	250	250	250
83130	EMPLOYEE BENEVOLENCE ITEMS								
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	2,333	4,131	3,000	1,784	3,000	3,000	3,000	3,000
=	XOFS TOTAL OFFICE SUPPLIES	5,038	5,757	5,454	2,450	5,250	5,250	5,372	5,435
83210	TRAINING SUPPLIES	112	1,505	2,060		2,000	2,000	2,000	2,000
83240	MEDICAL SUPPLIES	1,752	1,837	2,318	1,636	2,250	2,250	2,250	2,250
83250	SAFETY SUPPLIES	4,239	8,801	8,755	3,912	9,000	9,000	9,000	9,000
83260	UNIFORMS PURCHASED	8,273	4,865	13,000	8,680	13,000	13,390	13,792	14,205
83265	UNIFORMS, SPECIALIZED	85							
83270	CONSUMABLE TOOLS	556	299	250		250	250	250	250
83290	SOLID WASTE CONTAINERS	72,031	64,928	61,800	44,617	75,300	77,559	79,886	82,282
83291	BOPAE SUPPLIES	(3,143)	7,967	13,000	2,933	9,500	13,000	13,000	13,000
+	83299	1,798		1,193	814	1,520	3,316	3,613	1,661
1	CFL Bulb Disposal						1,750	2,000	
2	Various	952		1,193		1,520	1,566	1,613	1,661
*	Amount missing from detail	846			814				
=	XOPS TOTAL OPERATING SUPPLIES	85,703	90,202	102,376	62,592	112,820	120,765	123,791	124,648
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	236,479	177,290	210,275	61,366	175,000	147,193	195,700	201,571
=	XEFUL TOTAL FUEL & MILEAGE	236,479	177,290	210,275	61,366	175,000	147,193	195,700	201,571
83500	FURNITURE, FIXTURES (<\$25,000)	1,128	742	750	240	750	750	750	750
+	83500 VEHICLES (<\$25,000)								
1	2013 - Replace 199 SUV w/4WD Crew Cab pick-up truck								
2	2013 - Replace 112 PU w/2WD pick-up truck (regular cab)								
3	2014 - Replace 197 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
4	2014 - Replace 198 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
5	2015 - Pick-up truck (collection insert in bed)								
6	2015 - 6-yard hopper inserts (2)								
7	Various								
*	Amount missing from detail								
+	83530 MACHINERY & EQUIPMENT (<\$25,000)	2,833		258					
2	Various	260		258					
3	2013 - Bulb Eater								
4	2013 - AVL units (15 units)								
5	2014 - AVL units (15 units)								
6	2015 - Sharps kiosks (3)								
*	Amount missing from detail	2,573							
!	83550 COMPUTER HARDWARE (<\$25,000)	2,048	4,924	6,180			2,800	5,000	5,000
+	83550 COMPUTER SOFTWARE (<\$25,000)			6,180		6,180	6,365	6,556	6,753
1	RouteSmart maintenance			6,180		6,180	6,365	6,556	6,753
*	Amount missing from detail								
=	XMLEO TOTAL MACHINERY & EQUIPMENT (<\$25,000)	6,009	5,666	7,188	240	6,930	9,915	12,306	12,503
83610	VEHICLE PARTS & SUPPLIES	13,912	19,042	15,000	8,991	16,228	16,715	17,216	17,733
83620	EQUIPMENT PARTS & SUPPLIES	14,867	16,507	13,332	8,375	14,996	15,446	15,909	16,387
83649	FIBER OPTIC SUPPLIES								

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
83652	LANDSCAPING SUPPLIES								
83654	FOUNDINGS MAINTENANCE SUPPLIES	240							
83660	BUILDING MAINTENANCE SUPPLIES	5,965	4,364	5,000	4,370	7,216	7,432	7,655	7,885
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		287		923	923	500	500	500
=	XRMS	34,984	40,200	33,332	22,659	39,363	40,093	41,280	42,505
85110	PROPERTY INSURANCE	360	397	399	2,887	2,887	3,031	3,183	3,342
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	2,872	2,467	2,756					
85113	AUTO PHYSICAL DAMAGE	5,936	8,061	7,889	7,550	7,550	7,928	8,324	8,740
85115	LIABILITY INSURANCE	6,467	23,423	24,124	11,981	11,981	12,580	13,209	13,870
85116	E&O LIABILITY INSURANCE	8,625	3,961						
85117	VEHICLE LIABILITY INSURANCE	10,905	20,433	21,056	22,264	22,264	23,377	24,546	25,773
85119	UMBRELLA LIABILITY			3,078	2,837	2,837	2,979	3,128	3,284
85120	PROPERTY DAMAGE COSTS	1,207	6,328						
85125	LIABILITY CLAIMS/DEDUCTIBLES		132						
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	11,882	11,924	8,992	16,211	16,211	17,022	17,873	18,766
=	XPLC	48,254	77,126	68,294	63,730	63,730	66,917	70,263	73,775
85240	EQUIPMENT RENTAL & LEASES								
1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)								
2	2014 - Replacement Sideloader truck (\$258,377 to lease)								
3	2014 - Replacement Container Delivery truck (\$101,000 to lease)								
4	2014 - Replacement Sideloader truck (\$258,377)								
5	Various								
*	Amount missing from detail								
=	XRENT								
85320	STATE FEES	43	22						
=	XPERM	43	22						
855	BAD DEBT EXPENSE (NET OF RECOVERIES)	5,837	6,415	4,306	3,512	7,024	7,025	7,025	7,025
=	XPF	5,837	6,415	4,306	3,512	7,024	7,025	7,025	7,025
85995	COST CONTAINMENT MEASURES								
=	XOBE								
8666	LEASE/LOAN PRINCIPAL			686,941		628,551	446,087	136,453	44,942
01	US Bank Sch 2 - Garbage Truck			107,631		107,631			
02	2014 Bank TBD - SW Vehicles			247,730		247,730	249,915		
03	2014 SW Pickups (2)			14,008		14,008	14,132		
04	2014 - Side Loader			122,970		122,970			
05	SunTrust - Recycling Trucks								
06	Various								
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			46,308		46,308	47,024	23,692	
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			46,308		46,308	47,024	23,692	
09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)			101,986		43,596	87,992	89,069	44,942
*	Amount missing from detail								
+	LEASE/LOAN INTEREST	4,249		14,577		11,504	5,129	1,616	274
01	US Bank Sch 2 - Garbage Truck			895		895			
02	2014 Bank TBD - SW Vehicles			4,048		4,048	1,353		
03	2014 SW Pickups (2)			229		229	77		
04	2014 - Side Loader			1,507		1,507			
05	SunTrust - Recycling Trucks			957		957			
06	Various	4,249							
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			1,750		1,124	629	126	
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			1,750		1,124	629	126	
09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)			3,441		1,620	2,441	1,364	274

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
*	Amount missing from detail								
=	XDSV TOTAL DEBT SERVICE	4,249		701,518		640,055	451,216	138,069	45,216
	88095 TRANSFER TO DEBT SERVICE FUND	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
=	XTRAN TOTAL TRANSFERS	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
=	XOP TOTAL OPERATIONS	989,497	956,140	1,656,902	405,649	1,712,790	1,594,358	1,126,416	964,484
	Capital								
+	89550 COMPUTER SOFTWARE (>\$25,000)								
1	2013 - Purchase routing software								
2	Various								
*	Amount missing from detail								
=	XMEMO TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	XCAP TOTAL CAPITAL								
=	XTOT TOTAL EXPENDITURES	2,933,392	2,960,091	3,752,341	1,539,730	3,794,335	3,910,737	3,651,628	3,644,479
=	PRHCT PART-TIME REGULAR HEADCOUNT						3		



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Disposal Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	270,456	247,980	250,688	244,210	251,133	445	0.2%
Employee Benefits	139,276	82,967	110,017	106,611	122,439	12,422	11.3%
Total Personnel	409,732	330,947	360,705	350,821	373,571	12,866	3.6%
Operations							
Transportation Services	767	499	1,015	955	934	(81)	-8.0%
Operating Services	1,916,676	2,392,477	2,379,247	3,475,850	3,501,500	1,122,253	47.2%
Notices, Subscriptions, etc.	471	154	924	691	963	39	4.2%
Utilities	577	1,474	1,448	600	630	(818)	-56.5%
Contractual Services	1,262	1,403	-	-	-	-	0.0%
Repair & Maintenance Services	149,265	185,973	60,792	314,164	221,050	160,258	263.6%
Employee programs	2,050	-	2,060	1,800	4,300	2,240	108.7%
Professional Development/Travel	1,039	2,815	155	-	5,500	5,345	3448.4%
Office Supplies	2,234	2,055	3,120	2,700	2,835	(285)	-9.1%
Operating Supplies	13,239	6,316	7,995	10,083	10,688	2,693	33.7%
Fuel & Mileage	61,170	47,158	51,902	42,000	36,331	(15,571)	-30.0%
Machinery & Equipment (<\$25,000)	999	333	2,100	2,949	750	(1,350)	-64.3%
Repair & Maintenance Supplies	17,622	14,669	16,135	16,830	18,250	2,115	13.1%
Property & Liability Costs	17,744	26,490	22,383	17,871	24,456	2,073	9.3%
Rentals	-	255	-	1,000	-	-	0.0%
Permits	1,714	1,650	2,000	1,650	2,000	-	0.0%
Debt Service and Lease Payments	-	-	55,901	55,902	56,162	261	0.5%
Transfers to Other Funds	285,268	291,778	294,540	294,540	311,978	17,438	5.9%
Total Operations	2,472,097	2,975,499	2,901,717	4,239,585	4,198,327	1,296,610	44.7%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	0.0%
Capital	-	-	-	-	-	-	0.0%
Disposal	2,881,829	3,306,446	3,262,422	4,590,406	4,571,899	1,309,477	40.1%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	240,493	221,823	238,433	120,704	220,000	236,925	248,771	261,210
81120	OVERTIME PAY	29,963	26,157	20,600	13,551	24,210	22,500	22,500	22,500
81199	VACANCY ADJUSTMENT			(8,345)			(8,292)	(8,707)	(9,142)
= XWAGE	TOTAL WAGES	270,456	247,980	250,688	134,255	244,210	251,133	262,564	274,568
= 81410	FICA (EMPLOYER'S SHARE)	19,861	18,335	18,240	9,828	16,830	18,125	19,031	19,983
= 81420	MEDICAL PREMIUMS	50,670	39,865	44,064	24,302	41,861	50,674	58,275	64,102
= 81430	GROUP INSURANCE PREMIUMS	4,751	4,030	4,000	2,659	3,800	4,200	4,410	4,631
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(10,320)	(8,693)	(8,146)	(6,264)	(7,739)	(9,368)	(10,773)	(12,389)
81450	RETIREMENT CONTRIBUTIONS	35,484	21,147	43,563	26,688	43,563	50,097	57,612	63,373
81470	WORKERS COMPENSATION PREMIUMS	4,434	7,872	8,296	10,111	8,296	8,711	9,146	9,604
81475	WORKERS COMPENSATION CLAIMS	34,396	411		136				
= XBEN	TOTAL BENEFITS	139,276	82,967	110,017	67,460	106,611	122,439	137,701	149,304
= XPER	TOTAL PERSONNEL	409,732	330,947	360,705	201,715	350,821	373,572	400,265	423,872
	Operations								
! 82110	MAILING & OUTBOUND SHIPPING SERVICES	437	499	500	324	645	664	684	705
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	237		515		250	250	250	250
82130	VEHICLE LICENSES & TITLES	58			18	60	20		
82140	VEHICLE TOW-IN SERVICES	35							
= XTRC	TOTAL TRANSPORTATION CHARGES	767	499	1,015	342	955	934	934	955
82210	PRINTING & COPYING SERVICES, OUTSOURCED	193	151	200		200	200	200	200
82240	TRANSCRIPTION FEES		194			50	50	50	50
82250	TESTING & PHYSICALS	659	597	330	292	500	500	500	500
82260	UNIFORM RENTAL & SERVICES	950	808	750	231	650	750	788	827
82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	1,914,874	2,390,727	2,377,967	1,725,490	3,474,450	3,500,000	3,675,000	3,675,000
= XOPER	TOTAL OPERATING SERVICES	1,916,676	2,392,477	2,379,247	1,726,013	3,475,850	3,501,500	3,676,538	3,676,577
82310	LEGAL NOTICES	76	154	500		250	500	500	500
+ 82330	DUES FOR MEMBERSHIPS	395		424		441	463	486	510
1	SWANA - Supervisor			245					
2	APWA - Supervisor			179					
3	Various	195				441	463	486	510
*	Amount missing from detail	200							
= XNOTES	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	471	154	924		691	963	986	1,010
82450	CELLULAR TELEPHONE SERVICE	577	1,474	1,448	298	600	630	662	695
= XUTIL	TOTAL UTILITIES	577	1,474	1,448	298	600	630	662	695
82510	COMPUTER SERVICES	1,262	1,403						
= XCONTRACTS	TOTAL CONTRACTUAL SERVICES	1,262	1,403						
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	85,713	104,345	35,000	54,579	141,228	75,000	60,000	60,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	13,643	1,159	1,000	1,462	850	1,050	1,103	1,158
82640	PAVING & REPAIR SERVICES	3,100							
+ 82650	STORMWATER MAINTENANCE SERVICES	17,265		24,792		60,000	60,000	63,000	66,130
1	2015 - Drains & Interceptor			24,792			60,000	63,000	66,130
2	2015 - Stormwater Pond Repairs								
3	2014								
4	Various	15,485				60,000			
*	Amount missing from detail	1,780							
+ 82654	GROUNDS MAINTENANCE SERVICES					29,790			
1	2015 - Concrete work in front of transfer station building								
2	2015 - Replace safety railing on retaining walls in & around transfer station					29,790			

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
*	Amount missing from detail								
82660	BUILDING REPAIR & MAINTENANCE SERVICES	29,544	27,594		42,942	82,296	85,000	85,000	85,000
=	XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	149,265	133,098	60,792	98,983	314,164	221,050	209,103	212,288
+	82780						2,500	2,000	1,750
1	TRAINING, OUTSIDE	550							
2	2015 - SWANA Certification								
3	Various	425					2,500	2,000	1,750
*	Amount missing from detail	125							
82790	TRAINING, IN-HOUSE	1,500	2,060	2,060		1,800	1,800	1,800	1,800
=	XEPG TOTAL EMPLOYEE PROGRAMS	2,050	2,060			1,800	4,300	3,800	3,550
+	82810						2,500	2,750	1,750
1	REGISTRATIONS	746						250	
2	TCAPWA Public Works conference								
3	SWANA								
4	2014								
*	Various	746					2,500	2,500	1,750
*	Amount missing from detail								
+	82820						250	100	300
1	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)								
2	2015 - SWANA Wastecon International Conference						250	100	300
*	Various						250	100	300
*	Amount missing from detail								
+	82830						500		750
1	AIR TRAVEL						500		750
*	SWANA								
*	Amount missing from detail						500		750
+	82840						2,000		2,250
1	LODGING	275							
2	SWANA								
3	2014								
*	Various	275					2,000		2,250
*	Amount missing from detail								
82850	MEALS (OUTSIDE WILLAMSON COUNTY)	18	80	155			250	150	250
=	XPPF TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	1,039	80	155			5,500	3,000	5,300
83110	OFFICE SUPPLIES	1,462	1,321	1,500	526	1,200	1,260	1,323	1,389
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		44	75			75	100	100
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	772	690	1,545	679	1,500	1,500	1,500	1,500
=	XOFS TOTAL OFFICE SUPPLIES	2,234	2,055	3,120	1,205	2,700	2,835	2,923	2,989
83210	TRAINING SUPPLIES	300		515		250	500	300	300
83220	ODOR CONTROL CHEMICALS	14,929							
83240	MEDICAL SUPPLIES	1,938	1,793	1,942	508	1,300	1,500	1,500	1,575
83250	SAFETY SUPPLIES	1,761	2,096	4,000	2,886	4,750	4,988	5,237	5,499
83260	UNIFORMS PURCHASED	1,494	1,926	1,288	1,870	3,500	3,500	3,675	3,859
83270	CONSUMABLE TOOLS	98	331	250	32	200	200	210	221
83280	SOLID WASTE CONTAINERS	(7,614)							
83290	OTHER OPERATING SUPPLIES	333	170		83	83			
=	XOPS TOTAL OPERATING SUPPLIES	13,239	6,316	7,995	5,379	10,083	10,688	10,922	11,454
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	61,170	47,158	51,902	18,409	42,000	36,331	46,305	48,620
=	XFUL TOTAL FUEL & MILEAGE	61,170	47,158	51,902	18,409	42,000	36,331	46,305	48,620
83510	FURNITURE, FIXTURES (<\$25,000)	180	210		470	470	250	250	250
83520	MACHINERY & EQUIPMENT (<\$25,000)	819	123		1,285	979	500	500	500
+	83530			2,100		1,500		1,500	
83540	COMPUTER HARDWARE (<\$25,000)								
1	Replace desktop computers (2)			2,100					
2	Line Item 2					1,500		1,500	
*	Amount missing from detail								
=	XMEU TOTAL MACHINERY & EQUIPMENT (<\$25,000)	999	333	2,100	1,755	2,949	750	2,250	750

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
	83610	VEHICLE PARTS & SUPPLIES	5,773	4,757	5,000	2,428	5,827	5,500	5,775	6,064
	83620	EQUIPMENT PARTS & SUPPLIES	6,282	6,883	6,500	3,540	8,496	8,750	9,188	9,647
	83645	STORMWATER MAINTENANCE SUPPLIES								
	83654	GROUNDS MAINTENANCE SUPPLIES								
	83660	BUILDING MAINTENANCE SUPPLIES	5,567	3,029	4,635	771	2,500	4,000	4,200	4,410
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES				7	7			
	= XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	17,622	14,669	16,135	6,746	16,830	18,250	19,163	20,121
	85110	PROPERTY INSURANCE	3,492	3,846	3,864	8,872	8,872	9,316	9,781	10,270
	85111	FRAUD INSURANCE								
	85112	INLAND MARINE INSURANCE	4,547	5,109	5,419			5,690		
	85113	AUTO PHYSICAL DAMAGE	685	756	817	657	657	690	724	760
	85115	LIABILITY INSURANCE	4,008	4,777	4,924	6,770	6,770	7,109	7,464	7,837
	85116	E&O LIABILITY INSURANCE	2,279	2,013						
	85117	VEHICLE LIABILITY INSURANCE	4	1,624	1,756					
	85119	UMBRELLA LIABILITY			1,565	1,572	1,572	1,651	1,733	1,820
	85120	PROPERTY DAMAGE COSTS	2,729		4,038					
	85125	LIABILITY CLAIMS/DEDUCTIBLES		8,365						
	= XPLC	TOTAL PROPERTY & LIABILITY COSTS	17,744	26,490	22,383	17,871	17,871	24,456	19,702	20,687
	85240	EQUIPMENT RENTAL & LEASES		255			1,000			
	= XRENT	TOTAL RENTALS		255			1,000			
	85320	STATE FEES	1,714	1,650	2,000	1,650	1,650	2,000	2,000	2,000
	= XPERM	TOTAL PERMITS	1,714	1,650	2,000	1,650	1,650	2,000	2,000	2,000
	+ 86600	LEASE/LOAN PRINCIPAL			54,578		54,578	55,421	27,922	
	1	2015 - Add Transfer Truck (\$115,000)			38,039		38,039	38,627	19,461	
	2	2015 - Add rubber-tire skid steer (\$50,000)			16,539		16,539	16,794	8,461	
	*	Amount missing from detail								
	+ 86700	LEASE/LOAN INTEREST			1,324		1,324	741	149	
	1	2015 - Add Transfer Truck			923		923	516	104	
	2	2015 - Add rubber-tire skid steer			401		401	225	45	
	*	Amount missing from detail								
	= XD-37	TOTAL DEBT SERVICE			55,902		55,902	56,162	28,071	
	88000	TRANSFER TO DEBT SERVICE FUND	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
	= XTFRN	TOTAL TRANSFERS	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
	= XOP	TOTAL OPERATIONS	2,472,097	2,919,889	2,901,718	1,880,036	4,239,585	4,198,327	4,115,638	4,006,996
		Capital								
	= XTOT	TOTAL EXPENDITURES	2,881,829	3,250,836	3,262,423	2,081,751	4,590,406	4,571,899	4,515,903	4,430,868



City of Franklin, Tennessee

FY 2017 Operating Budget

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Sanitation and Environmental Services						
1	Re-distribute Labor Funds to Temporary Labor	\$ (24,132)	\$ (36,182)	\$ -	\$ (60,314)	\$ -
2	Cameras for Municipal Services Complex			\$ 15,000	\$ 15,000	\$ -
3	CIP - BOPAE Drop-off Facility			\$ 752,500	\$ 752,500	\$ -
4	Replace 134.REL with 20-yard rear load (REL) truck			\$ 200,022	\$ 200,022	\$ -
5	Replace 145.REL with 20-yard rear load (REL) truck			\$ 200,022	\$ 200,022	\$ -
6	Asphalt Replacement with Concrete			\$ 226,543	\$ 226,543	\$ -
7	Asphalt Replacement with Asphalt			\$ 100,006	\$ 100,006	\$ -
8	Pressure Wash Building - inside & outside			\$ 28,000	\$ 28,000	\$ -
9	Add SES Crew Supervisor	\$ 39,374	\$ 11,812	\$ -	\$ 51,186	\$ -
10	Add Temporary Labor	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -
11	Replace Wheel Loader			\$ 250,000	\$ 250,000	\$ -
12	Replace office copier			\$ 20,000	\$ 20,000	\$ -
13	Rollout Container Cart Blaster			\$ 5,250	\$ 5,250	\$ -
14	Add Yard Tractor			\$ 124,522	\$ 124,522	\$ -
15	Replace 172.SL with FEL and Curotto Can attachment			\$ 245,022	\$ 245,022	\$ -
Total		\$ 25,242	\$ (24,370)	\$ 2,166,887	\$ 2,167,759	\$ -
		Compensation	Benefits	Expenses	Total	
Total G/F Requests		\$ 25,242	\$ (24,370)	\$ 2,166,887	\$ 2,167,759	\$ -

(+/-1FTE)

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **1** of **15**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 Title: **Re-distribute Labor Funds to Temporary Labor**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
81100 SALARIES & WAGES		-\$164,132	-\$164,132
81150 TEMPORARY WORK BY NON-CITY EMPLOYEES		\$140,000	\$140,000
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>		-\$36,182	-\$36,182
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	-\$60,314	-\$60,314

PURPOSE / DESCRIPTION OF REQUEST

We currently have four (4) vacant full-time and two (2) part-time Sanitation and Environmental Services (SES) Worker positions.

The base pay for each of these positions is \$14.47/hour. Based on the estimated cost of 2,080 hours annually, for these four (4) full-time positions (and 1500 for two (2) part-time positions) the expenses above should reflect a decrease of \$164,132 in Salaries and Wages, a decrease of \$36,182 in Benefits, and an Ongoing Annual Cost of \$140,000. Temporary workers are not paid benefits.

SERVICE IMPLICATION

We will fill the vacant positions to avoid ongoing increases in our use of temporary laborers to complete work associated with the SES Worker job assignments. We will continue providing collection services if this request is not approved.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 2 of 15

Department:	46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION
Division:	Administration
Title:	Cameras for Municipal Services Complex

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83500 EQUIPMENT (<\$25,000)	\$15,000		\$15,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$15,000	\$0	\$15,000

PURPOSE / DESCRIPTION OF REQUEST

Currently, there is one (1) operational 360° security camera in the Sanitation and Environmental Services (SES) areas of the Municipal Services Complex. This camera is controlled manually and does not pan 360° automatically. Recording is from one (1) focus point and users cannot view recorded events.

This current set-up does not offer security surveillance for the intended purpose. The information gathered will support risk management functions, help deter theft and vandalism and allow for monitoring site access after normal business hours.

There is a need for eight (8) cameras which does include the camera at the main gate of the Municipal Services Complex.

We need high resolution, automated 360° cameras to pan specific areas of the property.

We need the ability to regularly monitor these cameras with 30 days of stored information that can be retrieved and saved as needed.

Map attached for proposed location of each of these cameras.

SERVICE IMPLICATION

We have seen the volume of waste processed through our transfer station double during the past three (3) years. The transfer station is one (1) of the most dangerous areas in the industry for worker and customer safety.

The Municipal Services Complex is not always secured by the main gates, as these gates malfunction and are not synchronized with holidays and SES daily operations.

The BOPAE drop-off area is located in the collection truck shed area, within the middle of the Municipal Services Complex property. One (1) employee operates this service on a daily basis.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **3** of **15**

Department:	46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION
Division:	Administration
Title:	CIP - BOPAE Drop-off Facility

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89220 BUILDING DESIGN & CONSTRUCTION	\$750,000		\$750,000
82400 UTILITIES		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$750,000	\$2,500	\$752,500

PURPOSE / DESCRIPTION OF REQUEST

Our Batteries, Oil, Paint, Anti-freeze and Electronics (BOPAE) drop-off service continue to see an increase in volume. When we first formed this service partnership with Williamson County, in November 2009, we expected the volumes to decrease after the initial public education and "clean-out" phase by residents of the community. This expectation has not been realistic simply because of continued growth in the area as well as the increased number of residents who want to "do the right thing" by recycling these special wastes instead of handling them in ways that would potentially harm the environment.

When we planned to build a permanent Household Hazardous Waste (HHW) facility, we intended to include our BOPAE services for collection of all waste streams at one (1) drop-off location. In recent months, we discussed the design and estimated cost of building the HHW facility; which was estimated to exceed our initial estimates.

We initially used three (3) bays of an existing truck shed to offer the BOPAE drop-off services; over time we have expanded this space to include six (6) bays. The primary use for these bays is storage of recyclable items; but this prevents us from using the same space for the intended use of keeping our collection fleet under cover.

We need funding to build a designated BOPAE facility to allow us to use the truck shed for it's intended use. We expect this to be a smaller, less specialized facility than a permanent HHW facility.

SERVICE IMPLICATION

We can continue using our existing truck sheds for the BOPAE drop-off services. As this service continues to grow, so will the need for added space. The more space we use of our existing truck sheds, the more collection trucks we displace from the covered area that helps maintain the integrity and appearance of our fleet vehicles.

This service is a partnership with Williamson County. We do provide drop-off services to all residents of the County. The estimated ongoing costs as outlined above are based on building a new facility in the open area next to the main office at the Municipal Services Complex. As with any building, we can expect ongoing expenses to increase as time passes.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **4** of **15**

Department: **46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION**
 Division: **Collection**
 Title: **Replace 134.REL with 20-yard rear load (REL) truck**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$200,000		\$200,000
82130 VEHICLE LICENSES & TITLES	\$22		\$22
82610 VEHICLE REPAIR & MAINTENANCE SERVICES			\$0
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$200,022	\$0	\$200,022

PURPOSE / DESCRIPTION OF REQUEST

The rear load collection truck is the fleet vehicle primarily used for collecting blue bags from residential customers.

Unit #134.REL is a 2008 Ford F750 with a rear load collection body. We purchased this truck the same year as unit #145.REL, which we are also requesting to replace in this FY 2017 budget. These two (2) trucks were initially used for collecting refuse, then reassigned to our blue bag service.

Based on our experience, the useful life expectancy of a rear load collection truck is eight (8) years. In the past, the repair and maintenance costs for rear load trucks more than eight (8) years old has exceeded the expected value of return if we sold the truck at auction.

We will sell this truck to offset the cost of replacement once the new truck is delivered and in service.

The \$200,000 one-time projected cost includes a 360° back-up/safety camera system.

SERVICE IMPLICATION

The average repair and maintenance estimated cost for this truck totals \$22,854 since July 1, 2015. As we still use this truck in our daily service operations we expect the repair and maintenance expenses to continue to increase; eventually the cost of repairs will exceed the estimated value of the truck.

We will continue providing curbside blue bag collection services if this request is not funded.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **5** of **15**

Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Title:	Replace 145.REL with 20-yard rear load (REL) truck

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$200,000		\$200,000
82130 VEHICLE LICENSES & TITLES	\$22		\$22
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$0	\$0
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$0	\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$200,022	\$0	\$200,022

PURPOSE / DESCRIPTION OF REQUEST

The rear load collection truck is the fleet vehicle primarily used for collecting blue bags from residential customers.

Unit #145.REL is a 2008 Ford F750 with a rear load collection body. This truck was purchased the same year as unit #134.REL, which we are also requesting to replace in this FY 2017 budget. These two (2) trucks were initially used for collecting refuse, then reassigned to our blue bag service.

Based on our experience, the useful life expectancy of a rear load collection truck is eight (8) years. In the past, the repair and maintenance costs for rear load trucks more than eight (8) years old has exceeded value of return if we sold the truck at auction.

We will sell this truck to offset the cost of replacement once the new truck is delivered and in service.

The \$200,000 one-time projected cost includes a 360° back-up/safety camera system.

SERVICE IMPLICATION

The average repair and maintenance estimated cost for this truck totals \$12,546 since July 1, 2015. This truck is currently at the fleet shop for additional repairs not included in this total. As we still use this truck in our daily service operations we expect the repair and maintenance expenses to continue to increase; eventually the cost of repairs will exceed the estimated value of the truck.

We will continue providing curbside blue bag collection services if this request is not funded.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **6** of **15**

Department: **46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL**
 Division: **Disposal**
 Title: **Asphalt Replacement with Concrete**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
82640 PAVING & REPAIR SERVICES	\$66,342		\$66,342
82640 PAVING & REPAIR SERVICES	\$65,811		\$65,811
82640 PAVING & REPAIR SERVICES	\$31,420		\$31,420
82640 PAVING & REPAIR SERVICES	\$62,970		\$62,970
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$226,543	\$0	\$226,543

PURPOSE / DESCRIPTION OF REQUEST

The asphalt from the main transfer station entrance through to the grinding area located at the backside of the transfer station, including the inbound scale, is in need of replacement due to heavy truck traffic. The existing asphalt has been in place since the complex was first built, approximately 13 years ago. We are requesting this asphalt be replaced with concrete.

There are four (4) items listed above because they represent four (4) separate sections of the area in need of replacement. We requested these sections be quoted independently and based on priority needs to assist in decision-making.

Heavy truck traffic, as well as the increased volume of vehicles using our transfer station services, makes the first area identified a priority request.

The quote for this work was received from the City's existing concrete contractor, M.A.Y. Construction Company, Inc.

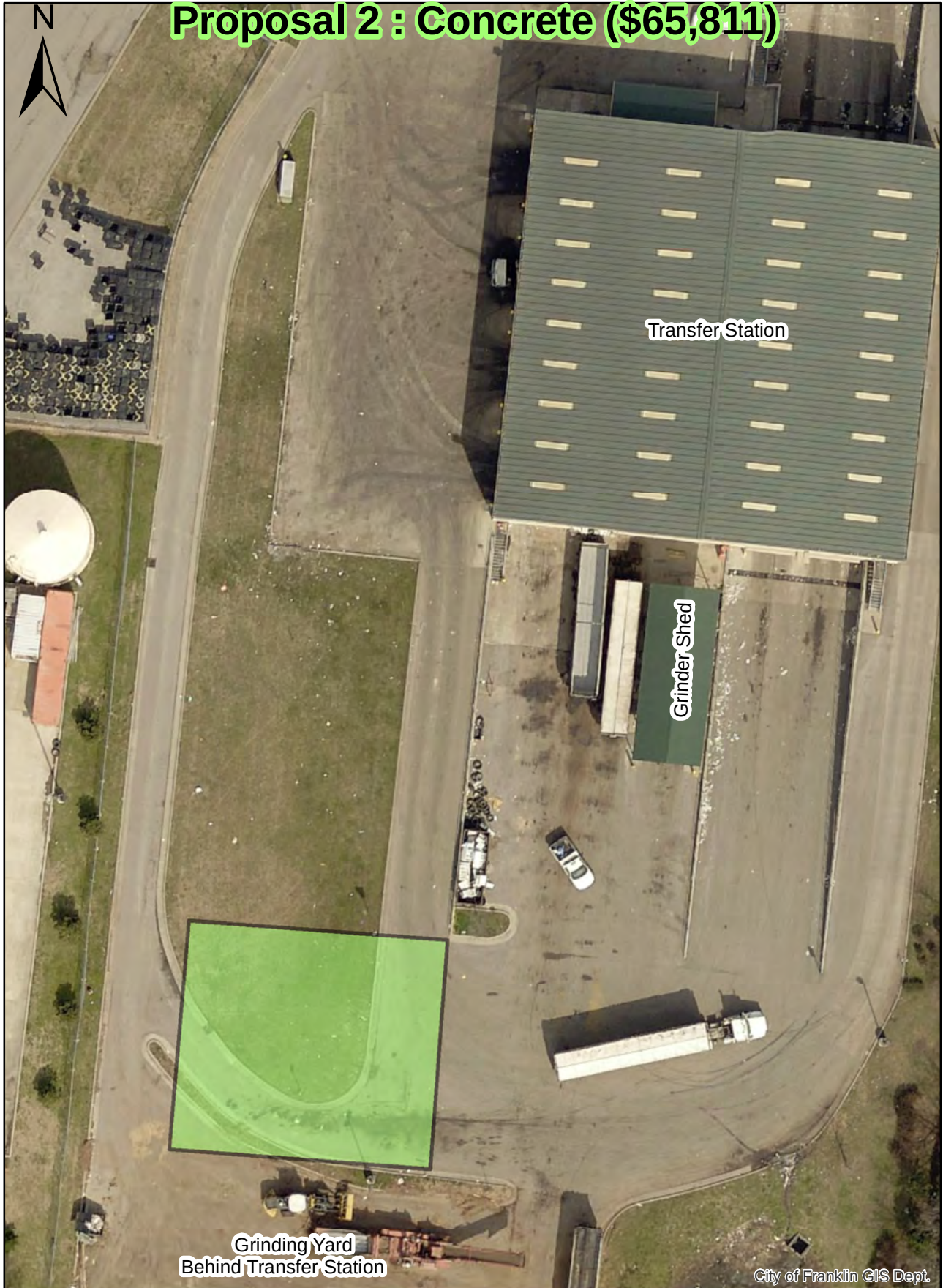
SERVICE IMPLICATION

If any of these four (4) areas are not funded, we will continue to patch the potholes and other areas as needed. The expected cost of this project may increase as the expenses associated with concrete installation fluctuate based on the cost of resources.

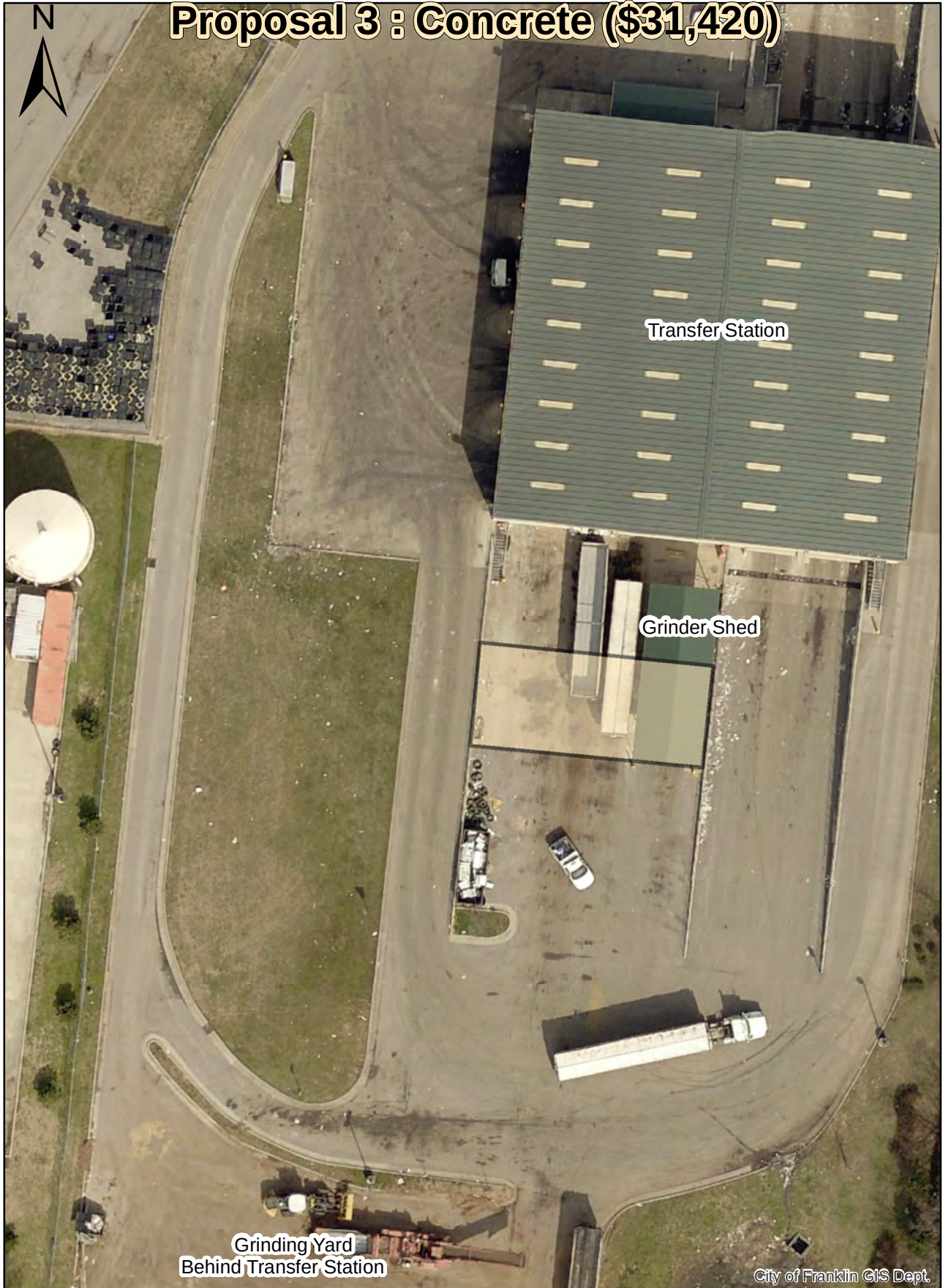
We can continue operating and providing access to our transfer station without funding for the concrete replacement.

See attached maps for each of the four (4) areas identified in the Expenses column above.





Proposal 2 : Concrete (\$65,811)



Proposal 3 : Concrete (\$31,420)

Transfer Station

Grinder Shed

Grinding Yard
Behind Transfer Station

City of Franklin GIS Dept.



FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **7** of **15**

Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Title:	Asphalt Replacement with Asphalt

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
82640 PAVING & REPAIR SERVICES	\$20,856		\$20,856
82640 PAVING & REPAIR SERVICES	\$79,150		\$79,150
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$100,006	\$0	\$100,006

PURPOSE / DESCRIPTION OF REQUEST

The asphalt from the main entrance of the Municipal Services Complex through to the area in front of the Collection Division truck sheds, not including the area from the Training Center to the backside of the property is in need of asphalt repair and replacement due to heavy truck traffic. The existing asphalt has been in place since the complex was first built, approximately 13 years ago.

There are two (2) items listed above because they represent two (2) separate sections of the area in need of repair and replacement. We requested these sections be quoted independently and based on priority needs to assist in decision-making. If any of these two (2) areas are not funded, we expect to present this request in the FY 2018 budget process.

The amount of traffic generated from passenger vehicles has increased in this area of the property because this is the path customers follow to arrive at the drop-off area for Batteries, Oil, Paint, Anti-freeze and Electronics (BOPAE).

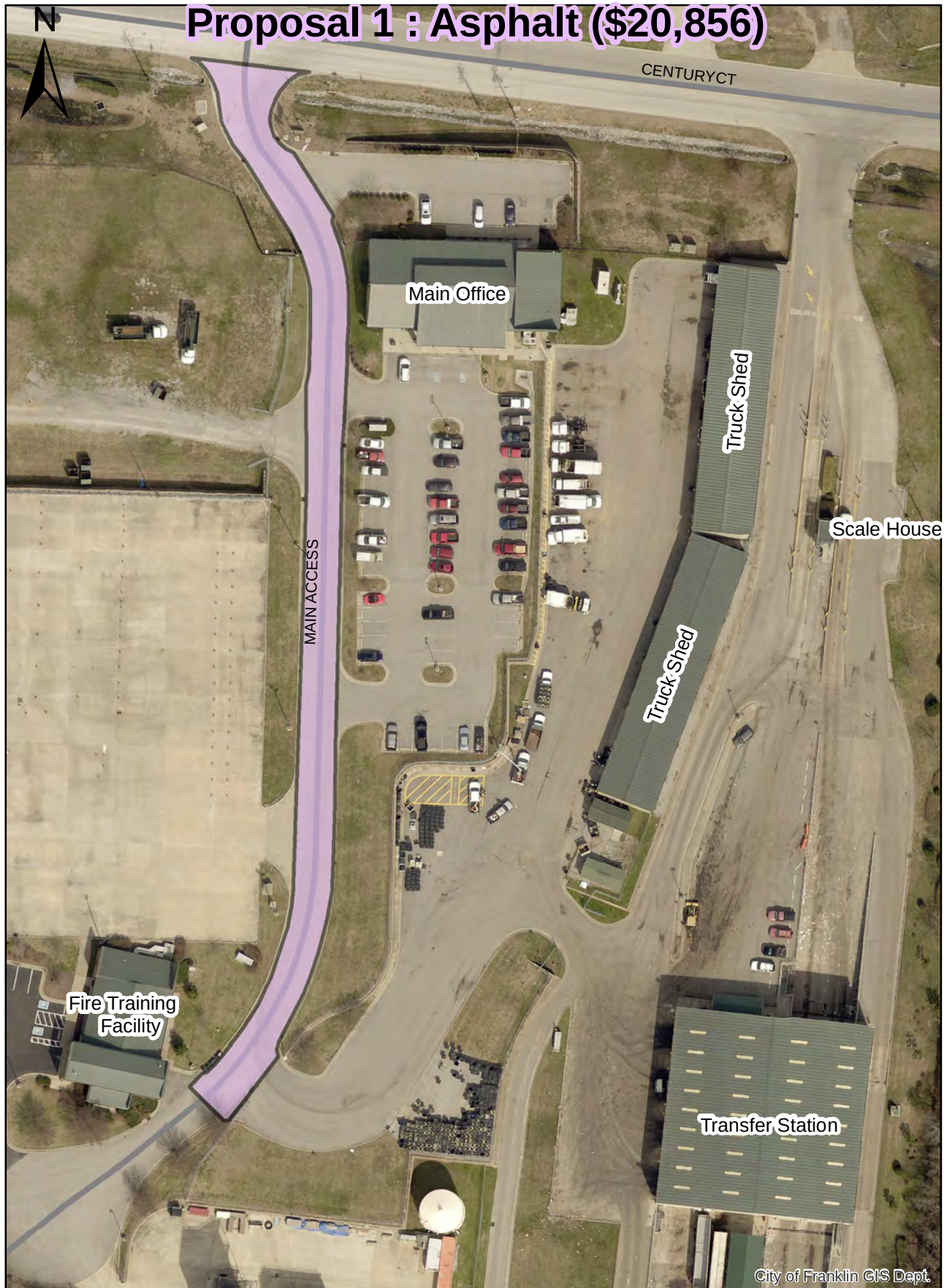
The quote for this work was received from the City's existing asphalt contractor, Tennessee Valley Paving.

SERVICE IMPLICATION

If this request is not funded during this budget process, the expected cost of this project may increase as the expenses associated with asphalt repairs and replacement fluctuate based on the cost of resources.

We can continue operating and providing collection services without the asphalt project funding.

See attached maps for each of two (2) areas identified in the Expenses column above.





FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: 8 of 15

Department:	46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL
Division:	Disposal
Title:	Pressure Wash Building - inside & outside

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
82660 BUILDING REPAIR & MAINTENANCE SERVICES	\$14,000	\$14,000	\$28,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$14,000	\$14,000	\$28,000

PURPOSE / DESCRIPTION OF REQUEST

We have learned through various cleaning processes, the pressure washing of the light fixtures contributes to safety in our daily transfer station operations simply because the equipment operators are better able to see their surroundings. In addition to the safety consideration, the transfer station is the dustiest environment as a result of daily use. Pressure washing the building, inside and out, to include the light fixtures, helps us maintain the aesthetics of the facility, helps us identify any areas of the building that may need repairs and results in overall responsible management of the City's investment in our building.

We have used monies budgeted in the Building and Maintenance Services line item to fund this service in the past few years. As our facility ages we have added repairs, most of which are not routine. I request this be an ongoing separate item in the budget, in addition to our normal estimate for Building Repair and Maintenance Services account, to ensure we continue to fund this service for transfer station maintenance.

SERVICE IMPLICATION

This request does not directly affect services provided, although our private hauling companies use our facility, as well as our state Inspector do compliment the cleanliness of our Municipal Services Complex. This facility continues to be reflection on our City as a whole from our customer's viewpoint.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **9** of **15**

Department:	46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL
Division:	Disposal
Title:	Add SES Crew Supervisor

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
81100 SALARIES & WAGES		\$39,374	\$39,374
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>		\$11,812	\$11,812
<u>Expenses</u>			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$51,186	\$51,186

PURPOSE / DESCRIPTION OF REQUEST

The addition of a Sanitation and Environmental Services (SES) Crew Supervisor to our transfer station team will provide needed support for daily operations.

This individual would be able to fill-in for Equipment Operators, the Scale Operator and the Transfer Station Manager as needed.

This person would supervise four (4) Equipment Operators on a daily basis.

Adding this position should allow the overtime in this division to decrease.

SERVICE IMPLICATION

We will continue providing transfer station services if funding for this new position is not approved.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **10** of **15**

Department: **46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL**
 Division: **Disposal**
 Title: **Add Temporary Labor**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
81150 TEMPORARY WORK BY NON-CITY EMPLOYEES		\$10,000	\$10,000
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			\$0
Expenses			
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$0	\$10,000	\$10,000

PURPOSE / DESCRIPTION OF REQUEST

A portion of our regular inspections from the Tennessee Department of Environment and Conservation (TDEC) includes a score for cleanliness, including litter around the facility. Based on the nature of the operation, the majority of our litter is in and around the transfer station.

We currently use temporary laborers in the Collection division of our department. We have been using one (1) of these individual workers to focus on the litter in and around the transfer station, at the front of the Municipal Services Complex and in other areas of the property, as needed. Additionally, this person spends time cleaning the restrooms, break room and other areas inside the transfer station building.

This position does not include benefits, therefore, the total the ongoing annual cost should be \$10,000.

SERVICE IMPLICATION

Adding the funds to hire one (1) temporary worker would allow us to charge the expense to the appropriate division within the department, as well as help with decreasing the overtime monies spent on performing these duties, as needed.

If this request is not funded, we will continue to provide our existing transfer station services.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **11** of **15**

Department:	46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL
Division:	Disposal
Title:	Replace Wheel Loader

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89500 EQUIPMENT (>\$25,000)	\$250,000		\$250,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$250,000	\$0	\$250,000

PURPOSE / DESCRIPTION OF REQUEST

The wheel loader is a large piece of equipment used on the transfer station tip floor to push garbage off the floor into transfer trailers located in the underground service tunnel.

Currently, we use our 2009 John Deere wheel loader, model 624K (unit #18), for use in our daily transfer station operations. The unit we use as a back-up unit is the original wheel loader we purchased when first opening our City-owned transfer station; a 2003 John Deere, model 624J. Additionally, the 2003 wheel loader with a grapple attachment is used for loading the horizontal grinder when we grind brush and other green waste delivered to our transfer station grinding area.

In an effort to continue maintaining reasonable expenses associated with repairs and maintenance to our existing equipment, we are asking to purchase this new wheel loader which would replace the current 2009 model in daily operations. According to our City Fleet Maintenance team, the grapple attachment from our 2003 back-up unit is interchangeable and can be used on the 2009 John Deere 624K so we can then use this equipment in grinding operations.

This purchase would allow us to sell the oldest, 2003 wheel loader (unit #17).

SERVICE IMPLICATION

We expect expenses associated with repairs and maintenance of our existing equipment to continue increasing as the equipment is used on a regular basis; eventually we expect the cost of repairs and maintenance to exceed the estimated value of the 2003 wheel loader.

We can continue our daily operations if this replacement wheel loader is not funded.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **12** of **15**

Department: **46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION**
 Division: **Administration**
 Title: **Replace office copier**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
83500 EQUIPMENT (<\$25,000)	\$16,000		\$16,000
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES		\$4,000	\$4,000
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$16,000	\$4,000	\$20,000

PURPOSE / DESCRIPTION OF REQUEST

The current copier in our main office is used by all employees, from all divisions.

We use this equipment for daily printing, copying and scanning in addition to printing the monthly transfer station bills for those customers.

The current copier is approximately four (4) years old.

SERVICE IMPLICATION

If this request is not funded, we will continue daily operations.

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Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Title:	Rollout Container Cart Blaster

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	\$0	\$0	\$0
Expenses			
83500 EQUIPMENT (<\$25,000)	\$4,750		\$4,750
83620 EQUIPMENT PARTS & SUPPLIES		\$500	\$500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$4,750	\$500	\$5,250

This request includes the purchase of a cart tipper unit with high-pressure, heated wash for use in cleaning inside rollout containers. This unit can also be used to clean the outside of rollout containers.

A blue metal frame holds a black trash bin with the brand name "SCHAEFER" printed on its side. The bin is connected to a blue electronic device, likely a scale, which is mounted on a stand. The setup is outdoors on a paved surface.

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FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **14** of **15**

Department:	46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL
Division:	Disposal
Title:	Add Yard Tractor

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
<u>Compensation</u>			
			\$0
			\$0
<u>Benefits</u>			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
<u>Expenses</u>			
89520 VEHICLES (>\$25,000)	\$120,000		\$120,000
82130 VEHICLE LICENSES & TITLES	\$22		\$22
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		\$2,000	\$2,000
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		\$2,500	\$2,500
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$120,022	\$4,500	\$124,522

PURPOSE / DESCRIPTION OF REQUEST

During the transition from hauling waste to the landfill, to the contract with Bi-County for hauling and landfilling, we kept four (4) road tractors and three (3) transfer trailers with the intent to use these combination vehicles to haul wood chips from our grinding operation to the Williamson County Landfill. The road tractors we kept during the transition continue to be used to pull empty trailers into the tunnel, pull loaded trailers across the scale and park the loaded trailers in the designated area for Bi-County drivers. Additionally, we are using these resources to haul blue bags to the Marshall County Material Recover Facility (MRF) in Lewisburg, Tennessee.

We added a yard tractor in the FY2015 budget and request the addition of another yard tractor to our Disposal fleet in the FY2017 budget. This type of truck is designed to pull transfer trailers, empty and loaded, in a confined area. The purpose of this request is to decrease the added cost of repairs and maintenance on the road tractors that were primarily designed to pull trailers on the road, instead of in a transfer station setting.

This unit is an addition to our fleet and would qualify to be funded from the Facilities Tax account.

SERVICE IMPLICATION

Yard tractors will reduce our fuel usage and increase the efficiency of our daily transfer station operation.

We can continue providing our existing services using the road tractors we currently own; we do expect an increase in repair costs. The inefficiency of using one (1) truck for several uses, on a daily basis, may impact our ability to move wood chips and blue bags to their final destinations in a timely manner.

FY2017 PROGRAM ENHANCEMENT REQUEST FORM



Department Priority: **15** of **15**

Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Title:	Replace 172.SL with FEL and Curotto Can attachment

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY17 Only)	Ongoing Annual Cost (FY17 & Future)	TOTAL FY17 Request
Compensation			
			\$0
			\$0
Benefits			
<i>Benefits auto-calculated at 30% of compensation -->></i>			
	\$0	\$0	\$0
Expenses			
89520 VEHICLES (>\$25,000)	\$317,447		\$317,447
82130 VEHICLE LICENSES & TITLES	\$22		\$22
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
			\$0
TOTAL	\$317,469	\$0	\$317,469

PURPOSE / DESCRIPTION OF REQUEST

The automated side load (SL) truck is used to provide daily residential refuse collection services. On average, each of these trucks service more than 1,000 customers per day. This truck is a 2010 Mack LEU, purchased in 2009, with a mounted side load truck body.

We continue to use this truck on a daily basis. The useful life of an automated side load collection truck, used to provide services to approximately 250,000 services annually, is seven (7) years.

We will rotate this truck into the purpose of a back-up unit; for use in providing services when daily route trucks are in the fleet shop for repairs and maintenance, as well as for use during two (2) day holiday weeks.

The \$240,000 one-time projected cost includes a 360° back-up/safety camera system.

SERVICE IMPLICATION

As we continue using this truck in our everyday operations, we expect the expenses associated with repairs and maintenance will continue to increase. Since July 1, 2015, the repair and maintenance costs to keep this truck safely operational, on a daily basis, is \$7,470.

This truck will allow us two (2) uses with one (1) truck; an automated side load truck for residential services and an automated front end load truck for servicing our commercial customers.

We will continue providing curbside garbage collection and commercial collection services if this request is not funded.

CONTRACT TO AUDIT ACCOUNTS

OF

COF Contract No 2016-0025

City of Franklin

FROM July 01, 2015 TO June 30, 2016

This agreement made this 1st day of February 2016, by and between Crosslin and Associates, 3803 Bedford Avenue, Suite 103, Nashville, TN 37215, hereinafter referred to as the "auditor" and City of Franklin, of PO Box 305, 109 Third Avenue South, Franklin, TN 37065, hereinafter referred to as the "organization", as follows:

1. In accordance with the requirements of the laws and/or regulations of the State of Tennessee, the auditor shall perform a financial and compliance audit of the organization for the period beginning July 01, 2015, and ending June 30, 2016 with the exceptions listed below:

2. The auditor shall conduct the audit in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States and requirements prescribed by the Comptroller of the Treasury, State of Tennessee, as detailed in the *Audit Manual*. Additional information and procedures necessary to comply with requirements of governments other than the State of Tennessee are permissible provided they do not conflict with or undermine the requirements previously referenced. If applicable, the audit is to be conducted in accordance with the provisions of the Single Audit Act and U.S. Office of Management and Budget (OMB) *Circular A-133* for fiscal years ending prior to December 25, 2015 and the *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* for fiscal years ending December 25, 2015 or later. The audit is also to be conducted in accordance with any other applicable federal management circulars. It is agreed that this audit will conform to standards, procedures, and reporting requirements established by the Comptroller of the Treasury. It is further agreed that any deviation from these standards and procedures will be approved in writing by the Comptroller of the Treasury prior to the execution of the contract. The interpretation of this contract shall be governed by the above-mentioned publications and the laws of the State of Tennessee.

3. The auditor shall, as part of the written audit report, submit to the organization's management and those charged with governance:

- a) a report containing an expression of an unqualified or modified opinion on the financial statements, as prescribed by the *Audit Manual*. This report shall state the audit was performed in accordance with *Government Auditing Standards*, except when a disclaimer of opinion is issued. If the organization is a component unit or fund of another entity, it is agreed that: (a) the financial statements may be included in the financial statements of the other entity; (b) the principal auditor for the other entity may rely upon the contracted auditor's report; and (c) any additional information required by the principal auditor of the other entity will be provided in a timely manner.
- b) a report on the internal control and on compliance with applicable laws and regulations and other matters. This report shall be issued regardless of whether the organization received any federal funding. Audit reports of entities which are subject to the provisions of the Single Audit Act and OMB *Circular A-133* or the *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* shall include the additional report required by that guidance. The reports will set forth findings, recommendations for improvement, concurrence or nonconcurrence of appropriate officials with the audit findings, comments on corrective action taken or planned, and comments on the disposition of prior year findings.

4. If a management letter or any other reports or correspondence relating to other matters involving internal controls or noncompliance are issued in connection with this audit, a copy shall be filed with the Comptroller of the Treasury by the auditor. Such management letters, reports, or correspondence shall be consistent with the findings published in the audit report (i.e., they shall disclose no reportable matters or significant deficiencies not also disclosed in the findings found in the published audit report).

5. The auditor shall file **one (1)** electronic copy of said report with the Comptroller of the Treasury, State of Tennessee. The auditor shall furnish **25** printed copies and/or an electronic copy of the report to the organization's management and those charged with governance. It is anticipated that the auditor's report shall be filed prior to December 31, 2016, but in no case, shall be filed later than six (6) months following the period to be audited, without explanation to the Comptroller of the Treasury, State of Tennessee and the organization. Requirements for additional copies, including those to be filed with the appropriate officials of granting agencies, are listed below:

6. The auditor agrees to retain working papers for no less than five (5) years from the date the report is received by the Comptroller of the Treasury, State of Tennessee. In addition, the auditor agrees that all audit working papers shall, upon request, be made available in the manner requested by the Comptroller for review by the Comptroller of the Treasury or the Comptroller's representatives, agents, and legal counsel, while the audit is in progress and/or subsequent to the completion of the report. Furthermore, at the Comptroller's discretion, it is agreed that the working papers will be reviewed at the office of the auditor, the entity, or the Comptroller and that copies of the working papers can be made by the Comptroller's representatives or may be requested to be made by the firm and may be retained by the Comptroller's representatives.

7. Any reasonable suspicion of fraud, (regardless of materiality) or other unlawful acts including, but not limited to, theft, forgery, credit/debit card fraud, or any other act of unlawful taking, waste, or abuse of, or official misconduct, as defined in *Tennessee Code Annotated*, § 39-16-402, involving public money, property, or services shall, upon discovery, be promptly reported in writing by the auditor to the Comptroller of the Treasury, State of Tennessee, who shall under all circumstances have the authority, at the discretion of the Comptroller, to directly investigate such matters. Notwithstanding anything herein to the contrary, the Comptroller of the Treasury, State of Tennessee, acknowledges that the auditor's responsibility hereunder is to design its audit to obtain reasonable, but not absolute, assurance of detecting fraud that would have a material effect on the financial statements, as well as other illegal acts or violations of provisions of contracts or grant agreements having a direct and material effect on financial statement amounts. If the circumstances disclosed by the audit call for a more detailed investigation by the auditor than necessary under ordinary circumstances, the auditor shall inform the organization's management and those in charge of governance in writing of the need for such additional investigation and the additional compensation required therefor. Upon approval by the Comptroller of the Treasury, an amendment to this contract may be made by the organization's management and those charged with governance and the auditor for such additional investigation.

8. **Group Audits.** The provisions of Section 8, relate exclusively to contracts to audit components of a group under SAS 122, Section AU-C 600. (See definitions in AU-C 600, Paragraph 11.) Section 8 is only applicable to an auditor that audits a component (e.g. a fund, component unit, or other component) of a county government that is audited by the Division of Local Government Audit (LGA). Section 8 is intended to satisfy the communication requirements for the group auditor (LGA) to the component auditor under AU-C 600.

- a) The Division of Local Government Audit (LGA) shall be considered the "group auditor" for any contract to audit a component of an applicable county government. LGA shall present the county's financial statements in compliance with U.S. Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB). LGA shall conduct the audit in accordance with auditing standards generally accepted in the United States of America and the auditing standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.
- b) The contracting auditor shall be considered the "component auditor" for purposes of this section.
- c) The financial statements audited by the component auditor should be presented in accordance with GAAP as promulgated by GASB. If the financial reporting framework for any component does not conform to this basis, the financial reporting framework should be disclosed in Section 9 (Special Provisions). (Component financial statements that are not presented using the same financial reporting framework as the county's financial statements may cause this contract to be rejected.)
- d) The component auditor shall conduct the component audit in accordance with auditing standards generally accepted in the United States of America and the auditing standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.
- e) The component auditor shall cooperate with LGA to accomplish the group audit. It is anticipated that LGA will make reference to the component auditor's report in the group audit report. Should LGA find it necessary to assume responsibility for the component auditor's work, the terms, if any, shall be negotiated under a separate addendum to this contract.
- f) The component auditor shall follow the ethical requirements of *Government Auditing Standards* and affirms that the component auditor is independent to perform the audit and will remain independent throughout the course of the component audit engagement.
- g) The component auditor affirms that the component auditor is professionally competent to perform the audit. LGA may confirm certain aspects of the component auditor's competence through the Tennessee State Board of Accountancy.
- h) The component auditor will be contacted via email by the LGA's Audit Review Manager with the estimated date of the conclusion of LGA's audit of the county government. The component auditor agrees to update subsequent events between the date of the component auditor's report and the date of the conclusion of LGA's audit of the county government. Additional subsequent events should be communicated via email to LGA's Audit Review Manager.
- i) The component auditor shall read LGA's audited financial statements for the county government for the previous fiscal year noting in particular **related parties** in the notes to the financial statements, and **material misstatement** findings in the Findings and Questioned Costs Section. The previous year audited financial statements can be obtained from the Comptroller's website at www.comptroller.tn.gov <<http://www.comptroller.tn.gov>>. As required by generally accepted auditing standards, we have identified Management Override of Controls and Improper Revenue Recognition as presumptive fraud risks. The component auditor shall communicate to LGA (i.e. group management) on a timely basis **related parties** not previously identified by the group management in LGA's prior year audited financial statements. Related parties should be communicated via email to LGA's Audit Review Manager.
- j) The component auditor's report should not be restricted as to use in accordance with AU-C, 25 (b) and AU-C, 905.
- k) Sections 1-7 and Sections 9-13 of this contract are also applicable to the component auditor during the performance of the component audit.

9. (Special Provisions)

10. In consideration of the satisfactory performance of the provisions of this contract, the organization shall pay to the auditor a fee of (Fees may be fixed amounts or estimated.) (Fixed Amount: **48,000**) or (Estimated gross fee:)

(If not fixed amount, an estimated gross fee should be furnished to the governing unit for budgetary purposes. A schedule of fees and/or rates should be set forth below. Interim billings may be arranged with consent of both parties to this contract.) Provision for the payment of fees under this agreement has been or will be made by appropriation of management and those charged with governance.

SCHEDULE OF FEES AND/OR RATES:

11. As the authorized representative of the firm, I do hereby affirm that:

- our firm and all individuals participating in the audit are in compliance with all requirements of the Tennessee State Board of Accountancy and;
- our firm has participated in an external quality control review at least once every three (3) years, conducted by an organization not affiliated with our firm, and that a copy of our most recent external quality control review report has been provided to the organization and the office of the Tennessee Comptroller of the Treasury approving this contract;
- all members of the staff assigned to this audit have obtained the necessary hours of continuing professional education required by *Government Auditing Standards*;
- all auditors participating in the engagement are independent under the requirements of the American Institute of Certified Public Accountants and *Government Auditing Standards*.

12. This writing, including any amendments or special provisions, contains all terms of this contract. There are no other agreements between the parties hereto and no other agreements relative hereto shall be enforceable, unless entered into in accordance with the procedures set out herein and approved by the Comptroller of the Treasury, State of Tennessee. In the event of a conflict or inconsistency between this contract and the special provisions contained in paragraph 9 of this contract, the special provision(s) are deemed to be void. Any changes to this contract must be agreed to in writing by the parties hereto and must be approved by the Comptroller of the Treasury, State of Tennessee. All parties agree that the digital signatures, that is, the electronic signatures applied by submitting the contract, are acceptable as provided for in the Uniform Electronic Transaction Act. Any paper documents submitted related to this contract will be converted to an electronic format and such electronic document(s) will be treated as the official document(s).

13. If any term of this contract is declared by a court having jurisdiction to be illegal or unenforceable, the validity of the remaining terms will not be affected, and, if possible, the rights and obligations of the parties are to be construed and enforced as if the contract did

Crosslin and Associates

Audit firms

Governmental Unit or Organization



Daniel Miller

By

Signature

Title/Position:

Principal

E-mail address

dell.crosslin@crosslinpc.com

Date:

February 01, 2016

By

Signature

Title/Position:

E-mail address

Date:

Approved by the Comptroller of the Treasury, State of Tennessee

For the Comptroller:

By

Date:

RESOLUTION 2016-08

A RESOLUTION TO PROVIDE AUTHORITY TO CITY ADMINISTRATOR TO EXECUTE AUDIT CONTRACTS FOR THE CITY TO BE IN FINAL FORM ONCE SIGNED BY CITY ADMINISTRATOR

WHEREAS, the Board of Mayor and Aldermen of the City of Franklin, Tennessee, desires to authorize the City Administrator to execute audit contracts on behalf of the City; and

WHEREAS, the State has a standard audit contract that approvals must be entered online within its electronic Contract and Report System (CARS). As with prior years, the 3-part approval process has been for the audit firm to perform the initial approval, then the local government, and finally the State.

WHEREAS, the procedure for approval of the City's audit contracts is as follows:

1. Audit firm creates contract in CARS system indicating its approval,
2. Finance prints a copy of the contract to present to the Finance Committee for its recommendation, The State's system continues to print "Draft" on the contract pages until the end of the approval process.
3. Upon the Committee's recommendation, it continues to the Board with each page indicating "draft", a copy of which is attached as Exhibit A.
4. Upon the Board's approval, the City Administrator keys the City's approval into the CARS system,
5. The State reviews the contract and keys its approval into the CARS system.
6. With all 3 approvals in place, Finance prints from the CARS system the final (non-draft) version of the contract and provides to the Law Department verifying the terms are the same as the previously approved version.
7. If the State were to change any of the terms approved by the audit firm and the Board, Finance would re-submit the changes to the Board for its approval.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Mayor and Aldermen for the City of Franklin as follows:

The City Administrator is permitted to execute audit contracts for the City in the State's online audit contract system and be in final form once signed by the City Administrator.

IT IS SO RESOLVED AND DONE on this ____ day of _____, 2016.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____

Eric S. Stuckey

By: _____

Dr. Ken Moore

City Administrator

Mayor

Approved as to Form

By: _____
Shauna R. Billingsley
City Attorney

CONTRACT TO AUDIT ACCOUNTS

OF

COF Contract No 2016-0026

Cool Springs Conference Center

FROM July 01, 2015 TO June 30, 2016

This agreement made this 1st day of February 2016, by and between Crosslin and Associates, 3803 Bedford Avenue, Suite 103, Nashville, TN 37215, hereinafter referred to as the "auditor" and Cool Springs Conference Center, of 700 Cool Springs Boulevard, Franklin, TN 37067, hereinafter referred to as the "organization", as follows:

1. In accordance with the requirements of the laws and/or regulations of the State of Tennessee, the auditor shall perform a financial and compliance audit of the organization for the period beginning July 01, 2015, and ending June 30, 2016 with the exceptions listed below:

2. The auditor shall conduct the audit in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States and requirements prescribed by the Comptroller of the Treasury, State of Tennessee, as detailed in the *Audit Manual*. Additional information and procedures necessary to comply with requirements of governments other than the State of Tennessee are permissible provided they do not conflict with or undermine the requirements previously referenced. If applicable, the audit is to be conducted in accordance with the provisions of the Single Audit Act and U.S. Office of Management and Budget (OMB) *Circular A-133* for fiscal years ending prior to December 25, 2015 and the *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* for fiscal years ending December 25, 2015 or later. The audit is also to be conducted in accordance with any other applicable federal management circulars. It is agreed that this audit will conform to standards, procedures, and reporting requirements established by the Comptroller of the Treasury. It is further agreed that any deviation from these standards and procedures will be approved in writing by the Comptroller of the Treasury prior to the execution of the contract. The interpretation of this contract shall be governed by the above-mentioned publications and the laws of the State of Tennessee.

3. The auditor shall, as part of the written audit report, submit to the organization's management and those charged with governance:

- a) a report containing an expression of an unqualified or modified opinion on the financial statements, as prescribed by the *Audit Manual*. This report shall state the audit was performed in accordance with *Government Auditing Standards*, except when a disclaimer of opinion is issued. If the organization is a component unit or fund of another entity, it is agreed that: (a) the financial statements may be included in the financial statements of the other entity; (b) the principal auditor for the other entity may rely upon the contracted auditor's report; and (c) any additional information required by the principal auditor of the other entity will be provided in a timely manner.
- b) a report on the internal control and on compliance with applicable laws and regulations and other matters. This report shall be issued regardless of whether the organization received any federal funding. Audit reports of entities which are subject to the provisions of the Single Audit Act and OMB *Circular A-133* or the *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* shall include the additional report required by that guidance. The reports will set forth findings, recommendations for improvement, concurrence or nonconcurrence of appropriate officials with the audit findings, comments on corrective action taken or planned, and comments on the disposition of prior year findings.

4. If a management letter or any other reports or correspondence relating to other matters involving internal controls or noncompliance are issued in connection with this audit, a copy shall be filed with the Comptroller of the Treasury by the auditor. Such management letters, reports, or correspondence shall be consistent with the findings published in the audit report (i.e., they shall disclose no reportable matters or significant deficiencies not also disclosed in the findings found in the published audit report).

5. The auditor shall file **one (1)** electronic copy of said report with the Comptroller of the Treasury, State of Tennessee. The auditor shall furnish **25** printed copies and/or an electronic copy of the report to the organization's management and those charged with governance. It is anticipated that the auditor's report shall be filed prior to December 31, 2016, but in no case, shall be filed later than six (6) months following the period to be audited, without explanation to the Comptroller of the Treasury, State of Tennessee and the organization. Requirements for additional copies, including those to be filed with the appropriate officials of granting agencies, are listed below:

6. The auditor agrees to retain working papers for no less than five (5) years from the date the report is received by the Comptroller of the Treasury, State of Tennessee. In addition, the auditor agrees that all audit working papers shall, upon request, be made available in the manner requested by the Comptroller for review by the Comptroller of the Treasury or the Comptroller's representatives, agents, and legal counsel, while the audit is in progress and/or subsequent to the completion of the report. Furthermore, at the Comptroller's discretion, it is agreed that the working papers will be reviewed at the office of the auditor, the entity, or the Comptroller and that copies of the working papers can be made by the Comptroller's representatives or may be requested to be made by the firm and may be retained by the Comptroller's representatives.

7. Any reasonable suspicion of fraud, (regardless of materiality) or other unlawful acts including, but not limited to, theft, forgery, credit/debit card fraud, or any other act of unlawful taking, waste, or abuse of, or official misconduct, as defined in *Tennessee Code Annotated*, § 39-16-402, involving public money, property, or services shall, upon discovery, be promptly reported in writing by the auditor to the Comptroller of the Treasury, State of Tennessee, who shall under all circumstances have the authority, at the discretion of the Comptroller, to directly investigate such matters. Notwithstanding anything herein to the contrary, the Comptroller of the Treasury, State of Tennessee, acknowledges that the auditor's responsibility hereunder is to design its audit to obtain reasonable, but not absolute, assurance of detecting fraud that would have a material effect on the financial statements, as well as other illegal acts or violations of provisions of contracts or grant agreements having a direct and material effect on financial statement amounts. If the circumstances disclosed by the audit call for a more detailed investigation by the auditor than necessary under ordinary circumstances, the auditor shall inform the organization's management and those in charge of governance in writing of the need for such additional investigation and the additional compensation required therefor. Upon approval by the Comptroller of the Treasury, an amendment to this contract may be made by the organization's management and those charged with governance and the auditor for such additional investigation.

8. **Group Audits.** The provisions of Section 8, relate exclusively to contracts to audit components of a group under SAS 122, Section AU-C 600. (See definitions in AU-C 600, Paragraph 11.) Section 8 is only applicable to an auditor that audits a component (e.g. a fund, component unit, or other component) of a county government that is audited by the Division of Local Government Audit (LGA). Section 8 is intended to satisfy the communication requirements for the group auditor (LGA) to the component auditor under AU-C 600.

- a) The Division of Local Government Audit (LGA) shall be considered the "group auditor" for any contract to audit a component of an applicable county government. LGA shall present the county's financial statements in compliance with U.S. Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB). LGA shall conduct the audit in accordance with auditing standards generally accepted in the United States of America and the auditing standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.
- b) The contracting auditor shall be considered the "component auditor" for purposes of this section.
- c) The financial statements audited by the component auditor should be presented in accordance with GAAP as promulgated by GASB. If the financial reporting framework for any component does not conform to this basis, the financial reporting framework should be disclosed in Section 9 (Special Provisions). (Component financial statements that are not presented using the same financial reporting framework as the county's financial statements may cause this contract to be rejected.)
- d) The component auditor shall conduct the component audit in accordance with auditing standards generally accepted in the United States of America and the auditing standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.
- e) The component auditor shall cooperate with LGA to accomplish the group audit. It is anticipated that LGA will make reference to the component auditor's report in the group audit report. Should LGA find it necessary to assume responsibility for the component auditor's work, the terms, if any, shall be negotiated under a separate addendum to this contract.
- f) The component auditor shall follow the ethical requirements of *Government Auditing Standards* and affirms that the component auditor is independent to perform the audit and will remain independent throughout the course of the component audit engagement.
- g) The component auditor affirms that the component auditor is professionally competent to perform the audit. LGA may confirm certain aspects of the component auditor's competence through the Tennessee State Board of Accountancy.
- h) The component auditor will be contacted via email by the LGA's Audit Review Manager with the estimated date of the conclusion of LGA's audit of the county government. The component auditor agrees to update subsequent events between the date of the component auditor's report and the date of the conclusion of LGA's audit of the county government. Additional subsequent events should be communicated via email to LGA's Audit Review Manager.
- i) The component auditor shall read LGA's audited financial statements for the county government for the previous fiscal year noting in particular **related parties** in the notes to the financial statements, and **material misstatement** findings in the Findings and Questioned Costs Section. The previous year audited financial statements can be obtained from the Comptroller's website at www.comptroller.tn.gov <<http://www.comptroller.tn.gov>>. As required by generally accepted auditing standards, we have identified Management Override of Controls and Improper Revenue Recognition as presumptive fraud risks. The component auditor shall communicate to LGA (i.e. group management) on a timely basis **related parties** not previously identified by the group management in LGA's prior year audited financial statements. Related parties should be communicated via email to LGA's Audit Review Manager.
- j) The component auditor's report should not be restricted as to use in accordance with AU-C, 25 (b) and AU-C, 905.
- k) Sections 1-7 and Sections 9-13 of this contract are also applicable to the component auditor during the performance of the component audit.

9. (Special Provisions)

10. In consideration of the satisfactory performance of the provisions of this contract, the organization shall pay to the auditor a fee of (Fees may be fixed amounts or estimated.) (Fixed Amount: **12,950**) or (Estimated gross fee:)

(If not fixed amount, an estimated gross fee should be furnished to the governing unit for budgetary purposes. A schedule of fees and/or rates should be set forth below. Interim billings may be arranged with consent of both parties to this contract.) Provision for the payment of fees under this agreement has been or will be made by appropriation of management and those charged with governance.

SCHEDULE OF FEES AND/OR RATES:

11. As the authorized representative of the firm, I do hereby affirm that:

- our firm and all individuals participating in the audit are in compliance with all requirements of the Tennessee State Board of Accountancy and;
- our firm has participated in an external quality control review at least once every three (3) years, conducted by an organization not affiliated with our firm, and that a copy of our most recent external quality control review report has been provided to the organization and the office of the Tennessee Comptroller of the Treasury approving this contract;
- all members of the staff assigned to this audit have obtained the necessary hours of continuing professional education required by *Government Auditing Standards*;
- all auditors participating in the engagement are independent under the requirements of the American Institute of Certified Public Accountants and *Government Auditing Standards*.

12. This writing, including any amendments or special provisions, contains all terms of this contract. There are no other agreements between the parties hereto and no other agreements relative hereto shall be enforceable, unless entered into in accordance with the procedures set out herein and approved by the Comptroller of the Treasury, State of Tennessee. In the event of a conflict or inconsistency between this contract and the special provisions contained in paragraph 9 of this contract, the special provision(s) are deemed to be void. Any changes to this contract must be agreed to in writing by the parties hereto and must be approved by the Comptroller of the Treasury, State of Tennessee. All parties agree that the digital signatures, that is, the electronic signatures applied by submitting the contract, are acceptable as provided for in the Uniform Electronic Transaction Act. Any paper documents submitted related to this contract will be converted to an electronic format and such electronic document(s) will be treated as the official document(s).

13. If any term of this contract is declared by a court having jurisdiction to be illegal or unenforceable, the validity of the remaining terms will not be affected, and, if possible, the rights and obligations of the parties are to be construed and enforced as if the contract did

Crosslin and Associates

Audit firms

Governmental Unit or Organization



Daniel Miller

By

Signature

Title/Position:

Principal

E-mail address

dell.crosslin@crosslinpc.com

Date:

February 01, 2016

By

Signature

Title/Position:

E-mail address

Date:

Approved by the Comptroller of the Treasury, State of Tennessee

For the Comptroller:

By

Date:

RESOLUTION 2016-09

A RESOLUTION TO PROVIDE AUTHORITY TO CITY ADMINISTRATOR TO EXECUTE AUDIT CONTRACTS FOR THE COOL SPRINGS CONFERENCE CENTER TO BE IN FINAL FORM ONCE SIGNED BY CITY ADMINISTRATOR

WHEREAS, the Board of Mayor and Aldermen of the City of Franklin, Tennessee, desires to authorize the City Administrator to execute audit contracts on behalf of the Cool Springs Conference Center; and

WHEREAS, the State has a standard audit contract that approvals must be entered online within its electronic Contract and Report System (CARS). As with prior years, the 3-part approval process has been for the audit firm to perform the initial approval, then the local government, and finally the State.

WHEREAS, the procedure for approval of and Conference Center's audit contracts is as follows:

1. Audit firm creates contract in CARS system indicating its approval,
2. Finance prints a copy of the contract to present to the Finance Committee for its recommendation, The State's system continues to print "Draft" on the contract pages until the end of the approval process.
3. Upon the Committee's recommendation, it continues to the Board with each page indicating "draft", a copy of which is attached as Exhibit A.
4. Upon the Board's approval, the City Administrator keys the City's approval into the CARS system,
5. The State reviews the contract and keys its approval into the CARS system.
6. With all 3 approvals in place, Finance prints from the CARS system the final (non-draft) version of the contract and provides to the Law Department verifying the terms are the same as the previously approved version.
7. If the State were to change any of the terms approved by the audit firm and the Board, Finance would re-submit the changes to the Board for its approval.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Mayor and Aldermen for the City of Franklin as follows:

The City Administrator is permitted to execute audit contracts for the Cool Springs Conference Center in the State's online audit contract system and be in final form once signed by the City Administrator.

IT IS SO RESOLVED AND DONE on this ____ day of _____, 2016.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____

Eric S. Stuckey
City Administrator

By: _____

Dr. Ken Moore
Mayor

Approved as to Form

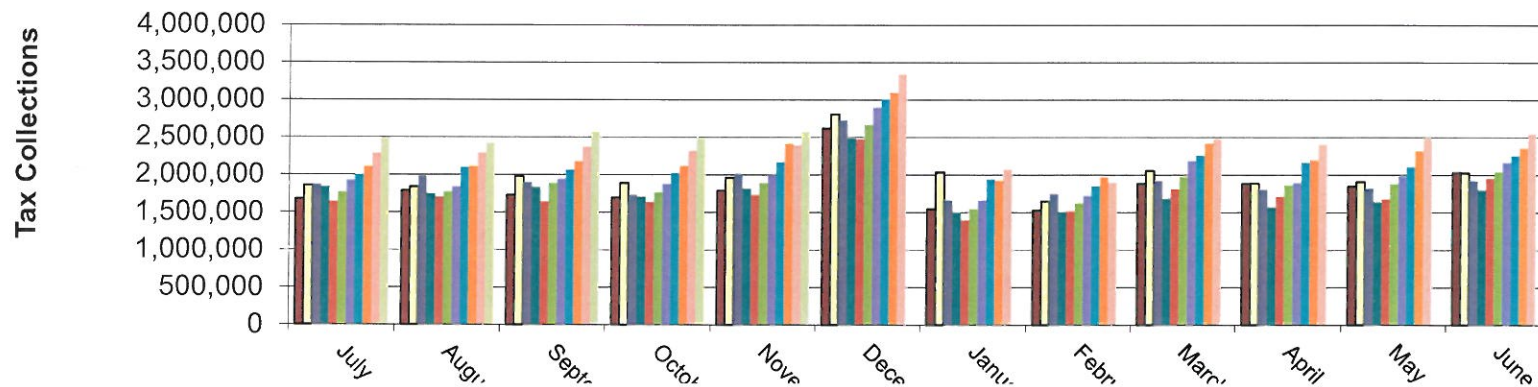
By: _____

Shauna R. Billingsley
City Attorney

Local Sales Tax Revenue Comparison

Month	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	% over prior yr	\$ over prior yr
July	1,676,862	1,857,805	1,876,318	1,842,160	1,646,449	1,769,523	1,925,395	2,003,719	2,113,374	2,288,457	2,477,647	8.3%	189,190
August	1,788,477	1,837,563	1,985,123	1,747,507	1,711,487	1,774,021	1,843,928	2,101,518	2,115,836	2,296,081	2,420,111	5.4%	124,030
September	1,724,983	1,977,557	1,900,808	1,834,296	1,645,241	1,888,809	1,946,970	2,065,402	2,178,174	2,374,572	2,571,550	8.3%	196,978
October	1,695,501	1,887,613	1,734,361	1,707,123	1,639,767	1,767,404	1,881,099	2,026,865	2,117,978	2,327,025	2,485,462	6.8%	158,437
November	1,787,276	1,960,370	2,018,105	1,816,125	1,736,146	1,892,149	1,998,723	2,176,371	2,419,578	2,399,941	2,579,786	7.5%	179,845
December	2,617,849	2,806,905	2,730,286	2,491,017	2,479,640	2,670,491	2,902,675	3,012,759	3,097,595	3,345,841			0
January	1,544,557	2,034,121	1,664,281	1,502,087	1,401,398	1,552,324	1,664,281	1,948,752	1,926,687	2,079,073			0
February	1,526,301	1,649,397	1,752,131	1,507,868	1,521,898	1,628,745	1,729,002	1,856,748	1,973,541	1,900,629			0
March	1,880,654	2,054,793	1,925,296	1,688,794	1,819,095	1,979,080	2,191,405	2,265,006	2,421,918	2,479,918			0
April	1,883,777	1,885,024	1,812,244	1,572,824	1,719,674	1,866,180	1,897,741	2,168,372	2,201,566	2,410,499			0
May	1,846,229	1,909,074	1,824,127	1,642,271	1,686,756	1,884,275	1,989,477	2,109,923	2,323,975	2,489,724			0
June	2,033,237	2,025,044	1,926,353	1,800,044	1,961,270	2,047,664	2,168,095	2,260,297	2,364,520	2,552,236			0
Total Budgeted	22,005,703	23,885,264	23,149,433	21,152,117	20,968,821	22,720,667	24,138,792	25,995,732	27,254,742	28,943,994	12,534,556	11,686,077	848,479
	Up 11.2%	Up 8.5%	Down -3.1%	Down -8.6%	Down -0.9%	year to date 8.4%	year to date 6.2%	year to date 7.7%	year to date 4.8%	year to date 6.2%	year to date 7.3%	last yr YTD 11,686,077	YTD difference

Local Sales Taxes





HISTORIC
FRANKLIN
TENNESSEE

MEMORANDUM

MEMORANDUM

January 8, 2015

TO: Eric Stuckey, City Administrator

FROM: Russ Truell, ACA/CFO

RE: Local Sales Tax Report

The local sales tax remittance from the State of Tennessee for January was \$2,579,785 compared to \$2,399,941 for the same month in 2014, an increase of \$179,845, or 7.5%. [The January remittance is for sales tax collected during the month of November, representing the fifth month of the fiscal year on an accrual basis.] During the same period, the State of Tennessee sales tax collections were up 6.2% from the prior year.

Year-to-date, the City has received \$12.53 million compared to \$11.68 million in the previous year, a difference of \$848,479 or 7.3%. The State of Tennessee sales tax collections, year-to-date, are \$3.34 billion compared to \$3.12 billion in the prior year, a difference of \$222.9 million or 7.1%.

For budget comparisons, the City anticipated collections of \$12.41 million through five months of the fiscal year. Through the month of November, the City is \$121,646, or 1.0%, above budgeted collections. As a further comparison, the November collection of \$2.48 million compares to \$1.81 million in 2008, \$1.73 million in 2009, \$1.89 million in 2010, \$1.99 million in 2011, \$2.17 million in 2012 and \$2.41 million in 2013.

The local sales tax collections have increased year-over-year in 66 of the last 69 months reported.



TENNESSEE DEPARTMENT OF REVENUE

COUNTY EXECUTIVE/MAYOR
 WILLIAMSON COUNTY
 1320 W MAIN ST STE 125
 FRANKLIN TN 37064-3700

January 8, 2016

Month of: DECEMBER
 Tot. Collections: \$8,847,296.81
 Cost of Admin: \$99,532.08
 Net Collections: \$8,747,764.73

The Department of Revenue has collected and allocated the above total during the month indicated from Local Option Sales Tax as follows:

COUNTY/CITY NAME	TOTAL COLLECTIONS	LESS ADMIN. COSTS	NET COLLECTIONS
WILLIAMSON COUNTY	\$280,151.54	\$3,151.70	\$276,999.84
FRANKLIN	\$5,270,987.48	\$59,298.61	\$5,211,688.87
FAIR VIEW	\$214,552.10	\$2,413.71	\$212,138.39
BRENTWOOD	\$2,518,998.82	\$28,338.74	\$2,490,660.08
SPRING HILL	\$383,403.81	\$4,313.29	\$379,090.52
THOMPSON STATION	\$117,050.17	\$1,316.81	\$115,733.36
NOLENSVILLE	\$62,152.89	\$699.22	\$61,453.67

Note that we have deducted 1.125% state cost of administration leaving the net collections. The Department of Finance and Administration has been notified to issue a payment to the Trustee of your county in the amount of the net collections.

Please be aware that normal Local Option Sales Tax collections may fluctuate. This could be due to additional collections on assessments or reductions as a result of taxpayer refunds or returned checks. Should your collection amount increase significantly, it might be the result of an audit assessment.

For additional information regarding the allocation you may call the Division of Fiscal Services at (615) 532-8944 between 8:00 a.m. and 4:30 p.m., Monday through Friday, holidays excepted.

December Revenues

Friday, January 08, 2016 | 10:09am

NASHVILLE, Tenn. – Tennessee revenue collections for December of 2015 reflected growth more than the same period a year before. Finance and Administration Commissioner Larry Martin reported today that state revenue collections for December were \$1.1 billion, representing 8.95% growth and \$91.1 million more than December 2014. December sales tax collections represent consumer spending that occurred in November.

“Total revenues in December were higher than expected due to collections in the sales and corporate tax categories,” Martin said. “We believe the December sales tax growth rate, which includes ‘Black Friday’ and after-Thanksgiving sales, may have been influenced by lower gasoline prices and renewed consumer confidence. January’s report will give us a clearer picture with Christmas retail activity included.

“We are pleased with strong revenues but are concerned about the economic impact of the stock market and international issues as we begin to work with the Legislature on a responsible spending plan for the next fiscal year.”

On an accrual basis, December is the fifth month in the 2015-2016 fiscal year.

Total collections in December were \$99.3 million more than the budgeted estimate. The general fund recorded collections above the budgeted estimates in the amount of \$93.0 million, and the four other funds that share in state tax revenues were \$6.3 million more than the estimates.

Sales tax collections were \$23.9 million more than the estimate for December. The December growth rate was 6.21%. For five months revenues are \$159.4 million higher than estimated, and the year-to-date growth rate is 7.14%.

Franchise and excise taxes combined were \$69.7 million more than the budgeted estimate of \$200.8 million. For five months revenues exceeded estimates by \$157.9 million.

Gasoline and motor fuel collections for December increased by 0.64%, which is \$2.8 million more than the budgeted estimate of \$71.8 million. For five months revenues are \$18.2 million more than estimates.

Tobacco tax collections were \$1.6 million less than the budgeted estimate of \$20.3 million, but for five months they have recorded \$4.2 million more than estimated.

Privilege tax collections were \$0.3 million more than the budgeted estimate of \$18.9 million. Year-to-date collections for five months are \$10.2 million more than the budgeted estimate.

Inheritance and estate taxes were above estimates by \$1.0 million for the month. For five months collections are \$8.5 million more than the budgeted estimate.

Business tax collections were \$1.0 million less than the December estimate.

All other taxes for December recorded a net increase of \$4.2 million compared to estimates.

Year-to-date collections for five months were \$373.5 million more than the budgeted estimate. The general fund recorded \$343.4 in collections above estimates and the four other funds \$30.1 million.

The budgeted revenue estimates for 2015-2016 are based on the State Funding Board's consensus recommendation of December 16th, 2014 and adopted by the first session of the 109th General Assembly in April 2015. Also incorporated in the estimates are any changes in revenue enacted during the 2015 session of the General Assembly. These estimates are available on the state's website at <http://www.tn.gov/finance/article/fa-budget-rev>.

- See more at:

<http://www.tn.gov/finance/news/23082#sthash.Hq1s5M37.dpuf>

Table 1
Revenue Collections by Fund
December
2015-2016

Fund	2015				2014	2015	
	Actual	Budgeted	B/(W)	Percent	Actual	B/(W)	Percent
General Fund	\$942,764,000	\$849,799,000	\$92,965,000	10.94%	\$859,331,000	\$83,433,000	9.71%
Highway Fund	58,140,000	54,465,000	3,675,000	6.75%	55,930,000	2,210,000	3.95%
Sinking Fund	34,078,000	33,808,000	270,000	0.80%	31,026,000	3,052,000	9.84%
City & County Fund	69,859,000	67,478,000	2,381,000	3.53%	67,490,000	2,369,000	3.51%
Earmarked Fund	3,585,000	3,583,000	2,000	0.06%	3,584,000	1,000	0.03%
Total	\$1,108,426,000	\$1,009,133,000	\$99,293,000	9.84%	\$1,017,361,000	\$91,065,000	8.95%

Revenue Collections by Tax
December
2015-2016

Tax Source	2015				2014	2015	
	Actual	Budgeted	B/(W)	Percent	Actual	B/(W)	Percent
Franchise & Excise	\$270,523,000	\$200,800,000	\$69,723,000	34.72%	\$219,270,000	\$51,253,000	23.37%
Income	4,798,000	3,075,000	1,723,000	56.03%	2,837,000	1,961,000	69.12%
Inheritance & Estate	3,678,000	2,655,000	1,023,000	38.53%	4,811,000	(1,133,000)	-23.55%
Gasoline	54,946,000	53,751,000	1,195,000	2.22%	55,080,000	(134,000)	-0.24%
Petroleum Special	5,569,000	5,569,000	-	0.00%	5,567,000	2,000	0.04%
Tobacco	18,735,000	20,333,000	(1,598,000)	-7.86%	21,027,000	(2,292,000)	-10.90%
Beer	1,415,000	1,269,000	146,000	11.51%	1,261,000	154,000	12.21%
Motor Vehicle Registration	17,959,000	15,859,000	2,100,000	13.24%	15,871,000	2,088,000	13.16%
Motor Vehicle Title	1,864,000	1,198,000	666,000	55.59%	814,000	1,050,000	128.99%
Mixed Drink	7,129,000	6,842,000	287,000	4.19%	6,692,000	437,000	6.53%
Business	5,144,000	6,122,000	(978,000)	-15.98%	6,191,000	(1,047,000)	-16.91%
Privilege	19,139,000	18,852,000	287,000	1.52%	19,049,000	90,000	0.47%
Gross Receipts	168,000	(8,000)	176,000	2,200.00%	120,000	48,000	40.00%
TVA - In Lieu of Tax Payments	28,454,000	29,062,000	(608,000)	-2.09%	28,623,000	(169,000)	-0.59%
Alcoholic Beverage	5,160,000	5,498,000	(338,000)	-6.15%	4,893,000	267,000	5.46%
Sales and Use	649,485,000	625,554,000	23,931,000	3.83%	611,539,000	37,946,000	6.21%
Motor Vehicle Fuel	14,137,000	12,492,000	1,645,000	13.17%	13,533,000	604,000	4.46%
Severance	120,000	209,000	(89,000)	-42.58%	175,000	(55,000)	-31.43%
Coin-operated Amusement	3,000	1,000	2,000	200.00%	8,000	(5,000)	-62.50%
Unauthorized Substance	0	0	0	NA	0	0	NA
Total	\$1,108,426,000	\$1,009,133,000	\$99,293,000	9.84%	\$1,017,361,000	\$91,065,000	8.95%

Table 2
Revenue Collections by Fund
Year-to-Date
August - December
2015-2016

Fund	2015 - 2016				2014-2015	2015-2016	
	Actual	Budgeted	B/(W)	Percent	Actual	B/(W)	Percent
General Fund	\$4,233,735,000	\$3,890,317,000	\$343,418,000	8.83%	\$3,912,328,000	\$321,407,000	8.22%
Highway Fund	295,347,000	284,851,000	10,496,000	3.68%	288,669,000	6,678,000	2.31%
Sinking Fund	171,038,000	169,601,000	1,437,000	0.85%	155,775,000	15,263,000	9.80%
City & County Fund	395,481,000	377,368,000	18,113,000	4.80%	361,467,000	34,014,000	9.41%
Earmarked Fund	17,917,000	17,917,000	0	0.00%	17,916,000	1,000	0.01%
Total	\$5,113,518,000	\$4,740,054,000	\$373,464,000	7.88%	\$4,736,155,000	\$377,363,000	7.97%

Revenue Collections by Tax
Year-to-Date
August - December
2015-2016

Tax Source	2015 - 2016				2014-2015	2015-2016	
	Actual	Budgeted	B/(W)	Percent	Actual	B/(W)	Percent
Franchise & Excise	\$761,607,000	\$603,700,000	\$157,907,000	26.16%	\$615,309,000	\$146,298,000	23.78%
Income	17,266,000	10,688,000	6,578,000	61.55%	12,784,000	4,482,000	35.06%
Inheritance & Estate	25,761,000	17,265,000	8,496,000	49.21%	39,396,000	(13,635,000)	-34.61%
Gasoline	278,216,000	263,714,000	14,502,000	5.50%	264,858,000	13,358,000	5.04%
Petroleum Special	28,383,000	27,700,000	683,000	2.47%	27,285,000	1,098,000	4.02%
Tobacco	108,627,000	104,420,000	4,207,000	4.03%	110,318,000	(1,691,000)	-1.53%
Beer	7,692,000	7,292,000	400,000	5.49%	7,529,000	163,000	2.16%
Motor Vehicle Registration	102,415,000	93,759,000	8,656,000	9.23%	98,024,000	4,391,000	4.48%
Motor Vehicle Title	8,754,000	7,077,000	1,677,000	23.70%	4,960,000	3,794,000	76.49%
Mixed Drink	38,570,000	35,063,000	3,507,000	10.00%	34,512,000	4,058,000	11.76%
Business	20,814,000	21,192,000	(378,000)	-1.78%	27,629,000	(6,815,000)	-24.67%
Privilege	117,520,000	107,335,000	10,185,000	9.49%	121,038,000	(3,518,000)	-2.91%
Gross Receipts	8,744,000	13,278,000	(4,534,000)	-34.15%	13,502,000	(4,758,000)	-35.24%
TVA - In Lieu of Tax Payments	149,734,000	150,569,000	(835,000)	-0.55%	146,693,000	3,041,000	2.07%
Alcoholic Beverage	24,381,000	23,796,000	585,000	2.46%	22,921,000	1,460,000	6.37%
Sales and Use	3,343,044,000	3,183,685,000	159,359,000	5.01%	3,120,133,000	222,911,000	7.14%
Motor Vehicle Fuel	71,291,000	68,284,000	3,007,000	4.40%	68,108,000	3,183,000	4.67%
Severance	660,000	1,162,000	(502,000)	-43.20%	1,085,000	(425,000)	-39.17%
Coin-operated Amusement	39,000	75,000	(36,000)	-48.00%	71,000	(32,000)	-45.07%
Unauthorized Substance	0	0	0	NA	0	0	NA
Total	\$5,113,518,000	\$4,740,054,000	\$373,464,000	7.88%	\$4,736,155,000	\$377,363,000	7.97%

Building Permits

Month	FY2016	FY2015	BUDGET	Variance from Last Year	Variance from Budget
July	219,601	82,353	79,337	137,248	140,264
August	107,814	69,863	67,304	37,951	40,510
September	186,497	127,700	123,023	58,797	63,474
October	184,004	123,191	118,679	60,813	65,325
November	153,876	94,573	91,109	59,303	62,767
December	144,063	74,673	71,938	69,390	72,125
January	0	117,569	113,263	0	0
February	0	81,060	78,091	0	0
March	0	138,911	133,823	0	0
April	0	171,524	165,242	0	0
May	0	153,798	148,165	0	0
June	0	190,972	183,978	0	0
Total (year-to-date)	995,855	1,426,187	1,373,951	423,502	444,465
% of Prior Year YTD/ % of Budget YTD >>>>				174.0%	180.6%

* seasonality based on last year's results

110-32120

Road Impact fees

Month	FY2016	FY2015	BUDGET	Variance from Last Year	Variance from Budget
July	733,816	229,572	369,312	504,244	364,504
August	215,478	139,840	224,960	75,638	(9,482)
September	500,364	217,394	349,721	282,970	150,643
October	956,474	200,301	322,224	756,173	634,250
November	1,438,657	254,561	409,511	1,184,096	1,029,146
December	367,975	168,587	271,205	199,388	96,770
January	0	186,851	300,587	0	0
February	0	183,500	295,196	0	0
March	0	255,892	411,653	0	0
April	0	925,840	1,489,396	0	0
May	0	432,960	696,501	0	0
June	0	391,681	630,096	0	0
Total (year-to-date)	4,212,764	3,586,979	5,770,361	3,002,509	2,265,831
% of Prior Year YTD/ % of Budget YTD >>>>>				348.1%	216.4%

* seasonality based on last year's results

128-32800

Facilities Tax

Month	FY2016	FY2015	BUDGET	Variance from Last Year	Variance from Budget
July	460,763	174,169	149,610	286,594	311,153
August	138,739	128,599	110,466	10,140	28,273
September	392,050	155,707	133,752	236,343	258,298
October	693,869	211,229	181,445	482,640	512,424
November	561,169	160,556	137,917	400,613	423,252
December	235,832	168,587	144,815	67,245	91,017
January	0	186,851	160,504	0	0
February	0	130,798	112,355	0	0
March	0	227,269	195,223	0	0
April	0	383,594	329,506	0	0
May	0	256,477	220,313	0	0
June	0	284,637	244,502	0	0
Total (year-to-date)	2,482,422	2,468,473	2,120,407	1,483,575	1,624,417
% of Prior Year YTD/ % of Budget YTD >>>>>				248.5%	289.3%

* seasonality based on last year's results

130-31600

Williamson County Facilities Tax

Month	FY2016	FY2015	BUDGET	Variance from Last Year	Variance from Budget
July	143,941	83,121	83,121	60,820	60,820
August	101,030	77,682	29,478	23,348	71,552
September	89,284	66,808	66,808	22,476	22,476
October	100,660	75,521	75,521	25,139	25,139
November	101,862	80,039	80,039	21,823	21,823
December	137,145	77,729	77,729	59,416	59,416
January	0	67,795	67,795	0	0
February	0	83,183	83,183	0	0
March	0	79,939	79,939	0	0
April	0	96,468	96,468	0	0
May	0	100,933	100,933	0	0
June	0	93,387	93,387	0	0
Total (year-to-date)	673,921	982,605	982,605	213,022	261,226
% of Prior Year YTD/ % of Budget YTD >>>>>				146.2%	163.3%

* seasonality based on last year's results

budgeted in Capital Projects Fund beginning with FY11

310-31600

DEVELOPMENT ACTIVITY SUMMARY
PERMITS ISSUED & FEES RECEIVED
Including Construction Valuation

From: 12/1/15-12/31/15



BUILDING PERMITS ISSUED
Includes Permit Fees & Technology Fees

of PERMITS ISSUED*
*Permits without associated fees
are not included.

**FEES
RECEIVED**

Residential (inc Townhomes/ Duplexes)

462

\$120,049

Building Permits	71	\$111,342
Electrical Permits	161	\$5,977
Mechanical Permits	127	\$1,570
Plumbing Permits	101	\$1,080
Swimming Pool Permits	2	\$80

Non-Residential (inc Multi-Family)

207

\$57,294

Building Permits	32	\$49,595
Electrical Permits	124	\$6,337
Mechanical Permits	27	\$445
Plumbing Permits	19	\$617
Demolition Permits	5	\$300

TOTAL PERMITS ISSUED

669

\$177,343

ADDITIONAL FEES RECEIVED

Plan Review Fees

\$6,743

Residential (inc Townhomes/ Duplexes)

\$468

Non-Residential (inc Multi-Family)

\$6,275

Reinspection Fees

\$150

Residential (inc Townhomes/ Duplexes)

\$100

Non-Residential (inc Multi-Family)

\$50

Garbage Container Fees

\$3,900

Residential (inc Townhomes/ Duplexes)

\$3,900

Facilities Tax

\$335,185

Residential (inc Townhomes/ Duplexes)

\$200,603

Non-Residential (inc Multi-Family)

\$134,582

Road Impact Fees

\$737,964

Residential (inc Townhomes/ Duplexes)

\$230,564

Non-Residential (inc Multi-Family)

\$507,400

TOTAL ADDITIONAL FEES

\$1,083,942

Building Permits Issued - Number of Units
by Dwelling Types - New Construction

From: 12/1/15 - 12/31/15	Units
Single Family Dwellings	47
Townhomes/ Duplexes	6
Multi-Family (Apts/ Condos)	123
Total	176

**STORMWATER, GRADING, & UTILITY
PERMITS ISSUED**

From: 12/1/15-12/31/15

STORMWATER & GRADING PERMITS

**# OF PERMITS
ISSUED**

**FEES
RECEIVED**

Grading Permit Fees Received
Grading Review Fees Received

\$200
\$900

**STORMWATER & GRADING
PERMITS ISSUED:**

2

\$1,100

GRADING ONLY PERMITS

\$0

**GRADING ONLY PERMITS
ISSUED:**

\$0

UTILITY CONSTRUCTION/ INFRASTRUCTURE PERMITS

Utility Construction Permit Fees Received

\$200

**UTILITY CONSTRUCTION/
INFRASTRUCTURE PERMITS ISSUED:**

2

\$200

**ESTIMATED VALUATION
OF BUILDING PERMITS**

**# of PERMITS
ISSUED**

VALUATION

Residential

Valuation of Construction

\$17,563,837

New	53	\$16,023,292
Addition	4	\$760,000
Miscellaneous	3	\$91,700
Renovation	11	\$688,845

Non-Residential

Valuation of Construction

\$24,250,411

New	6	\$13,862,035
Addition	2	\$2,497,000
Interior Finish/Build-Out	16	\$6,832,414
Renovation	8	\$1,058,962

TOTAL ESTIMATED VALUATION OF BUILDING PERMITS*

\$41,814,248

*Includes all new residential construction (single family detached dwellings and townhomes), new non-residential construction (including multi-family dwellings), accessory buildings, additions, tenant build-out, renovations, and miscellaneous construction. Estimated Valuations (Construction Costs) are provided by Applicants on [Building](#) Permit Applications only.

Permit values transacted during the month do not necessarily equal dollars collected because of the timing of the payment and actual issuance of the permits.

January 15, 2016

Mr. Russ Truell, CFO
City of Franklin, Tennessee
109 Third Avenue South
Franklin, TN 37064

Dear Mr. Truell:

Please find enclosed the Consolidated Profit and Loss Statement for the Cool Springs Conference Center for period end December 2015.

A summary of the financial and distribution date is as follows:

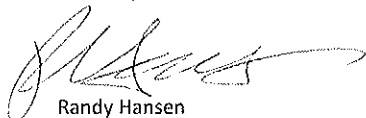
COOL SPRINGS CONFERENCE CENTER
December, 2015

	CURRENT MONTH			YEAR-TO-DATE		
	ACTUAL	BUDGET	LAST YR	ACTUAL	BUDGET	LAST YR
GROSS REVENUE	878,415	827,430	816,051	3,306,040	2,865,655	3,303,406
HOUSE PROFIT	241,771	208,184	194,563	381,011	117,144	300,111
Less: FIXED EXPENSES	16,785	19,196	17,931	108,616	115,176	118,694
NET INCOME	224,986	188,988	176,632	272,395	1,968	181,417
Less: FF&E RESERVE 5% (PY 4%)	43,933	41,372	40,803	165,314	143,283	165,170
NET CASH FLOW	181,053	147,616	135,829	107,081	(141,315)	16,247
TOTAL CURRENT BALANCE DUE TO OWNERS	181,053.00					
TOTAL DUE TO CITY OF FRANKLIN	90,526.50					
TOTAL DUE TO WILLIAMSON COUNTY	90,526.50					

For the 2014/2015 fiscal year, the FF&E reserve was trued up later in the year. For comparison purposes, it is showing above as if it had been recorded at 5% last year.

The financial statements for the Cool Springs Conference Center, subject to routine year-end audit and adjustments, is true and correct in all material respects to the best of my knowledge.

Sincerely,



Randy Hansen
Controller



Michael Sanders
General Manager



GOVERNMENT PORTFOLIO ADVISORS

Monthly Report

Account

12/31/2015

City of Franklin - Core Investment Fund

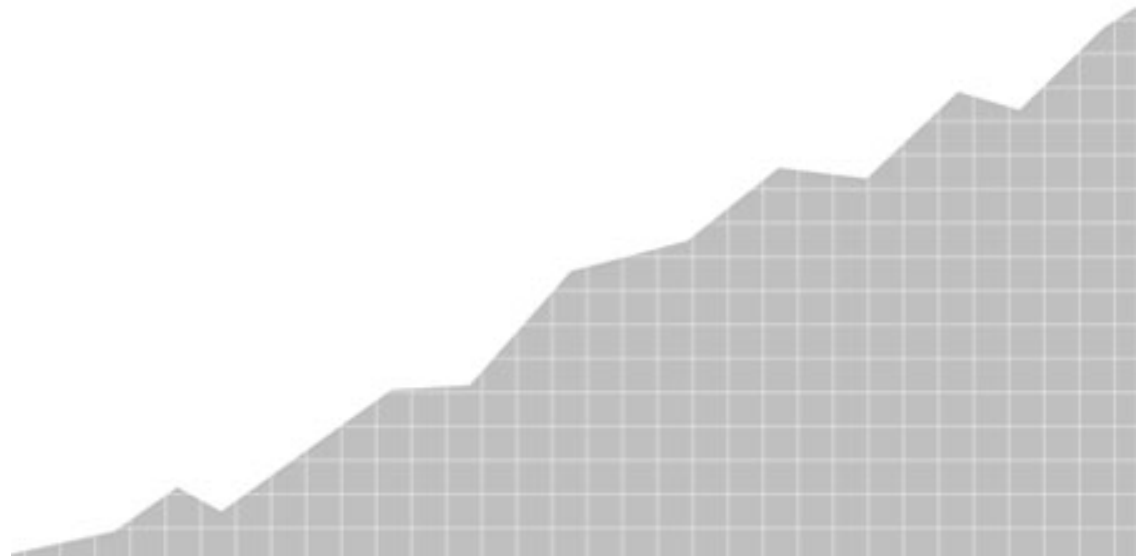




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MONTH END COMMENTARY – DECEMBER 2015

As expected, the Federal Open Market Committee (FOMC) increased the Fed Funds target rate range from 0.0% - .25% to .25% - .50%. This was the first interest rate hike since 2006 when the FOMC dropped rates to almost zero to support an economy that was in a tailspin. In its press release, the committee stated that there has been considerable improvement in labor conditions and it is reasonably confident that inflation will rise, thereby warranting an increase in the fed funds rate. They also stated that future increases remain dependent on labor market conditions and inflation. While the rate hike was expected, rates spiked immediately following the announcement with the 2-year treasury moving from .96% to 1.00% and the 5-year treasury increasing from 1.69% to 1.75%. The Fed decision was unanimous and Chairwoman Janet Yellen emphasized that the central bank would raise rates gradually. This highly anticipated increase has been called a “dovish hike.”

Main points of the FOMC Statement:

- Fed raises target range of Fed Funds rate to .25% -.50%.
- Officials project similar future rate path; new forecasts for fed funds imply four rate hikes in 2016.
- Fed says future hikes will be “gradual” and dictated by economic outlook and incoming data.
- Fed says economic activity has been expanding at a “moderate pace”; job market slack diminished “appreciably”.

Non-farm Payrolls/Unemployment: Total nonfarm payrolls grew 211,000, a number that exceeded expectations. The unemployment rate remained at 5.0%. The labor force participation rate remained around the lows not seen since the late 1970s, though it did edge higher to 62.5%.

Consumer Confidence: Confidence rose to 96.5 vs. the expectation of 93.5 in December.

Consumer Price Index (CPI): The CPI was unchanged. Over the last 12 months, the “all items” increased .5%. The index for the core (less food and energy) rose .2%, the same as the last two months.

Home Prices: Home prices rose at the fastest annual rate since August 2014 according to the S&P Case-Shiller composite index.

Asset Class Performance: The Dow Jones finished -1.66% for the month and a negative 2.23% for the year. Crude oil was the worst performer with a drop of 10.80.

Treasury Yield Curve Total Returns over the last 12 months:*

3month bill	.05
1 year note	.30
2 year note	.36
3 year note	.84
5 year note	1.49

TREASURY BENCHMARK TOTAL RETURNS IN MONTH

Benchmark	Period Return	Duration
BAML 0-3 Year Treasury	-.06%	1.40
BAML 0-5 Year Treasury	-.11%	2.20
BAML 1-3 Year Treasury	-.09%	1.77
BAML 1-5 Year Treasury	-.14%	2.61

*Source: Bloomberg

Changes in the Treasury Market (absolute yield levels):*

	12/31/14	11/30/15	12/31/15	Change in December	Change from Prior Year
3 month bill	.04	.17	.16	-.01	+.12
6 month bill	.12	.39	.48	+.09	+.36
2 year note	.67	.93	1.05	+.12	+.38
3 year note	1.07	1.22	1.31	+.09	+.24
5 year note	1.65	1.64	1.76	+.12	+.11
10 year	2.17	2.21	2.27	+.06	+.10

*Source: Bloomberg



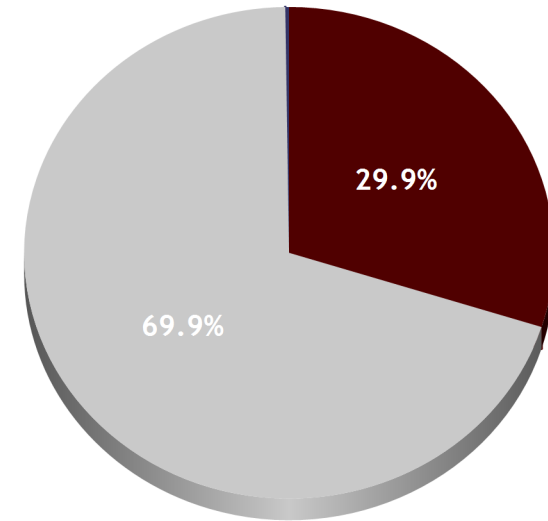
Weighted Averages

Book Yield	0.87
Maturity	1.70
Coupon	0.91
Moody	Aaa
S&P	AA+

Fixed Income Totals

Par Value	25,056,992
Market Value	25,015,209.24
Amortized Book Value	25,092,330.78
Unrealized Gain/Loss	-77,121.54
Estimated Annual Cash Flow	228,130.70

Fixed Income Allocation



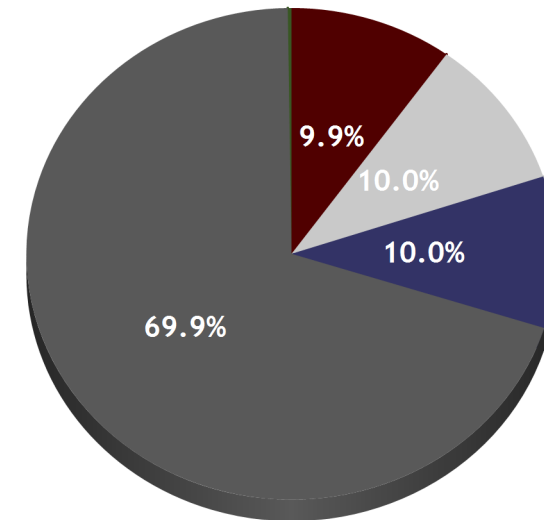
Security Type	Market Value	% Fixed Income	% Assets
US Agency (USD)	7,475,012.50	29.9	29.9
US Treasury (USD)	17,483,205.00	69.9	69.9
Bank Deposit (USD)	56,991.74	0.2	0.2
Fixed Income Total	25,015,209.24	100.0	100.0



Total Return For Period

	Since 11/30/2015
Beginning Principal Value	25,030,918.82
Beginning Accrued Interest	58,615.25
Net Contributions/Withdrawals	0.42
Market Value Change	-37,585.00
Interest Earnings	19,419.50
Ending Principal Value	25,015,209.24
Accrued Interest	56,159.75
Total Return	-18,165.50
Advisory Fees for Period	-2,083.34
Net Total Return	-20,248.84

Portfolio Allocation as of 12/31/2015



Issuer	Market Value	% Assets	Yield
FEDERAL NATL MTG ASSN	2,484,062.50	9.9	1.0
FEDERAL HOME LOAN BANKS	2,495,107.50	10.0	1.0
FEDERAL HOME LN MTG CORP	2,495,842.50	10.0	1.0
UNITED STATES TREAS NTS	17,483,205.00	69.9	0.8
FIFTH THIRD BK CINCINNATI STN	56,991.74	0.2	0.0
Total	25,015,209.24	100.0	0.9



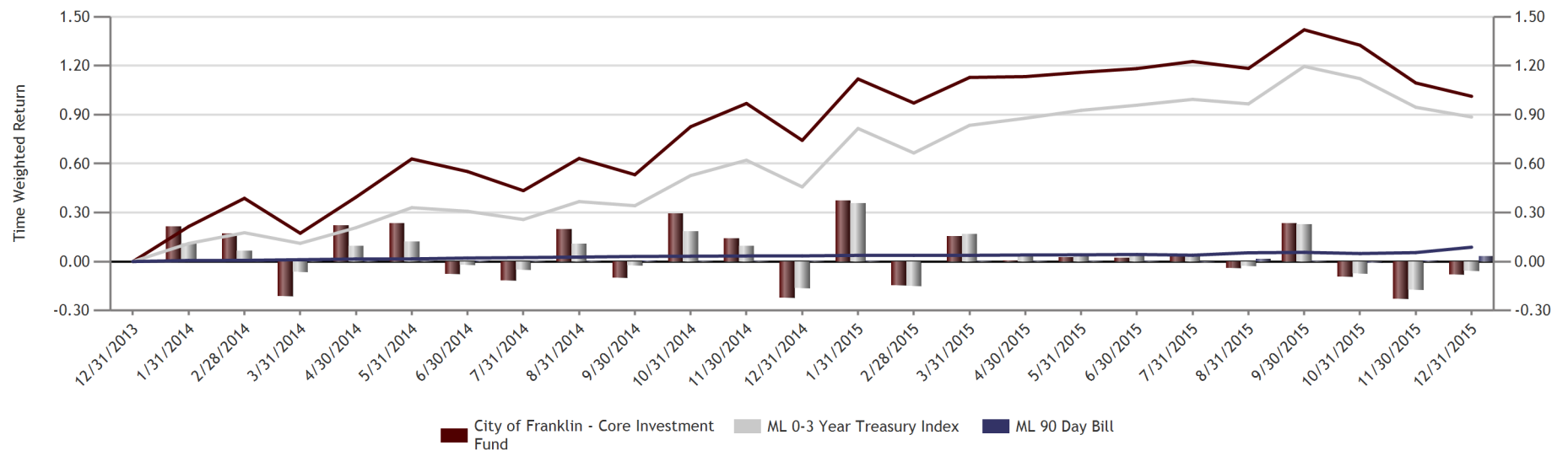
Performance History

Portfolio	Month To Date	Quarter To Date	Fiscal Year To Date	Latest 1 Year	Inception To Date
Account	-0.08	-0.40	-0.17	0.27	1.01

Index

ML 0-3 Year Treasury Index	-0.06	-0.31	-0.07	0.43	0.89
ML 90 Day Bill	0.03	0.03	0.04	0.05	0.09

Time Weighted Return Inception (12/31/2013) to Date

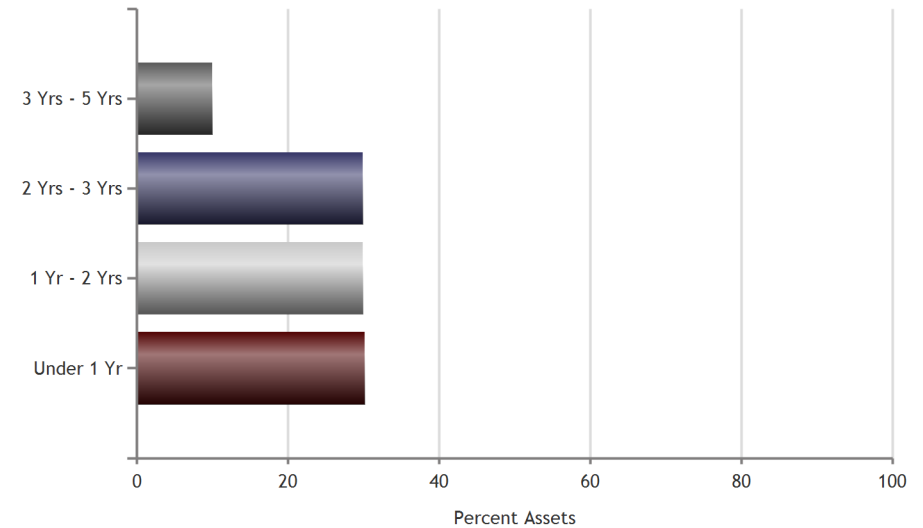




Distribution by Maturity

Maturity	Number	Market Value	% FI Holdings	Average Curr. Yld	Average Coupon	Average Duration
Under 1 Yr	4	7,550,156.74	30.2	0.6	0.620%	0.8
1 Yr - 2 Yrs	3	7,484,612.50	29.9	0.8	0.792%	1.3
2 Yrs - 3 Yrs	3	7,473,310.00	29.9	1.1	1.125%	2.5
3 Yrs - 5 Yrs	1	2,507,130.00	10.0	1.5	1.500%	3.1

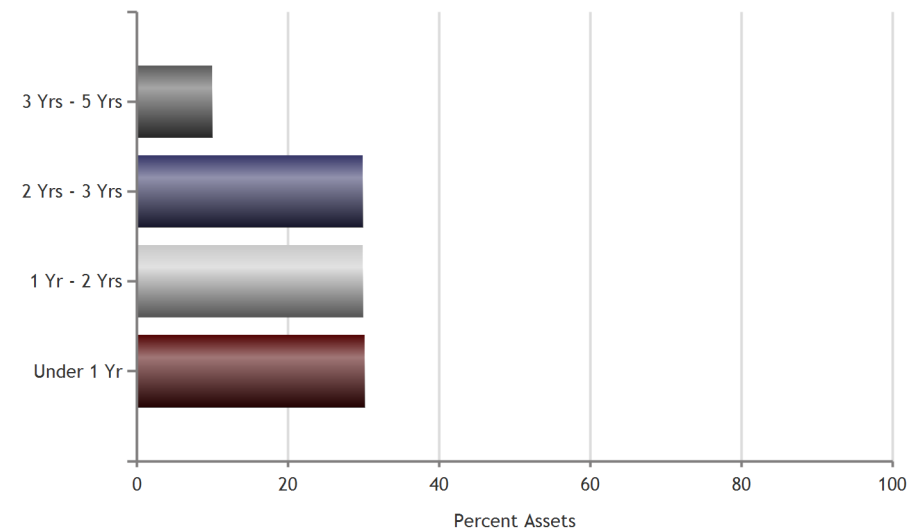
Distribution by Maturity



Distribution by Duration

Duration	Number	Market Value	% FI Holdings	Average Curr. Yld	Average Coupon	Average Duration
Under 1 Yr	4	7,550,156.74	30.2	0.6	0.620%	0.8
1 Yr - 2 Yrs	3	7,484,612.50	29.9	0.8	0.792%	1.3
2 Yrs - 3 Yrs	3	7,473,310.00	29.9	1.1	1.125%	2.5
3 Yrs - 5 Yrs	1	2,507,130.00	10.0	1.5	1.500%	3.1

Distribution by Duration

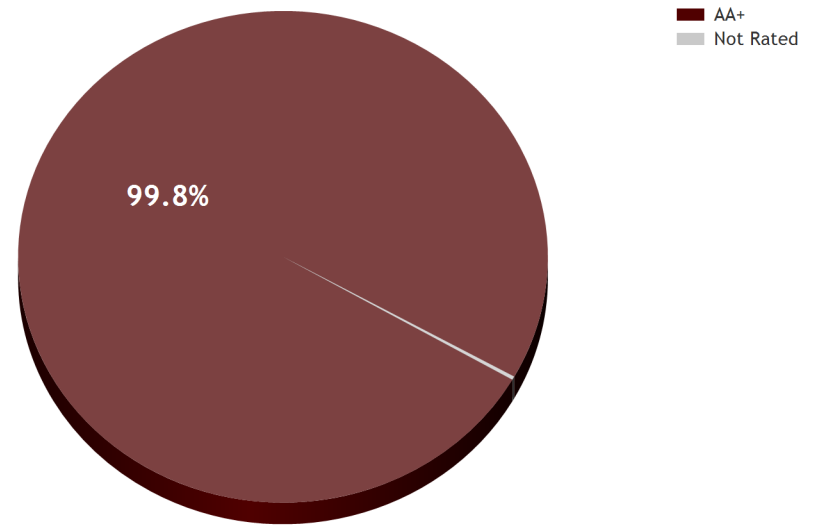




Distribution by S&P Rating

S&P Rating	Number	Market Value	% FI Holdings	Average YTM	Average Coupon	Average Duration
AA+	10	24,958,217.50	99.8	0.9	0.913%	2.7
Not Rated	1	56,991.74	0.2	0.0	0.010%	1.1

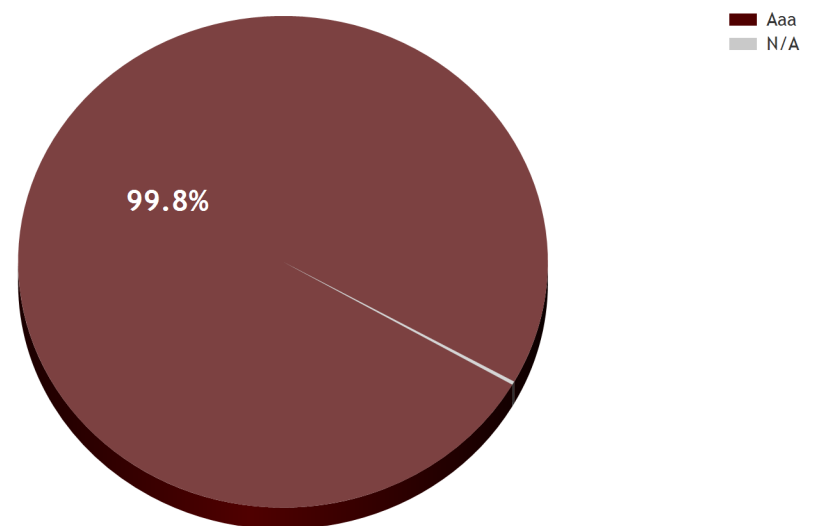
Distribution by S&P Rating

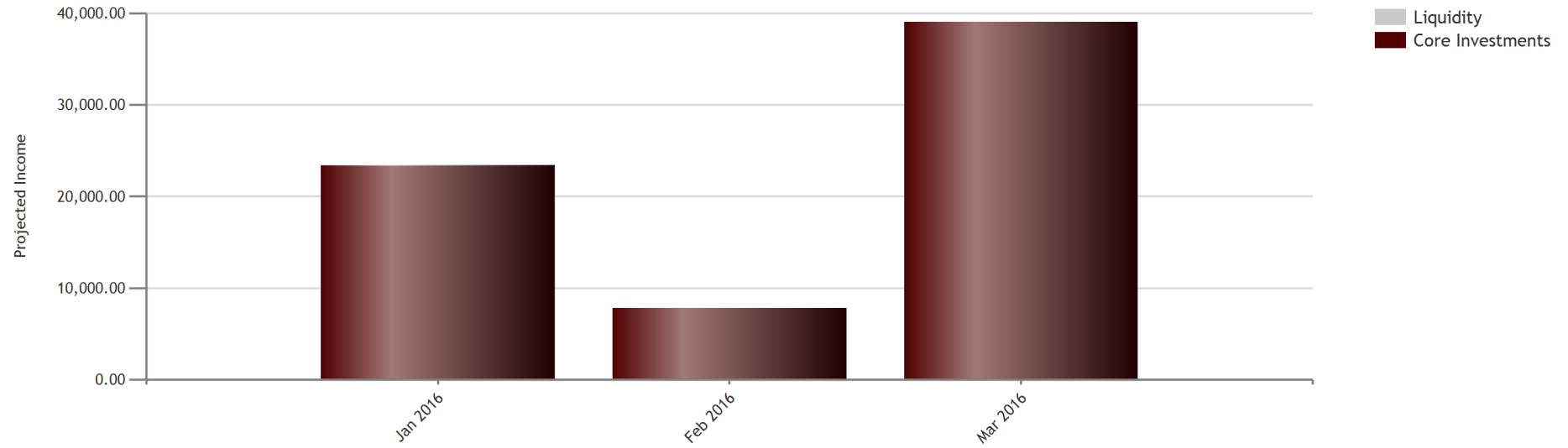


Distribution by Moody Rating

Moody Rating	Number	Market Value	% FI Holdings	Average YTM	Average Coupon	Average Duration
Aaa	10	24,958,217.50	99.8	0.9	0.913%	2.7
N/A	1	56,991.74	0.2	0.0	0.010%	1.1

Distribution by Moody Rating





	Jan 2016	Feb 2016	Mar 2016
Core Investments	23,437.50	7,812.50	39,062.50
US Agency (USD)	12,500.00	0.00	14,062.50
US Treasury (USD)	10,937.50	7,812.50	25,000.00
Liquidity	0.47	0.00	0.00
Bank Deposit (USD)	0.47	0.00	0.00
Total	23,437.97	7,812.50	39,062.50
Grand Total	70,312.97		



Purchases

Trade Date	Settle Date	Quantity	Symbol	Security	Adj Unit Cost	Adjusted Total Cost
12/15/2015	12/15/2015	21,875	0000FIFTH3	FIFTH THIRD BANK MMF 0.010% Due 01-29-16	100.00	21,875.42
Total Purchases						21,875.42

Interest

Trade Date	Settle Date	Symbol	Security	Amount
12/15/2015	12/15/2015	912828A59	UNITED STATES TREAS NTS 0.625% Due 12-15-16	7,812.50
12/15/2015	12/15/2015	912828XF2	UNITED STATES TREAS NTS 1.125% Due 06-15-18	14,062.50
Total Interest				21,875.00

Expenses

Trade Date	Settle Date	Symbol	Security	Amount
12/31/2015	12/31/2015	manfee	Management Fee	2,083.34
Total Expenses				2,083.34

Contributions

Trade Date	Settle Date	Quantity	Symbol	Security	Unit Price	Amount
12/31/2015	12/31/2015		cash	CASH ACCOUNT		0.42
Total Contributions						0.42

Portfolio Summary

December 31, 2015

Portfolio Name	Par Amount	Total Original Cost	Total Adjusted Cost	Market Value	Unrealized Gain/Loss	Yield At Cost	Mod Dur	Eff Dur	Bench Dur	Benchmark
City of Franklin - Core Investment Fund	25,056,992	25,092,815.19	25,092,330.78	25,015,209.24	-77,121.54	0.87	1.67	1.66	1.40	BofA Merrill 0-3 Treasury
TOTAL PORTFOLIO	25,056,992	25,092,815.19	25,092,330.78	25,015,209.24	-77,121.54	0.87	1.67	1.66	1.40	

Portfolio Holdings

City of Franklin - Core Investment Fund
December 31, 2015

Cusip	Quantity	Security	Call Date	Trade Date	Amor Price	Book Yield	Market Price	Market Yield	Market Value	Accrued Interest	Total Value	Unrealized Gain/Loss	Pct. Assets	Dur Mat	Eff Dur
US Treasury															
912828VR8	2,500,000	UNITED STATES TREAS NTS 0.625% Due 08-15-16		03-27-14	100.00	0.62	99.9766	0.66	2,499,415.00	5,859.37	2,505,274.37	-610.49	10.0	0.62	0.61
912828WA4	2,500,000	UNITED STATES TREAS NTS 0.625% Due 10-15-16		03-27-14	99.94	0.70	99.9062	0.74	2,497,655.00	3,287.23	2,500,942.23	-833.78	10.0	0.79	0.78
912828A59	2,500,000	UNITED STATES TREAS NTS 0.625% Due 12-15-16		12-18-13	99.99	0.64	99.8438	0.79	2,496,095.00	683.06	2,496,778.06	-3,624.32	10.0	0.95	0.94
912828SC5	2,500,000	UNITED STATES TREAS NTS 0.875% Due 01-31-17		03-27-14	100.03	0.84	100.0078	0.87	2,500,195.00	9,094.77	2,509,289.77	-623.35	10.0	1.07	1.07
912828J92	2,500,000	UNITED STATES TREAS NTS 0.500% Due 03-31-17		07-24-15	99.87	0.60	99.5430	0.87	2,488,575.00	3,142.08	2,491,717.08	-8,228.72	9.9	1.24	1.23
912828XF2	2,500,000	UNITED STATES TREAS NTS 1.125% Due 06-15-18		08-18-15	100.25	1.02	99.7656	1.22	2,494,140.00	1,229.51	2,495,369.51	-12,233.28	10.0	2.41	2.41
912828SN1	2,500,000	UNITED STATES TREAS NTS 1.500% Due 03-31-19		11-16-15	100.65	1.30	100.2852	1.41	2,507,130.00	9,426.23	2,516,556.23	-8,999.38	10.0	3.15	3.15
	17,500,000					0.82		0.94	17,483,205.00	32,722.25	17,515,927.25	-35,153.33	69.9	1.46	1.46
US Agency Bullet															
3137EADJ5	2,500,000	FEDERAL HOME LN MTG CORP 1.000% Due 07-28-17		12-18-13	100.02	0.99	99.8337	1.10	2,495,842.50	10,625.00	2,506,467.50	-4,640.48	10.0	1.55	1.54
3130A5PE3	2,500,000	FEDERAL HOME LOAN BANKS 1.125% Due 03-29-18		07-24-15	100.24	1.02	99.8043	1.21	2,495,107.50	7,187.50	2,502,295.00	-10,771.81	10.0	2.21	2.20
3135G0E58	2,500,000	FEDERAL NATL MTG ASSN 1.125% Due 10-19-18		10-06-15	100.42	0.97	99.3625	1.36	2,484,062.50	5,625.00	2,489,687.50	-26,555.93	9.9	2.74	2.74
	7,500,000					0.99		1.22	7,475,012.50	23,437.50	7,498,450.00	-41,968.22	29.9	2.17	2.16
Money Market Fund															
0000FIFTH	56,992	FIFTH THIRD BANK MMF 0.010% Due 01-29-16		12-31-14	100.00	0.01	100.0000	0.01	56,991.74	0.00	56,991.74	0.00	0.2	0.08	0.01

Portfolio Holdings

City of Franklin - Core Investment Fund

December 31, 2015

Cusip	Quantity	Security	Call Date	Trade Date	Amor Price	Book Yield	Market Price	Market Yield	Market Value	Accrued Interest	Total Value	Unrealized Gain/Loss	Pct. Assets	Dur Mat	Eff Dur
TOTAL	25,056,992					0.87		1.02	25,015,209.24	56,159.75	25,071,368.99	-77,121.54	100.0	1.67	1.66

MASTER EARNED INCOME REPORT

From 11-30-15 To 12-31-15

Name	Beginning Accrued Interest	Purchased Interest	Sold Interest	Interest Received	Ending Accrued Interest	Earned Interest	Amortization/ Accretion	Earned Income
City of Franklin - Core Investment Fund	58,615.25	0.00	0.00	-21,875.00	56,159.75	19,419.50	-873.06	18,546.44
TOTAL	58,615.25	0.00	0.00	-21,875.00	56,159.75	19,419.50	-873.06	18,546.44



Disclaimer & Terms

12/31/2015

This report is for general informational purposes only and is not intended to provide specific advice or recommendations. Government Portfolio Advisors (GPA) is an investment advisor registered with the Securities and Exchange Commission and is required to maintain a written disclosure statement of our background and business experience.

Questions About an Account: GPA's monthly & quarterly reports are intended to detail the investment advisory activity managed by GPA. In addition, at the request of the account, the report may include bank balances, LGIP balances and other funds that are held but not invested at the direction of GPA. The custodian bank maintains the control of assets and executes (ie. Settles) all investment transactions. The custodian statement is the official record of security and cash holdings and transactions. GPA recognizes that clients may use these reports to facilitate record keeping and that the custodian bank statement and the GPA report should be reconciled and differences resolved. Many custodians use a settlement date basis which may result in the need to reconcile due to a timing difference.

Account Control:

GPA does not have the authority to withdraw funds from or deposit funds to the custodian. Our clients retain responsibility for their deposit funds to the custodian. Our clients retain responsibility for their internal accounting policies, implementing and enforcing internal controls and generating ledger entries or otherwise recording transactions.

Market Value:

Generally, market prices in GPA's reports are derived from closing bid prices as of the last business day of the month as supplied by Interactive Data or Bloomberg. Where prices are not available from generally recognized sources the securities are priced using a yield-based matrix system to arrive at an estimated market value. Prices that fall between data points are interpolated. Non-negotiable FDIC-insured bank certificates of deposit are priced at par. Although GPA believes the prices to be reliable, the values of the securities do not always represent the prices at which the securities could have been bought or sold.

Amortized Cost:

The original cost of the principal of the security is adjusted for the amount of the periodic reduction of any discount or premium from the purchase date until the date of the report. Discount or premiums with respect to short term securities (those with less than one year to maturity at time of issuance) is amortized on a straightline basis. Such discount or premium with respect to longer term securities is amortized using the constant yield basis.

Financial Situation:

In order to better serve you, GPA should be promptly notified of any material change in your investment objective or financial situation.

Callable Securities:

Securities subject to redemption prior to maturity may be redeemed in whole or in part before maturity, which could affect the yield represented. Certain call dates may not show up on the report if the call date has passed and it is continuously callable.

Duration:

The duration listed on the reports is duration to maturity and duration to call. Effective duration is calculated on Bloomberg and imported into these reports and reflects the OAS duration which incorporates the probability of the bond being called. Effective duration is what GPA compares to the benchmark to reflect current market risk.

Benchmark Duration:

The benchmark duration is the historical weighted average of the benchmark duration over monthly periods. GPA is reporting this number as a static amount period over period.

Portfolio:

The securities in this portfolio are not guaranteed or otherwise protected by GPA, the FDIC (except for non-negotiable certificates of deposit) or any government agency. Investment in securities involves risks, including the possible loss of the amount invested.

Rating:

Information provided for ratings is based upon a good faith inquiry of selected sources, but its accuracy and completeness cannot be guaranteed.

Results of Fuel Hedging Program, FY2015-2016, through month of December

						7.14%		3.30%	
						12,000 gallons		9,700 gallons	
<u>Gas</u> <u>Price</u>	<u>Gas</u> <u>Contract</u>	<u>Spread</u>	<u>Diesel</u> <u>Price</u>	<u>Diesel</u> <u>Contract</u>	<u>Spread</u>	<u>Month</u>	<u>Gas</u> <u>Contracts</u>	<u>Diesel</u> <u>Contracts</u>	<u>Total</u>
\$1.9111	\$2.6883	(\$0.777)	\$1.6184	\$1.7275	(\$0.109)	July	(\$9,326.40)	(\$1,058.16)	(\$10,384.56)
1.6036	2.6883	-1.085	1.4614	1.7275	-0.266	August	(\$13,016.40)	(\$2,580.90)	(15,597.30)
1.3817	2.6883	-1.307	1.4423	1.7275	-0.285	September	(\$15,679.20)	(\$2,766.15)	(18,445.35)
1.3383	2.6883	-1.350	1.4186	1.7275	-0.309	October	(\$16,200.00)	(\$2,996.02)	(19,196.02)
1.3343	2.6883	-1.354	1.3584	1.7275	-0.369	November	(\$16,248.00)	(\$3,579.90)	(19,827.90)
1.2543	2.6883	-1.434	1.0915	1.7275	-0.636	December	(\$17,208.00)	(\$6,168.56)	(23,376.56)
0.0000	0.0000	0.000	0.0000	0.0000	0.000	January	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	February	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	March	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	April	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	May	\$0.00	\$0.00	0.00
0.0000	0.0000	0.000	0.0000	0.0000	0.000	June	\$0.00	\$0.00	0.00
1.7574	2.6883	-0.931	1.5399	1.7275	-0.188	Fiscal Yr Total	-87,678.00	-19,149.71	-106,827.71
Average			Average						

Contract schedule:

Contract	Trade Date	Effective Date	Termination Date	Price	Gallons
Diesel	2/1/15	7/1/15	6/30/16	1.728	294,000
Gasoline	6/5/14	7/1/14	6/30/16	2.690	84,000
Gasoline	8/7/14	9/1/14	6/30/16	2.687	84,000

CITY of FRANKLIN
2015 PROPERTY TAX COLLECTIONS
As of December 31, 2015

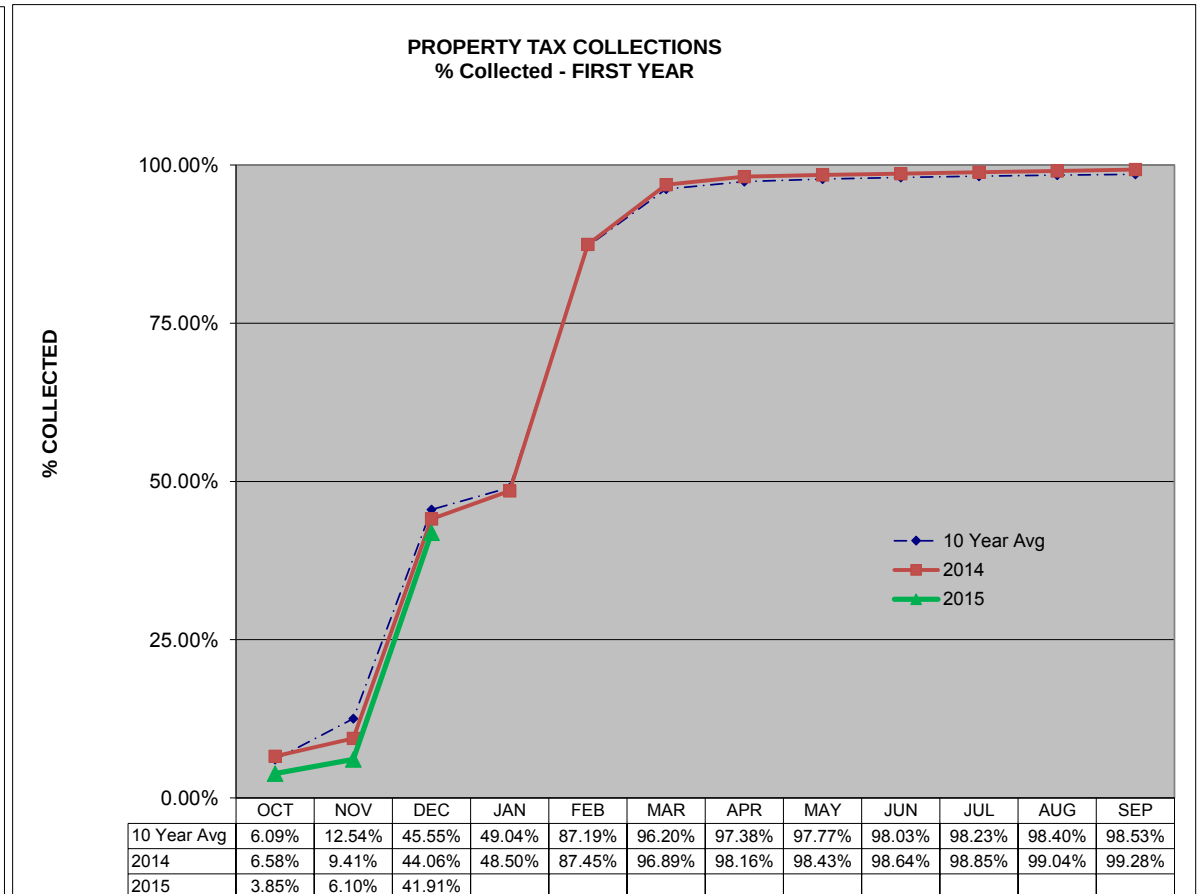
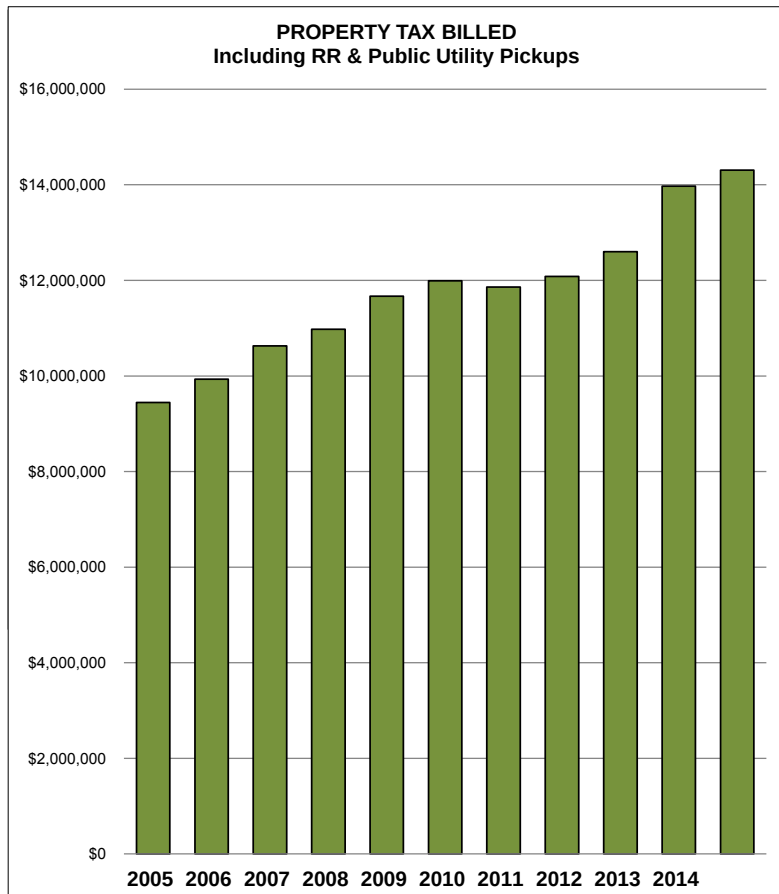
YEAR	Beginning Balance	150 Corrections	600 Refunds	400 Adjustments	100 Pickups	210 Cleanup	700 Returned Checks	200 Receipts	AR Balance
2015	\$14,306,693	(\$8,131)	\$0	\$0	\$34,193	\$304,597	\$0	(\$6,327,040)	\$8,310,312
2014	\$13,742,347	(\$427,230)	\$0	\$0	\$657,739	\$256,113	(\$256,113)	(\$13,898,345)	\$74,511
Prior Years (2004 - 2013)	\$74,656,547	(\$173,423)	\$837,477	(\$17,310)	\$1,724,372	(\$600)	\$22,114	(\$76,993,673)	\$55,504

Beginning Balance does not include RR & Public Utilities added later, rollbacks & other adjustments

RR and Public Utilities typically added in January (reflected in 100 PICKUPS); typically about \$200k annually

2011 and earlier have been turned over to Clerk & Master to initiate legal action for collection

Receipts include penalty & interest (bills are issued in October and Penalty/interest apply starting the following March)



The TMA Group
Statement of Activities
Grant 20, Franklin Transit Service
For the Six Months Ending December 31, 2015

	Month Actual	Month Budget	YTD Actual	YTD Budget	Total Budget
Revenues					
Revenue - Contracts	\$ 3,400.00	\$ 833.33	\$ 10,585.00	\$ 4,999.98	10,000.00
COF Transit Operating	132,984.16	132,984.16	797,904.96	797,904.96	1,595,809.92
Reimbursed to COF Transit Oper	(80,602.50)	(75,335.00)	(387,917.01)	(407,456.24)	(1,079,115.92)
Revenue - Fares Fixed Route	3,245.25	2,125.00	12,245.43	12,750.00	25,500.00
Revenue - Fares TODD	3,738.00	4,958.33	24,740.00	29,749.98	59,500.00
Revenue - Transit Fares; HT	1,118.00	800.00	12,590.00	16,000.00	16,000.00
Revenue - Building & EquipRent	800.00	800.00	4,800.00	4,800.00	9,700.00
Revenue - Transit-Interest	286.20	266.67	1,759.32	1,600.02	3,200.00
Revenue - Operating Assistance	0.00	0.00	0.00	0.00	250,000.00
State New Freedoms	0.00	0.00	0.00	0.00	13,500.00
State 5307 IT	0.00	0.00	0.00	0.00	2,800.00
State 5307 Cap. Cost. Contract	4,882.96	4,885.00	30,458.07	25,838.33	50,288.00
State 5309 Rent Assistance	0.00	0.00	0.00	0.00	4,050.00
Federal New Freedoms	0.00	0.00	0.00	0.00	27,000.00
Federal 5307 IT	0.00	0.00	0.00	0.00	22,400.00
Feder 5307 Preventative Mainte	21,450.00	21,500.00	42,900.00	43,000.00	85,008.00
Feder 5307 Cap. Cost. Contract	39,063.72	40,000.00	243,664.56	211,466.66	411,520.00
Federal 5309 Rent Assistance	0.00	0.00	0.00	0.00	32,400.00
Total Revenues	130,365.79	133,817.49	793,730.33	740,653.69	1,539,560.00
Direct Cost of Program					
Salaries	47,831.15	60,849.99	307,515.39	276,499.94	531,500.00
Employer Taxes and Benefits	15,238.01	18,096.67	95,375.04	102,080.02	202,860.00
Professional Services	3,532.00	2,375.00	25,988.32	14,250.00	28,500.00
Transit Bldg/Oper. Maintenance	140.06	833.33	3,000.99	4,999.98	10,000.00
Transit Maintenance	6,971.56	6,750.00	40,708.45	40,500.00	81,000.00
Transit Center Cleaning	422.00	416.67	2,532.00	2,500.02	5,000.00
Transit Security	0.00	0.00	225.00	0.00	0.00
Education/Community Outreach	0.00	83.33	0.00	499.98	1,000.00
Education/Community Outreach	85.26	0.00	147.62	0.00	0.00
Promotional Products	0.00	333.33	0.00	1,999.98	4,000.00
Print Advertising	1,708.94	666.67	5,871.26	4,000.02	8,000.00
Print Advertising HT	0.00	0.00	911.50	0.00	0.00
Radio Advertising/Web	600.00	500.00	3,350.00	3,000.00	6,000.00
Printed Brochures & Pieces	135.00	500.00	273.00	3,000.00	6,000.00
Legal Fees	0.00	208.33	100.00	1,249.98	2,500.00
Transit-DAM Compliance	243.50	166.67	1,489.50	1,000.02	2,000.00
Transit Fuel	4,952.08	11,333.34	37,539.24	65,500.04	130,500.00
Supplies	377.53	0.00	3,009.45	0.00	0.00
Transit Maint. Fac - Utilities	1,633.72	1,875.00	9,941.16	11,250.00	22,500.00
Radio Communications	783.27	0.00	2,391.19	0.00	0.00
Trolley Insurance	6,608.33	5,583.33	38,773.94	33,499.98	67,000.00
Transit General Liability	1,807.77	500.00	6,567.12	3,000.00	6,000.00
Errors & Omissions Liability	606.68	541.67	3,502.82	3,250.02	6,500.00

The TMA Group
Statement of Activities
Grant 20, Franklin Transit Service
For the Six Months Ending December 31, 2015

	Month Actual	Month Budget	YTD Actual	YTD Budget	Total Budget
Vehicle Licensing & Registrati	0.00	0.00	17.50	0.00	0.00
Dues, Subs, Tuition	785.67	583.33	4,222.39	3,499.98	7,000.00
Meetings	0.00	41.67	627.09	250.02	500.00
Travel and Training	55.34	833.33	4,150.45	4,999.98	10,000.00
Trolley Cleaning Supplies	350.00	708.33	3,458.95	4,249.98	8,500.00
Equipment - Other	0.00	0.00	400.00	0.00	0.00
Bank Credit Card Charges	34.07	38.33	355.41	299.98	500.00
Transit Maint. Facility-Rent	3,354.67	3,375.00	20,128.02	20,250.00	40,500.00
Depreciation - Transit Off Equ	165.50	8.33	868.70	49.98	100.00
Total Direct Cost of Program	98,422.11	117,201.65	623,441.50	605,679.90	1,187,960.00
Indirect Expenditures	33,319.29	29,300.00	207,650.07	175,800.00	351,600.00
Net Difference - Operations	(\$ 1,375.61)	(\$ 12,684.16)	(\$ 37,361.24)	(\$ 40,826.21)	0.00

The TMA Group
Statement of Activities
Grant 20, Franklin Transit Service
For the Six Months Ending December 31, 2015

	Month Actual	Month Budget	YTD Actual	YTD Budget	Total Budget
Planning					
Federal 5307 Planning	\$ 4,842.00	\$ 0.00	\$ 12,068.08	\$ 7,691.67	35,000.00
State 5307 Planning	605.30	0.00	1,508.56	964.58	4,375.00
COF Planning Cost Share	605.70	0.00	1,508.96	964.58	4,375.00
Total Planning Revenues	6,053.00	0.00	15,085.60	9,620.83	43,750.00
Planning Costs					
Planning/Transit	6,053.00	0.00	15,085.60	9,620.83	43,750.00
Net Difference - Planning	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	0.00
Equipment					
Federal 5307 Capital Expenditu	\$ 0.00	\$ 0.00	\$ 46,980.00	\$ 47,640.00	180,000.00
State 5307 Capital Expenditure	0.00	0.00	5,873.00	5,955.00	22,500.00
COF Capital Cost Share	0.00	0.00	5,872.00	5,955.00	22,500.00
Total Equipment Revenues	0.00	0.00	58,725.00	59,550.00	225,000.00
Equipment Costs					
Equipment - Transit	0.00	0.00	58,725.00	59,550.00	225,000.00
Net Difference - Equipment	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	0.00