



City of Franklin

109 3rd Ave S
Franklin, TN 37064
(615)791-3217

Meeting Agenda

Work Session

Tuesday, May 22, 2018

5:00 PM

Board Room

Call to Order

Citizen Comments

WORKSESSION DISCUSSION ITEMS

1. [18-0431](#) Presentation of Franklin Locals Program by Downtown Franklin Association.
2. [18-0439](#) Presentation of Self-Insured Workers Compensation Program
Sponsors: Kevin Townsel
Attachments: [Self-Insured PPT BOMA](#)
3. [18-0415](#) Consider Recommendation To Reject All Proposals For Third-Party Administrator Services For Workers Compensation Self-Insurance Program Effective July 1, 2018, For The Risk Management Division Of The Human Resources Department (Purchasing Office Procurement Solicitation No. 2018-016)
Sponsors: Kevin Townsel and Sara Sylvis
Attachments: [2018-016 Tabulation of proposals 2018.05.31.1105](#)
[2018-016 Tabulation of proposals 2018.05.14.0827](#)
4. [18-0136](#) Consideration of Event Permit for Race to Cure Sarcoma 5K in the Berry Farms area on October 6, 2018 (05/22/18 WS)
Sponsors: Deb Faulkner
Attachments: [Race to Cure Sarcoma 2018 REVISED APP with STAFF Recs](#)
5. [18-0521](#) *Consideration of Event Permit for Harpeth River Bike Ride sponsored by the Harpeth Bike Club on June 2, 2018.
Sponsors: Deb Faulkner
Attachments: [Harpeth River Ride 2018 REVISED APP](#)

6. [18-0487](#) *Consideration of Liquor License RENEWAL for Case Select Wines and Liquors, (Thomas Michael Klaritch, and John Matthew Klaritch, Managing Agents) 3046 Columbia Avenue, Franklin, TN 37064.
- Sponsors:** Lanaii Benne
- Attachments:** [2018 CERT Case Wine and Spirits 05-2018.pdf](#)
7. [18-0485](#) *Consideration Of Certificate Of Compliance RENEWAL For Wine In Grocery Store For SFM, LLC d/b/a Sprouts Farmers Market #580 Located At 1010 Murfreesboro Road, Suite 194, Franklin, TN, 37064 (Nicholas Hogstad, Managing Agent; Amin N. Maredia [Chief Executive Officer], Brandon F. Lombardi [Chief Legal Officer/Secretary], and James Nielsen [Chief Operating Officer], Executive Officers)
- Sponsors:** Lanaii Benne
- Attachments:** [2018-05 RENEWAL Sprouts #580 Retail Food Wine Certificate.pdf](#)
8. [18-0510](#) *Consideration of Purchase From Axon Enterprise, Inc. Of Scottsdale, Arizona In The Total Amount Of \$733,147.44 Over Five Years Including \$217,483.44 In The First Year And \$128,916 Per Year In Years Two Through Five For Body-Worn Cameras And Related Software, Hardware And Services For The Police Department (Total of \$332,850 budgeted in four line items for fiscal year 2018; Contract No. 2018-0027)
- Sponsors:** Deb Faulkner
- Attachments:** [2018-0027 Axon quote for body-worn cameras for FPD 2018.05.21.1055.Law A](#)
[18-0510 2018-0027 Axon Body-worn cameras COF.pdf](#)
9. [18-0511](#) *Consideration Of Purchase From Axon Enterprise, Inc. Of Scottsdale, Arizona In The Total Amount Of \$724,090 Over Five Years Including \$201,322 In The First Year And \$130,692 Per Year In Years Two Through Five For In-Car Cameras And Related Software, Hardware And Services For The Police Department (Contract No. 2018-0028)
- Sponsors:** Deb Faulkner
- Attachments:** [2018-0028 Axon quote for in-car cameras for FPD 2018.05.21.1052.Law Approv](#)
[18-0511 2018-0028 Axon Franklin PD in-car cameras.Law Approved.pdf](#)
10. [18-0506](#) Consideration of the USACE Harpeth River Watershed Feasibility Study and the Recommended Project Options for the City of Franklin (Flood Study, CORP of Engineers) (05/22/18 WS)
- Sponsors:** Paul Holzen, Jonathan Marston and William Banks
- Attachments:** [Exhibit A Franklin Raises 05-08-2018](#)

11. [18-0509](#) *Consideration of COF Contract No. 2018-0079 Harpeth River Periphyton Sampling with Civil and Environmental Consultants, Incorporated, for Periphyton Algae Sampling in the Harpeth River in Support of the EPA's TMDL Development.

Sponsors: Michelle Hatcher

Attachments: [2018-0079 Civil and Environmental Cons. PSA-Periphyton sampling. with attac](#)
[2018-0079 Civil & Environmental Consultants_Harpeth Periphyton samplin](#)

12. [18-0498](#) Consideration of Strategic Action Plan Proposal for Creating Affordable And Workforce Housing Options in the City of Franklin.

Sponsors: Eric Stuckey and Vernon Gerth

Attachments: [City of Franklin Affordable Housing Plan \(003\)](#)

13. [18-0508](#) Consideration of Ordinance 2018-26, An Ordinance to Amend Title 18 -Water and Sewers of the Franklin Municipal Code for the Purpose of Providing Simplified Water and Sanitary Sewer Impact Fee Structure and Other General Housekeeping and for the Purpose of Modifying Appendix A, Comprehensive Fees and Penalties in Support of the Modifications to Title 18. (06/12/18 BOMA 1ST Reading 7-0) SECOND AND FINAL READING.

Sponsors: Mark Hilty and Michelle Hatcher

Attachments: [2018-26 ORD Title 18 Changes to Impact Fee_2018_Wastewater.Law Approve](#)
[20180216_DOC_CHAPTER 1 WATER Amendments - Tracked Changes_V5](#)
[20180216_DOC_CHAPTER 2 WASTEWATER Amendments - Tracked Change](#)
[20180410_DOC_APP A CHAPTER 18 WATER AND SEWERS - Tracked Chan](#)
[20180522_PPT_Title 18 Changes_Irrigation Fees Discussion_V11](#)

14. [18-0491](#) Consideration of Ordinance 2018-10, an Ordinance to Adopt a Budget for Fiscal Year 2018-2019 (05/10/18 Finance 4-0, 5/22/18 WS and 1st BOMA 8-0, 06/12/18 2nd Reading 7-0) THIRD AND FINAL READING

Sponsors: Eric Stuckey, Kristine Brock and Michael Walters Young

Attachments: [FY 2019 - Budget Presentation to BOMA - 6-12-18 Public Hearing \(002\).pdf](#)
[2019 Franklin Proposed Budget Summary](#)
[FY 2019 - Budget Presentation to Budget and Finance - Corrected](#)
[2018-10 ORD Budget FY 2019.Law Approved.pdf](#)
[2018-10 ORD Budget FY 2019 NOTLawApproved-Final](#)
[FY2019ProposedOperatingBudget-05042018-Proof.pdf](#)

Legislative History

5/10/18	Budget & Finance Committee	referred to the Work Session
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15. [18-0492](#) Consideration of Ordinance 2018-11, an Ordinance to Establish a Property Tax Rate for FY 2019 (05/10/18 Finance 4-0, 05/22/18 BOMA 1st Reading 8-0, 06/12/18 2nd Reading 7-0) THIRD AND FINAL READING

Sponsors: Eric Stuckey, Kristine Brock and Michael Walters Young

Attachments: [2018-11 ORD Tax Rate Ordinance FY 2019. Law Approved 2.pdf](#)

Legislative History

5/10/18 Budget & Finance referred to the Work Session
Committee

16. [18-0493](#) Consideration of Ordinance 2018-12, an Ordinance to Amend Appendix A, Chapter 17, of the Municipal Code regarding Refuse and Trash Disposal Rates (05/10/18 Finance 4-0, 05/22/18 BOMA 1st Reading 8-0, 06/12/18 2nd Reading 7-0) THIRD AND FINAL READING

Sponsors: Eric Stuckey, Kristine Brock and Michael Walters Young

Attachments: [18-0493 2018-12 ORD Refuse and Trash Disposal Rate FY 2019.Law Approver](#)
[2018-12 ORD Refuse and Trash Disposal Rate FY 2019_NOTLawApproved](#)

Legislative History

5/10/18 Budget & Finance referred to the Work Session
Committee

17. [18-0494](#) Consideration of Resolution 2018-41, a Resolution Adopting the Estimate of Revenues and Expenditures for the Water and Sanitary Sewer Utility Fund for Fiscal Year 2018-2019, and providing an Effective Date. (05/10/18 Finance 4-0, 05/22/18 WS)

Sponsors: Eric Stuckey, Kristine Brock and Michael Walters Young

Attachments: [2018-41 RESOLUTION Water Management Budget FY 2019.Law Approved.pdf](#)
[2018-41 RESOLUTION Water Management Budget FY 2019_NOTLawApprove](#)

Legislative History

5/10/18 Budget & Finance referred to the Work Session
Committee

18. [18-0354](#) Consideration of Resolution No. 2018-42, To Be Entitled: “A Resolution to Initiate a Plan Amendment to Envision Franklin for the City-Owned Property at 403 and 405 5th Avenue North, known as “The Hill Property.” (04/24/18 WS, 05/22/18 WS)

Sponsors: Vernon Gerth, Emily Hunter, Kelly Dannenfelser and Annette Whitehurst

Attachments: [2018-42 RES Amendment to Envision Franklin for Hill Property.Law Approved 2](#)
 [Hill Property - BOMA PowerPoint Presentation](#)
 [Design Scenario Image Boards - Tuck-Hinton Architects2](#)
 [Neighborhood Meeting Survey Results - Compiled into SurveyMonkey-2-2018](#)
 [Neighborhood Meeting Survey Results - Paper Handouts - Raw Data - 2-2018](#)
 [Hill Property Online Survey Results - March 2018](#)
 [Existing Conditions Board](#)
 [Ground Lease Background for Hill Property II \(002\) vjg](#)

Legislative History

4/24/18 Work Session referred to the Board of Mayor & Aldermen

Other Business

Adjournment

Anyone requesting accommodations due to disabilities should contact ADA coordinator at 791-3277.

Workers' Compensation: Self-Insured Program

Kevin Townsel, J.D.

Human Resources Director



Introduction

History of our workers' compensation program

What does a self-insured program look like?

Things to consider

Why now?



City of Franklin WC Program History

City was insured through insurance pool from 1979 – 2012

For many years, we had guaranteed cost WC coverage.

- Paid premium at beginning of year and all claims were paid by pool
- As we continued to grow and we maintained a good loss experience, we started utilizing a per occurrence deductible
 - Started at \$1,000 per occurrence (mid-1990's)
 - Then raised to \$5,000 and then \$10,000 per occurrence

City of Franklin WC Program History

In FY 2011, we switched to a modified self-insurance program

- Had for two years
- We assumed risk up to an attachment point for all claims

Went out to bid in 2012, switched to Travelers Insurance, commercial insurance

- Large Deductible program
- Similar to what we had with insurance pool, but had a \$100,000 protection cap per claim
- More efficient claims administration, while saving City dollars with excellent bill review and repricing.

ty of Franklin WC Program History

Since we have been with Travelers for six years, our attachment point has grown due to increase in our payroll and number of employees

- Max retention started out at \$701,026
- Current year is \$823,800
- Basically for the past eight years (including the SIR program with the pool we already have assumed a greater level of risk.
- Premise behind it is if loss experience is good we have an opportunity to control WC costs through good loss experience.



Previous WC Loss History

FY 2013: \$231,218

FY 2014: \$363,277

FY 2015: \$277,355

FY 2016: \$161,480

FY 2017: \$466,752

FY 2018 (as of 4/20/2018): \$162,922



What does it mean to be self-insured?

Rather than paying an insurance company to pay workers compensation claims, we pay the claims ourselves, using a third-party administrator to process the claims on our behalf.

Rather than sending a yearly cash collateral to an insurance company, the money stays in our budget and is controlled by the City.

The workers compensation coverage doesn't change, just the method we use to pay the claims changes.



Things to consider:

When moving to a self-insurance program, we trade known risk for unknown risk.

Determine appetite for risk and make a commitment to this type of program.

Financial feasibility

Potential savings due to network savings and lower expenses associated with administering the program

Why Now?

We have five years of credible loss history with Travelers
Performed an actuarial study to determine feasibility

***Aggregate Loss Distribution
For 7/1/18-19
Workers Compensation***

<i>(A) Probability That Losses Will Be Less Than Or Equal to Column (B)</i>	<i>(B) Estimated Ultimate Losses Limited to \$100,000</i>	<i>(C) Probability That Losses Will Be Greater Than Column (B)</i>
50%	\$290,000	50%
60%	\$319,000	40%
70%	\$353,000	30%
80%	\$397,000	20%
90%	\$469,000	10%
<i>Expected Losses</i>		
\$311,000		

Why Now?

Actual Travelers Cost FY 2017

Cash Collateral (annual) \$418,000

Additional Cash Collateral \$186,911

Max Retention \$832,000

Administrative Costs \$38,768

Per Claim Fee 8% of paid claims \$28,885

Pure Premium \$378,100

Paid WC losses \$361,066

- 9 Indemnity Claims
- 56 Medical Only Claims
- 3 Open Claims

Potential Self-Insured Costs for FY 2019

- Loss Funding
- Max Retention
- Administrative Costs
- Per Claim Fee Estimate
- Excess Premium
- Paid WC Losses
 - Example: \$361,066



next steps:

Evaluate all the pieces and parts to determine if this is a route we want to take

We need to have a Third-Party Administrator to administer our WC claims

- The TPA must maintain current level of customer service to employees

We need to have a excess insurance carrier to pick up claims if we reach attachment point. If we reach our attachment point, we have guaranteed payments from that point forward.

We need to have an actuary to indicate what our potential future losses could be.

City of Franklin, Tennessee
Tabulation of Submittals^{*}

Purchasing Office Solicitation No.:		2018-016 (third-party administrator services for workers compensation self-insurance program)											
Notice to proposers published in the <i>Williamson Herald</i> on:		3/29/18											
Number of potential proposers that were notified of / that submitted a proposal in response to this request for proposals:		7 / 4											
Date and time proposal due and publicly opened:		4/26/18 2:00 PM											
Present at opening of proposals:		Sara E. Sylvis and Chris Edwards of the City of Franklin HR Department; and Natalie Keene, Suzanne Ward and Brian Wilcox of the City of Franklin Purchasing Office											
Target meeting of BOMA at which recommendation is scheduled to be considered:		6/12/18											
Proposals received from:	Does the proposal include all required documents?	Does the proposal take any exceptions to the City's procurement solicitation?	life-of-claim claims management				life-of-contract claims management				Payment terms:	Proposal is valid and may be accepted through:	
			Pricing options offered:	Total estimated fee for required services (claims & litigation mgmt, loss control and managed care), using estimated volumes, for two-year term of award:	Average points allocated by proposal evaluation team (out of a possible 100, utilizing evaluation criteria as listed in RFP):	Average points allocated by interview panel (out of a possible 100, utilizing evaluation criteria as listed in RFP):	Pricing options offered:	Total estimated fee for required services (claims & litigation mgmt, loss control and managed care), using estimated volumes for two-year term of award:	Average points allocated by proposal evaluation team (out of a possible 100, utilizing evaluation criteria as listed in RFP):	Average points allocated by interview panel (out of a possible 100, utilizing evaluation criteria as listed in RFP):			
Action Claims Administrators 1201 Military Road #223 Benton, Arkansas 72105 Chad Alexander, Vice President 855/284-5931 ext. 708 calexander@actionclaimsadministrators.com	Yes	No	not quoted	not quoted	not quoted	not quoted	flat fee	\$201,628.00	32.04	not interviewed	net 30 days	7/15/2018	
						per claim	\$97,248.00	44.95					
Cannon Cochran Management Services, Inc. (CCMSI) Two International Plaza Dr., Suite 301 Nashville, TN 37217 Wendy Lanphere, National Sales Executive 615/361-0069 wlanphere@ccmsi.com	Yes	No	per claim	\$146,012.00	94.01	64.01	per claim	\$141,500.00	87.15	57.15	net 30 days	6/30/2018	
PMA Management Corp. 535 Marriott Drive, Suite 230 Nashville, TN 37214 Brad Wilson, Account Executive 804/967-5699 (0); 804/928-6580 (M) brad_wilson@pmagroup.com	Yes	Yes	flat fee	\$164,106.00	96.37	93.03	flat fee	\$151,156.00	91.05	87.72	net 30 days	7/24/2018	
			per claim	\$140,256.00	100.00	96.67	per claim	\$132,376.00	93.33	90.00			
Underwriters Safety & Claims 1700 Eastpoint Parkway Louisville, KY 40223 Terry Banaszak, VP - TPA Services 502-489-6224 terryb@uscky.com	Yes	No	not quoted	not quoted	not quoted	not quoted	flat fee	\$97,066.00	60.00	not interviewed	net 30 days	12/31/2018	

^{*}Staff recommendation is to reject all proposals.

City of Franklin, Tennessee
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			per claim	\$140,256.00	100.00	96.67	per claim	\$132,376.00	93.33	90.00		
Underwriters Safety & Claims 1700 Eastpoint Parkway Louisville, KY 40223 Terry Banaszak, VP - TPA Services 502-489-6224 terryb@uscky.com	Yes	No	not quoted	not quoted	not quoted	not quoted	flat fee	\$97,066.00	60.00	not interviewed	net 30 days	12/31/2018

^{*}Shaded submittal is the submittal scored highest by the interview team



City of Franklin

Special Event Permit Application

*Application is Due 90 Days Prior to Scheduled Event.
Please read application carefully and fully complete each section.
A non-refundable application fee of \$100 is due at time of filing.*

Note: Filing this application does not guarantee that you request will be granted.

Please list all that apply:

- ## Fundraiser/5K
- ##
- ##

1. **Name/purpose of event:** Race to Cure Sarcoma Nashville 5K WalkRun
2. **Location Requested:** (if Temporary Street Closure, list major roads to be closed):
Partial Street Closure same as last year.
3. **Date or dates of event:** 10/06/2018
4. **Start/End Times of Event:** Set up on Friday, October 5 at 8 AM.

Event on Saturday, October 6 at 7 AM until 2 PM

What date/time will set-up begin? 10/05/2018 05:00:00 AM

What date/time will tear-down be complete? 10/06/2018 02:00:00 PM

**Note: Event is responsible for cost of staff required during this time (including Franklin Police Officers). Read Additional Requirements section for more information).*

5. **Time of Street Closure** (if applicable): Streets to close by 8 AM on October 6.
6. **An estimated number expected to attend during the course of the event:**
Spectators/Attendees: 500 Event Staff/Volunteers: 30 Total: 530
7. **Name of applicant and Organization Requesting Permit:**
Michaela Mueller - Sarcoma Foundation of America
a) Address: 9899 Main Street
Damascus, MD 20872
b) Phone: 3012538687 **c) Cell:** **d) Fax:**
e) E-mail address: mmueller@curesarcoma.org

8. **DETAILED description of event** (use additional sheets):

This 5K Walk/Run is a family friendly event, organized by the Sarcoma Foundation of America (SFA). Our goal is to raise both awareness and resources for sarcoma research nationally through the SFA and locally through the Vanderbilt-Ingram Cancer Center. The morning starts with packet pick up and onsite registration. We have an opening ceremony that includes speakers. The race starts at 9:30 and it over by 11:30 AM. We have a post race festival where we provide food and have live music. The event will be over at 1 PM.

9. **ENCLOSE A DETAILED MAP** of event site and/or route, detailing any temporary or permanent structures, street closures, parking, etc. If applicable, list the location, blocks, streets, and/or intersections in which such event will occur. **For large-scale events, map should be obtained from the City's GIS division**

Please detail any restricted parking areas on the event map.

Event Map: [RTCSMapV3.pdf](#)

10. **Person in charge on day of event:** Michaela Mueller

Cell: 301-928-9453

E-mail address: mmueller@curesarcoma.org

11. **Name and Cell Number of at least two others available on day of event:**

Name: Jayme Fornero

Cell: 615-403-8002

E-mail address: jayme.fornero@yahoo.com

Name: Craig Braun

Cell: 262-685-8968

E-mail address: craig@racelighthouse.com

- 12.

Please attach a list containing the names, addresses, and phone numbers of the Chairperson of the organization and all other persons involved in the management or control of organization and/or committee.

Administrative Contact List:

13. **Where is your organization based?** Damascus, MD

14. **Is your organization authorized to do business in Tennessee?** Yes

15. **Is your organization a tax-exempt organization as described by the Internal Revenue Code Section 501(c)(3) or a not-for-profit organization?** Yes

IRS tax exemption letter: [2017 SFA W9.pdf](#)

16. **Will you charge an admission fee?** Yes

Average admission fee: 30

17. **Will you charge a vendor participation fee?** Yes

Average vendor participation fee? 50

18. **Total Estimated Revenue from vendors, ticket sales, and sponsorship to event organizer:**

19. **Will any charity, gratuity, or offers be solicited or accepted during the event?** Yes

20. **Is this event a fundraiser?** Yes

What organization will be the benefactor of event? Sarcoma Foundation of America and Vanderbilt-Ingram Cancer Center

What percentage of funds will they receive? 50

21. **Will parking in the area of the event need to be restricted or prohibited?** No

22. **Will any sound amplification equipment be used during the event?** Yes

23. **Applicant must also include a copy of that company's insurance certificate indicating coverage and listing the City of Franklin as additional insured.**

***For stages, tents, inflatables, etc. constructed on site prior to the event, that date must be included on Certificate of Insurance provided to the City of Franklin. Stages MUST be removed from site at end of event. ***Rented inflatables/interactives that are set-up and manned by applicant must be included specifically in applicant's Certificate of Insurance.

If you already have your insurance certificate, please upload it now. Otherwise your insurance certificate will need to be submitted before your event is approved.

Insurance Certificate:

24. **What, if any, vendors will be present at event?** (i.e. medical related, shirts, arts, etc.) **Please provide detailed list.** Lilly
Oncology
Novartis
Food
More TBD
25. **Will food, beverages, or merchandise be sold or given away?** Yes
Clean-up of the area is required. Please attach your clean-up and recycling plan, including name of clean-up provider with contact information for person who will be on on-site during event. See Question #26.
Clean Up Plan and Provider: [Clean Up Plan.docx](#)
26. Events under 200 participants require a \$250 refundable security deposit at the time of approval. For events over 200, a \$1000 security deposit is required upon approval. If the applicant fails to restore the property to its prior condition, then the applicant shall be responsible to the City of Franklin for any costs incurred in restoring the property after the event. Surrender of the deposit in no way relieves the applicant of the responsibility for any costs incurred by the City of Franklin in excess of the deposit. Applicant's event coordinator or representative and a City of Franklin representative will conduct a Pre-Event meeting prior to event date for Pre-Event Check List Site Review. *At the end of the event, a Post-Event Check List shall be completed by the Applicant's event coordinator, or representative, and a City of Franklin representative to re-assess the site for trash and damage, and to secure with caution tape and signage (provided by event group) any tents left for removal.* Damage deposit will be refunded after a satisfactory Post Event Check List has been completed and signed off on by both the City of Franklin and organization requesting event. ***NOTE:** Events that include deep frying cooking oil operations are required to have a grease pit on-site and contract with a [grease waste hauler](#) to handle the grease waste and removal of the grease pit. A copy of this agreement shall be filed along with this application. The primary event sponsor is required to remove all cooking grease from the site immediately after the event. Illegal dumping of cooking grease will be prosecuted. *Please read Additional Requirements section of this application for more information.*
27. **Will you require a temporary water tap?** No
If yes, please list exact locations:
28. **Will alcohol, beer, and/or wine be given away or sold?** No
If yes, a permit from the relevant board is required. Please read Additional Requirements section of this application for more information.
29. **Will your event include tents or other temporary structures, propane use, or open flames?** Yes
Tents 400 sq. ft. or larger (or, if cooking operations are under the tent, 200 sq. ft. or larger) require permitting from Franklin Fire Department. Safety measures must be provided on all tents, especially those set-up prior to the actual event. Tents should be taken down the date the event has ended. *Please read Additional Requirements section of this application for more information.*
30. **Attach Good Neighbor Letter and Mailing List used.** *Please read Additional Requirements section of this application for more information.*
Good Neighbor Letter: [RTCS Nashville Neighbor Letter.docx](#)
Good Nieghbor Letter Mailing List:



Rules and Regulations

Please Read All Attachments Before Signing Application.

- 1) I/We agree to abide by all ordinances and regulations of the City of Franklin and all conditions placed upon the event by the City Administrator and the Board of Mayor and Aldermen.
- 2) I/We do swear or affirm that all of the information given in this application is true and complete.
- 3) I/We do hereby agree to assume the defense of and indemnify and save harmless the City, its mayor, aldermen, boards, commissions, officers, employees and agents, from all suits, actions, damages or claims to which the City may be subjected of any kind or nature whatsoever resulting from, caused by, arising out of or as a consequence of such event and the activities permitted in connection there with.
- 4) I/We agree to submit a certificate of insurance prior to the event in an amount determined by the City naming the City of Franklin and its employees as additional insured. The City may require the sponsor and/or vendor provide higher levels of insurance, coverage, and policies as deemed reasonable and necessary based on specific event risk factors and review by the City's insurer.
- 5) I/We agree, if holding the special event on City property, to return the site to its pre-event condition at the conclusion of the event.
- 6) I/We agree to provide a copy of the signed Event Application to any vendors, planners, and related parties associated with the event to ensure they are familiar with the guidelines set forth herein.
- 7) I/We understand that I/we assume the responsibility of the actions of any vendors, planners, and related parties for this event.
- 8) I/We understand that granting of Special Event Permit does not imply granting of other permits that are separately required.
- 9) The application for an event permit shall be filed not less than 90 days nor more than 364 days prior to the scheduled date of such event. Suggested filing is at least 180 days prior to scheduled event. Events should not be advertised or promoted until an event permit has been obtained from the City. Failure to file in a timely manner may result in denial of a permit.
- 10) I/We understand that event permit holders may be responsible for 100 percent of the costs incurred by the City for staff time and resources.

BY: [Signature] Senior manager of events Date: 11/21/17
(Signature and title – must be officer of organization)

Approved by the Board of Mayor and Aldermen on _____, 20____.

Dr. Ken Moore, Mayor

Eric S. Stuckey, City Administrator

*
* **Return application to:** *
* City Administrator's Office *
* City Hall *
* 109 Third Ave South *
* Franklin, TN 37065 *
* 615-791-3217 *
* 615-790-0469 (FAX) *
*

Event: Race to Cure Sarcoma Nashville
Name: 5K WalkRun



FORM 1

Signature: _____

Buildings, Structures, & Power Sources

If your special event includes any of the following, you may need to obtain a permit from the Building and Neighborhood Services Department. Please check any that apply.

Building permits and/or inspections also may be required whenever deemed necessary, due to unique conditions, shoddy construction, substandard assembly or set-up, unqualified assemblers, lack of maintenance, or dilapidation of equipment, materials or systems.

All Permit applications are subject to permit fees.

If you have any questions about whether you need to apply for a permit from the Building & Neighborhood Services Department, please call 615-794-7012.



Signature: _____

Sound Amplification

In accordance with Title 11 Chapter 4 of the Franklin Municipal Code (*Offenses Against the Peace and Quiet*), amplification of sound located in or within 100 feet of a residential property line which is plainly audible is prohibited between the hours of 10:00 p.m. and 7:00 a.m. Sunday through Thursday and between the hours of 11:00 p.m. and 7:00 a.m. Friday and Saturday except for special events where a special permit has been obtained from the City of Franklin authorizing such event. In the event that a special event permit has been obtained from the City of Franklin, no other amplification of sound will be permitted within the area of the special event except that which has been applied for and authorized by the city pursuant to the permit application.

Applicant/Organization: Michaela Mueller - Sarcoma Foundation of America

Event Name: Race to Cure Sarcoma Nashville 5K WalkRun

Event Date(s): 10/06/2018

1. **Time amplification equipment will be used:** From: 06:00:00 AM To: 11:00:00 AM
2. **Exact locations sound amplification equipment will be used** (*i.e. stage located on Second Avenue*). Provide map/layout if necessary.:

We will have a live band and announcements happening on the green space by the registration tent and start/finish line

Sound Amplification Map: [Nashville Event Map.PNG](#)

3. **For what purpose will sound amplification be used?** Please list all that apply:

- o #i# DJ and announcements
- o #i#

4. **Type of Amplifier:**

- o #i# type TBD - depends on band
- small amp plugged into power onsite

5.

Number of Amplifiers: 1	Number of Speakers: 1	Number of Performers: 4
--------------------------------	------------------------------	--------------------------------

6. **Name and Cell Number of at least two coordinators who will monitor the sound level and respond to complaints and violations:**

Name: Michaela Mueller

Cell: 301-928-9453

E-Mail: mmueller@curesarcoma.org

Name: Jayme Fornero

Cell: 615-403-8002

E-Mail: jayme.fornero@yahoo.com

Authorized Signature: Michaela Mueller

Date: 11/21/2017

The City of Franklin's Municipal Code (Title 11, Chapter 4) allows for exceptions to the City's noise standards for City authorized or sponsored events. However, the City retains the right to ask for a change of an event's location or time in an attempt to decrease the number of people impacted by event noise. The City may refuse a special event application based on noise complaints by neighboring businesses and residents. The City therefore encourages event-holders to work with neighbors to alleviate negative impacts wherever possible. At minimum, you should plan to point speakers away from residences.

We will use the City of Franklin's dumpsters and volunteers will clean up all trash and food post race.

Onsite contact:

Michaela Mueller

301-928-9453

January 2018

Sarcoma Foundation of America
9899 Main St, 204
Damascus, MD 20872

Dear Neighbor,

I am writing to let you know of a proposed event coming to your neighborhood this fall. On October 6th we are hosting the second annual Race to Cure Sarcoma™ Nashville This 5K Walk/Run is a family friendly event, organized by the Sarcoma Foundation of America (SFA). Our goal is to raise both awareness and resources for sarcoma research nationally through the SFA and locally through the Vanderbilt-Ingram Cancer Center. The Race to Cure Sarcoma™ Nashville is anticipated to draw close to 500 racers and 100 spectators into Berry Farms, Franklin.

Some streets would be affected by the event. The event map is attached to this letter. It highlights the streets which will be closed and those with limited access.

This event would run from 8 a.m. until 1 p.m. With set-up and tear-down, we anticipate having the area closed from 6 a.m. until approximately 2 p.m.

If you would like to contact someone in the City Administration's office regarding the event, you may contact the Public Outreach Specialist by e-mail at CityofFranklin@FranklinTN.gov, by phone at 615-550-6606, or by mail at 109 Third Avenue South, Franklin, TN 37064.

If you need to contact the event organizer or would like to get involved, or become a sponsor, you may contact Michaela Mueller, 301-253-8687, mmueller@curesarcoma.org.

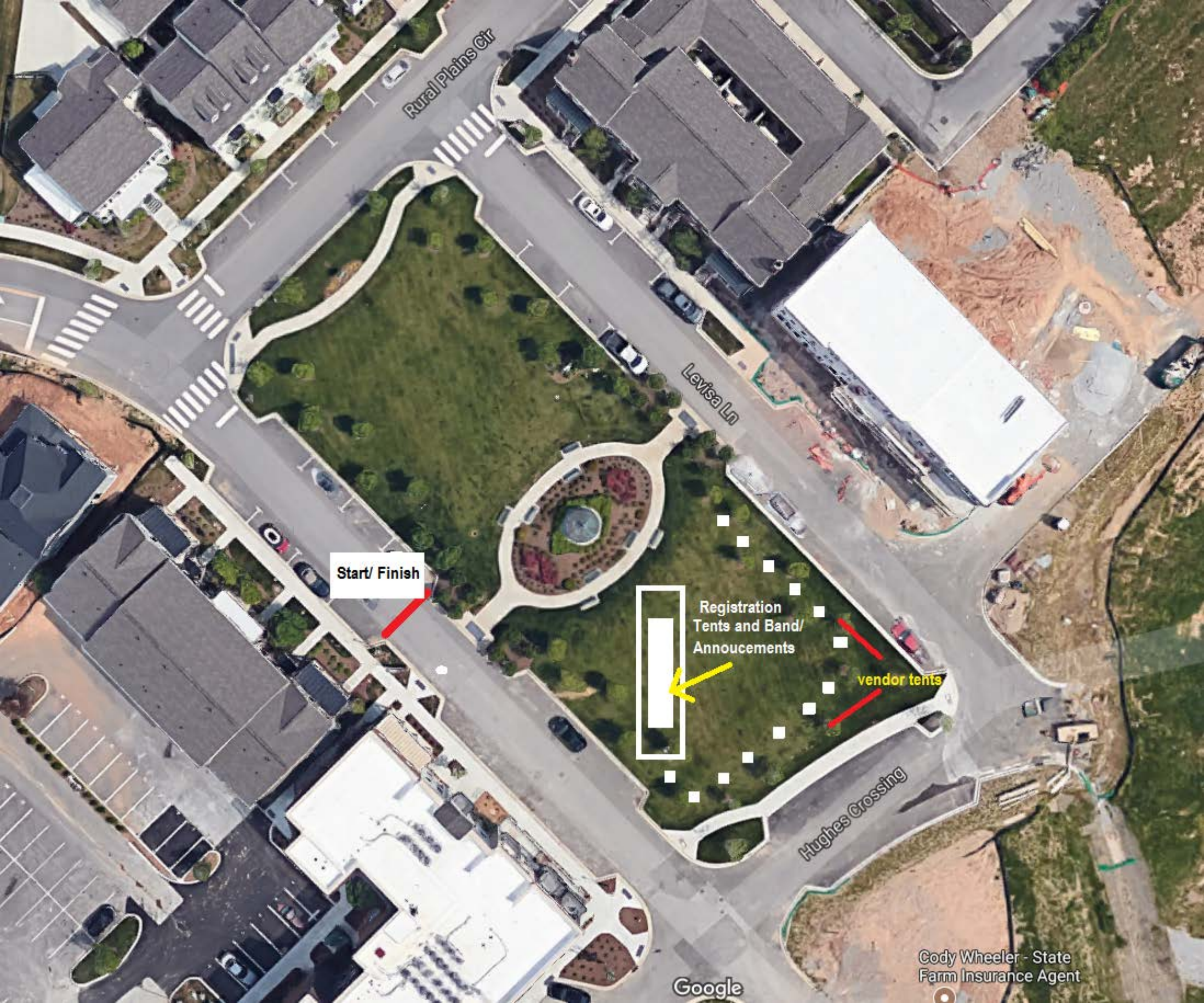
We look forward to sharing this exciting day with you.

Regards,

Michaela O. Mueller | *Senior Manager of Events*



Sarcoma Foundation of America
9899 Main Street, Suite 204, Damascus, MD 20872
Ph.: [301-253-8687 ext 107](tel:301-253-8687)
Website: www.curesarcoma.org
mmueller@curesarcoma.org



Rural Plains Cir

Levisa Ln

Hughes Crossing

Start/ Finish

Registration
Tents and Band/
Announcements

vendor tents

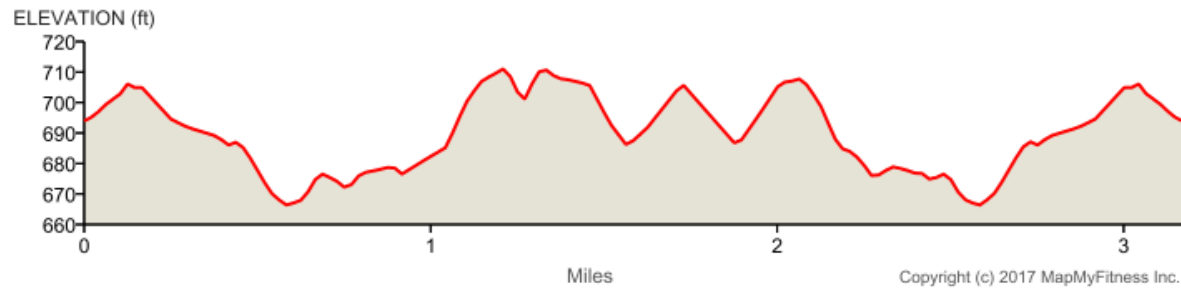
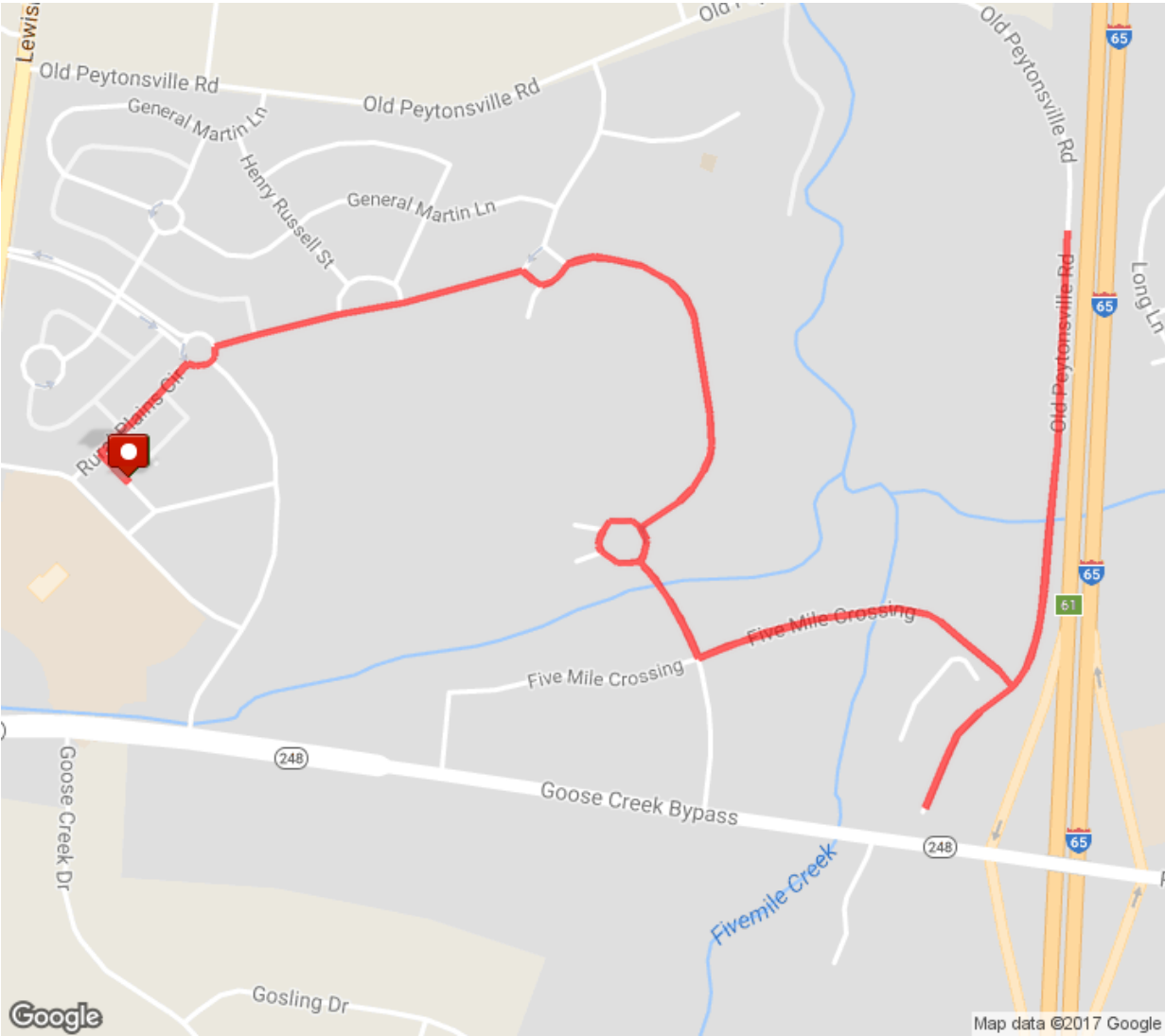
Google

Cody Wheeler - State
Farm Insurance Agent

TRCSv3

Distance: 3.17 mi
Elevation Gain: 83 ft
Elevation Max: 711 ft

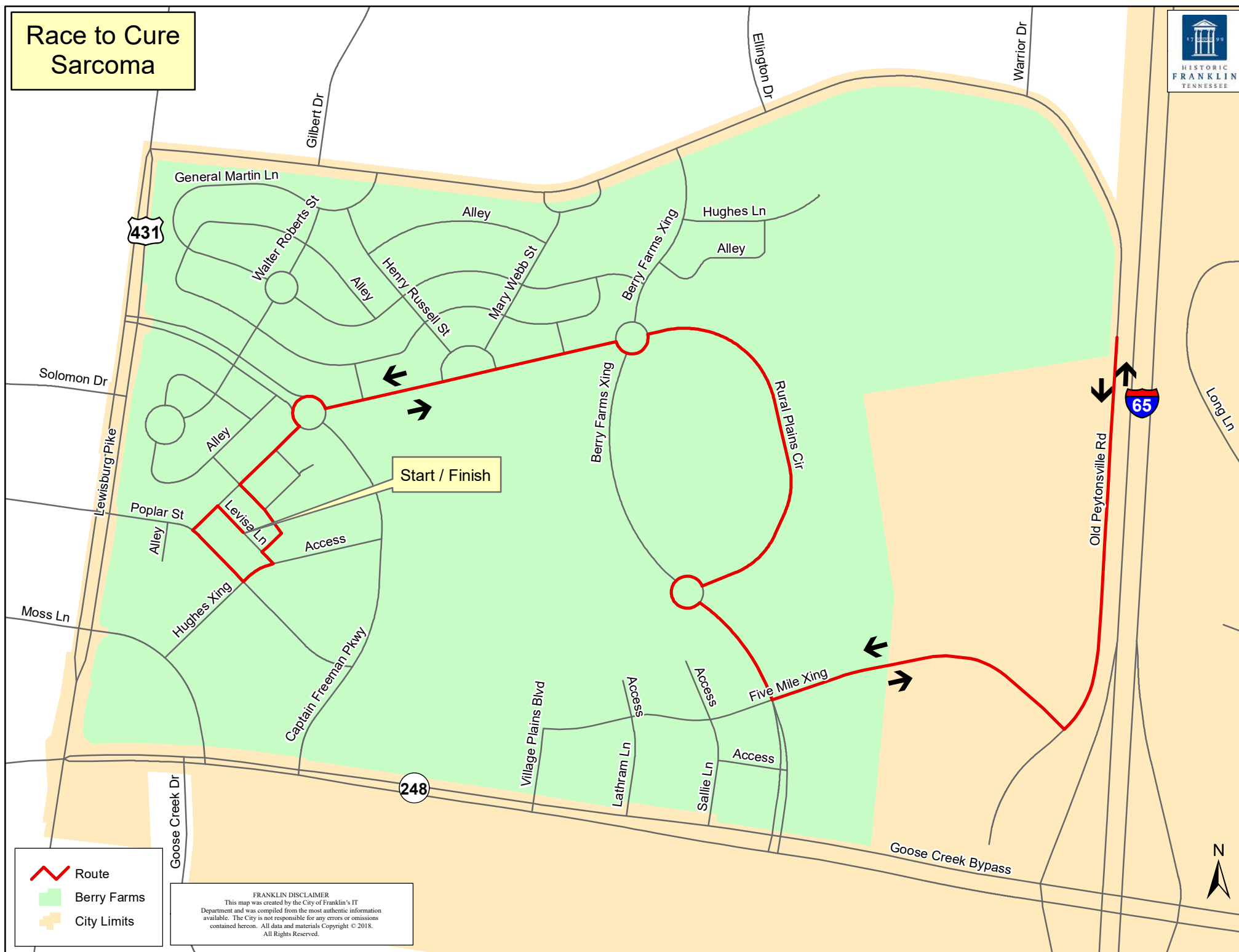
Notes



0.00 mi Head northwest on Levisa Ln toward Rural Plains Cir

0.03 mi	Turn right onto Rural Plains Cir Destination will be on the right
0.12 mi	Head northeast on Rural Plains Cir
0.12 mi	At the traffic circle, take the 2nd exit onto Rural Plains St
0.39 mi	At the traffic circle, take the 2nd exit Destination will be on the right
0.45 mi	Head east Destination will be on the left
0.62 mi	Head south
0.73 mi	Enter the traffic circle
0.75 mi	Head southwest
0.80 mi	Head east
0.81 mi	Exit the traffic circle
0.89 mi	Turn left onto Five Mile Crossing
1.06 mi	Head east on Five Mile Crossing toward Old Peytonsville Rd
1.15 mi	Turn right onto Old Peytonsville Rd Destination will be on the left
1.27 mi	Head northeast on Old Peytonsville Rd
1.73 mi	Head south on Old Peytonsville Rd
2.07 mi	Turn right
2.08 mi	Head northwest
2.12 mi	Continue onto Five Mile Crossing
2.33 mi	Turn right Destination will be on the right
2.41 mi	Head northwest
2.42 mi	At the traffic circle, take the 1st exit
2.74 mi	Head southwest
2.78 mi	Exit the traffic circle
2.92 mi	Continue onto Rural Plains St
3.01 mi	At the traffic circle, take the 2nd exit onto Rural Plains Cir Destination will be on the right
3.14 mi	Head southeast on Levisa Ln toward Hughes Crossing
3.17 mi	Destination

Race to Cure Sarcoma



Staff Conditions:

- Applicant will provide a \$1,000 refundable damage deposit to City prior to event.
- Applicant will provide a Good Neighbor letter which will be distributed to affected neighborhoods. Applicant will also post signs in affected neighborhoods at least 7 days before event.

Risk Management:

- Applicant will provide certificate of insurance naming the City as additional insured.

Police Department:

- Applicant will hire the recommended extra-duty Franklin Police Officers to provide security and traffic control. Runners must utilize ALL available sidewalks and trails (where possible).

Sanitation and Environmental Services Department:

- Department will provide extra roll-outs and recycling bins/bags for the applicant to use.



City of Franklin

Special Event Permit Application

*Application is Due 90 Days Prior to Scheduled Event.
Please read application carefully and fully complete each section.
A non-refundable application fee of \$100 is due at time of filing.*

Note: Filing this application does not guarantee that you request will be granted.

Please list all that apply:

- Organized Cycling Event

- Name/purpose of event:** Harpeth River Ride
- Location Requested:** (if Temporary Street Closure, list major roads to be closed):
We do not need street closures but will use Franklin police to go through some intersections.
- Date or dates of event:** 06/02/2018
- Start/End Times of Event:** 7a-3p

Set up will begin on Friday June 1st at the Prohealth Starting location.

Tear down will begin on June 2nd and will finish by 5P June 2nd.

What date/time will set-up begin? 06/01/2018 03:00:00 PM

What date/time will tear-down be complete? 06/03/2018 12:00:00 AM

**Note: Event is responsible for cost of staff required during this time (including Franklin Police Officers). Read Additional Requirements section for more information).*

- Time of Street Closure** (if applicable):
- An estimated number expected to attend during the course of the event:**
Spectators/Attendees: 750 Event Staff/Volunteers: 60 Total: 810
- Name of applicant and Organization Requesting Permit:**
Tiffany Hetrick - Harpeth Bike Club
 - Address:** 1877 Charity Drive
Brentwood, TN 37027
 - Phone:** 801-597-3714 **c) Cell:** 801-597-3714 **d) Fax:**
 - E-mail address:** Tiffany.hetrick@gmail.com
- DETAILED description of event** (use additional sheets):
Bicycle Race through Franklin and Williamson County.

9. **ENCLOSE A DETAILED MAP** of event site and/or route, detailing any temporary or permanent structures, street closures, parking, etc. If applicable, list the location, blocks, streets, and/or intersections in which such event will occur. **For large-scale events, map should be obtained from the Citys GIS division**

Please detail any restricted parking areas on the event map.

Event Map: [Site Plan \(2\).jpg](#)

10. **Person in charge on day of event:** Stan Davey
Cell: 615-642-0173 **E-mail address:** Stan.davey@icloud.com
11. **Name and Cell Number of at least two others available on day of event:**
Name: Graf Ghilgenhur **Cell:** 615-310-5700 **E-mail address:** Ghilgenhur@aol.com
Name: Tiffany Hetrick **Cell:** 801-597-3714 **E-mail address:** Tiffany.hetrick@gmail.com

12.

Please attach a list containing the names, addresses, and phone numbers of the Chairperson of the organization and all other persons involved in the management or control of organization and/or committee.

Administrative Contact List: [Administrative Contact List.pdf](#)

13. **Where is your organization based?** Williamson County
14. **Is your organization authorized to do business in Tennessee?** Yes
15. **Is your organization a tax-exempt organization as described by the Internal Revenue Code Section 501(c)(3) or a not-for-profit organization?** No
IRS tax exemption letter:
16. **Will you charge an admission fee?** Yes
Average admission fee: \$45
17. **Will you charge a vendor participation fee?** No
Average vendor participation fee?
18. **Total Estimated Revenue from vendors, ticket sales, and sponsorship to event organizer:**
19. **Will any charity, gratuity, or offers be solicited or accepted during the event?** No
20. **Is this event a fundraiser?** Yes
What organization will be the benefactor of event? TN School for Blind Boys & Girls Club of Williamson County & Oasis Bike Shop
What percentage of funds will they receive? 10
21. **Will parking in the area of the event need to be restricted or prohibited?** No
22. **Will any sound amplification equipment be used during the event?** No

23. **Applicant must also include a copy of that company's insurance certificate indicating coverage and listing the City of Franklin as additional insured.**

***For stages, tents, inflatables, etc. constructed on site prior to the event, that date must be included on Certificate of Insurance provided to the City of Franklin. Stages MUST be removed from site at end of event. ***Rented inflatables/interactives that are set-up and manned by applicant must be included specifically in applicant's Certificate of Insurance.

If you already have your insurance certificate, please upload it now. Otherwise your insurance certificate will need to be submitted before your event is approved.

Insurance Certificate:

24. **What, if any, vendors will be present at event?** (i.e. medical related, shirts, arts, etc.) **Please provide detailed list.** Backyard Burgers-
Terrance- store contact
- Blue Coast Burritos-
Kristi Knierim
Director of Local Store Marketing
[615-337-9917](tel:615-337-9917)
25. **Will food, beverages, or merchandise be sold or given away?** Yes
Clean-up of the area is required. Please attach your clean-up and recycling plan, including name of clean-up provider with contact information for person who will be on on-site during event. See Question #26.
Clean Up Plan and Provider: [Text File.txt](#)
26. Events under 200 participants require a \$250 refundable security deposit at the time of approval. For events over 200, a \$1000 security deposit is required upon approval. If the applicant fails to restore the property to its prior condition, then the applicant shall be responsible to the City of Franklin for any costs incurred in restoring the property after the event. Surrender of the deposit in no way relieves the applicant of the responsibility for any costs incurred by the City of Franklin in excess of the deposit. Applicant's event coordinator or representative and a City of Franklin representative will conduct a Pre-Event meeting prior to event date for Pre-Event Check List Site Review. *At the end of the event, a Post-Event Check List shall be completed by the Applicant's event coordinator, or representative, and a City of Franklin representative to re-assess the site for trash and damage, and to secure with caution tape and signage (provided by event group) any tents left for removal.* Damage deposit will be refunded after a satisfactory Post Event Check List has been completed and signed off on by both the City of Franklin and organization requesting event. **NOTE:* Events that include deep frying cooking oil operations are required to have a grease pit on-site and contract with a grease waste hauler to handle the grease waste and removal of the grease pit. A copy of this agreement shall be filed along with this application. The primary event sponsor is required to remove all cooking grease from the site immediately after the event. Illegal dumping of cooking grease will be prosecuted. *Please read Additional Requirements section of this application for more information.*
27. **Will you require a temporary water tap?** No
If yes, please list exact locations:
28. **Will alcohol, beer, and/or wine be given away or sold?** No
If yes, a permit from the relevant board is required. Please read Additional Requirements section of this application for more information.
29. **Will your event include tents or other temporary structures, propane use, or open flames?** Yes
Tents 400 sq. ft. or larger (or, if cooking operations are under the tent, 200 sq. ft. or larger) require permitting from Franklin Fire Department. Safety measures must be provided on all tents, especially those set-up prior to the actual event. Tents should be taken down the date the event has ended. *Please read Additional Requirements section of this application for more information.*
30. **Attach Good Neighbor Letter and Mailing List used.** *Please read Additional Requirements section of this application for more information.*
Good Neighbor Letter:
Good Nieghbor Letter Mailing List: [Sample GNL 2014.pdf](#)



Rules and Regulations

Please Read All Attachments Before Signing Application.

1. I/We agree to abide by all ordinances and regulations of the City of Franklin and all conditions placed upon the event by the City Administrator and the Board of Mayor and Aldermen.
2. I/We do swear or affirm that all of the information given in this application is true and complete.
3. I/We do hereby agree to assume the defense of and indemnify and save harmless the City, its mayor, aldermen, boards, commissions, officers, employees and agents, from all suits, actions, damages or claims to which the City may be subjected of any kind or nature whatsoever resulting from, caused by, arising out of or as a consequence of such event and the activities permitted in connection there with.
4. I/We agree to submit a certificate of insurance prior to the event in an amount determined by the City naming the City of Franklin and its employees as additional insured. The City may require the sponsor and/or vendor provide higher levels of insurance, coverage, and policies as deemed reasonable and necessary based on specific event risk factors and review by the City's insurer.
5. I/We agree, if holding the special event on City property, to return the site to its pre-event condition at the conclusion of the event.
6. I/We agree to provide a copy of the signed Event Application to any vendors, planners, and related parties associated with the event to ensure they are familiar with the guidelines set forth herein.
7. I/We understand that I/we assume the responsibility of the actions of any vendors, planners, and related parties for this event.
8. I/We understand that granting of Special Event Permit does not imply granting of other permits that are separately required.
9. The application for an event permit shall be filed not less than 90 days nor more than 364 days prior to the scheduled date of such event. Suggested filing is at least 180 days prior to scheduled event. Events should not be advertised or promoted until an event permit has been obtained from the City. Failure to file in a timely manner may result in denial of a permit.
10. I/We understand that event permit holders may be responsible for 100 percent of the costs incurred by the City for staff time and resources.

By: _____ Date: _____
(Signature and title – must be officer of organization)

Approved by the Board of Mayor and Aldermen on _____, 20____.

Dr. Ken Moore, Mayor

Eric S. Stuckey, City Administrator

Return application to:

City Administrator's Office
City Hall
109 Third Ave South
Franklin, TN 37065
615-791-3217
615-790-0469 (FAX)



Rules and Regulations

Please Read All Attachments Before Signing Application.

- 1) I/We agree to abide by all ordinances and regulations of the City of Franklin and all conditions placed upon the event by the City Administrator and the Board of Mayor and Aldermen.
- 2) I/We do swear or affirm that all of the information given in this application is true and complete.
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- 4) I/We agree to submit a certificate of insurance prior to the event in an amount determined by the City naming the City of Franklin and its employees as additional insured. The City may require the sponsor and/or vendor provide higher levels of insurance, coverage, and policies as deemed reasonable and necessary based on specific event risk factors and review by the City's insurer.
- 5) I/We agree, if holding the special event on City property, to return the site to its pre-event condition at the conclusion of the event.
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- 10) I/We understand that event permit holders may be responsible for 100 percent of the costs incurred by the City for staff time and resources.

BY: Tiffany Detrick Date: 3/12/18
(Signature and title must be officer of organization)

Approved by the Board of Mayor and Aldermen on _____, 20____.

Dr. Ken Moore, Mayor

Eric S. Stuckey, City Administrator

Return application to:
City Administrator's Office
City Hall
109 Third Ave South
Franklin, TN 37065
615-791-3217
615-790-0469 (FAX)

Clean-up Plan

1 large dumpster- City of Franklin, sanitation service department 615-794-1516

(30) 13 gallon trash cans for garbage

(7) 30 gallon trash bins for recycling of plastic, glass, cans. Labeled for recycling.

Maintenance Man- Mr. Thomas Bright

He will take all of recycling away by Monday June 4th to a local recycling center. He will be available that day to manage sanitation issues.

Event Name: Harpeth River Ride

Signature: _____



FORM 1

Buildings, Structures, & Power Sources

If your special event includes any of the following, you may need to obtain a permit from the Building and Neighborhood Services Department. Please check any that apply.

- Any site-built platforms (stages) and/or bleachers
- Any electrical work utilizing site-constructed equipment or wiring
- Any electrical equipment or work utilizing in excess of 120 volts

Building permits and/or inspections also may be required whenever deemed necessary, due to unique conditions, shoddy construction, substandard assembly or set-up, unqualified assemblers, lack of maintenance, or dilapidation of equipment, materials or systems.

All Permit applications are subject to permit fees.

If you have any questions about whether you need to apply for a permit from the Building & Neighborhood Services Department, please call 615-794-7012.

Event Name: Harpeth River Ride

Signature: _____



FORM 1

Sound Amplification

In accordance with Title 11 Chapter 4 of the Franklin Municipal Code (*Offenses Against the Peace and Quiet*), amplification of sound located in or within 100 feet of a residential property line which is plainly audible is prohibited between the hours of 10:00 p.m. and 7:00 a.m. Sunday through Thursday and between the hours of 11:00 p.m. and 7:00 a.m. Friday and Saturday except for special events where a special permit has been obtained from the City of Franklin authorizing such event. In the event that a special event permit has been obtained from the City of Franklin, no other amplification of sound will be permitted within the area of the special event except that which has been applied for and authorized by the city pursuant to the permit application.

Applicant/Organization: Tiffany Hetrick - Harpeth Bike Club

Event Name: Harpeth River Ride

Event Date(s): 06/02/2018

1. **Time amplification equipment will be used:** From: To:
2. **Exact locations sound amplification equipment will be used** (*i.e. stage located on Second Avenue*). Provide map/layout if necessary.:

Sound Amplification Map:

3. **For what purpose will sound amplification be used?** Please list all that apply:

4. **Type of Amplifier:**

5.

Number of Amplifiers:

Number of Speakers:

Number of Performers:

6. **Name and Cell Number of at least two coordinators who will monitor the sound level and respond to complaints and violations:**

Name:

Cell:

E-Mail:

Name:

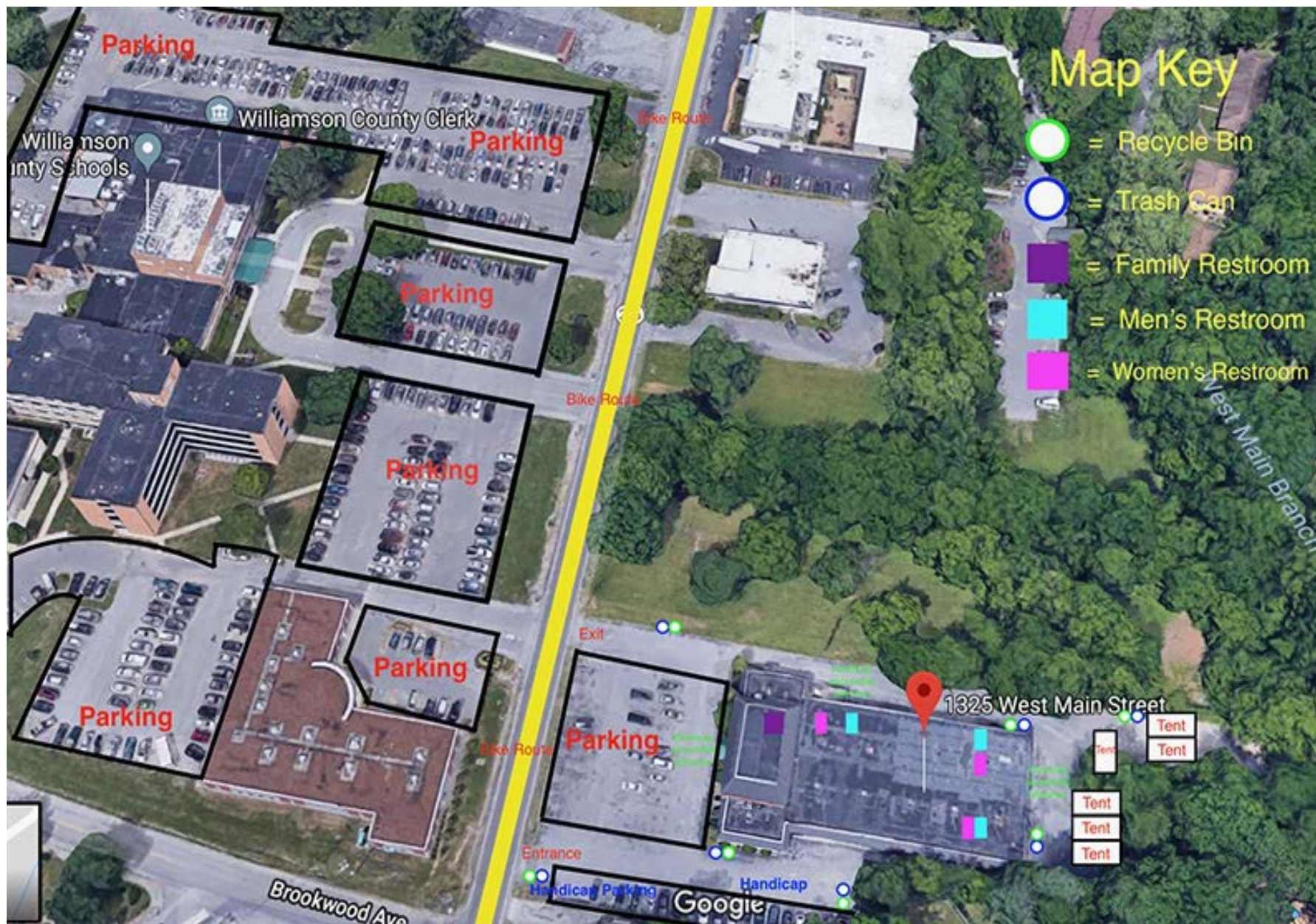
Cell:

E-Mail:

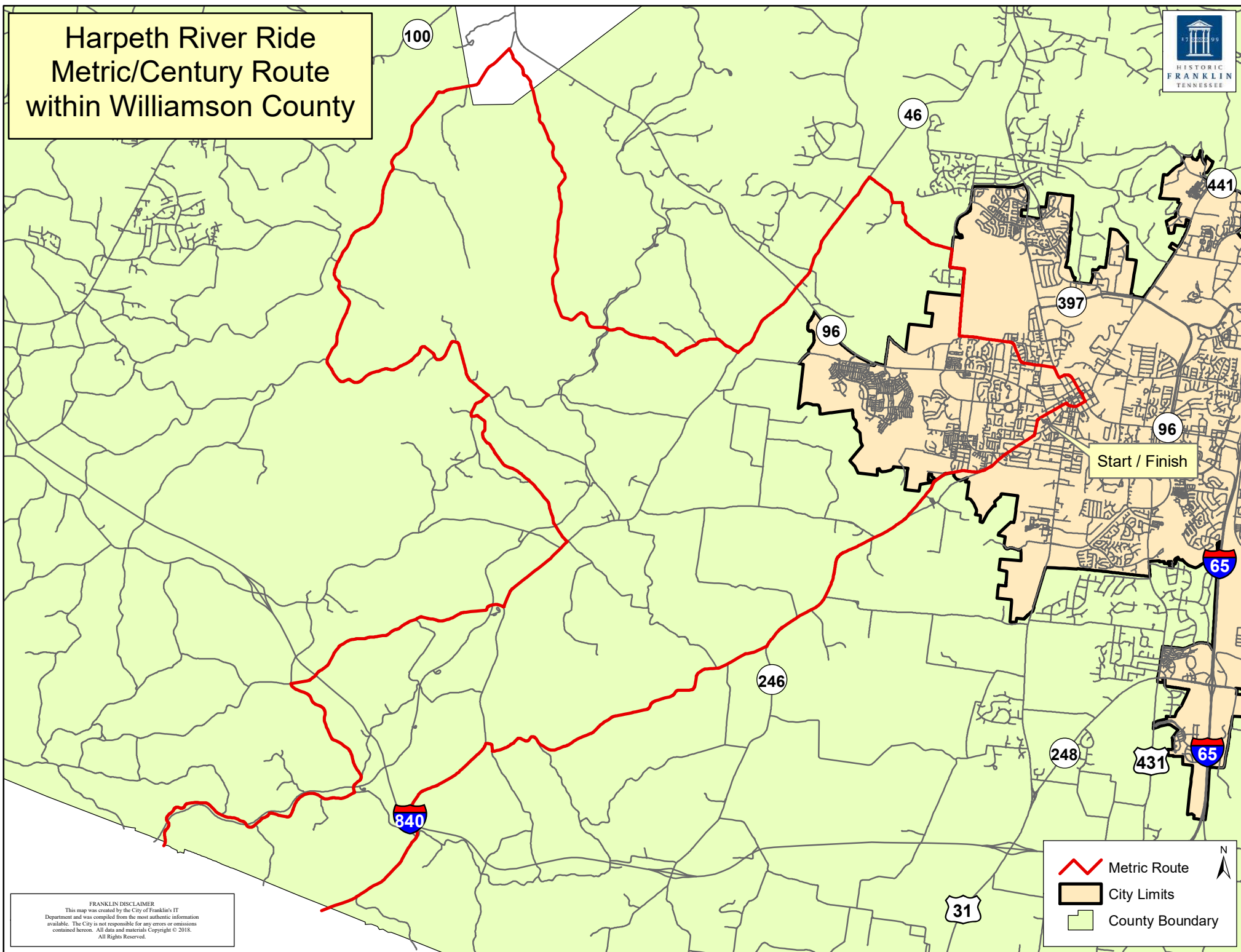
Authorized Signature: Tiffany Hetrick

Date: 03/26/2018

The City of Franklin's Municipal Code (Title 11, Chapter 4) allows for exceptions to the City's noise standards for City authorized or sponsored events. However, the City retains the right to ask for a change of an event's location or time in an attempt to decrease the number of people impacted by event noise. The City may refuse a special event application based on noise complaints by neighboring businesses and residents. The City therefore encourages event-holders to work with neighbors to alleviate negative impacts wherever possible. At minimum, you should plan to point speakers away from residences.

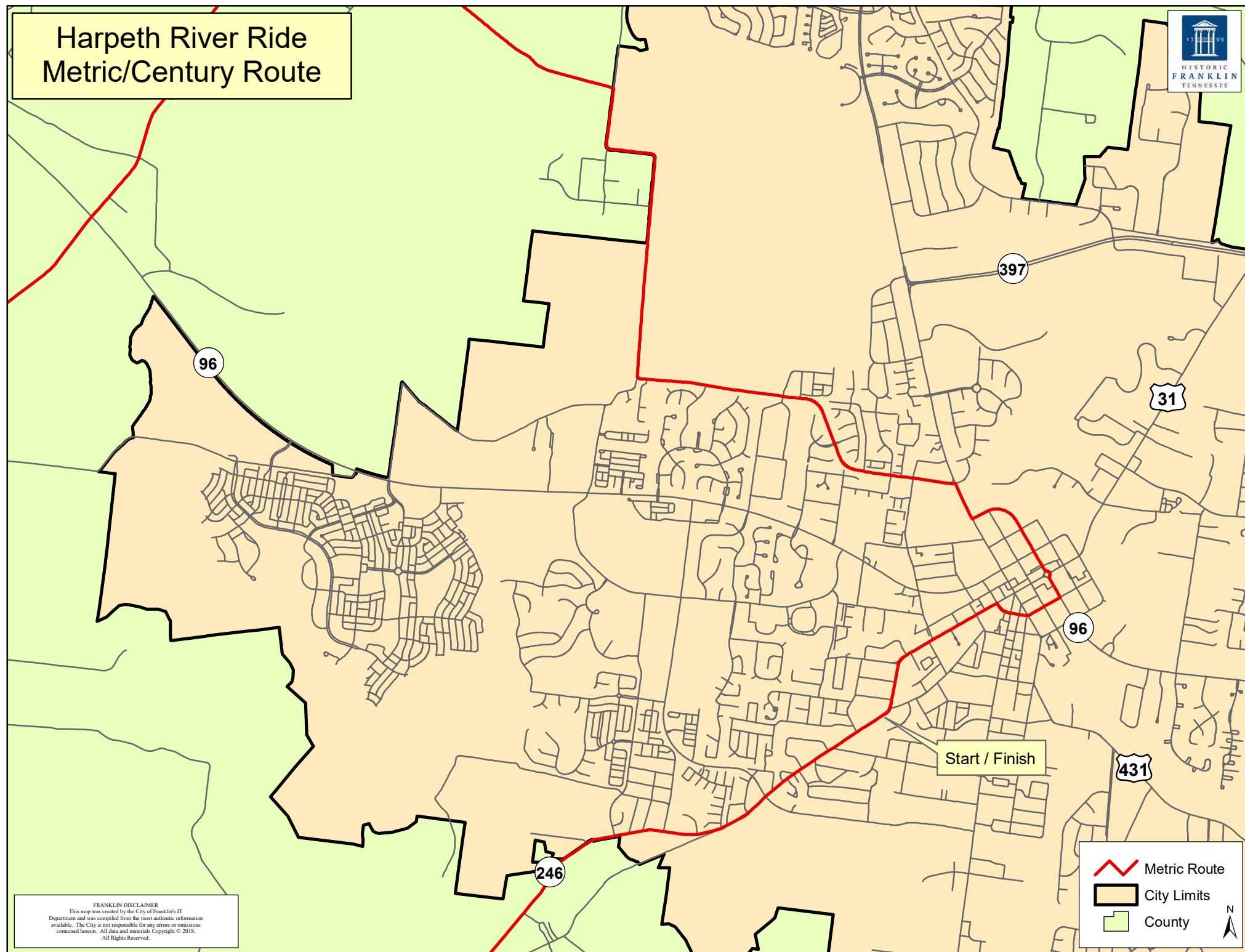


Harpeth River Ride Metric/Century Route within Williamson County



FRANKLIN DISCLAIMER
This map was created by the City of Franklin's IT Department and was compiled from the most authentic information available. The City is not responsible for any errors or omissions contained herein. All data and materials Copyright © 2018. All Rights Reserved.

Harpeth River Ride Metric/Century Route



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Harpeth River Ride Youth & Family Route



Rec Center

Harlinsdale Farm

Start

Finish

— Route

 Parks

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All Rights Reserved.



HISTORIC
FRANKLIN
TENNESSEE

**RETAILER'S CERTIFICATE
RENEWAL**

Pursuant to T.C.A. §57-3-208, the City of Franklin hereby certifies the following facts concerning Thomas Michael Klaritch and John Matthew Klaritch, who have made application for renewal of a retailer's license to handle alcoholic beverages at, Case Selects Wine and Liquors, LLC, 3046 Columbia Avenue, Franklin, Tennessee 37064, which is within the corporate limits of the City of Franklin, Williamson County, Tennessee:

1. The applicant or applicants who are to be in actual charge of the business have not been convicted of a felony within a ten year period immediately preceding the date of application, and will not violate any of the provisions of Tennessee Code Annotated, Title 57, Chapter 3.
2. The applicant(s) has secured a location for the business which complies with all restrictions of local law, ordinance, or resolution, duly adopted by the local authorities as to location.
3. The applicant(s) meets all residency requirements established by local authority under Franklin Municipal Code Section 2-108A.
4. The applicant(s) has complied with local laws, ordinances, and resolutions duly adopted by the local authority regulating the number of retail licenses to be issued within the jurisdiction.

This the 22nd day of May, 2018.

CITY OF FRANKLIN, TENNESSEE

Dr. Ken Moore
MAYOR



HISTORIC
FRANKLIN
TENNESSEE

**CERTIFICATE OF COMPLIANCE
RENEWAL
RETAIL FOOD STORE WINE**

(Sprouts Farmers Market #580) – (1010 Murfreesboro Road , Suite 194, Franklin, TN 37064)

The City of Franklin hereby certifies the following facts concerning application in the name of Nicholas Hogstad (Managing Agent) with Sprouts Farmers Market #580, and Executive Officers Amin N. Maredia, Brandon F. Lombardi, and James Nielsen, who have made renewal application for a Certificate of Compliance to sell retail food store wine at 1010 Murfreesboro Road, Suite 194, Franklin, TN, 37064 which is within the corporate limits of the City of Franklin, Williamson, County, Tennessee:

1. An investigation has been undertaken of the applicant's felony criminal record and of the location of said business, and from said investigation the undersigned certify that the applicant or applicants who are to be in actual charge of the business have not been convicted of a felony within a ten-year period immediately preceding the date of application and, if a corporation, that the executive officers or those in control have not been convicted of a felony within a ten-year period immediately preceding the date of the application;

2. The applicant or applicants have secured a location which lies within the city limits of the City of Franklin which complies with all applicable zoning laws adopted therein by the City.

This the 22nd day of May, 2018

Dr. Ken Moore, Mayor
City of Franklin

Attest:
Eric S. Stuckey, City Administrator/City Recorder



Axon Enterprise, Inc.
Protect Life.
17800 N 85th St
Scottsdale, Arizona, 85255
United States
Phone: (800) 978-2737

QUOTE: Q-137149-43237.829JG

Issue Date: 05/17/2018

Quote Expiration: 06/30/2018

Account Number: 108051

Start Date: 06/30/2018

Payment Terms: Net 30

Delivery Method: Fedex - Ground

Sales Representative:

Jeff Goolsby
Phone:
Email: jgoolsby@axon.com
Fax:

Primary Contact:

Charles Warner
(615) 550-8401
cwarner@franklin.tn.gov

BILL TO:

City of Franklin, TN
109 3rd Ave S
PO Box 295
Franklin, TN 37065-0295
US

SHIP TO:

Charles Warner
Franklin Police Department - TN
900 Columbia Avenue
Franklin, TN 37064
US

Year 1

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	216.00	4,752.00
80082	UNLIMITED BWC BUNDLE: YEAR 1 PAYMENT	129	948.00	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00	0.00
80022	PRO EVIDENCE.COM LICENSE: YEAR 1 PAYMENT	4	468.00	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00	0.00
Hardware					
74001	AXON CAMERA ASSEMBLY, ONLINE, AXON BODY 2, BLK	129	399.00	399.00	51,471.00
74020	MAGNET MOUNT, FLEXIBLE, AXON RAPIDLOCK	129	0.00	0.00	0.00
74021	MAGNET MOUNT, THICK OUTERWEAR, AXON RAPIDLOCK	129	0.00	0.00	0.00
11553	SYNC CABLE, USB A TO 2.5MM	129	0.00	0.00	0.00
70033	WALL MOUNT BRACKET, ASSY, EVIDENCE.COM DOCK	22	35.00	35.00	770.00
74008	AXON DOCK, 6 BAY + CORE, AXON BODY 2	22	1,495.00	1,495.00	32,890.00
74001	AXON CAMERA ASSEMBLY, ONLINE, AXON BODY 2, BLK	129	399.00	0.00	0.00
74020	MAGNET MOUNT, FLEXIBLE, AXON RAPIDLOCK	129	0.00	0.00	0.00
74021	MAGNET MOUNT, THICK OUTERWEAR, AXON RAPIDLOCK	129	0.00	0.00	0.00
11553	SYNC CABLE, USB A TO 2.5MM	129	0.00	0.00	0.00

Year 1 (Continued)

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Services					
85055	AXON FULL SERVICE	1	15,000.00	2,500.00	2,500.00
				Subtotal	216,547.00
				Estimated Shipping	936.44
				Estimated Tax	0.00
				Total	217,483.44

Spares

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Hardware					
74001	AXON CAMERA ASSEMBLY, ONLINE, AXON BODY 2, BLK	4	0.00	0.00	0.00
74020	MAGNET MOUNT, FLEXIBLE, AXON RAPIDLOCK	4	0.00	0.00	0.00
74021	MAGNET MOUNT, THICK OUTERWEAR, AXON RAPIDLOCK	4	0.00	0.00	0.00
11553	SYNC CABLE, USB A TO 2.5MM	4	0.00	0.00	0.00
				Subtotal	0.00
				Estimated Tax	0.00
				Total	0.00

Year 2

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
80023	PRO EVIDENCE.COM LICENSE: YEAR 2 PAYMENT	4	468.00	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00	0.00
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	216.00	4,752.00
80083	UNLIMITED BWC BUNDLE: YEAR 2 PAYMENT	129	948.00	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00	0.00
				Subtotal	128,916.00
				Estimated Tax	0.00
				Total	128,916.00

Year 3

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
80024	PRO EVIDENCE.COM LICENSE: YEAR 3 PAYMENT	4	468.00	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00	0.00

Year 3 (Continued)

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages (Continued)					
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	216.00	4,752.00
80084	UNLIMITED BWC BUNDLE: YEAR 3 PAYMENT	129	948.00	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00	0.00
				Subtotal	128,916.00
				Estimated Tax	0.00
				Total	128,916.00

Year 4

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
80025	PRO EVIDENCE.COM LICENSE: YEAR 4 PAYMENT	4	468.00	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00	0.00
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	216.00	4,752.00
80085	UNLIMITED BWC BUNDLE: YEAR 4 PAYMENT	129	948.00	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00	0.00
				Subtotal	128,916.00
				Estimated Tax	0.00
				Total	128,916.00

Year 5

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
80026	PRO EVIDENCE.COM LICENSE: YEAR 5 PAYMENT	4	468.00	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00	0.00
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	216.00	4,752.00
80086	UNLIMITED BWC BUNDLE: YEAR 5 PAYMENT	129	948.00	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00	0.00
				Subtotal	128,916.00
				Estimated Tax	0.00
				Total	128,916.00

Grand Total	733,147.44
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COF Contract No. 2018-0027

Discounts (USD)

Quote Expiration: 06/30/2018

List Amount	796,182.00
Discounts	63,971.00
Total	732,211.00

**Total excludes applicable taxes and shipping*

Summary of Payments

Payment	Amount (USD)
Year 1	217,483.44
Spares	0.00
Year 2	128,916.00
Year 3	128,916.00
Year 4	128,916.00
Year 5	128,916.00
Grand Total	733,147.44

Notes

Quote reflects pricing on National IPA Contract # 151089.

Axon's Sales Terms and Conditions

By signing this document, you certify that you have read and agree to the provisions set forth in this document and Axon's Master Services and Purchasing Agreement (MSPA), as attached. You represent that you are legally authorized to sign this Agreement on behalf of your entity. If you do not have this authority, please do not sign this document.

For City of Franklin, Tennessee:

Signature: _____	Date: _____
Name (Print): <u>Eric S. Stuckey</u>	Title: <u>City Administrator</u>
PO# (Or write N/A): <u>(not applicable)</u>	

For Axon Enterprise, Inc.

Signature: <u></u>	Date: <u>5/18/18</u>
Name (Print): <u>Robert Dunsen</u>	Title: <u>VP, Sales Operations</u>

Please sign and email to Jeff Goolsby at jgoolsby@axon.com or fax to

Thank you for being a valued Axon customer. For your convenience on your next order, please check out our online store buy.axon.com

Quote: Q-137149-43237.829JG

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Master Services and Purchasing Agreement

This Master Services and Purchasing Agreement (the **Agreement**) by and between Axon Enterprise, Inc., (**Axon or Party**) a Delaware corporation having its principal place of business at 17800 N 85th Street, Scottsdale, Arizona, 85255, and City of Franklin, Tennessee (**Agency, Party** or collectively **Parties**), is entered into the later of (a) the last signature date on this Agreement, or (b) the last signature date on the Quote (**the Effective Date**).

This Agreement sets forth the terms and conditions for the purchase, delivery, use, and support of Axon Products and Services as detailed in the Quote to which this Agreement is attached (the **Quote**), which is hereby incorporated by reference. It is the intent of the Parties that this Agreement shall act as a master agreement governing all subsequent purchases by Agency of Axon Products, and all subsequent quotes for the same Products or Services accepted by Agency shall be also incorporated by reference as a Quote. In consideration of this Agreement, the Parties agree as follows:

1 Term. This Agreement will commence on the Effective Date and will remain in full force and effect for a period of five (5) years in accordance with the Quote, unless terminated by either Party in accordance with the Agreement. Axon and the Agency may renew the terms and conditions of this Agreement for an additional three (3) years upon the execution of a new pricing Quote. New products and services may require additional terms and conditions. Axon services will not be authorized until a signed Quote is accepted by Axon.

2 Definitions.

"Confidential Information" means all nonpublic information disclosed by Axon, Axon affiliates, business partners of Axon or their respective employees, contractors or agents that is designated as confidential or that, given the nature of the information or circumstances surrounding its disclosure, reasonably should be understood to be confidential.

"Evidence.com Service" means Axon web services for Evidence.com, the Evidence.com site, Evidence Sync software, Axon Capture App, Axon View App, other software, maintenance, storage, and any product or service provided by Axon under this Agreement for use with Evidence.com. This does not include any third-party applications, hardware warranties, or my.evidence.com services.

"Products" means all hardware, software, cloud based services, and software maintenance releases and updates provided by Axon under this Agreement.

"Quote" means the offer to sell to which this Agreement is attached, and is valid only for products and services listed on the Quote at prices on the Quote. Any terms and conditions contained within the Agency's purchase order in response to the Quote will be null and void and shall have no force or effect.

"Services" means all services provided by Axon pursuant to this Agreement.

3 Payment Terms. Axon invoices upon shipment, unless otherwise specified in the Quote. Invoices are due to be paid within 30 days of the date of invoice or date of receipt of the hardware by Agency, whichever is later. All orders are subject to prior credit approval. Except in accordance with the



Termination provision herein, payment obligations are non-cancelable, fees paid are non-refundable, and all amounts payable will be made without setoff, deduction, or withholding. In the event the Agency chooses a phased deployment for the Products in the Quote, the Quote pricing is subject to change if the phased deployment changes. Axon will notify Agency with a written notice in the event of any change in prices.

- 4 **Taxes.** Axon hereby acknowledges City of Franklin, Tennessee is exempt from Tennessee sales or use tax. A copy of the Tennessee sales or use tax government certificate of exemption for City of Franklin, Tennessee is attached hereto.
- 5 **Shipping; Title; Risk of Loss; Rejection.** Axon reserves the right to make partial shipments and Products may ship from multiple locations. All shipments are FOB destination, freight prepaid and allowed, via common carrier and title and risk of loss pass to the Agency upon delivery to the Agency by the common carrier. The Agency is responsible for any shipping charges on the Quote. Shipping dates are estimates only. The Agency may reject Products that do not match the Products listed in the Quote, are damaged, or non-functional upon receipt (**Nonconforming Product**) by providing Axon written notice of rejection within 10 days of shipment. In the event the Agency receives a Nonconforming Product, the Agency's sole remedy is to return the Product to Axon for repair or replacement as further described in the Warranties Section. Failure to notify Axon within the 10-day rejection period will be deemed as acceptance of Product.
- 6 **Returns.** All sales are final and no refunds or exchanges are allowed, except for warranty returns or as provided by state or federal law.
- 7 **Warranties.**
 - 7.1 **Hardware Limited Warranty.** Axon warrants that its law enforcement hardware Products are free from defects in workmanship and materials for a period of ONE (1) YEAR from the date of receipt. Extended warranties run from the date of purchase of the extended warranty through the balance of the 1-year limited warranty term plus the term of the extended warranty measured from the date of expiration of the 1-year limited warranty. Conducted Electrical Weapon (CEW) cartridges and Smart cartridges that are expended are deemed to have operated properly. Axon-manufactured accessories are covered under a limited 90-DAY warranty from the date of receipt. Non-Axon manufactured accessories, including all Apple and Android devices, are covered under the manufacturer's warranty. In the event of a warranty claim for an Apple or Android device, the Agency should contact the manufacturer. If Axon determines that a valid warranty claim is received within the warranty period, as further described in the Warranty Limitations section, Axon agrees to repair or replace the Product. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.
 - 7.2 **Warranty Limitations.**
 - 7.2.1 The warranties do not apply to and Axon will not be responsible for any loss, data loss, damage, or other liabilities arising from damage: (a) from failure to follow instructions relating to the Product's use; (b) caused by use with non-Axon products or from the use of cartridges, batteries or other components that are not manufactured or recommended by Axon; (c) caused by abuse, misuse, intentional or deliberate damage to the Product, or force majeure; (d) to a Product or part that has been repaired or



modified by persons other than Axon authorized personnel or without the written permission of Axon; or (e) to any Axon Product whose serial number has been removed or defaced.

7.2.2 To the extent permitted by law, the warranties and the remedies set forth above are exclusive and Axon disclaims all other warranties, remedies, and conditions, whether oral or written, statutory, or implied, as permitted by applicable law. If statutory or implied warranties cannot be lawfully disclaimed, then all such warranties are limited to the duration of the express warranty described above and limited by the other provisions contained in this Agreement.

7.2.3 Axon's cumulative liability to any Party for any loss or damage resulting from any claims, demands, or actions arising out of or relating to any Axon Product will not exceed Two Million Dollars (\$2,000,000). In no event will either Party be liable for any direct, special, indirect, incidental, exemplary, punitive or consequential damages, however caused, whether for breach of warranty, breach of contract, negligence, strict liability, tort or under any other legal theory.

7.3 Warranty Returns. If a valid warranty claim is received by Axon within the warranty period, Axon agrees to repair or replace the Product that Axon determines in its sole discretion to be defective under normal use, as defined in the Product instructions. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.

7.3.1 For warranty return and repair procedures, including troubleshooting guides, please go to Axon's websites www.axon.com/support or www.evidence.com, as indicated in the appropriate Product user manual or quick start guide.

7.3.2 Before delivering Product for warranty service, it is the Agency's responsibility to upload the data contained in the Product to the Evidence.com Service or download the Product data and keep a separate backup copy of the contents. Axon is not responsible for any loss of software programs, data, or other information contained on the storage media or any other part of the Product.

7.3.3 A replacement Product will be new or like new and have the remaining warranty period of the original Product or 90 days from the date of replacement or repair, whichever period is longer. When a Product or part is exchanged, any replacement item becomes Agency's property and the replaced item becomes Axon's property.

8 Product Warnings. See Axon's website at www.axon.com/legal for the most current Axon product warnings.

9 Design Changes. Axon reserves the right to make changes in the design of any of Axon's products and services without incurring any obligation to notify the Agency or to make the same change to products and services previously purchased.

10 Insurance. Axon will maintain, at Axon's own expense and in effect during the Term, Commercial General Liability Insurance, and Workers' Compensation Insurance and Commercial Automobile Insurance, and will furnish to the Agency certificates of insurance or self-insurance upon request by the Agency. Axon further agrees (1) to comply with the Appendix entitled "City of Franklin, Tennessee



Insurance Requirements" as attached hereto, and (2) to furnish to the Agency copies of Axon's cyber insurance policy(ies) upon request by the Agency.

- 11 **Indemnification.** Axon will indemnify and defend the Agency's officers, directors, and employees (**Agency Indemnitees**) from and against all claims, demands, losses, liabilities, reasonable costs and expenses arising out of a claim by a third party against an Agency Indemnatee resulting from any negligent act, error or omission, or willful misconduct of Axon under or related to this Agreement, except in the case of negligent acts, omissions or willful misconduct of the Agency.
- 12 **IP Rights.** Axon owns and reserves all right, title, and interest in the Axon Products and Services, and related software, as well as any suggestions made to Axon.
- 13 **IP Indemnification.** Axon will defend, indemnify, and hold the Agency Indemnitees harmless from and against any claims, damages, losses, liabilities, costs, and expenses (including reasonable attorneys' fees) arising out of or relating to any third-party claim alleging that use of Axon Products or Services as permitted under this Agreement infringes or misappropriates the intellectual property rights of a third party. The Agency must provide Axon with prompt written notice of such a claim, tender to Axon the defense or settlement of such a claim at Axon's expense, and cooperate fully with Axon in the defense or settlement of such a claim.

Axon has no liability to the Agency or any third party if any alleged infringement or claim of infringement is to any extent based upon: (a) any modification of the Evidence.com Service by the Agency or any third party not approved by Axon; (b) use of the Evidence.com Service in connection or in combination with equipment, devices, or services not approved or recommended by Axon; (c) the use of Evidence.com Service other than as permitted under this Agreement or in a manner for which it was not intended; or (d) the use of other than the most current release or version of any software provided by Axon as part of or in connection with the Evidence.com Service. Nothing in this Section will affect any warranties in favor of the Agency that are otherwise provided in or arise out of this Agreement.

- 14 **Agency Responsibilities.** The Agency is responsible for (i) use of Axon Products (including any activities under the Agency Evidence.com account and use by Agency employees and agents), (ii) breach of this Agreement or violation of applicable law by the Agency or any of the Agency's end users, (iii) Agency Content or the combination of Agency Content with other applications, content or processes, including any claim involving alleged infringement or misappropriation of third party rights by Agency Content or by the use of Agency Content, (iv) a dispute between the Agency and any third party over Agency use of Axon Products or the collection or use of Agency Content, (v) any hardware or networks that the Agency connects to the Evidence.com Service, and (vi) any security settings the Agency establishes to interact with or on the Evidence.com Service.
- 15 **Termination.**
 - 15.1 **By Either Party.** Either Party may terminate for cause upon 30 days advance notice to the other Party if there is any material default or breach of this Agreement by the other Party, unless the defaulting Party has cured the material default or breach within the 30-day notice period. In the event that the Agency terminates this Agreement due to Axon's failure to cure the material breach or default, Axon will issue a refund of any prepaid amounts on a prorated basis from the date of notice of termination.



15.2 By Agency. The Agency is obligated to pay the fees under this Agreement as may lawfully be made from funds budgeted and appropriated for that purpose during the Agency's then current fiscal year. In the event that sufficient funds will not be appropriated or are not otherwise legally available to pay the fees required under this Agreement, this Agreement may be terminated by the Agency. The Agency agrees to deliver notice of termination under this Section at least 90 days prior to the end of the Agency's then current fiscal year, or as soon as reasonably practicable under the circumstances.

15.3 Effect of Termination. Upon any termination of this Agreement: (a) all Agency rights under this Agreement immediately terminate; (b) the Agency remains responsible for all fees and charges incurred through the date of termination; and (c) Payment Terms, Warranty, Product Warnings, Indemnification, and Agency Responsibilities Sections, as well as the Evidence.com Terms of Use Appendix Sections on Agency Owns Agency Content, Data Storage, Fees and Payment, Software Services Warranty, IP Rights and License Restrictions will continue to apply in accordance with their terms. If the Agency purchases Products for a value less than the Manufacturer's Suggested Retail Price (**MSRP**) and this Agreement is terminated before the end of the term then (a) the Agency will be invoiced for the remainder of the MSRP for the Products received and not already paid for; or (b) only in the case of termination for non-appropriations, return the Products to Axon within 30 days of the date of termination. For bundled Products, the MSRP is the value of all standalone components of the bundle.

16 General.

16.1 Confidentiality. Both Parties will take all reasonable measures to avoid disclosure, dissemination or unauthorized use of either Party's Confidential Information. Except as required by applicable law, neither Party will disclose either Party's Confidential Information during the Term or at any time during the 5-year period following the end of the Term.

16.2 Excusable delays. Axon will use commercially reasonable efforts to deliver all Products and Services ordered as soon as reasonably practicable. In the event of interruption of any delivery due to causes beyond Axon's reasonable control, Axon has the right to delay or terminate the delivery with reasonable notice.

16.3 Force Majeure. Neither Party will be liable for any delay or failure to perform any obligation under this Agreement where the delay or failure results from any cause beyond the Parties' reasonable control, including acts of God, labor disputes or other industrial disturbances, systemic electrical, telecommunications, or other utility failures, earthquake, storms or other elements of nature, blockages, embargoes, riots, acts or orders of government, acts of terrorism, or war.

16.4 Proprietary Information. The Agency agrees that Axon has and claims various proprietary rights in the hardware, firmware, software, and the integration of ancillary materials, knowledge, and designs that constitute Axon products and services, and that the Agency will not directly or indirectly cause any proprietary rights to be violated.

16.5 Independent Contractors. The Parties are independent contractors. Neither Party, nor any



of their respective affiliates, has the authority to bind the other. This Agreement does not create a partnership, franchise, joint venture, agency, fiduciary, or employment relationship between the Parties.

- 16.6 No Third-Party Beneficiaries.** This Agreement does not create any third-party beneficiary rights in any individual or entity that is not a party to this Agreement.
- 16.7 Non-discrimination and Equal Opportunity.** During the performance of this Agreement, neither the Parties nor the Party's employees will discriminate against any person, whether employed by a Party or otherwise, on the basis of race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief. In all solicitations or advertisements for employees, agents, subcontractors or others to be engaged by a Party or placed by or on behalf of a Party, the solicitation or advertisement shall state all qualified applicants shall receive consideration for employment without regard to race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief.
- 16.8 U.S. Government Rights.** Any Evidence.com Service provided to the U.S. Government as "commercial items," "commercial computer software," "commercial computer software documentation," and "technical data" will have the same rights and restrictions generally applicable to the Evidence.com Service. If the Agency is using the Evidence.com Services on behalf of the U.S. Government and these terms fail to meet the U.S. Government's needs or are inconsistent in any respect with federal law, the Agency will immediately discontinue use of the Evidence.com Service. The terms "commercial item," "commercial computer software," "commercial computer software documentation," and "technical data" are defined in the Federal Acquisition Regulation and the Defense Federal Acquisition Regulation Supplement.
- 16.9 Import and Export Compliance.** In connection with this Agreement, each Party will comply with all applicable import, re- import, export, and re-export control laws and regulations.
- 16.10 Assignment.** Neither Party may assign or otherwise transfer this Agreement without the prior written approval of the other Party, which shall not be unreasonably withheld.
- 16.11** Subject to the foregoing, this Agreement will be binding upon the Parties and their respective successors and assigns.
- 16.12 No Waivers.** The failure by either Party to enforce any provision of this Agreement will not constitute a present or future waiver of the provision nor limit the Party's right to enforce the provision at a later time.
- 16.13 Severability.** This Agreement is contractual and not a mere recital. If any portion of this Agreement is held to be invalid or unenforceable, the remaining portions of this Agreement will remain in full force and effect.
- 16.14 Governing Law; Venue.** The laws of the State of Tennessee, without reference to conflict of law rules, govern this Agreement and any dispute of any sort that might arise between the Parties. The United Nations Convention for the International Sale of Goods does not apply to



this Agreement.

- 16.15 Notices.** All communications and notices to be made or given pursuant to this Agreement must be in the English language. Notices provided by posting on the Agency's Evidence.com site will be effective upon posting and notices provided by email will be effective when the email was sent. Notices provided by personal delivery will be effective immediately. Contact information for notices:

Axon: Axon Enterprise, Inc.
Attn: Contracts
17800 N. 85th Street
Scottsdale, Arizona 85255
contracts@axon.com

Agency: City of Franklin, Tennessee
Attn: Purchasing Manager
109 3rd Ave. South
P.O. Box 305
Franklin, TN 37065-0305
purchasing@franklintn.gov

- 16.16 Entire Agreement.** This Agreement, including the City of Franklin, Tennessee Standard Procurement Terms and Conditions ("City Terms") and the Appendices all as attached hereto, and the Quote provided by Axon to which this Agreement is attached, represents the entire agreement between the Parties. In the event of a conflict between this Agreement and the City Terms, the City Terms will take precedence. This Agreement supersedes all prior or contemporaneous representations, understandings, agreements, or communications between the Parties, whether written or verbal, regarding the subject matter of this Agreement. No modification or amendment of any portion of this Agreement will be effective unless in writing and signed by the Parties to this Agreement. If Axon provides a translation of the English language version of this Agreement, the English language version of the Agreement will control if there is any conflict.

- 16.17 Counterparts.** If this Agreement form requires the signatures of the Parties, then this Agreement may be executed by electronic signature in multiple counterparts, each of which is considered an original.

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be duly executed. Each Party warrants and represents that its respective signatories, whose signatures appear below, have been and are, on the date of signature, duly authorized to execute this Agreement.

Axon Enterprise, Inc.

Signature: [Signature]
Name: ROBERT DAISSON
Title: VP, SALES OPERATIONS
Date: 5/15/18

Franklin Police Department - TN

Signature: _____
Name: Eric S. Stuckey
Title: City Administrator
Date: _____

Approved as to Form:

Tiffani M. Pope, Staff Attorney



Evidence.com Terms of Use Appendix

1 Evidence.com Subscription Term. The Evidence.com Subscription Term will begin after shipment of the Axon body worn cameras. If shipped in 1st half of the month, the start date is on the 1st of the following month. If shipped in the last half of the month, the start date is on the 15th of the following month. For phased deployments, the Evidence.com Subscription begins upon the shipment of the first phase. For purchases that consist solely of Evidence.com licenses, the Subscription will begin upon the Effective Date.

2 Access Rights. "Agency Content" means software, data, text, audio, video, images or other Agency content that any of the Agency's end users (a) run on the Evidence.com Service, (b) cause to interface with the Evidence.com Service, or (c) upload to the Evidence.com Service under the Agency account or otherwise transfer, process, use or store in connection with the Agency account. Upon the purchase or granting of a subscription from Axon and the opening of an Evidence.com account, the Agency will have access and use of the Evidence.com Service for the storage and management of Agency Content during the Evidence.com Subscription Term.

The Evidence.com Service and data storage are subject to usage limits. The Evidence.com Service may not be accessed by more than the number of end users specified in the Quote. If Agency becomes aware of any violation of this Agreement by an end user, the Agency will, as soon as practicable, take steps to remedy the violation promptly or else terminate that end user's access to Agency Content and the Evidence.com Services. For Evidence.com Lite licenses, the Agency will have access and use of Evidence.com Lite for only the storage and management of data from TASER CEWs and the TASER CAM during the subscription Term. The Evidence.com Lite Service may not be accessed to upload any non-TASER CAM video or any other files.

3 Agency Owns Agency Content. The Agency controls and owns all right, title, and interest in and to Agency Content and, except as otherwise outlined herein, Axon obtains no interest in the Agency Content, and the Agency Content are not business records of Axon. The Agency is solely responsible for the uploading, sharing, withdrawal, management and deletion of Agency Content. Axon will have limited access to Agency Content solely for providing and supporting the Evidence.com Service to the Agency and Agency end users. The Agency represents that the Agency owns Agency Content; and that none of Agency Content or Agency end users' use of Agency Content or the Evidence.com Service will violate this Agreement or applicable laws.

4 Evidence.com Data Security.

4.1. Generally. Axon will implement commercially reasonable and appropriate measures designed to secure Agency Content against accidental or unlawful loss, access or disclosure. Axon will maintain a comprehensive Information Security Program (**ISP**) that includes logical and physical access management, vulnerability management, configuration management, incident monitoring and response, encryption of digital



evidence uploaded, security education, risk management, and data protection. The Agency is responsible for maintaining the security of end user names and passwords and taking steps to maintain appropriate security and access by end users to Agency Content. Login credentials are for Agency internal use only and Agency may not sell, transfer, or sublicense them to any other entity or person. The Agency agrees to be responsible for all activities undertaken by the Agency, Agency employees, Agency contractors or agents, and Agency end users that result in unauthorized access to the Agency account or Agency Content. Audit log tracking for the video data is an automatic feature of the Services that provides details as to who accesses the video data and may be downloaded by the Agency at any time. The Agency shall contact Axon as soon as practicable if an unauthorized third party may be using the Agency account or Agency Content or if account information is lost or stolen.

4.2. FBI CJIS Security Addendum. Axon agrees to the terms and requirements set forth in the Federal Bureau of Investigation (FBI) Criminal Justice Information Services (CJIS) Security Addendum for the Term of this Agreement.

- 5 **Axon's Support.** Axon will, during the Evidence.com Subscription Term and at no additional charge to the Agency, make available updates as released by Axon to the Evidence.com Services. Updates may be provided electronically via the Internet. Axon will use reasonable efforts to continue supporting the previous version of any software for 6 months after the change (except if doing so (a) would pose a security or intellectual property issue, (b) is economically or technically burdensome, or (c) is needed to comply with the law or requests of governmental entities. The Agency is responsible for maintaining the computer equipment and Internet connections necessary for use of the Evidence.com Services.
- 6 **Data Privacy.** Axon will not disclose Agency Content or any information about the Agency except as compelled by a court or administrative body or required by any law or regulation. Axon will give notice if any disclosure request is received for Agency Content so the Agency may file an objection with the court or administrative body. The Agency agrees to allow Axon access to certain information from the Agency in order to: (a) perform troubleshooting services upon request or as part of Axon's regular diagnostic screenings; (b) enforce this agreement or policies governing use of Evidence.com Services; or (c) perform analytic and diagnostic evaluations of the systems.
- 7 **Data Storage.** Axon will determine the locations of the data centers in which Agency Content will be stored and accessible by Agency end users. For United States customers, Axon will ensure that all Agency Content stored in the Evidence.com Services remains within the United States, including any backup data, replication sites, and disaster recovery sites. Axon may transfer Agency Content to third parties for the purpose of storage of Agency Content. Third party subcontractors responsible for storage of Agency Content are contracted by Axon for data storage services. Ownership of Agency Content remains with the Agency.

For use of an Unlimited Evidence.com License, unlimited data may be stored in the Agency's Evidence.com account only if the data originates from an Axon Body Worn Camera or Axon



Capture device. Axon reserves the right to charge additional fees for exceeding purchased storage amounts or for Axon's assistance in the downloading or exporting of Agency Content. Axon may place into archival storage any data stored in the Agency's Evidence.com accounts that has not been viewed or accessed for 6 months. Data stored in archival storage will not have immediate availability, and may take up to 24 hours to access.

- 8** **Suspension of Evidence.com Services.** Axon may suspend Agency access to or any end user's right to access to or use of any portion or all of the Evidence.com Services immediately upon notice, in accordance with the following:

- 8.1.** The Termination provisions of the Master Service Agreement apply;
- 8.2.** The Agency or an end user's use of or registration for the Evidence.com Services (i) poses a security risk to the Evidence.com Services or any third party, (ii) may adversely impact the Evidence.com Services or the systems or content of any other customer, (iii) may subject Axon, Axon's affiliates, or any third party to liability, or (iv) may be fraudulent;
- 8.3.** If Axon suspends the right to access to or use of any portion or all of the Evidence.com Services, the Agency remains responsible for any fees and charges incurred through the date of suspension without any credits for Evidence.com Services for any period of suspension. If Axon determines that the condition(s) that triggered paragraph 8.2 above was/were not the fault of the Agency, then the Agency will not be responsible for payment for that period. Axon will not delete any of Agency Content on Evidence.com as a result of a suspension, except as specified elsewhere in this Agreement.

- 9** **Software Services Warranty.** Axon warrants that the Evidence.com Services will not infringe or misappropriate any patent, copyright, trademark, or trade secret rights of any third party. Axon disclaims any warranties or responsibility for data corruption or errors before the data is uploaded to the Evidence.com Services.

- 10** **License Restrictions.** Neither the Agency nor any Agency end users (including, without limitation, employees, contractors, agents, officers, volunteers, and directors), may, or may attempt to: (a) permit any third party to access the Evidence.com Services, except as permitted in this Agreement; (b) modify, alter, tamper with, repair, or otherwise create derivative works of any of the Evidence.com Services; (c) reverse engineer, disassemble, or decompile the Evidence.com Services or apply any other process or procedure to derive the source code of any software included in the Evidence.com Services, or allow any others to do the same; (d) access or use the Evidence.com Services with the intent to gain unauthorized access, avoid incurring fees or exceeding usage limits or quotas; (e) copy the Evidence.com Services in whole or part, except as expressly permitted in this Agreement; (f) use trade secret information contained in the Evidence.com Services, except as expressly permitted in this Agreement; (g) resell, rent, loan, or sublicense the Evidence.com Services; (h) access the Evidence.com Services in order to build a competitive product or service or copy any features, functions, or graphics of the Evidence.com Services; (i) remove, alter, or obscure any confidentiality or proprietary rights notices (including copyright and trademark notices) of Axon's or Axon's licensors on or within the Evidence.com Services or any copies of the Evidence.com Services; or (j) use the Evidence.com Services to store or transmit infringing, libelous, or otherwise



unlawful or tortious material, to store or transmit material in violation of third party privacy rights, or to store or transmit malicious code. All licenses granted in this Agreement are conditional on continued compliance with this Agreement, and will immediately and automatically terminate if the Agency does not comply with any term or condition of this Agreement. The Agency may only use Axon's trademarks in accordance with the Axon Trademark Use Guidelines (located at www.axon.com).

- 11 **After Termination.** Axon will not delete any Agency Content as a result of a termination during a period of 90 days following termination. During this 90-day period the Agency may retrieve Agency Content only if all pre-termination amounts due have been paid (there will be no application functionality of the Evidence.com Services during this 90-day period other than the ability to retrieve Agency Content). The Agency will not incur any additional fees if Agency Content is downloaded from Evidence.com during this 90-day period. Axon has no obligation to maintain or provide any Agency Content after this 90-day period and will thereafter, unless legally prohibited delete all of Agency Content stored in the Evidence.com Services. Upon request, Axon will provide written proof that all Agency Content has been successfully deleted and fully removed from the Evidence.com Services.

- 12 **Post-Termination Assistance.** Axon will, at no additional charge to the Agency, provide Agency with the same post-termination data retrieval assistance that Axon generally makes available to all customers. Requests for Axon to provide additional assistance in downloading or transferring Agency Content, including requests for Axon's Data Egress Services, will result in additional fees and Axon will not warrant or guarantee data integrity or readability in the external system.



Professional Services Appendix

1 **Professional Services Term.** Amounts pre-paid for professional services as outlined in the Quote and the Professional Service Appendix must be used within 6 months of the Effective Date.

2 **Scope of Services.** The project scope will consist of the Services identified on the Quote.

2.1. The Axon Starter Package includes one day of on-site services and a professional services manager that will work closely with the Agency to assess the Agency's deployment scope and determine which services are appropriate. If more than one (1) day of on-site services is needed, additional on-site assistance is available for \$2,000 per day. The Axon Starter Package options include:

System set up and configuration

- Setup Axon Mobile on smart phones (if applicable).
- Configure categories & custom roles based on Agency need.
- Troubleshoot IT issues with Evidence.com and Evidence.com Dock (Dock) access.
- Work with IT to install Evidence Sync software on locked-down computers (if applicable).
- Virtual assistance included.

Dock configuration

- Work with Agency to decide ideal location of Dock setup and set configurations on Dock if necessary.
- Authenticate Dock with Evidence.com using "Administrator" credentials from Agency.
- Virtual assistance included.

Axon instructor training (Train the Trainer)

Training for Agency's in-house instructors who can support the Agency's Axon camera and Evidence.com training needs after Axon's Professional Service team has fulfilled its contracted on-site obligations.

End user go live training and support sessions

- Assistance with device set up and configuration.
- Training on device use, Evidence.com and Evidence Sync.

Implementation document packet

Evidence.com administrator guides, camera implementation guides, network setup guide, sample policies, and categories & roles guide.

3 **Out of Scope Services.** Axon is responsible to perform only the Services described on the Quote. Any additional services discussed or implied that are not defined explicitly by the Quote will be considered out of the scope. Additional training days may be added on to any service package for additional fees set forth in the Quote.

4 **Delivery of Services.**

4.1. **Hours and Travel.** Axon personnel will work within normal business hours, Monday through Friday, 8:30 a.m. to 5:30 p.m. Central Time, except holidays, unless otherwise agreed in advance. All tasks on-site will be performed over a consecutive timeframe, unless otherwise agreed to by the Parties in advance. Travel time by Axon personnel to Agency premises will not be charged as work hours performed.



4.2. Changes to Services. Changes to the scope of Services must be documented and agreed upon by the Parties in a change order. Changes may require an equitable adjustment in the charges or schedule.

- 5 **Authorization to Access Computer Systems to Perform Services.** The Agency authorizes Axon to access relevant Agency computers and network systems; but only under the direction of the Agency's IT Department and solely for performing the Services. Axon will work diligently to identify as soon as reasonably practicable the resources and information Axon expects to use, and will provide an initial itemized list to the Agency. The Agency is responsible for, and assumes the risk of any problems, delays, losses, claims, or expenses resulting from the content, accuracy, completeness, and consistency of all data, materials, and information supplied by the Agency.
- 6 **Site Preparation and Installation.** Prior to delivering any Services, Axon will provide one (1) copy of the then-current user documentation for the Services and related Products in electronic form (**Product User Documentation**). The Product User Documentation will include all environmental specifications that must be met in order for the Services and related Products to operate in accordance with the Product User Documentation. Prior to the installation of Product (whether performed by the Agency or Axon), the Agency must prepare the location(s) where the Products are to be installed (**Installation Site**) in accordance with the environmental specifications set forth in the Product User Documentation. Following the installation of the Products, the Agency must maintain the Installation Site where the Products have been installed in accordance with the environmental specifications set forth in the Product User Documentation. In the event that there are any updates or modifications to the Product User Documentation for any Products provided by Axon under this Agreement, including the environmental specifications for the Products, Axon will provide the updates or modifications to Agency when they are generally released by Axon to Axon customers.
- 7 **Acceptance Checklist.** Axon will present an Acceptance Form (**Acceptance Form**) upon completion of the Services. The Agency will sign the Acceptance Form acknowledging completion of the Services once the on-site service session has been completed. If the Agency reasonably believes that Axon did not complete the Services in substantial conformance with this Agreement, the Agency must notify Axon in writing of the specific reasons for rejection of the Services within seven (7) calendar days from delivery of the Checklist. Axon will address the issues and then will re-present the Acceptance Form for approval and signature. If Axon does not receive the signed Acceptance Form or a written notification of the reasons for the rejection of the performance of the Services within seven (7) calendar days of delivery of the Acceptance Form, the absence of the Agency response will constitute affirmative acceptance of the Services, and a waiver of any right of rejection.
- 8 **Liability for Loss or Corruption of Data.** The Agency is responsible for: (i) instituting proper and timely backup procedures for any files and programs on the Agency's network, not including any Agency Content on Evidence.com (**Agency Software and Data**); (ii) creating timely backup copies of Agency Software and Data that may be damaged, lost, or corrupted due to Axon's provision of Services; and (iii) using backup copies to restore any Agency



Software and Data in the event of any loss of, damage to, or corruption of the operational version of Agency Software and Data, even if such damage, loss, or corruption is due to Axon's negligence. However, regardless of any assistance provided by Axon: (i) Axon will in no way be liable for the accuracy, completeness, success, or results of efforts to restore Agency Software and Data; (ii) any assistance provided by Axon under this Section is without warranty, express or implied; and (iii) in no event will Axon be liable for loss of, damage to, or corruption of Agency Software and Data from any cause.

TASER Assurance Plan Appendix

The TASER Assurance Plan ("TAP") is an optional plan the Agency may purchase. If TAP is included on the Quote, this TAP Appendix applies. TAP may be purchased as a standalone plan. TAP for Axon body worn cameras is also included as part of the Unlimited Evidence.com License, as well as under the Officer Safety Plan. TAP provides hardware extended warranty coverage, Spare Products, and a hardware refresh. TAP only applies to the Axon hardware Products listed in the Quote.

- 1 **TAP Warranty Coverage.** TAP includes the extended warranty coverage described in the current hardware warranty. TAP warranty coverage starts at the end of the Hardware Limited Warranty term and continues as long as the Agency continues to pay the required annual fees for TAP. TAP for Axon body worn cameras also includes free replacement of the Axon Flex controller battery and Axon Body battery during the TAP Term for any failure that is not specifically excluded from the Hardware Warranty.
- 2 **TAP Term.** The TAP Term start date is based upon the shipment date of the hardware covered under TAP. If the shipment of the hardware occurred in the first half of the month, then the Term starts on the 1st of the following month. If the shipment of the hardware occurred in the second half of the month, then the Term starts on the 15th of the following month.
- 3 **SPARE Product.** Axon will provide a predetermined number of spare Products for those hardware items and accessories listed in the Quote (**Spare Products**) to keep at the Agency location to replace broken or non-functioning units in order to improve the availability of the units to officers in the field. The Agency must return to Axon, through Axon's Return Merchandise Authorization (**RMA**) process, any broken or non-functioning units for which a Spare Product is utilized, and Axon will repair the non-functioning unit or replace with a replacement Product. Axon will repair or replace the unit that fails to function for any reason not excluded by the TAP warranty coverage, during the TAP Term with the same Product or a like Product, at Axon's sole option.
- 4 **Officer Safety Plan (OSP).** The Officer Safety Plan includes the benefits of the Evidence.com Unlimited License (which includes unlimited data storage for Axon camera and Axon Capture generated data in the Evidence.com Services and TAP for the Axon Camera), TAP for Evidence.com Dock, one Axon brand Conducted Electrical Weapon (CEW) with a 4-year Warranty, one CEW battery, and one CEW holster.

The OSP must be purchased for a period of 5 years (**OSP Term**). At any time during the OSP Term, the Agency may choose to receive the CEW, battery and holster by providing a \$0 purchase order. At the time elected to receive the CEW, the Agency may choose from any CEW model available as of the Effective Date of this Agreement. If the OSP is terminated before the end of the term and the Agency did not receive a CEW, battery or holster, Axon has no obligation to reimburse for those items not received.

If OSP is terminated before the end of the OSP Term and the Agency received a CEW, battery



and/or holster then (a) the Agency will be invoiced for the remainder of the MSRP for the Products received and not already paid as part of the OSP before the termination date; or (b) only in the case of termination for non-appropriations, return the CEW, battery and holster to Axon within 30 days of the date of termination.

- 5 **TAP Upgrade Models.** Any Products replaced within 6 months prior to the scheduled upgrade will be deemed the upgrade. Within 30 days of receiving an upgrade, the Agency must return the original Products to Axon or destroy the Products locally and provide a certificate of destruction to Axon that includes the serial numbers for the destroyed Products. If the Agency does not return the Products to Axon or destroy the Products, Axon will deactivate the serial numbers for the Products received by the Agency.
- 6 **TAP for Axon Body Worn Cameras.** If the Agency purchases 3 years of Evidence.com Unlimited Licenses or TAP as a stand-alone service and makes all payments, Axon will provide the Agency with a new Axon body worn camera (**Body Worn Upgrade Model**) 3 years after the TAP Term begins. If the Agency purchases 5 years of Evidence.com Unlimited Licenses, OSP, or TAP as a stand-alone service and makes all payments, Axon will provide the Agency with a Body Worn Upgrade Model 2.5 years after the TAP Term begins and once again, 5 years after the TAP Term begins.
 - 6.1. **TAP as a stand-alone.** If the Agency purchased TAP for Axon cameras as a stand-alone service, then Axon will upgrade the Axon camera (and controller if applicable), free of charge, with a new on-officer video camera that is the same Product or a like Product, at Axon's sole option. Axon makes no guarantee that the Body Worn Upgrade Model will utilize the same accessories or Dock. If the Agency would like to change product models for the Body Worn Upgrade Model, then the Agency must pay the price difference in effect at the time of the upgrade between the MSRP for the offered Body Worn Upgrade Model and the MSRP for the model that will be acquired. No refund will be provided if the MSRP of the new model is less than the MSRP of the offered Body Worn Upgrade Model.
 - 6.2. **OSP or Unlimited TAP.** If the Agency purchased an Unlimited License or OSP, then Axon will upgrade the Axon camera (and controller if applicable), free of charge, with a new on-officer video camera of the Agency's choice.
- 7 **TAP Dock Upgrade Models.** If the Agency purchased TAP for the Axon Docks, or if the Agency purchased OSP, Axon will upgrade the Dock free of charge, with a new Dock with the same number of bays that is the same product or a like product, at Axon's sole option (**Dock Upgrade Model**). If the Agency would like to change product models for the Dock Upgrade Model or add additional bays, then the Agency must pay the price difference in effect at the time of the upgrade between the MSRP for the offered Dock Upgrade Model and the MSRP for the model desired. No refund will be provided if the MSRP of the new model is less than the MSRP of the offered Dock Upgrade Model.
- 8 **TAP Termination.** If an invoice for TAP is more than 60 days past due or the Agency defaults on its payments for the Evidence.com Services, then Axon may terminate TAP and all outstanding Product related TAPs. Axon will provide notification that TAP coverage is



terminated. Once TAP coverage is terminated for any reason, then:

- 8.1.** TAP coverage will terminate as of the date of termination and no refunds will be given.
- 8.2.** Axon will not and has no obligation to provide the free upgrades.
- 8.3.** The Agency will be invoiced for and are obligated to pay to Axon the MSRP then in effect for all Spare Products provided under TAP. If the Spare Products are returned within 30 days of the Spare Product invoice date, credit will be issued and applied against the Spare Product invoice.
- 8.4.** The Agency will be responsible for payment of any missed payments due to the termination before being allowed to purchase any future TAP.

□, □ AXON, Axon, Axon Commander, Axon Convert, Axon Detect, Axon Dock, Axon Five, Axon Forensic Suite, Axon Interview, Axon Mobile, Axon Signal Sidearm, Evidence.com, Evidence Sync, TASER, and TASER CAM are trademarks of Axon Enterprise, Inc., some of which are registered in the US and other countries. For more information visit www.axon.com/legal. All rights reserved. © 2018 Axon Enterprise, Inc.

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

1. Assignment/Subcontracting. Neither party may assign any rights or obligations under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, without the prior written consent of the other party. These Standard Procurement Terms and Conditions, and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will be binding upon and inure to the benefit of the parties and their respective successors and permitted assigns. Vendor may subcontract any portion of the work only with the prior consent of the City, but such subcontracting will not relieve Vendor of its duties under these Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
2. Time of the Essence. The parties agree that TIME IS OF THE ESSENCE with respect to the vendor's performance of all provisions of the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
3. Taxes. As a tax-exempt entity, the City shall not be responsible for sales or use taxes incurred for products or services. Upon request, the City shall supply Vendor with a copy of its Sales and Use Tax Exemption Certificate. Vendor shall bear the burden of providing its suppliers with a copy of the City's tax exemption certificate and shall assume all liability for such taxes, if any, that should be incurred.
4. Notices. Any notice provided pursuant to these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, if specified to be in writing, will be in writing and will be deemed given: (a) if by hand delivery, then upon receipt thereof; (b) if mailed, then three (3) City business days after deposit in the mail where sender is located, postage prepaid, certified mail return receipt requested; (c) if by next day delivery service, then upon such delivery; or (d) if by facsimile transmission or electronic mail, then upon confirmation of receipt. All notices will be addressed to the parties at the addresses set forth below (or set forth in such other document to which these Standard Procurement Terms and Conditions apply, or such other address as either party may in the future specify in writing to the other):

In the case of the City:

City of Franklin

Attn: Purchasing Manager

Re: City of Franklin Contract No. 2018-0027

109 Third Ave. South

P.O. Box 305

Franklin, TN 37065-0305

FAX: 615-550-0079

E-mail: purchasing@franklintn.gov

In the case of Vendor:

Axon Enterprise, Inc.

Attn: Contracts

17800 North 85th St.

Scottsdale, AZ 85255

contracts@axon.com

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

5. Confidentiality and Proprietary rights. Vendor waives any right to confidentiality of any document, e-mail or file it fails to clearly mark on each page (or section as the case may be) as confidential or proprietary. Proprietary rights do not extend to the data created by the City's users of the System; all rights to that data (including derivative or hidden data such as metadata) shall vest solely in City at the moment of creation and City shall retain exclusive rights, title, and ownership of all data and images created therefrom at the moment of creation and utilization, through and including image creation. City may be required to disclose documents under state or federal law. City shall notify Vendor if a request for documents has been made and shall give Vendor a reasonable opportunity under the circumstances to respond to the request by redacting proprietary or other confidential information. In exchange, Vendor agrees to indemnify, defend, and hold harmless City for any claims by third parties relating thereto or arising out of (i) the City's failure to disclose such documents or information required to be disclosed by law, or (ii) the City's release of documents as a result of City's reliance upon Vendor's representation that materials supplied by Vendor (in full or redacted form) do not contain trade secrets or proprietary information, provided that the City impleads Vendor and Vendor assumes control over that claim.
6. Derivative Works. To the extent that the Agreement contains Vendor's reservation of rights, such definitions and limitations are superseded by the following: "Derivative Work" means a program that is based on or derived from one or more existing programs or components. If the original software is modified to create a new program, a derived work is created. If the original software was designed to accept plug-ins or drivers using a defined mechanism, such a driver or plug-in does not form a derived work. Linking to a library in the way it was designed to be interfaced with, does *not* constitute deriving a work. "Derivative work" is *not* the data that the Licensee inputs, manipulates, modifies or otherwise improves, nor the images resulting therefrom.
7. Arbitration/Mediation. No arbitration shall be required as a condition precedent to filing any legal claim arising out of or relating to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply. No arbitration or mediation shall be binding.
8. Waiver. Neither party's failure or delay to exercise any of its rights or powers under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will constitute or be deemed a waiver or forfeiture of those rights or powers. For a waiver of a right or power to be effective, it must be in writing signed by the waiving party. An effective waiver of a right or power shall not be construed as either (a) a future or continuing waiver of that same right or power, or (b) the waiver of any other right or power.
9. Warranties/Limitation of Liability/Waiver. City reserves all rights afforded to local governments under law for all general and implied warranties. The City does not waive any rights it may have to all remedies provided by law and therefore any attempt by Vendor to limit its liability shall be void and unenforceable subject to Section 7.2.3 of the Master Services and Purchasing Agreement (MSPA).

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

10. Severability. If any term or provision of these Standard Procurement Terms and Conditions is held to be illegal or unenforceable, the validity or enforceability of the remainder of these Standard Procurement Terms and Conditions will not be affected.
11. Precedence. In the event of conflict between the provisions of these Standard Procurement Terms and Conditions and that of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the provisions of these Standard Procurement Terms and Conditions will to the extent of such conflict take precedence unless such document expressly states that it is amending these Standard Procurement Terms and Conditions.
12. Indemnification. Vendor agrees to indemnify and save the Government of Franklin, the City of Franklin and individual, on or off duty, officers, and employees of the City of Franklin, harmless from any and all losses, damages and expenses, including court costs and reasonable attorneys' fees, by reason of any loss, whatsoever, arising out of or relating to or in consequence of the negligent act, error or omission, only to the extent provided by law, of the Vendor during work done in connection with any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, excepting only such losses as shall be occasioned solely by the negligence of the City of Franklin.
13. Additions/Modifications. If seeking any addition or modification to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the parties agree to reference the specific paragraph number sought to be changed on any future document or purchase order issued in furtherance of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, however, an omission of the reference to same shall not affect its applicability. In no event shall either party be bound by any terms contained in any purchase order, acknowledgement, or other writings unless: (a) such purchase order, acknowledgement, or other writings specifically refer to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply or to the specific clause they are intended to modify; (b) clearly indicate the intention of both parties to override and modify any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply; and (c) such purchase order, acknowledgement, or other writings are signed, with specific material clauses separately initialed, by authorized representatives of both parties.
14. Applicable Law; Choice of Forum/Venue. These Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply are made under and will be construed in accordance with the laws of the State of Tennessee without giving effect to any state's choice-of-law rules. The choice of forum and venue shall be exclusively in the Courts of Williamson County, TN.
15. Termination. Unless the City has indicated otherwise in the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, either party may terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, with or

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

without cause, upon thirty (30) calendar days' notice to the other. Upon termination by the vendor, the City shall be entitled to retain ownership of any and all goods and equipment purchased in accordance with Section 15.3 of the Master Services and Purchasing Agreement (MSPA). Upon termination by the City, the vendor shall be entitled to receive any amounts due as a result of goods and equipment already delivered and/or services already rendered in accordance with Section 15.3; however, the City shall maintain ownership and control of any goods and equipment purchased. Upon termination of services, whether connected or unconnected to goods and equipment, such services shall be rendered until the conclusion of the 30th calendar day as stated in the notice or until a contractual benchmark has been achieved, or as the parties may otherwise agree.

16. Breach. Upon deliberate breach of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, by either party, the non-breaching party shall be entitled to terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply upon thirty (30) days' notice in accordance with Section 15.1 of the MSPA, with all of the remedies it would have in the event of termination under section 10 ("Severability") above, and may also have such other remedies as it may be entitled to in law or in equity.
17. Default. If Vendor fails to perform or comply with any provision of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, then the City (i) may cancel the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, in whole or in part, without penalty or protest by Vendor; (ii) may consider such failure to perform or comply as a breach of contract; (iii) reserves the right to purchase its requirements from the vendor that submitted the next lowest and best responsive and responsible bid, or the vendor that submitted the next best proposal, if that vendor will still honor that bid or proposal, or to seek new bids or proposals, or to pursue one or more other options available to the City in compliance with its then current purchasing policy; and (iv) may hold the defaulting vendor liable for all damages provided by law, including cost of cover.
18. Entire Agreement. These Standard Procurement Terms and Conditions, including any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, constitutes the entire agreement between the parties and supersedes any prior or contemporaneous communications, representations or agreements between the parties, whether oral or written, regarding the subject matter of these Standard Procurement Terms and Conditions. The terms and conditions of these Standard Procurement Terms and Conditions may not be changed except by an amendment expressly referencing these Standard Procurement Terms and Conditions by section number and signed by an authorized representative of each party.
19. Survival. These Standard Procurement Terms and Conditions shall survive the completion of or any termination of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.

TENNESSEE DEPARTMENT OF REVENUE

TENNESSEE SALES OR USE TAX
GOVERNMENT CERTIFICATE OF EXEMPTION

TO: Vendor's Name _____

Vendor's Address _____

The undersigned hereby certifies that the purchases of tangible personal property or services being made on this certificate of exemption are being made by the State of Tennessee, or a county or municipality within the State of Tennessee, or the Federal Government, or an agency thereof and are for the use of the government or agency.

The undersigned further certifies that the said government or agency is making the purchase direct from the above named vendor, will obtain title or has title to the property immediately when it is delivered, and will use public funds to pay directly to the above named vendor for the tangible personal property or services obtained upon this certificate of exemption.

Name of government or agency City of Franklin, 109 3rd Ave. South, Franklin, TN 37064

Date: _____

Signed: *Eric S. Stuckey*Title: City Administrator

City of Franklin, Tennessee Insurance Requirements

City Contract No. 2018-0027

Before delivery of the products and services pertaining to the City of Franklin, Tennessee ("City") contract referenced above commences, Axon Enterprise, Inc. ("Vendor") shall provide one or more certificates of insurance providing evidence of the following minimum types and limits of unexpired insurance coverage:

Type of Coverage	Limits of Coverage	Certificate of Insurance
Commercial General Liability	\$1,000,000 Each Occurrence \$2,000,000 General Aggregate \$1,000,000 Personal and Advertising Injury \$2,000,000 Products-Completed Operations Aggregate	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached for both Premises/Operations and Products/Completed Operations
Automobile Liability (Owned, Non-Owned, and Hired Vehicles)	\$1,000,000 Combined Single Limit Each Accident	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached
Workers Compensation ²	- Statutory Limits - Waiver of Subrogation shall apply	Certificate Holder ¹ only
Employers Liability ²	\$1,000,000 Bodily Injury Each Accident \$1,000,000 Policy Limit Bodily Injury by Disease \$1,000,000 Each Employee Bodily Injury by Disease	Certificate Holder ¹ only
Cyber Liability ³	\$5,000,000 per claim \$5,000,000 annual aggregate	Certificate Holder ¹ only
Professional Liability	\$2,000,000 per occurrence \$2,000,000 annual aggregate	Certificate Holder ¹ only

If and when insurance coverage documented by the certificate(s) of insurance referenced above expires before the expiration of any specified term of award, including any extensions thereto, then Vendor shall immediately suspend work or supply unless and until it provides one or more unexpired replacement certificates of insurance that indicates the new date(s) of insurance coverage expiration and that meets or exceeds the insurance requirements as specified above.

In the event that insurance coverage documented by the certificate(s) of insurance referenced above is materially modified or canceled before the expiration of any specified term of award, including any extensions thereto, then Vendor shall, immediately upon learning of any such material modification or cancellation, suspend work or supply and shall, within three (3) calendar days of such learning, notify City of any such material modification or cancellation.

Vendor agrees to impose City's insurance requirements upon any subcontractors it utilizes for the City contract referenced above. Use of any subcontractor for this contract shall have been approved by City in advance of that subcontractor commencing work for this contract.

¹ Certificate Holder shall be listed as follows:

City of Franklin
109 3rd Ave. South
Franklin, TN 37064

² Workers Compensation and Employers Liability coverages are not required for Tennessee employers with fewer than five (5) employees except that employers in the construction business or trades (construction service providers) are required to carry Workers Compensation coverage unless they are sole proprietors or partners with no employees.

³ Cyber Liability coverage shall cover all acts, errors, omissions, and negligence in the performance of services for or on behalf of the City of Franklin by Axon. Axon shall provide for Data Security and Privacy "Cyber" coverage, including coverage for unauthorized access and use, failure of security, breach of confidential information, of privacy perils as well as breach mitigation costs and regulatory coverage. A copy of the insurance policy may be requested by the City of Franklin for review.



Franklin Police Department - TN

2/12/2018

Q-137149-43143.769JG

1

Axon Sales Representative
Jeff Goolsby

jgoolsby@axon.com



Axon Enterprise, Inc.
Protect Life.
17800 N 85th St.
Scottsdale, Arizona, 85255
United States
Phone: (800) 978-2737

QUOTE: Q-137149-43143.769JG

Issue Date: 02/12/2018

Quote Expiration: 04/01/2018

Account Number: 108051

Start Date: 03/31/2018

Payment Terms: Net 30

Delivery Method: Fedex - Ground

Sales Representative:

Jeff Goolsby
Phone:
Email: jgoolsby@axon.com
Fax:

Primary Contact:

Charles Warner
(615) 550-8401
cwarner@franklin.tn.gov

BILL TO:

Franklin Police Department - TN
109 2nd Ave S
Franklin, TN 37064
US

City of Franklin, TN
109 3rd Ave. South
P.O. Box 295
Franklin, TN 37065-0295

SHIP TO:

Charles Warner
Franklin Police Department - TN
900 Columbia Avenue
Franklin, TN 37064
US

Year 1

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	4,752.00
80082	UNLIMITED BWC BUNDLE: YEAR 1 PAYMENT	129	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00
80022	PRO EVIDENCE.COM LICENSE: YEAR 1 PAYMENT	4	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00
Hardware				
74001	AXON CAMERA ASSEMBLY, ONLINE, AXON BODY 2, BLK	129	399.00	51,471.00
74020	MAGNET MOUNT, FLEXIBLE, AXON RAPIDLOCK	129	0.00	0.00
74021	MAGNET MOUNT, THICK OUTERWEAR, AXON RAPIDLOCK	129	0.00	0.00
11553	SYNC CABLE, USB A TO 2.5MM	129	0.00	0.00
70033	WALL MOUNT BRACKET, ASSY, EVIDENCE.COM DOCK	22	35.00	770.00
74008	AXON DOCK, 6 BAY + CORE, AXON BODY 2	22	1,495.00	32,890.00
Services				
85144	AXON STARTER	1	2,500.00	2,500.00
			Subtotal	216,547.00
			Estimated Shipping	936.44
			Taxes	0.00
			Total	217,483.44

Spares

Item	Description	Quantity	Net Unit Price	Total (USD)
Hardware				
74001	AXON CAMERA ASSEMBLY, ONLINE, AXON BODY 2, BLK	4	0.00	0.00

Spares (Continued)

Item	Description	Quantity	Unit Price	Total (USD)
Hardware (Continued)				
74020	MAGNET MOUNT, FLEXIBLE, AXON RAPIDLOCK	4	0.00	0.00
74021	MAGNET MOUNT, THICK OUTERWEAR, AXON RAPIDLOCK	4	0.00	0.00
11553	SYNC CABLE, USB A TO 2.5MM	4	0.00	0.00
			Subtotal	0.00
			Taxes	0.00
			Total	0.00

Year 2

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
80023	PRO EVIDENCE.COM LICENSE: YEAR 2 PAYMENT	4	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	4,752.00
80083	UNLIMITED BWC BUNDLE: YEAR 2 PAYMENT	129	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00
			Subtotal	128,916.00
			Taxes	0.00
			Total	128,916.00

Year 3

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
80024	PRO EVIDENCE.COM LICENSE: YEAR 3 PAYMENT	4	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	4,752.00
80084	UNLIMITED BWC BUNDLE: YEAR 3 PAYMENT	129	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00
			Subtotal	128,916.00
			Taxes	0.00
			Total	128,916.00

Year 4

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
80025	PRO EVIDENCE.COM LICENSE: YEAR 4 PAYMENT	4	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	4,752.00
80085	UNLIMITED BWC BUNDLE: YEAR 4 PAYMENT	129	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00
			Subtotal	128,916.00
			Taxes	0.00
			Total	128,916.00

Year 5

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
80026	PRO EVIDENCE.COM LICENSE: YEAR 5 PAYMENT	4	468.00	1,872.00
85110	EVIDENCE.COM INCLUDED STORAGE	120	0.00	0.00
87026	TASER ASSURANCE PLAN DOCK 2 ANNUAL PAYMENT	22	216.00	4,752.00
80086	UNLIMITED BWC BUNDLE: YEAR 5 PAYMENT	129	948.00	122,292.00
85110	EVIDENCE.COM INCLUDED STORAGE	5,160	0.00	0.00
			Subtotal	128,916.00
			Taxes	0.00
			Total	128,916.00

Grand Total	733,147.44
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Summary of Payments

Payment	Amount (USD)
Year 1	217,483.44
Spares	0.00
Year 2	128,916.00
Year 3	128,916.00
Year 4	128,916.00
Year 5	128,916.00
Grand Total	733,147.44

Notes

Quote reflects pricing on National IPA Contract # 151089.

For Axon Enterprise, Inc.:

Signature: _____ Date: _____

Name (Print): _____ Title: _____

Axon's Sales Terms and Conditions

By signing this Quote, you certify that you have read and agree to the provisions set forth in this Quote and Axon's Master Services and Purchasing Agreement (MSPA), posted at <https://www.axon.com/legal/sales-terms-and-conditions>, as well as the attached Statement of Work (SOW) for Axon Fleet and/or Axon Interview Room purchase, if applicable. You represent that you are legally authorized to sign this Agreement on behalf of your entity. If you do not have this authority, please do not sign this Quote.

For City of Franklin, Tennessee:

Signature: _____ Date: _____

Name (Print): _____ Title: _____

PO# (Or write N/A): (not applicable)

Please sign and email to Jeff Goolsby at jgoolsby@axon.com or fax to

Thank you for being a valued Axon customer. For your convenience on your next order, please check out our online store buy.axon.com

Quote: Q-137149-43143.769JG

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Axon Enterprise, Inc. All rights reserved.

Master Services and Purchasing Agreement

This Master Services and Purchasing Agreement (the **Agreement**) by and between Axon Enterprise, Inc., (**Axon or Party**) a Delaware corporation having its principal place of business at 17800 N 85th Street, Scottsdale, Arizona, 85255, and City of Franklin, Tennessee (**Agency, Party** or collectively **Parties**), is entered into the later of (a) the last signature date on this Agreement, or (b) the last signature date on the Quote (**the Effective Date**).

This Agreement sets forth the terms and conditions for the purchase, delivery, use, and support of Axon Products and Services as detailed in the Quote to which this Agreement is attached (the **Quote**), which is hereby incorporated by reference. It is the intent of the Parties that this Agreement shall act as a master agreement governing all subsequent purchases by Agency of Axon Products, and all subsequent quotes for the same Products or Services accepted by Agency shall be also incorporated by reference as a Quote. In consideration of this Agreement, the Parties agree as follows:

- 1 **Term.** This Agreement will commence on the Effective Date and will remain in full force and effect for a period of five (5) years in accordance with the Quote, unless terminated by either Party in accordance with the Agreement. Axon and the Agency may renew the terms and conditions of this Agreement for an additional three (3) years upon the execution of a new pricing Quote. New products and services may require additional terms and conditions. Axon services will not be authorized until a signed Quote is accepted by Axon.
- 2 **Definitions.**

"Confidential Information" means all nonpublic information disclosed by Axon, Axon affiliates, business partners of Axon or their respective employees, contractors or agents that is designated as confidential or that, given the nature of the information or circumstances surrounding its disclosure, reasonably should be understood to be confidential.

"Evidence.com Service" means Axon web services for Evidence.com, the Evidence.com site, Evidence Sync software, Axon Capture App, Axon View App, other software, maintenance, storage, and any product or service provided by Axon under this Agreement for use with Evidence.com. This does not include any third-party applications, hardware warranties, or my.evidence.com services.

"Products" means all hardware, software, cloud based services, and software maintenance releases and updates provided by Axon under this Agreement.

"Quote" means the offer to sell to which this Agreement is attached, and is valid only for products and services listed on the Quote at prices on the Quote. Any terms and conditions contained within the Agency's purchase order in response to the Quote will be null and void and shall have no force or effect.

"Services" means all services provided by Axon pursuant to this Agreement.
- 3 **Payment Terms.** Axon invoices upon shipment, unless otherwise specified in the Quote. Invoices are due to be paid within 30 days of the date of invoice or date of receipt of the hardware by Agency, whichever is later. All orders are subject to prior credit approval. Except in accordance with the Termination provision herein, payment obligations are non-cancelable, fees paid are non-refundable, and all amounts payable will be made without setoff, deduction, or withholding. In the event the Agency chooses a phased deployment for the Products in the Quote, the Quote pricing is subject to change if the phased deployment changes. Axon will notify Agency with a written notice in the event of any change in prices.
- 4 **Taxes.** Axon hereby acknowledges City of Franklin, Tennessee is exempt from Tennessee sales or use tax. A copy of the Tennessee sales or use tax government certificate of exemption for City of Franklin, Tennessee is attached hereto.
- 5 **Shipping; Title; Risk of Loss; Rejection.** Axon reserves the right to make partial shipments and Products may ship from multiple locations. All shipments are FOB destination, freight prepaid and allowed, via

common carrier and title and risk of loss pass to the Agency upon delivery to the Agency by the common carrier. The Agency is responsible for any shipping charges on the Quote. Shipping dates are estimates only. The Agency may reject Products that do not match the Products listed in the Quote, are damaged, or non-functional upon receipt (**Nonconforming Product**) by providing Axon written notice of rejection within 10 days of shipment. In the event the Agency receives a Nonconforming Product, the Agency's sole remedy is to return the Product to Axon for repair or replacement as further described in the Warranties Section. Failure to notify Axon within the 10-day rejection period will be deemed as acceptance of Product.

- 6 **Returns.** All sales are final and no refunds or exchanges are allowed, except for warranty returns or as provided by state or federal law.

7 **Warranties.**

7.1 **Hardware Limited Warranty.** Axon warrants that its law enforcement hardware Products are free from defects in workmanship and materials for a period of ONE (1) YEAR from the date of receipt. Extended warranties run from the date of purchase of the extended warranty through the balance of the 1-year limited warranty term plus the term of the extended warranty measured from the date of expiration of the 1-year limited warranty. Conducted Electrical Weapon (CEW) cartridges and Smart cartridges that are expended are deemed to have operated properly. Axon-manufactured accessories are covered under a limited 90-DAY warranty from the date of receipt. Non-Axon manufactured accessories, including all Apple and Android devices, are covered under the manufacturer's warranty. In the event of a warranty claim for an Apple or Android device, the Agency should contact the manufacturer. If Axon determines that a valid warranty claim is received within the warranty period, as further described in the Warranty Limitations section, Axon agrees to repair or replace the Product. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.

7.2 **Warranty Limitations.**

7.2.1 The warranties do not apply to and Axon will not be responsible for any loss, data loss, damage, or other liabilities arising from damage: (a) from failure to follow instructions relating to the Product's use; (b) caused by use with non-Axon products or from the use of cartridges, batteries or other components that are not manufactured or recommended by Axon; (c) caused by abuse, misuse, intentional or deliberate damage to the Product, or force majeure; (d) to a Product or part that has been repaired or modified by persons other than Axon authorized personnel or without the written permission of Axon; or (e) to any Axon Product whose serial number has been removed or defaced.

7.2.2 **To the extent permitted by law, the warranties and the remedies set forth above are exclusive and Axon disclaims all other warranties, remedies, and conditions, whether oral or written, statutory, or implied, as permitted by applicable law. If statutory or implied warranties cannot be lawfully disclaimed, then all such warranties are limited to the duration of the express warranty described above and limited by the other provisions contained in this Agreement.**

7.2.3 **Axon's cumulative liability to any Party for any loss or damage resulting from any claims, demands, or actions arising out of or relating to any Axon Product will not exceed Two Million Dollars (\$2,000,000). In no event will either Party be liable for any direct, special, indirect, incidental, exemplary, punitive or consequential damages, however caused, whether for breach of warranty, breach of contract, negligence, strict liability, tort or under any other legal theory.**

7.3 **Warranty Returns.** If a valid warranty claim is received by Axon within the warranty period, Axon agrees to repair or replace the Product that Axon determines in its sole discretion to be defective under normal use, as defined in the Product instructions. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.

7.3.1 For warranty return and repair procedures, including troubleshooting guides, please go to Axon's websites www.axon.com/support or www.evidence.com, as indicated in the appropriate Product user manual or quick start guide.

7.3.2 Before delivering Product for warranty service, it is the Agency's responsibility to upload

the data contained in the Product to the Evidence.com Service or download the Product data and keep a separate backup copy of the contents. Axon is not responsible for any loss of software programs, data, or other information contained on the storage media or any other part of the Product.

- 7.3.3** A replacement Product will be new or like new and have the remaining warranty period of the original Product or 90 days from the date of replacement or repair, whichever period is longer. When a Product or part is exchanged, any replacement item becomes Agency's property and the replaced item becomes Axon's property.

- 8** **Product Warnings.** See Axon's website at www.axon.com/legal for the most current Axon product warnings.
- 9** **Design Changes.** Axon reserves the right to make changes in the design of any of Axon's products and services without incurring any obligation to notify the Agency or to make the same change to products and services previously purchased.
- 10** **Insurance.** Axon will maintain, at Axon's own expense and in effect during the Term, Commercial General Liability Insurance, and Workers' Compensation Insurance and Commercial Automobile Insurance, and will furnish to the Agency certificates of insurance or self-insurance upon request by the Agency. Axon further agrees (1) to comply with the Appendix entitled "City of Franklin, Tennessee Insurance Requirements" as attached hereto, and (2) to furnish to the Agency copies of Axon's cyber insurance policy(ies) upon request by the Agency.
- 11** **Indemnification.** Axon will indemnify and defend the Agency's officers, directors, and employees (**Agency Indemnitees**) from and against all claims, demands, losses, liabilities, reasonable costs and expenses arising out of a claim by a third party against an Agency Indemnitee resulting from any negligent act, error or omission, or willful misconduct of Axon under or related to this Agreement, except in the case of negligent acts, omissions or willful misconduct of the Agency.
- 12** **IP Rights.** Axon owns and reserves all right, title, and interest in the Axon Products and Services, and related software, as well as any suggestions made to Axon.
- 13** **IP Indemnification.** Axon will defend, indemnify, and hold the Agency Indemnitees harmless from and against any claims, damages, losses, liabilities, costs, and expenses (including reasonable attorneys' fees) arising out of or relating to any third-party claim alleging that use of Axon Products or Services as permitted under this Agreement infringes or misappropriates the intellectual property rights of a third party. The Agency must provide Axon with prompt written notice of such a claim, tender to Axon the defense or settlement of such a claim at Axon's expense, and cooperate fully with Axon in the defense or settlement of such a claim.

Axon has no liability to the Agency or any third party if any alleged infringement or claim of infringement is to any extent based upon: (a) any modification of the Evidence.com Service by the Agency or any third party not approved by Axon; (b) use of the Evidence.com Service in connection or in combination with equipment, devices, or services not approved or recommended by Axon; (c) the use of Evidence.com Service other than as permitted under this Agreement or in a manner for which it was not intended; or (d) the use of other than the most current release or version of any software provided by Axon as part of or in connection with the Evidence.com Service. Nothing in this Section will affect any warranties in favor of the Agency that are otherwise provided in or arise out of this Agreement.

- 14** **Agency Responsibilities.** The Agency is responsible for (i) use of Axon Products (including any activities under the Agency Evidence.com account and use by Agency employees and agents), (ii) breach of this Agreement or violation of applicable law by the Agency or any of the Agency's end users, (iii) Agency Content or the combination of Agency Content with other applications, content or processes, including any claim involving alleged infringement or misappropriation of third party rights by Agency Content or by the use of Agency Content, (iv) a dispute between the Agency and any third party over Agency use of Axon

Products or the collection or use of Agency Content, (v) any hardware or networks that the Agency connects to the Evidence.com Service, and (vi) any security settings the Agency establishes to interact with or on the Evidence.com Service.

15 Termination.

15.1 By Either Party. Either Party may terminate for cause upon 30 days advance notice to the other Party if there is any material default or breach of this Agreement by the other Party, unless the defaulting Party has cured the material default or breach within the 30-day notice period. In the event that the Agency terminates this Agreement due to Axon's failure to cure the material breach or default, Axon will issue a refund of any prepaid amounts on a prorated basis from the date of notice of termination.

15.2 By Agency. The Agency is obligated to pay the fees under this Agreement as may lawfully be made from funds budgeted and appropriated for that purpose during the Agency's then current fiscal year. In the event that sufficient funds will not be appropriated or are not otherwise legally available to pay the fees required under this Agreement, this Agreement may be terminated by the Agency. The Agency agrees to deliver notice of termination under this Section at least 90 days prior to the end of the Agency's then current fiscal year, or as soon as reasonably practicable under the circumstances.

15.3 Effect of Termination. Upon any termination of this Agreement: (a) all Agency rights under this Agreement immediately terminate; (b) the Agency remains responsible for all fees and charges incurred through the date of termination; and (c) Payment Terms, Warranty, Product Warnings, Indemnification, and Agency Responsibilities Sections, as well as the Evidence.com Terms of Use Appendix Sections on Agency Owns Agency Content, Data Storage, Fees and Payment, Software Services Warranty, IP Rights and License Restrictions will continue to apply in accordance with their terms. If the Agency purchases Products for a value less than the Manufacturer's Suggested Retail Price (**MSRP**) and this Agreement is terminated before the end of the term then (a) the Agency will be invoiced for the remainder of the MSRP for the Products received and not already paid for; or (b) only in the case of termination for non-appropriations, return the Products to Axon within 30 days of the date of termination. For bundled Products, the MSRP is the value of all standalone components of the bundle.

16 General.

16.1 Confidentiality. Both Parties will take all reasonable measures to avoid disclosure, dissemination or unauthorized use of either Party's Confidential Information. Except as required by applicable law, neither Party will disclose either Party's Confidential Information during the Term or at any time during the 5-year period following the end of the Term.

16.2 Excusable delays. Axon will use commercially reasonable efforts to deliver all Products and Services ordered as soon as reasonably practicable. In the event of interruption of any delivery due to causes beyond Axon's reasonable control, Axon has the right to delay or terminate the delivery with reasonable notice.

16.3 Force Majeure. Neither Party will be liable for any delay or failure to perform any obligation under this Agreement where the delay or failure results from any cause beyond the Parties' reasonable control, including acts of God, labor disputes or other industrial disturbances, systemic electrical, telecommunications, or other utility failures, earthquake, storms or other elements of nature, blockages, embargoes, riots, acts or orders of government, acts of terrorism, or war.

16.4 Proprietary Information. The Agency agrees that Axon has and claims various proprietary rights in the hardware, firmware, software, and the integration of ancillary materials, knowledge, and designs that constitute Axon products and services, and that the Agency will not directly or indirectly cause any proprietary rights to be violated.

- 16.5 Independent Contractors.** The Parties are independent contractors. Neither Party, nor any of their respective affiliates, has the authority to bind the other. This Agreement does not create a partnership, franchise, joint venture, agency, fiduciary, or employment relationship between the Parties.
- 16.6 No Third-Party Beneficiaries.** This Agreement does not create any third-party beneficiary rights in any individual or entity that is not a party to this Agreement.
- 16.7 Non-discrimination and Equal Opportunity.** During the performance of this Agreement, neither the Parties nor the Party's employees will discriminate against any person, whether employed by a Party or otherwise, on the basis of race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief. In all solicitations or advertisements for employees, agents, subcontractors or others to be engaged by a Party or placed by or on behalf of a Party, the solicitation or advertisement shall state all qualified applicants shall receive consideration for employment without regard to race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief.
- 16.8 U.S. Government Rights.** Any Evidence.com Service provided to the U.S. Government as "commercial items," "commercial computer software," "commercial computer software documentation," and "technical data" will have the same rights and restrictions generally applicable to the Evidence.com Service. If the Agency is using the Evidence.com Services on behalf of the U.S. Government and these terms fail to meet the U.S. Government's needs or are inconsistent in any respect with federal law, the Agency will immediately discontinue use of the Evidence.com Service. The terms "commercial item," "commercial computer software," "commercial computer software documentation," and "technical data" are defined in the Federal Acquisition Regulation and the Defense Federal Acquisition Regulation Supplement.
- 16.9 Import and Export Compliance.** In connection with this Agreement, each Party will comply with all applicable import, re- import, export, and re-export control laws and regulations.
- 16.10 Assignment.** Neither Party may assign or otherwise transfer this Agreement without the prior written approval of the other Party, which shall not be unreasonably withheld.
- 16.11** Subject to the foregoing, this Agreement will be binding upon the Parties and their respective successors and assigns.
- 16.12 No Waivers.** The failure by either Party to enforce any provision of this Agreement will not constitute a present or future waiver of the provision nor limit the Party's right to enforce the provision at a later time.
- 16.13 Severability.** This Agreement is contractual and not a mere recital. If any portion of this Agreement is held to be invalid or unenforceable, the remaining portions of this Agreement will remain in full force and effect.
- 16.14 Governing Law; Venue.** The laws of the State of Tennessee, without reference to conflict of law rules, govern this Agreement and any dispute of any sort that might arise between the Parties. The United Nations Convention for the International Sale of Goods does not apply to this Agreement.
- 16.15 Notices.** All communications and notices to be made or given pursuant to this Agreement must be in the English language. Notices provided by posting on the Agency's Evidence.com site will be effective upon posting and notices provided by email will be effective when the email was sent. Notices provided by personal delivery will be effective immediately. Contact information for notices:

Axon: Axon Enterprise, Inc.

Agency:

City of Franklin, Tennessee



Attn: Contracts
17800 N. 85th Street
Scottsdale, Arizona 85255
contracts@axon.com

Attn: Purchasing Manager
109 3rd Ave. South
P.O. Box 305
Franklin, TN 37065-0305
purchasing@franklintn.gov

16.16 Entire Agreement. This Agreement, including the City of Franklin, Tennessee Standard Procurement Terms and Conditions ("City Terms") and the Appendices all as attached hereto, and the Quote provided by Axon to which this Agreement is attached, represents the entire agreement between the Parties. In the event of a conflict between this Agreement and the City Terms, the City Terms will take precedence. This Agreement supersedes all prior or contemporaneous representations, understandings, agreements, or communications between the Parties, whether written or verbal, regarding the subject matter of this Agreement. No modification or amendment of any portion of this Agreement will be effective unless in writing and signed by the Parties to this Agreement. If Axon provides a translation of the English language version of this Agreement, the English language version of the Agreement will control if there is any conflict.

16.17 Counterparts. If this Agreement form requires the signatures of the Parties, then this Agreement may be executed by electronic signature in multiple counterparts, each of which is considered an original.

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be duly executed. Each Party warrants and represents that its respective signatories, whose signatures appear below, have been and are, on the date of signature, duly authorized to execute this Agreement.

Axon Enterprise, Inc.

Signature: _____
Name: _____
Title: _____
Date: _____

Franklin Police Department - TN

Signature: _____
Name: _____
Title: _____
Date: _____

Approved as to Form:

Tiffani M. Pope, Staff Attorney

Evidence.com Terms of Use Appendix

- 1 **Evidence.com Subscription Term.** The Evidence.com Subscription Term will begin after shipment of the Axon body worn cameras. If shipped in 1st half of the month, the start date is on the 1st of the following month. If shipped in the last half of the month, the start date is on the 15th of the following month. For phased deployments, the Evidence.com Subscription begins upon the shipment of the first phase. For purchases that consist solely of Evidence.com licenses, the Subscription will begin upon the Effective Date.

- 2 **Access Rights. "Agency Content"** means software, data, text, audio, video, images or other Agency content that any of the Agency's end users (a) run on the Evidence.com Service, (b) cause to interface with the Evidence.com Service, or (c) upload to the Evidence.com Service under the Agency account or otherwise transfer, process, use or store in connection with the Agency account. Upon the purchase or granting of a subscription from Axon and the opening of an Evidence.com account, the Agency will have access and use of the Evidence.com Service for the storage and management of Agency Content during the Evidence.com Subscription Term.

The Evidence.com Service and data storage are subject to usage limits. The Evidence.com Service may not be accessed by more than the number of end users specified in the Quote. If Agency becomes aware of any violation of this Agreement by an end user, the Agency will, as soon as practicable, take steps to remedy the violation promptly or else terminate that end user's access to Agency Content and the Evidence.com Services. For Evidence.com Lite licenses, the Agency will have access and use of Evidence.com Lite for only the storage and management of data from TASER CEWs and the TASER CAM during the subscription Term. The Evidence.com Lite Service may not be accessed to upload any non-TASER CAM video or any other files.

- 3 **Agency Owns Agency Content.** The Agency controls and owns all right, title, and interest in and to Agency Content and, except as otherwise outlined herein, Axon obtains no interest in the Agency Content, and the Agency Content are not business records of Axon. The Agency is solely responsible for the uploading, sharing, withdrawal, management and deletion of Agency Content. Axon will have limited access to Agency Content solely for providing and supporting the Evidence.com Service to the Agency and Agency end users. The Agency represents that the Agency owns Agency Content; and that none of Agency Content or Agency end users' use of Agency Content or the Evidence.com Service will violate this Agreement or applicable laws.

- 4 **Evidence.com Data Security.**

4.1. **Generally.** Axon will implement commercially reasonable and appropriate measures designed to secure Agency Content against accidental or unlawful loss, access or disclosure. Axon will maintain a comprehensive Information Security Program (**ISP**) that includes logical and physical access management, vulnerability management, configuration management, incident monitoring and response, encryption of digital evidence uploaded, security education, risk management, and data protection. The Agency is responsible for maintaining the security of end user names and passwords and taking steps to maintain appropriate security and access by end users to Agency Content. Login credentials are for Agency internal use only and Agency may not sell, transfer, or sublicense them to any other entity or person. The Agency agrees to be responsible for all activities undertaken by the Agency, Agency employees, Agency contractors or agents, and Agency end users that result in unauthorized access to the Agency account or Agency Content. Audit log tracking for the video data is an automatic feature of the Services that provides details as to who accesses the video data and may be downloaded by the Agency at any time. The Agency shall contact Axon as soon as practicable if an unauthorized third party may be using the Agency account or Agency Content or if account information is lost

or stolen.

4.2. FBI CJIS Security Addendum. Axon agrees to the terms and requirements set forth in the Federal Bureau of Investigation (FBI) Criminal Justice Information Services (CJIS) Security Addendum for the Term of this Agreement.

5. Axon's Support. Axon will, during the Evidence.com Subscription Term and at no additional charge to the Agency, make available updates as released by Axon to the Evidence.com Services. Updates may be provided electronically via the Internet. Axon will use reasonable efforts to continue supporting the previous version of any software for 6 months after the change (except if doing so (a) would pose a security or intellectual property issue, (b) is economically or technically burdensome, or (c) is needed to comply with the law or requests of governmental entities. The Agency is responsible for maintaining the computer equipment and Internet connections necessary for use of the Evidence.com Services.

6. Data Privacy. Axon will not disclose Agency Content or any information about the Agency except as compelled by a court or administrative body or required by any law or regulation. Axon will give notice if any disclosure request is received for Agency Content so the Agency may file an objection with the court or administrative body. The Agency agrees to allow Axon access to certain information from the Agency in order to: (a) perform troubleshooting services upon request or as part of Axon's regular diagnostic screenings; (b) enforce this agreement or policies governing use of Evidence.com Services; or (c) perform analytic and diagnostic evaluations of the systems.

7. Data Storage. Axon will determine the locations of the data centers in which Agency Content will be stored and accessible by Agency end users. For United States customers, Axon will ensure that all Agency Content stored in the Evidence.com Services remains within the United States, including any backup data, replication sites, and disaster recovery sites. Axon may transfer Agency Content to third parties for the purpose of storage of Agency Content. Third party subcontractors responsible for storage of Agency Content are contracted by Axon for data storage services. Ownership of Agency Content remains with the Agency.

For use of an Unlimited Evidence.com License, unlimited data may be stored in the Agency's Evidence.com account only if the data originates from an Axon Body Worn Camera or Axon Capture device. Axon reserves the right to charge additional fees for exceeding purchased storage amounts or for Axon's assistance in the downloading or exporting of Agency Content. Axon may place into archival storage any data stored in the Agency's Evidence.com accounts that has not been viewed or accessed for 6 months. Data stored in archival storage will not have immediate availability, and may take up to 24 hours to access.

8. Suspension of Evidence.com Services. Axon may suspend Agency access to or any end user's right to access to or use of any portion or all of the Evidence.com Services immediately upon notice, in accordance with the following:

8.1. The Termination provisions of the Master Service Agreement apply;

8.2. The Agency or an end user's use of or registration for the Evidence.com Services (i) poses a security risk to the Evidence.com Services or any third party, (ii) may adversely impact the Evidence.com Services or the systems or content of any other customer, (iii) may subject Axon, Axon's affiliates, or any third party to liability, or (iv) may be fraudulent;

8.3. If Axon suspends the right to access to or use of any portion or all of the Evidence.com Services, the Agency remains responsible for any fees and charges incurred through the date of suspension without any credits for Evidence.com Services for any period of suspension. If Axon determines that the condition(s) that triggered paragraph 8.2 above was/were not the fault of the Agency, then the Agency will not be responsible for payment for that period. Axon will not delete any of Agency Content on Evidence.com as



a result of a suspension, except as specified elsewhere in this Agreement.

- 9 Software Services Warranty.** Axon warrants that the Evidence.com Services will not infringe or misappropriate any patent, copyright, trademark, or trade secret rights of any third party. Axon disclaims any warranties or responsibility for data corruption or errors before the data is uploaded to the Evidence.com Services.
- 10 License Restrictions.** Neither the Agency nor any Agency end users (including, without limitation, employees, contractors, agents, officers, volunteers, and directors), may, or may attempt to: (a) permit any third party to access the Evidence.com Services, except as permitted in this Agreement; (b) modify, alter, tamper with, repair, or otherwise create derivative works of any of the Evidence.com Services; (c) reverse engineer, disassemble, or decompile the Evidence.com Services or apply any other process or procedure to derive the source code of any software included in the Evidence.com Services, or allow any others to do the same; (d) access or use the Evidence.com Services with the intent to gain unauthorized access, avoid incurring fees or exceeding usage limits or quotas; (e) copy the Evidence.com Services in whole or part, except as expressly permitted in this Agreement; (f) use trade secret information contained in the Evidence.com Services, except as expressly permitted in this Agreement; (g) resell, rent, loan, or sublicense the Evidence.com Services; (h) access the Evidence.com Services in order to build a competitive product or service or copy any features, functions, or graphics of the Evidence.com Services; (i) remove, alter, or obscure any confidentiality or proprietary rights notices (including copyright and trademark notices) of Axon's or Axon's licensors on or within the Evidence.com Services or any copies of the Evidence.com Services; or (j) use the Evidence.com Services to store or transmit infringing, libelous, or otherwise unlawful or tortious material, to store or transmit material in violation of third party privacy rights, or to store or transmit malicious code. All licenses granted in this Agreement are conditional on continued compliance with this Agreement, and will immediately and automatically terminate if the Agency does not comply with any term or condition of this Agreement. The Agency may only use Axon's trademarks in accordance with the Axon Trademark Use Guidelines (located at www.axon.com).
- 11 After Termination.** Axon will not delete any Agency Content as a result of a termination during a period of 90 days following termination. During this 90-day period the Agency may retrieve Agency Content only if all pre-termination amounts due have been paid (there will be no application functionality of the Evidence.com Services during this 90-day period other than the ability to retrieve Agency Content). The Agency will not incur any additional fees if Agency Content is downloaded from Evidence.com during this 90-day period. Axon has no obligation to maintain or provide any Agency Content after this 90-day period and will thereafter, unless legally prohibited delete all of Agency Content stored in the Evidence.com Services. Upon request, Axon will provide written proof that all Agency Content has been successfully deleted and fully removed from the Evidence.com Services.
- 12 Post-Termination Assistance.** Axon will, at no additional charge to the Agency, provide Agency with the same post-termination data retrieval assistance that Axon generally makes available to all customers. Requests for Axon to provide additional assistance in downloading or transferring Agency Content, including requests for Axon's Data Egress Services, will result in additional fees and Axon will not warrant or guarantee data integrity or readability in the external system.



Professional Services Appendix

1 Professional Services Term. Amounts pre-paid for professional services as outlined in the Quote and the Professional Service Appendix must be used within 6 months of the Effective Date.

2 Scope of Services. The project scope will consist of the Services identified on the Quote.

2.1. The Axon Starter Package includes one day of on-site services and a professional services manager that will work closely with the Agency to assess the Agency's deployment scope and determine which services are appropriate. If more than one (1) day of on-site services is needed, additional on-site assistance is available for \$2,000 per day. The Axon Starter Package options include:

System set up and configuration

- Setup Axon Mobile on smart phones (if applicable).
- Configure categories & custom roles based on Agency need.
- Troubleshoot IT issues with Evidence.com and Evidence.com Dock (Dock) access.
- Work with IT to install Evidence Sync software on locked-down computers (if applicable).
- Virtual assistance included.

Dock configuration

- Work with Agency to decide ideal location of Dock setup and set configurations on Dock if necessary.
- Authenticate Dock with Evidence.com using "Administrator" credentials from Agency.
- Virtual assistance included.

Axon instructor training (Train the Trainer)

Training for Agency's in-house instructors who can support the Agency's Axon camera and Evidence.com training needs after Axon's Professional Service team has fulfilled its contracted on-site obligations.

End user go live training and support sessions

- Assistance with device set up and configuration.
- Training on device use, Evidence.com and Evidence Sync.

Implementation document packet

Evidence.com administrator guides, camera implementation guides, network setup guide, sample policies, and categories & roles guide.

3 Out of Scope Services. Axon is responsible to perform only the Services described on the Quote. Any additional services discussed or implied that are not defined explicitly by the Quote will be considered out of the scope. Additional training days may be added on to any service package for additional fees set forth in the Quote.

4 Delivery of Services.

4.1. Hours and Travel. Axon personnel will work within normal business hours, Monday through Friday, 8:30 a.m. to 5:30 p.m. Central Time, except holidays, unless otherwise agreed in advance. All tasks on-site will be performed over a consecutive timeframe, unless otherwise agreed to by the Parties in advance. Travel time by Axon personnel to Agency premises will not be charged as work hours performed.

4.2. Changes to Services. Changes to the scope of Services must be documented and agreed upon by the Parties in a change order. Changes may require an equitable adjustment in the charges or schedule.

5 Authorization to Access Computer Systems to Perform Services. The Agency authorizes Axon to access relevant Agency computers and network systems, but only under the direction of the Agency's IT Department and solely for performing the Services. Axon will work diligently to

identify as soon as reasonably practicable the resources and information Axon expects to use, and will provide an initial itemized list to the Agency. The Agency is responsible for, and assumes the risk of any problems, delays, losses, claims, or expenses resulting from the content, accuracy, completeness, and consistency of all data, materials, and information supplied by the Agency.

- 6** **Site Preparation and Installation.** Prior to delivering any Services, Axon will provide one (1) copy of the then-current user documentation for the Services and related Products in electronic form (**Product User Documentation**). The Product User Documentation will include all environmental specifications that must be met in order for the Services and related Products to operate in accordance with the Product User Documentation. Prior to the installation of Product (whether performed by the Agency or Axon), the Agency must prepare the location(s) where the Products are to be installed (**Installation Site**) in accordance with the environmental specifications set forth in the Product User Documentation. Following the installation of the Products, the Agency must maintain the Installation Site where the Products have been installed in accordance with the environmental specifications set forth in the Product User Documentation. In the event that there are any updates or modifications to the Product User Documentation for any Products provided by Axon under this Agreement, including the environmental specifications for the Products, Axon will provide the updates or modifications to Agency when they are generally released by Axon to Axon customers.
- 7** **Acceptance Checklist.** Axon will present an Acceptance Form (**Acceptance Form**) upon completion of the Services. The Agency will sign the Acceptance Form acknowledging completion of the Services once the on-site service session has been completed. If the Agency reasonably believes that Axon did not complete the Services in substantial conformance with this Agreement, the Agency must notify Axon in writing of the specific reasons for rejection of the Services within seven (7) calendar days from delivery of the Checklist. Axon will address the issues and then will re-present the Acceptance Form for approval and signature. If Axon does not receive the signed Acceptance Form or a written notification of the reasons for the rejection of the performance of the Services within seven (7) calendar days of delivery of the Acceptance Form, the absence of the Agency response will constitute affirmative acceptance of the Services, and a waiver of any right of rejection.
- 8** **Liability for Loss or Corruption of Data.** The Agency is responsible for: (i) instituting proper and timely backup procedures for any files and programs on the Agency's network, not including any Agency Content on Evidence.com (**Agency Software and Data**); (ii) creating timely backup copies of Agency Software and Data that may be damaged, lost, or corrupted due to Axon's provision of Services; and (iii) using backup copies to restore any Agency Software and Data in the event of any loss of, damage to, or corruption of the operational version of Agency Software and Data, even if such damage, loss, or corruption is due to Axon's negligence. However, regardless of any assistance provided by Axon: (i) Axon will in no way be liable for the accuracy, completeness, success, or results of efforts to restore Agency Software and Data; (ii) any assistance provided by Axon under this Section is without warranty, express or implied; and (iii) in no event will Axon be liable for loss of, damage to, or corruption of Agency Software and Data from any cause.

TASER Assurance Plan Appendix

The TASER Assurance Plan ("TAP") is an optional plan the Agency may purchase. If TAP is included on the Quote, this TAP Appendix applies. TAP may be purchased as a standalone plan. TAP for Axon body worn cameras is also included as part of the Unlimited Evidence.com License, as well as under the Officer Safety Plan. TAP provides hardware extended warranty coverage, Spare Products, and a hardware refresh. TAP only applies to the Axon hardware Products listed in the Quote.

- 1 **TAP Warranty Coverage.** TAP includes the extended warranty coverage described in the current hardware warranty. TAP warranty coverage starts at the end of the Hardware Limited Warranty term and continues as long as the Agency continues to pay the required annual fees for TAP. TAP for Axon body worn cameras also includes free replacement of the Axon Flex controller battery and Axon Body battery during the TAP Term for any failure that is not specifically excluded from the Hardware Warranty.
- 2 **TAP Term.** The TAP Term start date is based upon the shipment date of the hardware covered under TAP. If the shipment of the hardware occurred in the first half of the month, then the Term starts on the 1st of the following month. If the shipment of the hardware occurred in the second half of the month, then the Term starts on the 15th of the following month.
- 3 **SPARE Product.** Axon will provide a predetermined number of spare Products for those hardware items and accessories listed in the Quote (**Spare Products**) to keep at the Agency location to replace broken or non-functioning units in order to improve the availability of the units to officers in the field. The Agency must return to Axon, through Axon's Return Merchandise Authorization (**RMA**) process, any broken or non-functioning units for which a Spare Product is utilized, and Axon will repair the non-functioning unit or replace with a replacement Product. Axon will repair or replace the unit that fails to function for any reason not excluded by the TAP warranty coverage, during the TAP Term with the same Product or a like Product, at Axon's sole option.
- 4 **Officer Safety Plan (OSP).** The Officer Safety Plan includes the benefits of the Evidence.com Unlimited License (which includes unlimited data storage for Axon camera and Axon Capture generated data in the Evidence.com Services and TAP for the Axon Camera), TAP for Evidence.com Dock, one Axon brand Conducted Electrical Weapon (CEW) with a 4-year Warranty, one CEW battery, and one CEW holster.

The OSP must be purchased for a period of 5 years (**OSP Term**). At any time during the OSP Term, the Agency may choose to receive the CEW, battery and holster by providing a \$0 purchase order. At the time elected to receive the CEW, the Agency may choose from any CEW model available as of the Effective Date of this Agreement. If the OSP is terminated before the end of the term and the Agency did not receive a CEW, battery or holster, Axon has no obligation to reimburse for those items not received.

If OSP is terminated before the end of the OSP Term and the Agency received a CEW, battery and/or holster then (a) the Agency will be invoiced for the remainder of the MSRP for the Products received and not already paid as part of the OSP before the termination date; or (b) only in the case of termination for non-appropriations, return the CEW, battery and holster to Axon within 30 days of the date of termination.

- 5 **TAP Upgrade Models.** Any Products replaced within 6 months prior to the scheduled upgrade will be deemed the upgrade. Within 30 days of receiving an upgrade, the Agency must return the original Products to Axon or destroy the Products locally and provide a certificate of destruction to Axon that includes the serial numbers for the destroyed Products. If the Agency does not return the



Products to Axon or destroy the Products, Axon will deactivate the serial numbers for the Products received by the Agency.

- 6 **TAP for Axon Body Worn Cameras.** If the Agency purchases 3 years of Evidence.com Unlimited Licenses or TAP as a stand-alone service and makes all payments, Axon will provide the Agency with a new Axon body worn camera (**Body Worn Upgrade Model**) 3 years after the TAP Term begins. If the Agency purchases 5 years of Evidence.com Unlimited Licenses, OSP, or TAP as a stand-alone service and makes all payments, Axon will provide the Agency with a Body Worn Upgrade Model 2.5 years after the TAP Term begins and once again, 5 years after the TAP Term begins.
- 6.1. **TAP as a stand-alone.** If the Agency purchased TAP for Axon cameras as a stand-alone service, then Axon will upgrade the Axon camera (and controller if applicable), free of charge, with a new on-officer video camera that is the same Product or a like Product, at Axon's sole option. Axon makes no guarantee that the Body Worn Upgrade Model will utilize the same accessories or Dock. If the Agency would like to change product models for the Body Worn Upgrade Model, then the Agency must pay the price difference in effect at the time of the upgrade between the MSRP for the offered Body Worn Upgrade Model and the MSRP for the model that will be acquired. No refund will be provided if the MSRP of the new model is less than the MSRP of the offered Body Worn Upgrade Model.
- 6.2. **OSP or Unlimited TAP.** If the Agency purchased an Unlimited License or OSP, then Axon will upgrade the Axon camera (and controller if applicable), free of charge, with a new on-officer video camera of the Agency's choice.
- 7 **TAP Dock Upgrade Models.** If the Agency purchased TAP for the Axon Docks, or if the Agency purchased OSP, Axon will upgrade the Dock free of charge, with a new Dock with the same number of bays that is the same product or a like product, at Axon's sole option (**Dock Upgrade Model**). If the Agency would like to change product models for the Dock Upgrade Model or add additional bays, then the Agency must pay the price difference in effect at the time of the upgrade between the MSRP for the offered Dock Upgrade Model and the MSRP for the model desired. No refund will be provided if the MSRP of the new model is less than the MSRP of the offered Dock Upgrade Model.
- 8 **TAP Termination.** If an invoice for TAP is more than 60 days past due or the Agency defaults on its payments for the Evidence.com Services, then Axon may terminate TAP and all outstanding Product related TAPs. Axon will provide notification that TAP coverage is terminated. Once TAP coverage is terminated for any reason, then:
- 8.1. TAP coverage will terminate as of the date of termination and no refunds will be given.
- 8.2. Axon will not and has no obligation to provide the free upgrades.
- 8.3. The Agency will be invoiced for and are obligated to pay to Axon the MSRP then in effect for all Spare Products provided under TAP. If the Spare Products are returned within 30 days of the Spare Product invoice date, credit will be issued and applied against the Spare Product invoice.
- 8.4. The Agency will be responsible for payment of any missed payments due to the termination before being allowed to purchase any future TAP.

□, □ AXON, Axon, Axon Commander, Axon Convert, Axon Detect, Axon Dock, Axon Five, Axon Forensic Suite, Axon Interview, Axon Mobile, Axon Signal Sidearm, Evidence.com, Evidence Sync, TASER, and TASER CAM are trademarks of Axon Enterprise, Inc., some of which are registered in the US and other countries. For more information visit www.axon.com/legal. All rights reserved.
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TENNESSEE SALES OR USE TAX
GOVERNMENT CERTIFICATE OF EXEMPTION

TO: Vendor's Name _____

Vendor's Address _____

The undersigned hereby certifies that the purchases of tangible personal property or services being made on this certificate of exemption are being made by the State of Tennessee, or a county or municipality within the State of Tennessee, or the Federal Government, or an agency thereof and are for the use of the government or agency.

The undersigned further certifies that the said government or agency is making the purchase direct from the above named vendor, will obtain title or has title to the property immediately when it is delivered, and will use public funds to pay directly to the above named vendor for the tangible personal property or services obtained upon this certificate of exemption.

Name of government or agency City of Franklin, 109 3rd Ave. South, Franklin, TN 37064

Date: _____

Signed: *Eric S. Stuckey*

Title: City Administrator

City of Franklin, Tennessee Insurance Requirements

City Contract No. 2018-0027

Before delivery of the products and services pertaining to the City of Franklin, Tennessee ("City") contract referenced above commences, Axon Enterprise, Inc. ("Vendor") shall provide one or more certificates of insurance providing evidence of the following minimum types and limits of unexpired insurance coverage:

Type of Coverage	Limits of Coverage	Certificate of Insurance
Commercial General Liability	\$1,000,000 Each Occurrence \$2,000,000 General Aggregate \$1,000,000 Personal and Advertising Injury \$2,000,000 Products-Completed Operations Aggregate	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached for both Premises/Operations and Products/Completed Operations
Automobile Liability (Owned, Non-Owned, and Hired Vehicles)	\$1,000,000 Combined Single Limit Each Accident	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached
Workers Compensation ²	- Statutory Limits - Waiver of Subrogation shall apply	Certificate Holder ¹ only
Employers Liability ²	\$1,000,000 Bodily Injury Each Accident \$1,000,000 Policy Limit Bodily Injury by Disease \$1,000,000 Each Employee Bodily Injury by Disease	Certificate Holder ¹ only
Cyber Liability ³	\$5,000,000 per claim \$5,000,000 annual aggregate	Certificate Holder ¹ only
Professional Liability	\$2,000,000 per occurrence \$2,000,000 annual aggregate	Certificate Holder ¹ only

If and when insurance coverage documented by the certificate(s) of insurance referenced above expires before the expiration of any specified term of award, including any extensions thereto, then Vendor shall immediately suspend work or supply unless and until it provides one or more unexpired replacement certificates of insurance that indicates the new date(s) of insurance coverage expiration and that meets or exceeds the insurance requirements as specified above.

In the event that insurance coverage documented by the certificate(s) of insurance referenced above is materially modified or canceled before the expiration of any specified term of award, including any extensions thereto, then Vendor shall, immediately upon learning of any such material modification or cancellation, suspend work or supply and shall, within three (3) calendar days of such learning, notify City of any such material modification or cancellation.

Vendor agrees to impose City's insurance requirements upon any subcontractors it utilizes for the City contract referenced above. Use of any subcontractor for this contract shall have been approved by City in advance of that subcontractor commencing work for this contract.

¹ Certificate Holder shall be listed as follows:

City of Franklin
109 3rd Ave. South
Franklin, TN 37064

² Workers Compensation and Employers Liability coverages are not required for Tennessee employers with fewer than five (5) employees except that employers in the construction business or trades (construction service providers) are required to carry Workers Compensation coverage unless they are sole proprietors or partners with no employees.

³ Cyber Liability coverage shall cover all acts, errors, omissions, and negligence in the performance of services for or on behalf of the City of Franklin by Axon. Axon shall provide for Data Security and Privacy "Cyber" coverage, including coverage for unauthorized access and use, failure of security, breach of confidential information, of privacy perils as well as breach mitigation costs and regulatory coverage. A copy of the insurance policy may be requested by the City of Franklin for review.

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

1. Assignment/Subcontracting. Neither party may assign any rights or obligations under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, without the prior written consent of the other party. These Standard Procurement Terms and Conditions, and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will be binding upon and inure to the benefit of the parties and their respective successors and permitted assigns. Vendor may subcontract any portion of the work only with the prior consent of the City, but such subcontracting will not relieve Vendor of its duties under these Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
2. Time of the Essence. The parties agree that TIME IS OF THE ESSENCE with respect to the vendor's performance of all provisions of the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
3. Taxes. As a tax-exempt entity, the City shall not be responsible for sales or use taxes incurred for products or services. Upon request, the City shall supply Vendor with a copy of its Sales and Use Tax Exemption Certificate. Vendor shall bear the burden of providing its suppliers with a copy of the City's tax exemption certificate and shall assume all liability for such taxes, if any, that should be incurred.
4. Notices. Any notice provided pursuant to these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, if specified to be in writing, will be in writing and will be deemed given: (a) if by hand delivery, then upon receipt thereof; (b) if mailed, then three (3) City business days after deposit in the mail where sender is located, postage prepaid, certified mail return receipt requested; (c) if by next day delivery service, then upon such delivery; or (d) if by facsimile transmission or electronic mail, then upon confirmation of receipt. All notices will be addressed to the parties at the addresses set forth below (or set forth in such other document to which these Standard Procurement Terms and Conditions apply, or such other address as either party may in the future specify in writing to the other):

In the case of the City:

City of Franklin

Attn: Purchasing Manager

Re: City of Franklin Contract No. 2018-0027

109 Third Ave. South

P.O. Box 305

Franklin, TN 37065-0305

FAX: 615-550-0079

E-mail: purchasing@franklintn.gov

In the case of Vendor:

Axon Enterprise, Inc.

Attn: Contracts

17800 North 85th St.

Scottsdale, AZ 85255

contracts@axon.com

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

5. Confidentiality and Proprietary rights. Vendor waives any right to confidentiality of any document, e-mail or file it fails to clearly mark on each page (or section as the case may be) as confidential or proprietary. Proprietary rights do not extend to the data created by the City's users of the System; all rights to that data (including derivative or hidden data such as metadata) shall vest solely in City at the moment of creation and City shall retain exclusive rights, title, and ownership of all data and images created therefrom at the moment of creation and utilization, through and including image creation. City may be required to disclose documents under state or federal law. City shall notify Vendor if a request for documents has been made and shall give Vendor a reasonable opportunity under the circumstances to respond to the request by redacting proprietary or other confidential information. In exchange, Vendor agrees to indemnify, defend, and hold harmless City for any claims by third parties relating thereto or arising out of (i) the City's failure to disclose such documents or information required to be disclosed by law, or (ii) the City's release of documents as a result of City's reliance upon Vendor's representation that materials supplied by Vendor (in full or redacted form) do not contain trade secrets or proprietary information, provided that the City impleads Vendor and Vendor assumes control over that claim.
6. Derivative Works. To the extent that the Agreement contains Vendor's reservation of rights, such definitions and limitations are superseded by the following: "Derivative Work" means a program that is based on or derived from one or more existing programs or components. If the original software is modified to create a new program, a derived work is created. If the original software was designed to accept plug-ins or drivers using a defined mechanism, such a driver or plug-in does not form a derived work. Linking to a library in the way it was designed to be interfaced with, does *not* constitute deriving a work. "Derivative work" is *not* the data that the Licensee inputs, manipulates, modifies or otherwise improves, nor the images resulting therefrom.
7. Arbitration/Mediation. No arbitration shall be required as a condition precedent to filing any legal claim arising out of or relating to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply. No arbitration or mediation shall be binding.
8. Waiver. Neither party's failure or delay to exercise any of its rights or powers under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will constitute or be deemed a waiver or forfeiture of those rights or powers. For a waiver of a right or power to be effective, it must be in writing signed by the waiving party. An effective waiver of a right or power shall not be construed as either (a) a future or continuing waiver of that same right or power, or (b) the waiver of any other right or power.
9. Warranties/Limitation of Liability/Waiver. City reserves all rights afforded to local governments under law for all general and implied warranties. The City does not waive any rights it may have to all remedies provided by law and therefore any attempt by Vendor to limit its liability shall be void and unenforceable subject to Section 7.2.3 of the Master Services and Purchasing Agreement (MSPA) .

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

10. Severability. If any term or provision of these Standard Procurement Terms and Conditions is held to be illegal or unenforceable, the validity or enforceability of the remainder of these Standard Procurement Terms and Conditions will not be affected.
11. Precedence. In the event of conflict between the provisions of these Standard Procurement Terms and Conditions and that of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the provisions of these Standard Procurement Terms and Conditions will to the extent of such conflict take precedence unless such document expressly states that it is amending these Standard Procurement Terms and Conditions.
12. Indemnification. Vendor agrees to indemnify and save the Government of Franklin, the City of Franklin and individual, on or off duty, officers, and employees of the City of Franklin, harmless from any and all losses, damages and expenses, including court costs and reasonable attorneys' fees, by reason of any loss, whatsoever, arising out of or relating to or in consequence of the negligent act, error or omission, only to the extent provided by law, of the Vendor during work done in connection with any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, excepting only such losses as shall be occasioned solely by the negligence of the City of Franklin.
13. Additions/Modifications. If seeking any addition or modification to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the parties agree to reference the specific paragraph number sought to be changed on any future document or purchase order issued in furtherance of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, however, an omission of the reference to same shall not affect its applicability. In no event shall either party be bound by any terms contained in any purchase order, acknowledgement, or other writings unless: (a) such purchase order, acknowledgement, or other writings specifically refer to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply or to the specific clause they are intended to modify; (b) clearly indicate the intention of both parties to override and modify any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply; and (c) such purchase order, acknowledgement, or other writings are signed, with specific material clauses separately initialed, by authorized representatives of both parties.
14. Applicable Law; Choice of Forum/Venue. These Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply are made under and will be construed in accordance with the laws of the State of Tennessee without giving effect to any state's choice-of-law rules. The choice of forum and venue shall be exclusively in the Courts of Williamson County, TN.
15. Termination. Unless the City has indicated otherwise in the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, either party may terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, with or

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

without cause, upon thirty (30) calendar days' notice to the other. Upon termination by the vendor, the City shall be entitled to retain ownership of any and all goods and equipment purchased in accordance with Section 15.3 of the Master Services and Purchasing Agreement (MSPA). Upon termination by the City, the vendor shall be entitled to receive any amounts due as a result of goods and equipment already delivered and/or services already rendered in accordance with Section 15.3; however, the City shall maintain ownership and control of any goods and equipment purchased. Upon termination of services, whether connected or unconnected to goods and equipment, such services shall be rendered until the conclusion of the 30th calendar day as stated in the notice or until a contractual benchmark has been achieved, or as the parties may otherwise agree.

16. Breach. Upon deliberate breach of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, by either party, the non-breaching party shall be entitled to terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply upon thirty (30) days' notice in accordance with Section 15.1 of the MSPA, with all of the remedies it would have in the event of termination under section 10 ("Severability") above, and may also have such other remedies as it may be entitled to in law or in equity.
17. Default. If Vendor fails to perform or comply with any provision of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, then the City (i) may cancel the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, in whole or in part, without penalty or protest by Vendor; (ii) may consider such failure to perform or comply as a breach of contract; (iii) reserves the right to purchase its requirements from the vendor that submitted the next lowest and best responsive and responsible bid, or the vendor that submitted the next best proposal, if that vendor will still honor that bid or proposal, or to seek new bids or proposals, or to pursue one or more other options available to the City in compliance with its then current purchasing policy; and (iv) may hold the defaulting vendor liable for all damages provided by law, including cost of cover.
18. Entire Agreement. These Standard Procurement Terms and Conditions, including any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, constitutes the entire agreement between the parties and supersedes any prior or contemporaneous communications, representations or agreements between the parties, whether oral or written, regarding the subject matter of these Standard Procurement Terms and Conditions. The terms and conditions of these Standard Procurement Terms and Conditions may not be changed except by an amendment expressly referencing these Standard Procurement Terms and Conditions by section number and signed by an authorized representative of each party.
19. Survival. These Standard Procurement Terms and Conditions shall survive the completion of or any termination of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.



Axon Enterprise, Inc.
Protect Life,
17800 N 85th St.
Scottsdale, Arizona, 85255
United States
Phone: (800) 978-2737

City of Franklin, TN Contract No. 2018-0028

QUOTE: Q-137401-43237.832JG

Issue Date: 05/17/2018

Quote Expiration: 05/31/2018

Account Number: 108051

Start Date: 05/31/2018

Payment Terms: Net 30

Delivery Method: Fedex - Ground

Sales Representative:

Jeff Goolsby
Phone:
Email: jgoolsby@axon.com
Fax:

Primary Contact:

Charles Warner
(615) 550-8401
cwarner@franklin.tn.gov

BILL TO:

City of Franklin, TN
109 3rd Ave S
PO Box 295
Franklin, TN 37065-0295
US

SHIP TO:

Charles Warner
Franklin Police Department - TN
900 Columbia Avenue
Franklin, TN 37064
US

Year 1

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
85731	FLEET UNLIMITED PACKAGE: YEAR 1 PAYMENT	109	1,188.00	1,188.00	129,492.00
Hardware					
74003	CAMERA SYSTEM, AXON FLEET	218	399.00	0.00	0.00
74025	MOUNT ASSEMBLY, AXON FLEET	218	0.00	0.00	0.00
70112	AXON SIGNAL UNIT	109	0.00	0.00	0.00
74024	BATTERY SYSTEM, AXON FLEET	218	0.00	0.00	0.00
74027	Axon Fleet Dongle	109	0.00	0.00	0.00
11605	CRADLEPOINT ROUTER - IBR900LP6	109	660.00	0.00	0.00
74110	CABLE, CAT6 ETHERNET 25 FT, FLEET	109	0.00	0.00	0.00
11511	ROUTER ANTENNA, FLEET	109	220.00	220.00	23,980.00
11521	CRADLEPOINT - NETCLOUD + CRADLECARE - 5 YEARS	109	350.00	350.00	38,150.00
71023	FLEET CABLE ASSEMBLY, BATTERY BOX TO CAMERA	218	0.00	0.00	0.00
Services					
80131	TRAIN INSTALLER OR INSTALLATION FACILITY, PER DAY, PER SITE	1	2,500.00	2,500.00	2,500.00
WiFi Offload					
74074	WI-FI OFFLOAD SERVER HARDWARE	2	3,000.00	3,000.00	6,000.00
71039	WI-FI OFFLOAD, SOFTWARE LICENSE	2	600.00	600.00	1,200.00

Year 1 (Continued)

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
WiFi Offload (Continued)					
74067	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 1 PAYMENT	2	0.00	0.00	0.00
Subtotal					201,322.00
Estimated Shipping					0.00
Estimated Tax					0.00
Total					201,322.00

Spares

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Hardware					
74003	CAMERA SYSTEM, AXON FLEET	6	399.00	0.00	0.00
74025	MOUNT ASSEMBLY, AXON FLEET	6	0.00	0.00	0.00
70112	AXON SIGNAL UNIT	3	0.00	0.00	0.00
74024	BATTERY SYSTEM, AXON FLEET	6	0.00	0.00	0.00
74027	Axon Fleet Dongle	3	0.00	0.00	0.00
74110	CABLE, CAT6 ETHERNET 25 FT, FLEET	3	0.00	0.00	0.00
71023	FLEET CABLE ASSEMBLY, BATTERY BOX TO CAMERA	6	0.00	0.00	0.00
Other					
No Router	No Router (Declined)	3	0.00	0.00	0.00
Subtotal					0.00
Estimated Tax					0.00
Total					0.00

Year 2

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
85732	FLEET UNLIMITED PACKAGE: YEAR 2 PAYMENT	109	1,188.00	1,188.00	129,492.00
WiFi Offload					
74068	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 2 PAYMENT	2	600.00	600.00	1,200.00
Subtotal					130,692.00
Estimated Tax					0.00
Total					130,692.00

Year 3

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
85733	FLEET UNLIMITED PACKAGE: YEAR 3 PAYMENT	109	1,188.00	1,188.00	129,492.00

Year 3 (Continued)

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
WiFi Offload					
74069	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 3 PAYMENT	2	600.00	600.00	1,200.00
Subtotal					130,692.00
Estimated Tax					0.00
Total					130,692.00

Year 4

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
85734	FLEET UNLIMITED PACKAGE: YEAR 4 PAYMENT	109	1,188.00	1,188.00	129,492.00
WiFi Offload					
74070	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 4 PAYMENT	2	600.00	600.00	1,200.00
Subtotal					130,692.00
Estimated Tax					0.00
Total					130,692.00

Year 5

Item	Description	Quantity	List Unit Price	Net Unit Price	Total (USD)
Axon Plans & Packages					
85735	FLEET UNLIMITED PACKAGE: YEAR 5 PAYMENT	109	1,188.00	1,188.00	129,492.00
WiFi Offload					
74071	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 5 PAYMENT	2	600.00	600.00	1,200.00
Subtotal					130,692.00
Estimated Tax					0.00
Total					130,692.00

Grand Total	724,090.00
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COF Contract No. 2018-0028

Discounts (USD)

Quote Expiration: 05/31/2018

List Amount	885,406.00
Discounts	161,316.00
Total	724,090.00

**Total excludes applicable taxes and shipping*

Summary of Payments

Payment	Amount (USD)
Year 1	201,322.00
Spares	0.00
Year 2	130,692.00
Year 3	130,692.00
Year 4	130,692.00
Year 5	130,692.00
Grand Total	724,090.00

Notes

Quote reflects pricing on National IPA Contract # 151089.

Axon Fleet System Compatibility: Additional costs may be incurred by the customer related to installing or optimizing their wireless infrastructure in order to achieve the desired wireless download speeds, access point coverage, bandwidth or network stability. These costs are solely the responsibility of the customer.

Axon's Sales Terms and Conditions

By signing this document, you certify that you have read and agree to the provisions set forth in this document and Axon's Master Services and Purchasing Agreement (MSPA), as attached, as well as the attached Statement of Work (SOW) for Axon Fleet purchase, if applicable. You represent that you are legally authorized to sign this Agreement on behalf of your entity. If you do not have this authority, please do not sign this document.

For City of Franklin, Tennessee:

Signature: _____	Date: _____
Name (Print): <u>Eric S. Stuckey</u>	Title: <u>City Administrator</u>
PO# (Or write N/A): <u>(not applicable)</u>	

For Axon Enterprise, Inc.

Signature: <u></u>	Date: <u>5/18/18</u>
Name (Print): <u>Robert Driscoll</u>	Title: <u>VP, Sales Operations</u>

Please sign and email to Jeff Goolsby at jgoolsby@axon.com or fax to

Thank you for being a valued Axon customer. For your convenience on your next order, please check out our online store buy.axon.com

Quote: Q-137401-43237.832JG

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Master Services and Purchasing Agreement

This Master Services and Purchasing Agreement (the **Agreement**) by and between Axon Enterprise, Inc., (**Axon or Party**) a Delaware corporation having its principal place of business at 17800 N 85th Street, Scottsdale, Arizona, 85255, and City of Franklin, Tennessee (**Agency, Party** or collectively **Parties**), is entered into the later of (a) the last signature date on this Agreement, or (b) the last signature date on the Quote (**the Effective Date**).

This Agreement sets forth the terms and conditions for the purchase, delivery, use, and support of Axon Products and Services as detailed in the Quote to which this Agreement is attached (the **Quote**), which is hereby incorporated by reference. It is the intent of the Parties that this Agreement shall act as a master agreement governing all subsequent purchases by Agency of Axon Products, and all subsequent quotes for the same Products or Services accepted by Agency shall be also incorporated by reference as a Quote. In consideration of this Agreement, the Parties agree as follows:

1 Term. This Agreement will commence on the Effective Date and will remain in full force and effect for a period of five (5) years in accordance with the Quote, unless terminated by either Party in accordance with the Agreement. Axon and the Agency may renew the terms and conditions of this Agreement for an additional three (3) years upon the execution of a new pricing Quote. New products and services may require additional terms and conditions. Axon services will not be authorized until a signed Quote is accepted by Axon.

2 Definitions.

"Confidential Information" means all nonpublic information disclosed by Axon, Axon affiliates, business partners of Axon or their respective employees, contractors or agents that is designated as confidential or that, given the nature of the information or circumstances surrounding its disclosure, reasonably should be understood to be confidential.

"Evidence.com Service" means Axon web services for Evidence.com, the Evidence.com site, Evidence Sync software, Axon Capture App, Axon View App, other software, maintenance, storage, and any product or service provided by Axon under this Agreement for use with Evidence.com. This does not include any third-party applications, hardware warranties, or my.evidence.com services.

"Products" means all hardware, software, cloud based services, and software maintenance releases and updates provided by Axon under this Agreement.

"Quote" means the offer to sell to which this Agreement is attached, and is valid only for products and services listed on the Quote at prices on the Quote. Any terms and conditions contained within the Agency's purchase order in response to the Quote will be null and void and shall have no force or effect.

"Services" means all services provided by Axon pursuant to this Agreement.

3 Payment Terms. Axon invoices upon shipment, unless otherwise specified in the Quote. Invoices are due to be paid within 30 days of the date of invoice or date of receipt of the hardware by Agency, whichever is later. All orders are subject to prior credit approval. Except in accordance with the



Termination provision herein, payment obligations are non-cancelable, fees paid are non-refundable, and all amounts payable will be made without setoff, deduction, or withholding. In the event the Agency chooses a phased deployment for the Products in the Quote, the Quote pricing is subject to change if the phased deployment changes. Axon will notify Agency with a written notice in the event of any change in prices.

- 4 **Taxes.** Axon hereby acknowledges City of Franklin, Tennessee is exempt from Tennessee sales or use tax. A copy of the Tennessee sales or use tax government certificate of exemption for City of Franklin, Tennessee is attached hereto.
- 5 **Shipping; Title; Risk of Loss; Rejection.** Axon reserves the right to make partial shipments and Products may ship from multiple locations. All shipments are FOB destination, freight prepaid and allowed, via common carrier and title and risk of loss pass to the Agency upon delivery to the Agency by the common carrier. The Agency is responsible for any shipping charges on the Quote. Shipping dates are estimates only. The Agency may reject Products that do not match the Products listed in the Quote, are damaged, or non-functional upon receipt (**Nonconforming Product**) by providing Axon written notice of rejection within 10 days of shipment. In the event the Agency receives a Nonconforming Product, the Agency's sole remedy is to return the Product to Axon for repair or replacement as further described in the Warranties Section. Failure to notify Axon within the 10-day rejection period will be deemed as acceptance of Product.
- 6 **Returns.** All sales are final and no refunds or exchanges are allowed, except for warranty returns or as provided by state or federal law.
- 7 **Warranties.**
 - 7.1 **Hardware Limited Warranty.** Axon warrants that its law enforcement hardware Products are free from defects in workmanship and materials for a period of ONE (1) YEAR from the date of receipt. Extended warranties run from the date of purchase of the extended warranty through the balance of the 1-year limited warranty term plus the term of the extended warranty measured from the date of expiration of the 1-year limited warranty. Conducted Electrical Weapon (CEW) cartridges and Smart cartridges that are expended are deemed to have operated properly. Axon-manufactured accessories are covered under a limited 90-DAY warranty from the date of receipt. Non-Axon manufactured accessories, including all Apple and Android devices, are covered under the manufacturer's warranty. In the event of a warranty claim for an Apple or Android device, the Agency should contact the manufacturer. If Axon determines that a valid warranty claim is received within the warranty period, as further described in the Warranty Limitations section, Axon agrees to repair or replace the Product. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.
 - 7.2 **Warranty Limitations.**
 - 7.2.1 The warranties do not apply to and Axon will not be responsible for any loss, data loss, damage, or other liabilities arising from damage: (a) from failure to follow instructions relating to the Product's use; (b) caused by use with non-Axon products or from the use of cartridges, batteries or other components that are not manufactured or recommended by Axon; (c) caused by abuse, misuse, intentional or deliberate damage to the Product, or force majeure; (d) to a Product or part that has been repaired or



modified by persons other than Axon authorized personnel or without the written permission of Axon; or (e) to any Axon Product whose serial number has been removed or defaced.

7.2.2 To the extent permitted by law, the warranties and the remedies set forth above are exclusive and Axon disclaims all other warranties, remedies, and conditions, whether oral or written, statutory, or implied, as permitted by applicable law. If statutory or implied warranties cannot be lawfully disclaimed, then all such warranties are limited to the duration of the express warranty described above and limited by the other provisions contained in this Agreement.

7.2.3 Axon's cumulative liability to any Party for any loss or damage resulting from any claims, demands, or actions arising out of or relating to any Axon Product will not exceed Two Million Dollars (\$2,000,000). In no event will either Party be liable for any direct, special, indirect, incidental, exemplary, punitive or consequential damages, however caused, whether for breach of warranty, breach of contract, negligence, strict liability, tort or under any other legal theory.

7.3 Warranty Returns. If a valid warranty claim is received by Axon within the warranty period, Axon agrees to repair or replace the Product that Axon determines in its sole discretion to be defective under normal use, as defined in the Product instructions. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.

7.3.1 For warranty return and repair procedures, including troubleshooting guides, please go to Axon's websites www.axon.com/support or www.evidence.com, as indicated in the appropriate Product user manual or quick start guide.

7.3.2 Before delivering Product for warranty service, it is the Agency's responsibility to upload the data contained in the Product to the Evidence.com Service or download the Product data and keep a separate backup copy of the contents. Axon is not responsible for any loss of software programs, data, or other information contained on the storage media or any other part of the Product.

7.3.3 A replacement Product will be new or like new and have the remaining warranty period of the original Product or 90 days from the date of replacement or repair, whichever period is longer. When a Product or part is exchanged, any replacement item becomes Agency's property and the replaced item becomes Axon's property.

8 Product Warnings. See Axon's website at www.axon.com/legal for the most current Axon product warnings.

9 Design Changes. Axon reserves the right to make changes in the design of any of Axon's products and services without incurring any obligation to notify the Agency or to make the same change to products and services previously purchased.

10 Insurance. Axon will maintain, at Axon's own expense and in effect during the Term, Commercial General Liability Insurance, and Workers' Compensation Insurance and Commercial Automobile



Insurance, and will furnish to the Agency certificates of insurance or self-insurance upon request by the Agency. Axon further agrees (1) to comply with the Appendix entitled "City of Franklin, Tennessee Insurance Requirements" as attached hereto, and (2) to furnish to the Agency copies of Axon's cyber insurance policy(ies) upon request by the Agency.

- 11 **Indemnification.** Axon will indemnify and defend the Agency's officers, directors, and employees (**Agency Indemnitees**) from and against all claims, demands, losses, liabilities, reasonable costs and expenses arising out of a claim by a third party against an Agency Indemnitee resulting from any negligent act, error or omission, or willful misconduct of Axon under or related to this Agreement, except in the case of negligent acts, omissions or willful misconduct of the Agency.
- 12 **IP Rights.** Axon owns and reserves all right, title, and interest in the Axon Products and Services, and related software, as well as any suggestions made to Axon.
- 13 **IP Indemnification.** Axon will defend, indemnify, and hold the Agency Indemnitees harmless from and against any claims, damages, losses, liabilities, costs, and expenses (including reasonable attorneys' fees) arising out of or relating to any third-party claim alleging that use of Axon Products or Services as permitted under this Agreement infringes or misappropriates the intellectual property rights of a third party. The Agency must provide Axon with prompt written notice of such a claim, tender to Axon the defense or settlement of such a claim at Axon's expense, and cooperate fully with Axon in the defense or settlement of such a claim.

Axon has no liability to the Agency or any third party if any alleged infringement or claim of infringement is to any extent based upon: (a) any modification of the Evidence.com Service by the Agency or any third party not approved by Axon; (b) use of the Evidence.com Service in connection or in combination with equipment, devices, or services not approved or recommended by Axon; (c) the use of Evidence.com Service other than as permitted under this Agreement or in a manner for which it was not intended; or (d) the use of other than the most current release or version of any software provided by Axon as part of or in connection with the Evidence.com Service. Nothing in this Section will affect any warranties in favor of the Agency that are otherwise provided in or arise out of this Agreement.

- 14 **Agency Responsibilities.** The Agency is responsible for (i) use of Axon Products (including any activities under the Agency Evidence.com account and use by Agency employees and agents), (ii) breach of this Agreement or violation of applicable law by the Agency or any of the Agency's end users, (iii) Agency Content or the combination of Agency Content with other applications, content or processes, including any claim involving alleged infringement or misappropriation of third party rights by Agency Content or by the use of Agency Content, (iv) a dispute between the Agency and any third party over Agency use of Axon Products or the collection or use of Agency Content, (v) any hardware or networks that the Agency connects to the Evidence.com Service, and (vi) any security settings the Agency establishes to interact with or on the Evidence.com Service.
- 15 **Termination.**
 - 15.1 **By Either Party.** Either Party may terminate for cause upon 30 days advance notice to the other Party if there is any material default or breach of this Agreement by the other Party, unless the defaulting Party has cured the material default or breach within the 30-day notice period. In the event that the Agency terminates this Agreement due to Axon's failure to cure



the material breach or default, Axon will issue a refund of any prepaid amounts on a prorated basis from the date of notice of termination.

15.2 By Agency. The Agency is obligated to pay the fees under this Agreement as may lawfully be made from funds budgeted and appropriated for that purpose during the Agency's then current fiscal year. In the event that sufficient funds will not be appropriated or are not otherwise legally available to pay the fees required under this Agreement, this Agreement may be terminated by the Agency. The Agency agrees to deliver notice of termination under this Section at least 90 days prior to the end of the Agency's then current fiscal year, or as soon as reasonably practicable under the circumstances.

15.3 Effect of Termination. Upon any termination of this Agreement: (a) all Agency rights under this Agreement immediately terminate; (b) the Agency remains responsible for all fees and charges incurred through the date of termination; and (c) Payment Terms, Warranty, Product Warnings, Indemnification, and Agency Responsibilities Sections, as well as the Evidence.com Terms of Use Appendix Sections on Agency Owns Agency Content, Data Storage, Fees and Payment, Software Services Warranty, IP Rights and License Restrictions will continue to apply in accordance with their terms. If the Agency purchases Products for a value less than the Manufacturer's Suggested Retail Price (**MSRP**) and this Agreement is terminated before the end of the term then (a) the Agency will be invoiced for the remainder of the MSRP for the Products received and not already paid for; or (b) only in the case of termination for non-appropriations, return the Products to Axon within 30 days of the date of termination. For bundled Products, the MSRP is the value of all standalone components of the bundle.

16 General.

16.1 Confidentiality. Both Parties will take all reasonable measures to avoid disclosure, dissemination or unauthorized use of either Party's Confidential Information. Except as required by applicable law, neither Party will disclose either Party's Confidential Information during the Term or at any time during the 5-year period following the end of the Term.

16.2 Excusable delays. Axon will use commercially reasonable efforts to deliver all Products and Services ordered as soon as reasonably practicable. In the event of interruption of any delivery due to causes beyond Axon's reasonable control, Axon has the right to delay or terminate the delivery with reasonable notice.

16.3 Force Majeure. Neither Party will be liable for any delay or failure to perform any obligation under this Agreement where the delay or failure results from any cause beyond the Parties' reasonable control, including acts of God, labor disputes or other industrial disturbances, systemic electrical, telecommunications, or other utility failures, earthquake, storms or other elements of nature, blockages, embargoes, riots, acts or orders of government, acts of terrorism, or war.

16.4 Proprietary Information. The Agency agrees that Axon has and claims various proprietary rights in the hardware, firmware, software, and the integration of ancillary materials, knowledge, and designs that constitute Axon products and services, and that the Agency will not directly or indirectly cause any proprietary rights to be violated.



- 16.5 Independent Contractors.** The Parties are independent contractors. Neither Party, nor any of their respective affiliates, has the authority to bind the other. This Agreement does not create a partnership, franchise, joint venture, agency, fiduciary, or employment relationship between the Parties.
- 16.6 No Third-Party Beneficiaries.** This Agreement does not create any third-party beneficiary rights in any individual or entity that is not a party to this Agreement.
- 16.7 Non-discrimination and Equal Opportunity.** During the performance of this Agreement, neither the Parties nor the Party's employees will discriminate against any person, whether employed by a Party or otherwise, on the basis of race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief. In all solicitations or advertisements for employees, agents, subcontractors or others to be engaged by a Party or placed by or on behalf of a Party, the solicitation or advertisement shall state all qualified applicants shall receive consideration for employment without regard to race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief.
- 16.8 U.S. Government Rights.** Any Evidence.com Service provided to the U.S. Government as "commercial items," "commercial computer software," "commercial computer software documentation," and "technical data" will have the same rights and restrictions generally applicable to the Evidence.com Service. If the Agency is using the Evidence.com Services on behalf of the U.S. Government and these terms fail to meet the U.S. Government's needs or are inconsistent in any respect with federal law, the Agency will immediately discontinue use of the Evidence.com Service. The terms "commercial item," "commercial computer software," "commercial computer software documentation," and "technical data" are defined in the Federal Acquisition Regulation and the Defense Federal Acquisition Regulation Supplement.
- 16.9 Import and Export Compliance.** In connection with this Agreement, each Party will comply with all applicable import, re-import, export, and re-export control laws and regulations.
- 16.10 Assignment.** Neither Party may assign or otherwise transfer this Agreement without the prior written approval of the other Party, which shall not be unreasonably withheld. Subject to the foregoing, this Agreement will be binding upon the Parties and their respective successors and assigns.
- 16.11 No Waivers.** The failure by either Party to enforce any provision of this Agreement will not constitute a present or future waiver of the provision nor limit the Party's right to enforce the provision at a later time.
- 16.12 Severability.** This Agreement is contractual and not a mere recital. If any portion of this Agreement is held to be invalid or unenforceable, the remaining portions of this Agreement will remain in full force and effect.
- 16.13 Governing Law; Venue.** The laws of the State of Tennessee, without reference to conflict of law rules, govern this Agreement and any dispute of any sort that might arise between the



Parties. The United Nations Convention for the International Sale of Goods does not apply to this Agreement.

- 16.14 Notices.** All communications and notices to be made or given pursuant to this Agreement must be in the English language. Notices provided by posting on the Agency's Evidence.com site will be effective upon posting and notices provided by email will be effective when the email was sent. Notices provided by personal delivery will be effective immediately. Contact information for notices:

Axon: Axon Enterprise, Inc.
Attn: Contracts
17800 N. 85th Street
Scottsdale, Arizona 85255
contracts@axon.com

Agency: City of Franklin, Tennessee
Attn: Purchasing Manager
109 3rd Ave. South
P.O. Box 305
Franklin, TN 37065-0305
purchasing@franklinton.gov

- 16.15 Entire Agreement.** This Agreement, including the City of Franklin, Tennessee Standard Procurement Terms and Conditions ("City Terms") and the Appendices all as attached hereto, and the Quote provided by Axon to which this Agreement is attached, represents the entire agreement between the Parties. In the event of a conflict between this Agreement and the City Terms, the City Terms will take precedence. This Agreement supersedes all prior or contemporaneous representations, understandings, agreements, or communications between the Parties, whether written or verbal, regarding the subject matter of this Agreement. No modification or amendment of any portion of this Agreement will be effective unless in writing and signed by the Parties to this Agreement. If Axon provides a translation of the English language version of this Agreement, the English language version of the Agreement will control if there is any conflict.

- 16.16 Counterparts.** If this Agreement form requires the signatures of the Parties, then this Agreement may be executed by electronic signature in multiple counterparts, each of which is considered an original.

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be duly executed. Each Party warrants and represents that its respective signatories, whose signatures appear below, have been and are, on the date of signature, duly authorized to execute this Agreement.

Axon Enterprise, Inc.

Signature: 
Name: Robert D. Wilson
Title: VP, Sales Operations
Date: 5/15/18

Franklin Police Department - TN

Signature: _____
Name: Eric S. Stuckey
Title: City Administrator
Date: _____

Approved as to Form:

Tiffani M. Pope, Staff Attorney

Evidence.com Terms of Use

Appendix

1 **Evidence.com Subscription Term.** The Evidence.com Subscription Term will begin after shipment of the Axon body worn cameras. If shipped in 1st half of the month, the start date is on the 1st of the following month. If shipped in the last half of the month, the start date is on the 15th of the following month. For phased deployments, the Evidence.com Subscription begins upon the shipment of the first phase. For purchases that consist solely of Evidence.com licenses, the Subscription will begin upon the Effective Date.

2 **Access Rights. "Agency Content"** means software, data, text, audio, video, images or other Agency content that any of the Agency's end users (a) run on the Evidence.com Service, (b) cause to interface with the Evidence.com Service, or (c) upload to the Evidence.com Service under the Agency account or otherwise transfer, process, use or store in connection with the Agency account. Upon the purchase or granting of a subscription from Axon and the opening of an Evidence.com account, the Agency will have access and use of the Evidence.com Service for the storage and management of Agency Content during the Evidence.com Subscription Term.

The Evidence.com Service and data storage are subject to usage limits. The Evidence.com Service may not be accessed by more than the number of end users specified in the Quote. If Agency becomes aware of any violation of this Agreement by an end user, the Agency will, as soon as practicable, take steps to remedy the violation promptly or else terminate that end user's access to Agency Content and the Evidence.com Services. For Evidence.com Lite licenses, the Agency will have access and use of Evidence.com Lite for only the storage and management of data from TASER CEWs and the TASER CAM during the subscription Term. The Evidence.com Lite Service may not be accessed to upload any non-TASER CAM video or any other files.

3 **Agency Owns Agency Content.** The Agency controls and owns all right, title, and interest in and to Agency Content and except as otherwise outlined herein, Axon obtains no interest in the Agency Content, and the Agency Content are not business records of Axon. The Agency is solely responsible for the uploading, sharing, withdrawal, management and deletion of Agency Content. Axon will have limited access to Agency Content solely for providing and supporting the Evidence.com Service to the Agency and Agency end users. The Agency represents that the Agency owns Agency Content; and that none of Agency Content or Agency end users' use of Agency Content or the Evidence.com Service will violate this Agreement or applicable laws.

4 **Evidence.com Data Security.**

4.1. **Generally.** Axon will implement commercially reasonable and appropriate measures designed to secure Agency Content against accidental or unlawful loss, access or disclosure. Axon will maintain a comprehensive Information Security Program (ISP) that includes logical and physical access management, vulnerability management, configuration management, incident monitoring and response, encryption of digital

evidence uploaded, security education, risk management, and data protection. The Agency is responsible for maintaining the security of end user names and passwords and taking steps to maintain appropriate security and access by end users to Agency Content. Login credentials are for Agency internal use only and Agency may not sell, transfer, or sublicense them to any other entity or person. The Agency agrees to be responsible for all activities undertaken by the Agency, Agency employees, Agency contractors or agents, and Agency end users that result in unauthorized access to the Agency account or Agency Content. Audit log tracking for the video data is an automatic feature of the Services that provides details as to who accesses the video data and may be downloaded by the Agency at any time. The Agency shall contact Axon as soon as practicable if an unauthorized third party may be using the Agency account or Agency Content or if account information is lost or stolen.

4.2. FBI CJIS Security Addendum. Axon agrees to the terms and requirements set forth in the Federal Bureau of Investigation (FBI) Criminal Justice Information Services (CJIS) Security Addendum for the Term of this Agreement.

5. Axon's Support. Axon will, during the Evidence.com Subscription Term and at no additional charge to the Agency, make available updates as released by Axon to the Evidence.com Services. Updates may be provided electronically via the Internet. Axon will use reasonable efforts to continue supporting the previous version of any software for 6 months after the change (except if doing so (a) would pose a security or intellectual property issue, (b) is economically or technically burdensome, or (c) is needed to comply with the law or requests of governmental entities. The Agency is responsible for maintaining the computer equipment and Internet connections necessary for use of the Evidence.com Services.

6. Data Privacy. Axon will not disclose Agency Content or any information about the Agency except as compelled by a court or administrative body or required by any law or regulation. Axon will give notice if any disclosure request is received for Agency Content so the Agency may file an objection with the court or administrative body. The Agency agrees to allow Axon access to certain information from the Agency in order to: (a) perform troubleshooting services upon request or as part of Axon's regular diagnostic screenings; (b) enforce this agreement or policies governing use of Evidence.com Services; or (c) perform analytic and diagnostic evaluations of the systems.

7. Data Storage. Axon will determine the locations of the data centers in which Agency Content will be stored and accessible by Agency end users. For United States customers, Axon will ensure that all Agency Content stored in the Evidence.com Services remains within the United States, including any backup data, replication sites, and disaster recovery sites. Axon may transfer Agency Content to third parties for the purpose of storage of Agency Content. Third party subcontractors responsible for storage of Agency Content are contracted by Axon for data storage services. Ownership of Agency Content remains with the Agency.

For use of an Unlimited Evidence.com License, unlimited data may be stored in the Agency's Evidence.com account only if the data originates from an Axon Body Worn Camera



or Axon Capture device. Axon reserves the right to charge additional fees for exceeding purchased storage amounts or for Axon's assistance in the downloading or exporting of Agency Content. Axon may place into archival storage any data stored in the Agency's Evidence.com accounts that has not been viewed or accessed for 6 months. Data stored in archival storage will not have immediate availability, and may take up to 24 hours to access.

8 Suspension of Evidence.com Services. Axon may suspend Agency access to or any end user's right to access to or use of any portion or all of the Evidence.com Services immediately upon notice, in accordance with the following:

- 8.1.** The Termination provisions of the Master Service Agreement apply;
- 8.2.** The Agency or an end user's use of or registration for the Evidence.com Services (i) poses a security risk to the Evidence.com Services or any third party, (ii) may adversely impact the Evidence.com Services or the systems or content of any other customer, (iii) may subject Axon, Axon's affiliates, or any third party to liability, or (iv) may be fraudulent;
- 8.3.** If Axon suspends the right to access or use any portion or all of the Evidence.com Services, the Agency remains responsible for all fees and charges incurred through the date of suspension without any credits for any period of suspension. If Axon determines that the condition(s) that triggered paragraph 8.2 above was/were not the fault of the Agency, then the Agency will not be responsible for payment for that period. Axon will not delete any of Agency Content on Evidence.com as a result of a suspension, except as specified elsewhere in this Agreement.

9 Software Services Warranty. Axon warrants that the Evidence.com Services will not infringe or misappropriate any patent, copyright, trademark, or trade secret rights of any third party. Axon disclaims any warranties or responsibility for data corruption or errors before the data is uploaded to the Evidence.com Services.

10 License Restrictions. Neither the Agency nor any Agency end users (including, without limitation, employees, contractors, agents, officers, volunteers, and directors), may, or may attempt to: (a) permit any third party to access the Evidence.com Services, except as permitted in this Agreement; (b) modify, alter, tamper with, repair, or otherwise create derivative works of any of the Evidence.com Services; (c) reverse engineer, disassemble, or decompile the Evidence.com Services or apply any other process or procedure to derive the source code of any software included in the Evidence.com Services, or allow any others to do the same; (d) access or use the Evidence.com Services with the intent to gain unauthorized access, avoid incurring fees or exceeding usage limits or quotas; (e) copy the Evidence.com Services in whole or part, except as expressly permitted in this Agreement; (f) use trade secret information contained in the Evidence.com Services, except as expressly permitted in this Agreement; (g) resell, rent, loan, or sublicense the Evidence.com Services; (h) access the Evidence.com Services in order to build a competitive product or service or copy any features, functions, or graphics of the Evidence.com Services; (i) remove, alter, or obscure any confidentiality or proprietary rights notices (including copyright and trademark notices) of Axon's or Axon's licensors on or within the Evidence.com Services or any copies of the Evidence.com Services; or (j) use the Evidence.com Services to store or transmit infringing, libelous, or otherwise



unlawful or tortious material, to store or transmit material in violation of third party privacy rights, or to store or transmit malicious code. All licenses granted in this Agreement are conditional on continued compliance with this Agreement, and will immediately and automatically terminate if the Agency does not comply with any term or condition of this Agreement. The Agency may only use Axon's trademarks in accordance with the Axon Trademark Use Guidelines (located at www.axon.com).

- 11** **After Termination.** Axon will not delete any Agency Content as a result of a termination during a period of 90 days following termination. During this 90-day period the Agency may retrieve Agency Content only if all pre-termination amounts due have been paid (there will be no application functionality of the Evidence.com Services during this 90-day period other than the ability to retrieve Agency Content). The Agency will not incur any additional fees if Agency Content is downloaded from Evidence.com during this 90-day period. Axon has no obligation to maintain or provide any Agency Content after this 90-day period and will thereafter, unless legally prohibited delete all of Agency Content stored in the Evidence.com Services. Upon request, Axon will provide written proof that all Agency Content has been successfully deleted and fully removed from the Evidence.com Services.
- 12** **Post-Termination Assistance.** Axon will, at no additional charge to the Agency, provide Agency with the same post-termination data retrieval assistance that Axon generally makes available to all customers. Requests for Axon to provide additional assistance in downloading or transferring Agency Content, including requests for Axon's Data Egress Services, will result in additional fees and Axon will not warrant or guarantee data integrity or readability in the external system.

Axon Fleet Appendix

If Axon Fleet is included on the Quote, this Axon Fleet Appendix applies.

- 1 **Axon Fleet Evidence.com Subscription Term.** The Evidence.com Subscription for Axon Fleet will begin after the first shipment of the Axon Fleet hardware (**Axon Fleet Subscription**) if shipped in 1st half of the month, the start date is on the 1st of the following month. If shipped in the last half of the month, the start date is on the 15th of the following month. For phased deployments, the Axon Fleet Subscription begins upon the shipment of the first phase, and subsequent phases will begin upon shipment of that phase.
- 2 **Agency Responsibilities.** The Agency is responsible for ensuring its infrastructure and vehicles adhere to the minimum requirements needed to effectively operate Axon Fleet as established by Axon during the on-site assessment at the Agency's facility and/or in Axon's technical qualifying questions. The Quote is based upon the Agency's accurate representation of its infrastructure. Any inaccuracies the Agency provides to Axon regarding the Agency's infrastructure and vehicles may subject the Quote to change.
- 3 **CradlePoint.** If the Agency purchases CradlePoint Enterprise Cloud Manager, the Agency is responsible for complying with the CradlePoint end user license agreement. The Agency acknowledges that the term of the CradlePoint license may differ from the term of the Evidence.com license. The Agency further acknowledges that CradlePoint installation services are not within the scope of this Agreement. All CradlePoint hardware is warranted under CradlePoint's manufacturer's warranty. In the event that the Agency requires support for its CradlePoint hardware, the Agency will contact CradlePoint directly.
- 4 **Statement of Work.** If the Agency has purchased installation services for Axon Fleet, the Statement of Work (**Fleet SOW**) attached to the Quote will detail Axon's deliverables to the Agency with respect to the installation of Axon Fleet and any related hardware. Axon is responsible to perform only the services described in this Fleet SOW. Any additional services discussed or implied that are not defined explicitly by the Fleet SOW will be considered out of the scope. Axon may subcontract any part of the Fleet SOW to a qualified subcontractor.
- 5 **Warranty Coverage.** Axon's standard Hardware Warranty applies to Axon Fleet when installed by Axon trained personnel.
 - 5.1. If the Agency chooses (i) to install the Axon Fleet cameras and related hardware on its own without "train the trainer" services provided by Axon or does not follow instructions provided by Axon during "train the trainer services", or (ii) a third party to install the hardware (collectively, **Third Party Installer**), Axon will not be responsible for Third Party Installer's failure to follow instructions relating to the implementation and use of Axon Fleet hardware, including (a) any degradation in performance that does not meet Axon's specifications or (b) any damage to the Axon Fleet hardware that occurs from such Third Party Install.
 - 5.2. Additional charges for Axon services may apply in the event Axon is required to (a)

replace hardware that is damaged because of a Third-Party Installer; (b) provide extensive remote support; or (c) send Axon personnel to the Agency's site to replace hardware damaged by a Third-Party Installer.

- 5.3. If Agency utilizes a Third-Party Installer or their own IT infrastructure, Axon is not responsible for any system failure, including but not limited to, the failure of the Axon Fleet hardware to operate in accordance with Axon's specifications.

6 Fleet Wireless Offload Service.

- 6.1. **License Grant.** Axon grants to the Agency a non-exclusive, royalty-free, worldwide perpetual right and license to use Fleet Wireless Offload Software (**Fleet WOS**), where "use" and "using" in this Agreement mean storing, loading, installing, or executing Fleet WOS exclusively for data communication with Axon Products for the number of server licenses purchased.
- 6.2. **License Start Date.** The Fleet WOS term will begin upon the start of the Axon Fleet Evidence.com Subscription.
- 6.3. **License Restrictions.** The Agency may not use Fleet WOS in any manner or for any purpose other than as expressly permitted by this Agreement. The Agency may not: (a) modify, alter, tamper with, repair, or otherwise create derivative works of Fleet WOS; (b) reverse engineer, disassemble, or decompile Fleet WOS or apply any other process or procedure to derive the source code of Fleet WOS, or allow any others to do the same; (c) access or use Fleet WOS in a way intended to avoid incurring fees or exceeding usage limits or quotas; (d) copy Fleet WOS in whole or part, except as expressly permitted in this Agreement; (e) use trade secret information contained in Fleet WOS, except as expressly permitted in this Agreement; (f) resell, rent, loan or sublicense Fleet WOS; (g) access Fleet WOS in order to build a competitive product or service or copy any features, functions or graphics of Fleet WOS; or (h) remove, alter or obscure any confidentiality or proprietary rights notices (including copyright and trademark notices) of Axon or Axon's licensors on or within Fleet WOS or any copies of Fleet WOS. All licenses granted in this Agreement are conditional on continued compliance with this Agreement, and will immediately terminate if the Agency does not comply with any term or condition of this Agreement.
- 6.4. **Updates.** If the Agency purchases maintenance for Fleet WOS, Axon will, at no additional charge, make available updates and error corrections (**WOS Updates**) to Fleet WOS. WOS Updates may be provided electronically via the Internet or via media as determined solely by Axon. It is the Agency's responsibility to establish and maintain adequate access to the Internet in order to receive the updates. The Agency is responsible for maintaining the computer equipment necessary for use of Fleet WOS. The maintenance term will be detailed in the Quote.
- 6.5. **Fleet WOS Support.** If the Agency has purchased Fleet WiFi Services, upon request by Axon, the Agency will provide Axon with access to the Agency's store and forward servers for the sole purpose of troubleshooting and maintenance.

7 Axon Fleet Unlimited Storage. For use of an Axon Fleet Unlimited Evidence.com License, unlimited data may be stored as part of the Axon Fleet unlimited storage only if the data originates from Axon Fleet hardware.



- 8 **Axon Fleet Unlimited.** The Axon Fleet Unlimited shall be for a period that matches the term of the Master Services and Purchasing Agreement to which this Appendix pertains. If the Agency purchases Axon Fleet Unlimited, the Axon Fleet camera hardware is covered by a 4-year extended warranty. Axon will also provide the Agency with a new front Axon Fleet camera and a new rear Axon Fleet camera that is the same Product or a like Product, at Axon's sole option (**Axon Fleet Upgrade Model**) 5 years after the start of the Axon Fleet Subscription. The Agency may elect to receive the Axon Fleet Upgrade Model anytime in the 5th year of the Axon Fleet Subscription Term so long as the final Axon Fleet Unlimited payment has been made.

If the Agency would like to change product models for the Axon Fleet Upgrade Model, then the Agency must pay the price difference in effect at the time of the upgrade between the MSRP for the offered Axon Fleet Upgrade Model and the MSRP for the model desired. The Agency will be responsible for the installation of any Axon Fleet Upgrade Models received from Axon.

- 9 **Fleet Unlimited Termination.** If an invoice for Axon Fleet Unlimited is more than 60 days past due or the Agency defaults on its payments for the Evidence.com Services then Axon may terminate Axon Fleet Unlimited and all outstanding Product related to Axon Fleet Unlimited. Axon will provide notification that Axon Fleet Unlimited coverage is terminated. Once Axon Fleet Unlimited coverage is terminated for any reason, then:
- 9.1. Axon Fleet Unlimited coverage will terminate as of the date of termination and no refunds will be given.
 - 9.2. Axon will not and has no obligation to provide the free Axon Fleet Upgrade Models.
 - 9.3. The Agency will be invoiced for, and is obligated to pay to Axon, the MSRP then in effect for all Spare Products provided under Axon Fleet Unlimited. If the Spare Products are returned within 30 days of the Spare Product invoice date, credit will be issued and applied against the Spare Product invoice.
 - 9.4. The Agency will be responsible for payment of any missed payments due to the termination before being allowed to purchase any future Axon Fleet Unlimited.

□, □ AXON, Axon, Axon Commander, Axon Convert, Axon Detect, Axon Dock, Axon Five, Axon Forensic Suite, Axon Interview, Axon Mobile, Axon Signal Sidearm, Evidence.com, Evidence Sync, TASER, and TASER CAM are trademarks of Axon Enterprise, Inc., some of which are registered in the US and other countries. For more information visit www.axon.com/legal. All rights reserved. © 2018 Axon Enterprise, Inc.

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

1. Assignment/Subcontracting. Neither party may assign any rights or obligations under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, without the prior written consent of the other party. These Standard Procurement Terms and Conditions, and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will be binding upon and inure to the benefit of the parties and their respective successors and permitted assigns. Vendor may subcontract any portion of the work only with the prior consent of the City, but such subcontracting will not relieve Vendor of its duties under these Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
2. Time of the Essence. The parties agree that TIME IS OF THE ESSENCE with respect to the vendor's performance of all provisions of the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
3. Taxes. As a tax-exempt entity, the City shall not be responsible for sales or use taxes incurred for products or services. Upon request, the City shall supply Vendor with a copy of its Sales and Use Tax Exemption Certificate. Vendor shall bear the burden of providing its suppliers with a copy of the City's tax exemption certificate and shall assume all liability for such taxes, if any, that should be incurred.
4. Notices. Any notice provided pursuant to these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, if specified to be in writing, will be in writing and will be deemed given: (a) if by hand delivery, then upon receipt thereof; (b) if mailed, then three (3) City business days after deposit in the mail where sender is located, postage prepaid, certified mail return receipt requested; (c) if by next day delivery service, then upon such delivery; or (d) if by facsimile transmission or electronic mail, then upon confirmation of receipt. All notices will be addressed to the parties at the addresses set forth below (or set forth in such other document to which these Standard Procurement Terms and Conditions apply, or such other address as either party may in the future specify in writing to the other):

In the case of the City:

City of Franklin
Attn: Purchasing Manager

Re: City of Franklin Contract No. 2018-0027

109 Third Ave. South
P.O. Box 305
Franklin, TN 37065-0305
FAX: 615-550-0079

E-mail: purchasing@franklintn.gov

In the case of Vendor:

Axon Enterprise, Inc.

Attn: Contracts

17800 North 85th St.
Scottsdale, AZ 85255
contracts@axon.com

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

5. Confidentiality and Proprietary rights. Vendor waives any right to confidentiality of any document, e-mail or file it fails to clearly mark on each page (or section as the case may be) as confidential or proprietary. Proprietary rights do not extend to the data created by the City's users of the System; all rights to that data (including derivative or hidden data such as metadata) shall vest solely in City at the moment of creation and City shall retain exclusive rights, title, and ownership of all data and images created therefrom at the moment of creation and utilization, through and including image creation. City may be required to disclose documents under state or federal law. City shall notify Vendor if a request for documents has been made and shall give Vendor a reasonable opportunity under the circumstances to respond to the request by redacting proprietary or other confidential information. In exchange, Vendor agrees to indemnify, defend, and hold harmless City for any claims by third parties relating thereto or arising out of (i) the City's failure to disclose such documents or information required to be disclosed by law, or (ii) the City's release of documents as a result of City's reliance upon Vendor's representation that materials supplied by Vendor (in full or redacted form) do not contain trade secrets or proprietary information, provided that the City impleads Vendor and Vendor assumes control over that claim.
6. Derivative Works. To the extent that the Agreement contains Vendor's reservation of rights, such definitions and limitations are superseded by the following: "Derivative Work" means a program that is based on or derived from one or more existing programs or components. If the original software is modified to create a new program, a derived work is created. If the original software was designed to accept plug-ins or drivers using a defined mechanism, such a driver or plug-in does not form a derived work. Linking to a library in the way it was designed to be interfaced with, does *not* constitute deriving a work. "Derivative work" is *not* the data that the Licensee inputs, manipulates, modifies or otherwise improves, nor the images resulting therefrom.
7. Arbitration/Mediation. No arbitration shall be required as a condition precedent to filing any legal claim arising out of or relating to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply. No arbitration or mediation shall be binding.
8. Waiver. Neither party's failure or delay to exercise any of its rights or powers under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will constitute or be deemed a waiver or forfeiture of those rights or powers. For a waiver of a right or power to be effective, it must be in writing signed by the waiving party. An effective waiver of a right or power shall not be construed as either (a) a future or continuing waiver of that same right or power, or (b) the waiver of any other right or power.
9. Warranties/Limitation of Liability/Waiver. City reserves all rights afforded to local governments under law for all general and implied warranties. The City does not waive any rights it may have to all remedies provided by law and therefore any attempt by Vendor to limit its liability shall be void and unenforceable subject to Section 7.2.3 of the Master Services and Purchasing Agreement (MSPA).

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

10. Severability. If any term or provision of these Standard Procurement Terms and Conditions is held to be illegal or unenforceable, the validity or enforceability of the remainder of these Standard Procurement Terms and Conditions will not be affected.
11. Precedence. In the event of conflict between the provisions of these Standard Procurement Terms and Conditions and that of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the provisions of these Standard Procurement Terms and Conditions will to the extent of such conflict take precedence unless such document expressly states that it is amending these Standard Procurement Terms and Conditions.
12. Indemnification. Vendor agrees to indemnify and save the Government of Franklin, the City of Franklin and individual, on or off duty, officers, and employees of the City of Franklin, harmless from any and all losses, damages and expenses, including court costs and reasonable attorneys' fees, by reason of any loss, whatsoever, arising out of or relating to or in consequence of the negligent act, error or omission, only to the extent provided by law, of the Vendor during work done in connection with any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, excepting only such losses as shall be occasioned solely by the negligence of the City of Franklin.
13. Additions/Modifications. If seeking any addition or modification to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the parties agree to reference the specific paragraph number sought to be changed on any future document or purchase order issued in furtherance of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, however, an omission of the reference to same shall not affect its applicability. In no event shall either party be bound by any terms contained in any purchase order, acknowledgement, or other writings unless: (a) such purchase order, acknowledgement, or other writings specifically refer to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply or to the specific clause they are intended to modify; (b) clearly indicate the intention of both parties to override and modify any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply; and (c) such purchase order, acknowledgement, or other writings are signed, with specific material clauses separately initialed, by authorized representatives of both parties.
14. Applicable Law; Choice of Forum/Venue. These Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply are made under and will be construed in accordance with the laws of the State of Tennessee without giving effect to any state's choice-of-law rules. The choice of forum and venue shall be exclusively in the Courts of Williamson County, TN.
15. Termination. Unless the City has indicated otherwise in the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, either party may terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, with or

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

without cause, upon thirty (30) calendar days' notice to the other. Upon termination by the vendor, the City shall be entitled to retain ownership of any and all goods and equipment purchased in accordance with Section 15.3 of the Master Services and Purchasing Agreement (MSPA). Upon termination by the City, the vendor shall be entitled to receive any amounts due as a result of goods and equipment already delivered and/or services already rendered in accordance with Section 15.3; however, the City shall maintain ownership and control of any goods and equipment purchased. Upon termination of services, whether connected or unconnected to goods and equipment, such services shall be rendered until the conclusion of the 30th calendar day as stated in the notice or until a contractual benchmark has been achieved, or as the parties may otherwise agree.

16. **Breach.** Upon deliberate breach of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, by either party, the non-breaching party shall be entitled to terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply upon thirty (30) days' notice in accordance with Section 15.1 of the MSPA, with all of the remedies it would have in the event of termination under section 10 ("Severability") above, and may also have such other remedies as it may be entitled to in law or in equity.
17. **Default.** If Vendor fails to perform or comply with any provision of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, then the City (i) may cancel the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, in whole or in part, without penalty or protest by Vendor; (ii) may consider such failure to perform or comply as a breach of contract; (iii) reserves the right to purchase its requirements from the vendor that submitted the next lowest and best responsive and responsible bid, or the vendor that submitted the next best proposal, if that vendor will still honor that bid or proposal, or to seek new bids or proposals, or to pursue one or more other options available to the City in compliance with its then current purchasing policy; and (iv) may hold the defaulting vendor liable for all damages provided by law, including cost of cover.
18. **Entire Agreement.** These Standard Procurement Terms and Conditions, including any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, constitutes the entire agreement between the parties and supersedes any prior or contemporaneous communications, representations or agreements between the parties, whether oral or written, regarding the subject matter of these Standard Procurement Terms and Conditions. The terms and conditions of these Standard Procurement Terms and Conditions may not be changed except by an amendment expressly referencing these Standard Procurement Terms and Conditions by section number and signed by an authorized representative of each party.
19. **Survival.** These Standard Procurement Terms and Conditions shall survive the completion of or any termination of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.

TENNESSEE DEPARTMENT OF REVENUE



TENNESSEE SALES OR USE TAX
GOVERNMENT CERTIFICATE OF EXEMPTION

TO: Vendor's Name _____

Vendor's Address _____

The undersigned hereby certifies that the purchases of tangible personal property or services being made on this certificate of exemption are being made by the State of Tennessee, or a county or municipality within the State of Tennessee, or the Federal Government, or an agency thereof and are for the use of the government or agency.

The undersigned further certifies that the said government or agency is making the purchase direct from the above named vendor, will obtain title or has title to the property immediately when it is delivered, and will use public funds to pay directly to the above named vendor for the tangible personal property or services obtained upon this certificate of exemption.

Name of government or agency _____ City of Franklin, 109 3rd Ave. South, Franklin, TN 37064

Date: _____ Signed: Eva S. Stuebing

Title: _____ City Administrator

RV-F1301301

INTERNET (2-08)

City of Franklin, Tennessee Insurance Requirements

City Contract No. 2018-0028

Before delivery of the products and services pertaining to the City of Franklin, Tennessee ("City") contract referenced above commences, Axon Enterprise, Inc. ("Vendor") shall provide one or more certificates of insurance providing evidence of the following minimum types and limits of unexpired insurance coverage:

Type of Coverage	Limits of Coverage	Certificate of Insurance
Commercial General Liability	• \$1,000,000 Each Occurrence • \$2,000,000 General Aggregate • \$1,000,000 Personal and Advertising Injury • \$2,000,000 Products-Completed Operations Aggregate	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached for both Premises/Operations and Products/Completed Operations
Automobile Liability (Owned, Non-Owned, and Hired Vehicles)	\$1,000,000 Combined Single Limit Each Accident	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached
Workers Compensation ²	• Statutory Limits • Waiver of Subrogation shall apply	Certificate Holder ¹ only
Employers Liability ²	• \$1,000,000 Bodily Injury Each Accident • \$1,000,000 Policy Limit Bodily Injury by Disease • \$1,000,000 Each Employee Bodily Injury by Disease	Certificate Holder ¹ only
Cyber Liability ³	• \$5,000,000 per claim • \$5,000,000 annual aggregate	Certificate Holder ¹ only
Professional Liability	• \$2,000,000 per occurrence • \$2,000,000 annual aggregate	Certificate Holder ¹ only

If and when insurance coverage documented by the certificate(s) of insurance referenced above expires before the expiration of any specified term of award, including any extensions thereto, then Vendor shall immediately suspend work or supply unless and until it provides one or more unexpired replacement certificates of insurance that indicates the new date(s) of insurance coverage expiration and that meets or exceeds the insurance requirements as specified above.

In the event that insurance coverage documented by the certificate(s) of insurance referenced above is materially modified or canceled before the expiration of any specified term of award, including any extensions thereto, then Vendor shall, immediately upon learning of any such material modification or cancellation, suspend work or supply and shall, within three (3) calendar days of such learning, notify City of any such material modification or cancellation.

Vendor agrees to impose City's insurance requirements upon any subcontractors it utilizes for the City contract referenced above. Use of any subcontractor for this contract shall have been approved by City in advance of that subcontractor commencing work for this contract.

¹ Certificate Holder shall be listed as follows:

City of Franklin
109 3rd Ave. South
Franklin, TN 37064

² Workers Compensation and Employers Liability coverages are not required for Tennessee employers with fewer than five (5) employees except that employers in the construction business or trades (construction service providers) are required to carry Workers Compensation coverage unless they are sole proprietors or partners with no employees.

³ Cyber Liability coverage shall cover all acts, errors, omissions, and negligence in the performance of services for or on behalf of the City of Franklin by Axon. Axon shall provide for Data Security and Privacy "Cyber" coverage, including coverage for unauthorized access and use, failure of security, breach of confidential information, of privacy perils as well as breach mitigation costs and regulatory coverage. A copy of the insurance policy may be requested by the City of Franklin for review.

STATEMENT OF WORK & CONFIGURATION DOCUMENT

Axon Fleet In-Car Recording Platform

This document details a proposed system design

Agency Created For: **Franklin Police Department**

Sold By:	Jeff Goolsby
Designed By:	Matt Karsten
Installed By:	Customer Preferred Installer trained by Axon
Target Install Date:	TBD

VEHICLE OVERVIEW

SITE NAME		CUSTOMER NAME	
Headquarters		Franklin Police Department	
Total Configured Vehicles 109		Total Vehicles with this Configuration	
Video Capture Sources 218		Total Cameras Deployed	
1		Axon Signal Unit(s) Per Vehicle	
Mobile Data Terminal Per Vehicle 1		Located In Each Vehicle	
Mobile Router Per Vehicle 1		Cradlepoint IBR900 Series	
Offload Mechanism 		Dock & Walk and WiFi	
Evidence Management System Evidence.com			
		 Axon Camera	
		 Signal Unit	
		 In-Car Router	
		 Battery Box	

SYSTEM CONFIGURATION DETAILS

The following sections detail the configuration of the Axon Fleet system

Vehicle Hardware

Vehicle Hardware	2	Axon Fleet Cameras will be installed in each vehicle
	2	Axon Fleet Battery Boxes will be installed in each vehicle
	1	Axon Signal Units will be installed in each vehicle
	1	Cradlepoint IBR900 Series router will be installed in each vehicle
When triggered, the Axon Signal Unit (ASU) will activate the recording mechanism of all Axon cameras within 30 feet of the vehicle.		
Axon Battery Boxes	Each battery box will provide power to its connected camera for up to 4 hours, to allow for video offload while the vehicle is in an off state.	
Signal Activation Methods	A recording trigger will occur when the Axon Signal Unit detects a change in voltage on a terminal. All Axon cameras within 30 feet of the triggered Axon signal unit will begin recording.	
Mobile Data Terminal	Each vehicle will be equipped with a Mobile Data Terminal	
Mobile Data Terminal Requirements	Operating System: Windows 7 or Windows 10 - x32 or x64 Hard Drive: Must have 25GB+ of free disk space RAM/Memory: Windows 7 - 4GB or greater Windows 10 - 8GB or greater Ethernet Port: The system requires the MDT to have one dedicated and available Ethernet port reserved for an Ethernet cable from router. The Ethernet port can be located on an electronic and stationary mobile docking station. If a docking station is used, it is the preferred location for the Ethernet port. Wi-Fi Card: The system requires an 802.11n compatible Wi-Fi card using 5Ghz band. USB Ports: If the computer is assigned to the officer and does not remain with the vehicle, then the number dongles ordered should equal the number of officers or the number of computers assigned. At least one dedicated and available USB 2.0 port for the Fleet USB dongle USB Port on MDT or Dock.	
Additional Considerations	If the customer has a MiFi hotspot, embedded cellular, or USB 4G, then the customer must purchase a Cradlepoint router with an external antenna and Cradlecare. For agencies that use NetMotion Mobility, Axon traffic must be passed through; such that it does not use the Mobility VPN tunnel.	

Hardware Provisioning	Axon to provide Fleet Cameras, Axon Signal Units and Battery Boxes		
	Axon will provide the following router for all vehicles:		Cradlepoint IBR900 Series
	The customer will provide an MDT for each vehicle		

In-Car Network Considerations

Network Requirements	The Cradlepoint IBR900 Series will create a dedicated 5Ghz WiFi network within each vehicle. This network will join the Axon Fleet cameras and Mobile Data Terminal together.			
Network Addressing	IP Addressing		Total IPs Required	
	Axon Fleet Cameras	218	436	
	Mobile Data Terminal	109		
	Cradlepoint IBR900 Series	109		
Hardware Provisioning	Customer to provide all IP addressing and applicable network information			

WiFi Offload Considerations

WiFi Offload Standards	There will be a maximum of 17 concurrent vehicles offloading at any given time.		
	2 servers are required to facilitate the offload of in-car data to Evidence.com		
	4 wireless access point(s) are required to facilitate the offload of data to Evidence.com		
	When in proximity, the Cradlepoint IBR900 Series will connect to the agency's wireless access points and initiate the upload of recorded video content.		
Hardware Provisioning	The customer will provide all wireless access points for this installation.		
	Axon will provide all servers required for this installation.		

Store & Forward Server Considerations

Hardware Provisioning	The customer will provide all wireless access points for this installation.		
	The customer will provide the data switch for this installation.		
	The customer will provide the server rack for this installation.		
	The customer will provide the KVM, monitor and mouse for this installation.		
	The customer will provide the Uninterruptable Power Supply (UPS) for this installation.		
	Servers will maintain a Sustained Disk Write Speed of 84.84848484848 MBps.		

Network Considerations

Agency Provided Metrics	Camera Bitrate (see Comments)	7	Mbps	
	Shifts per Day	3	Shifts	
	Maximum Offline Time	3	Days	
	Hours of Video Recorded Per Shift	4	Hours	
	Number of Vehicles per Shift at Site	12	Vehicles	
	Max Concurrent Vehicles Offloading	12	Vehicles	
	Available Internet Upload Bandwidth	100	Mbps	
Variables	Vehicle Offload Time	30	Minutes	
	Wi-Fi Overhead	1	Percent	
	Network Protocol Overhead	1	Percent	
	Max Storage Utilization %	40	Percent	
Results	Data Size per Vehicle / Shift	12,600	MB	
	Required Throughput Per Vehicle	57	Mbps	
	Minimum Wi-Fi Speed	57	Mbps	
	Total Data per Day	442.97	GB	
	Total Offload Bandwidth	679	Mbps	
	Total Storage	3,322.27	GB	
	Required Sustained Network Bandwidth	728	Mbps	
	Sustained Disk Write Speed	85	MBps	
	Min. Supportable Throughput to E.com	42.00	Mbps	
	E.com Throughput Difference	58.00	Mbps	

Dock and Walk Considerations

	The customer will mount all Axon docks
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Network Standards	A total of Cat5/6e cable drops will be needed to provide connectivity to the Axon docks.
	The following ports should be provided with a firewall exception: HTTP Port 80 HTTPS Port 443
Hardware Provisioning	The customer will run all data and power cabling needed for this installation
	Axon will provide all Axon docks

Network Consideration Agreement

Network Consideration Agreement	Franklin Police Department acknowledges the minimum requirements for the network to support this Statement of Work.
	All Axon employees performing services under this SOW are CJIS certified.
	If the network provided by Franklin Police Department does not meet the minimum requirement, or in the event of a requested change in scope of the project, a Change Order will be required and additional fees may apply.

Project Management & Training

Project Management	AXON will assign a Project Manager that will provide the expertise to execute a successful Fleet camera deployment and implementation. The Project Manager will have significant knowledge and experience with all phases of the project management lifecycle and with all application modules being implemented. He/she will work closely with the customer's project manager and project team members and will be responsible for completing the tasks required to meet all contract deliverables on time and on budget.
Training	AXON will provide on-site training to lead the AXON Fleet deployment. End-user go-live training and support: This training provides individual device set up and configuration assistance, training on device use, Evidence.com and AXON View XL.

**Axon International, Inc.'s Sales Terms and Conditions
for Direct Sales to End User Purchasers**

By signing this Statement of Work, you are agreeing to the items set forth in this document and Axon's Master Services & Purchasing Agreement, as attached. You represent that you are lawfully able to enter into contracts and if you are entering into this agreement for an entity, such as the company, municipality, or government agency you work for, you represent to Axon that you have legal authority to bind that entity. If you do not have this authority, do not sign Statement of Work.

Changes to the scope of this SOW must be documented and agreed upon by the Parties in a change order. If the changes cause an increase or decrease in any charges or cause a scheduling change from that originally agreed upon, an equitable adjustment in the charges or schedule will be agreed upon by the Parties and included in the change order, signed by both Parties.

For the City of Franklin, Tennessee:

Signature: _____ Date: _____

Name (Print): Eric S. Stuckey

Title: City Administrator

Approved as to Form:

Tiffani M. Pope, Staff Attorney

For Axon Enterprise, Inc.

Signature:  Date: 5/18/18

Name (Print): ROBERT DAISCOTT

Title: VP, SALES OPERATIONS



Franklin Police Department - TN

2/12/2018

Q-137401-43143.776JG

1

Axon Sales Representative
Jeff Goolsby

jgoolsby@axon.com

Law Dept. approved 05.11.18



Axon Enterprise, Inc.
Protect Life.
17800 N 85th St.
Scottsdale, Arizona, 85255
United States
Phone: (800) 978-2737

QUOTE: Q-137401-43143.776JG

Issue Date: 02/12/2018

Quote Expiration: 05/31/2018

Account Number: 108051

Start Date: 05/31/2018

Payment Terms: Net 30

Delivery Method: Fedex - Ground

Sales Representative:

Jeff Goolsby
Phone:
Email: jgoolsby@axon.com
Fax:

Primary Contact:

Charles Warner
(615) 550-8401
cwarner@franklintn.gov

BILL TO:

~~Franklin Police Department - TN~~
~~109 2nd Ave S~~
~~Franklin, TN 37064~~
US

City of Franklin, TN
109 3rd Ave. South
P.O. Box 295
Franklin, TN 37065-0295

SHIP TO:

Charles Warner
Franklin Police Department - TN
900 Columbia Avenue
Franklin, TN 37064
US

Year 1

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
85731	FLEET UNLIMITED PACKAGE: YEAR 1 PAYMENT	109	1,188.00	129,492.00
Hardware				
74003	CAMERA SYSTEM, AXON FLEET	218	0.00	0.00
74025	MOUNT ASSEMBLY, AXON FLEET	218	0.00	0.00
70112	AXON SIGNAL UNIT	109	0.00	0.00
74024	BATTERY SYSTEM, AXON FLEET	218	0.00	0.00
74027	Axon Fleet Dongle	109	0.00	0.00
11605	CRADLEPOINT ROUTER - IBR900LP6	109	0.00	0.00
11511	ROUTER ANTENNA, FLEET	109	220.00	23,980.00
11521	CRADLEPOINT - NETCLOUD + CRADLECARE - 5 YEARS	109	350.00	38,150.00
Services				
80131	TRAIN INSTALLER OR INSTALLATION FACILITY, PER DAY, PER SITE	1	2,500.00	2,500.00
WiFi Offload				
74074	WI-FI OFFLOAD SERVER HARDWARE	2	3,000.00	6,000.00
71039	WI-FI OFFLOAD, SOFTWARE LICENSE	2	600.00	1,200.00
74067	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 1 PAYMENT	2	0.00	0.00
			Subtotal	201,322.00
			Estimated Shipping	0.00
			Taxes	0.00
			Total	201,322.00

Spares

Item	Description	Quantity	Net Unit Price	Total (USD)
Hardware				
74003	CAMERA SYSTEM, AXON FLEET	6	0.00	0.00

Spares (Continued)

Item	Description	Quantity	Unit Price	Total (USD)
Hardware (Continued)				
74025	MOUNT ASSEMBLY, AXON FLEET	6	0.00	0.00
70112	AXON SIGNAL UNIT	3	0.00	0.00
74024	BATTERY SYSTEM, AXON FLEET	6	0.00	0.00
74027	Axon Fleet Dongle	3	0.00	0.00
Other				
No Router	No Router (Declined)	3	0.00	0.00
			Subtotal	0.00
			Taxes	0.00
			Total	0.00

Year 2

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
85732	FLEET UNLIMITED PACKAGE: YEAR 2 PAYMENT	109	1,188.00	129,492.00
WiFi Offload				
74068	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 2 PAYMENT	2	600.00	1,200.00
			Subtotal	130,692.00
			Taxes	0.00
			Total	130,692.00

Year 3

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
85733	FLEET UNLIMITED PACKAGE: YEAR 3 PAYMENT	109	1,188.00	129,492.00
WiFi Offload				
74069	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 3 PAYMENT	2	600.00	1,200.00
			Subtotal	130,692.00
			Taxes	0.00
			Total	130,692.00

Year 4

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
85734	FLEET UNLIMITED PACKAGE: YEAR 4 PAYMENT	109	1,188.00	129,492.00
WiFi Offload				
74070	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 4 PAYMENT	2	600.00	1,200.00
			Subtotal	130,692.00
			Taxes	0.00
			Total	130,692.00

Year 5

Item	Description	Quantity	Net Unit Price	Total (USD)
Axon Plans & Packages				
85735	FLEET UNLIMITED PACKAGE: YEAR 5 PAYMENT	109	1,188.00	129,492.00

Year 5 (Continued)

Item	Description	Quantity	Unit Price	Total (USD)
WiFi Offload				
74071	WI-FI OFFLOAD SOFTWARE MAINT, YEAR 5 PAYMENT	2	600.00	1,200.00
			Subtotal	130,692.00
			Taxes	0.00
			Total	130,692.00
Grand Total				724,090.00



Discounts (USD)

Quote Expiration: 05/31/2018

List Amount	885,406.00
Discounts	161,316.00
Total	724,090.00

**Total excludes applicable taxes and shipping*

Summary of Payments

Payment	Amount (USD)
Year 1	201,322.00
Spares	0.00
Year 2	130,692.00
Year 3	130,692.00
Year 4	130,692.00
Year 5	130,692.00
Grand Total	724,090.00

Notes

Quote reflects pricing on National IPA Contract # 151089.

Axon Fleet System Compatibility: Additional costs may be incurred by the customer related to installing or optimizing their wireless infrastructure in order to achieve the desired wireless download speeds, access point coverage, bandwidth or network stability. These costs are solely the responsibility of the customer.

For Axon Enterprise, Inc.:

Signature: _____ Date: _____

Name (Print): _____ Title: _____

Axon's Sales Terms and Conditions

By signing this Quote, you certify that you have read and agree to the provisions set forth in this Quote and Axon's Master Services and Purchasing Agreement (MSPA), posted at <https://www.axon.com/legal/sales-terms-and-conditions>, as well as the attached Statement of Work (SOW) for Axon Fleet and/or Axon Interview Room purchase, if applicable. You represent that you are legally authorized to sign this Agreement on behalf of your entity. If you do not have this authority, please do not sign this Quote.

For City of Franklin, Tennessee:

Signature: _____ Date: _____

Name (Print): _____ Title: _____

PO# (Or write N/A): **(not applicable)**

Please sign and email to Jeff Goolsby at jgoolsby@axon.com or fax to

Thank you for being a valued Axon customer. For your convenience on your next order, please check out our online store buy.axon.com

Quote: Q-137401-43143.776JG

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Axon Enterprise, Inc. All rights reserved.



Master Services and Purchasing Agreement

This Master Services and Purchasing Agreement (the **Agreement**) by and between Axon Enterprise, Inc., (**Axon or Party**) a Delaware corporation having its principal place of business at 17800 N 85th Street, Scottsdale, Arizona, 85255, and City of Franklin, Tennessee (**Agency, Party** or collectively **Parties**), is entered into the later of (a) the last signature date on this Agreement, or (b) the last signature date on the Quote (**the Effective Date**).

This Agreement sets forth the terms and conditions for the purchase, delivery, use, and support of Axon Products and Services as detailed in the Quote to which this Agreement is attached (the **Quote**), which is hereby incorporated by reference. It is the intent of the Parties that this Agreement shall act as a master agreement governing all subsequent purchases by Agency of Axon Products, and all subsequent quotes for the same Products or Services accepted by Agency shall be also incorporated by reference as a Quote. In consideration of this Agreement, the Parties agree as follows:

- 1 **Term.** This Agreement will commence on the Effective Date and will remain in full force and effect for a period of five (5) years in accordance with the Quote, unless terminated by either Party in accordance with the Agreement. Axon and the Agency may renew the terms and conditions of this Agreement for an additional three (3) years upon the execution of a new pricing Quote. New products and services may require additional terms and conditions. Axon services will not be authorized until a signed Quote is accepted by Axon.
- 2 **Definitions.**
 - "Confidential Information"** means all nonpublic information disclosed by Axon, Axon affiliates, business partners of Axon or their respective employees, contractors or agents that is designated as confidential or that, given the nature of the information or circumstances surrounding its disclosure, reasonably should be understood to be confidential.
 - "Evidence.com Service"** means Axon web services for Evidence.com, the Evidence.com site, Evidence Sync software, Axon Capture App, Axon View App, other software, maintenance, storage, and any product or service provided by Axon under this Agreement for use with Evidence.com. This does not include any third-party applications, hardware warranties, or my.evidence.com services.
 - "Products"** means all hardware, software, cloud based services, and software maintenance releases and updates provided by Axon under this Agreement.
 - "Quote"** means the offer to sell to which this Agreement is attached, and is valid only for products and services listed on the Quote at prices on the Quote. Any terms and conditions contained within the Agency's purchase order in response to the Quote will be null and void and shall have no force or effect.
 - "Services"** means all services provided by Axon pursuant to this Agreement.
- 3 **Payment Terms.** Axon invoices upon shipment, unless otherwise specified in the Quote. Invoices are due to be paid within 30 days of the date of invoice or date of receipt of the hardware by Agency, whichever is later. All orders are subject to prior credit approval. Except in accordance with the Termination provision herein, payment obligations are non-cancelable, fees paid are non-refundable, and all amounts payable will be made without setoff, deduction, or withholding. In the event the Agency chooses a phased deployment for the Products in the Quote, the Quote pricing is subject to change if the phased deployment changes. Axon will notify Agency with a written notice in the event of any change in prices.



- 4 **Taxes.** Axon hereby acknowledges City of Franklin, Tennessee is exempt from Tennessee sales or use tax. A copy of the Tennessee sales or use tax government certificate of exemption for City of Franklin, Tennessee is attached hereto.
- 5 **Shipping; Title; Risk of Loss; Rejection.** Axon reserves the right to make partial shipments and Products may ship from multiple locations. All shipments are FOB destination, freight prepaid and allowed, via common carrier and title and risk of loss pass to the Agency upon delivery to the Agency by the common carrier. The Agency is responsible for any shipping charges on the Quote. Shipping dates are estimates only. The Agency may reject Products that do not match the Products listed in the Quote, are damaged, or non-functional upon receipt (**Nonconforming Product**) by providing Axon written notice of rejection within 10 days of shipment. In the event the Agency receives a Nonconforming Product, the Agency's sole remedy is to return the Product to Axon for repair or replacement as further described in the Warranties Section. Failure to notify Axon within the 10-day rejection period will be deemed as acceptance of Product.
- 6 **Returns.** All sales are final and no refunds or exchanges are allowed, except for warranty returns or as provided by state or federal law.
- 7 **Warranties.**
- 7.1 **Hardware Limited Warranty.** Axon warrants that its law enforcement hardware Products are free from defects in workmanship and materials for a period of ONE (1) YEAR from the date of receipt. Extended warranties run from the date of purchase of the extended warranty through the balance of the 1-year limited warranty term plus the term of the extended warranty measured from the date of expiration of the 1-year limited warranty. Conducted Electrical Weapon (CEW) cartridges and Smart cartridges that are expended are deemed to have operated properly. Axon-manufactured accessories are covered under a limited 90-DAY warranty from the date of receipt. Non-Axon manufactured accessories, including all Apple and Android devices, are covered under the manufacturer's warranty. In the event of a warranty claim for an Apple or Android device, the Agency should contact the manufacturer. If Axon determines that a valid warranty claim is received within the warranty period, as further described in the Warranty Limitations section, Axon agrees to repair or replace the Product. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.
- 7.2 **Warranty Limitations.**
- 7.2.1 The warranties do not apply to and Axon will not be responsible for any loss, data loss, damage, or other liabilities arising from damage: (a) from failure to follow instructions relating to the Product's use; (b) caused by use with non-Axon products or from the use of cartridges, batteries or other components that are not manufactured or recommended by Axon; (c) caused by abuse, misuse, intentional or deliberate damage to the Product, or force majeure; (d) to a Product or part that has been repaired or modified by persons other than Axon authorized personnel or without the written permission of Axon; or (e) to any Axon Product whose serial number has been removed or defaced.
- 7.2.2 To the extent permitted by law, the warranties and the remedies set forth above are exclusive and Axon disclaims all other warranties, remedies, and conditions, whether oral or written, statutory, or implied, as permitted by applicable law. If statutory or implied warranties cannot be lawfully disclaimed, then all such warranties are limited to the duration of the express warranty described above and limited by the other provisions contained in this Agreement.
- 7.2.3 Axon's cumulative liability to any Party for any loss or damage resulting from any claims, demands, or actions arising out of or relating to any Axon Product will not



exceed Two Million Dollars (\$2,000,000). In no event will either Party be liable for any direct, special, indirect, incidental, exemplary, punitive or consequential damages, however caused, whether for breach of warranty, breach of contract, negligence, strict liability, tort or under any other legal theory.

7.3 Warranty Returns. If a valid warranty claim is received by Axon within the warranty period, Axon agrees to repair or replace the Product that Axon determines in its sole discretion to be defective under normal use, as defined in the Product instructions. Axon's sole responsibility under this warranty is to either repair or replace with the same or like Product, at Axon's option.

7.3.1 For warranty return and repair procedures, including troubleshooting guides, please go to Axon's websites www.axon.com/support or www.evidence.com, as indicated in the appropriate Product user manual or quick start guide.

7.3.2 Before delivering Product for warranty service, it is the Agency's responsibility to upload the data contained in the Product to the Evidence.com Service or download the Product data and keep a separate backup copy of the contents. Axon is not responsible for any loss of software programs, data, or other information contained on the storage media or any other part of the Product.

7.3.3 A replacement Product will be new or like new and have the remaining warranty period of the original Product or 90 days from the date of replacement or repair, whichever period is longer. When a Product or part is exchanged, any replacement item becomes Agency's property and the replaced item becomes Axon's property.

8 Product Warnings. See Axon's website at www.axon.com/legal for the most current Axon product warnings.

9 Design Changes. Axon reserves the right to make changes in the design of any of Axon's products and services without incurring any obligation to notify the Agency or to make the same change to products and services previously purchased.

10 Insurance. Axon will maintain, at Axon's own expense and in effect during the Term, Commercial General Liability Insurance, and Workers' Compensation Insurance and Commercial Automobile Insurance, and will furnish to the Agency certificates of insurance or self-insurance upon request by the Agency. Axon further agrees (1) to comply with the Appendix entitled "City of Franklin, Tennessee Insurance Requirements" as attached hereto, and (2) to furnish to the Agency copies of Axon's cyber insurance policy(ies) upon request by the Agency.

11 Indemnification. Axon will indemnify and defend the Agency's officers, directors, and employees (**Agency Indemnitees**) from and against all claims, demands, losses, liabilities, reasonable costs and expenses arising out of a claim by a third party against an Agency Indemnitee resulting from any negligent act, error or omission, or willful misconduct of Axon under or related to this Agreement, except in the case of negligent acts, omissions or willful misconduct of the Agency.

12 IP Rights. Axon owns and reserves all right, title, and interest in the Axon Products and Services, and related software, as well as any suggestions made to Axon.

13 IP Indemnification. Axon will defend, indemnify, and hold the Agency Indemnitees harmless from and against any claims, damages, losses, liabilities, costs, and expenses (including reasonable attorneys' fees) arising out of or relating to any third-party claim alleging that use of Axon Products or Services as permitted



under this Agreement infringes or misappropriates the intellectual property rights of a third party. The Agency must provide Axon with prompt written notice of such a claim, tender to Axon the defense or settlement of such a claim at Axon's expense, and cooperate fully with Axon in the defense or settlement of such a claim.

Axon has no liability to the Agency or any third party if any alleged infringement or claim of infringement is to any extent based upon: (a) any modification of the Evidence.com Service by the Agency or any third party not approved by Axon; (b) use of the Evidence.com Service in connection or in combination with equipment, devices, or services not approved or recommended by Axon; (c) the use of Evidence.com Service other than as permitted under this Agreement or in a manner for which it was not intended; or (d) the use of other than the most current release or version of any software provided by Axon as part of or in connection with the Evidence.com Service. Nothing in this Section will affect any warranties in favor of the Agency that are otherwise provided in or arise out of this Agreement.

- 14 **Agency Responsibilities.** The Agency is responsible for (i) use of Axon Products (including any activities under the Agency Evidence.com account and use by Agency employees and agents), (ii) breach of this Agreement or violation of applicable law by the Agency or any of the Agency's end users, (iii) Agency Content or the combination of Agency Content with other applications, content or processes, including any claim involving alleged infringement or misappropriation of third party rights by Agency Content or by the use of Agency Content, (iv) a dispute between the Agency and any third party over Agency use of Axon Products or the collection or use of Agency Content, (v) any hardware or networks that the Agency connects to the Evidence.com Service, and (vi) any security settings the Agency establishes to interact with or on the Evidence.com Service.

15 **Termination.**

15.1 **By Either Party.** Either Party may terminate for cause upon 30 days advance notice to the other Party if there is any material default or breach of this Agreement by the other Party, unless the defaulting Party has cured the material default or breach within the 30-day notice period. In the event that the Agency terminates this Agreement due to Axon's failure to cure the material breach or default, Axon will issue a refund of any prepaid amounts on a prorated basis from the date of notice of termination.

15.2 **By Agency.** The Agency is obligated to pay the fees under this Agreement as may lawfully be made from funds budgeted and appropriated for that purpose during the Agency's then current fiscal year. In the event that sufficient funds will not be appropriated or are not otherwise legally available to pay the fees required under this Agreement, this Agreement may be terminated by the Agency. The Agency agrees to deliver notice of termination under this Section at least 90 days prior to the end of the Agency's then current fiscal year, or as soon as reasonably practicable under the circumstances.

15.3 **Effect of Termination.** Upon any termination of this Agreement: (a) all Agency rights under this Agreement immediately terminate; (b) the Agency remains responsible for all fees and charges incurred through the date of termination; and (c) Payment Terms, Warranty, Product Warnings, Indemnification, and Agency Responsibilities Sections, as well as the Evidence.com Terms of Use Appendix Sections on Agency Owns Agency Content, Data Storage, Fees and Payment, Software Services Warranty, IP Rights and License Restrictions will continue to apply in accordance with their terms. If the Agency purchases Products for a value less than the Manufacturer's Suggested Retail Price (**MSRP**) and this Agreement is terminated before the end of the term then (a) the Agency will be invoiced for the remainder of the MSRP for the Products received and not already



paid for; or (b) only in the case of termination for non-appropriations, return the Products to Axon within 30 days of the date of termination. For bundled Products, the MSRP is the value of all standalone components of the bundle.

16 General.

- 16.1 Confidentiality.** Both Parties will take all reasonable measures to avoid disclosure, dissemination or unauthorized use of either Party's Confidential Information. Except as required by applicable law, neither Party will disclose either Party's Confidential Information during the Term or at any time during the 5-year period following the end of the Term.
- 16.2 Excusable delays.** Axon will use commercially reasonable efforts to deliver all Products and Services ordered as soon as reasonably practicable. In the event of interruption of any delivery due to causes beyond Axon's reasonable control, Axon has the right to delay or terminate the delivery with reasonable notice.
- 16.3 Force Majeure.** Neither Party will be liable for any delay or failure to perform any obligation under this Agreement where the delay or failure results from any cause beyond the Parties' reasonable control, including acts of God, labor disputes or other industrial disturbances, systemic electrical, telecommunications, or other utility failures, earthquake, storms or other elements of nature, blockages, embargoes, riots, acts or orders of government, acts of terrorism, or war.
- 16.4 Proprietary Information.** The Agency agrees that Axon has and claims various proprietary rights in the hardware, firmware, software, and the integration of ancillary materials, knowledge, and designs that constitute Axon products and services, and that the Agency will not directly or indirectly cause any proprietary rights to be violated.
- 16.5 Independent Contractors.** The Parties are independent contractors. Neither Party, nor any of their respective affiliates, has the authority to bind the other. This Agreement does not create a partnership, franchise, joint venture, agency, fiduciary, or employment relationship between the Parties.
- 16.6 No Third-Party Beneficiaries.** This Agreement does not create any third-party beneficiary rights in any individual or entity that is not a party to this Agreement.
- 16.7 Non-discrimination and Equal Opportunity.** During the performance of this Agreement, neither the Parties nor the Party's employees will discriminate against any person, whether employed by a Party or otherwise, on the basis of race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief. In all solicitations or advertisements for employees, agents, subcontractors or others to be engaged by a Party or placed by or on behalf of a Party, the solicitation or advertisement shall state all qualified applicants shall receive consideration for employment without regard to race, color, religion, gender, age, national origin, handicap, marital status, or political affiliation or belief.
- 16.8 U.S. Government Rights.** Any Evidence.com Service provided to the U.S. Government as "commercial items," "commercial computer software," "commercial computer software documentation," and "technical data" will have the same rights and restrictions generally applicable to the Evidence.com Service. If the Agency is using the Evidence.com Services on behalf of the U.S. Government and these terms fail to meet the U.S. Government's needs or are inconsistent in any respect with federal law, the Agency will immediately discontinue use of the Evidence.com



Service. The terms "commercial item," "commercial computer software," "commercial computer software documentation," and "technical data" are defined in the Federal Acquisition Regulation and the Defense Federal Acquisition Regulation Supplement.

- 16.9 Import and Export Compliance.** In connection with this Agreement, each Party will comply with all applicable import, re-import, export, and re-export control laws and regulations.
- 16.10 Assignment.** Neither Party may assign or otherwise transfer this Agreement without the prior written approval of the other Party, which shall not be unreasonably withheld. Subject to the foregoing, this Agreement will be binding upon the Parties and their respective successors and assigns.
- 16.11 No Waivers.** The failure by either Party to enforce any provision of this Agreement will not constitute a present or future waiver of the provision nor limit the Party's right to enforce the provision at a later time.
- 16.12 Severability.** This Agreement is contractual and not a mere recital. If any portion of this Agreement is held to be invalid or unenforceable, the remaining portions of this Agreement will remain in full force and effect.
- 16.13 Governing Law; Venue.** The laws of the State of Tennessee, without reference to conflict of law rules, govern this Agreement and any dispute of any sort that might arise between the Parties. The United Nations Convention for the International Sale of Goods does not apply to this Agreement.
- 16.14 Notices.** All communications and notices to be made or given pursuant to this Agreement must be in the English language. Notices provided by posting on the Agency's Evidence.com site will be effective upon posting and notices provided by email will be effective when the email was sent. Notices provided by personal delivery will be effective immediately. Contact information for notices:

Axon: Axon Enterprise, Inc.
Attn: Contracts
17800 N. 85th Street
Scottsdale, Arizona 85255
contracts@axon.com

Agency: City of Franklin, Tennessee
Attn: Purchasing Manager
109 3rd Ave. South
P.O. Box 305
Franklin, TN 37065-0305
purchasing@franklintn.gov

- 16.15 Entire Agreement.** This Agreement, including the City of Franklin, Tennessee Standard Procurement Terms and Conditions ("City Terms") and the Appendices all as attached hereto, and the Quote provided by Axon to which this Agreement is attached, represents the entire agreement between the Parties. In the event of a conflict between this Agreement and the City Terms, the City Terms will take precedence. This Agreement supersedes all prior or contemporaneous representations, understandings, agreements, or communications between the Parties, whether written or verbal, regarding the subject matter of this Agreement. No modification or amendment of any portion of this Agreement will be effective unless in writing and signed by the Parties to this Agreement. If Axon provides a translation of the English language version of this Agreement, the English language version of the Agreement will control if there is any conflict.
- 16.16 Counterparts.** If this Agreement form requires the signatures of the Parties, then this Agreement may be executed by electronic signature in multiple counterparts, each of which is considered an



original.

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be duly executed. Each Party warrants and represents that its respective signatories, whose signatures appear below, have been and are, on the date of signature, duly authorized to execute this Agreement.

Axon Enterprise, Inc.

Signature: _____
Name: _____
Title: _____
Date: _____

City of Franklin, Tennessee

Signature: _____
Name: _____
Title: _____
Date: _____

Approved as to Form:

Tiffani M. Pope, Staff Attorney

Evidence.com Terms of Use Appendix

- 1 **Evidence.com Subscription Term.** The Evidence.com Subscription Term will begin after shipment of the Axon body worn cameras. If shipped in 1st half of the month, the start date is on the 1st of the following month. If shipped in the last half of the month, the start date is on the 15th of the following month. For phased deployments, the Evidence.com Subscription begins upon the shipment of the first phase. For purchases that consist solely of Evidence.com licenses, the Subscription will begin upon the Effective Date.

- 2 **Access Rights. "Agency Content"** means software, data, text, audio, video, images or other Agency content that any of the Agency's end users (a) run on the Evidence.com Service, (b) cause to interface with the Evidence.com Service, or (c) upload to the Evidence.com Service under the Agency account or otherwise transfer, process, use or store in connection with the Agency account. Upon the purchase or granting of a subscription from Axon and the opening of an Evidence.com account, the Agency will have access and use of the Evidence.com Service for the storage and management of Agency Content during the Evidence.com Subscription Term.

The Evidence.com Service and data storage are subject to usage limits. The Evidence.com Service may not be accessed by more than the number of end users specified in the Quote. If Agency becomes aware of any violation of this Agreement by an end user, the Agency will, as soon as practicable, take steps to remedy the violation promptly or else terminate that end user's access to Agency Content and the Evidence.com Services. For Evidence.com Lite licenses, the Agency will have access and use of Evidence.com Lite for only the storage and management of data from TASER CEWs and the TASER CAM during the subscription Term. The Evidence.com Lite Service may not be accessed to upload any non-TASER CAM video or any other files.

- 3 **Agency Owns Agency Content.** The Agency controls and owns all right, title, and interest in and to Agency Content and except as otherwise outlined herein, Axon obtains no interest in the Agency Content, and the Agency Content are not business records of Axon. The Agency is solely responsible for the uploading, sharing, withdrawal, management and deletion of Agency Content. Axon will have limited access to Agency Content solely for providing and supporting the Evidence.com Service to the Agency and Agency end users. The Agency represents that the Agency owns Agency Content; and that none of Agency Content or Agency end users' use of Agency Content or the Evidence.com Service will violate this Agreement or applicable laws.

- 4 **Evidence.com Data Security.**

4.1. **Generally.** Axon will implement commercially reasonable and appropriate measures designed to secure Agency Content against accidental or unlawful loss, access or disclosure. Axon will maintain a comprehensive Information Security Program (**ISP**) that includes logical and physical access management, vulnerability management, configuration management, incident monitoring and response, encryption of digital evidence uploaded, security education, risk management, and data protection. The Agency is responsible for maintaining the security of end user names and passwords and taking steps to maintain appropriate security and access by end users to Agency Content. Login credentials are for Agency internal use only and Agency may not sell, transfer, or sublicense them to any other entity or person. The Agency agrees to be responsible for all activities undertaken by the Agency, Agency employees, Agency contractors or agents, and Agency end users that result in unauthorized access to the Agency account or Agency Content. Audit log tracking for the video data is an automatic feature of the Services that provides details as to who accesses the video data and may be downloaded by the Agency at any time. The Agency shall contact Axon as soon as practicable if an unauthorized third party may be using the Agency account or Agency Content or if account information is lost

or stolen.

4.2. FBI CJIS Security Addendum. Axon agrees to the terms and requirements set forth in the Federal Bureau of Investigation (**FBI**) Criminal Justice Information Services (**CJIS**) Security Addendum for the Term of this Agreement.

5 **Axon's Support.** Axon will, during the Evidence.com Subscription Term and at no additional charge to the Agency, make available updates as released by Axon to the Evidence.com Services. Updates may be provided electronically via the Internet. Axon will use reasonable efforts to continue supporting the previous version of any software for 6 months after the change (except if doing so (a) would pose a security or intellectual property issue, (b) is economically or technically burdensome, or (c) is needed to comply with the law or requests of governmental entities. The Agency is responsible for maintaining the computer equipment and Internet connections necessary for use of the Evidence.com Services.

6 **Data Privacy.** Axon will not disclose Agency Content or any information about the Agency except as compelled by a court or administrative body or required by any law or regulation. Axon will give notice if any disclosure request is received for Agency Content so the Agency may file an objection with the court or administrative body. The Agency agrees to allow Axon access to certain information from the Agency in order to: (a) perform troubleshooting services upon request or as part of Axon's regular diagnostic screenings; (b) enforce this agreement or policies governing use of Evidence.com Services; or (c) perform analytic and diagnostic evaluations of the systems.

7 **Data Storage.** Axon will determine the locations of the data centers in which Agency Content will be stored and accessible by Agency end users. For United States customers, Axon will ensure that all Agency Content stored in the Evidence.com Services remains within the United States, including any backup data, replication sites, and disaster recovery sites. Axon may transfer Agency Content to third parties for the purpose of storage of Agency Content. Third party subcontractors responsible for storage of Agency Content are contracted by Axon for data storage services. Ownership of Agency Content remains with the Agency.

For use of an Unlimited Evidence.com License, unlimited data may be stored in the Agency's Evidence.com account only if the data originates from an Axon Body Worn Camera or Axon Capture device. Axon reserves the right to charge additional fees for exceeding purchased storage amounts or for Axon's assistance in the downloading or exporting of Agency Content. Axon may place into archival storage any data stored in the Agency's Evidence.com accounts that has not been viewed or accessed for 6 months. Data stored in archival storage will not have immediate availability, and may take up to 24 hours to access.

8 **Suspension of Evidence.com Services.** Axon may suspend Agency access to or any end user's right to access to or use of any portion or all of the Evidence.com Services immediately upon notice, in accordance with the following:

8.1. The Termination provisions of the Master Service Agreement apply;

8.2. The Agency or an end user's use of or registration for the Evidence.com Services (i) poses a security risk to the Evidence.com Services or any third party, (ii) may adversely impact the Evidence.com Services or the systems or content of any other customer, (iii) may subject Axon, Axon's affiliates, or any third party to liability, or (iv) may be fraudulent;

8.3. If Axon suspends the right to access or use any portion or all of the Evidence.com Services, the Agency remains responsible for all fees and charges incurred through the date of suspension without any credits for any period of suspension. If Axon determines that the condition(s) that triggered paragraph 8.2 above was/were not the fault of the Agency, then the Agency will not be responsible for payment for that period. Axon will not delete any of Agency Content on Evidence.com as a result of a suspension, except as specified



elsewhere in this Agreement.

- 9 **Software Services Warranty.** Axon warrants that the Evidence.com Services will not infringe or misappropriate any patent, copyright, trademark, or trade secret rights of any third party. Axon disclaims any warranties or responsibility for data corruption or errors before the data is uploaded to the Evidence.com Services.
- 10 **License Restrictions.** Neither the Agency nor any Agency end users (including, without limitation, employees, contractors, agents, officers, volunteers, and directors), may, or may attempt to: (a) permit any third party to access the Evidence.com Services, except as permitted in this Agreement; (b) modify, alter, tamper with, repair, or otherwise create derivative works of any of the Evidence.com Services; (c) reverse engineer, disassemble, or decompile the Evidence.com Services or apply any other process or procedure to derive the source code of any software included in the Evidence.com Services, or allow any others to do the same; (d) access or use the Evidence.com Services with the intent to gain unauthorized access, avoid incurring fees or exceeding usage limits or quotas; (e) copy the Evidence.com Services in whole or part, except as expressly permitted in this Agreement; (f) use trade secret information contained in the Evidence.com Services, except as expressly permitted in this Agreement; (g) resell, rent, loan, or sublicense the Evidence.com Services; (h) access the Evidence.com Services in order to build a competitive product or service or copy any features, functions, or graphics of the Evidence.com Services; (i) remove, alter, or obscure any confidentiality or proprietary rights notices (including copyright and trademark notices) of Axon's or Axon's licensors on or within the Evidence.com Services or any copies of the Evidence.com Services; or (j) use the Evidence.com Services to store or transmit infringing, libelous, or otherwise unlawful or tortious material, to store or transmit material in violation of third party privacy rights, or to store or transmit malicious code. All licenses granted in this Agreement are conditional on continued compliance with this Agreement, and will immediately and automatically terminate if the Agency does not comply with any term or condition of this Agreement. The Agency may only use Axon's trademarks in accordance with the Axon Trademark Use Guidelines (located at www.axon.com).
- 11 **After Termination.** Axon will not delete any Agency Content as a result of a termination during a period of 90 days following termination. During this 90-day period the Agency may retrieve Agency Content only if all pre-termination amounts due have been paid (there will be no application functionality of the Evidence.com Services during this 90-day period other than the ability to retrieve Agency Content). The Agency will not incur any additional fees if Agency Content is downloaded from Evidence.com during this 90-day period. Axon has no obligation to maintain or provide any Agency Content after this 90-day period and will thereafter, unless legally prohibited delete all of Agency Content stored in the Evidence.com Services. Upon request, Axon will provide written proof that all Agency Content has been successfully deleted and fully removed from the Evidence.com Services.
- 12 **Post-Termination Assistance.** Axon will, at no additional charge to the Agency, provide Agency with the same post-termination data retrieval assistance that Axon generally makes available to all customers. Requests for Axon to provide additional assistance in downloading or transferring Agency Content, including requests for Axon's Data Egress Services, will result in additional fees and Axon will not warrant or guarantee data integrity or readability in the external system.

Axon Fleet Appendix

If Axon Fleet is included on the Quote, this Axon Fleet Appendix applies.

- 1 **Axon Fleet Evidence.com Subscription Term.** The Evidence.com Subscription for Axon Fleet will begin after the first shipment of the Axon Fleet hardware (**Axon Fleet Subscription**) if shipped in 1st half of the month, the start date is on the 1st of the following month. If shipped in the last half of the month, the start date is on the 15th of the following month. For phased deployments, the Axon Fleet Subscription begins upon the shipment of the first phase, and subsequent phases will begin upon shipment of that phase.
- 2 **Agency Responsibilities.** The Agency is responsible for ensuring its infrastructure and vehicles adhere to the minimum requirements needed to effectively operate Axon Fleet as established by Axon during the on-site assessment at the Agency's facility and/or in Axon's technical qualifying questions. The Quote is based upon the Agency's accurate representation of its infrastructure. Any inaccuracies the Agency provides to Axon regarding the Agency's infrastructure and vehicles may subject the Quote to change.
- 3 **CradlePoint.** If the Agency purchases CradlePoint Enterprise Cloud Manager, the Agency is responsible for complying with the CradlePoint end user license agreement. The Agency acknowledges that the term of the CradlePoint license may differ from the term of the Evidence.com license. The Agency further acknowledges that CradlePoint installation services are not within the scope of this Agreement. All CradlePoint hardware is warranted under CradlePoint's manufacturer's warranty. In the event that the Agency requires support for its CradlePoint hardware, the Agency will contact CradlePoint directly.
- 4 **Statement of Work.** If the Agency has purchased installation services for Axon Fleet, the Statement of Work (**Fleet SOW**) attached to the Quote will detail Axon's deliverables to the Agency with respect to the installation of Axon Fleet and any related hardware. Axon is responsible to perform only the services described in this Fleet SOW. Any additional services discussed or implied that are not defined explicitly by the Fleet SOW will be considered out of the scope. Axon may subcontract any part of the Fleet SOW to a qualified subcontractor.
- 5 **Warranty Coverage.** Axon's standard Hardware Warranty applies to Axon Fleet when installed by Axon trained personnel.
 - 5.1. If the Agency chooses (i) to install the Axon Fleet cameras and related hardware on its own without "train the trainer" services provided by Axon or does not follow instructions provided by Axon during "train the trainer services", or (ii) a third party to install the hardware (collectively, **Third Party Installer**), Axon will not be responsible for Third Party Installer's failure to follow instructions relating to the implementation and use of Axon Fleet hardware, including (a) any degradation in performance that does not meet Axon's specifications or (b) any damage to the Axon Fleet hardware that occurs from such Third Party Install.
 - 5.2. Additional charges for Axon services may apply in the event Axon is required to (a) replace hardware that is damaged because of a Third-Party Installer; (b) provide extensive remote support; or (c) send Axon personnel to the Agency's site to replace hardware damaged by a Third-Party Installer.
 - 5.3. If Agency utilizes a Third-Party Installer or their own IT infrastructure, Axon is not responsible for any system failure, including but not limited to, the failure of the Axon Fleet hardware to operate in accordance with Axon's specifications.
- 6 **Fleet Wireless Offload Service.**



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- 6.1. License Grant.** Axon grants to the Agency a non-exclusive, royalty-free, worldwide perpetual right and license to use Fleet Wireless Offload Software (**Fleet WOS**), where “use” and “using” in this Agreement mean storing, loading, installing, or executing Fleet WOS exclusively for data communication with Axon Products for the number of server licenses purchased.
- 6.2. License Start Date.** The Fleet WOS term will begin upon the start of the Axon Fleet Evidence.com Subscription.
- 6.3. License Restrictions.** The Agency may not use Fleet WOS in any manner or for any purpose other than as expressly permitted by this Agreement. The Agency may not: (a) modify, alter, tamper with, repair, or otherwise create derivative works of Fleet WOS; (b) reverse engineer, disassemble, or decompile Fleet WOS or apply any other process or procedure to derive the source code of Fleet WOS, or allow any others to do the same; (c) access or use Fleet WOS in a way intended to avoid incurring fees or exceeding usage limits or quotas; (d) copy Fleet WOS in whole or part, except as expressly permitted in this Agreement; (e) use trade secret information contained in Fleet WOS, except as expressly permitted in this Agreement; (f) resell, rent, loan or sublicense Fleet WOS; (g) access Fleet WOS in order to build a competitive product or service or copy any features, functions or graphics of Fleet WOS; or (h) remove, alter or obscure any confidentiality or proprietary rights notices (including copyright and trademark notices) of Axon or Axon’s licensors on or within Fleet WOS or any copies of Fleet WOS. All licenses granted in this Agreement are conditional on continued compliance with this Agreement, and will immediately terminate if the Agency does not comply with any term or condition of this Agreement.
- 6.4. Updates.** If the Agency purchases maintenance for Fleet WOS, Axon will, at no additional charge, make available updates and error corrections (**WOS Updates**) to Fleet WOS. WOS Updates may be provided electronically via the Internet or via media as determined solely by Axon. It is the Agency’s responsibility to establish and maintain adequate access to the Internet in order to receive the updates. The Agency is responsible for maintaining the computer equipment necessary for use of Fleet WOS. The maintenance term will be detailed in the Quote.
- 6.5. Fleet WOS Support.** If the Agency has purchased Fleet WiFi Services, upon request by Axon, the Agency will provide Axon with access to the Agency’s store and forward servers for the sole purpose of troubleshooting and maintenance.
- 7. Axon Fleet Unlimited Storage.** For use of an Axon Fleet Unlimited Evidence.com License, unlimited data may be stored as part of the Axon Fleet unlimited storage only if the data originates from Axon Fleet hardware.
- 8. Axon Fleet Unlimited.** The Axon Fleet Unlimited shall be for a period that matches the term of the Master Services and Purchasing Agreement to which this Appendix pertains. If the Agency purchases Axon Fleet Unlimited, the Axon Fleet camera hardware is covered by a 4-year extended warranty. Axon will also provide the Agency with a new front Axon Fleet camera and a new rear Axon Fleet camera that is the same Product or a like Product, at Axon’s sole option (**Axon Fleet Upgrade Model**) 5 years after the start of the Axon Fleet Subscription. The Agency may elect to receive the Axon Fleet Upgrade Model anytime in the 5th year of the Axon Fleet Subscription Term so long as the final Axon Fleet Unlimited payment has been made.
- If the Agency would like to change product models for the Axon Fleet Upgrade Model, then the Agency must pay the price difference in effect at the time of the upgrade between the MSRP for the offered Axon Fleet Upgrade Model and the MSRP for the model desired. The Agency will be responsible for the installation of any Axon Fleet Upgrade Models received from Axon.
- 9. Fleet Unlimited Termination.** If an invoice for Axon Fleet Unlimited is more than 60 days past due or the Agency defaults on its payments for the Evidence.com Services then Axon may terminate Axon Fleet Unlimited and all outstanding Product related to Axon Fleet Unlimited. Axon will provide
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notification that Axon Fleet Unlimited coverage is terminated. Once Axon Fleet Unlimited coverage is terminated for any reason, then:

- 9.1.** Axon Fleet Unlimited coverage will terminate as of the date of termination and no refunds will be given.
- 9.2.** Axon will not and has no obligation to provide the free Axon Fleet Upgrade Models.
- 9.3.** The Agency will be invoiced for, and is obligated to pay to Axon, the MSRP then in effect for all Spare Products provided under Axon Fleet Unlimited. If the Spare Products are returned within 30 days of the Spare Product invoice date, credit will be issued and applied against the Spare Product invoice.
- 9.4.** The Agency will be responsible for payment of any missed payments due to the termination before being allowed to purchase any future Axon Fleet Unlimited.

□, □ AXON, Axon, Axon Commander, Axon Convert, Axon Detect, Axon Dock, Axon Five, Axon Forensic Suite, Axon Interview, Axon Mobile, Axon Signal Sidearm, Evidence.com, Evidence Sync, TASER, and TASER CAM are trademarks of Axon Enterprise, Inc., some of which are registered in the US and other countries. For more information visit www.axon.com/legal. All rights reserved.
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TENNESSEE SALES OR USE TAX
GOVERNMENT CERTIFICATE OF EXEMPTION

TO: Vendor's Name _____

Vendor's Address _____

The undersigned hereby certifies that the purchases of tangible personal property or services being made on this certificate of exemption are being made by the State of Tennessee, or a county or municipality within the State of Tennessee, or the Federal Government, or an agency thereof and are for the use of the government or agency.

The undersigned further certifies that the said government or agency is making the purchase direct from the above named vendor, will obtain title or has title to the property immediately when it is delivered, and will use public funds to pay directly to the above named vendor for the tangible personal property or services obtained upon this certificate of exemption.

Name of government or agency City of Franklin, 109 3rd Ave. South, Franklin, TN 37064

Date: _____

Signed: *Eric S. Stuckey*

Title: City Administrator

City of Franklin, Tennessee Insurance Requirements

City Contract No. 2018-0028

Before delivery of the products and services pertaining to the City of Franklin, Tennessee (“City”) contract referenced above commences, Axon Enterprise, Inc. (“Vendor”) shall provide one or more certificates of insurance providing evidence of the following minimum types and limits of unexpired insurance coverage:

Type of Coverage	Limits of Coverage	Certificate of Insurance
Commercial General Liability	• \$1,000,000 Each Occurrence • \$2,000,000 General Aggregate • \$1,000,000 Personal and Advertising Injury • \$2,000,000 Products-Completed Operations Aggregate	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached for both Premises/Operations and Products/Completed Operations
Automobile Liability (Owned, Non-Owned, and Hired Vehicles)	\$1,000,000 Combined Single Limit Each Accident	Certificate of Insurance shall indicate Certificate Holder ¹ as Additional Insured with Additional Insured endorsement attached
Workers Compensation ²	• Statutory Limits • Waiver of Subrogation shall apply	Certificate Holder ¹ only
Employers Liability ²	• \$1,000,000 Bodily Injury Each Accident • \$1,000,000 Policy Limit Bodily Injury by Disease • \$1,000,000 Each Employee Bodily Injury by Disease	Certificate Holder ¹ only
Cyber Liability ³	• \$5,000,000 per claim • \$5,000,000 annual aggregate	Certificate Holder ¹ only
Professional Liability	• \$2,000,000 per occurrence • \$2,000,000 annual aggregate	Certificate Holder ¹ only

If and when insurance coverage documented by the certificate(s) of insurance referenced above expires before the expiration of any specified term of award, including any extensions thereto, then Vendor shall immediately suspend work or supply unless and until it provides one or more unexpired replacement certificates of insurance that indicates the new date(s) of insurance coverage expiration and that meets or exceeds the insurance requirements as specified above.

In the event that insurance coverage documented by the certificate(s) of insurance referenced above is materially modified or canceled before the expiration of any specified term of award, including any extensions thereto, then Vendor shall, immediately upon learning of any such material modification or cancellation, suspend work or supply and shall, within three (3) calendar days of such learning, notify City of any such material modification or cancellation.

Vendor agrees to impose City’s insurance requirements upon any subcontractors it utilizes for the City contract referenced above. Use of any subcontractor for this contract shall have been approved by City in advance of that subcontractor commencing work for this contract.

¹ Certificate Holder shall be listed as follows:

City of Franklin
109 3rd Ave. South
Franklin, TN 37064

² Workers Compensation and Employers Liability coverages are not required for Tennessee employers with fewer than five (5) employees except that employers in the construction business or trades (construction service providers) are required to carry Workers Compensation coverage unless they are sole proprietors or partners with no employees.

³ Cyber Liability coverage shall cover all acts, errors, omissions, and negligence in the performance of services for or on behalf of the City of Franklin by Axon. Axon shall provide for Data Security and Privacy "Cyber" coverage, including coverage for unauthorized access and use, failure of security, breach of confidential information, of privacy perils as well as breach mitigation costs and regulatory coverage. A copy of the insurance policy may be requested by the City of Franklin for review.

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

1. Assignment/Subcontracting. Neither party may assign any rights or obligations under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, without the prior written consent of the other party. These Standard Procurement Terms and Conditions, and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will be binding upon and inure to the benefit of the parties and their respective successors and permitted assigns. Vendor may subcontract any portion of the work only with the prior consent of the City, but such subcontracting will not relieve Vendor of its duties under these Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
2. Time of the Essence. The parties agree that TIME IS OF THE ESSENCE with respect to the vendor's performance of all provisions of the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.
3. Taxes. As a tax-exempt entity, the City shall not be responsible for sales or use taxes incurred for products or services. Upon request, the City shall supply Vendor with a copy of its Sales and Use Tax Exemption Certificate. Vendor shall bear the burden of providing its suppliers with a copy of the City's tax exemption certificate and shall assume all liability for such taxes, if any, that should be incurred.
4. Notices. Any notice provided pursuant to these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, if specified to be in writing, will be in writing and will be deemed given: (a) if by hand delivery, then upon receipt thereof; (b) if mailed, then three (3) City business days after deposit in the mail where sender is located, postage prepaid, certified mail return receipt requested; (c) if by next day delivery service, then upon such delivery; or (d) if by facsimile transmission or electronic mail, then upon confirmation of receipt. All notices will be addressed to the parties at the addresses set forth below (or set forth in such other document to which these Standard Procurement Terms and Conditions apply, or such other address as either party may in the future specify in writing to the other):

In the case of the City:

City of Franklin

Attn: Purchasing Manager

Re: City of Franklin Contract No. 2018-0027

109 Third Ave. South

P.O. Box 305

Franklin, TN 37065-0305

FAX: 615-550-0079

E-mail: purchasing@franklinton.gov

In the case of Vendor:

Axon Enterprise, Inc.

Attn: Contracts

17800 North 85th St.

Scottsdale, AZ 85255

contracts@axon.com

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

5. Confidentiality and Proprietary rights. Vendor waives any right to confidentiality of any document, e-mail or file it fails to clearly mark on each page (or section as the case may be) as confidential or proprietary. Proprietary rights do not extend to the data created by the City's users of the System; all rights to that data (including derivative or hidden data such as metadata) shall vest solely in City at the moment of creation and City shall retain exclusive rights, title, and ownership of all data and images created therefrom at the moment of creation and utilization, through and including image creation. City may be required to disclose documents under state or federal law. City shall notify Vendor if a request for documents has been made and shall give Vendor a reasonable opportunity under the circumstances to respond to the request by redacting proprietary or other confidential information. In exchange, Vendor agrees to indemnify, defend, and hold harmless City for any claims by third parties relating thereto or arising out of (i) the City's failure to disclose such documents or information required to be disclosed by law, or (ii) the City's release of documents as a result of City's reliance upon Vendor's representation that materials supplied by Vendor (in full or redacted form) do not contain trade secrets or proprietary information, provided that the City impleads Vendor and Vendor assumes control over that claim.
6. Derivative Works. To the extent that the Agreement contains Vendor's reservation of rights, such definitions and limitations are superseded by the following: "Derivative Work" means a program that is based on or derived from one or more existing programs or components. If the original software is modified to create a new program, a derived work is created. If the original software was designed to accept plug-ins or drivers using a defined mechanism, such a driver or plug-in does not form a derived work. Linking to a library in the way it was designed to be interfaced with, does *not* constitute deriving a work. "Derivative work" is *not* the data that the Licensee inputs, manipulates, modifies or otherwise improves, nor the images resulting therefrom.
7. Arbitration/Mediation. No arbitration shall be required as a condition precedent to filing any legal claim arising out of or relating to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply. No arbitration or mediation shall be binding.
8. Waiver. Neither party's failure or delay to exercise any of its rights or powers under these Standard Procurement Terms and Conditions, or any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, will constitute or be deemed a waiver or forfeiture of those rights or powers. For a waiver of a right or power to be effective, it must be in writing signed by the waiving party. An effective waiver of a right or power shall not be construed as either (a) a future or continuing waiver of that same right or power, or (b) the waiver of any other right or power.
9. Warranties/Limitation of Liability/Waiver. City reserves all rights afforded to local governments under law for all general and implied warranties. The City does not waive any rights it may have to all remedies provided by law and therefore any attempt by Vendor to limit its liability shall be void and unenforceable subject to Section 7.2.3 of the Master Services and Purchasing Agreement (MSPA).

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

10. Severability. If any term or provision of these Standard Procurement Terms and Conditions is held to be illegal or unenforceable, the validity or enforceability of the remainder of these Standard Procurement Terms and Conditions will not be affected.
11. Precedence. In the event of conflict between the provisions of these Standard Procurement Terms and Conditions and that of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the provisions of these Standard Procurement Terms and Conditions will to the extent of such conflict take precedence unless such document expressly states that it is amending these Standard Procurement Terms and Conditions.
12. Indemnification. Vendor agrees to indemnify and save the Government of Franklin, the City of Franklin and individual, on or off duty, officers, and employees of the City of Franklin, harmless from any and all losses, damages and expenses, including court costs and reasonable attorneys' fees, by reason of any loss, whatsoever, arising out of or relating to or in consequence of the negligent act, error or omission, only to the extent provided by law, of the Vendor during work done in connection with any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, excepting only such losses as shall be occasioned solely by the negligence of the City of Franklin.
13. Additions/Modifications. If seeking any addition or modification to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, the parties agree to reference the specific paragraph number sought to be changed on any future document or purchase order issued in furtherance of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, however, an omission of the reference to same shall not affect its applicability. In no event shall either party be bound by any terms contained in any purchase order, acknowledgement, or other writings unless: (a) such purchase order, acknowledgement, or other writings specifically refer to any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply or to the specific clause they are intended to modify; (b) clearly indicate the intention of both parties to override and modify any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply; and (c) such purchase order, acknowledgement, or other writings are signed, with specific material clauses separately initialed, by authorized representatives of both parties.
14. Applicable Law; Choice of Forum/Venue. These Standard Procurement Terms and Conditions and any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply are made under and will be construed in accordance with the laws of the State of Tennessee without giving effect to any state's choice-of-law rules. The choice of forum and venue shall be exclusively in the Courts of Williamson County, TN.
15. Termination. Unless the City has indicated otherwise in the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, either party may terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, with or

Standard Procurement Terms and Conditions

City of Franklin, Tennessee

without cause, upon thirty (30) calendar days' notice to the other. Upon termination by the vendor, the City shall be entitled to retain ownership of any and all goods and equipment purchased in accordance with Section 15.3 of the Master Services and Purchasing Agreement (MSPA). Upon termination by the City, the vendor shall be entitled to receive any amounts due as a result of goods and equipment already delivered and/or services already rendered in accordance with Section 15.3; however, the City shall maintain ownership and control of any goods and equipment purchased. Upon termination of services, whether connected or unconnected to goods and equipment, such services shall be rendered until the conclusion of the 30th calendar day as stated in the notice or until a contractual benchmark has been achieved, or as the parties may otherwise agree.

16. Breach. Upon deliberate breach of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, by either party, the non-breaching party shall be entitled to terminate the contract or agreement or purchase order or other procurement to which these Standard Procurement Terms and Conditions apply upon thirty (30) days' notice in accordance with Section 15.1 of the MSPA, with all of the remedies it would have in the event of termination under section 10 ("Severability") above, and may also have such other remedies as it may be entitled to in law or in equity.
17. Default. If Vendor fails to perform or comply with any provision of these Standard Procurement Terms and Conditions, or of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, then the City (i) may cancel the contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, in whole or in part, without penalty or protest by Vendor; (ii) may consider such failure to perform or comply as a breach of contract; (iii) reserves the right to purchase its requirements from the vendor that submitted the next lowest and best responsive and responsible bid, or the vendor that submitted the next best proposal, if that vendor will still honor that bid or proposal, or to seek new bids or proposals, or to pursue one or more other options available to the City in compliance with its then current purchasing policy; and (iv) may hold the defaulting vendor liable for all damages provided by law, including cost of cover.
18. Entire Agreement. These Standard Procurement Terms and Conditions, including any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply, constitutes the entire agreement between the parties and supersedes any prior or contemporaneous communications, representations or agreements between the parties, whether oral or written, regarding the subject matter of these Standard Procurement Terms and Conditions. The terms and conditions of these Standard Procurement Terms and Conditions may not be changed except by an amendment expressly referencing these Standard Procurement Terms and Conditions by section number and signed by an authorized representative of each party.
19. Survival. These Standard Procurement Terms and Conditions shall survive the completion of or any termination of any contract, agreement, purchase order or other procurement to which these Standard Procurement Terms and Conditions apply.

STATEMENT OF WORK & CONFIGURATION DOCUMENT

Axon Fleet In-Car Recording Platform

This document details a proposed system design

Agency Created For: **Franklin Police Department**

Sold By:	Jeff Goolsby
Designed By:	Matt Karsten
Installed By:	Customer Preferred Installer trained by Axon
Target Install Date:	May 15, 2018

VEHICLE OVERVIEW

SITE NAME		CUSTOMER NAME	
Headquarters		Franklin Police Department	
Total Configured Vehicles		 Axon Camera  Signal Unit  In-Car Router  Battery Box	
109	Total Vehicles with this Configuration		
Video Capture Sources			
218	Total Cameras Deployed		
1	Axon Signal Unit(s) Per Vehicle		
Mobile Data Terminal Per Vehicle			
1	Located In Each Vehicle		
Mobile Router Per Vehicle			
1	Cradlepoint IBR900 Series		
Offload Mechanism			
	Dock & Walk and WiFi		
Evidence Management System			
	Evidence.com		

SYSTEM CONFIGURATION DETAILS

The following sections detail the configuration of the Axon Fleet system

Vehicle Hardware

Vehicle Hardware	2	Axon Fleet Cameras will be installed in each vehicle
	2	Axon Fleet Battery Boxes will be installed in each vehicle
	1	Axon Signal Units will be installed in each vehicle
	1	Cradlepoint IBR900 Series router will be installed in each vehicle
	When triggered, the Axon Signal Unit (ASU) will activate the recording mechanism of all Axon cameras within 30 feet of the vehicle.	
Axon Battery Boxes	Each battery box will provide power to its connected camera for up to 4 hours, to allow for video offload while the vehicle is in an off state.	
Signal Activation Methods	A recording trigger will occur when the Axon Signal Unit detects a change in voltage on a terminal. All Axon cameras within 30 feet of the triggered Axon signal unit will begin recording.	
Mobile Data Terminal	Each vehicle will be equipped with a Mobile Data Terminal	
Mobile Data Terminal Requirements	Operating System: Windows 7 or Windows 10 - x32 or x64 Hard Drive: Must have 25GB+ of free disk space RAM/Memory: Windows 7 - 4GB or greater Windows 10 - 8GB or greater Ethernet Port: The system requires the MDT to have one dedicated and available Ethernet port reserved for an Ethernet cable from router. The Ethernet port can be located on an electronic and stationary mobile docking station. If a docking station is used, it is the preferred location for the Ethernet port. Wi-Fi Card: The system requires an 802.11n compatible Wi-Fi card using 5Ghz band. USB Ports: If the computer is assigned to the officer and does not remain with the vehicle, then the number dongles ordered should equal the number of officers or the number of computers assigned. At least one dedicated and available USB 2.0 port for the Fleet USB dongle USB Port on MDT or Dock.	
Additional Considerations	If the customer has a MiFi hotspot, embedded cellular, or USB 4G, then the customer must purchase a Cradlepoint router with an external antenna and Cradlecare. For agencies that use NetMotion Mobility, Axon traffic must be passed through; such that it does not use the Mobility VPN tunnel.	

Hardware Provisioning	Axon to provide Fleet Cameras, Axon Signal Units and Battery Boxes		
	Axon will provide the following router for all vehicles:		Cradlepoint IBR900 Series
	The customer will provide an MDT for each vehicle		

In-Car Network Considerations

Network Requirements	The Cradlepoint IBR900 Series will create a dedicated 5Ghz WiFi network within each vehicle. This network will join the Axon Fleet cameras and Mobile Data Terminal together.			
Network Addressing	IP Addressing		Total IPs Required	
	Axon Fleet Cameras	218	436	
	Mobile Data Terminal	109		
	Cradlepoint IBR900 Series	109		
Hardware Provisioning	Customer to provide all IP addressing and applicable network information			

WiFi Offload Considerations

WiFi Offload Standards	There will be a maximum of 17 concurrent vehicles offloading at any given time.		
	2 servers are required to facilitate the offload of in-car data to Evidence.com		
	4 wireless access point(s) are required to facilitate the offload of data to Evidence.com		
	When in proximity, the Cradlepoint IBR900 Series will connect to the agency's wireless access points and initiate the upload of recorded video content.		
Hardware Provisioning	The customer will provide all wireless access points for this installation.		
	Axon will provide all servers required for this installation.		

Store & Forward Server Considerations

Hardware Provisioning	The customer will provide all wireless access points for this installation.		
	The customer will provide the data switch for this installation.		
	The customer will provide the server rack for this installation.		
	The customer will provide the KVM, monitor and mouse for this installation.		
	The customer will provide the Uninterruptable Power Supply (UPS) for this installation.		
	Servers will maintain a Sustained Disk Write Speed of 7.57575757575758 MBps.		

Network Considerations

Agency Provided Metrics	Camera Bitrate (see Comments)	1	Mbps	
	Shifts per Day	1	Shifts	
	Maximum Offline Time	1	Days	
	Hours of Video Recorded Per Shift	1	Hours	
	Number of Vehicles per Shift at Site	1	Vehicles	
	Max Concurrent Vehicles Offloading	1	Vehicles	
	Available Internet Upload Bandwidth	1	Mbps	
Variables	Vehicle Offload Time	1	Minutes	
	Wi-Fi Overhead	1	Percent	
	Network Protocol Overhead	1	Percent	
	Max Storage Utilization %	1	Percent	
Results	Data Size per Vehicle / Shift	450	MB	
	Required Throughput Per Vehicle	61	Mbps	
	Minimum Wi-Fi Speed	61	Mbps	
	Total Data per Day	0.44	GB	
	Total Offload Bandwidth	61	Mbps	
	Total Storage	43.95	GB	
	Required Sustained Network Bandwidth	61	Mbps	
	Sustained Disk Write Speed	8	MBps	
	Min. Supportable Throughput to E.com	0.04	Mbps	
	E.com Throughput Difference	0.96	Mbps	

Dock and Walk Considerations

	The customer will mount all Axon docks		
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Network Standards	A total of Cat5/6e cable drops will be needed to provide connectivity to the Axon docks.
	The following ports should be provided with a firewall exception: HTTP Port 80 HTTPS Port 443
Hardware Provisioning	The customer will run all data and power cabling needed for this installation
	Axon will provide all Axon docks

Network Consideration Agreement

Network Consideration Agreement	Franklin Police Department acknowledges the minimum requirements for the network to support this Statement of Work.
	All Axon employees performing services under this SOW are CJIS certified.
	If the network provided by Franklin Police Department does not meet the minimum requirement, or in the event of a requested change in scope of the project, a Change Order will be required and additional fees may apply.

Project Management & Training

Project Management	AXON will assign a Project Manager that will provide the expertise to execute a successful Fleet camera deployment and implementation. The Project Manager will have significant knowledge and experience with all phases of the project management lifecycle and with all application modules being implemented. He/she will work closely with the customer's project manager and project team members and will be responsible for completing the tasks required to meet all contract deliverables on time and on budget.
Training	AXON will provide on-site training to lead the AXON Fleet deployment. End-user go-live training and support: This training provides individual device set up and configuration assistance, training on device use, Evidence.com and AXON View XL.

Axon International, Inc.'s Sales Terms and Conditions for Direct Sales to End User Purchasers

By signing this Statement of Work, you are agreeing to the items set forth in this document and Axon's Master Services & Purchasing Agreement posted at <https://www.Axon.com/sales-terms-and-conditions>. You represent that you are lawfully able to enter into contracts and if you are entering into this agreement for an entity, such as the company, municipality, or government agency you work for, you represent to Axon that you have legal authority to bind that entity. If you do not have this authority, do not sign Statement of Work.

Changes to the scope of this SOW must be documented and agreed upon by the Parties in a change order. If the changes cause an increase or decrease in any charges or cause a scheduling change from that originally agreed upon, an equitable adjustment in the charges or schedule will be agreed upon by the Parties and included in the change order, signed by both Parties.

For the City of Franklin, Tennessee:

Signature: _____

Date: _____

Name (Print): _____

Title: _____

For Axon International, Inc.:

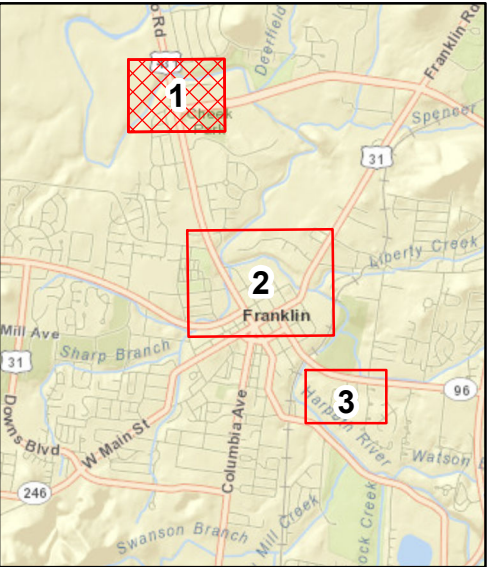
Signature: _____ **Date:** _____

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Title: _____

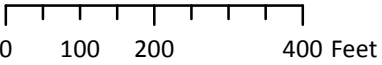
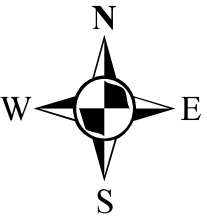


Nonstructural Raises for the City of Franklin



Legend

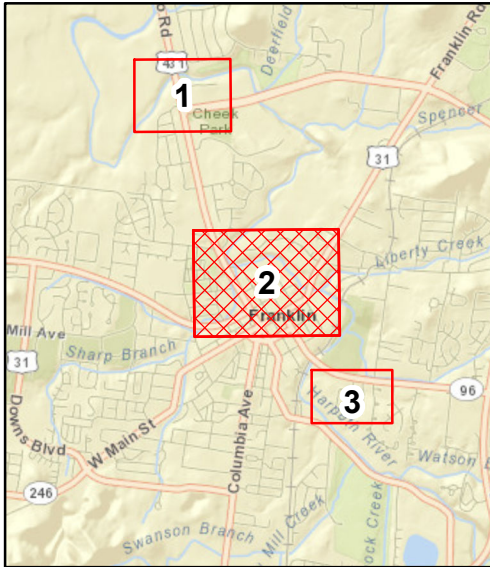
- Streams
- Nonstructural_Raises
- River Miles
- Existing FEMA Boundaries**
 - Floodway
 - 100-Year Floodplain
 - 500-Year Floodplain



Residential Structures to be Raised						
\$'s - 1,000's						
STR ID	Address	Damage Category	First Floor Elevation	Height to 100-Year Plus 3 Feet	Amount Raised	Square Footage of Structure
2680	101 MONTICELLO RD	2S_NB	625.93	630.85	4.92	3192
2762	914 REBEL CIR	1S_NB	625.33	629.40	4.07	2190
2771	514 CRAFTON AVE	1S_NB	625.36	629.41	4.05	2586
2783	513 CRAFTON AVE	1S_NB	625.34	629.53	4.19	2283
3056	150 LANCASTER DR	1S_NB	632.65	638.11	5.46	3468
3064	154 LANCASTER DR	2S_NB	630.09	638.11	8.02	1994
3110	147 LANCASTER DR	1S_NB	632.01	638.11	6.10	2661
3111	151 LANCASTER DR	1S_NB	631.94	638.11	6.17	2702
3135	174 LANCASTER DR	1S_NB	633.45	638.57	5.12	3580
3148	182 LANCASTER DR	1S_NB	633.68	638.84	5.16	2947
3154	178 LANCASTER DR	1S_NB	634.27	638.65	4.38	3555
3185	169 LANCASTER DR	1S_NB	635.44	639.86	4.42	5269
3216	173 LANCASTER DR	1S_NB	634.61	639.79	5.18	2684
3449	221 N MARGIN ST	1S_NB	632.43	639.86	7.43	860
3768	717 FAIR ST	1S_NB	633.68	639.21	5.53	1800
3799	406 Eddy Lane	1S_NB	634.72	645.44	10.72	1196
4342	101 EWINGVILLE DR	1S_NB	638.16	646.51	8.35	2060
4362	159 EWINGVILLE DR	1S_NB	638.77	646.51	7.74	2991
4462	134 EWINGVILLE DR	1S_NB	638.49	647.33	8.84	2540
4476	133 Ewingville DR	2S_NB	639.38	647.31	7.93	2776
4484	132 EWINGVILLE DR	1S_NB	639.47	647.35	7.88	3359
4503	112 EWINGVILLE DR	1S_NB	639.68	647.41	7.73	4236
4508	131 EWINGVILLE DR	1S_NB	639.43	647.34	7.91	2590
4531	114 EWINGVILLE DR	1S_NB	637.55	647.45	9.90	2523
4538	129 EWINGVILLE DR	1S_NB	639.73	647.36	7.63	2704
4551	115 EWINGVILLE DR	1S_NB	638.05	647.52	9.47	3359



Nonstructural Raises for the City of Franklin



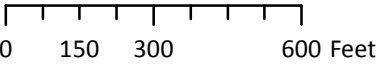
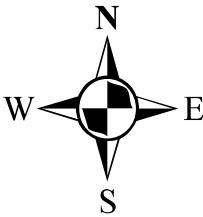
Legend

- Streams
- Nonstructural_Raises

River Miles

Existing FEMA Boundaries

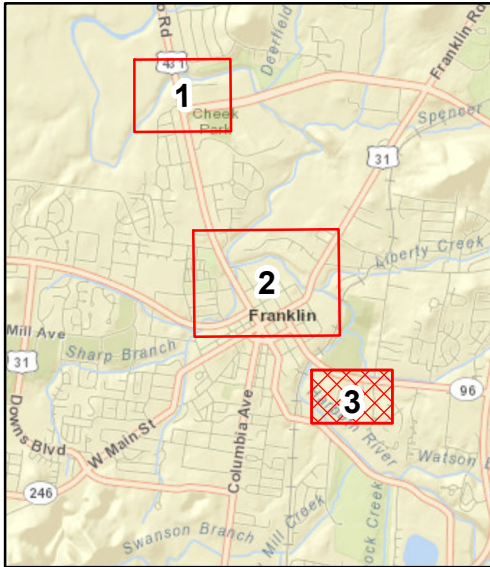
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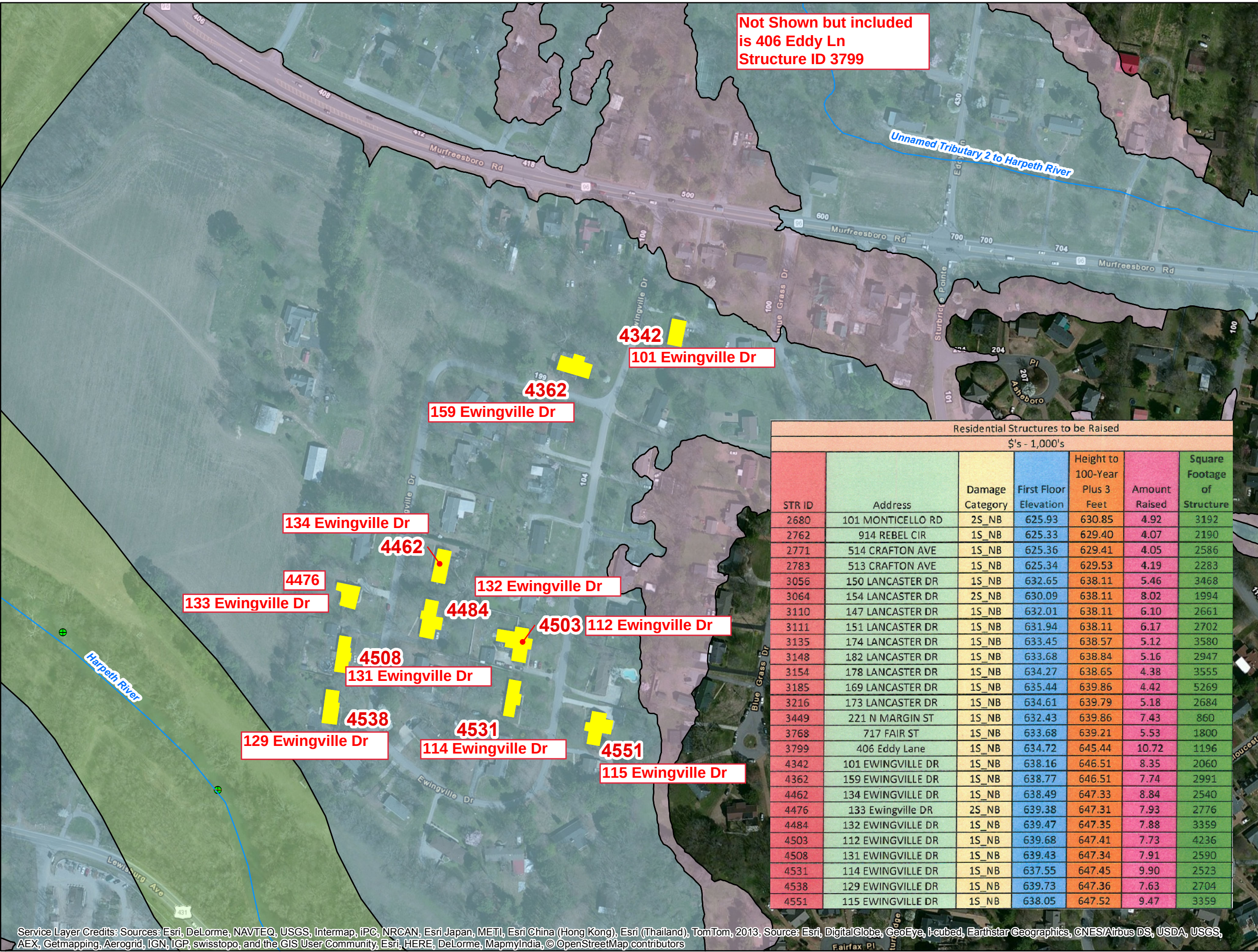
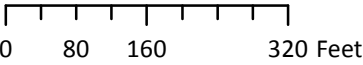
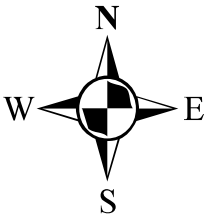


Nonstructural Raises for the City of Franklin



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**CITY OF FRANKLIN, TENNESSEE
PROFESSIONAL SERVICES AGREEMENT
COF Contract No. 2018-0079**

THIS PROFESSIONAL SERVICES AGREEMENT ("Agreement") is by and between the City of Franklin, Tennessee, hereinafter referenced as City, and **CIVIL & ENVIRONMENTAL CONSULTANTS, INC.**, hereinafter referenced as Consultant, who mutually agree as follows:

DECLARATIONS. City desires to retain Consultant to provide engineering, related technical, and other services in connection with City's project hereinafter referenced as Project. The Project is described as follows:

HARPETH RIVER PERIPHYTON SAMPLING

1. SCOPE OF SERVICES. Consultant shall provide Standard Periphyton sampling from the Harpeth River at 3 sites for use in the Harpeth River TMDL Development in accordance with the Scope of Services (Services) as found in Attachment A which shall be considered as an integral part hereof.
2. Consultant shall submit as a part of Attachment A an individual Fee Schedule and a Completion Schedule for the Project based on the detailed Scope of Services.
3. In event of a conflict between this Agreement and the attached document(s), this Agreement shall supersede conflicting terms and conditions.
4. Consultant shall be paid on a monthly basis for work performed based on the Fee Schedule as contained in Attachment A in the Amount of **Forty-Five Thousand and NO/100 Dollars (\$45,000.00).**

The Board of Mayor and Aldermen Approved this Agreement on the __ Day of ____ 2018.

TERMS AND CONDITIONS FOR PROFESSIONAL SERVICES

ARTICLE 1. SERVICES. Consultant will:

- 1.1 Act for City in a professional manner, using that degree of care and skill ordinarily exercised by and consistent with standards of competent consultants using the standards in the industry:
- 1.2 Consider all reports to be confidential and distribute copies of the same only to those persons specifically designated by the City.
- 1.3 Perform all services under the general direction of a senior professional employee, licensed and/or registered in the State of Tennessee, when appropriate.
- 1.4 Designate, in writing, the sole Project representative to coordinate with City the Services to be provided, including all contact information.
- 1.5 Unless provided for in the Project Scope of Services (Attachment A), Consultant shall perform all Services with his own forces (employees). Should sub-consultants be proposed to be used in the Project, a listing of said sub-consultants with Services to be performed shall be provided. After approval of this Agreement, no substitute for sub-consultants shall be allowed unless approved by City.
- 1.6 Retain pertinent records relating to the services performed for a period of seven (7) years following the completion of the work; during this period the records shall be available for review by City at all reasonable times.

ARTICLE 2. CITY'S RESPONSIBILITIES. City, or its authorized representative, will:

- 2.1 Provide Consultant with all information regarding the Project, which is available to, or reasonably obtainable by, the City.
- 2.2 Furnish right-of-entry onto the Project site for Consultant's necessary field studies and surveys. Consultant will endeavor to restore the site to its original condition and shall remain solely liable for all damages, costs and expenses, including reasonable attorneys' fees, for failure to make such restoration.
- 2.3 Designate, in writing, the sole Project representative to coordinate with and direct the Consultant, including all contact information.
- 2.4 Guarantee to Consultant that it has the legal capacity to enter into this contract and that sufficient monies are available to fund Consultant's compensation.

ARTICLE 3. GENERAL CONDITIONS.

- 3.1 Consultant, by the performance of services covered hereunder, does not in any way assume, abridge or abrogate any of those duties, responsibilities or authorities customarily vested in other professionals or agencies participating in the Project.
- 3.2 Consultant shall be responsible for the acts or omissions of any party involved in concurrent or subsequent phases of the Project acting upon written instruction issued by the Consultant.
- 3.3 Neither City nor Consultant may assign or transfer its duties or interest in this Agreement without written consent of the other party.
- 3.4 **ALLOCATION OF RISK AND LIABILITY; GENERAL.** Considering the potential liabilities that may exist during the performance of the services of this Agreement, the relative benefits and risks of the Project, and the Consultant's fee for the services rendered, and in consideration of the promises contained in this Agreement, the City and the Consultant agree to allocate and limit such liabilities in accordance with this Article.
- 3.5 **INDEMNIFICATION.** Consultant agrees to indemnify and hold City harmless from and against legal liability for all judgments, losses, damages, and expenses to the extent such judgments, losses, damages, or expenses are caused by Consultant's negligent act, error or omission in the performance of the services of this Agreement. In the event judgments,

losses, damages, or expenses are caused by the joint or concurrent negligence of Consultant and City, they shall be borne by each party in proportion to its own negligence.

3.5.1 SURVIVAL. The terms and conditions of this paragraph shall survive completion of this services agreement.

- 3.6 LIMITATIONS OF RESPONSIBILITY. Consultant shall not be responsible for (a) construction means, methods, techniques, sequences, procedures, or safety precautions and programs in connection with the Project unless specifically undertaken in Attachment A, Scope of Services ; (b) the failure of any contractor, subcontractor, Consultant, or other Project participant, not under contract to Consultant, to fulfill contractual responsibilities to City or to comply with federal, state, or local laws, regulations, and codes; or (c) procuring permits, certificates, and licenses required for any construction unless such procurement responsibilities are specifically assigned to Consultant in Attachment A, Scope of Services.

ARTICLE 4. TERMINATION BY THE CITY. The City may terminate this Agreement in accordance with the following terms and conditions:

- 4.1 Termination for Convenience. The City may, when in the interests of the City, terminate performance under this Agreement with the Consultant, in whole or in part, for the convenience of the City. The City shall give written notice of such termination to the Consultant specifying when termination becomes effective. The Consultant shall incur no further obligations in connection with the work so terminated, other than warranties and guarantees for completed work and installed equipment, and the Consultant shall stop work when such termination becomes effective. The Consultant shall also terminate outstanding orders and subcontracts for the affected work. The Consultant shall settle the liabilities and claims arising out of the termination of subcontracts and orders. The City may direct the Consultant to assign the Consultant's right, title and interest under termination orders or subcontracts to the City or its designee. The Consultant shall transfer title and deliver to the City such completed or partially completed work and materials, equipment, parts, fixtures, information and Contract rights as the Consultant has in its possession or control. When terminated for convenience, the Consultant shall be compensated as follows:

- (1) The Consultant shall submit a termination claim to the City specifying the amounts due because of the termination for convenience together with costs, pricing or other data required by the City. If the Consultant fails to file a termination claim within one (1) year from the effective date of termination, the City shall pay the Consultant the amount the City deems the Consultant is due.
- (2) The City and the Consultant may agree to the compensation, if any, due to the Consultant hereunder.
- (3) Absent agreement to the amount due to the Consultant, the City shall pay the Consultant the following amounts:
 - (a) Contract costs for labor, materials, equipment and other services accepted under this Agreement;
 - (b) Reasonable costs incurred in preparing to perform and in performing the terminated portion of the work, and in terminating the Consultant's performance, plus a fair and reasonable allowance for direct job site overhead and earned profit thereon (such profit shall not include anticipated profit or consequential damages); provided however, that if it reasonably appears that the Consultant would have not profited or would have sustained a loss if

the entire Agreement would have been completed, no profit shall be allowed or included and the amount of compensation shall be reduced to reflect the anticipated rate of loss, if any;

The total sum to be paid the Consultant under this Section shall not exceed the total Agreement Price, as properly adjusted, reduced by the amount of payments otherwise made, and shall in no event include duplication of payment.

- 4.2 Termination for Cause. If the Consultant does not perform the work, or any part thereof, in a timely manner, supply adequate labor, supervisory personnel or proper equipment or materials, or if it fails to timely discharge its obligations for labor, equipment and materials, or proceeds to disobey applicable law, or otherwise commits a violation of a material provision of this Agreement, then the City, in addition to any other rights it may have against the Consultant or others, may terminate the performance of the Consultant, in whole or in part at the City's sole option, and assume possession of the Project Plans and materials and may complete the work.

In such case, the Consultant shall not be paid further until the work is complete. After Completion has been achieved, if any portion of the Contract Price, as it may be modified hereunder, remains after the cost to the City of completing the work, including all costs and expenses of every nature incurred, has been deducted by the City, such remainder shall belong to the Consultant. Otherwise, the Consultant shall pay and make whole the City for such cost. This obligation for payment shall survive the termination of the Agreement.

In the event the employment of the Consultant is terminated by the City for cause pursuant to this Section and it is subsequently determined by a Court of competent jurisdiction that such termination was without cause, such termination shall thereupon be deemed a Termination for Convenience under this Section and the provisions of Section 4.1 shall apply.

- 4.3 Termination for Non-Appropriation. The City may also terminate this Agreement, in whole or in part, for non-appropriation of sufficient funds to complete or partially complete the Project, regardless of the source of such funds, and such termination shall be on the terms of Section 4.1.
- 4.4 The City's rights under this Section shall be in addition to those contained elsewhere herein or provided by law.

ARTICLE 5. SCOPE OF SERVICES. Consultant shall provide the Services as described in Attachment A, Scope of Services.

- 5.1 By mutual agreement, this Agreement and scope can be amended by the parties. The scope and fee for any additional tasks or services under such amendment shall be mutually negotiated and agreed to in writing prior to beginning such additional tasks or services.

5.2 ENVIRONMENTAL RESPONSIBILITY.

Where drilling/sampling services are involved, the samples obtained from the Project site are the property of the City. Should any of these samples be recognized by the Consultant to be contaminated, the City shall remove them from the Consultant's custody and transport them to a disposal site, all in accordance with applicable government statutes, ordinances, and regulations. For all other samples, the Consultant shall retain them for a sixty (60)-day

period following the submission of the drilling/sampling report unless the City directs otherwise; thereafter, the Consultant shall discard the samples in accordance with all federal, state and local laws.

ARTICLE 6. SCHEDULE.

- 6.1 TIME OF THE ESSENCE. The parties agree that time is of the essence with respect to the parties' performance of all provisions of the Agreement.
- 6.2 Before executing this Agreement, the Consultant shall have prepared and submitted for approval to the City a Completion Schedule for the Project with milestones for the various stages (tasks) of the Services as outlined in the Scope of Services. The Consultant shall submit and obtain the City's approval for any proposed changes to the logic, durations, sequences, or timing of tasks as approved in the Completion Schedule.
- 6.3 FORCE MAJEURE. Neither party will be liable to the other for any delay or failure to perform any of the services or obligations set forth in this Agreement due to causes beyond its reasonable control, and performance times will be considered extended for a period of time equivalent to the time lost because of such delay plus a reasonable period of time to allow the parties to recommence performance of their respective obligations hereunder. Should a circumstance of force majeure last more than ninety (90) days, either party may by written notice to the other terminate this Agreement. The term "force majeure" as used herein shall mean the following: acts of God; strikes, lockouts or other industrial disturbances; acts of public enemies; orders or restraints of any kind of the government of the United States or of the State or any of their departments, agencies or officials, or any civil or military authority; insurrections, riots, landslides, earthquakes, fires, storms, tornadoes, droughts, floods, explosions, breakage or accident to machinery, transmission pipes or canals; or any other cause or event not reasonably within the control of either party.
- 6.4 Should City request changes in the scope, extent, or character of the Project, the fee and the time of performance of Consultant's Services as indicated in Attachment A shall be adjusted equitably.

ARTICLE 7. USE OF DOCUMENTS, DATA.

- 7.1 All Documents, including, but not limited to, reports, drawings, specifications, and computer software prepared by Consultant pursuant to this Agreement are instruments of service in respect to the Project. Consultant shall retain an ownership and property interest therein (including the right of reuse at the discretion of the Consultant) whether or not the Project is completed.
 - 7.1.1 USE OF DATA SYSTEMS: Ownership, property interests and proprietary rights in data systems used by Consultant do not extend to the data created by or supplied to Consultant by the City; all rights to that data (including derivative or hidden data such as metadata) shall vest solely in City at the moment of creation.
 - 7.1.2 DISCLOSURE OF DOCUMENTS/DATA. City may be required to disclose documents or data under state or federal law. City shall notify Consultant if a request for data or documents has been made and shall give Consultant a reasonable opportunity under the circumstances to respond to the request by redacting proprietary or other confidential information. Consultant waives any right to confidentiality of any document, e-mail or file it fails to clearly mark on each page as confidential or proprietary. In exchange, Consultant agrees to indemnify, defend, and hold harmless City for any claims by third parties relating thereto or arising out of (i) the City's failure to disclose such documents or information required to be disclosed by law, or (ii) the City's release of documents as a result of City's reliance upon Consultant representation that materials supplied

by Consultant (in full or redacted form) do not contain trade secrets or proprietary information, provided that the City impleads Consultant and Consultant assumes control over that claim.

- 7.2 By execution of this Agreement, Consultant and his sub-consultant(s) grant the City a royalty-free, perpetual, irrevocable, and assignable license to use any and all intellectual property interest Consultant or his sub-consultant(s) possess to any drawings, details, specifications, documents, and other information created before each of their first involvement with the Project and subsequently incorporated into the Project's documents. City-furnished data that may be relied upon by Consultant is limited to the printed copies that are delivered to the Consultant pursuant to Article 2 of this Agreement. Any copyrighted electronic files furnished by City shall be used by Consultant only for the Project as described herein. City's posting or publication of such documents created by Consultant for City shall constitute fair use and shall not constitute an infringement of Consultant's copyright, if any.
- 7.3 Documents that may be relied upon by City are limited to the printed copies (also known as hard copies) that are signed or sealed by the Consultant. Files in electronic media format of text, data, graphics, or of other types that are furnished by Consultant to City are only for convenience of City, unless the delivery of the Project in electronic media format has been dictated in Attachment A, Scope of Services. Any conclusion or information obtained or derived from electronic files provided for convenience will be at the user's sole risk.
- 7.4 Because data stored in electronic media format can deteriorate or be modified inadvertently or otherwise without authorization of the data's creator, the party receiving electronic files agrees that it will perform acceptance tests or procedures within sixty (60) days, after which the receiving party shall be deemed to have accepted the data thus transferred. Any errors detected within the 60-day acceptance period will be corrected by the party delivering the electronic files. Unless stated otherwise herein, Consultant shall not be responsible to maintain documents stored in electronic media format after acceptance by City.
- 7.5 When transferring documents in electronic media format, Consultant makes no representations as to long term compatibility, usability, or readability, of documents resulting from the use of software application packages, operating systems, or computer hardware differing from that as required of, and used by, Consultant at the beginning of this Project.
- 7.6 City may make and retain copies of Documents for information and reference in connection with use on the Project by the City, or his authorized representative. Such Documents are not intended or represented to be suitable for reuse by City or others on extensions of the Project or on any other project. Any such reuse or modifications without written verification or adaptation by Consultant, as appropriate for the specific purpose intended, will be at City's sole risk and without liability or legal exposure to the Consultant or to Consultant's sub-consultants.
- 7.7 If there is a discrepancy between the electronic files and the hard copies, the hard copies govern.
- 7.8 Any verification or adaptation of the Documents for extensions of the Project or for any other project will entitle Consultant to further compensation at rates to be agreed upon by City and Consultant.

ARTICLE 8. INSURANCE.

- 8.1 During the performance of the Services under this Agreement, Consultant shall maintain the following minimum insurance:
- a) General Liability Insurance with a combined single limit of \$1,000,000 per occurrence and \$2,000,000 annual aggregate.

- b) Automobile Liability Insurance with a combined single limit of \$1,000,000 for each person and \$1,000,000 for each accident.
 - c) Workers' Compensation Insurance Coverage A in accordance with statutory requirements and Coverage B, Employer's Liability Insurance, with a limit of \$500,000 for each occurrence.
 - d) Professional Liability Insurance with a limit of \$1,000,000 annual aggregate.
- 8.2 Consultant shall add the City an additional insured on all policies unless otherwise prohibited.
- 8.3 Consultant shall, upon execution of this Agreement, furnish City certificates of insurance, which shall include a provision that such insurance shall not be canceled without at least thirty (30) days' written notice to City.
- 8.4 No insurance, of whatever kind or type is to be considered as in any way limiting other parties' responsibility for damages resulting from their activities in the execution of the Project. City agrees to include, or cause to be included, in the Project's construction contract, such requirements for insurance coverage and performance bonds by the Project's construction contractor as City deems adequate to indemnify City, Consultant, and other concerned parties against claims for damages and to insure compliance of work performance and materials with Project requirements.

ARTICLE 9. PAYMENT.

- 9.1 City will pay Consultant for services and expenses in accordance with the Fee Schedule proposal submitted for the Project as part of the Scope of Services. Consultant's invoices will be presented at the completion of the work or monthly and will be payable upon receipt. Payment is due upon presentation of invoice and is past due thirty (30) days from invoice date. City shall give prompt written notice of any disputed amount and shall pay the remaining amount.
- 9.2 Consultant shall be paid in full for all services under this Agreement, including City authorized overruns of the Project budget or unforeseen need for Consultant's services exceeding the original Scope of Services.
- 9.3 TRAVEL; EXPENSES
City shall reimburse reasonable expenses, including travel and meals, when specified in the Scope of Services, but only in accordance with the City's Travel and Expense Policy and Procedures Manual. The maximum amount will be applied as of the date of travel and as listed in the per diem reimbursement rates on the "CONUS" website developed by the United States General Services Administration, located at www.gsa.gov [click on 'per diem rates' under the 'etools' category].

ARTICLE 10. MISCELLANEOUS PROVISIONS

- 10.1 EQUAL EMPLOYMENT OPPORTUNITY. In connection with this Agreement and the Project, City and Consultant shall not discriminate against any employee or applicant for employment because of race, color, sex, national origin, disability or marital status. City and Consultant will take affirmative action to ensure that the contractor used for the Project does not discriminate against any employee and employees are treated during employment without regard to their race, age, religion, color, gender, national origin, disability or marital status. Such action shall include, but not be limited to, the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination, rates of pay or other forms of compensation; and selection for training, including apprenticeship.
- 10.1.1 Consultant shall insert the foregoing provision in all contracts relating to this Project.

- 10.2 TITLE VI – CIVIL RIGHTS ACT OF 1964. City and Consultant shall comply with all the requirements imposed by Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d), 49 C.F.R., Part 21, and related statutes and regulations.
10.2.1 Consultant shall insert the foregoing provision in all contracts relating to this Project.
- 10.3 NO THIRD PARTY RIGHTS CREATED. City and Consultant each binds itself and its successors, executors, administrators, permitted assigns, legal representatives and, in the case of a partnership, its partners, to the other party to this Agreement and to their successors, executors, administrators, permitted assigns, legal representatives and partners of such other party in respect to all provisions of this Agreement. The Services provided for in this Agreement are for the sole use and benefit of City and Consultant. Nothing in this Agreement shall be construed to give any rights or benefits to anyone other than City and Consultant.
- 10.4 WARRANTIES/LIMITATION OF LIABILITY/WAIVER. City reserves all rights afforded to local governments under law for all general and implied warranties. City does not waive any rights it may have to all remedies provided by law and therefore any attempt by Consultant to limit its liability shall be void and unenforceable.

ARTICLE 11. EXTENT OF AGREEMENT:

- 11.1 APPLICABLE LAW/CHOICE OF FORUM AND VENUE. This Agreement is made under and will be construed in accordance with the laws of the State of Tennessee without giving effect to that state's choice of law rules. The parties' choice of forum and venue shall be exclusively in the courts of Williamson County, Tennessee. Any provision of this Agreement held to violate a law or regulation shall be deemed void, and all remaining provisions shall continue in force.
- 11.2 ENTIRE AGREEMENT. This Agreement, including these terms and conditions, represent the entire Agreement between City and Consultant for this Project and supersedes all prior negotiations, representations or agreements, written or oral. In the event of a conflict between this Agreement and Consultant Terms, the City Terms will take precedence. This Agreement may be amended only by written instrument signed by City and Consultant.

ARTICLE 12. DISPUTE RESOLUTION, BREACH.

- 12.1 If a dispute should arise relating to the performance of or payment for the Services under this Agreement, the aggrieved party shall notify the other party of the dispute within a reasonable time after such dispute arises. During the pendency of any dispute, the parties shall continue diligently to fulfill their respective obligations hereunder. No arbitration or mediation shall be required as a condition precedent to filing any legal claim arising out of or relating to this Agreement. No arbitration or mediation shall be binding.
- 12.2 BREACH. Upon deliberate breach of the Agreement by either party, the non-breaching party shall be entitled to terminate the Agreement with notice, with all of the remedies it would have in the event of termination, and may also have such other remedies as it may be entitled to in law or in equity.

ARTICLE 13. SURVIVAL.

The provisions contained in this Professional Services Agreement shall survive the completion of or any termination of the Agreement, contract or other document to which it may accompany or incorporate by reference or which subsequently may be modified, unless expressly excepted from this Article upon consent of both parties.

BY: _____
Consultant's Signature
TITLE: _____
Date: _____

BY: _____
Dr. Ken Moore
Mayor
Date: _____

Approved as to Form:

Tiffani M. Pope, Staff Attorney



April 23, 2018

Ms. Michelle Hatcher, P.E.
Director, Water Management Department
City of Franklin
124 Lumber Drive
Franklin, TN 37064

Dear Ms. Hatcher:

Subject: Proposal for Harpeth River Periphyton Sampling
CEC Project 182-113

Civil & Environmental Consultants, Inc. (CEC) appreciates the opportunity to provide this proposal to perform periphyton sampling at three sites in the Harpeth River in Williamson and Cheatham counties. The following scope of work will be performed for the periphyton sampling effort as requested by the City of Franklin Water Management Department.

1.0 SCOPE OF WORK

CEC will collect standardized periphyton samples from the Harpeth River at three pre-selected locations according to the methods outlined in *EPA's Rapid Bioassessment Protocols for Use in Wadeable Streams and Rivers* (protocol). Multihabitat samples will be collected from the three sites bi-monthly from May through October (stream flow permitting). The composites from each site will be preserved for later sorting and identification to be conducted in the laboratory. All organisms will be identified to genus level.

In addition, a habitat assessment will be performed using the High Gradient Form in conjunction with the multihabitat collections. Additionally, routine water quality parameters will be recorded at each station including:

1. Water temperature (C)
2. Dissolved Oxygen (mg/l)
3. pH (S.U.)
4. conductivity (umhos)
5. Stream Flow (CFS)

Upon sorting and taxonomic identification, the protocol's Metrics of Biotic Integrity and Diagnostic Metrics that Infer Ecological Conditions will be calculated. The results of the sampling effort will be prepared in standard spreadsheet format and forwarded to you for review.

Ms. Hatcher – City of Franklin
CEC Project 182-113
Page 2
April 23, 2018

2.0 AGREEMENT

CEC can perform the tasks outlined above on a time and material basis for an estimated fee of ~~\$45,000.00~~. ~~Our Schedule of Terms and Conditions for Environmental Services, which apply to the proposed work, is attached. Any changes to our Terms and Conditions must be agreed to in writing by both parties prior to your authorization to proceed. Your oral or written authorization to proceed will form a binding contract and indicates your acceptance of our Terms and Conditions. CEC will schedule the field effort upon notification to proceed.~~

We appreciate the opportunity to provide you with this proposal and look forward to working with you again. If we can be of any further assistance or provide additional information, please don't hesitate to call.

Sincerely,

CIVIL & ENVIRONMENTAL CONSULTANTS, INC.



Jeff Duke, PWS, CPESC
VP Ecological Services



Tim Nehus
Principal Ecologist

Enclosure: Environmental Terms & Conditions

**CITY OF FRANKLIN, TENNESSEE
PROFESSIONAL SERVICES AGREEMENT
COF Contract No. 2018-0079**

THIS PROFESSIONAL SERVICES AGREEMENT ("Agreement") is by and between the City of Franklin, Tennessee, hereinafter referenced as City, and **CIVIL & ENVIRONMENTAL CONSULTANTS, INC.**, hereinafter referenced as Consultant, who mutually agree as follows:

DECLARATIONS. City desires to retain Consultant to provide engineering, related technical, and other services in connection with City's project hereinafter referenced as Project. The Project is described as follows:

HARPETH RIVER PERIPHYTON SAMPLING

1. SCOPE OF SERVICES. Consultant shall provide Standard Periphyton sampling from the Harpeth River at 3 sites for use in the Harpeth River TMDL Development in accordance with the Scope of Services (Services) as found in Attachment A which shall be considered as an integral part hereof.
2. Consultant shall submit as a part of Attachment A an individual Fee Schedule and a Completion Schedule for the Project based on the detailed Scope of Services.
3. In event of a conflict between this Agreement and the attached document(s), this Agreement shall supersede conflicting terms and conditions.
4. Consultant shall be paid on a monthly basis for work performed based on the Fee Schedule as contained in Attachment A in the Amount of **Forty-Five Thousand and NO/100 Dollars (\$45,000.00).**

The Board of Mayor and Aldermen Approved this Agreement on the 22ND Day of MAY 2018.

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- 1.1 Act for City in a professional manner, using that degree of care and skill ordinarily exercised by and consistent with standards of competent consultants using the standards in the industry:
- 1.2 Consider all reports to be confidential and distribute copies of the same only to those persons specifically designated by the City.
- 1.3 Perform all services under the general direction of a senior professional employee, licensed and/or registered in the State of Tennessee, when appropriate.
- 1.4 Designate, in writing, the sole Project representative to coordinate with City the Services to be provided, including all contact information.
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- 2.2 Furnish right-of-entry onto the Project site for Consultant's necessary field studies and surveys. Consultant will endeavor to restore the site to its original condition and shall remain solely liable for all damages, costs and expenses, including reasonable attorneys' fees, for failure to make such restoration.
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- 3.2 Consultant shall be responsible for the acts or omissions of any party involved in concurrent or subsequent phases of the Project acting upon written instruction issued by the Consultant.
- 3.3 Neither City nor Consultant may assign or transfer its duties or interest in this Agreement without written consent of the other party.
- 3.4 **ALLOCATION OF RISK AND LIABILITY; GENERAL.** Considering the potential liabilities that may exist during the performance of the services of this Agreement, the relative benefits and risks of the Project, and the Consultant's fee for the services rendered, and in consideration of the promises contained in this Agreement, the City and the Consultant agree to allocate and limit such liabilities in accordance with this Article.
- 3.5 **INDEMNIFICATION.** Consultant agrees to indemnify and hold City harmless from and against legal liability for all judgments, losses, damages, and expenses to the extent such judgments, losses, damages, or expenses are caused by Consultant's negligent act, error or omission in the performance of the services of this Agreement. In the event judgments,

losses, damages, or expenses are caused by the joint or concurrent negligence of Consultant and City, they shall be borne by each party in proportion to its own negligence.

3.5.1 SURVIVAL. The terms and conditions of this paragraph shall survive completion of this services agreement.

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- (2) The City and the Consultant may agree to the compensation, if any, due to the Consultant hereunder.
- (3) Absent agreement to the amount due to the Consultant, the City shall pay the Consultant the following amounts:
 - (a) Contract costs for labor, materials, equipment and other services accepted under this Agreement;
 - (b) Reasonable costs incurred in preparing to perform and in performing the terminated portion of the work, and in terminating the Consultant's performance, plus a fair and reasonable allowance for direct job site overhead and earned profit thereon (such profit shall not include anticipated profit or consequential damages); provided however, that if it reasonably appears that the Consultant would have not profited or would have sustained a loss if

the entire Agreement would have been completed, no profit shall be allowed or included and the amount of compensation shall be reduced to reflect the anticipated rate of loss, if any;

The total sum to be paid the Consultant under this Section shall not exceed the total Agreement Price, as properly adjusted, reduced by the amount of payments otherwise made, and shall in no event include duplication of payment.

- 4.2 Termination for Cause. If the Consultant does not perform the work, or any part thereof, in a timely manner, supply adequate labor, supervisory personnel or proper equipment or materials, or if it fails to timely discharge its obligations for labor, equipment and materials, or proceeds to disobey applicable law, or otherwise commits a violation of a material provision of this Agreement, then the City, in addition to any other rights it may have against the Consultant or others, may terminate the performance of the Consultant, in whole or in part at the City's sole option, and assume possession of the Project Plans and materials and may complete the work.

In such case, the Consultant shall not be paid further until the work is complete. After Completion has been achieved, if any portion of the Contract Price, as it may be modified hereunder, remains after the cost to the City of completing the work, including all costs and expenses of every nature incurred, has been deducted by the City, such remainder shall belong to the Consultant. Otherwise, the Consultant shall pay and make whole the City for such cost. This obligation for payment shall survive the termination of the Agreement.

In the event the employment of the Consultant is terminated by the City for cause pursuant to this Section and it is subsequently determined by a Court of competent jurisdiction that such termination was without cause, such termination shall thereupon be deemed a Termination for Convenience under this Section and the provisions of Section 4.1 shall apply.

- 4.3 Termination for Non-Appropriation. The City may also terminate this Agreement, in whole or in part, for non-appropriation of sufficient funds to complete or partially complete the Project, regardless of the source of such funds, and such termination shall be on the terms of Section 4.1.
- 4.4 The City's rights under this Section shall be in addition to those contained elsewhere herein or provided by law.

ARTICLE 5. SCOPE OF SERVICES. Consultant shall provide the Services as described in Attachment A, Scope of Services.

- 5.1 By mutual agreement, this Agreement and scope can be amended by the parties. The scope and fee for any additional tasks or services under such amendment shall be mutually negotiated and agreed to in writing prior to beginning such additional tasks or services.
- 5.2 ENVIRONMENTAL RESPONSIBILITY.
Where drilling/sampling services are involved, the samples obtained from the Project site are the property of the City. Should any of these samples be recognized by the Consultant to be contaminated, the City shall remove them from the Consultant's custody and transport them to a disposal site, all in accordance with applicable government statutes, ordinances, and regulations. For all other samples, the Consultant shall retain them for a sixty (60)-day

period following the submission of the drilling/sampling report unless the City directs otherwise; thereafter, the Consultant shall discard the samples in accordance with all federal, state and local laws.

ARTICLE 6. SCHEDULE.

- 6.1 **TIME OF THE ESSENCE.** The parties agree that time is of the essence with respect to the parties' performance of all provisions of the Agreement.
- 6.2 Before executing this Agreement, the Consultant shall have prepared and submitted for approval to the City a Completion Schedule for the Project with milestones for the various stages (tasks) of the Services as outlined in the Scope of Services. The Consultant shall submit and obtain the City's approval for any proposed changes to the logic, durations, sequences, or timing of tasks as approved in the Completion Schedule.
- 6.3 **FORCE MAJEURE.** Neither party will be liable to the other for any delay or failure to perform any of the services or obligations set forth in this Agreement due to causes beyond its reasonable control, and performance times will be considered extended for a period of time equivalent to the time lost because of such delay plus a reasonable period of time to allow the parties to recommence performance of their respective obligations hereunder. Should a circumstance of force majeure last more than ninety (90) days, either party may by written notice to the other terminate this Agreement. The term "force majeure" as used herein shall mean the following: acts of God; strikes, lockouts or other industrial disturbances; acts of public enemies; orders or restraints of any kind of the government of the United States or of the State or any of their departments, agencies or officials, or any civil or military authority; insurrections, riots, landslides, earthquakes, fires, storms, tornadoes, droughts, floods, explosions, breakage or accident to machinery, transmission pipes or canals; or any other cause or event not reasonably within the control of either party.
- 6.4 Should City request changes in the scope, extent, or character of the Project, the fee and the time of performance of Consultant's Services as indicated in Attachment A shall be adjusted equitably.

ARTICLE 7. USE OF DOCUMENTS, DATA.

- 7.1 All Documents, including, but not limited to, reports, drawings, specifications, and computer software prepared by Consultant pursuant to this Agreement are instruments of service in respect to the Project. Consultant shall retain an ownership and property interest therein (including the right of reuse at the discretion of the Consultant) whether or not the Project is completed.
 - 7.1.1 **USE OF DATA SYSTEMS:** Ownership, property interests and proprietary rights in data systems used by Consultant do not extend to the data created by or supplied to Consultant by the City; all rights to that data (including derivative or hidden data such as metadata) shall vest solely in City at the moment of creation.
 - 7.1.2 **DISCLOSURE OF DOCUMENTS/DATA.** City may be required to disclose documents or data under state or federal law. City shall notify Consultant if a request for data or documents has been made and shall give Consultant a reasonable opportunity under the circumstances to respond to the request by redacting proprietary or other confidential information. Consultant waives any right to confidentiality of any document, e-mail or file it fails to clearly mark on each page as confidential or proprietary. In exchange, Consultant agrees to indemnify, defend, and hold harmless City for any claims by third parties relating thereto or arising out of (i) the City's failure to disclose such documents or information required to be disclosed by law, or (ii) the City's release of documents as a result of City's reliance upon Consultant representation that materials supplied

by Consultant (in full or redacted form) do not contain trade secrets or proprietary information, provided that the City impleads Consultant and Consultant assumes control over that claim.

- 7.2 By execution of this Agreement, Consultant and his sub-consultant(s) grant the City a royalty-free, perpetual, irrevocable, and assignable license to use any and all intellectual property interest Consultant or his sub-consultant(s) possess to any drawings, details, specifications, documents, and other information created before each of their first involvement with the Project and subsequently incorporated into the Project's documents. City-furnished data that may be relied upon by Consultant is limited to the printed copies that are delivered to the Consultant pursuant to Article 2 of this Agreement. Any copyrighted electronic files furnished by City shall be used by Consultant only for the Project as described herein. City's posting or publication of such documents created by Consultant for City shall constitute fair use and shall not constitute an infringement of Consultant's copyright, if any.
- 7.3 Documents that may be relied upon by City are limited to the printed copies (also known as hard copies) that are signed or sealed by the Consultant. Files in electronic media format of text, data, graphics, or of other types that are furnished by Consultant to City are only for convenience of City, unless the delivery of the Project in electronic media format has been dictated in Attachment A, Scope of Services. Any conclusion or information obtained or derived from electronic files provided for convenience will be at the user's sole risk.
- 7.4 Because data stored in electronic media format can deteriorate or be modified inadvertently or otherwise without authorization of the data's creator, the party receiving electronic files agrees that it will perform acceptance tests or procedures within sixty (60) days, after which the receiving party shall be deemed to have accepted the data thus transferred. Any errors detected within the 60-day acceptance period will be corrected by the party delivering the electronic files. Unless stated otherwise herein, Consultant shall not be responsible to maintain documents stored in electronic media format after acceptance by City.
- 7.5 When transferring documents in electronic media format, Consultant makes no representations as to long term compatibility, usability, or readability, of documents resulting from the use of software application packages, operating systems, or computer hardware differing from that as required of, and used by, Consultant at the beginning of this Project.
- 7.6 City may make and retain copies of Documents for information and reference in connection with use on the Project by the City, or his authorized representative. Such Documents are not intended or represented to be suitable for reuse by City or others on extensions of the Project or on any other project. Any such reuse or modifications without written verification or adaptation by Consultant, as appropriate for the specific purpose intended, will be at City's sole risk and without liability or legal exposure to the Consultant or to Consultant's sub-consultants.
- 7.7 If there is a discrepancy between the electronic files and the hard copies, the hard copies govern.
- 7.8 Any verification or adaptation of the Documents for extensions of the Project or for any other project will entitle Consultant to further compensation at rates to be agreed upon by City and Consultant.

ARTICLE 8. INSURANCE.

- 8.1 During the performance of the Services under this Agreement, Consultant shall maintain the following minimum insurance:
 - a) General Liability Insurance with a combined single limit of \$1,000,000 per occurrence and \$2,000,000 annual aggregate.

- b) Automobile Liability Insurance with a combined single limit of \$1,000,000 for each person and \$1,000,000 for each accident.
 - c) Workers' Compensation Insurance Coverage A in accordance with statutory requirements and Coverage B, Employer's Liability Insurance, with a limit of \$500,000 for each occurrence.
 - d) Professional Liability Insurance with a limit of \$1,000,000 annual aggregate.
- 8.2 Consultant shall add the City an additional insured on all policies unless otherwise prohibited.
- 8.3 Consultant shall, upon execution of this Agreement, furnish City certificates of insurance, which shall include a provision that such insurance shall not be canceled without at least thirty (30) days' written notice to City.
- 8.4 No insurance, of whatever kind or type is to be considered as in any way limiting other parties' responsibility for damages resulting from their activities in the execution of the Project. City agrees to include, or cause to be included, in the Project's construction contract, such requirements for insurance coverage and performance bonds by the Project's construction contractor as City deems adequate to indemnify City, Consultant, and other concerned parties against claims for damages and to insure compliance of work performance and materials with Project requirements.

ARTICLE 9. PAYMENT.

- 9.1 City will pay Consultant for services and expenses in accordance with the Fee Schedule proposal submitted for the Project as part of the Scope of Services. Consultant's invoices will be presented at the completion of the work or monthly and will be payable upon receipt. Payment is due upon presentation of invoice and is past due thirty (30) days from invoice date. City shall give prompt written notice of any disputed amount and shall pay the remaining amount.
- 9.2 Consultant shall be paid in full for all services under this Agreement, including City authorized overruns of the Project budget or unforeseen need for Consultant's services exceeding the original Scope of Services.
- 9.3 **TRAVEL; EXPENSES**
City shall reimburse reasonable expenses, including travel and meals, when specified in the Scope of Services, but only in accordance with the City's Travel and Expense Policy and Procedures Manual. The maximum amount will be applied as of the date of travel and as listed in the per diem reimbursement rates on the "CONUS" website developed by the United States General Services Administration, located at www.gsa.gov [click on 'per diem rates' under the 'etools' category].

ARTICLE 10. MISCELLANEOUS PROVISIONS

- 10.1 **EQUAL EMPLOYMENT OPPORTUNITY.** In connection with this Agreement and the Project, City and Consultant shall not discriminate against any employee or applicant for employment because of race, color, sex, national origin, disability or marital status. City and Consultant will take affirmative action to ensure that the contractor used for the Project does not discriminate against any employee and employees are treated during employment without regard to their race, age, religion, color, gender, national origin, disability or marital status. Such action shall include, but not be limited to, the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination, rates of pay or other forms of compensation; and selection for training, including apprenticeship.
- 10.1.1 Consultant shall insert the foregoing provision in all contracts relating to this Project.

- 10.2 TITLE VI – CIVIL RIGHTS ACT OF 1964. City and Consultant shall comply with all the requirements imposed by Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d), 49 C.F.R., Part 21, and related statutes and regulations.
10.2.1 Consultant shall insert the foregoing provision in all contracts relating to this Project.
- 10.3 NO THIRD PARTY RIGHTS CREATED. City and Consultant each binds itself and its successors, executors, administrators, permitted assigns, legal representatives and, in the case of a partnership, its partners, to the other party to this Agreement and to their successors, executors, administrators, permitted assigns, legal representatives and partners of such other party in respect to all provisions of this Agreement. The Services provided for in this Agreement are for the sole use and benefit of City and Consultant. Nothing in this Agreement shall be construed to give any rights or benefits to anyone other than City and Consultant.
- 10.4 WARRANTIES/LIMITATION OF LIABILITY/WAIVER. City reserves all rights afforded to local governments under law for all general and implied warranties. City does not waive any rights it may have to all remedies provided by law and therefore any attempt by Consultant to limit its liability shall be void and unenforceable.

ARTICLE 11. EXTENT OF AGREEMENT:

- 11.1 APPLICABLE LAW/CHOICE OF FORUM AND VENUE. This Agreement is made under and will be construed in accordance with the laws of the State of Tennessee without giving effect to that state's choice of law rules. The parties' choice of forum and venue shall be exclusively in the courts of Williamson County, Tennessee. Any provision of this Agreement held to violate a law or regulation shall be deemed void, and all remaining provisions shall continue in force.
- 11.2 ENTIRE AGREEMENT. This Agreement, including these terms and conditions, represent the entire Agreement between City and Consultant for this Project and supersedes all prior negotiations, representations or agreements, written or oral. In the event of a conflict between this Agreement and Consultant Terms, the City Terms will take precedence. This Agreement may be amended only by written instrument signed by City and Consultant.

ARTICLE 12. DISPUTE RESOLUTION, BREACH.

- 12.1 If a dispute should arise relating to the performance of or payment for the Services under this Agreement, the aggrieved party shall notify the other party of the dispute within a reasonable time after such dispute arises. During the pendency of any dispute, the parties shall continue diligently to fulfill their respective obligations hereunder. No arbitration or mediation shall be required as a condition precedent to filing any legal claim arising out of or relating to this Agreement. No arbitration or mediation shall be binding.
- 12.2 BREACH. Upon deliberate breach of the Agreement by either party, the non-breaching party shall be entitled to terminate the Agreement with notice, with all of the remedies it would have in the event of termination, and may also have such other remedies as it may be entitled to in law or in equity.

ARTICLE 13. SURVIVAL.

The provisions contained in this Professional Services Agreement shall survive the completion of or any termination of the Agreement, contract or other document to which it may accompany or incorporate by reference or which subsequently may be modified, unless expressly excepted from this Article upon consent of both parties.

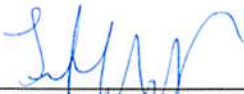
BY: Duke, Jeff
Digitally signed by Duke, Jeff
DN: dc=com, dc=cincinc, ou=Nashville,
ou=Users, cn=Duke, Jeff,
email=jduke@cincinc.com
Date: 2018.06.01 16:09:40 -05'00'

Consultant's Signature
TITLE: Vice-President
Date: June 1, 2018

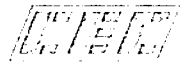
BY: 

Dr. Ken Moore
Mayor
Date: 6-06-18

Approved as to Form:



Tiffani M. Pope, Staff Attorney



Civil & Environmental Consultants, Inc.

April 23, 2018

Ms. Michelle Hatcher, P.E.
Director, Water Management Department
City of Franklin
124 Lumber Drive
Franklin, TN 37064

Dear Ms. Hatcher:

Subject: Proposal for Harpeth River Periphyton Sampling
CEC Project 182-113

Civil & Environmental Consultants, Inc. (CEC) appreciates the opportunity to provide this proposal to perform periphyton sampling at three sites in the Harpeth River in Williamson and Cheatham counties. The following scope of work will be performed for the periphyton sampling effort as requested by the City of Franklin Water Management Department.

1.0 SCOPE OF WORK

CEC will collect standardized periphyton samples from the Harpeth River at three pre-selected locations according to the methods outlined in *EPA's Rapid Bioassessment Protocols for Use in Wadeable Streams and Rivers* (protocol). Multihabitat samples will be collected from the three sites bi-monthly from May through October (stream flow permitting). The composites from each site will be preserved for later sorting and identification to be conducted in the laboratory. All organisms will be identified to genus level.

In addition, a habitat assessment will be performed using the High Gradient Form in conjunction with the multihabitat collections. Additionally, routine water quality parameters will be recorded at each station including:

1. Water temperature (C)
2. Dissolved Oxygen (mg/l)
3. pH (S.U.)
4. conductivity (umhos)
5. Stream Flow (CFS)

Upon sorting and taxonomic identification, the protocol's Metrics of Biotic Integrity and Diagnostic Metrics that Infer Ecological Conditions will be calculated. The results of the sampling effort will be prepared in standard spreadsheet format and forwarded to you for review.

Ms. Hatcher – City of Franklin
CEC Project 182-113
Page 2
April 23, 2018

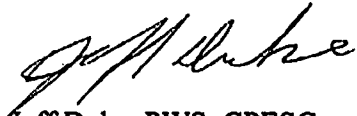
2.0 AGREEMENT

CEC can perform the tasks outlined above on a time and material basis for an estimated fee of \$45,000.00. ~~Our Schedule of Terms and Conditions for Environmental Services, which apply to the proposed work, is attached. Any changes to our Terms and Conditions must be agreed to in writing by both parties prior to your authorization to proceed. Your oral or written authorization to proceed will form a binding contract and indicates your acceptance of our Terms and Conditions. CEC will schedule the field effort upon notification to proceed.~~

We appreciate the opportunity to provide you with this proposal and look forward to working with you again. If we can be of any further assistance or provide additional information, please don't hesitate to call.

Sincerely,

CIVIL & ENVIRONMENTAL CONSULTANTS, INC.



Jeff Duke, PWS, CPESC
VP Ecological Services



Tim Nehus
Principal Ecologist

Enclosure: Environmental Terms & Conditions

City of Franklin | Proposal for Strategic Action Plan for Creating Affordable Housing Options | April 2018 |

Goal: To build a community-led strategic action plan for the city of Franklin to expand affordable housing options.

Approach: Strategy and Leadership, LLC would facilitate this effort through working with city officials and identified key stakeholders and using a collective impact model to plan and conduct the planning process, engage key community leaders and create the planning document.

Collective Impact is a model that understands and incorporates the process of building both engagement and commitment towards a specific end. The process involves several steps:

1. Identifying the key stakeholders
2. Identifying needed information and ways of obtaining
3. Creating a common agenda or vision
4. Identifying structure and communication vehicles to build trust
5. Identifying key metrics and measurement systems
6. Identifying needed actions and activities
7. Identifying a backbone organization to help coordinate, track, and communicate

Create a Steering Committee: Building a Common Agenda and Guiding Principles Timeline: April - June
The first step is to identify and convene a steering committee. Members could represent non-profits working in the housing field, housing development professionals, elected and city officials, and others. The role of this committee would be to coordinate the work, ensure the right people are at the table, bring needed resources and monitor work and progress.

Identify Needed Data June Timeline: August - September
The Steering Committee would begin to identify and collect needed data on the current status, best practices, and other needed information.

Build a Common Vision and Communication Process Timeline: September-October
The steering committee would guide this process, identify who needs to be involved and the appropriate mechanism which could include focus groups, surveys, interviews and visioning sessions. Part of the process would be to build the communication vehicles and messaging out to key stakeholders and the community.

Identify Short and Long-Term Strategies and Goals Timeline: September- October
Once a common vision is in place, key short and long-term strategies and actions would be identified, along with timelines responsibilities and metrics of success. The group will identify how they will work together in the future, identify needed leadership roles and possible back bone organization.

Final Report Timeline: December
Upon completion of the planning process, a final report would be created and shared

Consultants and Cost
The cost would be \$24,500.00 which includes all meetings, facilitation, follow-up, coordination, as well as documentation. Both Liz Allen Fey and Rachel Moore-Beard of Strategy and Leadership, LLC would have active roles to insure the ongoing communication and coordination needed for a successful initiative.

ORDINANCE 2018-26

TO BE ENTITLED: "AN ORDINANCE TO AMEND TITLE 18 – WATER AND SEWERS OF THE FRANKLIN MUNICIPAL CODE FOR PROVIDING SIMPLIFIED WATER AND SANITARY SEWER IMPACT FEES STRUCTURE AND OTHER GENERAL HOUSEKEEPING AND FOR MODIFYING APPENDIX A, COMPREHENSIVE FEES AND PENALTIES IN SUPPORT OF THE MODIFICATIONS TO TITLE 18"

WHEREAS, for promoting the public health, safety, comfort, convenience, and general welfare of the people of Franklin, Tennessee, the Board of Mayor and Aldermen is authorized to prescribe regulations and standards that encourage and advance the quality of life within the City; and

WHEREAS, in its legislative judgment, the Board of Mayor and Aldermen has found that ordinances and policies that regulate land use, guide the maintenance of the City's infrastructure, and delivery of essential services must be dynamic and modified from time to time to reflect changes in best practices, model codes, land and labor costs, and safety standards necessary to preserve and promote the private and public interest; and

WHEREAS, the Franklin Board of Mayor and Aldermen have, on behalf of the citizens of Franklin, invested in public water and sanitary sewer systems; and

WHEREAS, the City of Franklin is endeavoring to equitably charge for services provided by the Water Management Department to provide for ongoing repair, replacement and capacity improvements; and

WHEREAS, the City of Franklin desires to charge fees for such funding to aptly respond to ongoing and shifting capital investment needs.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, TENNESSEE, AS FOLLOWS:

SECTION I: BE IT ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, Tennessee, that Title 18, Chapters 1 and 2, and Appendix A, Comprehensive Fees and Penalties, Chapter 18, of the Franklin Municipal Code, is hereby amended by deleting the existing sections in their entirety and replacing as follows:

CHAPTER 1. - WATER

Sec. 18-101. - Application and scope.

These rules and regulations are a part of all contracts for receiving water service from the City and shall apply whether the service is based upon contract, agreement, signed application, or otherwise.

Sec. 18-102. - Definitions.

- (1) *Customer* means any person, firm, or corporation who receives water service from the City under either an express or implied contract.
- (2) *Household* means any one or more persons living together as a family group.
- (3) *Service Line* shall consist of the pipe line extending from any water main of the City to private property. Where a meter and meter box are located on private property, the service line shall be construed to include the pipe line extending from the City's water main to and including the meter and meter box.
- (4) *Due Date* shall mean the date ten days after the date of a bill, except when some other date is provided by contract. The due date is the last date upon which water bills can be paid at net rates.
- (5) *Dwelling* means any single structure, with auxiliary buildings, occupied by one or more persons or households for residential purposes.
- (6) *Impact Fee* refers to a fee to be paid by any entity making a connection to the public water system of the City of Franklin, which fee is made for the purpose of enabling the City of Franklin to repair and replace its facilities as necessary or to provide for additions, replacements, Improvements and expansions to the Franklin Water System, such Improvements being required periodically because of growth. The Impact Fee is a summation of the previous system development and access fees, as authorized by Private Act Chapter No. 117.
- (7) *Installation Fee* refers to a fee to be paid the City of Franklin for reimbursing the City its expenses, including labor, equipment and materials, for installing a service line from the water main to the property line of a potential Customer, including the meter, meter box, and any related apparatus or equipment.
- (8) *Director* refers to the Director of the City of Franklin Water Management Department or authorized agent or representative.
- (9) *Department* refers to the City of Franklin Water Management Department.

Sec. 18-103. - Obtaining service.

Any Customer or potential Customer desiring original service or additional service shall complete a Customer application and agreement form. A minimum of 24 business hours' notice is required prior to obtaining service. Applications must be approved before any service orders will be issued and work performed.

Additionally, a service fee as specified in Appendix A, Comprehensive Fees and Penalties, is required for the transfer of an existing service or an additional service, and a service fee as specified in Appendix A, Comprehensive Fees and Penalties, for new construction. The service fee is not a security deposit and is not refundable. If, for any reason, a Customer does not take the service because of not occupying the premises or otherwise, he/she shall forfeit the service fee.

The receipt of a prospective Customer's application for service, regardless of whether accompanied by a service fee or not, shall not obligate the City to render the service applied for. If the service applied for cannot be supplied in accordance with these rules, regulations and general practice, the liability of the City to the applicant for such service shall be limited to the return of any portion of the tap fee paid by the applicant.

Sec. 18-104. - Charges for seasonal service and temporary disconnection.

A Customer may request a seasonal temporary turn off. There will be a service fee for this service. The account will remain active and there will be a minimum bill assessed for each billing period. If a Customer does not wish to pay a minimum bill, service will be terminated and a final bill rendered. At the time the Customer wishes to resume service, a new application and service fee will be applicable.

The Customer shall pay a service fee as specified in Appendix A, Comprehensive Fees and Penalties, for the discontinuance and reinstatement of service for temporary repairs and for any other purposes for the Customer's exclusive benefit.

Sec. 18-105. - Service charges for temporary connection.

Customers requiring temporary service shall pay all costs for connection and disconnection incidental to the supplying and removal of service in addition to the regular charge for water used. Temporary service for new connections must be approved by the Director.

Sec. 18-106. - Assessment and collection of Impact Fees.

Before a new connection is made to the water system or an existing Customer increases requirements by expansion of the original served facilities, fees shall be assessed and collected by the City.

The Impact Fee and Installation Fee for all Customers is assessed and shall be paid prior to the issuance of a building permit.

The Impact Fee shall be based on the size of the meter needed to serve each Customer. The smallest meter shall be a $5/8 \times 3/4$ inch meter, which has a capacity of 12.5 gallons per minute. The Impact Fee for developments requiring larger meters will be based on its capacity in relation to the capacity of the $5/8 \times 3/4$ inch meter. The developer's engineer shall determine meter sizes. The Director will accept or reject the size of the meter based on:

- (1) Information furnished to the Director by the person or entity desiring to connect to the waterlines or facilities;
- (2) Information contained in recognized state or national publications;
- (3) Records of similar installations; or
- (4) Information provided from other reliable sources approved by the Director.

Where applicable, the charges as specified in Appendix A, Comprehensive Fees and Penalties, shall be collected by the City at the time the permit is issued.

These fees will be assessed for any connection inside or outside the corporate limits.

TEMPORARY FIRE HYDRANT METERS

Temporary fire hydrant meters will be available for a deposit as specified in Appendix A, Comprehensive Fees and Penalties, and a nonrefundable setup fee as specified in Appendix A,

Comprehensive Fees and Penalties, payable by certified check or money order. Water use will be billed at the inside commercial rate. If the meter is damaged, the cost of the damaged meter will be deducted from the deposit. Use of the fire meter will be for no more than 30 days. Temporary fire hydrant meters will be assigned to a designated fire hydrant. Removal of the fire hydrant meter to any other location will revoke the deposit fee.

PRIVATE FIRE HYDRANTS AND SPRINKLER SYSTEMS

An Impact Fee for connection of private fire hydrants and sprinkler system lines to the City's lines shall be as specified in Appendix A, Comprehensive Fees and Penalties.

Radio-read meters will be required on all private fire hydrants and sprinkler systems, at the discretion of the City.

METER INSTALLATION CHARGE

A double-check backflow preventer with a leak detection meter shall be required on private fire lines. Should any unauthorized water flow be detected through the leak detection meter, the City reserves the right to mandate at the owner's expense installation of a fire line meter with radio read capabilities. In addition, upon determination of the Director, radio read meters will be required on all private fire hydrants and sprinkler systems that are deemed inaccessible by the City always. The meter Installation Fee shall be as specified in Appendix A, Comprehensive Fees and Penalties.

In the event the City does any installation work not covered in the Installation Fees, the cost of such work shall be charged to the Customer according to a schedule of rates established by the Department.

The standard connection charge and the private fire service connection charge shall be paid prior to the issuance of a construction permit for the installation of water facilities to serve the Customer(s), prior to the issuance of a building permit, or prior to the issuance of a permit to tap a water main, whichever occurs first.

Service lines connected to the public water system shall be located and installed in accordance with the established standards of the City. When a service line is completed and accepted by the City as part of the public water system, the City shall be responsible for the maintenance and upkeep of such service line from the water main to and including the water meter and meter box, and such portion of the service line shall belong to the City. The remaining portion of the service line beyond the meter to the Customer's premises shall belong to and be the maintenance responsibility of the Customer. When a service line that may not require a meter, as in the case of a dedicated fire line, is completed and accepted by the City as part of the public water system, the City shall be responsible for the maintenance and upkeep of such service line from the water main to the property line, and such portion of the service line shall belong to the City. The remaining portion of the service line beyond the property line to the Customer's premises shall belong to and be the maintenance responsibility of the Customer.

LOW FLOW-HIGH FLOW METERS

A low flow-high flow meter is two meters installed parallel to each other in the same meter box and tied to the same service line. One meter is smaller than the other and measures the normal usage of the Customer. The other meter is much larger and is used to measure high flows as in fire flows or other usage through a fire hydrant. In such cases, the Impact Fees are calculated on one-meter size larger than the small or low flow meter. By example, if the low flow meter is a two-inch meter and the high flow meter is a six-inch meter the fees will be calculated for a three-inch domestic meter. In addition, applicable fire line access and SDF access shall be paid at the rate of the larger meter. Each proposed

application for this type meter shall be reviewed and approved by the Director before final construction plans are submitted and approved.

IRRIGATION METERS

An irrigation meter is a meter designated for measuring the flow of water off the normal domestic water service line, intended for outdoor watering. The intended use for this meter is to allow for deduction of charges for sanitary sewer service when such water is not returned to the sanitary sewer system.

Sec. 18-107. - RESERVED.

Sec. 18-108. - Main extensions and facilities funded in whole or in part by developers.

If a person has been required to pay all or a part of the cost of constructing water lines or facilities (hereinafter "Improvements"), which Improvements become part of the Franklin Water System and are available for use and benefit of the Customers of the Franklin Water System, that person may be eligible to be reimbursed a portion of its costs of construction of the said Improvements.

Reimbursement shall be allowed only by the Board of Mayor and Aldermen and shall be paid from a revenue source established by the Board of Mayor and Aldermen. Cost reimbursement will not be allowed for Improvements constructed, on or off-site, for the sole benefit of the development. Costs eligible for reimbursement include labor, equipment, supplies, materials, engineering design, supervision, inspection, legal, and acquisition costs for easements and right-of-way. Fiscal costs, including interest, finance charges, and other similar costs are ineligible for reimbursement.

The person requesting reimbursement must enter into a written agreement with the City prior to commencement of construction of any Improvements for which reimbursement is sought. This agreement shall set out:

- (1) A description of the Improvements;
- (2) The estimated total eligible costs, as above defined;
- (3) The portion of the cost of such Improvements for which reimbursement will be allowed. The latter determination shall be based generally upon the difference in sizing or capacity of the line or facility needed for the development and the size or capacity needed for the system as a whole. However, the board may in its reasonable discretion consider such other factors as are necessary for an equitable sharing of costs of any system Improvements so constructed.

Further, prior to dedication and acceptance of the Improvements by the City, the person requesting reimbursement must present to the board a detailed statement of the actual eligible costs and the board in its discretion may amend the agreement, and the reimbursement amount, to reflect the actual project costs.

Sec. 18-109. - Variances from and effect of preceding rules as to extensions.

Board of Mayor and Aldermen may grant a variance or waiver from requirement of this chapter, upon written request by a developer or owner of property subject to this chapter. The Board of Mayor and Aldermen shall grant the waiver or variance only upon finding that a strict application of such requirement would result in confiscation of the property.

The authority to make water main extensions under Section 18-108 is permissive only and nothing contained therein shall be construed as requiring the City to make water main extensions or to furnish service to any person or persons.

Sec. 18-110. - Construction of water lines.

All persons who undertake the construction of water lines located in, or affecting water service provided by, the City of Franklin shall comply with the requirements and regulations set forth in the "General Requirements and Technical Specifications, Water Management Department, City of Franklin, Tennessee," latest edition, along with any amendments, additions, or alteration that may thereafter be adopted by the Board of Mayor and Aldermen by resolution, copies of which may be purchased in the office of the City recorder.

Upon completion of the construction of any such water line, and upon approval by the City, such water lines and mains shall become the property of the City. The persons paying the cost of constructing such lines and mains shall execute all written instruments required by the City that are necessary to provide evidence of the City's ownership of such lines and mains. In consideration of such lines and mains being transferred to the City, the City shall incorporate said mains as an integral part of the City's water system and shall furnish water therefrom in accordance with this chapter.

When for cause shown, the Board of Mayor and Aldermen determines that it is in the best interest of the water system and the general public to extend water service, without requiring strict compliance with this section, and/or the requirements of the standard water and sewer specifications, such extension may be constructed upon such terms and conditions as shall be approved by a majority of the members of the Board of Mayor and Aldermen.

The authority to extend water service is permissive only, and nothing contained herein shall be construed as requiring the City to provide water service to any person or entity.

Sec. 18-111. - Water meters.

- (1) All water meters shall be installed, tested, repaired, and removed by the City, or pursuant to the specifications, regulations and requirements of the City. No meter shall be installed without the consent of the City. No meter shall be tampered with or removed.
- (2) In the event that any water meter is obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable or inaccessible by the City of Franklin for purposes of monitoring water usage, or if the meter is not brought up to grade according to City specifications, the Customer responsible for the meter shall be fined as specified in Appendix A, Comprehensive Fees and Penalties, for each month in which the meter is unreadable, or not otherwise in compliance, for any period of time. During the time that the meter is obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable or inaccessible, or otherwise not in compliance, the Customer shall pay to the City the minimum monthly payment for water service.

In addition, upon either discovery or notice by the City of the fact that the meter is obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable, inaccessible, or not brought to grade, the Customer shall immediately take measures to have the meter unobstructed and or uncovered so that it may be read and is accessible by the City. In addition, when the meter is uncovered and or unobstructed, the Customer responsible shall pay for the total consumption since the last available reading.

If any damage results from the meter being obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable or inaccessible, or otherwise not in compliance with City specifications, the Customer shall be billed for the repairs and/or replacement of the meter, but shall not be billed less than as specified in Appendix A, Comprehensive Fees and Penalties.

Any repairs, replacement or relocation of meters, boxes, service lines or associated utilities, necessitated by damage to meters, boxes, service lines or associated utilities, or failure to install according to City specifications, shall be paid by the responsible Customer and shall be billed at full replacement price. All materials shall be billed at full retail value along with associated equipment and labor costs. There shall be a one-hour minimum labor charge for repair replacement or relocation of any damaged water utilities.

The costs of any relocation of an existing service requested by a Customer shall be billed to such Customer. All materials shall be billed at full retail value along with associated labor and equipment costs. There shall be a one-hour minimum labor charge for relocation of any water utilities.

- (3) Service shall not commence to any new Customer if the meter is obstructed, covered, damaged, or otherwise unreadable or inaccessible by the City, or is not brought to grade or otherwise not installed according to City specifications. In addition, the monthly bill for service shall remain the responsibility of the builder, and there shall be a fine as specified in Appendix A, Comprehensive Fees and Penalties, for each month in which the meter is obstructed, covered, damaged or otherwise unreadable or inaccessible by the City or is not brought to grade or otherwise not installed according to City specifications.
- (4) If a Customer in whose name new service has been extended fails, after reasonable notice by the City, to correct any improperly installed water, as herein before described, the City reserves the right to refuse new service to the builder at other locations in the City until the deficiency is corrected.
- (5) Any unauthorized removal or tampering with the meter shall result in a fine as specified in Appendix A, Comprehensive Fees and Penalties, per occurrence.

Sec. 18-112. - Meter tests.

The City will, at its own expense, make routine tests of meters when it considers such tests desirable.

In testing meters, the water passing through a meter will be measured at various rates of discharge and under varying pressures. To be considered accurate, the meter registration shall check with the measured amounts of water within the percentage shown in the following table:

Meter Size	Percentage
5/8", 3/4", 1", 2"	2%
3"	3%
4"	4%

6"	5%
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If a Customer requests a meter test, and the test results indicate that the meter is reading lower than actual water flow or reads within these percentages, the Customer must pay all expenses related to testing the meter.

Sec. 18-113. - Multiple services through a single meter.

No Customer shall supply water service to more than one dwelling or premise from a single service line.

Sec. 18-114. - Billing for water service.

All water bills may be rendered weekly, semi-monthly, or monthly, at the option of the City.

The bills will consist of charges for the user service fee, consisting of the availability charge, the Customer service charge and the consumption service charge, as well as other services obtained by the Customer from the City in accord with the agreement between the Customer and the City and the provisions of the Municipal Code.

The water service bill is based on gallons of water delivered. An availability charge applies if water is available, even if the Customer has not connected to the sewer or there is no consumption for the period.

Water bills must be paid on or before the due date shown thereon to obtain the net or discount rate, otherwise the gross rate shall apply which includes a penalty of ten percent of the net amount billed for water. Failure to receive a bill will not release a Customer from payment obligation, nor extend the due date.

In the event a bill is not paid on or before 15 days after the discount date, the Customer's service may be discontinued without further notice. The City shall not be liable for any damages resulting from discontinued service under the provisions of this section, even though payment of the bill is made at any time on the day that service is discontinued.

Should the final date of payment of bill at the net rate fall on a weekend or a holiday, the business day next following the final date will be the last day to obtain the net rate. A net remittance received by mail after the time limit for payment at the net rate will be accepted by the City if the envelope is date-stamped on or before the final date for payment of the net amount.

If a water meter fails to register properly, or if a meter is removed to be tested or repaired, or if water is received other than through a meter, the City reserves the right to render an estimated bill based on the best information available. Any unauthorized removal or tampering with the meter will result in a fine as specified in Appendix A, Comprehensive Fees and Penalties, per occurrence.

The wastewater (sewer) service charge shall not apply to separately metered water delivery points that are owned, maintained and read by the water provider where there is no potential for the wastewater stream of entering the wastewater stream (e.g., separately metered irrigation and cooling tower applications). All irrigation and reclaimed service shall be priced under nonresidential rates.

Bills will be issued to the party or parties who obtain service under the provisions of section 18-103 of this Code ("obtaining service"). Residential Customers will have consolidated bills presented for other services including, but not limited to, wastewater, solid waste, and stormwater in accordance with the provisions of this Code.

Service pricing will be as either residential or nonresidential (commercial) as shown in appendix A as follows:

- A. *Residential* is for a residential property owner whose property meets all the following criteria and will have water service provided and billed under residential rate provisions using residential rates:
 1. The property is used as a detached single-family residential living unit by an owner or tenant and is intended to be used as a residential dwelling; and
 2. The property is classified by the Williamson County Assessor as a residential or homebelt property; and
 3. Is served by a single water meter serving a single residential living unit; and
 4. The development consists primarily of similar units and not mixed-use or attached dwellings which are classified as "multi-residential".
 5. The occupant (owner or tenant) has a unique utility service contract with the City or water district. An addendum to the water supply contract authorizes the City to provide and be paid for City provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).
- B. *Multi-residential* Customers are those that live in residential living units containing the following characteristics. Service is priced at residential rates using "multiple minimums". Multiple minimums apply when more than one living unit is served from one water meter. This allows for water service to be priced as if each living unit were measured and billed separately. The effect is that total consumption is divided by total units to determine the pricing per unit and billed to the party contracting for service. Living units with one meter/unit will result in being priced as if they are residential.
 1. The property is used as an attached or detached multi-family residential living unit by an owner or tenant and is intended to be used as residential dwellings; and
 2. The property is classified by the Williamson County Assessor as a residential (condominiums, townhomes, duplexes, triplexes) or commercial property (apartments, duplexes, triplexes) or governmental property (Franklin Housing Authority); and
 3. The development consists primarily of similar mixed-use or attached dwellings which are not classified as "residential" above.
 4. The occupant (owner or tenant) typically does not have a utility service contract with the City or water district and the contract for service is typically with a commercial enterprise, an agent of the owner/tenant (e.g. an homeowner's association or property management firm) or a government entity (Franklin Housing Authority). An addendum to the water supply contract authorizes the City to provide and be paid for City provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).

- C. *Nonresidential* is a Customer who does not meet the requirements as a residential or multi-residential Customer but may have living units on the property. Included are farms, healthcare facilities, hospitals, assisted living facilities, hotels (including extended stay facilities) and common properties for residential and multi-residential developments. All "irrigation water" shall be classified as nonresidential even if delivered to a residential Customer. Water pricing will be under nonresidential (commercial) rate provisions.

Sec. 18-115. - Discontinuance or refusal of service.

- (1) The Board of Mayor and Aldermen shall have the right to discontinue service or to refuse to connect service for a violation of, or a failure to comply with, any of the following:
 - (a) Nonpayment of bill or other charges.
 - (b) Partial payment of bill or other charges.
 - (c) City of Franklin rules, regulations or policies.
 - (d) Customer's application and agreement for service.
 - (e) Any threat to public health on the Customer's premises, which may endanger other Customers.
 - (f) Tampering with City of Franklin equipment or stealing service.
 - (g) If a Customer has allowed more than one service on one tap.
 - (h) Customer noncompliance with a declared water shortage emergency.
- (2) Such right to discontinue service shall apply to:
 - (a) All service received through a single connection or service, even though more than one Customer or tenant is furnished service therefrom, and even though the delinquency or violation is limited to only one such Customer or tenant; and
 - (b) Irrigation services.
- (3) Discontinuance of service by the City for any cause stated in these rules and regulations shall not release the Customer from liability for service already received or from liability for payments that thereafter become due under other provisions of the Customer's contract.

Sec. 18-116. - Reconnect service charge.

Whenever service is disconnected, as provided in section 18-114 and section 18-115, above, prior to reinstatement of that Customer's service, a charge as specified in Appendix A, Comprehensive Fees and Penalties, shall be paid to the office of the City recorder if the reconnection is made during normal business hours, and a charge as specified in Appendix A, Comprehensive Fees and Penalties, shall be paid to the office of the City recorder if the reconnection is made during nonbusiness hours, holidays, or on weekends. This disconnect service charge also applies if the service technician is en route to disconnect service.

Sec. 18-117. - Discontinuance of service by Customer.

Customers who wish to discontinue service must request termination of service in writing. No telephone request for cutoffs will be honored. The Customer in whose name the service is furnished or their legal representative must request the termination. A minimum of three days' notice is required.

The Customer will be responsible for all charges, which accrue, to the end of the termination date including the minimum charge.

Sec. 18-118. - Access to Customers' premises.

The City's identified representatives and employees shall be granted access to all Customers' premises at all reasonable times for reading meters, for testing, inspecting, repairing, removing, and replacing all equipment belonging to the City, and for inspecting Customers' plumbing and premises generally in order to secure compliance with these rules and regulations.

Sec. 18-119. - Inspections; fees.

- (1) The City shall have the right, but shall not be obligated, to inspect any installation or plumbing system before water service is furnished or at any later time.
- (2) If in the opinion of the Director or his designee, after appropriate inspection, any work inspected under the terms of this chapter fails to comply with the law, and notice is given to the permittee or his agent, and any reinspection of the same work is required, then a fee as specified in Appendix A, Comprehensive Fees and Penalties, per reinspection may be assessed against and collected from the permittee or his agent. No portion of the permitted work shall continue without first paying the reinspection fee.
- (3) The City reserves the right to refuse service or to discontinue service to any premises not meeting standards fixed by City ordinances regulating building and plumbing, or not in accordance with any special contract, these rules and regulations, or other requirements of the City.
- (4) Any failure to inspect or reject a Customer's installation or plumbing system shall not render the City liable nor responsible for any loss or damage that might have been avoided, had such inspection or rejection been made.

Sec. 18-120. - Customer's responsibility for system's property.

Except as herein elsewhere expressly provided, all meters, service connections, and other equipment furnished by or for the City shall be and remain the property of the City. Each Customer shall provide space for and exercise proper care to protect the property of the City on his premises. In the event of loss or damage to such property, arising from the neglect of a Customer to properly care for same, the cost of necessary repairs or replacements shall be paid by the Customer.

Sec. 18-121. - Customer's responsibility for violations.

Where the City furnishes water service to a Customer, such Customer shall be responsible for all violations of these rules and regulations which occur on the premises so served. Personal participation by the Customer in any such violations shall not be necessary to impose such personal responsibility on him.

Sec. 18-122. - Supply and resale of water.

All water shall be supplied within the City exclusively by the City and no Customer shall, directly or indirectly, sell, sublet, assigns, or otherwise dispose of the water or any part thereof unless approved by the City and gain all State of Tennessee regulatory approval.

Sec. 18-123. - Unauthorized use of or interference with water supply.

No person shall turn on or turn off any of the City's stop cocks, meters, hydrants, spigots, fire plugs, or valves without permission or authority from the City. When any stop cock, meter or valve for any Customer's premises is turned on or off without permission or authority from the City there shall be a rebuttable presumption that the Customer committed such act.

Sec. 18-124. - Installation of detector checks on fire mains for water usage.

- (1) New construction. For all new construction, when fire mains serving hydrants, standpipe systems, or automatic sprinkler systems are installed, regardless of size, except for public fire hydrants and mains, a double detector check shall be installed. The plumbing official or Director or their representatives shall inspect and approve installation. Said double detector check must be of a type approved by the Tennessee Department of Environment and Conservation and the Standard Plumbing Code as adopted by the City of Franklin, and must be installed in a readily accessible location.
- (2) Existing fire protection systems. A double detector check must be installed in all existing systems within 120 days of the effective date of this chapter. Installation in existing systems shall be subject to the same inspections and specifications as stated in subsection (1) for new construction.
- (3) Violations of this section shall be punishable by a fine up to an amount established by law with each day of noncompliance deemed to be a separate offense.

Sec. 18-125. - Damages to property due to water pressure.

The City shall not be liable to any Customer for damages caused to his plumbing or property by high pressure, low pressure, or fluctuations in pressure in the City's water mains.

Sec. 18-126. - Liability for cutoff failures.

The City's liability shall be limited to the forfeiture of the right to charge a Customer for water that is not used but is received from a service line under any of the following circumstances:

- (1) After receipt of at least ten days' written notice to cut off water service, the City has failed to cut off such service.
- (2) The City has attempted to cut off a service but such service has not been completely cut off.
- (3) The City has completely cut off a service, but subsequently, the cutoff develops a leak or is turned on again so that water enters the Customer's pipes from the City's main.

Except to the extent stated above, the City shall not be liable for any loss or damage resulting from cutoff failures.

Sec. 18-127. - Restricted use of water.

In times of emergencies or in times of water shortage, the City reserves the right to restrict the purposes for which water may be used by a Customer and the amount of water which a Customer may use, including but not limited to immediate termination of irrigation service. Customers shall not be responsible for reconnection charges in the event of a declared emergency, unless the service was terminated for noncompliance.

Sec. 18-128. - Interruption of service.

The City will endeavor to furnish continuous water service, but does not guarantee to the Customer any fixed pressure or continuous service. The City shall not be liable for any damages for any interruption of service whatsoever.

About the operation, maintenance, repair, and extension of the City's water system, the water supply may be shut off without notice when necessary or desirable, and each Customer must be prepared for such emergencies. The City shall not be liable for any damages from such interruption of service or for damages from the resumption of service without notice after any such interruption.

Sec. 18-129. - Schedule of rates.

The schedule of rates shall be as specified in Appendix A, Comprehensive Fees and Penalties, established for water distributed within the City of Franklin's water service area.

Sec. 18-130. - Water shortage policy.

(1) No water furnished by the City shall be wasted. Waste of water includes, but is not necessarily limited to the following:

- (a) Permitting water to escape down a gutter, ditch or other surface drain;
- (b) Failure to repair a controllable leak of water; and
- (c) Failure to put to reasonable beneficial uses any water withdrawn from the City's system.
- (d) The mayor is hereby authorized to declare a water shortage emergency to exist, and the mayor may declare an end to a water shortage emergency.

In declaring a water shortage emergency, such emergency shall be designated Status 1 or Status 2 in accordance with conditions as determined by the Director of the Water and Wastewater System of the City of Franklin.

(2) Water Shortage Emergency Status 1 exists when:

- (a) The total volume of water in the City raw water reservoir drops to less than that required to supply the water treatment plant for 30 days with the plant operating at its design capacity of 2.0 MGD (million gallons per day); or
- (b) When the water level in two or more of the distribution system reservoirs cannot be brought above the two-thirds full mark in a 48-hour period.

When the water supply reaches Water Shortage Emergency Status 1, the mayor, upon the recommendation of the appropriate committee of the City of Franklin, may declare any or all the uses of water identified as nonessential use Category 1 provided for in this resolution as being prohibited and said prohibition shall remain in full and effect until the next meeting of the Franklin Board of Mayor and Aldermen. The list of nonessential uses may be increased or decreased pending the next meeting of the Franklin Board of Mayor and Aldermen.

(3) Water shortage Emergency Status 2 exists when:

- (a) The total volume of water in the City raw water reservoir drops to less than that required to supply the water treatment plant for 15 days with the plant operating at its design capacity of 2.0 MGD, or
- (b) When the water level in two or more of the distribution system reservoirs cannot be brought above the one-quarter full mark within a 48-hour period.

If Water Shortage Emergency Status 2 is reached, the mayor, upon recommendation of the appropriate committee of the City of Franklin, may declare any or all the nonessential uses provided for in this resolution as being prohibited and the same shall remain in full force and effect until the next meeting of the Franklin Board of Mayor and Aldermen. During Emergency Status 1 or 2, the mayor may increase or decrease the number of prohibited nonessential uses and/or the extent to which the prohibition applies pending the next meeting of the Franklin Board of Mayor and Aldermen.

(4) Nonessential uses during water shortage emergency.

(a) *Nonessential Use, Category 1.* The following uses are declared to be Nonessential Uses, Category 1:

- (i) Washing sidewalks, driveways, parking areas, tennis courts, patios, or other exterior paved areas, except by the City of Franklin for the public safety.
- (ii) Filling or refilling swimming pool.
- (iii) Noncommercial washing of privately owned motor vehicles, recreational vehicles, trailers and boats.
- (iv) Any use of water from a fire hydrant except for fighting fires, or use by the City of Franklin.
- (v) Watering of lawns, landscaped areas, or ball fields, except that gardens, trees, shrubs or other plants other than grass or lawns may be watered to sustain the life of the plant material from 8:00 P.M. to 6:00 A.M., using only hand-held mechanisms, buckets, or other similar devices.
- (vi) Water any portion of a golf course.
- (vii) Use of water for dust control or compaction during construction.

(b) *Nonessential Use Category 2.* The following uses are declared to be Nonessential Uses, Category 2:

- (i) Use by a laundromat in excess of 70 percent of the amount of water used by it during the corresponding billing period for the previous year. If the laundromat was not operating the previous year, an estimated amount shall be computed by the City from its records.
- (ii) Use by a motor vehicle washing facility in excess of 70 percent of the amount used by it during the corresponding billing period the previous year. If the facility was not operating the previous year, an estimated amount shall be computed by the City from its records. This subsection shall not apply to any facility that recycles water in a manner satisfactory to the Department and has received written approval and exemption from this subsection by the Department.
- (iii) The maximum amount of water sold and supplied to any utility district shall not exceed 70 percent of the amount used by it during the corresponding billing period of the previous year. If the utility district was not operating the previous year, an estimated amount shall be computed by the City from its records.
- (iv) Any nonresidential use in excess of 70 percent of the amount used by the Customer during the corresponding billing period for the previous year. If the Customer was not operating the previous year, an estimated amount shall be computed by the City from its

records. The Director, with the concurrence of the City Recorder, may increase the percentage for any connection use or Customer if it is determined that such increase is necessary to protect the public health, safety, and welfare or to spread equitably among the water users of the City the burden imposed by the shortage of the City's water supply.

- (v) Water served for drinking purpose, restaurants or public or nonpublic eating establishments unless such water is specifically requested by the patron or Customer.
- (c) *Nonessential Category 3.* The following use is declared to be Nonessential Uses, Category 3:
 - (i) Any use by a motor vehicle washing facility or other nonresidential use or use by any utility district in excess of 50 percent of the amount used by the Customer during the corresponding billing period of the previous year. If the Customer was not operating the previous year, an estimated amount shall be computed by the City from its records.
- (5) Exceptions to nonessential uses. Effluent reuse or well water shall not be subject to the restrictions in this title.
- (6) Board of Mayor and Aldermen action.
 - (a) The Franklin Board of Mayor and Aldermen or the Mayor under authority granted by the Charter may declare a water shortage emergency irrespective of whether the water supply has reached Water Shortage Emergency Status 1 or 2. Only the Board may terminate or end a water shortage emergency declared by the Board.
 - (b) The Franklin Board of Mayor and Aldermen or the Mayor may prohibit any Nonessential Use, Category 1, during any period that a water shortage emergency has been declared, irrespective of whether the water shortage has reached Water Shortage Emergency Status 1 or not.
 - (c) The Franklin Board of Mayor and Aldermen or the Mayor may prohibit any nonessential use when the water supply of the City has reached the Water Shortage Emergency Status 1.
 - (d) Any water shortage emergency described by the Mayor shall continue until the next meeting of the Franklin Board of Mayor and Aldermen. If the Board does not act to terminate the water shortage emergency, the same shall continue in full force and effect. The Board may terminate or modify any limitations on nonessential use of water.

In the absence of affirmative action by the Franklin Board of Mayor and Aldermen, the action of the Mayor shall be final.

- (7) Notice. Upon the declaration of the existence of a water shortage emergency by the Mayor or the Board, the City Recorder shall notify the local newspapers and radio stations and furnish detailed information concerning the existence of the water shortage emergency and all prohibited uses. In addition, a newspaper ad shall be published once per week in any weekly local newspapers, informing the public of the water shortage emergency and any prohibition concerning the nonessential uses. Every practical effort shall be made to keep the water-using public informed of conditions during any declared water shortage emergency.
- (8) Customer noncompliance.
 - (a) Any failure of a Customer to comply with the requirements of a declared water shortage shall be reported to any official of the City and shall be immediately investigated by the Director or his designated agent. If noncompliance is found to exist, the Director shall request immediate compliance by the Customer. Should the Customer fail or refuse to immediately comply with

the Director's request the Director shall immediately discontinue water service to the Customer in question.

- (b) Any Customer whose service is disconnected because of failure to comply with the requirements of a declared water shortage emergency shall have the right, after the first such disconnection, to have service reconnected upon payment to the City of its customary reconnection charge and upon execution of a written, sworn statement under penalty of perjury that he will comply with the requirements of the declared emergency. If service is disconnected because of a subsequent failure to comply, such Customer shall have the right to request reinstatement of service only upon approval of the Assistant City Administrator for Public Works (A.C.A.), such as for compliance with the Americans with Disabilities Act. The A.C.A. may grant approval subject to such reasonable terms and conditions as the A.C.A. may impose or may refuse to reinstate service.
- (c) The decision of the A.C.A. may be appealed for hearing to the City Administrator. The disconnection shall remain in effect until the appeal is heard. A hearing shall be conducted within 72 hours of the time the request for hearing is made by the Customer. In the event a hearing is not conducted within 72 hours, service shall be reinstated until the hearing is conducted. All requests for a hearing shall be made to the City Administrator.

Sec. 18-131. - Provisions applicable.

The requirements contained herein shall apply to all premises served by the Franklin Water System whether located inside or outside the corporate limits and are hereby made a part of the conditions required to be met for the City to provide water services to any premises. Such action, being essential for the protection of the water distribution system against the entrance of contamination which may render the water unsafe health-wise, or otherwise undesirable, shall be enforced rigidly without regard to location of the premises, whether inside or outside the Franklin corporate limits.

Sec. 18-132. - Penalty and administrative costs.

Any person who neglects or refuses to comply with any of the provisions of this chapter shall be deemed guilty of a misdemeanor and, upon conviction therefore, shall be fined as specified in Appendix A, Comprehensive Fees and Penalties. Each day of continued violation shall constitute a separate offense. Violators shall reimburse the City for actual administrative costs associated with enforcement of this chapter not to exceed the amount specified in Appendix A, Comprehensive Fees and Penalties, in addition to any other remedy at law that may be available to the City.

Sec. 18-133. - Date of effect.

All ordinances and parts of ordinances in conflict with this chapter shall be hereby repealed. This chapter shall take effect from and after its passage.

CHAPTER 2. - WASTEWATER

Sec. 18-201. - Use of system regulated.

All persons using, desiring, or required to use the public Sanitary Sewerage system of the City of Franklin, Tennessee shall comply with the provisions of this chapter and all other provisions in this Code relating to the public sanitary sewerage system of the City.

Sec. 18-202. - Purposes, objectives and application.

The provisions contained in this chapter of the Franklin Municipal Code set forth uniform requirements which regulate the use of public and private sewers and drains, private sewage disposal, the installation and connections of Building Sewers, and the discharge of water and waste into the Public Sewer system. These provisions are designed to enable the City to comply with all applicable state and federal laws required by the Clean Water Act of 1977 and the General Pre-Treatment Regulations (40 CFR, Part 403).

The following are the objectives of the provisions contained in this chapter of the Franklin Municipal Code:

- (1) To prevent the introduction of pollutants into the municipal wastewater system which will interfere with the operation of the system or contaminate the resulting sludge;
- (2) To prevent the introduction of pollutants into the municipal wastewater system which will Pass-Through the system, inadequately treated, into receiving waters or the atmosphere or otherwise be incompatible with the system;
- (3) To improve the opportunity to recycle and reclaim wastewaters and sludges from the system; and
- (4) To provide for equitable distribution of the cost of the municipal wastewater system.

The Sections contained in this chapter of the Franklin Municipal Code provide for the regulation of direct and direct contributors to the municipal wastewater system through the issuance of permits to certain nondomestic users and through enforcement of general requirements for the other users, authorize monitoring and enforcement activities, require user recording, assure that existing customer capacity will not be preempted, and provide for the setting of fees for the equitable distribution of costs resulting from the program established herein.

This chapter shall apply to the City and to persons outside the City boundaries who are, by contract or agreement with the City, users of the Franklin publicly owned treatment works (POTW).

(1976 Code, § 13-202; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-203. - Definitions and abbreviations.

For the purposes of the sections contained in this chapter of the Franklin Municipal Code, the following phrases, words and abbreviations shall have the meaning assigned below unless the context specifically indicates otherwise, whether capitalized or not:

- (1) *Impact Fee.* refers to a fee to be paid by any entity making a connection to the public wastewater system of the City, which fee is made for enabling the City to repair and replace its facilities as necessary or to provide for additions, replacements, Improvements and expansions to the Franklin

Wastewater System, such Improvements being required periodically because of growth. The Impact Fee is a summation of the previous system development and access fees, as authorized by Private Act Chapter No. 117.

- (2) *Act or The Act.* The federal Water Pollution Control Act, also known as the Clean Water Act, as amended, 33 U.S.C. 1251, et seq.
- (3) *Approval Authority.* The Tennessee Department of Environment and Conservation Director of the Division of Water Resources.
- (4) *Authorized Representative of Industrial User.* The proprietor, partner or chief executive officer or his designated representative.
- (5) *Board.* The Board of Mayor and Aldermen consisting of the elected Mayor and Aldermen of the City of Franklin, State of Tennessee.
- (6) *B.O.D. (denoting Biochemical Oxygen Demand).* The quantity of oxygen utilized in the biochemical oxidation of organic matter under standard laboratory procedure in five days at 20;deg; C, expressed in milligrams per liter (mg/l).
- (7) *Building Drain.* That part of the lowest horizontal piping of a drainage system which receives the discharge from soil, waste and other drainage pipes inside the walls of the building and conveys it to the Building Sewer, beginning five feet outside of the inner surface of the building wall.
- (8) *Building Sewer.* The extension from the Building Drain to the point of connection with the Public Sewer or other place of disposal. The building "sewer" includes the Service Line.
- (9) *CFR.* Code of Federal Regulations.
- (10) *COD.* Chemical Oxygen Demand.
- (11) *Categorical Standards.* The national retreatment standard established by EPA for specific industrial subcategories.
- (12) *City.* The City of Franklin, Tennessee.
- (13) *Committee.* The appropriate Committee of the Board.
- (14) *Compatible Pollutant.* BOD, suspended solids, ammonia nitrogen, fecal coliforms, COD, pH, oil and grease, and such other pollutants as may be found in normal Domestic Sewage which the POTW is designed to treat and in fact does remove such pollutants to a substantial degree.
- (15) *Control Authority.* The Director of the City of Franklin Water Management Department.
- (16) *Cooling Water.* The water discharged from any use to which the only pollutant added is heat.
- (17) *Direct Discharge.* The discharge of treated or untreated wastewater directly to any surface watercourse or underground aquifer.
- (18) *Director.* This term shall refer to the Director of Water Management for Franklin, Tennessee or his authorized agent or representative.
- (19) *Domestic Sewage.* Wastewater or sewage having the same general characteristics as that originating in places used exclusively as single-family residences. Strength of the Compatible Pollutants in Domestic Sewage is assumed to be equal to or less than the following: BOD₅ - 300 mg/l; pH - 6.0-9.0; oil and grease - 50 mg/l.

- (20) *Environmental Protection Agency or EPA.* The U.S. Environmental Protection Agency or, where appropriate, the term may also be used as a designation for the administrator or the duly authorized official of said agency.
- (21) *Garbage.* Biodegradable solid wastes from the preparation, cooking and dispensing of food, and from handling, storage and sale of produce.
- (22) *Grab Sample.* A sample which is taken from a waste stream on a one-time basis with no regard to the flow in the waste stream and without consideration of time.
- (23) *Holding Tank Waste.* Any waste from holding tanks such as vessels, chemical toilets, campers, trailers, septic tanks, and vacuum tank trucks.
- (24) *Incompatible Pollutant.* All pollutants other than Compatible Pollutants as defined above.
- (25) *Indirect Discharge.* The discharge to the Sanitary Sewers of nondomestic wastes from any source regulated under 307 (b) or (c) of the Act (33 U.S.C. 1317).
- (26) *Industrial User.* A source of indirect discharge which does not constitute a discharge of pollutants under regulations issued pursuant to Section 402 of the Act (33 U.S.C. 1342). This term shall also include all discharges of wastes having characteristics other than those of Domestic Sewage as defined above.
- (27) *Industrial Wastes.* The liquid waste from industrial or other technical processes.
- (28) *Interference.* The inhibition or disruption of the municipal wastewater treatment processes or operations which contributes to a violation of any requirement of the City's NPDES permit. The term includes prevention of sewage sludge use or disposal by the POTW in accordance with Section 405 of the Act (33 U.S.C. 1345) or with 40 CFR 503 or violation of any criteria, guidelines, or regulations developed pursuant to the Solid Waste Disposal Act (SWDA), the Clean Air Act, the Toxic Substances Control Act, or more stringent criteria (including those contained in any state sludge management plan prepared pursuant to Title IV of (SWDA) applicable to the method of disposal or use employed by the municipal wastewater treatment system.
- (29) *National Categorical Pretreatment Standard or Pretreatment Standard.* Any regulation containing Pollution discharge limits promulgated by EPA in accordance with Section 307 (b) and (c) of the Act (33 U.S.C. 1347) which applies to industrial users.
- (30) *Natural Outlet.* Any outlet into a water course, pond, ditch, lake or other body of surface or ground water.
- (31) *NPDES.* National Pollution Discharge Elimination System.
- (32) *pH.* The logarithm of the reciprocal of the weight of hydrogen ions in grams per liter of solution.
- (33) *Pass-Through.* The allowance of a pollutant not susceptible to treatment at the P.O.T.W. to enter the receiving stream.
- (34) *Person.* Any individual, firm, company, association, society, corporation, group or their legal representative, agents or assigns. The masculine gender shall include the feminine, the singular shall include the plural, where indicated by the context.
- (35) *Pollution.* The manmade or man-induced alteration of the chemical, physical, biological or radiological integrity of water.

- (36) *Premises*. A parcel of real estate or portion thereof including any Improvements thereon which is determined by the Director to be a single user for purposes of receiving, using and paying for services.
- (37) *Pretreatment*. The reduction of the amount of pollutants, the elimination of pollutants or the alteration of the pollutant properties in wastewater to a less harmful state prior to or in lieu of discharging or otherwise introducing such pollutants into a POTW. The alteration or reduction may be obtained by physical, chemical or biological processes, process changes, or by other means except as prohibited by 40 CFR 403.6(d).
- (38) *Pretreatment Requirements*. Any substantive or procedural requirement related to pretreatment other than a national pretreatment standard imposed on an industrial user.
- (39) *Properly Shredded Garbage*. The wastes from the preparation, cooking and dispensing of food that has been shredded to such degree that all particles will be carried freely under the flow conditions normally prevailing in Public Sewers with no particle greater than one-half (1/2) inch in any dimension.
- (40) *Public Sewer*. A sewer controlled by public authority to which owners of the abutting properties may have access. In general, the Public Sewer shall include the main sewer in the street and the service branch to the curb or property line, or a main sewer upon private property and any sewers which are connected with the sewage system of the City.
- (41) *Publicly Owned Treatment Works or POTW*. A treatment works as defined by Section 212 of the Act (33 U.S.C. 1292) which is owned by the City. This definition includes any sewers that convey wastewater to such treatment works but does not include pipes, sewers or other conveyances not connected to a facility providing treatment.
- (42) *Sanitary Sewer*. A sewer which carries sewage and to which storm, surface and ground water are not intentionally admitted.
- (43) *Service Area*. That geographic area for which the City provides public Sanitary Sewer services.
- (44) *Service Line*. The pipe line extending from any sewer main of the City to the facility which generates wastewater.
- (45) *Sewage Works or Treatment Works*. All facilities for collecting, pumping, treating and disposing of sewage.
- (46) *Sewage or Wastewater*. A combination of the water carried wastes from residences, business buildings, institutions and industrial establishments together with such ground, surface and storm water as may be present in a Sanitary Sewer.
- (47) *Sewage Treatment Plant or Plant*. Any arrangement of devices and of structures used in treating sewage.
- (48) *Sewer*. A pipe or conduit for carrying sewage.
- (49) *Significant Industrial User*. Any industrial user of the City's wastewater disposal system who:
 - (a) Has a discharge flow of 25,000 gallons or more per average work day, or
 - (b) Has a flow greater than five percent of the flow in the City's wastewater treatment system, or which has a flow that contributes five percent of the organic capacity of the wastewater plant,

- (c) Is subject to categorical pretreatment standards under 40 CFR 403.6 and 40 CFR Chapter 1, subchapter N, or
 - (d) Is found by the City, the Tennessee Department of Environment and Conservation or the U.S. Environmental Protection Agency (EPA) to have significant impact, either singly or in combination with other contribution industries, on the wastewater treatment system, the quality of sludge, the system's effluent quality, or air emissions generated by the system.
- (50) *Shall*. As used in this chapter of the Franklin Municipal Code, the word "shall" is mandatory and the word "may" is permissive.
- (51) *Single Family Unit Equivalent (SFUE)*. This is the standard unit of measure as established by the City for determining the connection fee to be paid by each customer connecting to the Public Sewer system. For the purposes of this chapter, single family unit refers to a user generating 350 gallons per day of wastewater with a strength of 200 mg. per liter B.O.D.
- (52) *Slug*. This term shall refer to any discharge of water, sewage or industrial waste which in concentration of any given constituent or in quantity of flow exceeds for any period of duration longer than 15 minutes more than five times the average 24-hour concentration or flows during normal operation.
- (53) *Standard Industrial Classification or SIC*. A classification pursuant to the Standard Industrial Classification Manual issued by the Executive Office of the President, Office of Management and Budget, 1972.
- (54) *Storm Sewer or Storm Drain*. A sewer which carries storm and surface water and drainage, but excludes sewage and polluted industrial waste.
- (55) *Suspended Solids*. Solids that either float on the surface of, or are in suspension in water, sewage, or other liquids, and which are removable by laboratory filtering.
- (56) *Installation Fee*. A fee to be paid the City for reimbursing the City for its expenses, including labor and materials, for installing a Service Line from the sewer main to the property line of a potential customer and any related apparatus or equipment.
- (57) *Toxic Pollutant*. Any pollutant or combination of pollutants listed as toxic in regulations promulgated by the administrator of the EPA under the provisions of 33 U.S.C. 1317.
- (58) *Twenty-Four Hour Flow Proportional composite sample*. A sample consisting of several sample portions collected during a 24-hour period in which the portions of a sample are proportioned to the flow and combined to form a representative sample.
- (59) *U.S.C.* United States Code.
- (60) *Unpolluted Water*. Water to which no constituent has been added, either intentionally or accidentally, which would render such water unacceptable to the State of Tennessee, or EPA, for disposal to storm or natural drainage, or directly to surface waters.
- (61) *User*. Any Person, firm, corporation or government entity that discharges, causes, or permits the discharge of wastewater into a Public Sewer.
- (62) *Waste*. Any sewage and all other waste substances, liquid, solid, gaseous or radioactive, associated with human habitation, or of human or animal origin, or from any producing, manufacturing or processing operation of whatever nature, including such waste placed within containers of whatever nature prior to or for the purposes of disposal.

- (63) *Wastewater Constituents or Wastewater Characteristics.* The individual chemical, physical, bacteriological, and radiological parameters, including a volume and flow rate, and such other parameters as may serve to define, classify, or measure the content, quality, quantity and strength of Wastewater.

Sec. 18-204. - Use of public sewers and septic systems where public sewers are provided.

- (1) It shall be unlawful for any Person to place, deposit, or permit to be deposited in any unsanitary manner upon public or private property within the City, or in any area under the jurisdiction of the City, any human or animal excrement, garbage, or other objectionable waste.
- (2) It shall be unlawful to discharge to any Natural Outlet within the City, or in any area under the jurisdiction of the City, any Sanitary Sewer, Industrial Wastes, or other polluted waters, except where suitable treatment has been provided in accordance with subsequent revisions of this chapter.
- (3) Except as hereinafter provided, it shall be unlawful to construct or maintain any privy, privy vault, septic tank, cesspool, or other facility intended or used for the disposal of sewage.
- (4) Use of Public Sewers required. Except as provided, the owner of all houses, buildings, or properties used for human occupancy, employment, recreation, or other purposes, situated within the City and abutting on any street, alley, right-of-way or easement in which there is now located or may in the future be located a public Sanitary Sewer shall connect to the public Sanitary Sewer system. The connection to the public Sanitary Sewer system shall be required at the property owner's expense including all applicable installation and Impact Fees provided said Public Sewer is within 200 feet of the property line or easement on which the principal structure is located.

Exceptions:

- (a) Immediately, but no instance more than ten days if the owner's private sewage disposal system no longer complies with the Williamson County Board of Health regulations or with Tennessee Code Annotated, §§ 68-221-401 et seq.; or
 - (b) Immediately, but no instance more than ten days, in the opinion of the City Administrator, conditions on the property pose an unacceptable risk to the public health, safety and welfare.
- (5) Use of septic system where Public Sewers are provided. If Public Sewer is available to properties having functioning septic systems (i.e., sewer lines are adjacent to or within 200 feet of the property line or easement on which the principal structure is located) property owners may elect not to connect to the public Sanitary Sewer system provided all the following requirements and conditions are met:
- (a) A Sanitary Sewer service charge, based upon water usage, shall be assessed from the date the public sanitary sewer is available. Payment is due monthly. At such time it is determined to connect to the public sanitary sewer system, payment of the Sanitary Sewer service charge shall not relieve the property owner from the requirements of payment of all installation and Impact Fees as applicable prior to obtaining the permit and authorization to commence work.
 - (b) Septic system certification. To ensure existing septic systems in the City are functioning properly, property owners with active systems shall have their septic tank(s) pumped and inspected. The pumping and inspection shall be conducted by a septic hauling company licensed by the State of Tennessee and certified by the City to perform these services. The initial pumping and inspection shall be conducted upon receipt of a notification letter from the

City, and at five-year intervals thereafter. The cost of pumping the septic system tank and administrative fee shall be the responsibility of the property owner. The amount of the administrative fees and penalties shall be specified in Appendix A, Comprehensive Fees and Penalties.

- (c) Upon pumping and inspection of the septic system tank(s), if it is determined a septic system is functioning properly according to applicable Williamson County Board of Health regulations or with Tennessee Code Annotated § 68-221-401 et seq., the property may defer connection to the public Sanitary sewer system for an additional five years. If at any time a septic system is determined to be malfunctioning, the certification shall be revoked and the property owner shall be required to connect at the homeowner's expense to public Sanitary sewer within 30 days.

Sec. 18-205. - Private sewage disposal.

- (1) Where a public Sanitary Sewer is not available under the provisions of subsection 18-204(4), the Building Sewer shall be connected to a private sewage disposal system complying with the provisions of this section.
- (2) The type, capacities, location and layout of a private sewage disposal system shall comply with all regulations of the State of Tennessee Department of Environment and Conservation of the State of Tennessee. No septic tank or cesspool shall be permitted to discharge to any Public Sewer or Natural Outlet.
- (3) A permit for a private sewage disposal system shall be obtained from the Williamson County Environmental Department. The application for such permit shall be made on a form furnished by the County Environmental Department. The permit for said private sewage disposal shall not become effective until the installation of the system is completed to the satisfaction of the county health inspector.
- (4) When a Public Sewer becomes available to a property served by a private sewage disposal system, as provided in section 18-204, a direct connection shall be made to the Public Sewer in compliance with this chapter, and any septic tanks, cesspools, and similar private sewage disposal facilities shall be properly abandoned and treated in such a manner as to cease to be health hazard or filled with suitable material.
- (5) The owner shall operate and maintain the private sewage disposal facilities in a sanitary manner at all times, at no expense to the City.
- (6) No statement contained in this section shall be construed to interfere with any additional requirements that may be imposed by the state and/or county health authorities.

Sec. 18-206. - Building Sewer or Service Line connections.

No Person not authorized by the Director shall uncover, make any connections with or opening into, use, alter, or disturb any Public Sewer or appurtenance, thereof, without first obtaining a written permit from the Director. Also, all connections to the system must be made under the supervision of the Director.

(1) *Permits.*

- (a) All applications for permits for connections to the public Sanitary Sewer shall be made on blank forms approved and furnished by the City Recorder, for each building or connection desired.

- (b) There shall be two classes of Building Sewer or Service Line permits:
 - (i) For residential and commercial service, and
 - (ii) For service to establishments producing Industrial Wastes. In either case, the owner or his agent shall make application on a special form furnished by the City. The permit application shall be supplemented by any plans, specifications, or other information considered pertinent in the judgment of the Director.
- (c) If in the opinion of the Director or designee, after appropriate inspection, any work inspected under the terms of this chapter fails to comply with the law, and notice is given to the permittee or his agent, and any reinspection of the same work is required, then a fee as specified in Appendix A, Comprehensive Fees and Penalties, per reinspection may be assessed against and collected from the permittee or his agent. No portion of the permitted work shall continue without first paying the reinspection fee.
- (2) *Assessment and collection of Impact Fees.* The Impact Fee for all customers is assessed and shall be paid prior to the issuance of a building permit. The installation fee is assessed and shall be paid whenever the City provides labor, equipment or materials to install the portion of the Service Line between the sewer main and the customer's part of the Service Line.
 - (a) The installation fee is assessed and shall be paid whenever the City provides labor, equipment or materials to install the portion of the Service Line between the sewer main and the customer's part of the Service Line. The installation fee consists of the cost of labor, materials and equipment involved in installing the Service Line and required appurtenances, and will be paid in accordance with the following schedule as specified in Appendix A, Comprehensive Fees and Penalties.
 - (b) In the event the City does any installation work not covered in the above table of installation fees, the cost of such work shall be charged to the customer according to a schedule of rates established by the Water Management. The installation fee shall be paid within ten days after the Service Line or lines have been laid and before service is received by the customer.
 - (c) Connections to the public sanitary sewage system shall be made in accordance with the established standards of the City. The City shall be responsible for installing that portion of the Service Line from the sewer main to the customer's property line unless there is approval by the City for the customer or its agent to install that portion of the Service Line. When a service line is completed and accepted by the City as part of the Public Sewer system, the City shall be responsible for the maintenance and upkeep of such Service Line from the main to the customer's property line and that portion of the line shall belong to the City. The remaining portion of the Service Line beyond the customer's property line and extending into the customer's property shall belong to and be the maintenance responsibility of the customer. Maintenance shall include repairs or corrections to correct infiltration or inflow of rainwater or groundwater.
 - (d) A separate and independent Building Sewer or Service Line shall be provided for every building. Except where one building stands at the rear of another on an interior lot and a Service Line cannot be constructed to the rear building through an adjoining alley, courtyard, or driveway, the Building Sewer Service Line from the building may be extended to the rear building and the whole is considered as one Building Sewer Service Line.

- (e) In case application is made to connect multiple units (such as would be contained in a shopping center, trailer park, apartment complex, condominium, duplex, triplex, etc.) to the sanitary sewage system, no privilege shall be granted unless a Wastewater Impact Fee as above set out is paid for each individual unit to be served within said development.
- (3) *Schedule of rates.* Wastewater Impact Fees as specified in Appendix A, Comprehensive Fees and Penalties, will be assessed for any connection inside or outside the corporate limits and shall be based upon single-family unit equivalent (SFUE) of 350 gallons/day discharge.

Sec. 18-207. - Wastewater Impact Fee.

- (1) In order to provide additional funds for additions, replacements and Improvements to the Franklin Wastewater System the City hereby establishes a Wastewater Impact Fee, hereinafter referred to as the "Impact Fee." The Impact Fee shall be assessed to any Person or entity connecting to the Sanitary Sewer lines or facilities of the City for furnishing Sanitary Sewer service to a new or expanded demands of residential or nonresidential sites.
- (2) For the purposes of this section, the point of connection to the system shall be that point at which any new line or service tap is connected to an existing line in the Franklin Wastewater System. Such point may be remote from the site of the development or customer requiring service.
- (3) The Impact Fee shall be based on the anticipated Wastewater discharge for the development. Such anticipated discharge shall be determined by the Director, and shall be based on the following:
 - (a) Information furnished to the Director by the Person or entity desiring to connect to the sewer lines or facilities;
 - (b) Information contained in recognized state or national publications;
 - (c) Records or similar installations; or
 - (d) Information supplied from other reliable sources approved by the Director.
- (4) The unit of measure shall be the single-family unit equivalent (SFUE) which shall be equivalent to a daily Wastewater discharge of 350 gallons.
- (5) The Impact Fee shall be no less than as specified in Appendix A, Comprehensive Fees and Penalties, per SFUE; however, an Impact Fee greater than the SFUE as specified in Appendix A, Comprehensive Fees and Penalties, for access to any specific section of a sewer main may be established by resolution of the Board of Mayor and Aldermen upon recommendation of the appropriate Committee.

Sec. 18-208. - Main extensions or facilities funded in whole or in part by developers.

If a Person has been required to pay all or a part of the cost of constructing Wastewater lines and facilities (hereinafter "Improvements"), which Improvements become part of the Franklin Sewer System and are available for use and benefit of the customers of the Franklin Sewer System, that Person may be eligible to be reimbursed a portion of its costs of construction of the said Improvements.

Reimbursement shall be allowed only by the Board of Mayor and Aldermen and shall be paid from revenue generated from the Wastewater Impact Fee account or other source established by the Board of Mayor and Aldermen. Cost reimbursement will not be allowed for Improvements constructed, on or off-site, for the sole benefit of the development. Costs eligible for reimbursement include labor, equipment, supplies, materials, engineering design, supervision, inspection, legal, and acquisition costs

for easements and right-of-way. Fiscal costs, including interest, finance charges, and other similar costs are ineligible for reimbursement.

The Person requesting reimbursement must enter into a written agreement with the City prior to commencement of construction of any Improvements for which reimbursement is sought. This agreement shall set out:

- (1) A description of the Improvements;
- (2) The estimated total eligible costs, as above defined;
- (3) The portion of the cost of such Improvements for which reimbursement will be allowed. The latter determination shall be based generally upon the difference in sizing or capacity of the line or facility needed for the development and the size or capacity needed for the system as a whole. However, the Board may in its reasonable discretion consider such other factors as are necessary for an equitable sharing of costs of any system Improvements so constructed.

Further, prior to dedication and acceptance of the Improvements by the City, the Person requesting reimbursement must present to the Board a detailed statement of the actual eligible costs and the Board in its discretion may amend the agreement, and the reimbursement amount, to reflect the actual project costs.

Sec. 18-209. - Construction of sewer lines.

- (1) All Persons who undertake the construction of sewer lines located in or affecting Sanitary Sewer service provided by the City shall comply with the requirements and regulations set forth in the ""General Requirements and Technical Specifications, Water Management Department, City, Tennessee," latest edition, along with any amendments, additions, or alterations that may hereafter be adopted by the Board of Mayor and Aldermen by resolution, or the latest edition thereof or amendment thereto, copies of which may be purchased in the office of the City Recorder.
- (2) Upon completion of the construction of any such Wastewater line, and upon acceptance by the City, such Wastewater lines and mains shall become the property of the City. The Persons paying the cost of constructing such lines and the mains shall execute all written instruments required by the City that are necessary to provide evidence of the City's ownership of such lines and mains. In consideration of such lines and mains being transferred to the City, the City shall incorporate said mains as an integral part of the City's Wastewater system and shall furnish sewer service therefrom in accordance with this chapter.
- (3) When for cause shown, the Board of Mayor and Aldermen determines that it is to the best interest of the Wastewater system and the general public to extend sewer service, without requiring strict compliance with this section, such extension may be constructed upon such terms and conditions as shall be approved by a majority of the members of the Board of Mayor and Alderman.
- (4) The authority to extend Wastewater service is permissive only, and nothing contained herein shall be construed as requiring the City to provide sewer service to any Person or entity.

Sec. 18-210. - Billing for Sanitary Sewer service.

All sewer bills may be rendered weekly, semi-monthly, or monthly, at the option of the City.

The bills will consist of charges for the user service fee, consisting of the availability charge, the customer service charge and the consumption service charge, as well as other services obtained by the customer from the City in accord with the agreement between the customer and the City.

The sewer service bill is based on gallons of water delivered by the water provider through the potable water meter. An availability charge applies if sewer is available, even if the customer has not connected to the sewer or there is no consumption for the period.

Sewer bills must be paid on or before the due date shown thereon to obtain the net or discount rate, otherwise the gross rate shall apply which includes a penalty of ten percent of the net amount billed for sewer. Failure to receive a bill will not release a customer from payment obligation, nor extend the due date.

In the event a bill is not paid on or before 15 days after the discount or due date, the customer's water service may be discontinued without further notice. The City shall not be liable for any damages resulting from discontinued service under the provisions of this section, even though payment of the bill is made at any time on the day that service is discontinued.

Should the final date of payment of bill at the net rate fall on a weekend or a holiday, the business day next following the final date will be the last day to obtain the net rate.

If a water meter fails to register properly, or if a meter is removed to be tested or repaired, or if water is received other than through a meter, the City reserves the right to render an estimated bill based on the best information available. Any unauthorized removal or tampering with the meter will result in a fine as specified in Appendix A, Comprehensive Fees and Penalties, per occurrence.

Any unauthorized removal or tampering with the water meter shall result in a remedial fine as specified in Appendix A, Comprehensive Fees and Penalties.

The Wastewater (sewer) service charge shall not apply to separately metered water and reclaimed water delivery points that are owned, maintained and read by the water provider where there is no potential for the Wastewater stream of entering the Wastewater stream (e.g. separately metered irrigation and cooling tower applications).

Bills will be issued to the party or parties who obtain service under the provisions of section 18-103 of this Code ("obtaining service"). Residential customers will have consolidated bills presented for other services including, but not limited to, Wastewater, solid waste, and stormwater in accordance with the provisions of this Code.

- A. *Residential* is for a residential property owner whose property meets all of the following criteria and will have water service provided and billed under residential rate provisions using residential rates:
1. The property is used as a detached single-family residential living unit by an owner or tenant and is intended to be used as a residential dwelling; and
 2. The property is classified by the Williamson County Assessor as a residential or homebelt property; and
 3. Is served by a single water meter serving a single residential living unit; and
 4. The development consists primarily of similar units and not mixed-use or attached dwellings which are classified as "multi-residential".
 5. The occupant (owner or tenant) has a unique utility service contract with the City or water district. An addendum to the water supply contract authorizes the City to provide and be

paid for City provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).

- B. *Multi-residential* customers are those that live in residential living units containing the following characteristics. Service is priced at residential rates using "multiple minimums". Multiple minimums apply when more than one living unit is served from one water meter. This allows for water service to be priced as if each living unit were measured and billed separately. The effect is that total consumption is divided by total units to determine the pricing per unit and billed to the party contracting for service. Living units with one meter/unit will result in being priced as if they are residential.
1. The property is used as an attached or detached multi-family residential living unit by an owner or tenant and is intended to be used as residential dwellings; and
 2. The property is classified by the Williamson County Assessor as a residential (condominiums, townhomes, duplexes, triplexes) or commercial property (apartments, duplexes, triplexes) or governmental property (Franklin Housing Authority); and
 3. The development consists primarily of similar mixed-use or attached dwellings which are not classified as "residential" above.
 4. The occupant (owner or tenant) typically does not have a utility service contract with the City or water district and the contract for service is typically with a commercial enterprise, an agent of the owner/tenant (e.g., a homeowner's association or property management firm) or a government entity (Franklin Housing Authority). An addendum to the water supply contract authorizes the City to provide and be paid for City provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).
- C. *Nonresidential* is a customer who does not meet the requirements as a residential or multi-residential customer but may have living units on the property. Included are farms, healthcare facilities, hospitals, assisted living facilities, hotels (including extended stay facilities) and common properties for residential and multi-residential developments. All "irrigation water" shall be classified as nonresidential even if delivered to a residential customer. Water pricing will be under nonresidential (commercial) rate provisions.

Sec. 18-211. - Use of public sewers.

- (1) No stormwater, groundwater, rainwater, street drainage, rooftop drainage, basement drainage, subsurface drainage, foundation drainage, yard drainage, swimming pool drainage, process water drainage, Cooling Water, or other unpolluted or minimally polluted water shall be discharged into the City's sewer system unless no other reasonable alternative is available, except with permission from the Director. Reasonable conditions shall be prescribed, and a sewer service charge will be issued based upon the quantity of water discharged as measured by a flowmeter or a reasonable estimate accepted by the Director. All users shall be required to maintain their private sewer lines to prevent filtration of groundwater or stormwater as a condition of use of the system and shall immediately replace or repair any leaking or damaged lines.
- (2) The POTW will accept discharge of contaminated stormwater if the following criteria are met:
 - (a) All known and available technology will not prevent contamination or treat contaminated water to meet state standards for discharge to receiving waters or will cause unreasonable financial burden;

- (b) The contaminated stormwater meets the POTW's discharge limits and all state and federal pretreatment requirements; and
 - (c) The volume of discharge will not exceed the hydraulic loading in the collection system or the treatment plant.
- (3) Adequate and proper pretreatment facilities including grease traps must be provided for other than domestic Wastewater discharges when such Wastewater exceeds the limits of pollutants established in this chapter of the Franklin Municipal Code. The pretreatment facilities must be installed in accordance with plans approved by the Director and shall be properly operated by the user.

Such pretreatment facilities shall be provided as a condition on the permit for connection to the POTW and may be required on new or existing connections where conditions warrant as determined by the Director.

The facilities shall be at all times subject to inspection by the Director or his authorized representative. In the event facilities are determined to be inadequate or improperly operated, the user shall be given written notice of the deficiency and shall correct such deficiency.

(4) *Prohibited Wastewater.*

- (a) Any Wastewater having a temperature which will inhibit biological activity in the POTW treatment plant resulting in interference, but in no case wastewater with a temperature at the introduction into the POTW treatment plant which exceeds 104° F (40° C).
- (b) Unless a higher discharge temperature is specified in the user's Wastewater discharge permit, no user shall discharge into a sewer line or other appurtenances of the POTW Wastewater with a temperature exceeding 150 degrees Fahrenheit.
- (c) Pollutants which create a fire or explosion hazard in the POTW including, but not limited to, pollutants with a closed-cup flashpoint of less than 140 degrees Fahrenheit (60 degrees centigrade) as determined by a Pensky-Martens closed-cup tester, using the test method specified in the American Society for Testing and Materials (ASTM) D-93-79 or D-93-80k, or a Setaflash closed-cup tester, using the test method specified in ASTM D-3278-78, or pollutants which cause an exceedance of ten percent of the lower explosive limit (LEL) at any point within the POTW.
- (d) No waste from garbage disposals shall be discharged into the POTW's sewers except from private garbage disposals used in an individual residence or upon permit issued by the Director for preparation of food consumed on Premises, and then only when applicable fees are paid. It shall be unlawful for any Person to use a garbage disposal grinder connected to the sewer system for grinding and discharging plastic, paper products, inert materials, or anything other than the waste products from normal food preparation and consumption.
- (e) Any ashes, cinders, sand, mud, straw, shavings, metal, glass, rags, feathers, tar, plastics, wood, paunch, manure, or any substance capable of causing obstruction to the flow in sewers, capable of coating the sewers or other appurtenances, or causing other interferences with the proper operation of the sewage works.
- (f) Any water or waste having a pH lower than 6.0 or higher than 10.0 or having any other corrosive property capable of causing damage or hazard to structures, equipment, and personnel of the sewage works.

- (g) Any water and waste containing a toxic or poisonous substance in amounts exceeding standards established by the Environmental Protection Agency pursuant to section 307(a) (b) or (c) of the act.
- (h) Any radioactive wastes or isotopes of such half-life or concentration that they do not comply with regulations or orders issued by the appropriate authority having control over their use or which may be hazardous to plant facilities or personnel.
- (i) Pollutants which result in the presence of toxic gases, vapors, or fumes within the POTW in a quantity that may cause acute worker health and safety problems.
- (j) Any water or waste containing a pollutant capable of causing a pass-through violation at the POTW or an interference with the operation or performance of the POTW.
- (k) Any trucked or hauled pollutants, except at discharge points specified by the POTW.
- (l) Any waste known or suspected of being infectious without first undergoing pretreatment to eliminate such pathogens.

(5) *Regulated Wastewater.*

- (a) Wastes having any of the following characteristics may be accepted only under such conditions and/or limitations as may be approved on a case-by-case basis by the Director.

- (i) Any waters or wastes containing constituents in excess of the following concentrations:

BOD	300 mg/l
COD	600 mg/l
TKN	60 mg/l
NH ₃ -N	30 mg/l
TSS	300 mg/l
Oil and Grease	100 mg/l

- (ii) Intermittent slugs, or short-time-high volume discharges, at such discharge rates or concentrations as to overload either the Public Sewers or the treatment facilities.
 - (iii) Any waters or wastes having noxious or malodorous substances which either alone or in combination with other substances which may be present in the Wastewater may cause an offensive odor or public nuisance.
 - (iv) Any waters or wastes having color which is not removed by the treatment processes or which could adversely affect plant appearance or performance.

- (b) Restrictions on Wastewater strength. No Person or user shall discharge Wastewater which exceeds the following set of standards (Table A - User Discharge Restrictions) unless an exception is permitted as provided for in this chapter or the user's Wastewater discharge permit provides a special permit condition temporarily allowing a higher concentration level in conjunction with a requirement that the user construct a pretreatment facility or institute changes in operation and maintenance procedures to reduce the concentration of pollutants to levels not exceeding the standards set forth in the table within a predetermined time frame (compliance schedule).

TABLE A
User Discharge Restrictions

Parameter	Daily Maximum Concentration (mg/l)
Copper (Cu)	2.77
Chromium (Cr), Total	2.24
Nickel (Ni)	2.21
Cadmium (Cd)	0.128
Lead (Pb)	0.330
Mercury (Hg)	0.0002

Molybdenum (Mo)	0.063
Silver (Ag)	0.140
Zinc (Zn)	2.61
Cyanide (CN)	0.141
Toluene	0.311
Benzene	0.134
1,1,1, Trichloroethane	1.785
Ethylbenzene	0.255
Carbon Tetrachloride	0.223
Chloroform	1.650

Tetrachloroethylene	0.268
Trichloroethylene	0.406
1,2, trans Dichloroethylene	0.041
Methylene Chloride	1.174
Phenols, Total	1.090
Napthalene	0.041
Phthalates, Total	01.690

- (c) Criteria to protect the treatment plant influent. The POTW shall monitor the treatment plant influent for each pollutant in the following table. In the event the influent at the POTW reaches or exceeds the levels set forth in this table, the Director shall initiate technical studies to determine the cause of the exceedance and shall recommend to the City the necessary remedial measures. The Director may also recommend changes to these criteria if the POTW effluent standards are changed, there are changes in applicable laws or regulations, or changes are needed for more effective operation of the POTW.

Plant protection criteria have been established for the WWTP influent and are listed in Table B.

TABLE B
Plant Protection Criteria

Parameter	Daily Maximum Concentration (mg/l)
Copper (Cu)	0.34
Chromium (Cr), Total	0.28
Nickel (Ni)	0.28
Cadmium (Cd)	0.015
Lead (Pb)	0.038
Mercury (Hg)	0.0002
Molybdenum (Mo)	0.006
Silver (Ag)	0.020
Zinc (Zn)	0.95

Cyanide (CN)	0.16
Toluene	0.035
Benzene	0.015
1,1,1, Trichloroethane	0.200
Ethylbenzene	0.029
Carbon Tetrachloride	0.025
Chloroform	0.185
Tetrachloroethylene	0.030
Trichloroethylene	0.046
1,2, trans Dichloroethylene	0.005

Methylene Chloride	0.132
Total Phenols	0.125
Napthalene	0.005
Total Phthalates	0.190

- (d) Hearings. Any regulated discharger may request and receive a hearing before the committee regarding establishment of discharge conditions or violations thereof and may appeal an adverse decision for hearing by the Board. The ruling of the Board shall be final.

(6) *Grease, oil and sand interceptors.*

- (a) Disposal of oil by discharge to the sewer system is not permitted. Oils include automotive lubrication oils, transmission and brake fluid, other industrial oils, and vegetable oils used in a restaurant or food preparation or processing facility.
- (b) Grease, oil, and sand interceptors shall be provided when, in the opinion of the Director, they are necessary for the proper handling of liquid wastes containing grease in excessive amounts, or any flammable wastes, sand, and other harmful ingredients; except that such interceptors shall not be required for private living quarters or dwelling units. All interceptors shall be of a type and capacity approved by the Director and shall be located as to be readily accessible for cleaning and inspection. Grease and oil interceptors shall be constructed of impervious materials capable of withstanding abrupt and extreme changes in temperature. They shall be of substantial construction, watertight and equipped with easily removable covers which, when bolted in place, shall be gas-tight and watertight.
- (c) Where installed, all grease, oil, and sand interceptors shall be maintained by the owner, at his expense, in continuously efficient operation at all times.
- (d) Grease, oil, and sand interceptors shall be subject to monitoring, entry, inspection, reinspection, reinspection fees, reporting and other requirements as determined by the Director.

(7) *Regulation of commercial septic and drain cleaning services.*

- (a) No Person shall clean out, drain, or flush any septic tank or any other type of Wastewater or excreta disposal system, unless such Person, firm, association, or corporation obtains a permit from the Director to perform such acts or services. Any Person desiring a permit to perform

such services shall file an application on the prescribed form. Upon any such application, said permit shall be issued by the City Recorder when the conditions of this chapter have been met and providing the Director is satisfied the applicant has adequate and proper equipment to perform the services contemplated in a safe and competent manner.

- (b) For each permit issued under the provisions of this section, an annual fee, as established by the Board, shall be paid to the City. Any such permit granted shall be for one full fiscal year or fraction of the fiscal year, and shall continue in full force and effect from the time issued until the ending of the fiscal year unless sooner revoked, and shall be nontransferable. The number of the permit granted hereunder shall be plainly painted on each side of each motor vehicle used in the conduct of the business permitted hereunder.
- (c) The Director shall designate approved locations for the emptying and cleansing of all equipment used in the performance of the services rendered under the permit herein provided for, and it shall be a violation hereof for any such Person to empty or clean such equipment at any place other than a place so designated.
- (d) Failure to comply with all the provisions of this section shall be sufficient cause for the revocation of such permit and for application of penalties described elsewhere in this section. The possession within the Service Area by any Person of any motor vehicle equipped with a body type and accessories of a nature and design capable of serving as a cleaning unit for septic tank or other Wastewater or excreta disposal system shall be prima facie evidence that such Person is engaged in the business of cleaning, draining, or flushing septic tanks or other Wastewater or excreta disposal systems within the Service Area of the City.

(8) *Industrial users.*

(a) Permits.

- (i) Each industrial user proposing to discharge to the Sanitary Sewers wastes of any description, exclusive of domestic sewerage shall file with the Director an application for the discharge of such wastes. Applications shall be filed on forms provided by the Director and shall include data on the raw materials used, finished products, process descriptions, chemicals used and stored, sources of process wastes proposed for discharge to Sanitary Sewers, approximate number of employees, anticipated water consumption and proposed pretreatment. The application shall further include the SIC number(s) of the applicant; Wastewater volume; daily, monthly, seasonal and 30 minute peaks; a description of all toxic materials handled on the Premises, including concentrations; site plans; flow plans; mechanical and plumbing plans and details showing all sewers and appurtenances by size, location and elevation; a description of existing and proposed pretreatment and/or equalization facilities; and any other information deemed necessary by the Director.
- (ii) The Director will provide prompt written acknowledgement of the application and will either approve or reject the request to discharge, or when necessary, request more data. If the application is approved, the Director will issue a discharge permit setting forth the conditions under which the wastes may be discharged to the sewers.
- (iii) The Wastewater discharge permits shall be expressly subject to all provisions of this chapter and all other applicable regulations, user charges and fees established by the City. The permits may contain the following:

- (A) The units charge or schedule of user charges and fees for the Wastewater to be discharged to a community sewer.
 - (B) Limits on the average and maximum Wastewater constituents and characteristics.
 - (C) Limits on average and maximum rate at time of discharge or requirements for equalization.
 - (D) Requirements for installation and maintenance of inspection and sampling facilities.
 - (E) Specifications for monitoring program which may include sampling locations, frequency of sampling, number, types, and standard for testing and reporting schedule.
 - (F) Compliance schedules.
 - (G) All technical reports or discharge reports shall comply with all signatory requirements of 40 CFR 403.12(1).
 - (H) Requirements for maintaining and retaining plant records relating to Wastewater discharge as specified by the City, and affording the City access thereto.
 - (I) Requirements for notification of the City of any new introduction of Wastewater constituents or any substantial change in the volume or character of the Wastewater constituents being introduced into the Wastewater treatment system.
 - (J) Requirements for notification of slug discharges.
 - (K) Any other conditions as deemed appropriate by the Director to ensure compliance with this chapter.
- (iv) The Director may request updated information or additional data from any industrial user at any time and failure to respond in a timely manner shall constitute a violation of the discharge permit conditions.
 - (v) It shall be the responsibility of the industrial user to file new or updated data with the Director whenever there is a significant change in process waste discharge because of a plant expansion, change in manufacturing process, or any other reason. Upon request by the Director, the industrial user shall also provide a comprehensive analysis of the waste stream performed by a qualified commercial laboratory.
 - (vi) The application for permit to discharge process wastes to the Sanitary Sewer and the resulting approval notice setting forth discharge conditions shall not be transferable. A separate application must be filed whenever an industry moves to a new location or is replaced by another industry at the same location.
 - (vii) The permit shall be issued for a specified time period, not to exceed five years. A permit may be issued for a period less than a year or may be set to expire on a specific date. The user shall apply for permit reissuance a minimum of 180 days prior to the expiration of the user's existing permit.
 - (viii) Any permit issued under the provisions of this chapter is subject to being modified, suspended, or revoked in whole or in part during its term for cause including, but not limited to, the following:
 - (A) Violation of any terms or conditions of the Wastewater discharge permit or other applicable federal, state, or local law or regulation.

- (B) Obtaining a permit by misrepresentation or failure to disclose fully all relevant facts.
 - (C) A change in any condition that requires either a temporary or permanent reduction or elimination of the permitted discharge.
 - (D) Intentional failure of a user to accurately report the discharge constituents and characteristics or to report significant changes in plant operations or Wastewater characteristics.
- (9) *Monitoring manholes.* Any industrial user discharging industrial process wastes of any description shall install a suitable monitoring manhole in the Building Sewer to facilitate observation, sampling and measurement of the wastes. Such manhole, when required, shall be suitably located, and shall be constructed in accordance with plans approved by the Director. The manhole shall be installed by the owner at his expense and shall be maintained by him to be safe and accessible at all times.
- (10) *Surveillance fees.* Any industrial user discharging industrial process wastes of any description shall be charged a surveillance fee as recommended by the Director and approved by the Committee to compensate the City for the added cost of collecting and analyzing waste samples on a periodic basis to ensure compliance with the terms of this chapter. Results of such analyses will be furnished to the industrial user. The surveillance fee shall be levied in addition to all other applicable charges, user's fee and/or taxes, and shall be subject to adjustment on an annual basis.
- (11) *Monitoring equipment.*
- (a) Automatic composite samplers and monitoring units will be installed at the monitoring manholes of industrial dischargers when and as deemed necessary by the Director.
- (12) *Surcharges.*
- (a) Any waters or wastes containing constituents in excess of the following concentrations:

BOD	300 mg/l
COD	600 mg/l
TKN	60 mg/l
NH ₃ -N	30 mg/l
TSS	300 mg/l
Oil and Grease	100 mg/l

may be accepted in the Public Sewer subject to a surcharge to cover the additional cost of treating such wastes. Discharges of extra strength wastes must apply for and operate under a permit from the City. The surcharges will be based on the average of six composite samples collected over a three-month period, at least one of which should have been collected within

30 days of billing date. The Director will use independent sampling, split samples, or other means to verify the constituents of the Wastewater.

- (b) The surcharge shall be based on the average concentration and the metered water consumption (or Wastewater flows).
- (c) The surcharge will be calculated according to the following formula with no credit for concentrations less than the threshold concentration amounts listed in paragraph (a) above and with the total applied to the monthly bill of affected users:

$[A(E-300) + B(F-300) + C(G-60) + D(H-100)] \times 0.00834 \times I \times J = \text{SURCHARGE MONTHLY BILL}$ and where:

A is the surcharge rate for BOD of \$0.35 per pound;

B is the surcharge rate for TSS of \$0.35 per pound;

C is the surcharge rate for TKN of \$1.75 per pound;

D is the surcharge rate for oil and grease of \$1.05 per pound;

E is the user's effluent BOD concentration (mg/l);

F is the user's effluent TSS concentration (mg/l);

G is the user's effluent TKN concentration (mg/l);

H is the user's effluent oil and grease concentration (mg/l);

I is the user's flow to the sewer system in 1,000 gallons per day;

J is the number of days in the billing month.

COD may be used in lieu of BOD with the agreement of the Director. The COD surcharge rate is \$0.15 per pound.

The extra strength of $\text{NH}_3\text{-N}$ will be handled through the surcharge of Total Kjeldahl Nitrogen (TKN) in all cases.

- (13) *Violations.* If any discharge to the Wastewater system, or any proposed discharge to the system is responsible for or is likely to be responsible for violation of § 18-211(3), (4) hereinabove, and (5) the Director may take any action necessary to:

- (a) Prohibit the discharge of such Wastewater.
- (b) Require a discharger to demonstrate that in-plant modifications will reduce or eliminate the discharge of such substances not in conformity with this chapter.
- (c) Require pretreatment, including storage facilities or flow equalization necessary to reduce or eliminate the objectionable characteristics or substances so that the discharge will not violate these rules and regulations.
- (d) Take such other remedial action enforcement action, or penalty action as may be deemed to be desirable or necessary to achieve the purpose of this chapter.

- (e) In the event any actual or threatened discharge to the Wastewater system presents an imminent danger to the health and welfare of Persons, the Director may take immediate action, such as severance of the sewer connection, to halt or prevent the discharge.
- (14) *Prior approval for pretreatment.* Where pretreatment or equalization of Wastewater flows prior to discharge into any part of the Wastewater treatment system is required, plans, specifications and other pertinent data or information relating to such pretreatment or flow-control facilities shall first be submitted to the Director for review and approval. Such approval shall not exempt the discharge of such facilities from compliance with any applicable code, ordinance, rule, regulation or order of any governmental authority. Any subsequent alterations or additions to such pretreatment or flow-control facilities shall not be made without due notice to and prior approval of the Director.
- (15) *Maintenance of pretreatment facilities.* Where preliminary treatment facilities are provided for any water or waste, they shall be maintained continuously in satisfactory and effective operation by the owner at his expense.
- (16) *Slug control program.*
- (a) Each user shall provide protection from slug discharges of restricted materials or other substances regulated by this chapter. A slug is defined as any pollutants, including oxygen demanding pollutants, released in a discharge of such volume or strength as to cause interference in the POTW or individual unit operations or cause adverse effects upon its employees or the government. No user shall be permitted to discharge into the system until the need for slug control plans or procedures has been reviewed by the Director.
- (b) Certain users will be required to prepare spill response plans showing facilities and procedures for providing this protection. These plans shall be submitted to the Director for review and approval. All users required to have such a plan shall submit it within 60 days of notification by the Director and complete implementation within 90 days of notification.
- (c) In the case of a slug discharge, it is the responsibility of the user to immediately notify the POTW of the incident by telephone or in Person. Information concerning the location of the discharge, type of waste, concentration and volume, and corrective action shall be provided by the user.
- Within five days following a slug discharge, the user shall submit a detailed written report describing the cause of the discharge and the measures being taken by the user to prevent future occurrences. Such notification shall not relieve the user of any expense, loss, damage, or other liability which might be incurred as a result of damage to the POTW, fish kills, or any other damage to Persons or property, nor shall notification relieve the user of any fines, civil penalties, or other liability which may be imposed by this chapter or other applicable law.
- (d) A notice shall be permanently posted on the user's Premises advising employees of a contact to call in the event of a slug discharge. The user shall ensure that all employees who may cause or allow such slug discharge to occur are advised of the proper emergency notification procedure.
- (17) *Sampling and analysis.*
- (a) All collected samples must be of such nature that they provide a true and accurate representation of the industry's normal workday effluent quality.
- (b) Chain-of-custody procedures, sample preservation techniques, and sample holding times recommended by the EPA shall be followed in all self-monitoring activities. Grab samples must

be used for pH, cyanide, phenols, oil and grease, sulfide, and volatile organics. All other samples shall be 24-hour flow proportional composite samples, unless otherwise specified.

- (c) Monitoring shall be performed at the approved monitoring station on the effluent sewer. Location and design of the monitoring station shall be subject to the review and approval of the Director. Any change in monitoring location will be subject to the approval of the Director.
- (d) All analyses shall be performed in accordance with procedures established by the EPA under the provisions of section (304(h)) of the Act and contained in 40 CFR, part 136 and its amendments or with any other test procedures approved by the EPA or the Director. Sampling shall be performed in accordance with the techniques approved by EPA or the Director.
- (e) If sampling by an industrial user indicates a violation, then the user shall notify the Director within 24 hours of becoming aware of such violation.

(18) *Compliance with federal requirements.*

- (a) Any user of the Public Sewer who discharges industrial waste or matter must satisfy and meet federal government guidelines for Pretreatment as may be prescribed from time to time by the Environmental Protection Agency or its successor agency and the guidelines for Pretreatment as may be prescribed from time to time by the Division of Water Pollution control of the Tennessee Department of Environment and Conservation, and further must furnish at its own expense any additional monitoring equipment as reasonably may be necessary in the opinion of the Director.
- (b) Upon the promulgation of the federal categorical Pretreatment standards for a particular industrial subcategory, the federal standard, if more stringent than limitations imposed under this chapter for sources in that subcategory, shall immediately supersede the limitations under this chapter. The Director shall notify all affected users of the applicable reporting requirements under 40 CFR, Section 403.12.

(19) *Records.*

- (a) All industrial users who discharge or propose to discharge Wastewaters to the Wastewater treatment system shall maintain such records of production and related factors, effluent flows, and pollutant amounts or concentrations as are necessary to demonstrate compliance with the requirements of this chapter and any applicable state or federal Pretreatment standards or requirements.
- (b) Information and data on a user obtained from reports, questionnaires, permit applications, permits and monitoring programs and from inspection shall be available to the public or other governmental agency without restriction unless the user specifically requests and is able to demonstrate to the satisfaction of the City that the release of such information would divulge information, processes or methods of productions entitled to protection as trade secrets of the user.
- (c) When requested by the Person furnishing a report, the portions of a report which might disclose trade secrets of secret processes shall not be made available for inspection by the public but shall be made available upon written request to governmental agencies for uses related to this chapter, the NPDES permit, state disposal system permit and/or the Pretreatment programs; provided, however, that such portions of a report shall be available for use by the state or any state agency in judicial review or enforcement proceedings

involving the Person furnishing the report. Wastewater constituents and characteristics will not be recognized as confidential information.

- (d) Information accepted by the City as confidential shall not be transmitted to any government agency or to the general public by the City until and unless a ten-day notification is given to the user.
- (20) *Pretreatment of off-site generated wastes.* No industrial user may accept or treat liquid wastes from any other site for Pretreatment and discharge to the Public Sewer system without such arrangement having been reviewed by the Director and approved in writing by the appropriate Committee.
- (21) *Dilution.* Except where expressly authorized by an applicable Pretreatment standard, no industrial user shall increase the use of process water or in any way attempt to dilute a discharge as a partial or complete substitution for adequate treatment to achieve compliance with such standard.

Sec. 18-212. - Enforcement.

- (1) *Enforcement response plan.* To apply enforcement actions toward violators of Pretreatment permits or this sewer use chapter in an efficient, objective and consistent manner, the Enforcement Response Plan has been developed and is incorporated herein by reference.
- (2) *Administrative enforcement remedies.*
 - (a) *Notification of violation.* When the Director finds that any user has violated or is violation this section or a Wastewater permit or order issued hereunder, the Director or his agent may serve upon the user a written notice of violation (NOV). Within 10 days of receipt of the NOV, an explanation of the violation and a plan for the satisfactory correction and prevention thereof, to include specific required actions, shall be submitted to the Director. Submission of this plan in no way relieves the user of liability for any violations occurring before or after receipt of the NOV.
 - (b) *Consent orders.* The Director is hereby empowered to enter into consent orders, assurances of voluntary compliance, or other similar documents establishing an agreement with the user responsible for the noncompliance. Such orders will include specific action to be taken by the user to correct the noncompliance within a time frame also specified by the order. Consent orders shall have the same force and effect as administrative orders issued pursuant to paragraph (d) below.
 - (c) *Show-cause hearing.* The Director may order any user which causes or contributes to a violation of this chapter, its Wastewater permit, or any order issued hereunder to show cause why a proposed enforcement action should not be taken. Notice shall be served on the user specifying the time and place for the meeting, the proposed enforcement action, the reasons for such action, and a request that the user show cause why this proposed enforcement action should not be taken. The notice of the meeting shall be served personally or by registered or certified mail (return receipt requested) at least ten days prior to the hearing. Such notice may be served on any principle executive, general partner, or corporate officer. Whether or not a duly notified user appears as noticed, immediate enforcement action may be pursued.
 - (d) *Compliance order.* When the Director finds that a user has violated or continues to violate this chapter or permit or order issued hereunder, he may issue an order to the user responsible for the discharge, directing that, following a specified time period, sewer service shall be discontinued and/or civil penalties will be assessed unless adequate treatment facilities,

devices, or other related appurtenances have been installed and are properly operated. Orders may also contain such other requirements deemed reasonably necessary and appropriate to address the noncompliance, including the installation of Pretreatment technology, additional self-monitoring, and management practices.

- (e) *Cease and desist orders.* When the Director finds that a user has violated or continues to violate this chapter or any permit or order issued hereunder, the Director may issue an order to cease and desist all such violations and direct those Persons in noncompliance to do one of the following:

- (i) Comply with the order.
 - (ii) Take the appropriate remedial or preventive action needed to properly address a continuing or threatened violation, including halting operations and terminating the discharge.

- (f) *Emergency termination of service.* When the Director finds that an emergency exists in which immediate action is required to protect public health, safety, or welfare, the health of animals, fish, or aquatic life, a public water supply, or the facilities of the POTW, the Director may, without prior notice, issue an order reciting the existence of such an emergency and requiring that certain action(s) be taken as the Director deems necessary to meet the emergency.

If the violator fails to respond or is unable to respond to the Director's order, the Director may take such emergency action as deemed necessary or contract with a qualified Person to carry out the emergency measures. The Director may assess the Person(s) responsible for the emergency condition for actual costs incurred by the Director in meeting the emergency.

If the emergency action adversely affects the user, the Director shall provide the user an opportunity for a hearing as soon as possible thereafter to consider restoration of service upon abatement of the condition or other reasonable conditions. Following the hearing, the Director may take any such authorized action should the proof warrant such action.

- (g) All of the administrative enforcement remedies may be appealed to the appropriate Committee.

(3) *Administrative and civil penalties.*

- (a) Any Person or user who does any of the following acts or omissions shall be subject to a civil or administrative penalty as specified in Appendix A, Comprehensive Fees and Penalties, per day for each day during which the act or omission continues or occurs:

- (i) Violates any effluent standard or limitation imposed by a Pretreatment program.
 - (ii) Violates the terms or conditions of a permit issued pursuant to a Pretreatment program.
 - (iii) Fails to complete a filing requirement of a Pretreatment program.
 - (iv) Fails to allow or perform an entry, inspection, monitoring, or reporting requirement of a Pretreatment program.
 - (v) Fails to pay user or cost-recovery charges imposed by a Pretreatment program.
 - (vi) Violates a final determination or order of the Director or the appropriate Committee.

- (b) Any administrative penalty shall be assessed in the following manner:

- (i) The Director may issue an assessment against any Person or user responsible for the violation.
 - (ii) Any Person or user against whom an assessment has been issued may secure a review of such assessment by filing with the Director a written petition setting forth the grounds and reasons for his objections and asking for a hearing on the matter involved before the appropriate Committee. If a petition for review of the assessment is not filed within 30 days of the date the assessment is served, the violator shall be deemed to have consented to the assessment and it shall become final.
 - (iii) When any assessment becomes final because of a Person's failure to appeal the Director's assessment, the Director may apply to the appropriate court for a judgment and seek execution of such judgment and the court, in such proceedings, shall treat a failure to appeal such assessment as a confession of judgment in the amount of the assessment. Penalties will be assessed based on the following criteria:
 - (A) Whether the penalty imposed will be a substantial economic deterrent to the illegal activity.
 - (B) Damages to the POTW, including compensation for the damage or destruction of the facilities of the POTW, which also includes any penalties, costs, and attorney's fees incurred by the POTW as the result of the illegal activity, as well as the expenses involved in enforcing this section and the costs involved in rectifying any damage.
 - (C) Cause of the discharge or violation.
 - (D) The severity of the discharge and its effect upon the facilities of the POTW and upon the quality and quantity of the receiving waters.
 - (E) Effectiveness of actions taken by the violator.
 - (F) The technical and economic feasibility of reducing or eliminating the discharge.
 - (G) The economic benefit gained by the violator.
 - (c) The Director may institute proceedings for assessment of civil penalty in the name of the City in the Chancery Court of Williamson County.
 - (d) The Mayor and Board of Aldermen may establish by regulation a schedule of the amount of administrative or civil penalty which can be assessed by the Director for certain specific violations or categories of violations.
 - (e) Any administrative civil penalty assessed to a violator pursuant to this section may be in addition to any civil penalty assessed by the commissioner of environment and conservation for violations of Tennessee Code Annotated, § 69-3-115(a)(1)(F). Provided, however, the sum of the penalties imposed by this section and by § 69-3-115(a) shall not exceed the amount specified in Appendix A, Comprehensive Fees and Penalties, per day for each day during which the act or omission continues to occur.
- (4) *Assessment of damages.*
- (a) The Director may assess the liability of any violator for damages to the Pretreatment agency resulting from any Person(s) or user(s) Pollution or violation, failure, or neglect in complying with any permits or orders issued pursuant to the provisions of the Pretreatment program.

- (b) If an appeal from such assessment is not made to the Director by the violator within 30 days of notification of such assessment, he shall be deemed to have consented to such assessment and it shall become final.
 - (c) Damages may include any expenses incurred in investigating and enforcing the Pretreatment program or any other sections of this chapter in removing, correcting, and terminating any Pollution, and also compensation for actual damages caused by the violation to the POTW. The Director shall assess the expenses and damages incurred by the POTW to clear the obstruction, repair damage to the POTW, and otherwise rectify any impairment caused by the violation.
 - (d) Whenever any assessment has become final because of a Person's failure to appeal within 30 days, the Director shall bill the Person responsible for the damage for reimbursement of all expenses and damages suffered by the POTW. If the Person responsible refuses to pay, the Director may apply to the appropriate court for a judgment and seek execution on such judgment. The court, in such proceedings, shall treat the failure to appeal such assessment as a confession of judgment in the amount of assessment.
 - (e) The Director may institute proceedings for the assessment of damages in the name of the City in Chancery Court of Williamson County.
- (5) *Hearings.*
- (a) Any hearing or rehearing brought before the appropriate Committee shall be conducted in accordance with the following:
 - (i) Upon receipt of a written petition from the alleged violator pursuant to this section, the Director shall give the petitioner ten days written notice of the time and place of the hearing.
 - (ii) The hearing provided may be conducted by the appropriate Committee at a regular or special meeting. A quorum of the appropriate Committee must be present at the regular or special meeting to conduct the hearing.
 - (iii) A verbatim record of the proceedings of the hearings shall be made and filed with the appropriate Committee in conjunction with the findings of fact and conclusions of law. The transcript shall be made available to the petitioner or any party to a hearing upon payment of a charge set by the Director to cover preparation fees.
 - (iv) In connection with the hearing, the chairperson of the appropriate Committee shall issue subpoenas in response to any reasonable request by any party to the hearing requiring the attendance and testimony of witnesses and the production of evidence relevant to any matter involved in the hearing. In any case of refusal to obey a notice of hearing or subpoena issued under this section, the Chancery Court of Williamson County shall have the jurisdiction upon the application of the Director to issue an order requiring such Persons to appear and testify or produce evidence as the case may require. Failure to obey such an order of the court is punishable by the court as contempt.
 - (v) Based on the evidence produced at the hearing, the appropriate Committee shall make findings of fact and conclusions of law and enter such decisions and orders as, in its opinion, will best further the purposes of the Pretreatment program and shall give written notice of such decisions and orders to the alleged violator. The order issued under this

subsection shall be issued no later than 30 days following the close of the hearing by the Person or Persons designated by the chairperson.

- (vi) The decision of the appropriate Committee shall become final and binding on all parties unless appealed to the courts as provided in § 18-212(5)(b).
 - (vii) Any Person to whom an emergency order is directed shall comply therewith immediately but, on petition to the appropriate Committee, shall be afforded a hearing as soon as possible but in no case shall such hearing be held later than three days from the receipt of such a petition by the appropriate Committee.
 - (viii) Upon agreement of all parties, the testimony of any Person may be taken by deposition or written interrogatories. Unless otherwise agreed, the deposition shall be taken in a manner consistent with Rules 26 through 33 of the Tennessee Rules of Civil Procedure with the chairperson to rule on such manners as would require a ruling by the court under said rules.
 - (ix) The Director shall first call witnesses, which shall be followed by witnesses called by the other party. Rebuttal witnesses shall be called in the same order. The chairperson shall rule on any evidentiary questions arising during such hearing and shall make other rulings necessary or advisable to facilitate an orderly hearing subject to approval of the appropriate Committee. The appropriate Committee, the Director, his representative, and all parties shall have the right to examine any witness. The appropriate Committee shall not be bound by or limited to rules of evidence applicable to legal proceedings.
 - (x) Any Person aggrieved by an order or determination of the Director, where an appeal is not otherwise provided by this section, may appeal said order or determination to be reviewed by the appropriate Committee under the provisions of this section. A written notice of appeal shall be filed with the Director and said notice shall set forth with particularity the action or inaction of the Director complained of and the relief being sought by the Person filing said appeal. A special meeting of the Committee may be called by the chairperson upon the filing of such an appeal, and the committee may, at member's discretion, suspend the operation of the order or determination of the Director on which is based the appeal until the appropriate Committee has acted upon the appeal.
 - (xi) The vice chairperson or the chairperson pro tem shall possess all the authority delegated to the chairperson by this section when acting in their absence or place.
- (b) An appeal may be taken from any final order or other final determination of the Director or Committee by any party who is or may be adversely affected thereby to the Chancery Court pursuant to the common law writ of certiorari set in Tennessee Annotates (T.C.A. § 27-8-101, within 60 days from the date such order or determination is made.
- (6) *Judicial proceedings and relief.* The Director may initiate proceedings in the Chancery Court of Williamson County against any Person or user who is alleged to have violated or is about to violate the Pretreatment program, its industrial user permit, any section of this chapter, or any order of the Director and/or Committee. In such action, the Director may seek, and the court may grant, injunctive relief and any other relief available in law or equity.
- (7) *Disposition of damage payments and penalties.* All damages and/or penalties assessed and collected under the provisions of this section shall be placed in a special fund by the City and allocated and appropriated to the sewer system for the administration of its Pretreatment program.

Sec. 18-213. - Protection from damage.

No Person shall maliciously, willfully or negligently break, damage, destroy, uncover, deface or tamper with any structure, appurtenance, or equipment which is a part of the municipal sewage works. Any Person violating this provision shall be subject to immediate arrest.

Sec. 18-214. - Powers and authority of inspectors.

The Director, and other duly authorized employees of the City, as well as state and federal EPA personnel bearing proper credentials and identification, shall be permitted to enter upon all properties for inspection, observation, measurement, sampling, testing and record review and copying in accordance with the provisions of this chapter.

Sec. 18-215. - Duties and authorities.

(1) *Appropriate Committee.* In addition to any other duty or responsibility otherwise conferred upon the appropriate committee by this chapter, the appropriate Committee shall have the duty and power as follows:

- (a) To recommend amendments or modifications to the provisions of this chapter;
- (b) To hold hearings upon appeals from orders of actions of the Director as may be provided under the provisions of this chapter;
- (c) To hold hearings related to the suspension, revocation, or modification of a Wastewater discharge permit and issue appropriate orders relating hereto;
- (d) To hold hearings that may be required in the administration of this chapter and to make determinations and issue orders necessary to effectuate the purposes of this chapter.
- (e) To request assistance from any officer, agent, or employee of the City and to obtain any necessary information or other assistance;
- (f) The appropriate Committee, acting through its chairperson, shall have the power to issue subpoenas requiring attendance, the testimony of witnesses, and the production of documentary evidence relevant to any matter properly heard by the appropriate Committee;
- (g) The chairperson shall be authorized to administer oaths to people giving testimony.

(2) *Director.*

- (a) *Director and staff.* The Director and his/her staff shall be responsible for the administration of all parts of this section.
- (b) *Authority of Director.* The Director shall have the authority to enforce all sections of this chapter. He/she shall be responsible and have the authority to maintain and operate the various treatment works, sewer lines, pump stations, and other appurtenances of the POTW. The Director shall be responsible for preparation of operating budgets, subject to the normal budgetary processes of the City.
- (c) *Records.* The Director shall keep in his office or at an appropriate storage facility all applications required under this chapter a complete record thereof, including a record of all Wastewater discharge permits.
- (d) *Notice of national pretreatment standard.* The Director shall notify users identified in 40 CFR, part 403.8(f)(2) of any applicable Pretreatment standards or other applicable requirements

promulgated by the EPA under the provisions of Section 204(b) of the Act (33 U.S.C. 1284), Section 405 of the Act (33 U.S.C. 1345) or under the provisions of Sections 3001, 3304, or 4004 of the Solid Waste Disposal Act. Failure of the Director to notify users shall not relieve the users from the responsibility of complying with these regulations.

- (e) *Public participation notice.* The Director shall comply with the public participation requirements of 40 CFR, Part 425 in the enforcement of National Pretreatment Standards. The Director shall, at least annually, provide public publication in the largest local newspaper of all significant industrial users which, during the previous 12 months, significantly violated applicable Pretreatment standards or other Pretreatment requirements. For the purposes of this provision, a significant industrial user is in significant violation if its violations meet one or more of the following criteria:
 - (i) Chronic violations of Wastewater discharge limits, defined as those in which 66 percent or more of all the measurements taken during a six-month period exceeded (by any magnitude) the daily maximum limit or the average limit for the same pollutant parameter.
 - (ii) Technical review criteria (TRC) violations, defined as those in which 33 percent or more of all of the measurements taken during a six-month period equal or exceed the product of the daily average maximum limit or average limit times the applicable TRC (TRC=1.4 for BOD, TSS, and oil and grease; and 1.2 for all other pollutants except pH).
 - (iii) Any other violation of a Pretreatment effluent limit (daily maximum or longer-term average) that the Director believes has caused, alone or in combination with other discharges, interference, or Pass-Through, including endangering the health of the POTW personnel and the general public.
 - (iv) Any discharge of a pollutant that has caused imminent endangerment to human health and welfare or to the environment and has resulted in the POTW's exercise of its emergency authority to halt or prevent such a discharge.
 - (v) Violation by 90 days or more after the schedule date of a compliance schedule milestone contained in a permit or enforcement order for starting construction, completing construction, or attaining final compliance.
 - (vi) Failure to provide required reports, such as baseline monitoring reports, 90-day compliance reports, periodic self-monitoring.
- (f) *Approves new construction.* The Director shall give approval in acceptance of newly constructed Sanitary Sewer lines, pump stations, and other appurtenances.

Sec. 18-216. - Validity.

- (1) All ordinances and/or sections of the Franklin Municipal Code, or parts thereof, in conflict herewith are hereby repealed.
- (2) The invalidity of any section, clause, sentence or provision of this chapter of the Franklin Municipal Code shall not affect the validity of any other part of this chapter of the Franklin Municipal Code which can be given effect without such invalid part or parts.

Sec. 18-217. - Provisions applicable.

The requirements contained herein shall apply to all Premises served by the Franklin Wastewater System whether located inside or outside the corporate limits and are hereby made a part of the conditions required to be met for the City to provide Wastewater services to any Premises. Such action, being essential for the protection of the water distribution system against the entrance of contamination which may render the water unsafe health wise, or otherwise undesirable, shall be enforced rigidly without regard to location of the Premises, whether inside or outside the Franklin corporate limits.

Sec. 18-218. - Penalty.

Any Person who neglects or refuses to comply with any of the provisions of this chapter shall be deemed guilty of a misdemeanor and, upon conviction therefor, shall be fined as specified in Appendix A, Comprehensive Fees and Penalties. Each day of continued violation shall constitute a separate offense.

Sec. 18-219. - Date of effect.

All ordinances and parts of ordinances in conflict with this chapter shall be hereby repealed. This chapter shall take effect from and after its passage.

CHAPTER 18. - WATER AND SEWERS

<i>Application Fee</i>	
Additional service	\$50.00
Transfer of existing service	\$50.00
New construction	\$25.00
<i>Repairs, replacement or relocation of meters, boxes, service lines or associated utilities, necessitated by damage to meters, boxes, service lines or associated utilities, or failure to install according to city specifications.</i>	Billed at full replacement price. Materials billed at full retail value along with associated equipment and labor costs. One-hour minimum labor charge for repair replacement or relocation of any damaged water utilities.
<i>Temporary/Seasonal</i>	
Disconnection fee	\$25.00
Reconnection fee	\$25.00
<i>Fire Hydrants and Sprinkler Systems—Private</i>	
System Development fee	\$500.00 per inch diameter of connection line
<i>Fire Hydrant Meters—Temporary</i>	
Deposit	\$1,000.00
Set-up fee	\$500.00
<i>Irrigation Access Fee to Potable Water Main</i>	\$1,186.00
<i>Inspection Fees</i>	
Reinspection fee	\$50.00 per reinspection
<i>Penalties</i>	

Municipal Code Violations	\$50.00 per day per violation plus incurred administrative costs not to exceed \$1,000.00
Administrative Civil Penalty	\$10,000.00 per act or omission per day
<i>Sanitary Sewer Service Connection Fee</i>	\$50.00
<i>Water Meters (Potable and Reclaimed)</i>	
Meter repair resulting from damage caused by meter being obstructed, blocked, or otherwise unreadable	Actual cost \$500.00 minimum
Obstructed, blocked, or otherwise unreadable meter	\$50.00 per month
Unauthorized removal or tampering	\$500.00 per occurrence
<i>Water Service (Potable and Reclaimed)</i>	
Reconnect service charge	\$35.00 normal business hours
	\$75.00 nonbusiness hours, holidays, and weekends

Fire Hydrant and Sprinkler System (Private) System Development and Meter Installation Fees

System Development Fee (SDF)		\$500.00 per inch diameter of connection line	
Meter Size	SDF	Complete Installation	Installation of Meter and Meter Box Only
¾"× 5/8 "	\$500.00	\$720.00	\$300.00
1"	500.00	854.00	356.00

1½"	750.00	1,375.00	625.00
2"	1,000.00	2,117.00	1,297.00
3"	1,500.00	3,480.00	1,506.00
4"	2,000.00	5,230.00	2,541.00
6"	3,000.00	7,035.00	4,498.00
8"	4,000.00	13,438.00	9,803.00

Water Impact Fee, Installation Fees and Irrigation Meter Fees				
Hi-/Low-flow meters will be charged at the next meter size up for pricing purposes. Example: The fee for a 2-inch domestic water meter and 8-inch fire line shall be based on a 3-inch water meter plus the \$500.00 per inch for the fire line (8×\$500.00)				
Meter Size	Impact Fee	Installation — Meter Only	Installation — Complete Tap	Irrigation Meter
¾"	\$2,089	\$315	\$756	\$3,150
1"	\$8,358	\$374	\$897	\$4,725
1½"	\$20,009	\$656	\$1,444	\$6,300
2"	\$26,745	\$1,362	\$2,223	\$7,875
3"	\$58,506	\$1,581	\$3,654	\$9,450
4"	\$83,580	\$2,668	\$5,492	\$11,025
6"	\$200,592	\$4,723	\$7,387	\$12,600
8"	\$250,740	\$10,293	\$14,110	\$14,175

Wastewater Impact Fee and Installation Fees			
Meter Size	Impact Fee	Installation Fee, tap in place	Installation Fee, tap not in place
$\frac{3}{4}$ "	\$3,544	\$263	\$1,240
1"	\$14,175	\$263	\$1,240
1½"	\$34,020	\$263	\$1,240
2"	\$45,360	\$263	\$1,240
3"	\$99,225	\$263	\$1,240
4"	\$141,750	\$263	\$1,240
6"	\$340,200	\$263	\$1,240
8"	\$425,250	\$263	\$1,240

Effluent Disposal Assessment Fee (EDA)

Meter Size	GPM	EDA Fee
5/8 " × ¾"	12.5	\$450.00
1"	50	1,800.00
1½"	120	4,320.00
2"	160	5,760.00
3"	350	12,600.00
4"	500	18,000.00
6"	1200	43,200.00
8"	1500	54,000.00

Reclaimed Water Connection and Meter Installation Fee

Meter Size	Reclaimed Water Connection Fee	Complete Installation	Total Fee
5/8 " × ¾"	\$500.00	\$720.00	\$1,220.00
1"	500.00	853.50	1,354.00
1½"	500.00	1,375.00	1,875.00
2"	500.00	2,116.50	2,617.00
3"	500.00	3,480.00	3,980.00
4"	500.00	5,230.00	5,730.00
6"	500.00	7,035.00	7,535.00
8"	500.00	13,438.00	13,938.00

Plan Review Fees

Water plan review fee	\$300.00
Wastewater plan review fee	\$300.00
Reclaimed water plan review fee	\$300.00
Water plan review fee with consultant expedited POST PC review	\$1,000.00 per submittal/review
Wastewater plan review fee with consultant expedited POST PC review	\$1,000.00 per submittal/review
Reclaimed water plan review fee with consultant expedited POST PC review	\$1,000.00 per submittal/review

Inspection Fees

Water mains	\$1.25/lf (minimum \$1,000.00)
Reclaimed Water	\$1.25/lf (minimum \$1,000.00)
Wastewater: Gravity Main	\$2.00/lf (minimum \$1,000.00)
Wastewater: Force Main	\$1.50/lf (minimum \$1,000.00)

Reclaimed Water Rate

Reclaimed Water Rate	\$0.97/1,000 gallons Availability charge/1,000 gallons
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Sanitary Sewer Rates—Effective January 1, 2017

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$16.55	Availability charge (1,000 gallons)	\$21.63
Next 14,000 gallons	5.54	Next 14,000 gallons	8.68
All additional gallons	4.75	All additional gallons	7.53
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$41.98	Availability charge (1,000 gallons)	\$45.46
Next 14,000 gallons	6.09	Next 14,000 gallons	9.51
All additional gallons	5.10	All additional gallons	7.62

Sanitary Sewer Rates—Effective January 1, 2018

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$16.55	Availability charge (1,000 gallons)	\$21.63
Next 14,000 gallons	5.99	Next 14,000 gallons	9.38
All additional gallons	5.20	All additional gallons	8.23
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$41.98	Availability charge (1,000 gallons)	\$45.46
Next 14,000 gallons	6.54	Next 14,000 gallons	10.21
All additional gallons	5.55	All additional gallons	8.32

Water User Rates—Effective January 1, 2017

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$11.86	Availability charge (1,000 gallons)	\$14.30
Next 9,000 gallons	4.71	Next 9,000 gallons	7.29
Next 15,000 gallons	5.64	Next 15,000 gallons	7.87
All additional gallons	6.57	All additional gallons	8.45
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$18.49	Availability charge (1,000 gallons)	\$22.21
Next 9,000 gallons	4.69	Next 9,000 gallons	7.21
Next 15,000 gallons	5.62	Next 15,000 gallons	7.79
All additional gallons	6.55	All additional gallons	8.37

Water User Rates—Effective January 1, 2018

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$11.86	Availability charge (1,000 gallons)	\$14.30
Next 9,000 gallons	4.96	Next 9,000 gallons	7.68
Next 15,000 gallons	5.89	Next 15,000 gallons	8.26
All additional gallons	6.82	All additional gallons	8.84
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$18.49	Availability charge (1,000 gallons)	\$22.21
Next 9,000 gallons	4.94	Next 9,000 gallons	7.60
Next 15,000 gallons	5.87	Next 15,000 gallons	8.18
All additional gallons	6.80	All additional gallons	8.76

(Ord. No. 2010-63, § I, 11-23-2010; Ord. No. 2010-84, § I, 1-25-2011; Ord. No. 2011-29, § I, 9-13-2011; Ord. No. 2012-57, § I, 12-11-2012; Ord. No. 2013-07, § I, 2-26-2013; Ord. No. 2014-24, § II, 10-14-2014; Ord. No. 2014-32, § I, 11-25-2014; [Ord. No. 2016-15](#), § I, 6-28-2016, eff. 1-1-2017)

SECTION II: BE IT FINALLY ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that this Ordinance shall take effect on June 30, 2018, and after its passage on second and final reading for the health, safety and welfare of the citizens of Franklin, Tennessee, requiring it.

ATTEST:

CITY OF FRANKLIN, TENNESSEE:

By: _____
Eric Stuckey
City Administrator/Recorder

By: _____
Dr. Ken Moore
Mayor

Approved as to form by:

Shauna R. Billingsley
City Attorney

PASSED FIRST READING

PASSED SECOND READING

CHAPTER 1. - WATER

Sec. 18-101. - Application and scope.

These rules and regulations are a part of all contracts for receiving water service from the City and shall apply whether the service is based upon contract, agreement, signed application, or otherwise.

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(1976 Code, § 13-101; Ord. No. 2001-56, 4- -2002)

Sec. 18-102. - Definitions.

(1) *Customer* means any person, firm, or corporation who receives water service from the City under either an express or implied contract.

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(2) *Household* means any two or more persons living together as a family group.

(3) *Service line* shall consist of the pipe line extending from any water main of the City to private property. Where a meter and meter box are located on private property, the service line shall be construed to include the pipe line extending from the City's water main to and including the meter and meter box.

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(4) *Due date* shall mean the date ten days after the date of a bill, except when some other date is provided by contract. The due date is the last date upon which water bills can be paid at net rates.

(5) *Dwelling* means any single structure, with auxiliary buildings, occupied by one or more persons or households for residential purposes.

(6) *Impact Fee* refers to a fee to be paid by any entity making a connection to the public water system of the City of Franklin, which fee is made for the purpose of enabling the City of Franklin to repair and replace its facilities as necessary or to provide for additions, replacements, improvements and expansions to the Franklin Water System, such improvements being required periodically because of growth. The impact fee is a summation of the previous system development and access fees.

Deleted: System development fee refers to a fee to be paid by any person or entity making a connection to the public water system of the City of Franklin, which fee is made for the purpose of enabling the City of Franklin to repair and replace its facilities as necessary.

(7) *Installation fee* refers to a fee to be paid the City of Franklin for the purpose of reimbursing the City its expenses, including labor, equipment and materials, for installing a service line from the water main to the property line of a potential customer, including the meter, meter box, and any related apparatus or equipment.

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(8) Director refers to the Director of the City of Franklin Water Management Department or authorized agent or representative.

Deleted: (8) Access fee refers to a fee to be paid to the City of Franklin for the purpose of providing funds for additions, replacements, improvements and expansions to the Franklin Water System, such improvements being required periodically because of growth. ¶

(9) Department refers to the City of Franklin Water Management Department.

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(1976 Code, § 13-102; Ord. No. 2001-56, 4- -2002; Ord. No. 2007-107, § II, 11-13-2007)

Sec. 18-103. - Obtaining service.

Any customer or potential customer desiring original service or additional service shall complete a customer application and agreement form. A minimum of 24 business hours notice is required prior to obtaining service. Applications must be approved before any service orders will be issued and work performed.

Additionally, a service fee as specified in Appendix A, Comprehensive Fees and Penalties, is required for the transfer of an existing service or an additional service, and a service fee as specified in Appendix A, Comprehensive Fees and Penalties, for new construction. The service fee is not a security deposit and is not refundable. If, for any reason, a customer does not take the service because of not occupying the premises or otherwise, he/she shall forfeit the service fee.

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The receipt of a prospective customer's application for service, regardless of whether or not accompanied by a service fee, shall not obligate the City to render the service applied for. If the service applied for cannot be supplied in accordance with these rules, regulations and general practice, the liability of the City to the applicant for such service shall be limited to the return of any portion of the tap fee paid by the applicant.

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(1976 Code, § 13-103; Ord. No. 2001-56, 4- -2002; Ord. No. 2010-62, § I, 11-23-2010)

Sec. 18-104. - Charges for seasonal service and temporary disconnection.

A customer may request a seasonal temporary turn off. There will be a service fee for this service. The account will remain active and there will be a minimum bill assessed for each billing period. In the event that a customer does not wish to pay a minimum bill, service will be terminated and a final bill rendered. At the time the customer wishes to resume service, a new application and service fee will be applicable.

The customer shall pay a service fee as specified in Appendix A, Comprehensive Fees and Penalties, for the discontinuance and reinstatement of service for temporary repairs and for any other purposes for the customer's exclusive benefit.

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(1976 Code, § 13-104; Ord. No. 2001-56, 4- -2002; Ord. No. 2010-62, § II, 11-23-2010)

Sec. 18-105. - Service charges for temporary connection.

Customers requiring temporary service shall pay all costs for connection and disconnection incidental to the supplying and removal of service in addition to the regular charge for water used. Temporary service for new connections must be approved by the Director.

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(1976 Code, § 13-105; Ord. No. 2001-56, 4- -2002)

Sec. 18-106. - Assessment and collection of impact fees.

Before a new connection is made to the water system or an existing customer increases requirements by expansion of the original served facilities, fees shall be assessed and collected by the City.

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The impact fee and installation fee for all customers is assessed and shall be paid prior to the issuance of a building permit.

Deleted: The system development fee is paid for the purpose of enabling the city to repair and replace its facilities as necessary. The installation charge is paid to reimburse the city the cost of labor, equipment and materials used in installing the service line and meter.

The impact fee shall be based on the size of the meter needed to serve each customer. The smallest meter shall be a 5/8 × ¼ inch meter, which has a capacity of 12.5 gallons per minute. The impact fee for developments requiring larger meters will be based on its capacity in relation to the capacity of the 5/8 × ¼ inch meter. The developer's engineer shall determine meter sizes. The Director will accept or reject the size of the meter based on:

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- (1) Information furnished to the Director by the person or entity desiring to connect to the waterlines or facilities;
- (2) Information contained in recognized state or national publications;
- (3) Records of similar installations; or
- (4) Information provided from other reliable sources approved by the Director.

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Where applicable, the charges as specified in Appendix A, Comprehensive Fees and Penalties, shall be collected by the City at the time the permit is issued.

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These fees will be assessed for any connection inside or outside the corporate limits.

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TEMPORARY FIRE HYDRANT METERS

Temporary fire hydrant meters will be available for a deposit as specified in Appendix A, Comprehensive Fees and Penalties, and a nonrefundable setup fee as specified in Appendix A, Comprehensive Fees and Penalties, payable by certified check or money order. Water use will be billed at the inside commercial rate. If the meter is damaged, the cost of the damaged meter will be deducted from the deposit. Use of the fire meter will be for no more than 30 days. Temporary fire hydrant meters will be assigned to a designated fire hydrant. Removal of the fire hydrant meter to any other location will revoke the deposit fee.

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PRIVATE FIRE HYDRANTS AND SPRINKLER SYSTEMS

An impact fee for connection of private fire hydrants and sprinkler system lines to the City's lines shall be as specified in Appendix A, Comprehensive Fees and Penalties.

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Radio-read meters will be required on all private fire hydrants and sprinkler systems, at the discretion of the City.

METER INSTALLATION CHARGE

A double-check backflow preventer with a leak detection meter shall be required on private fire lines. Should any unauthorized water flow be detected through the leak detection meter, the City reserves the right to mandate at the owners expense installation of a fire line meter with radio read capabilities. In addition, upon determination of the Director, radio read meters will be required on all private fire hydrants and sprinkler systems that are deemed inaccessible by the city at all times. The meter installation fee shall be as specified in Appendix A, Comprehensive Fees and Penalties.

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In the event the city does any installation work not covered in the installation fees, the cost of such work shall be charged to the customer according to a schedule of rates established by the Department.

The standard connection charge and the private fire service connection charge shall be paid prior to the issuance of a construction permit for the installation of water facilities to serve the customer(s), prior to the issuance of a building permit, or prior to the issuance of a permit to tap a water main, whichever occurs first.

Service lines connected to the public water system shall be located and installed in accordance with the established standards of the city. When a service line is completed and accepted by the city as part of the public water system, the city shall be responsible for the maintenance and upkeep of such service line from the water main to and including the water meter and meter box, and such portion of the service line shall belong to the city. The remaining portion of the service line beyond the meter to the customer's premises shall belong to and be the maintenance responsibility of the customer. When a service line that may not require a meter, as in the case of a dedicated fire line, is completed and accepted by the City as part of the public water system, the City shall be responsible for the maintenance and upkeep of such service line from the water main to the property line, and such portion of the service line shall belong to the City. The remaining portion of the service line beyond the property line to the customer's premises shall belong to and be the maintenance responsibility of the customer.

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LOW FLOW-HIGH FLOW METERS

A low flow-high flow meter is described as being two meters installed parallel to each other in the same meter box and tied to the same service line. One meter is smaller than the other and measures the normal usage of the customer. The other meter is much larger and is used to measure high flows as in fire flows or other usage through a fire hydrant. In such cases, the Impact Fees are calculated on one-meter size larger than the small or low flow meter. By example, if the low flow meter is a two-inch meter and the high flow meter is a six-inch meter the fees will be calculated for a three-inch domestic meter. In addition, applicable fire line access and SDF access shall be paid at the rate of the larger meter. Each proposed application for this type meter shall be reviewed and approved by the Director before final construction plans are submitted and approved.

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IRRIGATION METERS

An irrigation meter is a meter designated for measuring the flow of water off the normal domestic water service line, intended for outdoor watering. The intended use for this meter is to allow for deduction of charges for sanitary sewer service when such water is not returned to the sanitary sewer system.

(1976 Code, § 13-106; Ord. No. 2001-56, 4- -2002; Ord. No. 2003-14, 3- -2003; Ord. No. 2005-28, 5- -2005; Ord. No. 2007-119, § I, 2-12-2008; Ord. No. 2010-62, § III, 11-23-2010)

Sec. 18-107. - RESERVED.

(1976 Code, § 13-107; Ord. No. 2001-56, 4- -2002; Ord. No. 2005-28, 5- -2005; Ord. No. 2007-119, § II, 2-12-2008; Ord. No. 2010-62, § IV, 11-23-2010)

Sec. 18-108. - Main extensions and facilities funded in whole or in part by developers.

In the event that a person has been required to pay all or a part of the cost of constructing water lines or facilities (hereinafter "improvements"), which improvements become part of the Franklin Water System and are available for use and benefit of the customers of the Franklin Water System, that person may be eligible to be reimbursed a portion of its costs of construction of the said improvements.

Reimbursement shall be allowed only by the board of mayor and aldermen and shall be paid from a revenue source established by the Board of Mayor and Aldermen. Cost reimbursement will not be allowed for improvements constructed, on or off-site, for the sole benefit of the development. Costs eligible for reimbursement include labor, equipment, supplies, materials, engineering design, supervision, inspection, legal, and acquisition costs for easements and right-of-way. Fiscal costs, including interest, finance charges, and other similar costs are ineligible for reimbursement.

The person requesting reimbursement must enter into a written agreement with the City prior to commencement of construction of any improvements for which reimbursement is sought. This agreement shall set out:

- (1) A description of the improvements;
- (2) The estimated total eligible costs, as above defined;
- (3) The portion of the cost of such improvements for which reimbursement will be allowed. The latter determination shall be based generally upon the difference in sizing or capacity of the line or facility needed for the development and the size or capacity needed for the system as a whole. However, the board may in its reasonable discretion consider such other factors as are necessary for an equitable sharing of costs of any system improvements so constructed.

Further, prior to dedication and acceptance of the improvements by the City, the person requesting reimbursement must present to the board a detailed statement of the actual eligible costs and the board in its discretion may amend the agreement, and the reimbursement amount, to reflect the actual project costs.

(1976 Code, § 13-108; Ord. No. 1296, 11- -1994; Ord. No. 2001-56, 4- -2002)

Sec. 18-109. - Variances from and effect of preceding rules as to extensions.

Board of mayor and aldermen may grant a variance or waiver from requirement of this chapter, upon written request by a developer or owner of property subject to this chapter. The board of mayor and aldermen shall grant the waiver or variance only upon finding that a strict application of such requirement would result in confiscation of the property.

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Deleted: In order to provide funds for additions, replacements and improvements to the Franklin Water System, such improvements being required periodically because of increases in needs due to expanding service requirements, the City of Franklin hereby establishes a waterline access fee, hereinafter referred to as the "access fee." The access fee is to be assessed to any person or entity connecting to the waterlines or facilities of the City of Franklin for the purpose of furnishing water service to a new or enlarged residential, commercial or industrial site. ¶ For the purpose of this section, the point of connection to the system shall be that point at which any new line or service tap is connected to an existing line in the Franklin Water System. Such point may be remote from the site of the development or customer requiring service. ¶

The access fee shall be based on the size of the meter to be used for the development. The developer's engineer shall determine meter sizes. The director will accept or reject the size of the meter based on: ¶

- (1) Information furnished to the director by the person or entity desiring to connect to the waterlines or facilities; ¶
- (2) Information contained in recognized state or national publications; ¶
- (3) Records of similar installations, or ¶
- (4) Information provided from other reliable sources approved by the director. ¶

The access fee shall be no less than as specified in appendix A, comprehensive fees and penalties. However an access fee greater than that listed herein for access to any specific section of a water main may be established by resolution of the board of mayor and aldermen upon recommendation of the appropriate committee. ¶

The access fee for residential customers is assessed and shall be paid prior to the issuance of a construction permit for the installation of water facilities to serve developments or individual customers, prior to the issuance of a building permit. The access fee for all other customers is assessed and shall be paid prior to the issuance of a building permit. Funds paid to the city as access fees shall be deposited in a special account for the purpose of providing funds for additions, replacements and improvements to the Franklin water system.

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The authority to make water main extensions under section 18-108 is permissive only and nothing contained therein shall be construed as requiring the City to make water main extensions or to furnish service to any person or persons.

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(1976 Code, § 13-109; Ord. No. 2001-56, 4- -2002)

Sec. 18-110. - Construction of water lines.

All persons who undertake the construction of water lines located in, or affecting water service provided by, the City of Franklin shall comply with the requirements and regulations set forth in the "General Requirements and Technical Specifications, Water Management Department, City of Franklin, Tennessee," latest edition, along with any amendments, additions, or alteration that may thereafter be adopted by the board of mayor and aldermen by resolution, copies of which may be purchased in the office of the city recorder.

Upon completion of the construction of any such water line, and upon approval by the City, such water lines and mains shall become the property of the City. The persons paying the cost of constructing such lines and mains shall execute all written instruments required by the City that are necessary to provide evidence of the City's ownership of such lines and mains. In consideration of such lines and mains being transferred to the City, the City shall incorporate said mains as an integral part of the City's water system and shall furnish water therefrom in accordance with this chapter.

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When for cause shown, the board of mayor and aldermen determines that it is in the best interest of the water system and the general public to extend water service, without requiring strict compliance with this section, and/or the requirements of the standard water and sewer specifications, such extension may be constructed upon such terms and conditions as shall be approved by a majority of the members of the board of mayor and aldermen.

The authority to extend water service is permissive only, and nothing contained herein shall be construed as requiring the City to provide water service to any person or entity.

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(1976 Code, § 13-110; Ord. No. 95-67, 1- -1996; Ord. No. 98-74, 12- -1998; Ord. No. 2000-18, 5- -2000; Ord. No. 2001-56, 4- -2002; Ord. No. 2013-40, § I, 12-10-2013)

Sec. 18-111. - Water meters.

(1) All water meters shall be installed, tested, repaired, and removed by the City, or pursuant to the specifications, regulations and requirements of the City. No meter shall be installed without the consent of the City. No meter shall be tampered with or removed.

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(2) In the event that any water meter is obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable or inaccessible by the City of Franklin for purposes of monitoring water usage, or if the meter is not brought up to grade according to City specifications, the customer responsible for the meter shall be fined as specified in Appendix A, Comprehensive Fees and Penalties, for each month in which the meter is unreadable, or not otherwise in compliance, for any period of time. During the time that the meter is obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable or inaccessible, or otherwise not in compliance, the customer shall pay to the City the minimum monthly payment for water service.

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In addition, upon either discovery or notice by the City of the fact that the meter is obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable, inaccessible, or not brought to grade, the customer shall immediately take measures to have the meter unobstructed and or uncovered so that it may be read and is accessible by the City. In addition, when the meter is uncovered and or unobstructed, the customer responsible shall pay for the total consumption since the last available reading.

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If any damage results from the meter being obstructed, blocked, covered, damaged, destroyed, concealed from view or otherwise rendered unreadable or inaccessible, or otherwise not in compliance with City specifications, the customer shall be billed for the repairs and/or replacement of the meter, but shall not be billed less than as specified in Appendix A, Comprehensive Fees and Penalties.

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Any repairs, replacement or relocation of meters, boxes, service lines or associated utilities, necessitated by damage to meters, boxes, service lines or associated utilities, or failure to install according to City specifications, shall be paid by the responsible customer and shall be billed at full replacement price. All materials shall be billed at full retail value along with associated equipment and labor costs. There shall be a one-hour minimum labor charge for repair replacement or relocation of any damaged water utilities.

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The costs of any relocation of an existing service requested by a customer shall be billed to such customer. All materials shall be billed at full retail value along with associated labor and equipment costs. There shall be a one-hour minimum labor charge for relocation of any water utilities.

(3) Service shall not commence to any new customer if the meter is obstructed, covered, damaged, or otherwise unreadable or inaccessible by the City, or is not brought to grade or otherwise not installed according to City specifications. In addition, the monthly bill for service shall remain the responsibility of the builder, and there shall be a fine as specified in Appendix A, Comprehensive Fees and Penalties, for each month in which the meter is obstructed, covered, damaged or otherwise unreadable or inaccessible by the City or is not brought to grade or otherwise not installed according to City specifications.

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(4) If a customer in whose name new service has been extended fails, after reasonable notice by the City, to correct any improperly installed water, as herein before described, the City reserves the right to refuse new service to the builder at other locations in the City until the deficiency is corrected.

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(5) Any unauthorized removal or tampering with the meter shall result in a fine as specified in Appendix A, Comprehensive Fees and Penalties, per occurrence.

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(1976 Code, § 13-111; Ord. No. 2001-56, 4- -2002; Ord. No. 2010-62, § V, 11-23-2010)

Sec. 18-112. - Meter tests.

The City will, at its own expense, make routine tests of meters when it considers such tests desirable.

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In testing meters, the water passing through a meter will be measured at various rates of discharge and under varying pressures. To be considered accurate, the meter registration shall check with the measured amounts of water within the percentage shown in the following table:

Meter Size	Percentage
5/8", 3/4", 1", 2"	2%
3"	3%
4"	4%
6"	5%

If a customer requests a meter test, and the test results indicate that the meter is reading lower than actual water flow or reads within these percentages, the customer must pay all expenses related to testing the meter.

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(1976 Code, § 13-113; Ord. No. 2001-56, 4- -2002)

Sec. 18-113. - Multiple services through a single meter.

No customer shall supply water service to more than one dwelling or premise from a single service line.

(1976 Code, § 13-114; Ord. No. 97-61, 12- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-114. - Billing for water service.

All water bills may be rendered weekly, semi-monthly, or monthly, at the option of the City.

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The bills will consist of charges for the user service fee, consisting of the availability charge, the customer service charge and the consumption service charge, as well as other services obtained by the customer from the City in accord with the agreement between the customer and the City and the provisions of the Municipal Code.

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The water service bill is based on gallons of water delivered. An availability charge applies if water is available, even if the customer has not connected to the sewer or there is no consumption for the period.

Water bills must be paid on or before the due date shown thereon to obtain the net or discount rate, otherwise the gross rate shall apply which includes a penalty of ten percent of the net amount billed for water. Failure to receive a bill will not release a customer from payment obligation, nor extend the due date.

In the event a bill is not paid on or before 15 days after the discount date, the customer's service may be discontinued without further notice. The City shall not be liable for any damages resulting from discontinued service under the provisions of this section, even though payment of the bill is made at any time on the day that service is actually discontinued.

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Should the final date of payment of bill at the net rate fall on a weekend or a holiday, the business day next following the final date will be the last day to obtain the net rate. A net remittance received by mail after the time limit for payment at the net rate will be accepted by the City if the envelope is date-stamped on or before the final date for payment of the net amount.

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If a water meter fails to register properly, or if a meter is removed to be tested or repaired, or if water is received other than through a meter, the City reserves the right to render an estimated bill based on the best information available. Any unauthorized removal or tampering with the meter will result in a fine as specified in Appendix A, Comprehensive Fees and Penalties, per occurrence.

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The wastewater (sewer) service charge shall not apply to separately metered water delivery points that are owned, maintained and read by the water provider where there is no potential for the wastewater stream of entering the wastewater stream (e.g., separately metered irrigation and cooling tower applications). All irrigation and reclaimed service shall be priced under nonresidential rates.

Bills will be issued to the party or parties who obtain service under the provisions of section 18-103 of this Code ("obtaining service"). Residential customers will have consolidated bills presented for other services including, but not limited to, wastewater, solid waste, and stormwater in accordance with the provisions of this Code.

Service pricing will be as either residential or nonresidential (commercial) as shown in appendix A as follows:

A. *Residential* is for a residential property owner whose property meets all of the following criteria and will have water service provided and billed under residential rate provisions using residential rates:

1. The property is used as a detached single-family residential living unit by an owner or tenant and is intended to be used as a residential dwelling; and
2. The property is classified by the Williamson County Assessor as a residential or homebelt property; and
3. Is served by a single water meter serving a single residential living unit; and
4. The development consists primarily of similar units and not mixed-use or attached dwellings which are classified as "multiresidential".
5. The occupant (owner or tenant) has a unique utility service contract with the City or water district. An addendum to the water supply contract authorizes the City to provide and be paid for City provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).

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B. *Multiresidential* customers are those that live in residential living units containing the following characteristics. Service is priced at residential rates using "multiple minimums". Multiple minimums apply when more than one living unit is served from one water meter. This allows for water service to be priced as if each living unit were measured and billed separately. The effect is that total consumption is divided by total units to determine the pricing per unit and billed to the party contracting for service. Living units with one meter/unit will result in being priced as if they are residential.

1. The property is used as an attached or detached multi-family residential living unit by an owner or tenant and is intended to be used as residential dwellings; and
2. The property is classified by the Williamson County Assessor as a residential (condominiums, townhomes, duplexes, triplexes) or commercial property (apartments, duplexes, triplexes) or governmental property (Franklin Housing Authority); and
3. The development consists primarily of similar mixed-use or attached dwellings which are not classified as "residential" above.
4. The occupant (owner or tenant) typically does not have a utility service contract with the City or water district and the contract for service is typically with a commercial enterprise, an agent of the owner/tenant (e.g. an homeowner's association or property management firm) or a government entity (Franklin Housing Authority). An addendum to the water supply contract authorizes the City to provide and be paid for City provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).

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C. *Nonresidential* is a customer who does not meet the requirements as a residential or multiresidential customer but may have living units on the property. Included are farms, healthcare facilities, hospitals, assisted living facilities, hotels (including extended stay facilities) and common properties for residential and multiresidential developments. All "irrigation water" shall be classified as nonresidential even if delivered to a residential customer. Water pricing will be under nonresidential (commercial) rate provisions.

(1976 Code, § 13-115; Ord. No. 97-61, 12- -1997; Ord. No. 2001-56, 4- -2002; Ord. No. 2010-62, § VI, 11-23-2010; Ord. No. 2012-19, § I, 8-28-2012)

Editor's note— Section I of Ord. No. 2012-19, adopted Aug. 28, 2012, changed the title of § 18-114 from "Billing" to "Billing for water service."

Sec. 18-115. - Discontinuance or refusal of service.

- (1) The board of mayor and aldermen shall have the right to discontinue service or to refuse to connect service for a violation of, or a failure to comply with, any of the following:
 - (a) Nonpayment of bill or other charges.
 - (b) Partial payment of bill or other charges.
 - (c) City of Franklin rules, regulations or policies.
 - (d) Customer's application and agreement for service.
 - (e) Any threat to public health on the customer's premises, which may endanger other customers.
 - (f) Tampering with City of Franklin equipment or stealing service.
 - (g) In the event that a customer has allowed more than one service on one tap.
 - (h) Customer noncompliance with a declared water shortage emergency.
- (2) Such right to discontinue service shall apply to:
 - (a) All service received through a single connection or service, even though more than one customer or tenant is furnished service therefrom, and even though the delinquency or violation is limited to only one such customer or tenant; and
 - (b) Irrigation services.
- (3) Discontinuance of service by the City for any cause stated in these rules and regulations shall not release the customer from liability for service already received or from liability for payments that thereafter become due under other provisions of the customer's contract.

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(1976 Code, § 13-116; Ord. No. 2001-56, 4- -2002; Ord. No. 2007-107, § III, 11-13-2007)

Sec. 18-116. - Reconnect service charge.

Whenever service is disconnected, as provided in section 18-114 and section 18-115, above, prior to reinstatement of that customer's service, a charge as specified in Appendix A, Comprehensive Fees and Penalties, shall be paid to the office of the city recorder if the reconnection is made during normal business hours, and a charge as specified in Appendix A, Comprehensive Fees and Penalties, shall be paid to the office of the city recorder if the reconnection is made during nonbusiness hours, holidays, or on weekends. This disconnect service charge also applies if the service technician is en route to disconnect service.

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(1976 Code, § 13-116A; Ord. No. 2001-56, 4- -2002; Ord. No. 2007-107, § IV, 11-13-2007; Ord. No. 2010-62, § VII, 11-23-2010)

Editor's note— Section VII of Ord. No. 2010-62, adopted Nov. 23, 2010, changed the title of § 18-116 from "Disconnect service charge" to "Reconnect service charge."

Sec. 18-117. - Discontinuance of service by customer.

Customers who wish to discontinue service must request termination of service in writing. No telephone request for cutoffs will be honored. The customer in whose name the service is furnished or their legal representative must request the termination. A minimum of three days notice is required. The customer will be responsible for all charges, which accrue, to the end of the termination date including the minimum charge.

(1976 Code, § 13-117; Ord. No. 2001-56, 4- -2002)

Sec. 18-118. - Access to customers' premises.

The City's identified representatives and employees shall be granted access to all customers' premises at all reasonable times for the purpose of reading meters, for testing, inspecting, repairing, removing, and replacing all equipment belonging to the City, and for inspecting customers' plumbing and premises generally in order to secure compliance with these rules and regulations.

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(1976 Code, § 13-118; Ord. No. 2001-56, 4- -2002)

Sec. 18-119. - Inspections; fees.

(1) The City shall have the right, but shall not be obligated, to inspect any installation or plumbing system before water service is furnished or at any later time.

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(2) If in the opinion of the Director or his designee, after appropriate inspection, any work inspected under the terms of this chapter fails to comply with the law, and notice is given to the permittee or his agent, and any reinspection of the same work is required, then a fee as specified in Appendix A, Comprehensive Fees and Penalties, per reinspection may be assessed against and collected from the permittee or his agent. No portion of the permitted work shall continue without first paying the reinspection fee.

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(3) The City reserves the right to refuse service or to discontinue service to any premises not meeting standards fixed by City ordinances regulating building and plumbing, or not in accordance with any special contract, these rules and regulations, or other requirements of the City.

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(4) Any failure to inspect or reject a customer's installation or plumbing system shall not render the City liable nor responsible for any loss or damage that might have been avoided, had such inspection or rejection been made.

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(1976 Code, § 13-119; Ord. No. 2001-56, 4- -2002; Ord. No. 2005-66, 10- -2005; Ord. No. 2010-62, § VIII, 11-23-2010)

Sec. 18-120. - Customer's responsibility for system's property.

Except as herein elsewhere expressly provided, all meters, service connections, and other equipment furnished by or for the City shall be and remain the property of the City. Each customer shall provide space for and exercise proper care to protect the property of the City on his premises. In the event of loss or damage to such property, arising from the neglect of a customer to properly care for same, the cost of necessary repairs or replacements shall be paid by the customer.

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(1976 Code, § 13-120; Ord. No. 2001-56, 4- -2002)

Sec. 18-121. - Customer's responsibility for violations.

Where the City furnishes water service to a customer, such customer shall be responsible for all violations of these rules and regulations which occur on the premises so served. Personal participation by the customer in any such violations shall not be necessary to impose such personal responsibility on him.

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(1976 Code, § 13-121; Ord. No. 2001-56, 4- -2002)

Sec. 18-122. - Supply and resale of water.

All water shall be supplied within the City exclusively by the City and no customer shall, directly or indirectly, sell, sublet, assigns, or otherwise dispose of the water or any part thereof unless approved by the City and gain all State of Tennessee regulatory approval.

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(1976 Code, § 13-122; Ord. No. 2001-56, 4- -2002)

Sec. 18-123. - Unauthorized use of or interference with water supply.

No person shall turn on or turn off any of the City's stop cocks, meters, hydrants, spigots, fire plugs, or valves without permission or authority from the City. When any stop cock, meter or valve for any customer's premises is turned on or off without permission or authority from the City there shall be a rebuttable presumption that the customer committed such act.

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(1976 Code, § 13-123; Ord. No. 2001-56, 4- -2002)

Sec. 18-124. - Installation of detector checks on fire mains for water usage.

- (1) New construction. For all new construction, when fire mains serving hydrants, standpipe systems, or automatic sprinkler systems are installed, regardless of size, except for public fire hydrants and mains, a double detector check shall be installed. The plumbing official or Director or their representatives shall inspect and approve installation. Said double detector check must be of a type approved by the Tennessee Department of Environment and Conservation and the Standard Plumbing Code as adopted by the City of Franklin, and must be installed in a readily accessible location.
- (2) Existing fire protection systems. A double detector check must be installed in all existing systems within 120 days of the effective date of this chapter. Installation in existing systems shall be subject to the same inspections and specifications as stated in subsection (1) for new construction.
- (3) Violations of this section shall be punishable by a fine up to an amount established by law with each day of noncompliance deemed to be a separate offense.

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(1976 Code, § 13-124; Ord. No. 2001-56, 4- -2002)

Sec. 18-125. - Damages to property due to water pressure.

The City shall not be liable to any customer for damages caused to his plumbing or property by high pressure, low pressure, or fluctuations in pressure in the City's water mains.

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(1976 Code, § 13-125; Ord. No. 2001-56, 4- -2002)

Sec. 18-126. - Liability for cutoff failures.

The City's liability shall be limited to the forfeiture of the right to charge a customer for water that is not used but is received from a service line under any of the following circumstances:

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- (1) After receipt of at least ten days' written notice to cut off water service, the City has failed to cut off such service.

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- (2) The City has attempted to cut off a service but such service has not been completely cut off.

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- (3) The City has completely cut off a service, but subsequently, the cutoff develops a leak or is turned on again so that water enters the customer's pipes from the City's main.

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Except to the extent stated above, the City shall not be liable for any loss or damage resulting from cutoff failures.

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(1976 Code, § 13-126; Ord. No. 2001-56, 4- -2002)

Sec. 18-127. - Restricted use of water.

In times of emergencies or in times of water shortage, the City reserves the right to restrict the purposes for which water may be used by a customer and the amount of water which a customer may use, including but not limited to immediate termination of irrigation service. Customers shall not be responsible for reconnection charges in the event of a declared emergency, unless the service was terminated for noncompliance.

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(1976 Code, § 13-127; Ord. No. 2001-56, 4- -2002; Ord. No. 2007-107, § V, 11-13-2007)

Sec. 18-128. - Interruption of service.

The City will endeavor to furnish continuous water service, but does not guarantee to the customer any fixed pressure or continuous service. The City shall not be liable for any damages for any interruption of service whatsoever.

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In connection with the operation, maintenance, repair, and extension of the City's water system, the water supply may be shut off without notice when necessary or desirable, and each customer must be prepared for such emergencies. The City shall not be liable for any damages from such interruption of service or for damages from the resumption of service without notice after any such interruption.

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(1976 Code, § 13-128; Ord. No. 2001-56, 4- -2002)

Sec. 18-129. - Schedule of rates.

The schedule of rates shall be as specified in Appendix A, Comprehensive Fees and Penalties, established for water distributed within the City of Franklin's water service area.

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(1976 Code, § 13-112; Ord. No. 2000-09, 5- -2000; Ord. No. 2001-04, 3- -2001; Ord. No. 2001-56, 4- -2002; Ord. No. 2005-28, 5- -2005; Ord. No. 2007-119, § III, 2-12-2008; Ord. No. 2009-46, § I, 8-25-2009; Ord. No. 2010-02, § I, 2-9-2010; Ord. No. 2010-62, § IX, 11-23-2010)

Sec. 18-130. - Water shortage policy.

(1) No water furnished by the City shall be wasted. Waste of water includes, but is not necessarily limited to the following:

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(a) Permitting water to escape down a gutter, ditch or other surface drain;

(b) Failure to repair a controllable leak of water; and

(c) Failure to put to reasonable beneficial uses any water withdrawn from the City's system.

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(d) The mayor is hereby authorized to declare a water shortage emergency to exist, and the mayor may declare an end to a water shortage emergency.

In declaring a water shortage emergency, such emergency shall be designated Status 1 or Status 2 in accordance with conditions as determined by the Director of the Water and Wastewater System of the City of Franklin.

(2) Water Shortage Emergency Status 1 exists when:

- (a) The total volume of water in the City raw water reservoir drops to less than that required to supply the water treatment plant for 30 days with the plant operating at its design capacity of 2.0 MGD (million gallons per day); or
- (b) When the water level in two or more of the distribution system reservoirs cannot be brought above the two-thirds full mark in a 48-hour period.

When the water supply reaches Water Shortage Emergency Status 1, the mayor, upon the recommendation of the appropriate committee of the City of Franklin, may declare any or all of the uses of water identified as nonessential use Category 1 provided for in this resolution as being prohibited and said prohibition shall remain in full and effect until the next meeting of the Franklin Board of Mayor and Aldermen. The list of nonessential uses may be increased or decreased pending the next meeting of the Franklin Board of Mayor and Aldermen.

(3) Water shortage Emergency Status 2 exists when:

- (a) The total volume of water in the City raw water reservoir drops to less than that required to supply the water treatment plant for 15 days with the plant operating at its design capacity of 2.0 MGD, or
- (b) When the water level in two or more of the distribution system reservoirs cannot be brought above the one-quarter full mark within a 48-hour period.

If Water Shortage Emergency Status 2 is reached, the mayor, upon recommendation of the appropriate committee of the City of Franklin, may declare any or all of the nonessential uses provided for in this resolution as being prohibited and the same shall remain in full force and effect until the next meeting of the Franklin Board of Mayor and Aldermen. During Emergency Status 1 or 2, the mayor may increase or decrease the number of prohibited nonessential uses and/or the extent to which the prohibition applies pending the next meeting of the Franklin Board of Mayor and Aldermen.

(4) Nonessential uses during water shortage emergency.

- (a) *Nonessential Use, Category 1.* The following uses are declared to be Nonessential Uses, Category 1:
- (i) Washing sidewalks, driveways, parking areas, tennis courts, patios, or other exterior paved areas, except by the City of Franklin for the public safety.
 - (ii) Filling or refilling swimming pool.
 - (iii) Noncommercial washing of privately owned motor vehicles, recreational vehicles, trailers and boats.
 - (iv) Any use of water from a fire hydrant except for fighting fires, or use by the City of Franklin.
 - (v) Watering of lawns, landscaped areas, or ball fields, except that gardens, trees, shrubs or other plants other than grass or lawns may be watered to sustain the life of the plant material from 8:00 P.M. to 6:00 A.M., using only hand held mechanisms, buckets, or other similar devices.
 - (vi) Water any portion of a golf course.
 - (vii) Use of water for dust control or compaction during construction.
- (b) *Nonessential Use Category 2.* The following uses are declared to be Nonessential Uses, Category 2:
- (i) Use by a laundromat in excess of 70 percent of the amount of water used by it during the corresponding billing period for the previous year. If the laundromat was not operating the previous year, an estimated amount shall be computed by the City from its records.

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(ii) Use by a motor vehicle washing facility in excess of 70 percent of the amount used by it during the corresponding billing period the previous year. If the facility was not operating the previous year, an estimated amount shall be computed by the City from its records. This subsection shall not apply to any facility that recycles water in a manner satisfactory to the Department and has received written approval and exemption from this subsection by the Department.

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(iii) The maximum amount of water sold and supplied to any utility district shall not exceed 70 percent of the amount used by it during the corresponding billing period of the previous year. If the utility district was not operating the previous year, an estimated amount shall be computed by the City from its records.

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(iv) Any nonresidential use in excess of 70 percent of the amount used by the customer during the corresponding billing period for the previous year. If the customer was not operating the previous year, an estimated amount shall be computed by the City from its records. The Director, with the concurrence of the city recorder, may increase the percentage for any connection use or customer if it is determined that such increase is necessary to protect the public health, safety, and welfare or to spread equitably among the water users of the City the burden imposed by the shortage of the City's water supply.

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(v) Water served for drinking purpose, restaurants or public or nonpublic eating establishments unless such water is specifically requested by the patron or customer.

(c) *Nonessential Category 3.* The following use is declared to be Nonessential Uses, Category 3:

(i) Any use by a motor vehicle washing facility or other nonresidential use or use by any utility district in excess of 50 percent of the amount used by the customer during the corresponding billing period of the previous year. If the customer was not operating the previous year, an estimated amount shall be computed by the City from its records.

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(5) Exceptions to nonessential uses. Effluent reuse or well water shall not be subject to the restrictions in this title.

(6) Board of mayor and aldermen action.

(a) The Franklin Board of Mayor and Aldermen may declare a water shortage emergency irrespective of whether the water supply has reached Water Shortage Emergency Status 1 or 2. Only the board may terminate or end a water shortage emergency declared by the board.

(b) The Franklin Board of Mayor and Aldermen may prohibit any Nonessential Use, Category 1, during any period that a water shortage emergency has been declared, irrespective of whether the water shortage has reached Water Shortage Emergency Status 1 or not.

(c) The Franklin Board of Mayor and Aldermen may prohibit any nonessential use when the water supply of the City has reached the Water Shortage Emergency Status 1.

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(d) Any water shortage emergency described by the mayor shall continue until the next meeting of the Franklin Board of Mayor and Aldermen. If the board does not take action to terminate the water shortage emergency, the same shall continue in full force and effect. The board may terminate or modify any limitations on nonessential use of water.

In the absence of affirmative action by the Franklin Board of Mayor and Aldermen, the action of the mayor shall be final.

(7) Notice. Upon the declaration of the existence of a water shortage emergency by the mayor or the board, the city recorder shall notify the local newspapers and radio stations and furnish detailed information concerning the existence of the water shortage emergency and all prohibited uses. In addition, a newspaper ad shall be published once per week in any weekly local newspapers, informing the public of the water shortage emergency and any prohibition concerning the nonessential uses. Every practical effort shall be made to keep the water-using public informed of conditions during any declared water shortage emergency.

(8) Customer noncompliance.

(a) Any failure of a customer to comply with the requirements of a declared water shortage shall be reported to any official of the City and shall be immediately investigated by the Director or his designated agent. If noncompliance is found to exist, the Director shall request immediate compliance by the customer. Should the customer fail or refuse to immediately comply with the Director's request the Director shall immediately discontinue water service to the customer in question.

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(b) Any customer whose service is disconnected because of failure to comply with the requirements of a declared water shortage emergency shall have the right, after the first such disconnection, to have service reconnected upon payment to the City of its customary reconnection charge and upon execution of a written, sworn statement under penalty of perjury that he will comply with the requirements of the declared emergency. If service is disconnected because of a subsequent failure to comply, such customer shall have the right to request reinstatement of service only upon approval of the assistant city administrator for public works (A.C.A.), such as for compliance with the Americans with Disabilities Act. The A.C.A. may grant approval subject to such reasonable terms and conditions as the A.C.A. may impose or may refuse to reinstate service.

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(c) The decision of the A.C.A. may be appealed for hearing to the city administrator. The disconnection shall remain in effect until the appeal is heard. A hearing shall be conducted within 72 hours of the time the request for hearing is made by the customer. In the event a hearing is not conducted within 72 hours, service shall be reinstated until the hearing is conducted. All requests for a hearing shall be made to the city recorder.

(1976 Code, § 13-129; Ord. No. 2001-56, 4- -2002; Ord. No. 2007-107, §§ VII—X, 11-13-2007)

Sec. 18-131. - Provisions applicable.

The requirements contained herein shall apply to all premises served by the Franklin Water System whether located inside or outside the corporate limits and are hereby made a part of the conditions required to be met for the City to provide water services to any premises. Such action, being essential for the protection of the water distribution system against the entrance of contamination which may render the water unsafe health-wise, or otherwise undesirable, shall be enforced rigidly without regard to location of the premises, whether inside or outside the Franklin corporate limits.

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(1976 Code, § 13-130; Ord. No. 2001-56, 4- -2002)

Sec. 18-132. - Penalty and administrative costs.

Any person who neglects or refuses to comply with any of the provisions of this chapter shall be deemed guilty of a misdemeanor and, upon conviction therefore, shall be fined as specified in Appendix A, Comprehensive Fees and Penalties. Each day of continued violation shall constitute a separate offense. Violators shall reimburse the City for actual administrative costs associated with enforcement of this chapter not to exceed the amount specified in Appendix A, Comprehensive Fees and Penalties, in addition to any other remedy at law that may be available to the City.

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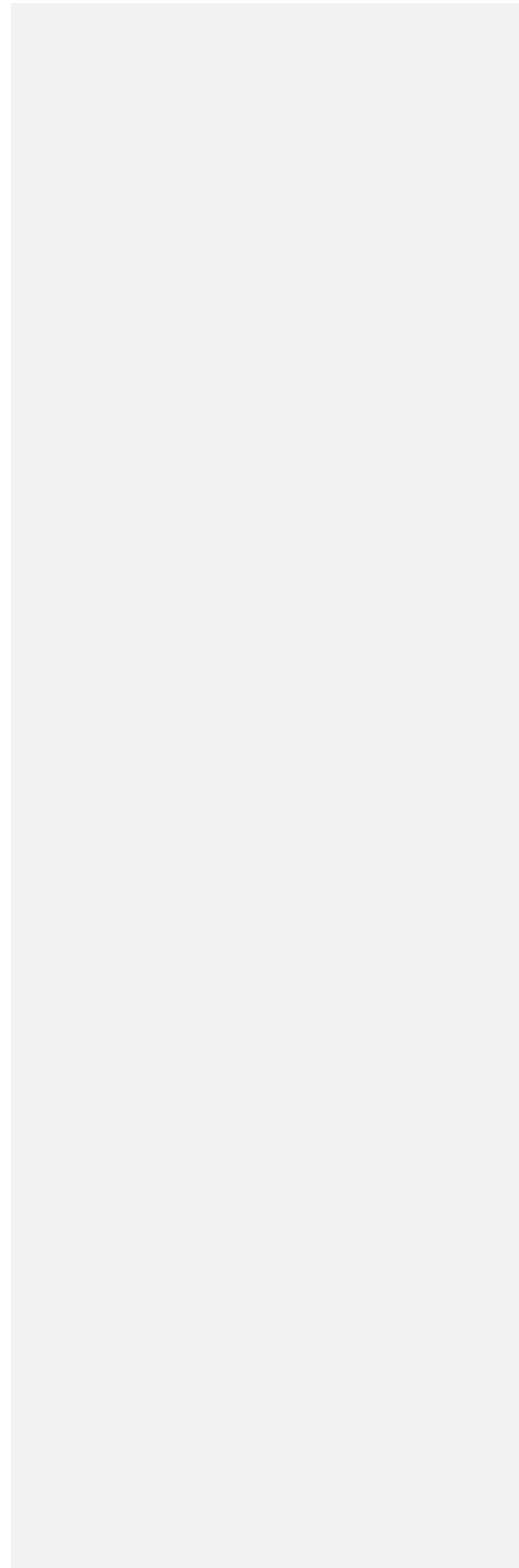
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(1976 Code, § 13-131; Ord. No. 2001-56, 4- -2002; Ord. No. 2007-107, § XI, 11-13-2007; Ord. No. 2010-62, § X, 11-23-2010)

Sec. 18-133. - Date of effect.

All ordinances and parts of ordinances in conflict with this chapter shall be hereby repealed. This chapter shall take effect from and after its passage.

(Ord. No. 2001-56, 4- -2002)



CHAPTER 2. - WASTEWATER²

Footnotes:

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Cross reference— Plumbing regulations: title 12; refuse: title 17.

Sec. 18-201. - Use of system regulated.

All persons using, desiring, or required to use the public sanitary sewerage system of the City of Franklin, Tennessee shall comply with the provisions of this chapter and all other provisions in this Code relating to the public sanitary sewerage system of the City.

(1976 Code, § 13-201; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-202. - Purposes, objectives and application.

The provisions contained in this chapter of the Franklin Municipal Code set forth uniform requirements which regulate the use of public and private sewers and drains, private sewage disposal, the installation and connections of building sewers, and the discharge of water and waste into the public sewer system. These provisions are designed to enable the City to comply with all applicable state and federal laws required by the Clean Water Act of 1977 and the General Pre-Treatment Regulations (40 CFR, Part 403).

The following are the objectives of the provisions contained in this chapter of the Franklin Municipal Code:

- (1) To prevent the introduction of pollutants into the municipal wastewater system which will interfere with the operation of the system or contaminate the resulting sludge;
- (2) To prevent the introduction of pollutants into the municipal wastewater system which will pass through the system, inadequately treated, into receiving waters or the atmosphere or otherwise be incompatible with the system;
- (3) To improve the opportunity to recycle and reclaim wastewaters and sludges from the system; and
- (4) To provide for equitable distribution of the cost of the municipal wastewater system.

The sections contained in this chapter of the Franklin Municipal Code provide for the regulation of direct and direct contributors to the municipal wastewater system through the issuance of permits to certain nondomestic users and through enforcement of general requirements for the other users, authorize monitoring and enforcement activities, require user recording, assure that existing customer capacity will not be preempted, and provide for the setting of fees for the equitable distribution of costs resulting from the program established herein.

This chapter shall apply to the City and to persons outside the City boundaries who are, by contract or agreement with the City, users of the Franklin publicly owned treatment works (POTW).

(1976 Code, § 13-202; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-203. - Definitions and abbreviations.

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For the purposes of the sections contained in this chapter of the Franklin Municipal Code, the following phrases, words and abbreviations shall have the meaning assigned below unless the context specifically indicates otherwise:

- (1) Impact fee. refers to a fee to be paid by any entity making a connection to the public wastewater system of the City, which fee is made for the purpose of enabling the City to repair and replace its facilities as necessary or to provide for additions, replacements, improvements and expansions to the Franklin Wastewater System, such improvements being required periodically because of growth. The impact fee is a summation of the previous system development and access fees.
- (2) *Act or The Act.* The federal Water Pollution Control Act, also known as the Clean Water Act, as amended, 33 U.S.C. 1251, et seq.
- (3) Approval authority. The Tennessee Department of Environment and Conservation Director of the Division of Water Resources.
- (4) *Authorized representative of industrial user.* The proprietor, partner or chief executive officer or his designated representative.
- (5) *Board.* The Board of Mayor and Aldermen consisting of the elected Mayor and Aldermen of the City of Franklin, State of Tennessee.
- (6) *B.O.D. (denoting Biochemical Oxygen Demand).* The quantity of oxygen utilized in the biochemical oxidation of organic matter under standard laboratory procedure in five days at 20;deg; C, expressed in milligrams per liter (mg/l).
- (7) *Building drain.* That part of the lowest horizontal piping of a drainage system which receives the discharge from soil, waste and other drainage pipes inside the walls of the building and conveys it to the building sewer, beginning five feet outside of the inner surface of the building wall.
- (8) *Building sewer.* The extension from the building drain to the point of connection with the public sewer or other place of disposal. The building "sewer" includes the service line.
- (9) *CFR.* Code of Federal Regulations.
- (10) *COD.* Chemical Oxygen Demand.
- (11) *Categorical standards.* The national pretreatment standard established by EPA for specific industrial subcategories.
- (12) *City.* The City of Franklin, Tennessee.
- (13) *Committee.* The appropriate committee of the Board.
- (14) *Compatible pollutant.* BOD, suspended solids, ammonia nitrogen, fecal coliforms, COD, pH, oil and grease, and such other pollutants as may be found in normal domestic sewage which the POTW is designed to treat and in fact does remove such pollutants to a substantial degree.
- (15) Control authority. The Director of the City of Franklin Water Management Department.
- (16) *Cooling water.* The water discharged from any use to which the only pollutant added is heat.
- (17) *Direct discharge.* The discharge of treated or untreated wastewater directly to any surface watercourse or underground aquifer.
- (18) *Director.* This term shall refer to the Director of Water Management for Franklin, Tennessee or his authorized agent or representative.
- (19) *Domestic sewage.* Wastewater or sewage having the same general characteristics as that originating in places used exclusively as single family residences. Strength of the compatible pollutants in domestic sewage is assumed to be equal to or less than the following: BOD₅ - 300 mg/l; pH - 6.0-9.0; oil and grease - 50 mg/l.

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Deleted: A charge, as established by the board of mayor and aldermen, for the privilege of connecting to the public sewer system of the City of Franklin. Where applicable, the access fee shall be in addition to the system development fee. Funds generated by the access fee are used to provide additional funds for additions, replacements and improvements to the Franklin Sewer System, such improvements being required periodically because of growth.

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- (20) *Environmental Protection Agency or EPA.* The U.S. Environmental Protection Agency or, where appropriate, the term may also be used as a designation for the administrator or the duly authorized official of said agency.
- (21) *Garbage.* Biodegradable solid wastes from the preparation, cooking and dispensing of food, and from handling, storage and sale of produce.
- (22) *Grab sample.* A sample which is taken from a waste stream on a one-time basis with no regard to the flow in the waste stream and without consideration of time.
- (23) *Holding tank waste.* Any waste from holding tanks such as vessels, chemical toilets, campers, trailers, septic tanks, and vacuum tank trucks.
- (24) *Incompatible pollutant.* All pollutants other than compatible pollutants as defined above.
- (25) *Indirect discharge.* The discharge to the sanitary sewers of nondomestic wastes from any source regulated under 307 (b) or (c) of the Act (33 U.S.C. 1317).
- (26) *Industrial user.* A source of indirect discharge which does not constitute a discharge of pollutants under regulations issued pursuant to Section 402 of the Act (33 U.S.C. 1342). This term shall also include all discharges of wastes having characteristics other than those of domestic sewage as defined above.
- (27) *Industrial wastes.* The liquid waste from industrial or other technical processes.
- (28) *Interference.* The inhibition or disruption of the municipal wastewater treatment processes or operations which contributes to a violation of any requirement of the City's NPDES permit. The term includes prevention of sewage sludge use or disposal by the POTW in accordance with Section 405 of the Act (33 U.S.C. 1345) or with 40 CFR 503 or violation of any criteria, guidelines, or regulations developed pursuant to the Solid Waste Disposal Act (SWDA), the Clean Air Act, the Toxic Substances Control Act, or more stringent criteria (including those contained in any state sludge management plan prepared pursuant to Title IV of (SWDA) applicable to the method of disposal or use employed by the municipal wastewater treatment system.
- (29) *National categorical pretreatment standard or pretreatment standard.* Any regulation containing pollution discharge limits promulgated by EPA in accordance with Section 307 (b) and (c) of the Act (33 U.S.C. 1347) which applies to industrial users.
- (30) *Natural outlet.* Any outlet into a water course, pond, ditch, lake or other body of surface or ground water.
- (31) *NPDES.* National Pollution Discharge Elimination System.
- (32) *pH.* The logarithm of the reciprocal of the weight of hydrogen ions in grams per liter of solution.
- (33) *Pass through.* The allowance of a pollutant not susceptible to treatment at the P.O.T.W. to enter the receiving stream.
- (34) *Person.* Any individual, firm, company, association, society, corporation, group or their legal representative, agents or assigns. The masculine gender shall include the feminine, the singular shall include the plural, where indicated by the context.
- (35) *Pollution.* The manmade or man-induced alteration of the chemical, physical, biological or radiological integrity of water.
- (36) *Premises.* A parcel of real estate or portion thereof including any improvements thereon which is determined by the director to be a single user for purposes of receiving, using and paying for services.
- (37) *Pretreatment.* The reduction of the amount of pollutants, the elimination of pollutants or the alteration of the pollutant properties in wastewater to a less harmful state prior to or in lieu of discharging or otherwise introducing such pollutants into a POTW. The alteration or reduction

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may be obtained by physical, chemical or biological processes, process changes, or by other means except as prohibited by 40 CFR 403.6(d).

(38) *Pretreatment requirements.* Any substantive or procedural requirement related to pretreatment other than a national pretreatment standard imposed on an industrial user.

(39) *Properly shredded garbage.* The wastes from the preparation, cooking and dispensing of food that has been shredded to such degree that all particles will be carried freely under the flow conditions normally prevailing in public sewers with no particle greater than one-half (1/2) inch in any dimension.

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(40) *Public sewer.* A sewer controlled by public authority to which owners of the abutting properties may have access. In general, the public sewer shall include the main sewer in the street and the service branch to the curb or property line, or a main sewer upon private property and any sewers which are connected with the sewage system of the City.

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(41) *Publicly Owned Treatment Works or POTW.* A treatment works as defined by Section 212 of the Act (33 U.S.C. 1292) which is owned by the City. This definition includes any sewers that convey wastewater to such treatment works but does not include pipes, sewers or other conveyances not connected to a facility providing treatment.

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(42) *Sanitary sewer.* A sewer which carries sewage and to which storm, surface and ground water are not intentionally admitted.

(43) *Service area.* That geographic area for which the City provides public sanitary sewer services.

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(44) *Service line.* The pipe line extending from any sewer main of the City to the facility which generates wastewater.

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(45) *Sewage works or treatment works.* All facilities for collecting, pumping, treating and disposing of sewage.

(46) *Sewage or wastewater.* A combination of the water carried wastes from residences, business buildings, institutions and industrial establishments together with such ground, surface and storm water as may be present in a sanitary sewer.

(47) *Sewage treatment plant or plant.* Any arrangement of devices and of structures used in treating sewage.

(48) *Sewer.* A pipe or conduit for carrying sewage.

(49) *Significant industrial user.* Any industrial user of the City's wastewater disposal system who:

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(a) Has a discharge flow of 25,000 gallons or more per average work day, or

(b) Has a flow greater than five percent of the flow in the City's wastewater treatment system, or which has a flow that contributes five percent of the organic capacity of the wastewater plant,

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(c) Is subject to categorical pretreatment standards under 40 CFR 403.6 and 40 CFR Chapter 1, subchapter N, or

(d) Is found by the City, the Tennessee Department of Environment and Conservation or the U.S. Environmental Protection Agency (EPA) to have significant impact, either singly or in combination with other contribution industries, on the wastewater treatment system, the quality of sludge, the system's effluent quality, or air emissions generated by the system.

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(50) *Shall.* As used in this chapter of the Franklin Municipal Code, the word "shall" is mandatory and the word "may" is permissive.

(51) *Single Family Unit Equivalent (SFUE).* This is the standard unit of measure as established by the City for the purpose of determining the connection charge to be paid by each customer connecting to the public sewer system. For the purposes of this chapter, single family unit refers

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to a user generating 350 gallons per day of wastewater with a strength of 200 mg. per liter B.O.D.

- (52) *Slug*. This term shall refer to any discharge of water, sewage or industrial waste which in concentration of any given constituent or in quantity of flow exceeds for any period of duration longer than 15 minutes more than five times the average 24-hour concentration or flows during normal operation.
- (53) *Standard Industrial Classification or SIC*. A classification pursuant to the Standard Industrial Classification Manual issued by the Executive Office of the President, Office of Management and Budget, 1972.
- (54) *Storm sewer or storm drain*. A sewer which carries storm and surface water and drainage, but excludes sewage and polluted industrial waste.
- (55) *Suspended solids*. Solids that either float on the surface of, or are in suspension in water, sewage, or other liquids, and which are removable by laboratory filtering.
- (56) ~~(57)~~ *Installation fee*. A charge to be paid the City for the purpose of reimbursing the City for its expenses, including labor and materials, for installing a service line from the sewer main to the property line of a potential customer and any related apparatus or equipment.
- (58) *Toxic pollutant*. Any pollutant or combination of pollutants listed as toxic in regulations promulgated by the administrator of the EPA under the provisions of 33 U.S.C. 1317.
- (59) *Twenty-four hour flow proportional composite sample*. A sample consisting of several sample portions collected during a 24-hour period in which the portions of a sample are proportioned to the flow and combined to form a representative sample.
- (60) *U.S.C.* United States Code.
- (61) *Unpolluted water*. Water to which no constituent has been added, either intentionally or accidentally, which would render such water unacceptable to the State of Tennessee, or EPA, for disposal to storm or natural drainage, or directly to surface waters.
- (62) *User*. Any person, firm, corporation or government entity that discharges, causes, or permits the discharge of wastewater into a public sewer.
- (63) *Waste*. Any sewage and all other waste substances, liquid, solid, gaseous or radioactive, associated with human habitation, or of human or animal origin, or from any producing, manufacturing or processing operation of whatever nature, including such waste placed within containers of whatever nature prior to or for the purposes of disposal.
- (64) *Wastewater constituents or characteristics*. The individual chemical, physical, bacteriological, and radiological parameters, including a volume and flow rate, and such other parameters as may serve to define, classify, or measure the content, quality, quantity and strength of wastewater.

(1976 Code, § 13-203; Ord. No. 97-05, 2- -1997; Ord. No. 97-59, 11- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-204. - Use of public sewers and septic systems where public sewers are provided.

- (1) It shall be unlawful for any person to place, deposit, or permit to be deposited in any unsanitary manner upon public or private property within the City, or in any area under the jurisdiction of the City, any human or animal excrement, garbage, or other objectionable waste.
- (2) It shall be unlawful to discharge to any natural outlet within the City, or in any area under the jurisdiction of the City, any sanitary sewer, industrial wastes, or other polluted waters, except where suitable treatment has been provided in accordance with subsequent revisions of this chapter.

Deleted: *System development fee*. A fee to be paid by any person or entity making a connection to the public sewer system of the City of Franklin, which charge is made for the purpose of enabling the city to repair or replace its existing facilities necessitated as necessary.

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- (3) Except as hereinafter provided, it shall be unlawful to construct or maintain any privy, privy vault, septic tank, cesspool, or other facility intended or used for the disposal of sewage.
- (4) Use of public sewers required. Except as provided, the owner of all houses, buildings, or properties used for human occupancy, employment, recreation, or other purposes, situated within the City and abutting on any street, alley, right-of-way or easement in which there is now located or may in the future be located a public sanitary sewer shall connect to the public sanitary sewer system. The connection to the public sanitary sewer system shall be required at the property owner's expense including all applicable installation and impact fees provided said public sewer is within 200 feet of the property line or easement on which the principal structure is located.

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Exceptions:

- (a) Immediately, but no instance more than ten days if the owner's private sewage disposal system no longer complies with the Williamson County Board of Health regulations or with Tennessee Code Annotated, §§ 68-221-401 et seq.; or
- (b) Immediately, but no instance more than ten days, in the opinion of the City Administrator, conditions on the property pose an unacceptable risk to the public health, safety and welfare.
- (5) Use of septic system where public sewers are provided. If public sewer is available to properties having functioning septic systems (i.e., sewer lines are adjacent to or within 200 feet of the property line or easement on which the principal structure is located) property owners may elect not to connect to the public sanitary sewer system provided all of the following requirements and conditions are met:
- (a) A sanitary sewer service charge, based upon water usage, shall be assessed from the date the public sanitary sewer is available. Payment is due monthly. At such time it is determined to connect to the public sanitary sewer system, payment of the sanitary sewer service charge shall not relieve the property owner from the requirements of payment of all installation and impact fees as applicable prior to obtaining the permit and authorization to commence work.
- (b) Septic system certification. To ensure existing septic systems in the City are functioning properly, property owners with active systems shall have their septic tank(s) pumped and inspected. The pumping and inspection shall be conducted by a septic hauling company licensed by the State of Tennessee and certified by the City to perform these services. The initial pumping and inspection shall be conducted upon receipt of a notification letter from the City, and at five-year intervals thereafter. The cost of pumping the septic system tank and administrative fee shall be the responsibility of the property owner. The amount of the administrative fees and penalties shall be specified in appendix A, comprehensive fees and penalties.
- (c) Upon pumping and inspection of the septic system tank(s), if it is determined a septic system is functioning properly according to applicable Williamson County Board of Health regulations or with Tennessee Code Annotated § 68-221-401 et seq., the property may defer connection to the public sanitary sewer system for an additional five years. If at any time a septic system is determined to be malfunctioning, the certification shall be revoked and the property owner shall be required to connect at the homeowner's expense to public sanitary sewer within 30 days.

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(1976 Code, § 13-204; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002; Ord. No. 2007-80, § I, 8-14-2007; Ord. No. 2009-31, §§ I, II, 7-28-2009; Ord. No. 2010-60, § I, 9-14-2010)

Editor's note— Section I of Ord. No. 2009-31, adopted July 28, 2009, changed the title of § 18-204 from "Use of public sewers required" to "Use of public sewers and septic systems where public sewers are provided."

Sec. 18-205. - Private sewage disposal.

- (1) Where a public sanitary sewer is not available under the provisions of subsection 18-204(4), the building sewer shall be connected to a private sewage disposal system complying with the provisions of this section.
- (2) The type, capacities, location and layout of a private sewage disposal system shall comply with all regulations of the Department of Environment and Conservation of the State of Tennessee. No septic tank or cesspool shall be permitted to discharge to any public sewer or natural outlet.
- (3) A permit for a private sewage disposal system shall be obtained from the Williamson County Environmental Department. The application for such permit shall be made on a form furnished by the County Environmental Department. The permit for said private sewage disposal shall not become effective until the installation of the system is completed to the satisfaction of the county health inspector.
- (4) At such time as a public sewer becomes available to a property served by a private sewage disposal system, as provided in section 18-204, a direct connection shall be made to the public sewer in compliance with this chapter, and any septic tanks, cesspools, and similar private sewage disposal facilities shall be properly abandoned and treated in such a manner as to cease to be health hazard or filled with suitable material.
- (5) The owner shall operate and maintain the private sewage disposal facilities in a sanitary manner at all times, at no expense to the City.
- (6) No statement contained in this section shall be construed to interfere with any additional requirements that may be imposed by the state and/or county health authorities.

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(1976 Code, § 13-205; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-206. - Building sewer or service line connections.

No person not authorized by the director shall uncover, make any connections with or opening into, use, alter, or disturb any public sewer or appurtenance, thereof, without first obtaining a written permit from the director. Also all connections to the system must be made under the supervision of the director.

(1) *Permits.*

- (a) All applications for permits for connections to the public sanitary sewer shall be made on blank forms approved and furnished by the City Recorder, for each building or connection desired.
- (b) There shall be two classes of building sewer or service line permits:
 - (i) For residential and commercial service, and
 - (ii) For service to establishments producing industrial wastes. In either case, the owner or his agent shall make application on a special form furnished by the City. The permit application shall be supplemented by any plans, specifications, or other information considered pertinent in the judgment of the director.
- (c) If in the opinion of the director of water and wastewater or his designee, after appropriate inspection, any work inspected under the terms of this chapter fails to comply with the law, and notice is given to the permittee or his agent, and any reinspection of the same work is required, then a fee as specified in appendix A, comprehensive fees and penalties, per reinspection may be assessed against and collected from the permittee or his agent. No portion of the permitted work shall continue without first paying the reinspection fee.

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- (2) *Assessment and collection of impact fees.* The impact fee for all customers is assessed and shall be paid prior to the issuance of a building permit. The installation charge is assessed and shall be paid whenever the City provides labor, equipment or materials to install the portion of the service line between the sewer main and the customer's part of the service line.

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(a) The installation charge is assessed and shall be paid whenever the City provides labor, equipment or materials to install the portion of the service line between the sewer main and the customer's part of the service line. The installation charge consists of the cost of labor, materials and equipment involved in installing the service line and required appurtenances, and will be paid in accordance with the following schedule as specified in appendix A, comprehensive fees and penalties.

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(b) In the event the city does any installation work not covered in the above table of installation charges, the cost of such work shall be charged to the customer according to a schedule of rates established by the Water Management. The installation charge shall be paid within ten days after the service line or lines have been laid and before service is received by the customer.

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(c) Connections to the public sanitary sewage system shall be made in accordance with the established standards of the city. The city shall be responsible for installing that portion of the service line from the sewer main to the customer's property line unless there is approval by the city for the customer or its agent to install that portion of the service line. When a service line is completed and accepted by the city as part of the public sewer system, the city shall be responsible for the maintenance and upkeep of such service line from the main to the customer's property line and that portion of the line shall belong to the city. The remaining portion of the service line beyond the customer's property line and extending into the customer's property shall belong to and be the maintenance responsibility of the customer. Maintenance shall include repairs or corrections to correct infiltration or inflow of rainwater or groundwater.

(d) A separate and independent building sewer or service line shall be provided for every building. Except where one building stands at the rear of another on an interior lot and a service line cannot be constructed to the rear building through an adjoining alley, courtyard, or driveway, the building sewer service line from the building may be extended to the rear building and the whole is considered as one building sewer service line.

(e) In case application is made to connect multiple units (such as would be contained in a shopping center, trailer park, apartment complex, condominium, duplex, triplex, etc.) to the sanitary sewage system, no privilege shall be granted unless a wastewater impact fee as above set out is paid for each individual unit to be served within said development.

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(3) Schedule of rates. Wastewater impact fees as specified in appendix A, comprehensive fees and penalties, will be assessed for any connection inside or outside the corporate limits and shall be based upon single-family unit equivalent (SFUE) of 350 gallons/day discharge.

Deleted: This fee shall be paid in total to the City of Franklin after development plan approval and before any sewer infrastructure construction commences within a development.

(1976 Code, § 13-206; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002; Ord. No. 2002-32, 1- -2003; Ord. No. 2005-29, 5- -2005; Ord. No. 2005-66, 10- -2005; Ord. No. 2010-62, §§ XI—XIII, 11-23-2010)

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Sec. 18-207. - Wastewater impact fee.

(1) In order to provide additional funds for additions, replacements and improvements to the Franklin Wastewater System the City hereby establishes a wastewater impact fee, hereinafter referred to as the "impact fee." The impact fee shall be assessed to any person or entity connecting to the sanitary sewer lines or facilities of the City for the purpose of furnishing sanitary sewer service to a new or expanded demands of residential or nonresidential sites.

(2) For the purposes of this section, the point of connection to the system shall be that point at which any new line or service tap is connected to an existing line in the Franklin Wastewater System. Such point may be remote from the site of the development or customer requiring service.

(3) The impact fee shall be based on the anticipated wastewater discharge for the development. Such anticipated discharge shall be determined by the director, and shall be based on the following:

- (a) Information furnished to the director by the person or entity desiring to connect to the sewer lines or facilities;
- (b) Information contained in recognized state or national publications;
- (c) Records or similar installations; or
- (d) Information supplied from other reliable sources approved by the director.

(4) The unit of measure shall be the single-family unit equivalent (SFUE) which shall be equivalent to a daily wastewater discharge of 350 gallons.

(5) The impact fee shall be no less than as specified in appendix A, comprehensive fees and penalties, per SFUE; however, an impact fee greater than the SFUE as specified in appendix A, comprehensive fees and penalties, for access to any specific section of a sewer main may be established by resolution of the Board of Mayor and Aldermen upon recommendation of the appropriate committee.

(1976 Code, § 13-207; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002; Ord. No. 2002-32, 1- -2003; Ord. No. 2005-29, 5- -2005; Ord. No. 2007-120, § IV, 2-12-2008; Ord. No. 2010-62, § XIV, 11-23-2010)

Sec. 18-208. - Main extensions or facilities funded in whole or in part by developers.

In the event that a person has been required to pay all or a part of the cost of constructing wastewater lines and facilities (hereinafter "improvements"), which improvements become part of the Franklin Sewer System and are available for use and benefit of the customers of the Franklin Sewer System, that person may be eligible to be reimbursed a portion of its costs of construction of the said improvements.

Reimbursement shall be allowed only by the Board of Mayor and Aldermen and shall be paid from revenue generated from the wastewater impact fee account or other source established by the Board of Mayor and Aldermen. Cost reimbursement will not be allowed for improvements constructed, on or off-site, for the sole benefit of the development. Costs eligible for reimbursement include labor, equipment, supplies, materials, engineering design, supervision, inspection, legal, and acquisition costs for easements and right-of-way. Fiscal costs, including interest, finance charges, and other similar costs are ineligible for reimbursement.

The person requesting reimbursement must enter into a written agreement with the City prior to commencement of construction of any improvements for which reimbursement is sought. This agreement shall set out:

- (1) A description of the improvements;
- (2) The estimated total eligible costs, as above defined;
- (3) The portion of the cost of such improvements for which reimbursement will be allowed. The latter determination shall be based generally upon the difference in sizing or capacity of the line or facility needed for the development and the size or capacity needed for the system as a whole. However, the Board may in its reasonable discretion consider such other factors as are necessary for an equitable sharing of costs of any system improvements so constructed.

Further, prior to dedication and acceptance of the improvements by the City, the person requesting reimbursement must present to the Board a detailed statement of the actual eligible costs and the Board in its discretion may amend the agreement, and the reimbursement amount, to reflect the actual project costs.

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Deleted: (6) Funds paid to the city as access fees shall be deposited in a special account for the purpose of providing funds for additions, replacements and improvements to the Franklin Sewer System. Such funds may be withdrawn from the account by resolution of the board of mayor and aldermen. ¶

Deleted: (7) The access fee for residential customers is assessed and shall be paid prior to the issuance of a construction permit for the installation of sewer facilities to serve developments or individual customers, prior to the issuance of a building permit, or prior to the issuance of a permit to tap a sewer main, whichever occurs first. The access fee for all other customers is assessed and shall be paid prior to the issuance of a building permit. ¶

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(1976 Code, § 13-208; Ord. No. 1296, 11- -1994; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-209. - Construction of sewer lines.

- (1) All persons who undertake the construction of sewer lines located in or affecting sanitary sewer service provided by the City shall comply with the requirements and regulations set forth in the ""General Requirements and Technical Specifications, Water Management Department, City, Tennessee," latest edition, along with any amendments, additions, or alterations that may hereafter be adopted by the Board of Mayor and Aldermen by resolution, or the latest edition thereof or amendment thereto, copies of which may be purchased in the office of the City Recorder.
- (2) Upon completion of the construction of any such wastewater line, and upon acceptance by the City, such wastewater lines and mains shall become the property of the City. The persons paying the cost of constructing such lines and the mains shall execute all written instruments required by the city that are necessary to provide evidence of the City's ownership of such lines and mains. In consideration of such lines and mains being transferred to the city, the city shall incorporate said mains as an integral part of the city's wastewater system and shall furnish sewer service therefrom in accordance with this chapter.
- (3) When for cause shown, the Board of Mayor and Aldermen determines that it is to the best interest of the wastewater system and the general public to extend sewer service, without requiring strict compliance with this section, such extension may be constructed upon such terms and conditions as shall be approved by a majority of the members of the Board of Mayor and Aldermen.
- (4) The authority to extend wastewater service is permissive only, and nothing contained herein shall be construed as requiring the City to provide sewer service to any person or entity.

(1976 Code, § 13-209; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002; Ord. No. 2013-40, § II, 12-10-2013)

Sec. 18-210. - Billing for sanitary sewer service.

All sewer bills may be rendered weekly, semi-monthly, or monthly, at the option of the City.

The bills will consist of charges for the user service fee, consisting of the availability charge, the customer service charge and the consumption service charge, as well as other services obtained by the customer from the City in accord with the agreement between the customer and the City.

The sewer service bill is based on gallons of water delivered by the water provider through the potable water meter. An availability charge applies if sewer is available, even if the customer has not connected to the sewer or there is no consumption for the period.

Sewer bills must be paid on or before the due date shown thereon to obtain the net or discount rate, otherwise the gross rate shall apply which includes a penalty of ten percent of the net amount billed for sewer. Failure to receive a bill will not release a customer from payment obligation, nor extend the due date.

In the event a bill is not paid on or before 15 days after the discount or due date, the customer's water service may be discontinued without further notice. The City shall not be liable for any damages resulting from discontinued service under the provisions of this section, even though payment of the bill is made at any time on the day that service is actually discontinued.

Should the final date of payment of bill at the net rate fall on a weekend or a holiday, the business day next following the final date will be the last day to obtain the net rate.

If a water meter fails to register properly, or if a meter is removed to be tested or repaired, or if water is received other than through a meter, the City reserves the right to render an estimated bill based on the

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best information available. Any unauthorized removal or tampering with the meter will result in a fine as specified in appendix A, comprehensive fees and penalties, per occurrence.

Any unauthorized removal or tampering with the water meter shall result in a remedial fine as specified in appendix A, comprehensive fees and penalties.

The wastewater (sewer) service charge shall not apply to separately metered water and reclaimed water delivery points that are owned, maintained and read by the water provider where there is no potential for the wastewater stream of entering the wastewater stream (e.g. separately metered irrigation and cooling tower applications).

Bills will be issued to the party or parties who obtain service under the provisions of section 18-103 of this Code ("obtaining service"). Residential customers will have consolidated bills presented for other services including, but not limited to, wastewater, solid waste, and stormwater in accordance with the provisions of this Code.

A. *Residential* is for a residential property owner whose property meets all of the following criteria and will have water service provided and billed under residential rate provisions using residential rates:

1. The property is used as a detached single-family residential living unit by an owner or tenant and is intended to be used as a residential dwelling; and
2. The property is classified by the Williamson County Assessor as a residential or homebelt property; and
3. Is served by a single water meter serving a single residential living unit; and
4. The development consists primarily of similar units and not mixed-use or attached dwellings which are classified as "multiresidential".
5. The occupant (owner or tenant) has a unique utility service contract with the City or water district. An addendum to the water supply contract authorizes the City to provide and be paid for city provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).

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B. *Multiresidential* customers are those that live in residential living units containing the following characteristics. Service is priced at residential rates using "multiple minimums". Multiple minimums apply when more than one living unit is served from one water meter. This allows for water service to be priced as if each living unit were measured and billed separately. The effect is that total consumption is divided by total units to determine the pricing per unit and billed to the party contracting for service. Living units with one meter/unit will result in being priced as if they are residential.

1. The property is used as an attached or detached multi-family residential living unit by an owner or tenant and is intended to be used as residential dwellings; and
2. The property is classified by the Williamson County Assessor as a residential (condominiums, townhomes, duplexes, triplexes) or commercial property (apartments, duplexes, triplexes) or governmental property (Franklin Housing Authority); and
3. The development consists primarily of similar mixed-use or attached dwellings which are not classified as "residential" above.
4. The occupant (owner or tenant) typically does not have a utility service contract with the City or water district and the contract for service is typically with a commercial enterprise, an agent of the owner/tenant (e.g., a homeowner's association or property management firm) or a government entity (Franklin Housing Authority). An addendum to the water supply contract authorizes the City to provide and be paid for City provided services if served water from MVUD, Milcrofton, HB&TS or Brentwood (specific addendums are in their contracts for City services).

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- C. *Nonresidential* is a customer who does not meet the requirements as a residential or multiresidential customer but may have living units on the property. Included are farms, healthcare facilities, hospitals, assisted living facilities, hotels (including extended stay facilities) and common properties for residential and multiresidential developments. All "irrigation water" shall be classified as nonresidential even if delivered to a residential customer. Water pricing will be under nonresidential (commercial) rate provisions.

(1976 Code, § 13-210; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002; Ord. No. 2005-29, 5- -2005; Ord. No. 2007-120, § V, 2-12-2008; Ord. No. 2009-46, § II, 8-25-2009; Ord. No. 2009-81, § I, 1-12-2010; Ord. No. 2010-62, § XV, 11-23-2010; Ord. No. 2012-19, § II, 8-28-2012; [Ord. No. 2017-30](#), § I, 7-11-2017)

Editor's note— Section II of Ord. No. 2012-19, adopted Aug. 28, 2012, changed the title of § 18-210 from "Sewer service charges" to "Billing for sanitary sewer service."

Sec. 18-211. - Use of public sewers.

- (1) No stormwater, groundwater, rainwater, street drainage, rooftop drainage, basement drainage, subsurface drainage, foundation drainage, yard drainage, swimming pool drainage, process water drainage, cooling water, or other unpolluted or minimally polluted water shall be discharged into the City's sewer system unless no other reasonable alternative is available, except with permission from the director. Reasonable conditions shall be prescribed, and a sewer service charge will be issued based upon the quantity of water discharged as measured by a flowmeter or a reasonable estimate accepted by the director. All users shall be required to maintain their private sewer lines so as to prevent filtration of groundwater or stormwater as a condition of use of the system and shall immediately replace or repair any leaking or damaged lines.
- (2) The POTW will accept discharge of contaminated stormwater if the following criteria are met:
- (a) All known and available technology will not prevent contamination or treat contaminated water to meet state standards for discharge to receiving waters or will cause unreasonable financial burden;
 - (b) The contaminated stormwater meets the POTW's discharge limits and all state and federal pretreatment requirements; and
 - (c) The volume of discharge will not exceed the hydraulic loading in the collection system or the treatment plant.
- (3) Adequate and proper pretreatment facilities including grease traps must be provided for other than domestic wastewater discharges when such wastewater exceeds the limits of pollutants established in this chapter of the Franklin Municipal Code. The pretreatment facilities must be installed in accordance with plans approved by the director and shall be properly operated by the user.
- Such pretreatment facilities shall be provided as a condition on the permit for connection to the POTW and may be required on new or existing connections where conditions warrant as determined by the director.
- The facilities shall be at all times subject to inspection by the director or his authorized representative. In the event facilities are determined to be inadequate or improperly operated, the user shall be given written notice of the deficiency and shall correct such deficiency.
- (4) *Prohibited wastewater.*
- (a) Any wastewater having a temperature which will inhibit biological activity in the POTW treatment plant resulting in interference, but in no case wastewater with a temperature at the introduction into the POTW treatment plant which exceeds 104;deg; F (40° C).

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- (b) Unless a higher discharge temperature is specified in the user's wastewater discharge permit, no user shall discharge into a sewer line or other appurtenances of the POTW wastewater with a temperature exceeding 150 degrees Fahrenheit.
 - (c) Pollutants which create a fire or explosion hazard in the POTW including, but not limited to, pollutants with a closed-cup flashpoint of less than 140 degrees Fahrenheit (60 degrees centigrade) as determined by a Pensky-Martens closed-cup tester, using the test method specified in the American Society for Testing and Materials (ASTM) D-93-79 or D-93-80k, or a Setaflash closed-cup tester, using the test method specified in ASTM D-3278-78, or pollutants which cause an exceedance of ten percent of the lower explosive limit (LEL) at any point within the POTW.
 - (d) No waste from garbage disposals shall be discharged into the POTW's sewers except from private garbage disposals used in an individual residence or upon permit issued by the director for preparation of food consumed on premises, and then only when applicable fees are paid. It shall be unlawful for any person to use a garbage disposal grinder connected to the sewer system for the purpose of grinding and discharging plastic, paper products, inert materials, or anything other than the waste products from normal food preparation and consumption.
 - (e) Any ashes, cinders, sand, mud, straw, shavings, metal, glass, rags, feathers, tar, plastics, wood, paunch, manure, or any substance capable of causing obstruction to the flow in sewers, capable of coating the sewers or other appurtenances, or causing other interferences with the proper operation of the sewage works.
 - (f) Any water or waste having a pH lower than 6.0 or higher than 10.0 or having any other corrosive property capable of causing damage or hazard to structures, equipment, and personnel of the sewage works.
 - (g) Any water and waste containing a toxic or poisonous substance in amounts exceeding standards established by the Environmental Protection Agency pursuant to section 307(a) (b) or (c) of the act.
 - (h) Any radioactive wastes or isotopes of such half-life or concentration that they do not comply with regulations or orders issued by the appropriate authority having control over their use or which may be hazardous to plant facilities or personnel.
 - (i) Pollutants which result in the presence of toxic gases, vapors, or fumes within the POTW in a quantity that may cause acute worker health and safety problems.
 - (j) Any water or waste containing a pollutant capable of causing a pass through violation at the POTW or an interference with the operation or performance of the POTW.
 - (k) Any trucked or hauled pollutants, except at discharge points specified by the POTW.
 - (l) Any waste known or suspected of being infectious without first undergoing pretreatment to eliminate such pathogens.
- (5) *Regulated wastewater.*
- (a) Wastes having any of the following characteristics may be accepted only under such conditions and/or limitations as may be approved on a case-by-case basis by the director.
 - (i) Any waters or wastes containing constituents in excess of the following concentrations:

BOD	300 mg/l
COD	600 mg/l
TKN	60 mg/l

NH ₃ -N	30 mg/l
TSS	300 mg/l
Oil and Grease	100 mg/l

- (ii) Intermittent slugs, or short-time-high volume discharges, at such discharge rates or concentrations as to overload either the public sewers or the treatment facilities.
 - (iii) Any waters or wastes having noxious or malodorous substances which either alone or in combination with other substances which may be present in the wastewater may cause an offensive odor or public nuisance.
 - (iv) Any waters or wastes having color which is not removed by the treatment processes or which could adversely affect plant appearance or performance.
- (b) Restrictions on wastewater strength. No person or user shall discharge wastewater which exceeds the following set of standards (Table A - User Discharge Restrictions) unless an exception is permitted as provided for in this chapter or the user's wastewater discharge permit provides a special permit condition temporarily allowing a higher concentration level in conjunction with a requirement that the user construct a pretreatment facility or institute changes in operation and maintenance procedures to reduce the concentration of pollutants to levels not exceeding the standards set forth in the table within a predetermined time frame (compliance schedule).

TABLE A
User Discharge Restrictions

Parameter	Daily Maximum Concentration (mg/l)
Copper (Cu)	2.77
Chromium (Cr), Total	2.24
Nickel (Ni)	2.21

Cadmium (Cd)	0.128
Lead (Pb)	0.330
Mercury (Hg)	0.0002
Molybdenum (Mo)	0.063
Silver (Ag)	0.140
Zinc (Zn)	2.61
Cyanide (CN)	0.141
Toluene	0.311
Benzene	0.134
1,1,1, Trichloroethane	1.785

Ethylbenzene	0.255
Carbon Tetrachloride	0.223
Chloroform	1.650
Tetrachloroethylene	0.268
Trichloroethylene	0.406
1,2, trans Dichloroethylene	0.041
Methylene Chloride	1.174
Phenols, Total	1.090
Napthalene	0.041
Phthalates, Total	01.690

(c) Criteria to protect the treatment plant influent. The POTW shall monitor the treatment plant influent for each pollutant in the following table. In the event the influent at the POTW reaches or exceeds the levels set forth in this table, the director shall initiate technical studies to determine the cause of the exceedance and shall recommend to the City the necessary remedial measures. The director may also recommend changes to these criteria in the event that the POTW effluent standards are changed, there are changes in applicable laws or regulations, or changes are needed for more effective operation of the POTW.

Plant protection criteria have been established for the WWTP influent and are listed in Table B.

TABLE B
Plant Protection Criteria

Parameter	Daily Maximum Concentration (mg/l)
Copper (Cu)	0.34
Chromium (Cr), Total	0.28
Nickel (Ni)	0.28
Cadmium (Cd)	0.015
Lead (Pb)	0.038
Mercury (Hg)	0.0002

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Molybdenum (Mo)	0.006
Silver (Ag)	0.020
Zinc (Zn)	0.95
Cyanide (CN)	0.16
Toluene	0.035
Benzene	0.015
1,1,1, Trichloroethane	0.200
Ethylbenzene	0.029
Carbon Tetrachloride	0.025
Chloroform	0.185

Tetrachloroethylene	0.030
Trichloroethylene	0.046
1,2, trans Dichloroethylene	0.005
Methylene Chloride	0.132
Total Phenols	0.125
Napthalene	0.005
Total Phthalates	0.190

- (d) Hearings. Any regulated discharger may request and receive a hearing before the committee in regard to establishment of discharge conditions or violations thereof and may appeal an adverse decision for hearing by the Board. The ruling of the Board shall be final.

(6) *Grease, oil and sand interceptors.*

- (a) Disposal of oil by discharge to the sewer system is not permitted. Oils include automotive lubrication oils, transmission and brake fluid, other industrial oils, and vegetable oils used in a restaurant or food preparation or processing facility.
- (b) Grease, oil, and sand interceptors shall be provided when, in the opinion of the director, they are necessary for the proper handling of liquid wastes containing grease in excessive amounts, or any flammable wastes, sand, and other harmful ingredients; except that such interceptors shall not be required for private living quarters or dwelling units. All interceptors shall be of a type and capacity approved by the director and shall be located as to be readily accessible for cleaning and inspection. Grease and oil interceptors shall be constructed of impervious materials capable of withstanding abrupt and extreme changes in temperature. They shall be of

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substantial construction, watertight and equipped with easily removable covers which, when bolted in place, shall be gas-tight and watertight.

- (c) Where installed, all grease, oil, and sand interceptors shall be maintained by the owner, at his expense, in continuously efficient operation at all times.
- (d) Grease, oil, and sand interceptors shall be subject to monitoring, entry, inspection, reinspection, reinspection fees, reporting and other requirements as determined by the director.

(7) *Regulation of commercial septic and drain cleaning services.*

- (a) No person shall clean out, drain, or flush any septic tank or any other type of wastewater or excreta disposal system, unless such person, firm, association, or corporation obtains a permit from the director to perform such acts or services. Any person desiring a permit to perform such services shall file an application on the prescribed form. Upon any such application, said permit shall be issued by the City Recorder when the conditions of this chapter have been met and providing the director is satisfied the applicant has adequate and proper equipment to perform the services contemplated in a safe and competent manner.
- (b) For each permit issued under the provisions of this section, an annual fee, as established by the Board, shall be paid to the city. Any such permit granted shall be for one full fiscal year or fraction of the fiscal year, and shall continue in full force and effect from the time issued until the ending of the fiscal year unless sooner revoked, and shall be nontransferable. The number of the permit granted hereunder shall be plainly painted on each side of each motor vehicle used in the conduct of the business permitted hereunder.
- (c) The director shall designate approved locations for the emptying and cleansing of all equipment used in the performance of the services rendered under the permit herein provided for, and it shall be a violation hereof for any such person to empty or clean such equipment at any place other than a place so designated.
- (d) Failure to comply with all the provisions of this section shall be sufficient cause for the revocation of such permit and for application of penalties described elsewhere in this section. The possession within the service area by any person of any motor vehicle equipped with a body type and accessories of a nature and design capable of serving as a cleaning unit for septic tank or other wastewater or excreta disposal system shall be prima facie evidence that such person is engaged in the business of cleaning, draining, or flushing septic tanks or other wastewater or excreta disposal systems within the service area of the City.

(8) *Industrial users.*

- (a) Permits.
 - (i) Each industrial user proposing to discharge to the sanitary sewers wastes of any description, exclusive of domestic sewerage shall file with the director an application for the discharge of such wastes. Applications shall be filed on forms provided by the director and shall include data on the raw materials used, finished products, process descriptions, chemicals used and stored, sources of process wastes proposed for discharge to sanitary sewers, approximate number of employees, anticipated water consumption and proposed pretreatment. The application shall further include the SIC number(s) of the applicant; wastewater volume; daily, monthly, seasonal and 30 minute peaks; a description of all toxic materials handled on the premises, including concentrations; site plans; flow plans; mechanical and plumbing plans and details showing all sewers and appurtenances by size, location and elevation; a description of existing and proposed pretreatment and/or equalization facilities; and any other information deemed necessary by the director.
 - (ii) The director will provide prompt written acknowledgement of the application and will either approve or reject the request to discharge, or when necessary, request more data. If the application is approved, the director will issue a discharge permit setting forth the conditions under which the wastes may be discharged to the sewers.

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(iii) The wastewater discharge permits shall be expressly subject to all provisions of this chapter and all other applicable regulations, user charges and fees established by the ~~City~~. The permits may contain the following:

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- (A) The units charge or schedule of user charges and fees for the wastewater to be discharged to a community sewer.
- (B) Limits on the average and maximum wastewater constituents and characteristics.
- (C) Limits on average and maximum rate at time of discharge or requirements for equalization.
- (D) Requirements for installation and maintenance of inspection and sampling facilities.
- (E) Specifications for monitoring program which may include sampling locations, frequency of sampling, number, types, and standard for testing and reporting schedule.
- (F) Compliance schedules.
- (G) All technical reports or discharge reports shall comply with all signatory requirements of 40 CFR 403.12(1).
- (H) Requirements for maintaining and retaining plant records relating to wastewater discharge as specified by the city, and affording the city access thereto.
- (I) Requirements for notification of the ~~City~~ of any new introduction of wastewater constituents or any substantial change in the volume or character of the wastewater constituents being introduced into the wastewater treatment system.
- (J) Requirements for notification of slug discharges.
- (K) Any other conditions as deemed appropriate by the director to ensure compliance with this chapter.

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- (iv) The director may request updated information or additional data from any industrial user at any time and failure to respond in a timely manner shall constitute a violation of the discharge permit conditions.
- (v) It shall be the responsibility of the industrial user to file new or updated data with the director whenever there is a significant change in process waste discharge because of a plant expansion, change in manufacturing process, or any other reason. Upon request by the director, the industrial user shall also provide a comprehensive analysis of the waste stream performed by a qualified commercial laboratory.
- (vi) The application for permit to discharge process wastes to the sanitary sewer and the resulting approval notice setting forth discharge conditions shall not be transferable. A separate application must be filed whenever an industry moves to a new location or is replaced by another industry at the same location.
- (vii) The permit shall be issued for a specified time period, not to exceed five years. A permit may be issued for a period less than a year or may be set to expire on a specific date. The user shall apply for permit reissuance a minimum of 180 days prior to the expiration of the user's existing permit.
- (viii) Any permit issued under the provisions of this chapter is subject to being modified, suspended, or revoked in whole or in part during its term for cause including, but not limited to, the following:
 - (A) Violation of any terms or conditions of the wastewater discharge permit or other applicable federal, state, or local law or regulation.
 - (B) Obtaining a permit by misrepresentation or failure to disclose fully all relevant facts.

- (C) A change in any condition that requires either a temporary or permanent reduction or elimination of the permitted discharge.
- (D) Intentional failure of a user to accurately report the discharge constituents and characteristics or to report significant changes in plant operations or wastewater characteristics.

(9) *Monitoring manholes.* Any industrial user discharging industrial process wastes of any description shall install a suitable monitoring manhole in the building sewer to facilitate observation, sampling and measurement of the wastes. Such manhole, when required, shall be suitably located, and shall be constructed in accordance with plans approved by the director. The manhole shall be installed by the owner at his expense and shall be maintained by him so as to be safe and accessible at all times.

(10) *Surveillance fees.* Any industrial user discharging industrial process wastes of any description shall be charged a surveillance fee as recommended by the director and approved by the committee to compensate the City for the added cost of collecting and analyzing waste samples on a periodic basis to ensure compliance with the terms of this chapter. Results of such analyses will be furnished to the industrial user. The surveillance fee shall be levied in addition to all other applicable charges, user's fee and/or taxes, and shall be subject to adjustment on an annual basis.

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(11) *Monitoring equipment.*

- (a) Automatic composite samplers and monitoring units will be installed at the monitoring manholes of industrial dischargers when and as deemed necessary by the director.

(12) *Surcharges.*

- (a) Any waters or wastes containing constituents in excess of the following concentrations:

BOD	300 mg/l
COD	600 mg/l
TKN	60 mg/l
NH ₃ -N	30 mg/l
TSS	300 mg/l
Oil and Grease	100 mg/l

may be accepted in the public sewer subject to a surcharge to cover the additional cost of treating such wastes. Discharges of extra strength wastes must apply for and operate under a permit from the City. The surcharges will be based on the average of six composite samples collected over a three-month period, at least one of which should have been collected within 30 days of billing date. The director will use independent sampling, split samples, or other means to verify the constituents of the wastewater.

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- (b) The surcharge shall be based on the average concentration and the metered water consumption (or wastewater flows).

- (c) The surcharge will be calculated according to the following formula with no credit for concentrations less than the threshold concentration amounts listed in paragraph (a) above and with the total applied to the monthly bill of affected users:

$[A(E-300) + B(F-300) + C(G-60) + D(H-100)] \times 0.00834 \times I \times J = \text{SURCHARGE MONTHLY BILL}$
and where:

A is the surcharge rate for BOD of \$0.35 per pound;

B is the surcharge rate for TSS of \$0.35 per pound;

C is the surcharge rate for TKN of \$1.75 per pound;

D is the surcharge rate for oil and grease of \$1.05 per pound;

E is the user's effluent BOD concentration (mg/l);

F is the user's effluent TSS concentration (mg/l);

G is the user's effluent TKN concentration (mg/l);

H is the user's effluent oil and grease concentration (mg/l);

I is the user's flow to the sewer system in 1,000 gallons per day;

J is the number of days in the billing month.

COD may be used in lieu of BOD with the agreement of the director. The COD surcharge rate is \$0.15 per pound.

The extra strength of $\text{NH}_3\text{-N}$ will be handled through the surcharge of Total Kjeldahl Nitrogen (TKN) in all cases.

- (13) *Violations.* If any discharge to the wastewater system, or any proposed discharge to the system is responsible for or is likely to be responsible for violation of § 18-211(3), (4) hereinabove, and (5) the director may take any action necessary to:
- (a) Prohibit the discharge of such wastewater.
 - (b) Require a discharger to demonstrate that in-plant modifications will reduce or eliminate the discharge of such substances not in conformity with this chapter.
 - (c) Require pretreatment, including storage facilities or flow equalization necessary to reduce or eliminate the objectionable characteristics or substances so that the discharge will not violate these rules and regulations.
 - (d) Take such other remedial action enforcement action, or penalty action as may be deemed to be desirable or necessary to achieve the purpose of this chapter.
 - (e) In the event any actual or threatened discharge to the wastewater system presents an imminent danger to the health and welfare of persons, the director may take immediate action, such as severance of the sewer connection, to halt or prevent the discharge.
- (14) *Prior approval for pretreatment.* Where pretreatment or equalization of wastewater flows prior to discharge into any part of the wastewater treatment system is required, plans, specifications and other pertinent data or information relating to such pretreatment or flow-control facilities shall first be submitted to the director for review and approval. Such approval shall not exempt the discharge of such facilities from compliance with any applicable code, ordinance, rule, regulation or order of any governmental authority. Any subsequent alterations or additions to such pretreatment or flow-control facilities shall not be made without due notice to and prior approval of the director.

(15) *Maintenance of pretreatment facilities.* Where preliminary treatment facilities are provided for any water or waste, they shall be maintained continuously in satisfactory and effective operation by the owner at his expense.

(16) *Slug control program.*

- (a) Each user shall provide protection from slug discharges of restricted materials or other substances regulated by this chapter. A slug is defined as any pollutants, including oxygen demanding pollutants, released in a discharge of such volume or strength as to cause interference in the POTW or individual unit operations or cause adverse effects upon its employees or the government. No user shall be permitted to discharge into the system until the need for slug control plans or procedures has been reviewed by the director.
- (b) Certain users will be required to prepare spill response plans showing facilities and procedures for providing this protection. These plans shall be submitted to the director for review and approval. All users required to have such a plan shall submit it within 60 days of notification by the director and complete implementation within 90 days of notification.
- (c) In the case of a slug discharge, it is the responsibility of the user to immediately notify the POTW of the incident by telephone or in person. Information concerning the location of the discharge, type of waste, concentration and volume, and corrective action shall be provided by the user.

Within five days following a slug discharge, the user shall submit a detailed written report describing the cause of the discharge and the measures being taken by the user to prevent future occurrences. Such notification shall not relieve the user of any expense, loss, damage, or other liability which might be incurred as a result of damage to the POTW, fish kills, or any other damage to persons or property, nor shall notification relieve the user of any fines, civil penalties, or other liability which may be imposed by this chapter or other applicable law.

- (d) A notice shall be permanently posted on the user's premises advising employees of a contact to call in the event of a slug discharge. The user shall ensure that all employees who may cause or allow such slug discharge to occur are advised of the proper emergency notification procedure.

(17) *Sampling and analysis.*

- (a) All collected samples must be of such nature that they provide a true and accurate representation of the industry's normal workday effluent quality.
- (b) Chain-of-custody procedures, sample preservation techniques, and sample holding times recommended by the EPA shall be followed in all self-monitoring activities. Grab samples must be used for pH, cyanide, phenols, oil and grease, sulfide, and volatile organics. All other samples shall be 24-hour flow proportional composite samples, unless otherwise specified.
- (c) Monitoring shall be performed at the approved monitoring station on the effluent sewer. Location and design of the monitoring station shall be subject to the review and approval of the director. Any change in monitoring location will be subject to the approval of the director.
- (d) All analyses shall be performed in accordance with procedures established by the EPA under the provisions of section (304(h)) of the Act and contained in 40 CFR, part 136 and its amendments or with any other test procedures approved by the EPA or the director. Sampling shall be performed in accordance with the techniques approved by EPA or the director.
- (e) If sampling by an industrial user indicates a violation, then the user shall notify the director within 24 hours of becoming aware of such violation.

(18) *Compliance with federal requirements.*

- (a) Any user of the public sewer who discharges industrial waste or matter must satisfy and meet federal government guidelines for pretreatment as may be prescribed from time to time by the Environmental Protection Agency or its successor agency and the guidelines for pretreatment

as may be prescribed from time to time by the Division of Water Pollution control of the Tennessee Department of Environment and Conservation, and further must furnish at its own expense any additional monitoring equipment as reasonably may be necessary in the opinion of the director.

- (b) Upon the promulgation of the federal categorical pretreatment standards for a particular industrial subcategory, the federal standard, if more stringent than limitations imposed under this chapter for sources in that subcategory, shall immediately supersede the limitations under this chapter. The director shall notify all affected users of the applicable reporting requirements under 40 CFR, Section 403.12.

(19) *Records.*

- (a) All industrial users who discharge or propose to discharge wastewaters to the wastewater treatment system shall maintain such records of production and related factors, effluent flows, and pollutant amounts or concentrations as are necessary to demonstrate compliance with the requirements of this chapter and any applicable state or federal pretreatment standards or requirements.

- (b) Information and data on a user obtained from reports, questionnaires, permit applications, permits and monitoring programs and from inspection shall be available to the public or other governmental agency without restriction unless the user specifically requests and is able to demonstrate to the satisfaction of the City that the release of such information would divulge information, processes or methods of productions entitled to protection as trade secrets of the user.

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- (c) When requested by the person furnishing a report, the portions of a report which might disclose trade secrets of secret processes shall not be made available for inspection by the public but shall be made available upon written request to governmental agencies for uses related to this chapter, the NPDES permit, state disposal system permit and/or the pretreatment programs; provided, however, that such portions of a report shall be available for use by the state or any state agency in judicial review or enforcement proceedings involving the person furnishing the report. Wastewater constituents and characteristics will not be recognized as confidential information.

- (d) Information accepted by the City as confidential shall not be transmitted to any government agency or to the general public by the City until and unless a ten-day notification is given to the user.

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- (20) *Pretreatment of off-site generated wastes.* No industrial user may accept or treat liquid wastes from any other site for the purpose of pretreatment and discharge to the public sewer system without such arrangement having been reviewed by the director and approved in writing by the appropriate committee.

- (21) *Dilution.* Except where expressly authorized by an applicable pretreatment standard, no industrial user shall increase the use of process water or in any way attempt to dilute a discharge as a partial or complete substitution for adequate treatment to achieve compliance with such standard.

(1976 Code, § 13-211; Ord. No. 97-61, 12- -1997; Ord. No. 97-59, 11- -1997; Ord. No. 2001-56, 4- -2002; Ord. No. 2005-66, 10- -2005)

Sec. 18-212. - Enforcement.

- (1) *Enforcement response plan.* In order to apply enforcement actions toward violators of pretreatment permits or this sewer use chapter in an efficient, objective and consistent manner, the Enforcement Response Plan ^(a) has been developed and is incorporated herein by reference.
- (2) *Administrative enforcement remedies.*

- (a) *Notification of violation.* When the director finds that any user has violated or is violation this section or a wastewater permit or order issued hereunder, the director or his agent may serve upon the user a written notice of violation (NOV). Within 10 days of receipt of the NOV, an explanation of the violation and a plan for the satisfactory correction and prevention thereof, to include specific required actions, shall be submitted to the director. Submission of this plan in no way relieves the user of liability for any violations occurring before or after receipt of the NOV.
- (b) *Consent orders.* The director is hereby empowered to enter into consent orders, assurances of voluntary compliance, or other similar documents establishing an agreement with the user responsible for the noncompliance. Such orders will include specific action to be taken by the user to correct the noncompliance within a time frame also specified by the order. Consent orders shall have the same force and effect as administrative orders issued pursuant to paragraph (d) below.
- (c) *Show-cause hearing.* The director may order any user which causes or contributes to a violation of this chapter, its wastewater permit, or any order issued hereunder to show cause why a proposed enforcement action should not be taken. Notice shall be served on the user specifying the time and place for the meeting, the proposed enforcement action, the reasons for such action, and a request that the user show cause why this proposed enforcement action should not be taken. The notice of the meeting shall be served personally or by registered or certified mail (return receipt requested) at least ten days prior to the hearing. Such notice may be served on any principle executive, general partner, or corporate officer. Whether or not a duly notified user appears as noticed, immediate enforcement action may be pursued.
- (d) *Compliance order.* When the director finds that a user has violated or continues to violate this chapter or permit or order issued hereunder, he may issue an order to the user responsible for the discharge, directing that, following a specified time period, sewer service shall be discontinued and/or civil penalties will be assessed unless adequate treatment facilities, devices, or other related appurtenances have been installed and are properly operated. Orders may also contain such other requirements deemed reasonably necessary and appropriate to address the noncompliance, including the installation of pretreatment technology, additional self-monitoring, and management practices.
- (e) *Cease and desist orders.* When the director finds that a user has violated or continues to violate this chapter or any permit or order issued hereunder, the director may issue an order to cease and desist all such violations and direct those persons in noncompliance to do one of the following:
 - (i) Comply with the order.
 - (ii) Take the appropriate remedial or preventive action needed to properly address a continuing or threatened violation, including halting operations and terminating the discharge.
- (f) *Emergency termination of service.* When the director finds that an emergency exists in which immediate action is required to protect public health, safety, or welfare, the health of animals, fish, or aquatic life, a public water supply, or the facilities of the POTW, the director may, without prior notice, issue an order reciting the existence of such an emergency and requiring that certain action(s) be taken as the director deems necessary to meet the emergency.

If the violator fails to respond or is unable to respond to the director's order, the director may take such emergency action as deemed necessary or contract with a qualified person to carry out the emergency measures. The director may assess the person(s) responsible for the emergency condition for actual costs incurred by the director in meeting the emergency.

If the emergency action adversely affects the user, the director shall provide the user an opportunity for a hearing as soon as possible thereafter to consider restoration of service upon abatement of the condition or other reasonable conditions. Following the hearing, the director may take any such authorized action should the proof warrant such action.

(g) All of the administrative enforcement remedies may be appealed to the appropriate committee.

(3) *Administrative and civil penalties.*

(a) Any person or user who does any of the following acts or omissions shall be subject to a civil or administrative penalty as specified in appendix A, comprehensive fees and penalties, per day for each day during which the act or omission continues or occurs:

- (i) Violates any effluent standard or limitation imposed by a pretreatment program.
- (ii) Violates the terms or conditions of a permit issued pursuant to a pretreatment program.
- (iii) Fails to complete a filing requirement of a pretreatment program.
- (iv) Fails to allow or perform an entry, inspection, monitoring, or reporting requirement of a pretreatment program.
- (v) Fails to pay user or cost-recovery charges imposed by a pretreatment program.
- (vi) Violates a final determination or order of the director or the appropriate committee.

(b) Any administrative penalty shall be assessed in the following manner:

- (i) The director may issue an assessment against any person or user responsible for the violation.
- (ii) Any person or user against whom an assessment has been issued may secure a review of such assessment by filing with the director a written petition setting forth the grounds and reasons for his objections and asking for a hearing on the matter involved before the appropriate committee. If a petition for review of the assessment is not filed within 30 days of the date the assessment is served, the violator shall be deemed to have consented to the assessment and it shall become final.
- (iii) When any assessment becomes final because of a person's failure to appeal the director's assessment, the director may apply to the appropriate court for a judgment and seek execution of such judgment and the court, in such proceedings, shall treat a failure to appeal such assessment as a confession of judgment in the amount of the assessment. Penalties will be assessed based on the following criteria:
 - (A) Whether the penalty imposed will be a substantial economic deterrent to the illegal activity.
 - (B) Damages to the POTW, including compensation for the damage or destruction of the facilities of the POTW, which also includes any penalties, costs, and attorney's fees incurred by the POTW as the result of the illegal activity, as well as the expenses involved in enforcing this section and the costs involved in rectifying any damage.
 - (C) Cause of the discharge or violation.
 - (D) The severity of the discharge and its effect upon the facilities of the POTW and upon the quality and quantity of the receiving waters.
 - (E) Effectiveness of actions taken by the violator.
 - (F) The technical and economic feasibility of reducing or eliminating the discharge.
 - (G) The economic benefit gained by the violator.

(c) The director may institute proceedings for assessment of civil penalty in the name of the City in the Chancery Court of Williamson County.

(d) The Mayor and Board of Aldermen may establish by regulation a schedule of the amount of administrative or civil penalty which can be assessed by the director for certain specific violations or categories of violations.

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- (e) Any administrative civil penalty assessed to a violator pursuant to this section may be in addition to any civil penalty assessed by the commissioner of environment and conservation for violations of Tennessee Code Annotated, § 69-3-115(a)(1)(F). Provided, however, the sum of the penalties imposed by this section and by § 69-3-115(a) shall not exceed the amount specified in appendix A, comprehensive fees and penalties, per day for each day during which the act or omission continues to occur.

(4) *Assessment of damages.*

- (a) The director may assess the liability of any violator for damages to the pretreatment agency resulting from any person(s) or user(s) pollution or violation, failure, or neglect in complying with any permits or orders issued pursuant to the provisions of the pretreatment program.
- (b) If an appeal from such assessment is not made to the director by the violator within 30 days of notification of such assessment, he shall be deemed to have consented to such assessment and it shall become final.
- (c) Damages may include any expenses incurred in investigating and enforcing the pretreatment program or any other sections of this chapter in removing, correcting, and terminating any pollution, and also compensation for actual damages caused by the violation to the POTW. The director shall assess the expenses and damages incurred by the POTW to clear the obstruction, repair damage to the POTW, and otherwise rectify any impairment caused by the violation.
- (d) Whenever any assessment has become final because of a person's failure to appeal within 30 days, the director shall bill the person responsible for the damage for reimbursement of all expenses and damages suffered by the POTW. If the person responsible refuses to pay, the director may apply to the appropriate court for a judgment and seek execution on such judgment. The court, in such proceedings, shall treat the failure to appeal such assessment as a confession of judgment in the amount of assessment.
- (e) The director may institute proceedings for the assessment of damages in the name of the City in Chancery Court of Williamson County.

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(5) *Hearings.*

- (a) Any hearing or rehearing brought before the appropriate committee shall be conducted in accordance with the following:
- (i) Upon receipt of a written petition from the alleged violator pursuant to this section, the director shall give the petitioner ten days written notice of the time and place of the hearing.
- (ii) The hearing provided may be conducted by the appropriate committee at a regular or special meeting. A quorum of the appropriate committee must be present at the regular or special meeting in order to conduct the hearing.
- (iii) A verbatim record of the proceedings of the hearings shall be made and filed with the appropriate committee in conjunction with the findings of fact and conclusions of law. The transcript shall be made available to the petitioner or any party to a hearing upon payment of a charge set by the director to cover preparation fees.
- (iv) In connection with the hearing, the chairperson of the appropriate committee shall issue subpoenas in response to any reasonable request by any party to the hearing requiring the attendance and testimony of witnesses and the production of evidence relevant to any matter involved in the hearing. In any case of refusal to obey a notice of hearing or subpoena issued under this section, the Chancery Court of Williamson County shall have the jurisdiction upon the application of the director to issue an order requiring such persons to appear and testify or produce evidence as the case may require. Failure to obey such an order of the court is punishable by the court as contempt.
- (v) On the basis of the evidence produced at the hearing, the appropriate committee shall make findings of fact and conclusions of law and enter such decisions and orders as, in its opinion, will best further the purposes of the pretreatment program and shall give written

notice of such decisions and orders to the alleged violator. The order issued under this subsection shall be issued no later than 30 days following the close of the hearing by the person or persons designated by the chairperson.

- (vi) The decision of the appropriate committee shall become final and binding on all parties unless appealed to the courts as provided in § 18-212(5)(b).
 - (vii) Any person to whom an emergency order is directed shall comply therewith immediately but, on petition to the appropriate committee, shall be afforded a hearing as soon as possible but in no case shall such hearing be held later than three days from the receipt of such a petition by the appropriate committee.
 - (viii) Upon agreement of all parties, the testimony of any person may be taken by deposition or written interrogatories. Unless otherwise agreed, the deposition shall be taken in a manner consistent with Rules 26 through 33 of the Tennessee Rules of Civil Procedure with the chairperson to rule on such matters as would require a ruling by the court under said rules.
 - (ix) The director shall first call witnesses, which shall be followed by witnesses called by the other party. Rebuttal witnesses shall be called in the same order. The chairperson shall rule on any evidentiary questions arising during such hearing and shall make other rulings necessary or advisable to facilitate an orderly hearing subject to approval of the appropriate committee. The appropriate committee, the director, his representative, and all parties shall have the right to examine any witness. The appropriate committee shall not be bound by or limited to rules of evidence applicable to legal proceedings.
 - (x) Any person aggrieved by an order or determination of the director, where an appeal is not otherwise provided by this section, may appeal said order or determination to be reviewed by the appropriate committee under the provisions of this section. A written notice of appeal shall be filed with the director and said notice shall set forth with particularity the action or inaction of the director complained of and the relief being sought by the person filing said appeal. A special meeting of the committee may be called by the chairperson upon the filing of such an appeal, and the committee may, at member's discretion, suspend the operation of the order or determination of the director on which is based the appeal until such time as the appropriate committee has acted upon the appeal.
 - (xi) The vice chairperson or the chairperson pro tem shall possess all the authority delegated to the chairperson by this section when acting in their absence or place.
- (b) An appeal may be taken from any final order or other final determination of the director or committee by any party who is or may be adversely affected thereby to the Chancery Court pursuant to the common law writ of certiorari set in Tennessee Annotated (T.C.A. § 27-8-101, within 60 days from the date such order or determination is made.
- (6) *Judicial proceedings and relief.* The director may initiate proceedings in the Chancery Court of Williamson County against any person or user who is alleged to have violated or is about to violate the pretreatment program, its industrial user permit, any section of this chapter, or any order of the director and/or committee. In such action, the director may seek, and the court may grant, injunctive relief and any other relief available in law or equity.
- (7) *Disposition of damage payments and penalties.* All damages and/or penalties assessed and collected under the provisions of this section shall be placed in a special fund by the City and allocated and appropriated to the sewer system for the administration of its pretreatment program.

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(1976 Code, § 13-212; Ord. No. 2001-56, 4- -2002; Ord. No. 2010-62, §§ XVI, XVII, 11-23-2010)

Footnotes:

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Editor's note— The Enforcement Response Plan which is a part of Exhibit A to Ordinance 97-05 (Feb. 1997) is of record in the office of the recorder.

Sec. 18-213. - Protection from damage.

No person shall maliciously, willfully or negligently break, damage, destroy, uncover, deface or tamper with any structure, appurtenance, or equipment which is a part of the municipal sewage works. Any person violating this provision shall be subject to immediate arrest.

(1976 Code, § 13-213; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-214. - Powers and authority of inspectors.

The Director, and other duly authorized employees of the City, as well as state and federal EPA personnel bearing proper credentials and identification, shall be permitted to enter upon all properties for the purpose of inspection, observation, measurement, sampling, testing and record review and copying in accordance with the provisions of this chapter.

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(1976 Code, § 13-214; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-215. - Duties and authorities.

(1) *Appropriate committee.* In addition to any other duty or responsibility otherwise conferred upon the appropriate committee by this chapter, the appropriate committee shall have the duty and power as follows:

- (a) To recommend amendments or modifications to the provisions of this chapter;
- (b) To hold hearings upon appeals from orders of actions of the director as may be provided under the provisions of this chapter;
- (c) To hold hearings related to the suspension, revocation, or modification of a wastewater discharge permit and issue appropriate orders relating hereto;
- (d) To hold hearings that may be required in the administration of this chapter and to make determinations and issue orders necessary to effectuate the purposes of this chapter.
- (e) To request assistance from any officer, agent, or employee of the City and to obtain any necessary information or other assistance;
- (f) The appropriate committee, acting through its chairperson, shall have the power to issue subpoenas requiring attendance, the testimony of witnesses, and the production of documentary evidence relevant to any matter properly heard by the appropriate committee;
- (g) The chairperson shall be authorized to administer oaths to people giving testimony.

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(2) *Director.*

- (a) *Director and staff.* The director and his/her staff shall be responsible for the administration of all parts of this section.
- (b) *Authority of director.* The director shall have the authority to enforce all sections of this chapter. He/she shall be responsible and have the authority to maintain and operate the various treatment works, sewer lines, pump stations, and other appurtenances of the POTW. The Director shall be responsible for preparation of operating budgets, subject to the normal budgetary processes of the City.

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- (c) *Records.* The director shall keep in his office or at an appropriate storage facility all applications required under this chapter a complete record thereof, including a record of all wastewater discharge permits.
- (d) *Notice of national pretreatment standard.* The director shall notify users identified in 40 CFR, part 403.8(f)(2) of any applicable pretreatment standards or other applicable requirements promulgated by the EPA under the provisions of Section 204(b) of the Act (33 U.S.C. 1284), Section 405 of the Act (33 U.S.C. 1345) or under the provisions of Sections 3001, 3304, or 4004 of the Solid Waste Disposal Act. Failure of the director to notify users shall not relieve the users from the responsibility of complying with these regulations.
- (e) *Public participation notice.* The director shall comply with the public participation requirements of 40 CFR, Part 425 in the enforcement of National Pretreatment Standards. The director shall, at least annually, provide public publication in the largest local newspaper of all significant industrial users which, during the previous 12 months, significantly violated applicable pretreatment standards or other pretreatment requirements. For the purposes of this provision, a significant industrial user is in significant violation if its violations meet one or more of the following criteria:
 - (i) Chronic violations of wastewater discharge limits, defined as those in which 66 percent or more of all of the measurements taken during a six-month period exceeded (by any magnitude) the daily maximum limit or the average limit for the same pollutant parameter.
 - (ii) Technical review criteria (TRC) violations, defined as those in which 33 percent or more of all of the measurements taken during a six-month period equal or exceed the product of the daily average maximum limit or average limit times the applicable TRC (TRC=1.4 for BOD, TSS, and oil and grease; and 1.2 for all other pollutants except pH).
 - (iii) Any other violation of a pretreatment effluent limit (daily maximum or longer term average) that the director believes has caused, alone or in combination with other discharges, interference, or pass through, including endangering the health of the POTW personnel and the general public.
 - (iv) Any discharge of a pollutant that has caused imminent endangerment to human health and welfare or to the environment and has resulted in the POTW's exercise of its emergency authority to halt or prevent such a discharge.
 - (v) Violation by 90 days or more after the schedule date of a compliance schedule milestone contained in a permit or enforcement order for starting construction, completing construction, or attaining final compliance.
 - (vi) Failure to provide required reports, such as baseline monitoring reports, 90-day compliance reports, periodic self-monitoring.
- (f) *Approves new construction.* The director shall give approval in acceptance of newly constructed sanitary sewer lines, pump stations, and other appurtenances.

(1976 Code, § 13-215; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-216. - Validity.

- (1) All ordinances and/or sections of the Franklin Municipal Code, or parts thereof, in conflict herewith are hereby repealed.
- (2) The invalidity of any section, clause, sentence or provision of this chapter of the Franklin Municipal Code shall not affect the validity of any other part of this chapter of the Franklin Municipal Code which can be given effect without such invalid part or parts.

(1976 Code, § 13-216; Ord. No. 97-05, 2- -1997; Ord. No. 2001-56, 4- -2002)

Sec. 18-217. - Provisions applicable.

The requirements contained herein shall apply to all premises served by the Franklin Wastewater System whether located inside or outside the corporate limits and are hereby made a part of the conditions required to be met for the City to provide wastewater services to any premises. Such action, being essential for the protection of the water distribution system against the entrance of contamination which may render the water unsafe health wise, or otherwise undesirable, shall be enforced rigidly without regard to location of the premises, whether inside or outside the Franklin corporate limits.

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(Ord. No. 2001-56, 4- -2002)

Sec. 18-218. - Penalty.

Any person who neglects or refuses to comply with any of the provisions of this chapter shall be deemed guilty of a misdemeanor and, upon conviction therefor, shall be fined as specified in appendix A, comprehensive fees and penalties. Each day of continued violation shall constitute a separate offense.

(Ord. No. 2001-56, 4- -2002; Ord. No. 2010-62, § XVIII, 11-23-2010)

Sec. 18-219. - Date of effect.

All ordinances and parts of ordinances in conflict with this chapter shall be hereby repealed. This chapter shall take effect from and after its passage.

(Ord. No. 2001-56, 4- -2002)

CHAPTER 18. - WATER AND SEWERS

<i>Application Fee</i>	
Additional service	\$50.00
Transfer of existing service	\$50.00
New construction	\$25.00
<i>Repairs, replacement or relocation of meters, boxes, service lines or associated utilities, necessitated by damage to meters, boxes, service lines or associated utilities, or failure to install according to city specifications.</i>	Billed at full replacement price. Materials billed at full retail value along with associated equipment and labor costs. One-hour minimum labor charge for repair replacement or relocation of any damaged water utilities.
<i>Temporary/Seasonal</i>	
Disconnection fee	\$25.00
Reconnection fee	\$25.00
<i>Fire Hydrants and Sprinkler Systems—Private</i>	
System Development fee	\$500.00 per inch diameter of connection line
<i>Fire Hydrant Meters—Temporary</i>	
Deposit	\$1,000.00
Set-up fee	\$500.00
<i>Irrigation Access Fee to Potable Water Main</i>	\$1,186.00
<i>Inspection Fees</i>	
Reinspection fee	\$50.00 per reinspection
<i>Penalties</i>	

Municipal Code Violations	\$50.00 per day per violation plus incurred administrative costs not to exceed \$1,000.00
Administrative Civil Penalty	\$10,000.00 per act or omission per day
<i>Sanitary Sewer Service Connection Fee</i>	\$50.00
<i>Water Meters (Potable and Reclaimed)</i>	
Meter repair resulting from damage caused by meter being obstructed, blocked, or otherwise unreadable	Actual cost \$500.00 minimum
Obstructed, blocked, or otherwise unreadable meter	\$50.00 per month
Unauthorized removal or tampering	\$500.00 per occurrence
<i>Water Service (Potable and Reclaimed)</i>	
Reconnect service charge	\$35.00 normal business hours
	\$75.00 nonbusiness hours, holidays, and weekends

Fire Hydrant and Sprinkler System (Private) System Development and Meter Installation Fees

System Development Fee (SDF)		\$500.00 per inch diameter of connection line	
Meter Size	SDF	Complete Installation	Installation of Meter and Meter Box Only
¾" x 5/8 "	\$500.00	\$720.00	\$300.00
1"	500.00	854.00	356.00

1½"	750.00	1,375.00	625.00
2"	1,000.00	2,117.00	1,297.00
3"	1,500.00	3,480.00	1,506.00
4"	2,000.00	5,230.00	2,541.00
6"	3,000.00	7,035.00	4,498.00
8"	4,000.00	13,438.00	9,803.00

Water Development Impact Fees

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Wastewater Impact Fee and Installation Fees			
Meter Size	Impact Fee	Installation Fee, tap in place	Installation Fee, tap not in place
<u>¾"</u>	<u>\$3,544</u>	<u>\$263</u>	<u>\$1,240</u>
<u>1"</u>	<u>\$14,175</u>	<u>\$263</u>	<u>\$1,240</u>
<u>1½"</u>	<u>\$34,020</u>	<u>\$263</u>	<u>\$1,240</u>
<u>2"</u>	<u>\$45,360</u>	<u>\$263</u>	<u>\$1,240</u>
<u>3"</u>	<u>\$99,225</u>	<u>\$263</u>	<u>\$1,240</u>
<u>4"</u>	<u>\$141,750</u>	<u>\$263</u>	<u>\$1,240</u>
<u>6"</u>	<u>\$340,200</u>	<u>\$263</u>	<u>\$1,240</u>
<u>8"</u>	<u>\$425,250</u>	<u>\$263</u>	<u>\$1,240</u>

Effluent Disposal Assessment Fee (EDA)

Meter Size	GPM	EDA Fee
5/8 " × ¾"	12.5	\$450.00
1"	50	1,800.00
1½"	120	4,320.00
2"	160	5,760.00
3"	350	12,600.00

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4"	500	18,000.00
6"	1200	43,200.00
8"	1500	54,000.00

Reclaimed Water Connection and Meter Installation Fee

Meter Size	Reclaimed Water Connection Fee	Complete Installation	Total Fee
5/8 " x 3/4"	\$500.00	\$720.00	\$1,220.00
1"	500.00	853.50	1,354.00
1½"	500.00	1,375.00	1,875.00
2"	500.00	2,116.50	2,617.00
3"	500.00	3,480.00	3,980.00
4"	500.00	5,230.00	5,730.00
6"	500.00	7,035.00	7,535.00
8"	500.00	13,438.00	13,938.00

Plan Review Fees

Water plan review fee	\$300.00
Wastewater plan review fee	\$300.00
Reclaimed water plan review fee	\$300.00

Water plan review fee with consultant expedited POST PC review	\$1,000.00 per submittal/review
Wastewater plan review fee with consultant expedited POST PC review	\$1,000.00 per submittal/review
Reclaimed water plan review fee with consultant expedited POST PC review	\$1,000.00 per submittal/review

Inspection Fees

Water mains	\$1.25/lf (minimum \$1,000.00)
Reclaimed Water	\$1.25/lf (minimum \$1,000.00)
Wastewater: Gravity Main	\$2.00/lf (minimum \$1,000.00)
Wastewater: Force Main	\$1.50/lf (minimum \$1,000.00)

Reclaimed Water Rate

Reclaimed Water Rate	\$0.97/1,000 gallons Availability charge/1,000 gallons
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Sanitary Sewer Rates—Effective January 1, 2017

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$16.55	Availability charge (1,000 gallons)	\$21.63

Next 14,000 gallons	5.54	Next 14,000 gallons	8.68
All additional gallons	4.75	All additional gallons	7.53
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$41.98	Availability charge (1,000 gallons)	\$45.46
Next 14,000 gallons	6.09	Next 14,000 gallons	9.51
All additional gallons	5.10	All additional gallons	7.62

Sanitary Sewer Rates—Effective January 1, 2018

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$16.55	Availability charge (1,000 gallons)	\$21.63
Next 14,000 gallons	5.99	Next 14,000 gallons	9.38
All additional gallons	5.20	All additional gallons	8.23
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$41.98	Availability charge (1,000 gallons)	\$45.46
Next 14,000 gallons	6.54	Next 14,000 gallons	10.21
All additional gallons	5.55	All additional gallons	8.32

Water User Rates—Effective January 1, 2017

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$11.86	Availability charge (1,000 gallons)	\$14.30

Next 9,000 gallons	4.71	Next 9,000 gallons	7.29
Next 15,000 gallons	5.64	Next 15,000 gallons	7.87
All additional gallons	6.57	All additional gallons	8.45
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$18.49	Availability charge (1,000 gallons)	\$22.21
Next 9,000 gallons	4.69	Next 9,000 gallons	7.21
Next 15,000 gallons	5.62	Next 15,000 gallons	7.79
All additional gallons	6.55	All additional gallons	8.37

Water User Rates—Effective January 1, 2018

<i>Residential-inside, per 1,000 gallons</i>		<i>Residential-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$11.86	Availability charge (1,000 gallons)	\$14.30
Next 9,000 gallons	4.96	Next 9,000 gallons	7.68
Next 15,000 gallons	5.89	Next 15,000 gallons	8.26
All additional gallons	6.82	All additional gallons	8.84
<i>Commercial-inside, per 1,000 gallons</i>		<i>Commercial-outside, per 1,000 gallons</i>	
Availability charge (1,000 gallons)	\$18.49	Availability charge (1,000 gallons)	\$22.21
Next 9,000 gallons	4.94	Next 9,000 gallons	7.60
Next 15,000 gallons	5.87	Next 15,000 gallons	8.18
All additional gallons	6.80	All additional gallons	8.76

(Ord. No. 2010-63, § I, 11-23-2010; Ord. No. 2010-84, § I, 1-25-2011; Ord. No. 2011-29, § I, 9-13-2011; Ord. No. 2012-57, § I, 12-11-2012; Ord. No. 2013-07, § I, 2-26-2013; Ord. No. 2014-24, § II, 10-14-2014; Ord. No. 2014-32, § I, 11-25-2014; [Ord. No. 2016-15](#), § I, 6-28-2016, eff. 1-1-2017)

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Access, System Development (SDF), Installation and Irrigation Meter Fees

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Hi-/Low-flow meters will be charged at the next meter size up for pricing purposes.

Example: The fee for a 2-inch domestic water meter and 8-inch fire line shall be based on a 3-inch water meter plus the \$500.00 per inch for the fire line (8×\$500.00)

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Meter
Size

WATER AND SANITARY SEWER FEE DISCUSSION

JUNE 12, 2018

DISCUSSION OUTLINE

- EXISTING WATER AND SANITARY SEWER IMPACT FEE STRUCTURE
- PROPOSED WATER AND SANITARY SEWER IMPACT FEE MODIFICATIONS – SHORT TERM ACTION
- DISCUSSION

DESCRIPTION OF IMPACT FEE

- SYSTEM DEVELOPMENT FEE (SDF) – ENTITY MAKING CONNECTION TO THE PUBLIC WATER SYSTEM, WHICH FEE IS MADE FOR THE PURPOSE OF ENABLING THE CITY TO REPAIR AND REPLACE IT'S FACILITIES (WATER AND SANITARY SEWER)
- ACCESS FEE (AF)– FEE PAID TO THE CITY FOR PURPOSE OF PROVIDING FUNDS FOR ADDITIONS, REPLACEMENTS, IMPROVEMENTS, AND EXPANSIONS TO THE CITY'S WATER DISTRIBUTION AND SANITARY SEWER COLLECTION SYSTEMS SUCH IMPROVEMENTS BEING REQUIRED PERIODICALLY FOR GROWTH. (WATER AND SANITARY SEWER)
- $\text{IMPACT FEE} = \text{SDF} + \text{AF}$
- EFFLUENT DISPOSAL ASSESSMENT (EDA) FEE - PAID FOR THE PURPOSE OF ENABLING THE CITY TO DISPOSE OF TREATED WASTEWATER TO REPAIR, REPLACE AND EXPAND ITS RECLAIMED WATER FACILITIES, AS NECESSARY, AND TO REDUCE THE IMPACT OF INCREASE POTABLE WATER DEMAND ON THE FRANKLIN WATER SYSTEM; NOT PART OF THE IMPACT FEE DISCUSSION.

EXISTING IMPACT FEE STRUCTURE

- EXISTING STRUCTURE IS COMPLICATED IN TERMS OF APPLICATION AND ACCOUNTING
 - THE DISTINCTION BETWEEN THE TWO CATEGORIES WITHIN EACH UTILITY IS UNNECESSARY
- CURRENT STRUCTURE IS NOT NIMBLE ENOUGH TO RESPOND TO EVOLVING PRIORITIES RELATED TO CAPITAL NEEDS
- LIMITS THE CITY'S ABILITY TO USE AVAILABLE FUNDS BASED ON A SNAPSHOT IN TIME OF CAPITAL INVESTMENT PROJECTS

EXISTING W&S FEE IMPLEMENTATION METHODOLOGY

- BASED ON METER SIZE AND SPECIFIC FUND STRUCTURE (DOES NOT INCLUDE INSTALLATION FEE)
 - CAN LIMIT EQUITABLE ASSESSMENT OF FEES DEPENDING ON DEMANDS – IMPACTS COSTS TO DEVELOPERS AND IMPACT FEE REVENUES FOR THE CITY
 - CREATES A NATURAL INCENTIVE TO DOWNSIZE METERS VERSUS APPROPRIATE METER SIZING
 - DISCOURAGES THE USE OF FIRE SUPPRESSION SYSTEMS
 - UNNECESSARILY COMPLICATED

Meter Upsize (inches)	% Fee Increase
0.75 to 1	300%
1 to 1.5	140%
1.5 to 2	33%
2 to 3	119%
3 to 4	43%
4 to 6	140%
6 to 8	25%

EXISTING W&S FEE IMPLEMENTATION METHODOLOGY

Meter Size	Sanitary Sewer				Water			TOTAL
	Access Fee	SDF	EDA	Sewer - Existing	Access Fee	SDF	Water – Existing	
¾"	\$2,100	\$1,444	\$450	\$3,994	\$1,186	\$903	\$2,089	\$6,083
1"	\$8,400	\$5,775	\$1,800	\$15,975	\$4,746	\$3,612	\$8,358	\$24,333
1.5"	\$20,160	\$13,860	\$4,320	\$38,340	\$11,390	\$8,619	\$20,009	\$58,349
2"	\$26,880	\$18,480	\$5,760	\$51,120	\$15,187	\$11,558	\$26,745	\$77,865
3"	\$58,800	\$40,425	\$12,600	\$111,825	\$33,222	\$25,284	\$58,506	\$170,331
4"	\$84,000	\$57,750	\$18,000	\$159,750	\$47,460	\$36,120	\$83,580	\$243,330
6"	\$201,600	\$138,600	\$43,200	\$383,400	\$113,904	\$86,688	\$200,592	\$583,992
8"	\$252,000	\$173,250	\$54,000	\$479,250	\$142,380	\$108,360	\$250,740	\$729,990

IMPACT FEE FUND STRUCTURE – PROPOSED SOLUTION

- CONSOLIDATE WATER AND WASTEWATER SDF AND ACCESS FEES INTO A WATER IMPACT FEE AND WASTEWATER IMPACT FEE (MOVING FROM 4 FEES TO 2)
- THE PROPOSED CHANGES CONTINUE TO RESTRICT THE USE OF IMPACT FEES FOR CAPITAL NEEDS OF THE SYSTEM WHILE ALLOWING FOR FLEXIBILITY AS CAPITAL PRIORITIES ARE IDENTIFIED
- CONSIDERATION OF ORDINANCE THAT MAKES THESE CHANGES FOR IMPLEMENTATION BY JUNE 30, 2018

EXAMPLES OF OTHER IMPACT FEES

- CITY OF BRENTWOOD, TN
 - SINGLE TAP FEE BASED UPON METER SIZE AND GEOGRAPHICAL ZONES
- METRO WATER SERVICES, TN
 - CAPACITY FEE BASED UPON UNIT OF FLOW (350 GPD)
- SPRING HILL, TN
 - SINGLE IMPACT FEE BASED UPON UNIT OF DEVELOPMENT (HOME, ROOM, ACRE, STUDENT, 1,000 SQ FT, PUMPS ETC.)

SUMMARY OF TITLE 18, CHAPTER 1 REVISIONS

- EDITORIAL CHANGES AND CLARIFICATIONS (TITLE 18, CHAPTER 1)
 - METER TESTS (SEC. 18-112): CUSTOMER REQUESTED METER TESTING DETERMINE METER IS READING LOWER THAN ACTUAL FLOW, CUSTOMER MUST PAY ALL TESTING COSTS.
 - METER INSTALLATION CHARGE (SEC. 18-106): WHEN A SERVICE LINE THAT MAY NOT REQUIRE A METER, AS IN THE CASE OF A DEDICATED FIRE LINE, IS COMPLETED AND ACCEPTED BY THE CITY AS PART OF THE PUBLIC WATER SYSTEM, THE CITY SHALL BE RESPONSIBLE FOR THE MAINTENANCE AND UPKEEP OF SUCH SERVICE LINE FROM THE WATER MAIN TO THE PROPERTY LINE, AND SUCH PORTION OF THE SERVICE LINE SHALL BELONG TO THE CITY. THE REMAINING PORTION OF THE SERVICE LINE BEYOND THE PROPERTY LINE TO THE CUSTOMER'S PREMISES SHALL BELONG TO AND BE THE MAINTENANCE RESPONSIBILITY OF THE CUSTOMER.
- SEC. 18-102 (6), (8) DEFINES IMPACT FEE TO REPLACE BOTH SYSTEM DEVELOPMENT AND ACCESS FEE
- SEC. 18-106 MODIFIES LANGUAGE REGARDING ASSESSMENT AND COLLECTION OF IMPACT FEE
- SEC. 18-107 (10) ELIMINATES ACCESS FEE LANGUAGE NOW COVERED IN SEC. 18-106
- SEC. 18-108 MODIFIES LANGUAGE PROVIDING BROADER AUTHORITY TO BOMA IN TERMS OF REIMBURSEMENTS FOR DEVELOPMENT PROJECTS
- APPENDIX A, COMPREHENSIVE FEES AND PENALTIES REFLECTS THE CONSOLIDATION OF THE SDF AND ACCESS FEES INTO THE IMPACT FOR WATER

SUMMARY OF TITLE 18, CHAPTER 2 REVISIONS

- EDITORIAL CHANGES AND CLARIFICATIONS (TITLE 18, CHAPTER 2)
 - APPROVAL AUTHORITY [SEC. 18-202(3)]: UPDATES REFERENCE TO STATE APPROVAL AUTHORITY.
- SEC. 18-203 (1), (56) DEFINES IMPACT FEE TO REPLACE BOTH SYSTEM DEVELOPMENT AND ACCESS FEE
- SEC. 18-207 MODIFIES LANGUAGE TO REFERENCE IMPACT FEE VERSUS ACCESS FEE
- SEC. 18-208 MODIFIES LANGUAGE PROVIDING BROADER AUTHORITY TO BOMA IN TERMS OF REIMBURSEMENTS FOR DEVELOPMENT PROJECTS
- APPENDIX A, COMPREHENSIVE FEES AND PENALTIES REFLECTS THE CONSOLIDATION OF THE SDF AND ACCESS FEES INTO THE IMPACT FOR WASTEWATER

DISCUSSION



City of Franklin, Tennessee

FY 2019 Operating Budget

FY 2019 Proposed Operating Budget Presentation

June 12, 2018
Board of Mayor and Aldermen Meeting
Public Hearing





City of Franklin, Tennessee

FY 2019 Operating Budget

The Focus

Management

- Policy development and implementation
- Budget process
- High quality service levels
- Department level key performance measurers
- Benchmarking program
- Capital Investment project oversight and delivery
- Telling “Franklin’s story” locally and beyond

Community Development

- Desired location
- High Development Standards
- Educated workforce
- Sites ready for development
- Aggressive State incentives
- Work with partners at State and Williamson County
- Play “offense”

Strong Financial Base

- Long-Term financial planning (revenue diversification)
- Capital Investment plan process
- Multi-year financial planning
- Healthy reserve levels
- Triple-A Bond rating from both Moody’s and S&P.
- Support changing service needs

Process: Integration of Strategic Plan

- Departmental Budgets also have full integration of **FranklinForward** - the City's Strategic Plan and Performance Measures for the second time. These measures are organized in either Workload, Efficiency or Outcome Measures and are marked (where applicable) to the four themes of the strategic plan:



A Safe, Clean, and Livable City



Quality Life Experiences



Effective and Fiscally Sound
City Government Providing
High-quality Services



Sustainable Growth and
Economic Prosperity



City of Franklin, Tennessee

FY 2019 Operating Budget

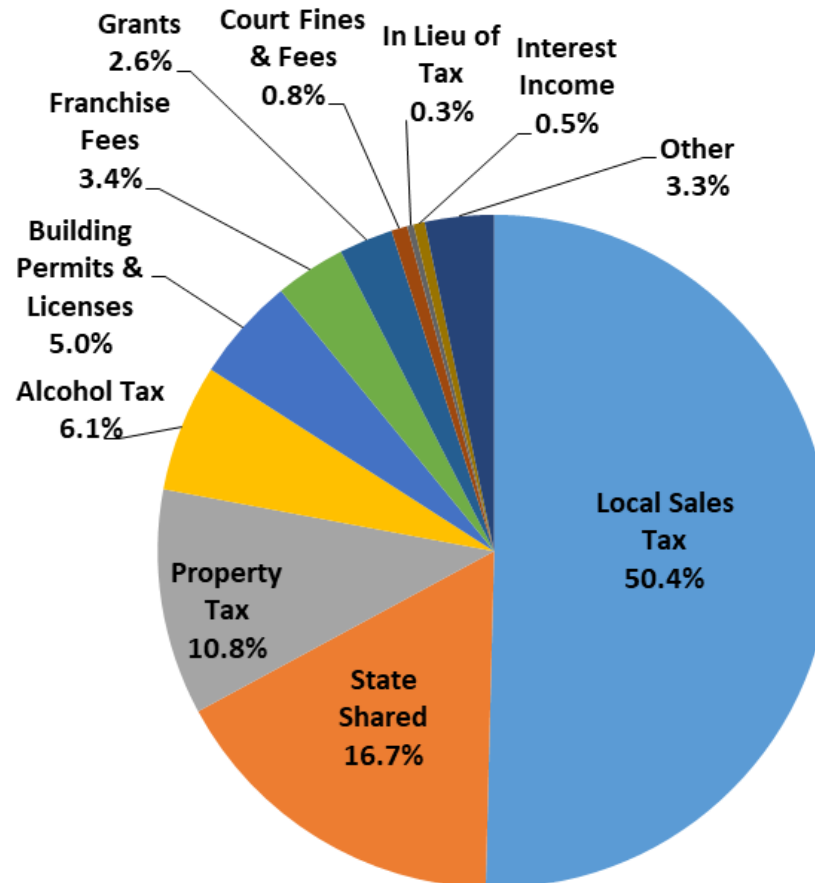
General Fund Overview: Opportunities

- Maintain high quality services.
- Invest in our future.
- Enhance our community's competitive position.
- Focus on possibilities, not just current challenges.
- Maintain Franklin's unique character.

City of Franklin, Tennessee

FY 2019 Operating Budget

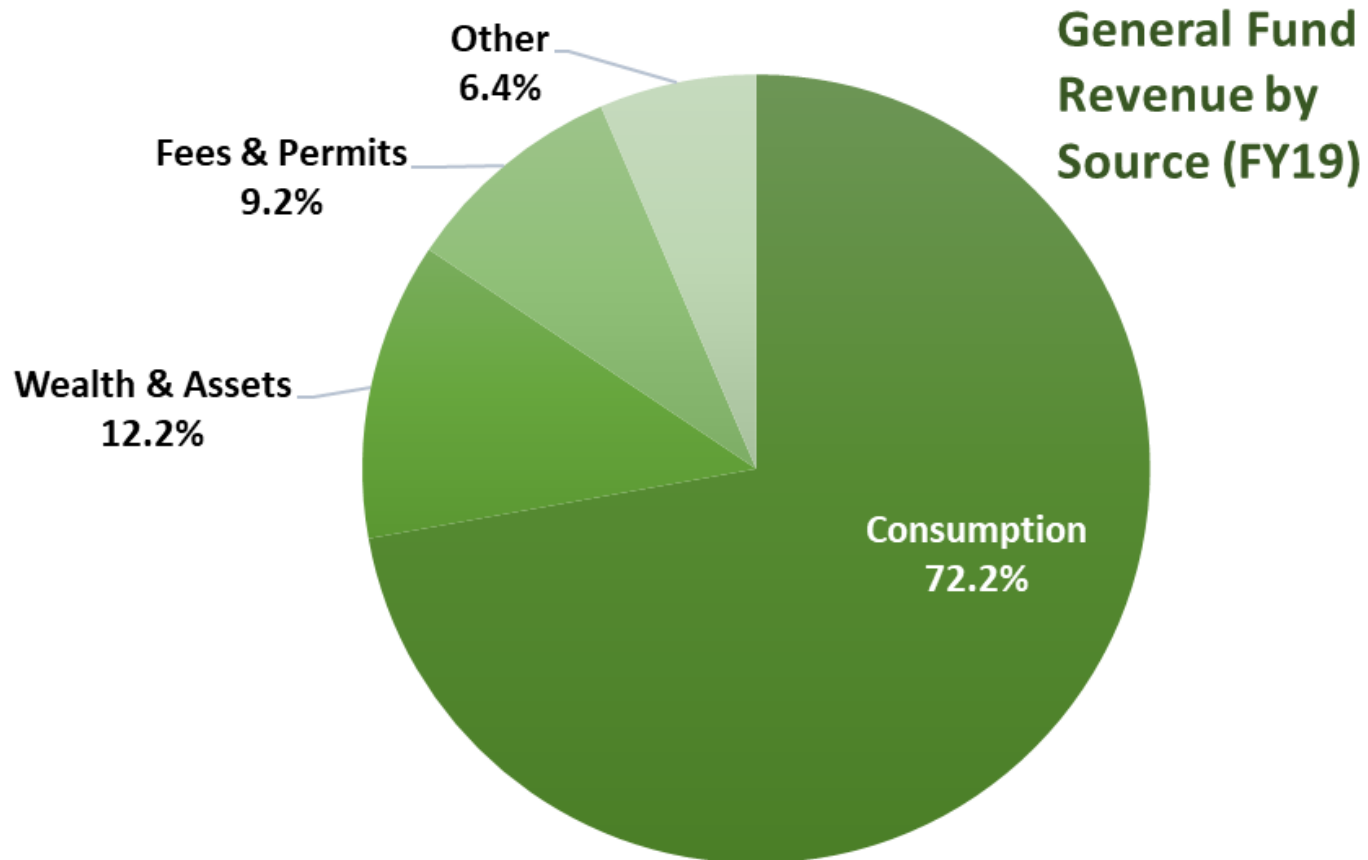
General Fund Overview: Revenues (pg. 31)



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Overview: Revenues by Source (pg. 32)

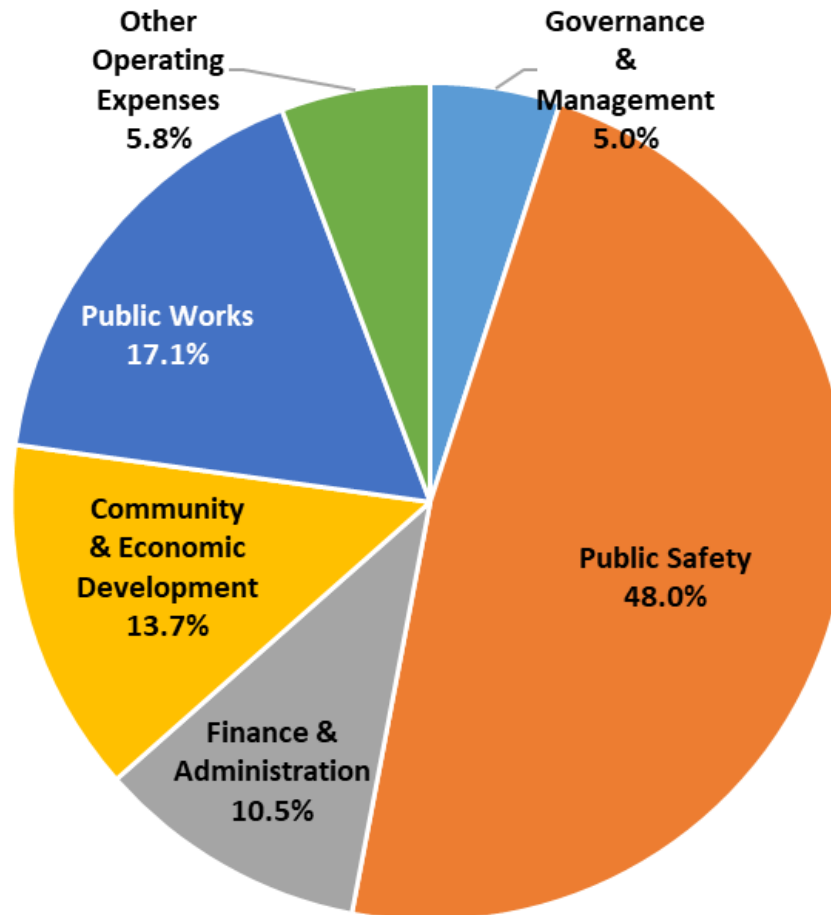




City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Overview: Expenses by Major Function/Program

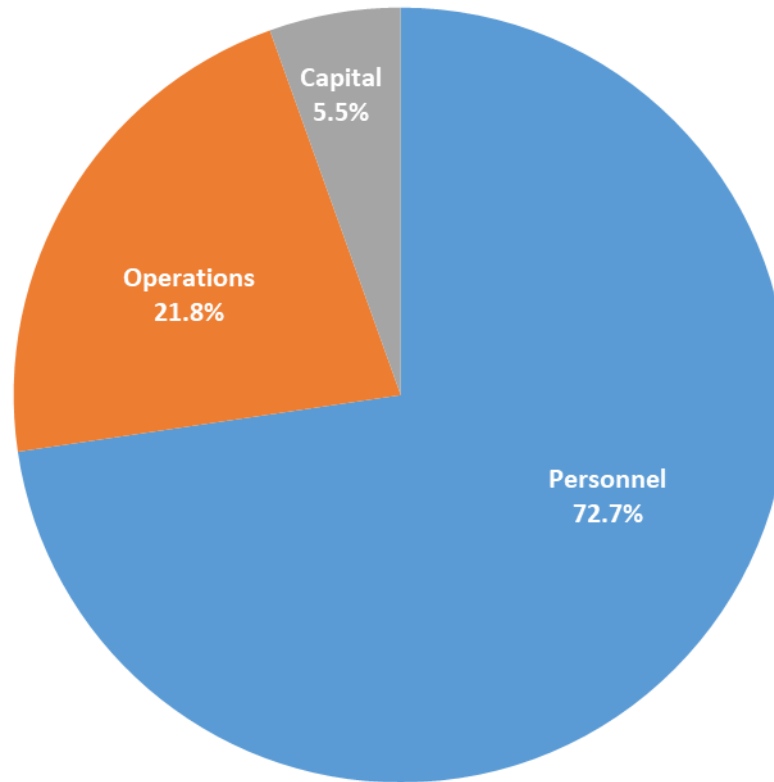




City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Overview: Expenses by Category





City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Change in Budget Amounts

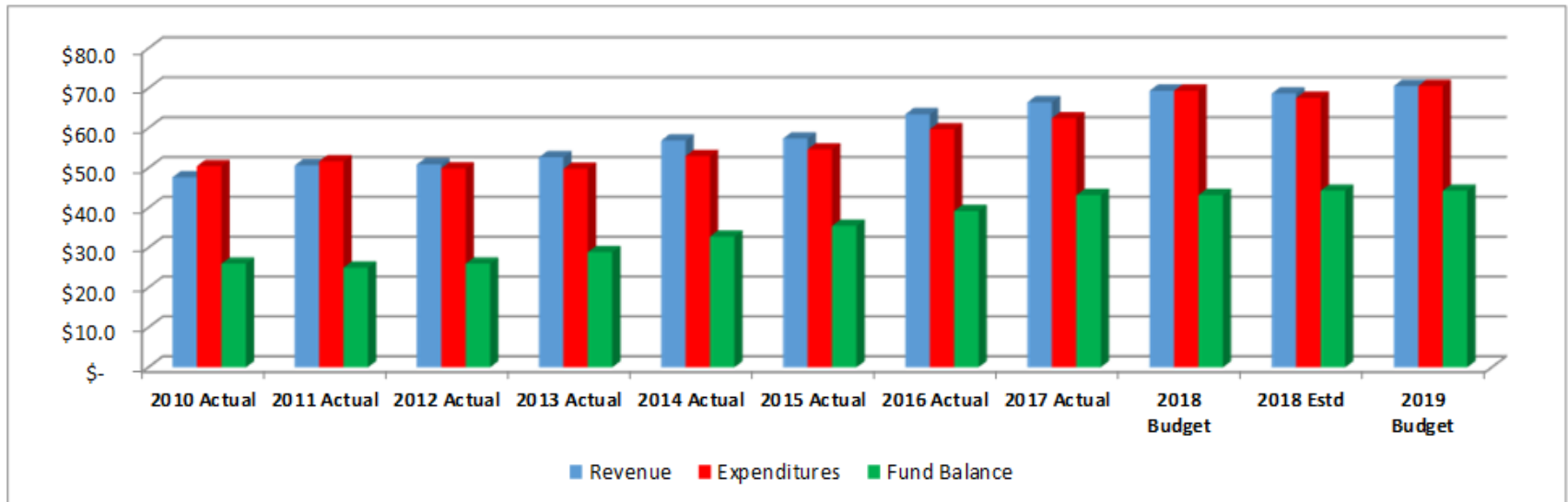
All Funds	Actual 2016 <u>A</u>	Actual 2017 <u>B</u>	Budget 2018 <u>C</u>	Estd 2018 <u>D</u>	Budget 2019 <u>E</u>	Difference '18 vs. '19 <u>F (E-C)</u>	<u>G (E/C)</u>
Personnel	\$ 50,880,683	\$ 54,101,667	\$ 59,306,227	\$ 59,638,072	\$ 63,277,937	\$ 3,971,710	6.70%
Operations	\$ 62,888,912	\$ 63,599,732	\$ 72,318,705	\$ 66,033,979	\$ 65,767,800	\$ (6,550,905)	-9.06%
Capital	\$ 5,699,174	\$ 7,400,233	\$ 25,276,155	\$ 20,822,565	\$ 23,526,814	\$ (1,749,341)	-6.92%
Total - All Funds Expenses	\$ 119,468,770	\$ 125,101,632	\$ 156,901,086	\$ 146,494,616	\$ 152,572,551	\$ (4,328,535)	-2.8%
Surplus / (Deficit) All Funds	\$ 18,914,434	\$ 18,052,411	\$ (894,867)	\$ 7,648,593	\$ (574,940)		

General Fund	Actual 2016 <u>A</u>	Actual 2017 <u>B</u>	Budget 2018 <u>C</u>	Estd 2018 <u>D</u>	Budget 2019 <u>E</u>	Difference '18 vs. '19 <u>F (E-C)</u>	<u>G (E/C)</u>
General Fund Expenditures (by major category)							
Personnel	\$ 41,638,101	\$ 43,983,566	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 3,143,376	6.5%
Operations	\$ 17,943,694	\$ 18,334,440	\$ 17,130,356	\$ 16,861,087	\$ 15,409,838	\$ (1,720,518)	-10.0%
Capital	\$ 177,939	\$ 188,787	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ (250,461)	-6.1%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%
Surplus / (Deficit)	\$ 3,780,138	\$ 4,033,556	\$ 0	\$ 1,379,202	\$ 0		

City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund : Revenues: Financial Performance (pg. 28)



	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2018 Estd	2019 Budget
Revenue	\$ 47.7	\$ 50.7	\$ 50.9	\$ 52.7	\$ 56.9	\$ 57.4	\$ 63.5	\$ 66.5	\$ 69.4	\$ 68.7	\$ 70.6
Expenditures	\$ 50.5	\$ 51.7	\$ 49.9	\$ 49.8	\$ 53.0	\$ 54.7	\$ 59.7	\$ 62.5	\$ 69.4	\$ 67.6	\$ 70.6
Fund Balance	\$ 26.0	\$ 25.0	\$ 26.0	\$ 28.9	\$ 32.8	\$ 35.5	\$ 39.2	\$ 43.2	\$ 43.2	\$ 44.3	\$ 44.3

Note: Amounts above are in millions of dollars.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Fund Balance Summary

General Fund Performance - FY 2015-2019						
	Actual 2015	Actual 2016	Actual 2017	Budget 2018	Estimated 2018	Budget 2019
Beginning Fund Balance	\$32,714,451	\$35,469,449	\$39,249,587	\$43,283,142	\$ 43,283,142	\$44,662,344
+ Total GF Revenue	\$57,489,269	\$63,539,872	\$66,540,349	\$69,377,662	\$ 68,734,500	\$70,550,059
- Total GF Expenditures	\$54,734,271	\$59,759,734	\$62,506,793	\$69,377,662	\$ 67,355,298	\$70,550,059
Ending Fund Balance	\$35,469,449	\$39,249,587	\$43,283,142	\$43,283,142	\$ 44,662,344	\$44,662,344
***Percent of Total Annual Revenues	61.7%	61.8%	65.0%	62.4%	65.0%	63.3%
***Percent of Total Annual Expenditures	64.8%	65.7%	69.2%	62.4%	66.3%	63.3%

Note: Ending Fund Balance Amounts for Estimated FY 2018 and Budget FY 2019 numbers subject to change via year-end close and final FY 2018 budget amendments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Overview:

- The proposed 2018-19 (FY19) general fund budget is \$70,550,059, which represents an increase of 1.7% compared to the current \$69.4 million budget for 2017-18 (FY18). This budget increase is primarily due to cost increases in personnel expenses and the funding of expanded services in the areas of public safety, parks, and streets, all of which are significantly impacted by growth.
- The proposed FY19 budget for all funds is \$152,572,551 which represents a decrease of 2.8% compared to FY18. Increased budgeted expenditures across funds include increases in the General, Sanitation & Environmental Services, Transit, Street Aid, and Facilities funds.



City of Franklin, Tennessee

FY 2019 Operating Budget

Overview: Highlights

- The budget is balanced, with current revenues equaling expenditures.
- The budget is in compliance with the Board of Mayor and Aldermen's debt and fund reserve policies, significantly exceeding the reserve requirements.
- The City property tax remains unchanged at \$0.4176 per \$100 of assessed valuation. The *Invest Franklin* dedicated funding for infrastructure/transportation investment and support of City operations remains in place. The City of Franklin continues to maintain one of the lowest municipal property tax rates in the State of Tennessee.



City of Franklin, Tennessee

FY 2019 Operating Budget

Overview: Highlights

- Overall, the proposed budget has a net increase of 4.5 positions across all funds, 1.5 of which are included in the general fund. This targeted group of new positions are in areas such as Engineering, Water Management, and Stormwater, all of which have been impacted by growth.
- The general pay increase for City team members will be effective the soon after the start of the new Fiscal Year in July 2018. The proposed budget includes a general pay increase of 2.5% plus an additional performance-based pay increase of up to an additional 2.5%.



City of Franklin, Tennessee

FY 2019 Operating Budget

Overview: Highlights

- The budget includes the full implementation of updates to the City's compensation plan approved by the Board in FY18. This adjustment to the compensation plan is accelerated by a full year compared to the original proposal.
- Health Insurance premiums for our City team members will remain at FY18 rates. There is no increase in premiums. In FY19, the City also will begin offering a high deductible health insurance option paired with a health savings account.



City of Franklin, Tennessee

FY 2019 Operating Budget

Overview: Highlights

- Funding is provided for important investments in equipment replacements of \$3.5 million, technology enhancements of more than \$500,000, and facility improvements of nearly \$500,000.
- The City's street maintenance program will have a \$1 million increase in funding for neighborhood street resurfacing, street sealing, and sidewalk repair.



City of Franklin, Tennessee

FY 2019 Operating Budget

Overview: Highlights

- A rate increase is proposed for residential garbage collection and recycling service. The proposed increase is from \$17.50 per month to \$19.00 per month. The FY19 budget does not require a General Fund subsidy to Sanitation and Environmental Services operations.
- The proposed budget incorporates performance measures and sustainability initiatives for every department. The connection to our Strategic Plan, ***FranklinForward***, is clearly linked to performance measures and objectives throughout the budget, including insights from the 2016 citizen survey.

Program Enhancements



A Safe, Clean, and Livable City

- Funding for the Franklin Police Department to purchase, deploy, and support 110 body-worn cameras (funded by reserves) for police officers. In addition, technology enhancements to link body cameras to in-car dash cameras is included.
- Replacement of over 30 police vehicles, each registering more than 100,000 miles on them (\$2 million).
- Construction of Fire Station 7, included in the City Facilities Tax Fund.
- Replacement of Fire Tower #2 (\$1.4 million).
- Replacement of cardiac monitors (\$228,000).
- Fire Training Center addition, included in the City Facilities Tax Fund (\$180,000).



City of Franklin, Tennessee

FY 2019 Operating Budget

Program Enhancements



Effective and Fiscally Sound City Government Providing High-quality Services

- Additional and replacement vehicles/equipment in Sanitation, Streets, Water Management, Stormwater, and Building and Neighborhood Services.
- Additional \$1 million within the Street Aid Fund for neighborhood street resurfacing, street sealing, and sidewalk repair/construction.
- Electronic bill presentment program for the City's utility billing services.
- Compost Facility office (\$25,000).
- Sewer vac truck (\$350,000).
- Architectural service for City Hall building plan (carryover from FY18, \$250,000).



City of Franklin, Tennessee

FY 2019 Operating Budget

Program Enhancements



Quality Life Experiences

- Replacement of tennis courts at Jim Warren Park (\$425,000).
- Begin implementation of recommendations for shared facility/field/open space use and improvements between the Franklin Special School District and the Franklin Parks Department.
- Architectural service for potential improvements at the Park at Harlinsdale Farm (\$100,000), focusing on potential grant and/or public-private partnership opportunities.



City of Franklin, Tennessee

FY 2019 Operating Budget

Program Enhancements



Sustainable Growth and Economic Prosperity

- Funding for a pilot program to work with the development community supporting the development of attainable/workforce housing (\$100,000).
- Funding for the first full year of enhanced Franklin Transit fixed route system with 30-minute pick-up frequency for all stops.
- Additional funding (\$10,000) for economic development initiatives of Williamson Inc. (Chamber of Commerce).
- Additional funding for the 91X commuter bus service to Nashville.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund : Property Tax Summary

Fiscal Year	Rate	Increase / (Decrease)	Fiscal Year	Rate	Increase / (Decrease)
1984	\$1.7500	---	2002	\$0.5500	(\$0.1400)
1985	\$1.7500	\$0.0000	2003	\$0.5500	\$0.0000
1986	\$1.7500	\$0.0000	2004	\$0.5500	\$0.0000
1987	\$2.1500	\$0.4000	2005	\$0.5500	\$0.0000
1988	\$2.1500	\$0.0000	2006	\$0.5500	\$0.0000
1989	\$2.1500	\$0.0000	2007	\$0.4340	(\$0.1160)
1990	\$1.1000	(\$1.0500)	2008	\$0.4340	\$0.0000
1991	\$1.1000	\$0.0000	2009	\$0.4340	\$0.0000
1992	\$0.9900	(\$0.1100)	2010	\$0.4340	\$0.0000
1993	\$0.9900	\$0.0000	2011	\$0.4340	\$0.0000
1994	\$0.9400	(\$0.0500)	2012	\$0.3765	(\$0.0575)
1995	\$0.9400	\$0.0000	2013	\$0.3765	\$0.0000
1996	\$0.8900	(\$0.0500)	2014	\$0.3765	\$0.0000
1997	\$0.6900	(\$0.2000)	2015	\$0.4065	\$0.0300
1998	\$0.6900	\$0.0000	2016	\$0.4065	\$0.0000
1999	\$0.6900	\$0.0000	2017	\$0.4176	\$0.0111
2000	\$0.6900	\$0.0000	2018	\$0.4176	\$0.0000
2001	\$0.6900	\$0.0000	2019	\$0.4176	\$0.0000



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund : Revenues: General Fund Revenue Comparison

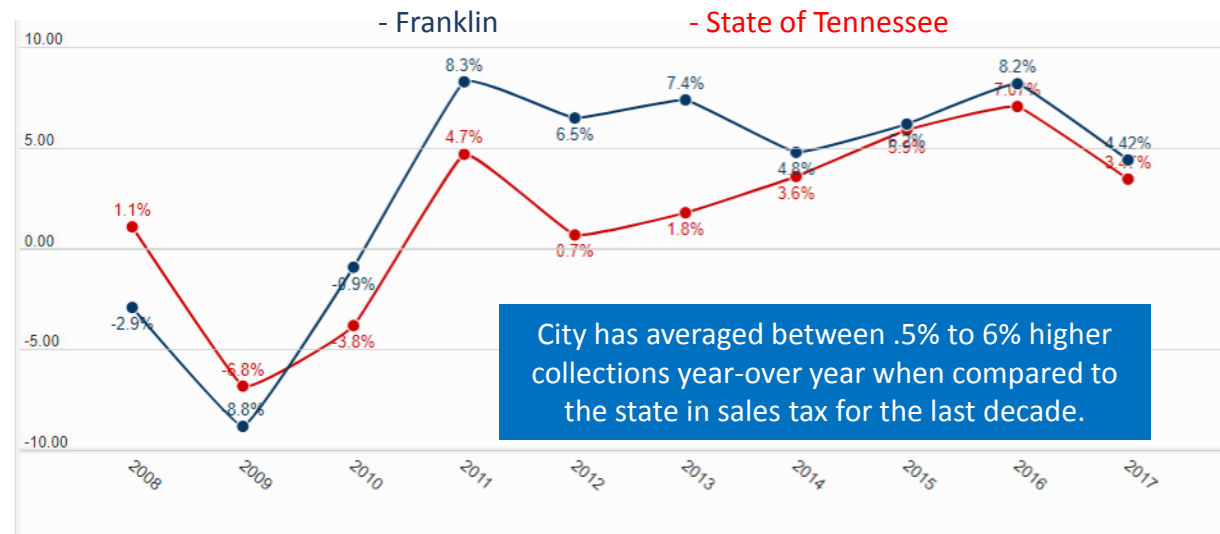
	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Revenues							
Local Sales Tax	\$ 31,309,367	\$ 32,694,269	\$ 34,722,480	\$ 34,189,851	\$ 35,557,339	\$ 834,859	2.4%
State Shared	\$ 14,984,293	\$ 12,988,735	\$ 12,175,044	\$ 12,175,044	\$ 11,788,310	\$ (386,734)	-3.2%
Property Tax	\$ 4,973,334	\$ 9,695,390	\$ 6,791,113	\$ 8,453,526	\$ 7,651,612	\$ 860,499	12.7%
Alcohol Tax	\$ 3,926,711	\$ 4,021,089	\$ 4,147,690	\$ 4,147,690	\$ 4,321,823	\$ 174,133	4.2%
Building Permits & Licenses	\$ 2,850,548	\$ 2,933,744	\$ 3,393,896	\$ 3,393,896	\$ 3,527,354	\$ 133,459	3.9%
Franchise Fees	\$ 2,255,565	\$ 2,230,782	\$ 2,323,232	\$ 2,323,232	\$ 2,392,929	\$ 69,697	3.0%
Grants	\$ 1,612,487	\$ 263,231	\$ 1,949,098	\$ 269,098	\$ 1,829,190	\$ (119,908)	-6.2%
Court Fines & Fees	\$ 475,060	\$ 518,823	\$ 602,908	\$ 482,326	\$ 542,617	\$ (60,291)	-10.0%
In Lieu of Tax	\$ 326,438	\$ 298,347	\$ 211,630	\$ 211,630	\$ 217,979	\$ 6,349	3.0%
Interest Income	\$ 191,631	\$ 108,152	\$ 321,877	\$ 349,513	\$ 384,464	\$ 62,587	19.4%
Other	\$ 634,439	\$ 787,787	\$ 2,738,695	\$ 2,738,695	\$ 2,336,442	\$ (402,253)	-14.7%
Total - General Fund Revenues	\$ 63,539,872	\$ 66,540,349	\$ 69,377,662	\$ 68,734,500	\$ 70,550,059	\$ 1,172,397	1.7%

City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Revenues: Local Sales Tax (pg. 33)

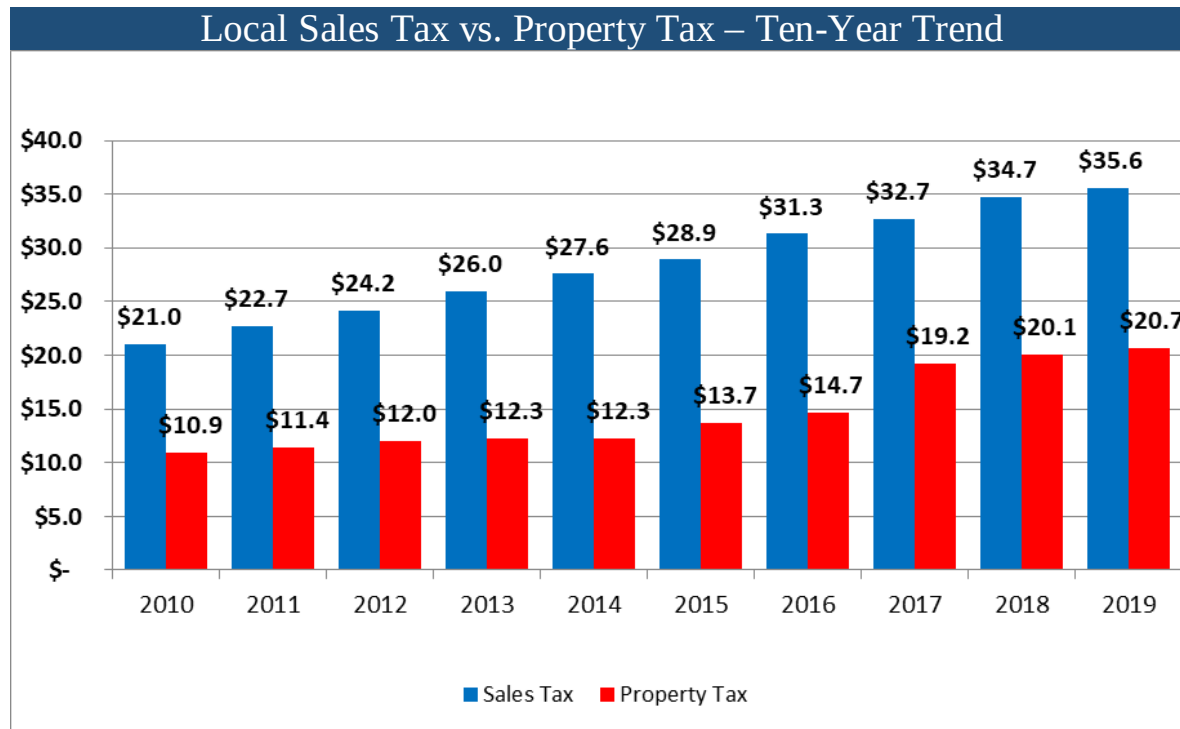
- Budgeted to increase in 2018-19 (\$35.6 million).
- Growth of 2.4% (\$832K) from 2017-18 budget, 4% increase compared to the 2017-18 estimate.
- Statewide estimate for growth is approximately 2.5% to 3.76%.
- 50.4% of total general fund revenue.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Revenues: Property vs. Sales Tax



- Sales Tax continues to outpace Property Tax collections slightly less than 2:1



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Revenues: Intergovernmental Revenue (pg. 34)

- Second largest general fund revenue source.
- Includes Business Tax within state shared taxes.
- Grant funding including TOC project revenue.
- Decrease (-3.2% or -\$386,734) largely attributable to the continued phase out of the Hall Income Tax



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Revenues: Other Taxes

Increasing between 3%-5% depending upon type of tax.

- Business License & Gross Receipts Tax (*pg. 34*)
- Local Beer Tax (*p. 36*)
- Wholesale Liquor Tax (*p. 36*)
- Alcohol Privilege Tax (*p. 36*)



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Revenues: Fees & Other Income

Increasing at varying levels. Development activity continued to be strong, and interest earned off of investments is forecast to grow robustly as rates grow; unfortunately the base upon which interest comes from is still quite small.

- Building Permit Fees (*pg. 37*)
- Franchise Fees (*pg. 38*)
- Court Fines & Costs (*pg. 40*)
- Interest Earnings (*pg. 42*)



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: General Fund Expenditures by Department

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Expenses							
Governance & Management	\$ 2,895,391	\$ 2,970,433	\$ 3,549,389	\$ 3,631,199	\$ 3,536,628	\$ (12,761)	-0.4%
Public Safety	\$ 29,181,019	\$ 32,261,879	\$ 34,051,558	\$ 34,659,173	\$ 33,856,562	\$ (194,995)	-0.6%
Finance & Administration	\$ 6,259,679	\$ 6,864,420	\$ 7,662,025	\$ 7,291,169	\$ 7,395,136	\$ (266,889)	-3.5%
Community & Economic Development	\$ 5,489,508	\$ 6,207,011	\$ 9,180,796	\$ 7,293,008	\$ 9,664,033	\$ 483,237	5.3%
Public Works	\$ 9,671,460	\$ 10,481,168	\$ 12,118,233	\$ 11,904,879	\$ 12,031,583	\$ (86,650)	-0.7%
Other Operating Expenses	\$ 6,262,677	\$ 3,721,881	\$ 2,815,661	\$ 2,575,871	\$ 4,066,116	\$ 1,250,455	44.4%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%
General Fund Expenditures (by major category)							
Personnel	\$ 41,638,101	\$ 43,983,566	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 3,143,376	6.5%
Operations	\$ 17,943,694	\$ 18,334,440	\$ 17,130,356	\$ 16,861,087	\$ 15,409,838	\$ (1,720,518)	-10.0%
Capital	\$ 177,939	\$ 188,787	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ (250,461)	-6.1%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Change in Personnel Expense

- Annual pay adjustments for City team members will involve two tiers this year:
 - During FY18, the City completed a comprehensive update of the City's compensation plan. The BOMA approved updates to the plan including an increase of 10% to all pay grades and adjustments for individual team members where needed to ensure an appropriate level of progress through the pay. The proposed FY19 budget includes the full implementation of the compensation plan update both in terms of pay grade adjustment and any individual progression adjustments.
 - The general pay increase for City team members will be effective the first pay period of July 2018. The proposed budget includes a general pay increase of 2.5% plus an additional performance-based pay increase of up to an additional 2.5%.
 - Net of 1.5 positions added.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Change in Personnel Expense

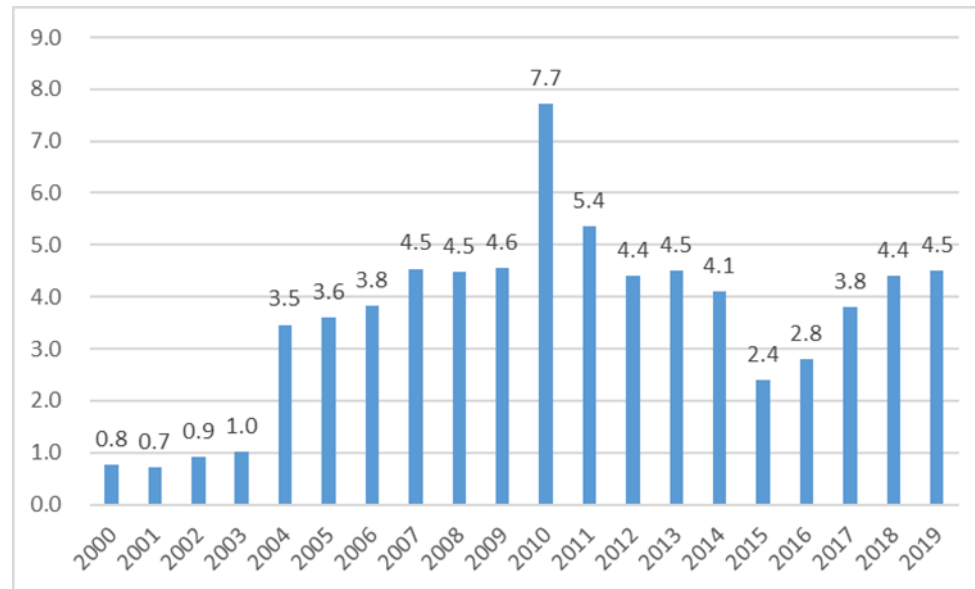
- Cost sharing structure of health insurance with employees continues with 85% single/80% family premium City cost sharing. 0% increase in overall cost.
- In FY18, the City modified the structure of health insurance plan options for City team members. For many years, the City has offered either single or family coverage options. Starting in FY18, the City began offering four options to its team members (and qualified retirees): single coverage, single plus spouse, single plus children, and family coverage. By expanding options, the City will enable employees to select the coverage option that best fits their needs.
- In FY19, the City will begin offering team members the option to use a true high deductible health insurance plan paired with a health savings account.
- 3.5% turnover factor (pay + benefits) used.
- Pension across all funds budgeted at \$4.5 million, an increase of \$100,000.

City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Pension Plan Contributions

Pension Contributions by Fiscal Year - (Amounts in millions) Position



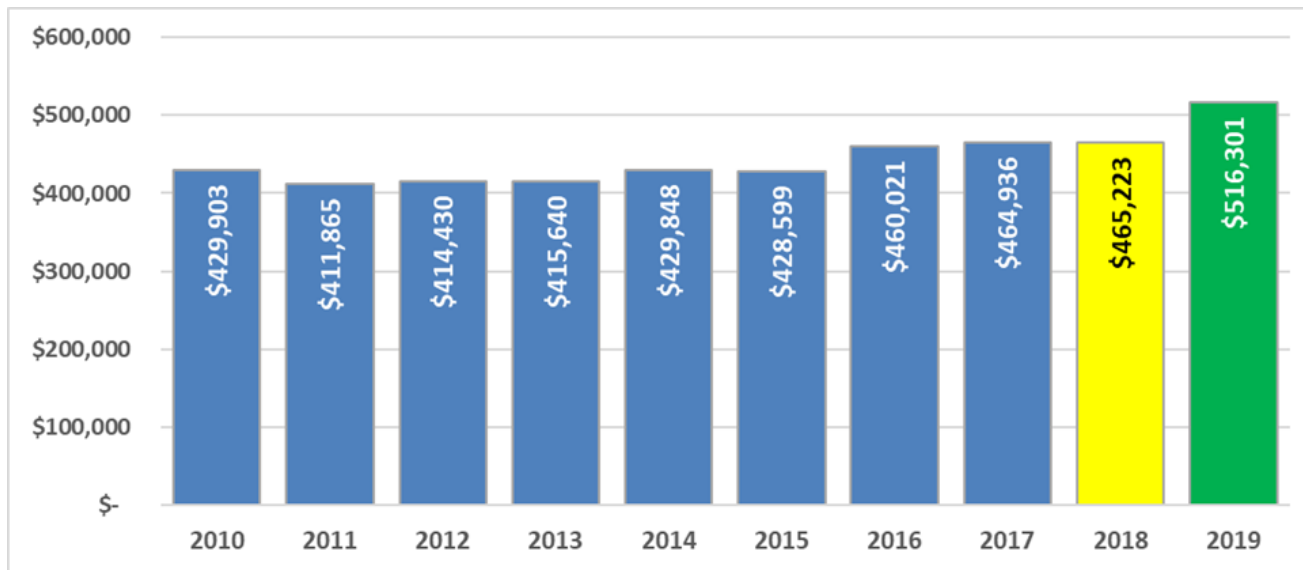
- Increase of roughly \$100,000 across all funds.
- Increase attributable to higher costs and more retirees.
- Pension is approximately 10% of total payroll.

City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Appropriations to Outside Entities

Ten Year- History – Appropriations to Outside Agencies



- An increase of \$55,245 compared to the FY18 budget. While no new agencies were added to City funding, there were increases requested by several agencies, including a contractual increase for the Williamson County Animal Control services, increased funding for the 91X regional bus service, and an additional \$10,000 to Williamson Inc. for economic development initiatives.



City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Summary

- Drug Fund (*p. 103-106*)
- Community Development Block Grant (CDBG) Fund (*p. 181-184*)
- Transit Fund (*p. 185-188*)
- Stormwater Fund (*p. 209-218*)
- Street Aid & Transportation Fund – Gas Tax (*p. 219-222*)
- Road Impact Fund (*p. 223-226*)
- Sanitation & Environmental Services Fund (*p. 235-246*)
- Water & Sewer Fund (*p. 247-270*)
- City Facilities Tax Fund (*p. 287-290*)
- County Facilities Tax Fund (*p. 291-294*)
- Hotel/Motel Tax Fund (*p. 295-300*)
- Debt Service Fund (*p.301-308*)
- In Lieu of Parkland Fund (*p. 309-312*)



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Street Aid & Transportation Fund (pg. 219-222)

- Roadway resurfacing program of \$4.2 million – an increase of 33.32%. \$175,000 is included for sidewalk repair. Increase due to added money from special census and IMPROVE Act.
- The Capital Funding Initiative (begun in FY 2015) will add roughly \$752,000 from the Property Tax in FY 2019.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Sanitation & Environmental Services (pg.235-246)

- Three Divisions: Administration, Collection, and Disposal.
- Direct revenues estimated at \$9.2 million.
- Expenditures also estimated at \$9.2 million.
- NO transfer planned from General Fund. 2008 subsidy was \$4.47 million. A transfer \$500,000 will be needed in FY18 to meet cash reserve requirements.
- Increase in residential rate to \$19.00/month (from \$17.50/month).
- Develop a five year rate plan similar to Water/Sewer.
- Continue to monitor/analyze the impact of growth on service delivery.



City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Water & Sewer Fund (p. 247-270)

- Includes rate-payer supported operation of Water, Wastewater, and Reclaimed Water utilities
- FY 2019 Budget : Water (\$12.8 million), Water Reclamation/Wastewater (\$15.5 million), and Reclaimed Water (\$391,725).
- Based on last independent cost-of-service study, assumes rates for CY 2019 to be:
 - 3.5% per year for Water.
 - 5.5% per year for Wastewater.
- New cost of service study underway.



City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Road Impact Fund (pg. 223-226)

- \$8 million proposed revenues for FY19 vs. \$5.7 million in estimated expenses for FY19.
- Provides for Debt Service obligation (\$3.0 million) and budgeted Road Impact Offset agreement payments.

Other Funds: City Facilities Tax Fund (pg. 287-290)

- \$8.57 million proposed budget for FY 19.
- Continued work on Fire Station 7 project.
- Purchase of Fire & Sanitation equipment.



City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Stormwater Fund (pg. 209-218)

- \$6.1 million proposed budget for FY19 (a decrease of \$131,551 or 2.1%).
- One new position adding capacity to manage increased workload.



City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Hotel/Motel Tax Fund (pg. 295-300)

- \$2.56 million proposed budget for FY19 (a decrease of 8.3%).
- Significant “unprogrammed” capacity that could be applied to priority projects identified in the Parks Master Plan/Capital Investment Plan.
- Funds debt service for acquisition of Harlinsdale and Eastern Flank and streetscape elements.
- Continued funding for Carter Hill acquisition/development and ongoing park improvement projects.

Other Funds: Debt Service Fund (pg. 301-308)

- \$13.8 million proposed budget for FY 18 (a decrease of 1.4%).
- \$8.7 million of property tax for general obligation debt service plus contributions from various other funds.



City of Franklin, Tennessee

FY 2019 Operating Budget

Summary

- The budget includes continued support of the *Invest Franklin* initiatives that funding capacity for key infrastructure investment and support operations for our growing community.
- Meeting budget goals and objectives with an enhanced emphasis on performance measures and the strategic plan.
- The budget features targeted program enhancements related to public safety and growth-related services.
- Reserves at year-end well above policy level.



City of Franklin, Tennessee

FY 2019 Operating Budget

Process: Base Budget vs. Program Enhancement

- Departments were asked to present two budgets:
 - The first, a base or ‘level-service’ budget demonstrated how much it will cost the City to provide the same level of service in FY 2019 that it does in the current fiscal year.
 - The second, identified program enhancements – any new or additional staff, major expenses or small capital equipment, or new programs. For each enhancement, departments filled out a one-page form which documented the basic information of program enhancements – both in a numeric and narrative format – in priority order. herein. All program enhancements requested are provided in Appendix H (p.369). All told, 110 enhancements totaling over \$14 million were submitted.

City of Franklin, Tennessee

2019 Proposed Budget Summary

Board of Mayor & Aldermen

Ken Moore, Mayor

Aldermen

Clyde Barnhill
Pearl Bransford
Margaret Martin, Vice-Mayor
Ann Petersen

Brandy Blanton
Beverly Burger
Dana McLendon
Scott Speedy

Issued by Eric Stuckey,
City Administrator

"Where Progress and History Give You a Unique Sense of Place"

The City is pleased to present this summary of the annual budget for the fiscal year which begins July 1, 2018 and ends on June 30, 2019. The budget is balanced, with revenues meeting expenditures.

Highlights of 2018-19 Proposed Budget

- Budget is balanced.
- Budget is in compliance with the Board of Mayor and Aldermen's debt and fund reserve policies, significantly exceeding the reserve requirements.
- The City property tax remains unchanged at \$0.4176 per \$100 of assessed valuation. The **Invest Franklin** dedicated funding for infrastructure/ transportation investment and support of City operations remains in place. The City of Franklin continues to maintain one of the lowest municipal property tax rates in the State of Tennessee.
- Overall, the proposed budget has a net increase of 4.5 positions across all funds, 1.5 in the General Fund. This targeted group of new positions are in Engineering, Water Management, and Stormwater, all of which have been impacted by growth.
- The proposed budget includes a general pay increase of 2.5% plus an additional performance-based pay increase of up to an additional 2.5%. It also includes full implementation of updates to the City's compensation plan approved by the Board in FY18. This adjustment to the compensation plan is accelerate by a full year compared to the original proposal.
- Health Insurance premiums for our City team members will remain at FY18 rates. There is no increase in premiums. In FY19, the City will also begin offering a high deductible health insurance option paired with a health savings account.
- Funding is provided for important investments in equipment replacements of \$3.5 million, technology enhancements of \$500,000, and facility improvements of \$500,000.
- The City's street maintenance program will increase by \$1 million for neighborhood street resurfacing, sealing, & sidewalks.
- A rate increase for residential garbage collection and recycling service is included in the proposed budget. The proposed increase from \$17.50 per month to \$19.00 per month. The FY19 Sanitation budget does not require a General Fund subsidy.

Where does my money go?



Includes: Only expenses within the FY 2019 General Fund Budget.

Services Provided



Governance & Management



Board of Mayor & Alderman, City Administrator, Human Resources, Law, Communications, Capital Investment Planning, Project & Facilities Management and Revenue Management



Public Safety



Emergency Management, Criminal Investigations Patrol, Support Services, Fire Suppression, Fire Investigation, Fire Prevention & Dispatch



Finance & Administration



Finance, Information Technology, Purchasing, Municipal Court, Sanitation & Environmental Services, Transit, Water & Wastewater Management



Community & Economic Development



Building & Neighborhood Services, Planning & Sustainability, Engineering, Parks, Economic Development, Streets (including Road Maintenance, Traffic & Fleet Maintenance) and Stormwater Management

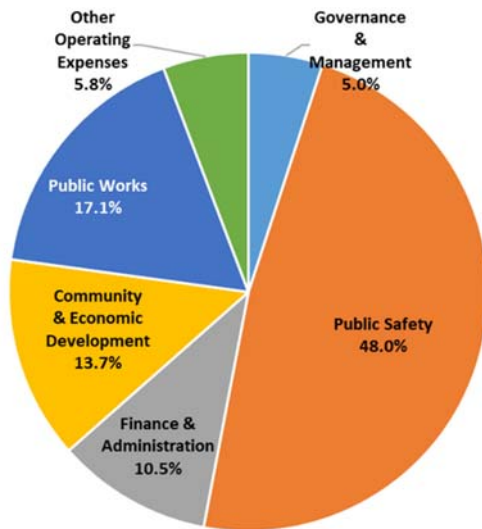
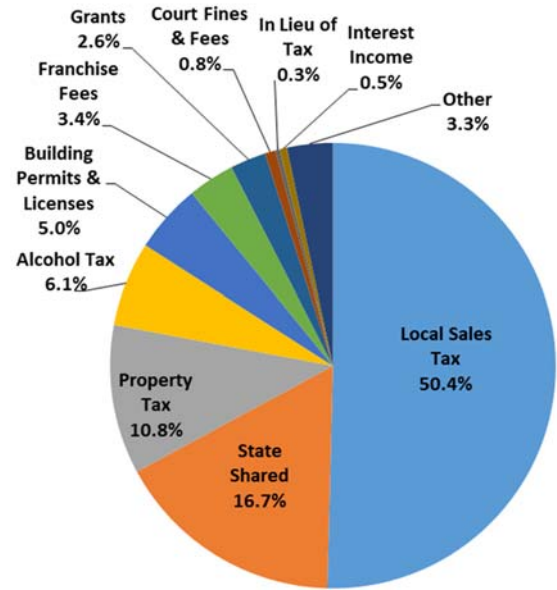


City of Franklin, Tennessee - 2019 Proposed Budget

Revenues

General Fund revenues for 2018-19 are projected at \$70.55 million, up 1.7% from the 2017-18 amended budget of \$69.4 million. Local sales taxes comprise the largest portion of all revenues, and are forecast to increase by a modest 4% to \$35.6 million in FY 2019. Property Taxes, the third largest portion of General Fund revenues will also increase a healthy 12% as a result of the growth in the community and new properties coming on the tax rolls. State Shared Taxes (intergovernmental revenues) are forecast to decrease as a result of the continued phase-out of the Hall Income Tax.

Although Franklin continues to be the fortunate recipient of a strong commercial base, the City should examine ways to diversify its revenue base in upcoming years. Nearly three of every four dollars which funds General Fund operations comes from consumption taxes, making the City more susceptible to economic downturns.



Expenses

General Fund expenditures for the proposed budget are \$70.55 million, up 1.7% from the amended budget for fiscal year 2017-18. Aside from the maintenance of existing City services, the following enhancements have been added in accordance with **FranklinForward**, the City's strategic plan.



A Safe, Clean, and Livable City

Funding for the Franklin Police Department to purchase, deploy, and support 110 body-worn cameras (funded by reserves) for police officers. In addition, technology enhancements to link body cameras to in-car dash cameras is included • Replacement of over 30 police vehicles, each registering more than 100,000 miles on them (\$2 million) • Construction of Fire Station 7, included in the City Facilities Tax Fund • Replacement of Fire Tower #2 (\$1.4 million) • Replacement of cardiac monitors (\$228,000) • Fire Training Center addition, included in the City Facilities Tax Fund (\$180,000)



Effective and Fiscally Sound City Government Providing High-quality Services

Additional and replacement vehicles/equipment in Sanitation, Streets, Water Management, Stormwater, and Building and Neighborhood Services • Additional \$1 million within the Street Aid Fund for neighborhood street resurfacing, sealing, and sidewalk repair/construction • Electronic bill presentment program for the City's utility billing services • Compost Facility office (\$25,000) • Sewer vac truck (\$350,000) • Architectural services for City Hall (carryover from FY18, \$250,000)



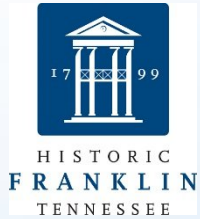
Quality Life Experiences

Replacement of tennis courts at Jim Warren Park (\$425,000) • Begin implementation of recommendations for shared facility/field/open space use and improvements between the Franklin Special School District and the Franklin Parks Department • Architectural service for potential improvements at the Park at Harlinsdale Farm (\$100,000), focusing on potential grant and/or public-private partnership opportunities



Sustainable Growth and Economic Prosperity

Pilot program to work w/development community to support development of attainable/work force housing (\$100,000) • Enhanced Franklin Transit fixed route system with 30-minute pick-up frequency for all stops & additional funding for the 91X commuter bus service to Nashville • Additional support for economic development initiatives of Williamson Inc. (\$10,000)



City of Franklin, Tennessee
FY 2019 Operating Budget

FY 2019 Proposed Operating Budget Presentation

May 10, 2018
Budget and Finance Committee





City of Franklin, Tennessee

FY 2019 Operating Budget

Outline

- Focus
- Process
- General Fund
 - Overview
 - Revenues
 - Expenses
- Other Funds
- Summary



City of Franklin, Tennessee

FY 2019 Operating Budget

The Focus

Management

- Policy development and implementation
- Budget process
- High quality service levels
- Department level key performance measurers
- Benchmarking program
- Capital Investment project oversight and delivery
- Telling “Franklin’s story” locally and beyond

Community Development

- Desired location
- High Development Standards
- Educated workforce
- Sites ready for development
- Aggressive State incentives
- Work with partners at State and Williamson County
- Play “offense”

Strong Financial Base

- Long-Term financial planning (revenue diversification)
- Capital Investment plan process
- Multi-year financial planning
- Healthy reserve levels
- Triple-A Bond rating from both Moody’s and S&P.
- Support changing service needs



City of Franklin, Tennessee

FY 2019 Operating Budget

Process: Timeline



Initial Meeting with B&F to discuss Calendar & Process Changes & Introduce Budget Goals	November 30, 2017
Department Budget Information Meetings	To begin January 2018
Department Requests Due	January 20, 2018
Initial Meetings with Finance	3 weeks before budget presentation
Initial Meetings with City Administrator	2 weeks before budget presentation
Proposed Department Budgets Distributed to Committee and Board for Budget Presentations	1 week before budget presentation
Budget Presentations to Finance Committee	Each Finance Committee meeting in January, February, March, and April
Proposed Budget Distributed to Board of Mayor and Aldermen	Friday, May 4, 2018
Budget Hearings (as needed)	Thursday, May 10, 2018
First Reading of Budget & Tax Rate Ordinances (Solid Waste + Water Rates Ordinances, if necessary)	Tuesday, May 22, 2018
Budget Notice	No later than June 1, 2018
Second Reading (Public Hearing)	Tuesday, June 12, 2018
Third & Final Reading	Tuesday, June 26, 2018
New Fiscal Year	Sunday, July 1, 2018



City of Franklin, Tennessee **FY 2019 Operating Budget**

Process: Base Budget vs. Program Enhancement

- Departments were asked to present two budgets:
 - The first, a base or ‘level-service’ budget demonstrated how much it will cost the City to provide the same level of service in FY 2019 that it does in the current fiscal year.
 - The second, identified program enhancements – any new or additional staff, major expenses or small capital equipment, or new programs. For each enhancement, departments filled out a one-page form which documented the basic information of program enhancements – both in a numeric and narrative format – in priority order. herein. All program enhancements requested are provided in Appendix H (p.369). All told, 110 enhancements totaling over \$14 million were submitted.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund : Property Tax Summary

Fiscal Year	Rate	Increase / (Decrease)	Fiscal Year	Rate	Increase / (Decrease)
1984	\$1.7500	---	2002	\$0.5500	(\$0.1400)
1985	\$1.7500	\$0.0000	2003	\$0.5500	\$0.0000
1986	\$1.7500	\$0.0000	2004	\$0.5500	\$0.0000
1987	\$2.1500	\$0.4000	2005	\$0.5500	\$0.0000
1988	\$2.1500	\$0.0000	2006	\$0.5500	\$0.0000
1989	\$2.1500	\$0.0000	2007	\$0.4340	(\$0.1160)
1990	\$1.1000	(\$1.0500)	2008	\$0.4340	\$0.0000
1991	\$1.1000	\$0.0000	2009	\$0.4340	\$0.0000
1992	\$0.9900	(\$0.1100)	2010	\$0.4340	\$0.0000
1993	\$0.9900	\$0.0000	2011	\$0.4340	\$0.0000
1994	\$0.9400	(\$0.0500)	2012	\$0.3765	(\$0.0575)
1995	\$0.9400	\$0.0000	2013	\$0.3765	\$0.0000
1996	\$0.8900	(\$0.0500)	2014	\$0.3765	\$0.0000
1997	\$0.6900	(\$0.2000)	2015	\$0.4065	\$0.0300
1998	\$0.6900	\$0.0000	2016	\$0.4065	\$0.0000
1999	\$0.6900	\$0.0000	2017	\$0.4176	\$0.0111
2000	\$0.6900	\$0.0000	2018	\$0.4176	\$0.0000
2001	\$0.6900	\$0.0000	2019	\$0.4176	\$0.0000



City of Franklin, Tennessee FY 2019 Operating Budget

Process: Integration of Strategic Plan

- Departmental Budgets also have full integration of *Franklin Forward* - the City's Strategic Plan and Performance Measures for the second time. These measures are organized in either Workload, Efficiency or Outcome Measures and are marked (where applicable) to the four themes of the strategic plan:



A Safe, Clean, and Livable City



Quality Life Experiences



Effective and Fiscally Sound
City Government Providing
High-quality Services



Sustainable Growth and
Economic Prosperity



City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Overview: Opportunities

- Maintain high quality services.
- Invest in our future.
- Enhance our community's competitive position.
- Focus on possibilities, not just current challenges.
- Maintain Franklin's unique character.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Budget Overview:

- The proposed 2018-19 (FY19) general fund budget is \$70,550,059, which represents an increase of 1.7% compared to the current \$69.4 million budget for 2017-18 (FY18). This budget increase is primarily due to cost increases in personnel expenses and the funding of expanded services in the areas of public safety, parks, and streets, all of which are significantly impacted by growth.
- The proposed FY19 budget for all funds is \$152,572,551 which represents a decrease of 2.8% compared to FY18. Increased budgeted expenditures across funds include increases in the General, Sanitation & Environmental Services, Transit, Street Aid, and Facilities funds.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Overview: Highlights

- The budget is balanced, with current revenues equaling expenditures.
- The budget is in compliance with the Board of Mayor and Aldermen's debt and fund reserve policies, significantly exceeding the reserve requirements.
- The City property tax remains unchanged at \$0.4176 per \$100 of assessed valuation. The *Invest Franklin* dedicated funding for infrastructure/transportation investment and support of City operations remains in place. The City of Franklin continues to maintain one of the lowest municipal property tax rates in the State of Tennessee.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Overview: Highlights

- Overall, the proposed budget has a net increase of 4.5 positions across all funds, 1.5 of which are included in the general fund. This targeted group of new positions are in areas such as Engineering, Water Management, and Stormwater, all of which have been impacted by growth.
- The general pay increase for City team members will be effective the soon after the start of the new Fiscal Year in July 2018. The proposed budget includes a general pay increase of 2.5% plus an additional performance-based pay increase of up to an additional 2.5%.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Overview: Highlights

- The budget includes the full implementation of updates to the City's compensation plan approved by the Board in FY18. This adjustment to the compensation plan is accelerated by a full year compared to the original proposal.
- Health Insurance premiums for our City team members will remain at FY18 rates. There is no increase in premiums. In FY19, the City also will begin offering a high deductible health insurance option paired with a health savings account.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Overview: Highlights

- Funding is provided for important investments in equipment replacements of \$3.5 million, technology enhancements of more than \$500,000, and facility improvements of nearly \$500,000.
- The City's street maintenance program will have a \$1 million increase in funding for neighborhood street resurfacing, street sealing, and sidewalk repair.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Overview: Highlights

- A rate increase is proposed for residential garbage collection and recycling service. The proposed increase is from \$17.50 per month to \$19.00 per month. The FY19 budget does not require a General Fund subsidy to Sanitation and Environmental Services operations.
- The proposed budget incorporates performance measures and sustainability initiatives for every department. The connection to our Strategic Plan, *FranklinForward*, is clearly linked to performance measures and objectives throughout the budget, including insights from the 2016 citizen survey.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Program Enhancements



A Safe, Clean, and Livable City

- Funding for the Franklin Police Department to purchase, deploy, and support 110 body-worn cameras (funded by reserves) for police officers. In addition, technology enhancements to link body cameras to in-car dash cameras is included.
- Replacement of over 30 police vehicles, each registering more than 100,000 miles on them (\$2 million).
- Construction of Fire Station 7, included in the City Facilities Tax Fund.
- Replacement of Fire Tower #2 (\$1.4 million).
- Replacement of cardiac monitors (\$228,000).
- Fire Training Center addition, included in the City Facilities Tax Fund (\$180,000).



City of Franklin, Tennessee **FY 2019 Operating Budget**

Program Enhancements



Effective and Fiscally Sound City Government Providing High-quality Services

- Additional and replacement vehicles/equipment in Sanitation, Streets, Water Management, Stormwater, and Building and Neighborhood Services.
- Additional \$1 million within the Street Aid Fund for neighborhood street resurfacing, street sealing, and sidewalk repair/construction.
- Electronic bill presentment program for the City's utility billing services.
- Compost Facility office (\$25,000).
- Sewer vac truck (\$350,000).
- Architectural service for City Hall building plan (carryover from FY18, \$250,000).



City of Franklin, Tennessee **FY 2019 Operating Budget**

Program Enhancements



Quality Life Experiences

- Replacement of tennis courts at Jim Warren Park (\$425,000).
- Begin implementation of recommendations for shared facility/field/open space use and improvements between the Franklin Special School District and the Franklin Parks Department.
- Architectural service for potential improvements at the Park at Harlinsdale Farm (\$100,000), focusing on potential grant and/or public-private partnership opportunities.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Program Enhancements



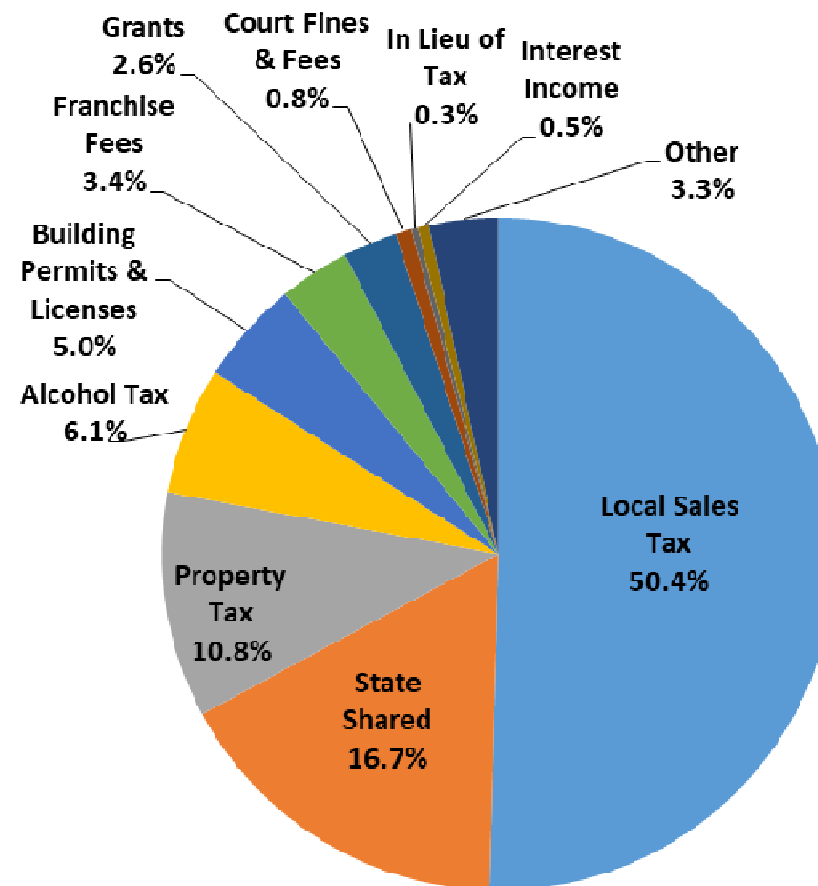
Sustainable Growth and Economic Prosperity

- Funding for a pilot program to work with the development community supporting the development of attainable/workforce housing (\$100,000).
- Funding for the first full year of enhanced Franklin Transit fixed route system with 30-minute pick-up frequency for all stops.
- Additional funding (\$10,000) for economic development initiatives of Williamson Inc. (Chamber of Commerce).
- Additional funding for the 91X commuter bus service to Nashville.



City of Franklin, Tennessee FY 2019 Operating Budget

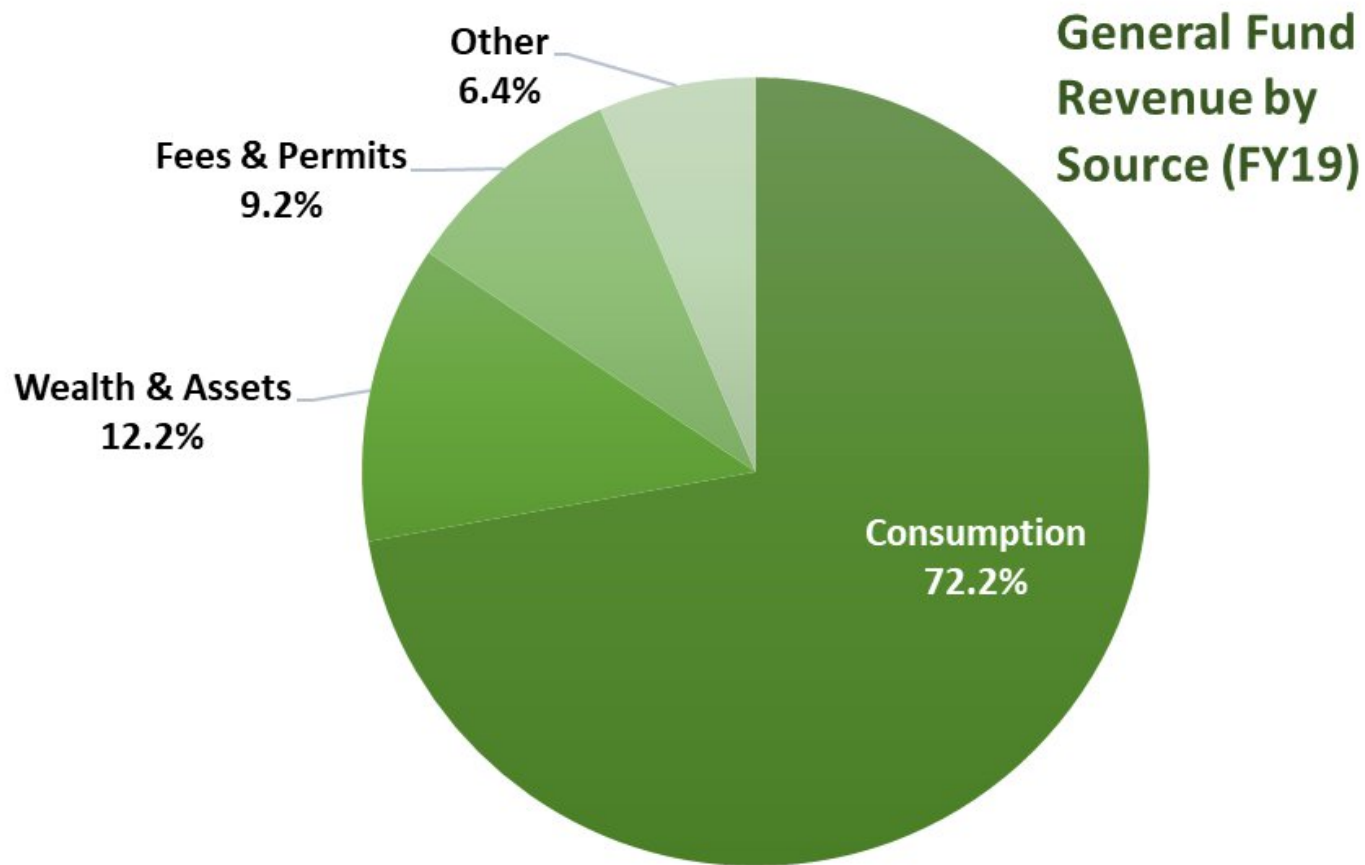
General Fund Overview: Revenues (pg. 31)





City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Overview: Revenues by Source (pg. 32)

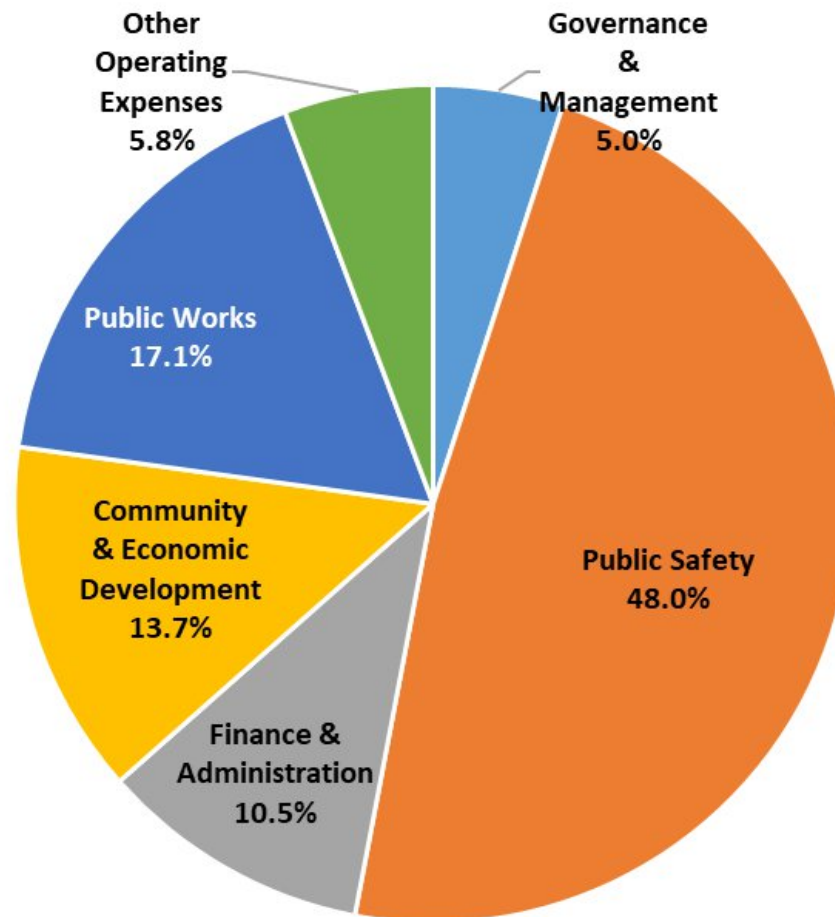




City of Franklin, Tennessee

FY 2019 Operating Budget

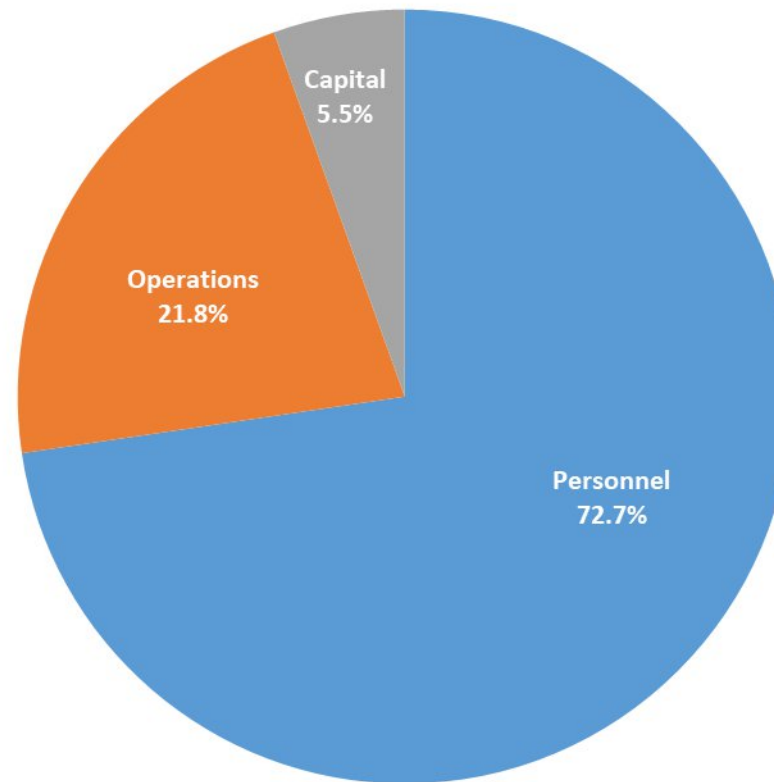
General Fund Overview: Expenses by Major Function/Program





City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Overview: Expenses by Category

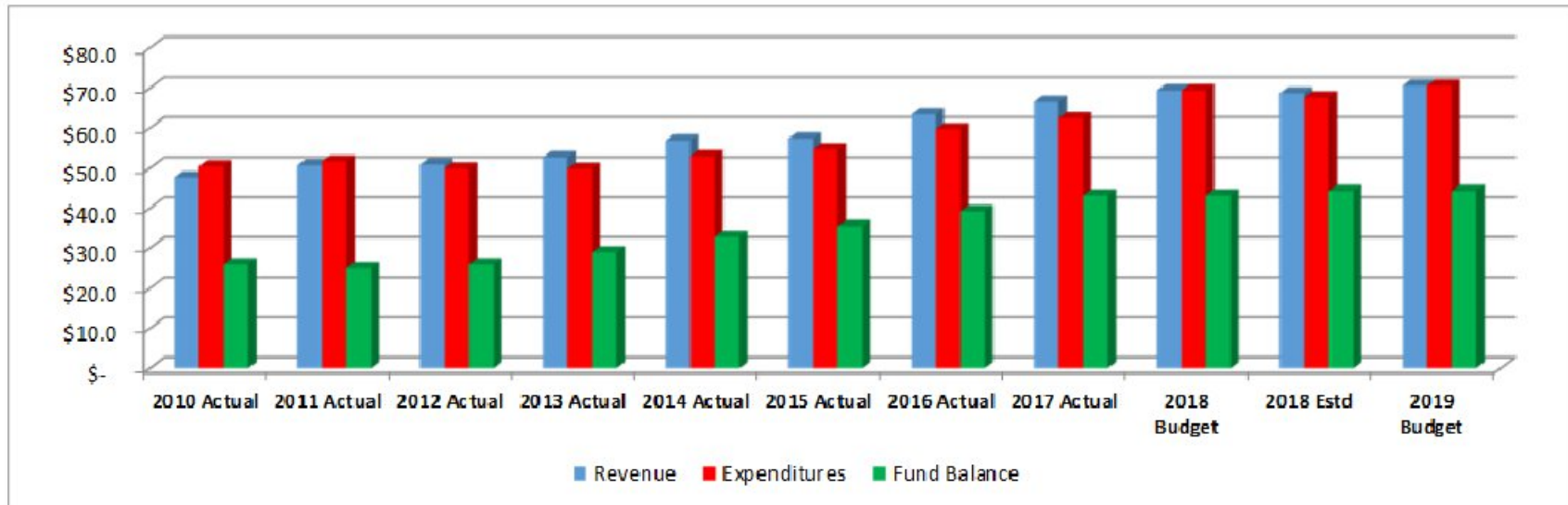




City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund : Revenues: Financial Performance (pg. 28)



	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2018 Estd	2019 Budget
Revenue	\$ 47.7	\$ 50.7	\$ 50.9	\$ 52.7	\$ 56.9	\$ 57.4	\$ 63.5	\$ 66.5	\$ 69.4	\$ 68.7	\$ 70.6
Expenditures	\$ 50.5	\$ 51.7	\$ 49.9	\$ 49.8	\$ 53.0	\$ 54.7	\$ 59.7	\$ 62.5	\$ 69.4	\$ 67.6	\$ 70.6
Fund Balance	\$ 26.0	\$ 25.0	\$ 26.0	\$ 28.9	\$ 32.8	\$ 35.5	\$ 39.2	\$ 43.2	\$ 43.2	\$ 44.3	\$ 44.3

Note: Amounts above are in millions of dollars.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund : Revenues: General Fund Revenue Comparison

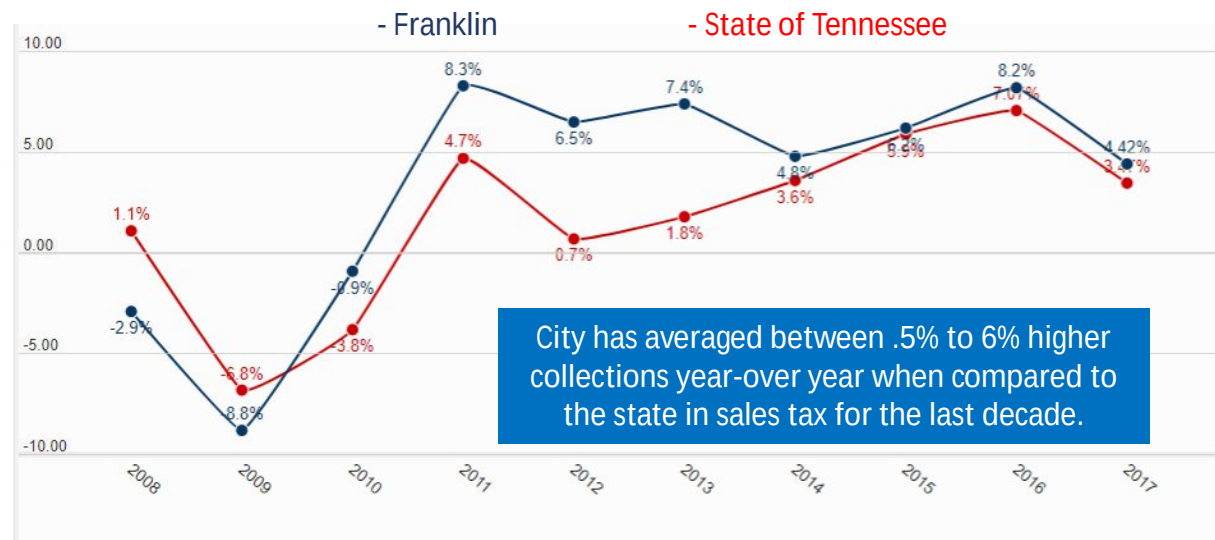
	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Revenues							
Local Sales Tax	\$ 31,309,367	\$ 32,694,269	\$ 34,722,480	\$ 34,189,851	\$ 35,557,339	\$ 834,859	2.4%
State Shared	\$ 14,984,293	\$ 12,988,735	\$ 12,175,044	\$ 12,175,044	\$ 11,788,310	\$ (386,734)	-3.2%
Property Tax	\$ 4,973,334	\$ 9,695,390	\$ 6,791,113	\$ 8,453,526	\$ 7,651,612	\$ 860,499	12.7%
Alcohol Tax	\$ 3,926,711	\$ 4,021,089	\$ 4,147,690	\$ 4,147,690	\$ 4,321,823	\$ 174,133	4.2%
Building Permits & Licenses	\$ 2,850,548	\$ 2,933,744	\$ 3,393,896	\$ 3,393,896	\$ 3,527,354	\$ 133,459	3.9%
Franchise Fees	\$ 2,255,565	\$ 2,230,782	\$ 2,323,232	\$ 2,323,232	\$ 2,392,929	\$ 69,697	3.0%
Grants	\$ 1,612,487	\$ 263,231	\$ 1,949,098	\$ 269,098	\$ 1,829,190	\$ (119,908)	-6.2%
Court Fines & Fees	\$ 475,060	\$ 518,823	\$ 602,908	\$ 482,326	\$ 542,617	\$ (60,291)	-10.0%
In Lieu of Tax	\$ 326,438	\$ 298,347	\$ 211,630	\$ 211,630	\$ 217,979	\$ 6,349	3.0%
Interest Income	\$ 191,631	\$ 108,152	\$ 321,877	\$ 349,513	\$ 384,464	\$ 62,587	19.4%
Other	\$ 634,439	\$ 787,787	\$ 2,738,695	\$ 2,738,695	\$ 2,336,442	\$ (402,253)	-14.7%
Total - General Fund Revenues	\$ 63,539,872	\$ 66,540,349	\$ 69,377,662	\$ 68,734,500	\$ 70,550,059	\$ 1,172,397	1.7%



City of Franklin, Tennessee FY 2019 Operating Budget

General Fund Revenues: Local Sales Tax (pg. 33)

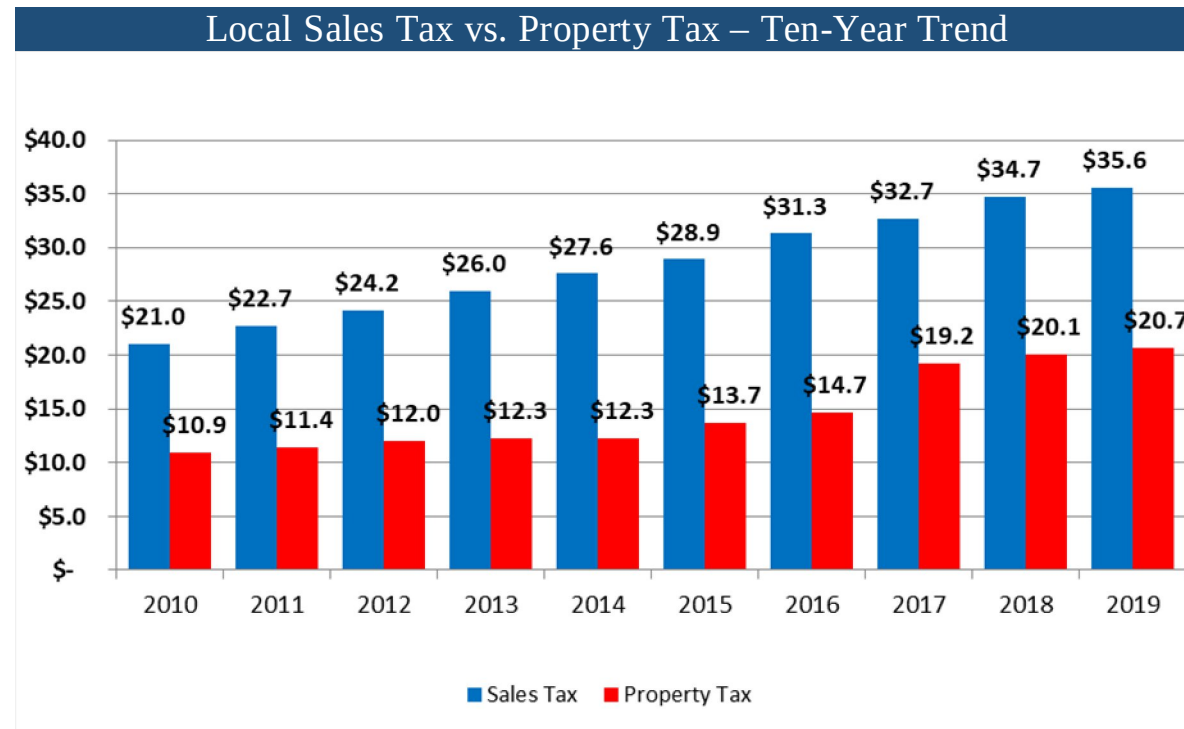
- Budgeted to increase in 2018-19 (\$35.6 million).
- Growth of 2.4% (\$832K) from 2017-18 budget, 4% increase compared to the 2017-18 estimate.
- Statewide estimate for growth is approximately 2.5% to 3.76%.
- 50.4% of total general fund revenue.





City of Franklin, Tennessee FY 2019 Operating Budget

General Fund Revenues: Property vs. Sales Tax



- Sales Tax continues to outpace Property Tax collections slightly less than 2:1



City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Revenues: Intergovernmental Revenue (pg. 34)

- Second largest general fund revenue source.
- Includes Business Tax within state shared taxes.
- Grant funding including TOC project revenue.
- Decrease (-3.2% or -\$386,734) largely attributable to the continued phase out of the Hall Income Tax



City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Revenues: Other Taxes

Increasing between 3%-5% depending upon type of tax.

- Business License & Gross Receipts Tax (*pg. 34*)
- Local Beer Tax (*p. 36*)
- Wholesale Liquor Tax (*p. 36*)
- Alcohol Privilege Tax (*p. 36*)



City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Revenues: Fees & Other Income

Increasing at varying levels. Development activity continued to be strong, and interest earned off of investments is forecast to grow robustly as rates grow; unfortunately the base upon which interest comes from is still quite small.

- Building Permit Fees (*pg. 37*)
- Franchise Fees (*pg. 38*)
- Court Fines & Costs (*pg. 40*)
- Interest Earnings (*pg. 42*)



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Fund Balance Summary

General Fund Performance - FY 2015-2019						
	Actual 2015	Actual 2016	Actual 2017	Budget 2018	Estimated 2018	Budget 2019
Beginning Fund Balance	\$32,714,451	\$35,469,449	\$39,249,587	\$43,283,142	\$ 43,283,142	\$44,662,344
+ Total GF Revenue	\$57,489,269	\$63,539,872	\$66,540,349	\$69,377,662	\$ 68,734,500	\$70,550,059
- Total GF Expenditures	\$54,734,271	\$59,759,734	\$62,506,793	\$69,377,662	\$ 67,355,298	\$70,550,059
Ending Fund Balance	\$35,469,449	\$39,249,587	\$43,283,142	\$43,283,142	\$ 44,662,344	\$44,662,344
***Percent of Total Annual Revenues	61.7%	61.8%	65.0%	62.4%	65.0%	63.3%
***Percent of Total Annual Expenditures	64.8%	65.7%	69.2%	62.4%	66.3%	63.3%

Note: Ending Fund Balance Amounts for Estimated FY 2018 and Budget FY 2019 numbers subject to change via year-end close and final FY 2018 budget amendments.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: General Fund Expenditures by Department

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Expenses							
Governance & Management	\$ 2,895,391	\$ 2,970,433	\$ 3,549,389	\$ 3,631,199	\$ 3,536,628	\$ (12,761)	-0.4%
Public Safety	\$ 29,181,019	\$ 32,261,879	\$ 34,051,558	\$ 34,659,173	\$ 33,856,562	\$ (194,995)	-0.6%
Finance & Administration	\$ 6,259,679	\$ 6,864,420	\$ 7,662,025	\$ 7,291,169	\$ 7,395,136	\$ (266,889)	-3.5%
Community & Economic Development	\$ 5,489,508	\$ 6,207,011	\$ 9,180,796	\$ 7,293,008	\$ 9,664,033	\$ 483,237	5.3%
Public Works	\$ 9,671,460	\$ 10,481,168	\$ 12,118,233	\$ 11,904,879	\$ 12,031,583	\$ (86,650)	-0.7%
Other Operating Expenses	\$ 6,262,677	\$ 3,721,881	\$ 2,815,661	\$ 2,575,871	\$ 4,066,116	\$ 1,250,455	44.4%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%
General Fund Expenditures (by major category)							
Personnel	\$ 41,638,101	\$ 43,983,566	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 3,143,376	6.5%
Operations	\$ 17,943,694	\$ 18,334,440	\$ 17,130,356	\$ 16,861,087	\$ 15,409,838	\$ (1,720,518)	-10.0%
Capital	\$ 177,939	\$ 188,787	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ (250,461)	-6.1%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Change in Personnel Expense

- Annual pay adjustments for City team members will involve two tiers this year:
 - During FY18, the City completed a comprehensive update of the City's compensation plan. The BOMA approved updates to the plan including an increase of 10% to all pay grades and adjustments for individual team members where needed to ensure an appropriate level of progress through the pay. The proposed FY19 budget includes the full implementation of the compensation plan update both in terms of pay grade adjustment and any individual progression adjustments.
 - The general pay increase for City team members will be effective the first pay period of July 2018. The proposed budget includes a general pay increase of 2.5% plus an additional performance-based pay increase of up to an additional 2.5%.
 - Net of 1.5 positions added.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund: Change in Personnel Expense

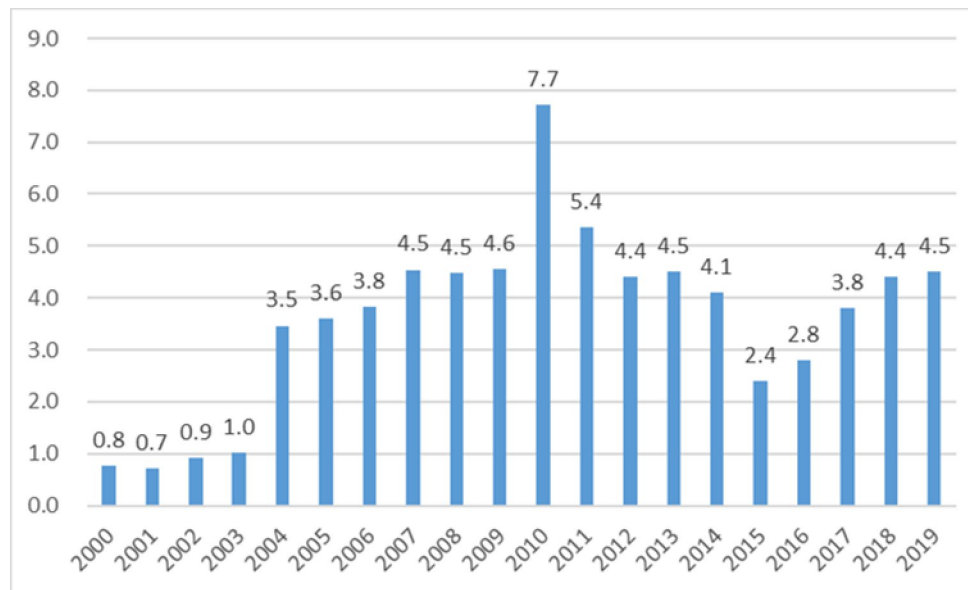
- Cost sharing structure of health insurance with employees continues with 85% single/80% family premium City cost sharing. 0% increase in overall cost.
- In FY18, the City modified the structure of health insurance plan options for City team members. For many years, the City has offered either single or family coverage options. Starting in FY18, the City began offering four options to its team members (and qualified retirees): single coverage, single plus spouse, single plus children, and family coverage. By expanding options, the City will enable employees to select the coverage option that best fits their needs.
- In FY19, the City will begin offering team members the option to use a true high deductible health insurance plan paired with a health savings account.
- 3.5% turnover factor (pay + benefits) used.
- Pension across all funds budgeted at \$4.5 million, an increase of \$100,000.



City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund: Pension Plan Contributions

Pension Contributions by Fiscal Year - (Amounts in millions) Position



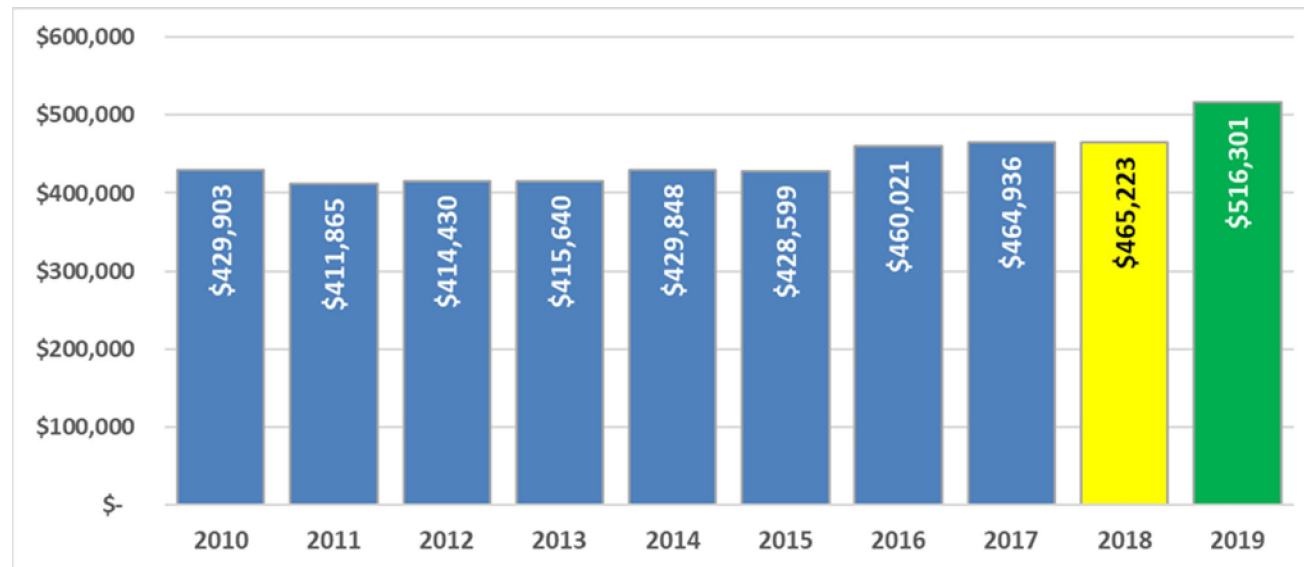
- Increase of roughly \$100,000 across all funds.
- Increase attributable to higher costs and more retirees.
- Pension is approximately 10% of total payroll.



City of Franklin, Tennessee FY 2019 Operating Budget

General Fund: Appropriations to Outside Entities

Ten Year- History – Appropriations to Outside Agencies



- An increase of \$55,245 compared to the FY18 budget. While no new agencies were added to City funding, there were increases requested by several agencies, including a contractual increase for the Williamson County Animal Control services, increased funding for the 91X regional bus service, and an additional \$10,000 to Williamson Inc. for economic development initiatives.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Summary

- Drug Fund (*p. 103-106*)
- Community Development Block Grant (CDBG) Fund (*p. 181-184*)
- Transit Fund (*p. 185-188*)
- Stormwater Fund (*p. 209-218*)
- Street Aid & Transportation Fund – Gas Tax (*p. 219-222*)
- Road Impact Fund (*p. 223-226*)
- Sanitation & Environmental Services Fund (*p. 235-246*)
- Water & Sewer Fund (*p. 247-270*)
- City Facilities Tax Fund (*p. 287-290*)
- County Facilities Tax Fund (*p. 291-294*)
- Hotel/Motel Tax Fund (*p. 295-300*)
- Debt Service Fund (*p. 301-308*)
- In Lieu of Parkland Fund (*p. 309-312*)



City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Change in Budget Amounts

All Funds:	Actual 2016 <u>A</u>	Actual 2017 <u>B</u>	Budget 2018 <u>C</u>	Estd 2018 <u>D</u>	Budget 2019 <u>E</u>	Difference '18 vs. '19 <u>F (E-C)</u> <u>G (E/C)</u>	
Personnel	\$ 50,880,683	\$ 54,101,667	\$ 59,306,227	\$ 59,638,072	\$ 63,277,937	\$ 3,971,710	6.70%
Operations	\$ 62,888,912	\$ 63,599,732	\$ 72,318,705	\$ 66,033,979	\$ 65,767,800	\$ (6,550,905)	-9.06%
Capital	\$ 5,699,174	\$ 7,400,233	\$ 25,276,155	\$ 20,822,565	\$ 23,526,814	\$ (1,749,341)	-6.92%
Total - All Funds Expenses	\$ 119,468,770	\$ 125,101,632	\$ 156,901,086	\$ 146,494,616	\$ 152,572,551	\$ (4,328,535)	-2.8%
Surplus / (Deficit) All Funds	\$ 18,914,434	\$ 18,052,411	\$ (894,867)	\$ 7,648,593	\$ (574,940)		

General Fund	Actual 2016 <u>A</u>	Actual 2017 <u>B</u>	Budget 2018 <u>C</u>	Estd 2018 <u>D</u>	Budget 2019 <u>E</u>	Difference '18 vs. '19 <u>F (E-C)</u> <u>G (E/C)</u>	
General Fund Expenditures (by major category)							
Personnel	\$ 41,638,101	\$ 43,983,566	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 3,143,376	6.5%
Operations	\$ 17,943,694	\$ 18,334,440	\$ 17,130,356	\$ 16,861,087	\$ 15,409,838	\$ (1,720,518)	-10.0%
Capital	\$ 177,939	\$ 188,787	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ (250,461)	-6.1%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%
Surplus / (Deficit)	\$ 3,780,138	\$ 4,033,556	\$ 0	\$ 1,379,202	\$ 0		



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Street Aid & Transportation Fund (pg. 219-222)

- Roadway resurfacing program of \$4.2 million – an increase of 33.32%. \$175,000 is included for sidewalk repair. Increase due to added money from special census and IMPROVE Act.
- The Capital Funding Initiative (begun in FY 2015) will add roughly \$752,000 from the Property Tax in FY 2019.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Sanitation & Environmental Services (pg.235-246)

- Three Divisions: Administration, Collection, and Disposal.
- Direct revenues estimated at \$9.2 million.
- Expenditures also estimated at \$9.2 million.
- NO transfer planned from General Fund. 2008 subsidy was \$4.47 million. A transfer \$500,000 will be needed in FY18 to meet cash reserve requirements.
- Increase in residential rate to \$19.00/month (from \$17.50/month).
- Develop a five year rate plan similar to Water/Sewer.
- Continue to monitor/analyze the impact of growth on service delivery.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Water & Sewer Fund (p. 247-270)

- Includes rate-payer supported operation of Water, Wastewater, and Reclaimed Water utilities
- FY 2019 Budget : Water (\$12.8 million), Water Reclamation/Wastewater (\$15.5 million), and Reclaimed Water (\$391,725).
- Based on last independent cost-of-service study, assumes rates for CY 2019 to be:
 - 3.5% per year for Water.
 - 5.5% per year for Wastewater.
- New cost of service study underway.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Road Impact Fund (pg. 223-226)

- \$8 million proposed revenues for FY19 vs. \$5.7 million in estimated expenses for FY19.
- Provides for Debt Service obligation (\$3.0 million) and budgeted Road Impact Offset agreement payments.

Other Funds: City Facilities Tax Fund (pg. 287-290)

- \$8.57 million proposed budget for FY 19.
- Continued work on Fire Station 7 project.
- Purchase of Fire & Sanitation equipment.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Other Funds: Stormwater Fund (pg. 209-218)

- \$6.1 million proposed budget for FY19 (a decrease of \$131,551 or 2.1%).
- One new position adding capacity to manage increased workload.



City of Franklin, Tennessee

FY 2019 Operating Budget

Other Funds: Hotel/Motel Tax Fund (pg. 295-300)

- \$2.56 million proposed budget for FY19 (a decrease of 8.3%).
- Significant “unprogrammed” capacity that could be applied to priority projects identified in the Parks Master Plan/Capital Investment Plan.
- Funds debt service for acquisition of Harlinsdale and Eastern Flank and streetscape elements.
- Continued funding for Carter Hill acquisition/development and ongoing park improvement projects.

Other Funds: Debt Service Fund (pg. 301-308)

- \$13.8 million proposed budget for FY 18 (a decrease of 1.4%).
- \$8.7 million of property tax for general obligation debt service plus contributions from various other funds.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Summary

- The budget includes continued support of the *Invest Franklin* initiatives that funding capacity for key infrastructure investment and support operations for our growing community.
- Meeting budget goals and objectives with an enhanced emphasis on performance measures and the strategic plan.
- The budget features targeted program enhancements related to public safety and growth-related services.
- Reserves at year-end well above policy level.

ORDINANCE NO. 2018-10

TO BE ENTITLED: "AN ORDINANCE OF THE CITY OF FRANKLIN, TENNESSEE, ADOPTING A BUDGET FOR THE FISCAL YEAR 2018-2019; PROVIDING AN EFFECTIVE DATE"

WHEREAS, the City Charter, Article VIII, provides for adoption of an annual budget for departments of the City of Franklin; and

WHEREAS, an annual budget process appropriating funds to the various departments and divisions of the City government for the fiscal year beginning July 1, 2018, has been completed in accordance with state law and local ordinances.

NOW, THEREFORE, BE IT ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee:

SECTION I: That the annual budget for the City of Franklin for the Fiscal Year 2018-2019 shall be, and is hereby established as set forth in the document attached hereto and entitled:

**"City of Franklin, Tennessee
Annual Operating & Capital Equipment Budget
July 1, 2018 – June 30, 2019"**

SECTION II: That each fund of the City shall limit its expenditures to the amount appropriated; that any changes or amendments to the appropriations set forth in the budget shall be made in accordance with the City Code, Article VIII.

SECTION III: That revisions to the organizational charts, which are approved as part of the budget, may be amended by Resolution so long as the amendment has no negative financial implications to the City or Department.

SECTION IV: That the City Administrator is authorized to execute the non-profit funding agreements in accordance to the funding approved as part of this budget.

SECTION V: That this Ordinance shall take effect on July 1, 2018, from and after the passage on Third and Final Reading; the health, safety, and welfare of the citizens of the City of Franklin requiring it.

ATTEST:

CITY OF FRANKLIN, TENNESSEE:

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

Approved as to form:

Shauna R. Billingsley, City Attorney

PASSED FIRST READING: _____
PUBLIC HEARING: _____
PASSED SECOND READING: _____
PASSED THIRD READING: _____

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ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

PASSED FIRST READING: _____
PUBLIC HEARING: _____
PASSED SECOND READING: _____
PASSED THIRD READING: _____

CITY OF FRANKLIN, TENNESSEE



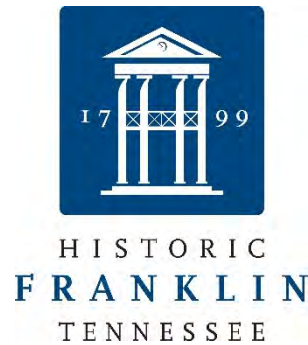
FY 2019

Proposed Budget

Excellence Innovation Teamwork Integrity Action-Oriented



HISTORIC
FRANKLIN
TENNESSEE



City of Franklin, Tennessee

**Annual Operating &
Capital Equipment Budget
July 1, 2018 - June 30, 2019**

City of Franklin, Tennessee

The City of Franklin was founded October 26, 1799 and was named after Benjamin Franklin, a close friend of Dr. Hugh Williamson, a member of the Continental Congress for whom Williamson County was named.

The City, the county seat of Williamson County, is located 15 miles south of Nashville. Williamson County is located in a rich agricultural area, and, before the Civil War, was the wealthiest county in Tennessee, a status it still holds. Laid out on a portion of a 640-acre tract owned by Major Anthony Sharpe, a Revolutionary War Veteran, Franklin originally consisted of 109 acres that contained 200 lots. The original town plan was designed by Abram Maury, a surveyor and planter who came from Virginia in 1797.

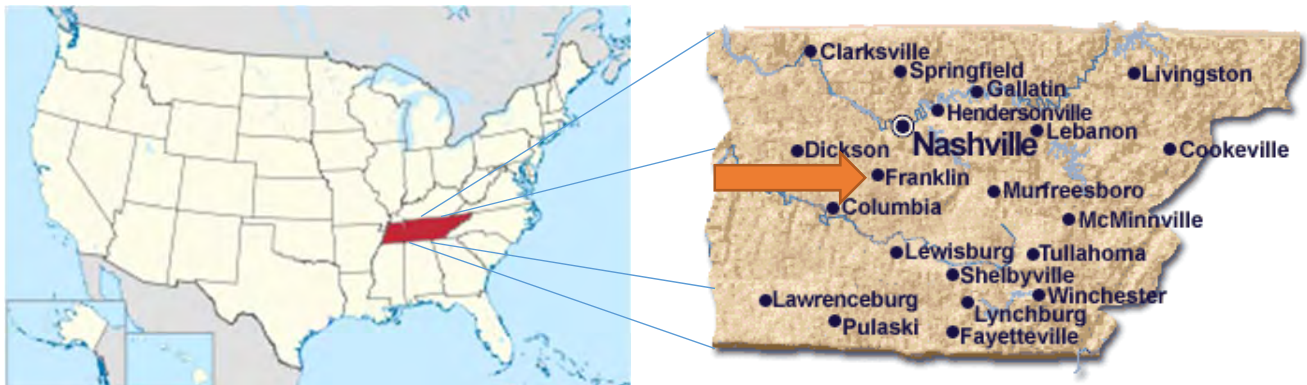
Franklin was the site of one of the bloodiest battles of the Civil War on November 30, 1864, when 20,000 Confederate soldiers made a series of charges over two miles of open ground. More than 8,000 northern and southern soldiers fell in little more than five hours.



The City of Franklin covers approximately an area of 41 square miles, and serves a population of 70,909 according to the City's 2017 special census. The City of Franklin is the ninth largest and one of the fastest growing municipalities in the State of Tennessee.

Today, Franklin has a robust and diversified economy. The City is known as a retail and banking center, with a large commercial area on its east side which includes retail outlets, a regional mall, and several corporate headquarters, including Big Idea Productions, CKE Enterprises (Carl's Jr/Hardees), Clarcor, Community Health Systems, Ford Motor Credit, Healthways, Jackson National Life, Mars Petcare, Nissan North America and Verizon Wireless. The area is also home to a regional conference center and several major hotel chains, including Aloft, Drury Plaza Hotel, Embassy Suites, Hilton, Homewood Suites, Hyatt Place, and Marriott.

Main Street in downtown Franklin has been carefully preserved and contains many buildings from the 19th century. Additions to the Downtown area include a Judicial Center and two parking facilities which greatly increases the amount of parking available to visitors and employees. The City has won numerous awards and honors including the National Main Street Award from the National Trust of Historic Preservation; "Number One Small Town in Tennessee;" and being designated a Preserve America Community by former First Lady Laura Bush. Also, the City received other community recognitions including: the National Trust for Historic Preservation identifying Franklin as one of "America's Distinctive Destinations," the readers of *Southern Living* magazine placed Franklin in the top ten "Best Small Towns" list, *Business Week* named Franklin the top city in Tennessee and among the top 50 nationally in terms of places to start a small business.





HISTORIC
FRANKLIN
TENNESSEE

Board of Mayor & Aldermen

Dr. Ken Moore, Mayor

Clyde Barnhill

Brandy Blanton

Pearl Bransford

Beverly Burger

Margaret Martin

Dana McLendon

Ann Petersen

Scott Speedy

Eric Stuckey, City Administrator

Vernon Gerth, Assistant City Administrator of Community Development

Mark Hilty, Assistant City Administrator of Public Works

Kristine Tallent, Assistant City Administrator of Finance and Administration

Jordon Shaw, Information Technology Director

Emily Hunter, Planning & Sustainability Director

Lanaai Benne, Asst. City Recorder

Mike Lowe, Comptroller

Shauna Billingsley, City Attorney

Milissa Reiersen, Communications Manager

Chris Bridgewater, Bldg & Neighborhood Services Director

Lawrence Sullivan, Revenue & Licensing Manager/City Court Clerk

Jack Tucker, Sanitation & Environmental Services Director

Kevin Townsel, Human Resources Director

Lisa Clayton, Parks Director

Michael Walters Young, Budget & Strategic Innovation Manager

Deborah Faulkner, Police Chief

Brian Wilcox, Purchasing Manager

Rocky Garzarek, Fire Chief

Brad Wilson, Project & Facilities Manager

Michelle Hatcher, Water Management Director

Joe York, Streets Director

Paul Holzen, Engineering Director/City Engineer



City of Franklin, Tennessee

FY 2019 Operating Budget

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The Government Finance Officers Association of the United States and Canada (GFOA) has presented an award of Distinguished Presentation to the City of Franklin, Tennessee its annual budget for the fiscal year beginning July 1, 2017. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Franklin

Tennessee

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morrell

Executive Director

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City of Franklin, Tennessee
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HISTORIC
FRANKLIN
TENNESSEE

May 4, 2018

Mayor Moore, Aldermen, and Citizens of Franklin,

Each year the budget process provides an opportunity to assess where we are as a community and where we want to go in the future. Franklin's quality of life truly sets it apart from many other communities across the country. This past fall, *Money* magazine ranked Franklin the fourth best place to live in America (#2 in the South). *USA Today* also listed Franklin as one of its 50 most "livable" cities. Investment and job growth in our community also reflect this remarkable vibrancy. Over the past two years, Franklin has experienced nearly \$1.6 billion in permitted investment (\$819 million in 2017 and \$774 million in 2016). According to the U.S. Bureau of Labor Statistics, our community led the nation in job growth in three out of four quarters in 2017. The most recent report showed Williamson County's unemployment rate at 2.2%, the lowest of any county in Tennessee and among the lowest in the United States. These statistics and rankings are reflective of both the strength of our local economy and Franklin's excellent quality of life. Our city is honored to be the community so many are choosing as the place to invest, build a business, raise a family, spend a vacation, and most of all, the place they proudly call "home."

While Franklin's growth and unprecedented level of investment in our community is certainly positive, it does place undeniable challenges before us. Community infrastructure and services can be strained because of growth. The City has responded with significant investment in infrastructure to meet our growing community's needs. Over the past five years, \$167.2 million of infrastructure projects have been completed in Franklin, with \$140.6 million (or 84%) being transportation-related improvements. In the coming weeks, the City of Franklin will see completion of two major projects: the upgraded Water Treatment Plant (in final commissioning now) and Hillsboro Road improvements.

The pace of investment in community infrastructure will continue to grow in coming years thanks to initiatives at the state and local levels. Two years ago, the Board of Mayor and Aldermen (BOMA) moved decisively to put Invest Franklin in place, which dedicated \$0.10 of property tax to growth-related infrastructure/transportation investments (\$0.07) and the increasing demands for core city services (\$0.03). The Board has identified a "first tier" of Invest Franklin projects totaling approximately \$74 million to address roadway/transportation improvements (McEwen Phase 4, Franklin Road, sidewalk gaps, major street resurfacing), public safety needs (Fire Station 7 and county wide radio system upgrade), transit improvements (reducing wait times to 30 minutes for all Franklin Transit stops), and parks (development of a large community park in southeast Franklin). Later this year, we expect to work with the Board to identify and prioritize a "second tier" of Invest Franklin projects to further meet community needs. The State of Tennessee has enhanced transportation funding with the adoption of the IMPROVE Act in 2017. Working in partnership with the State, important transportation projects

totaling over \$100 million are moving forward including Mack Hatcher Northwest Extension (a \$48 million project that is expected to bid later this year), along with improvements to Columbia Avenue, State Route 96 (Murfreesboro Road) on the City's eastern border, and bridge improvements on Murfreesboro Road. Aggressively advancing investments in key infrastructure is essential to maintaining Franklin's quality of life.

The City's challenge is to welcome this incredible investment and interest in our community, along with the many opportunities it brings, while maintaining the qualities and character that make Franklin a special place to live. To that end, through the leadership of the Board of Mayor and Aldermen, the commitment of our talented staff team, and an engaged citizenry, Franklin continues to focus on the future. The City's adopted strategic plan, **FranklinForward**, focuses on four key strategic themes:

- A Safe, Clean, and Livable City
- An Effective and Fiscally Sound City Government Providing High-Quality Service
- Quality Life Experiences
- Sustainable Growth and Economic Prosperity

A series of goals have been established to guide and assess our progress as a community. Specific, measurable objectives have been identified that help our team and the community measure performance and gauge success. Together, the strategic plan, goals, and objectives bring focus to our work and to the direction provided in the budget process. (The measures tied to the strategic plan are highlighted throughout this budget document.)

Budget Overview

The proposed 2018-19 (FY19) general fund budget is \$70,550,059, which represents an increase of 1.7% compared to the current \$69.4 million budget for 2017-18 (FY18). This budget increase is primarily due to cost increases in personnel expenses and the funding of expanded services in the areas of public safety, parks, and streets, all of which are significantly impacted by growth. The proposed FY19 budget for all funds is \$152,572,551 which represents a decrease of 2.8% compared to FY18. Increased budgeted expenditures across funds include increases in the General, Sanitation and Environmental Services, Transit, Street Aid, and Facilities funds.

Highlights of the Proposed 2018-19 Budget

- The budget is balanced, with current revenues equaling expenditures.
- The budget fully complies with the Board of Mayor and Aldermen's debt and fund reserve policies, significantly exceeding the reserve requirements.
- The City property tax remains unchanged at \$0.4176 per \$100 of assessed valuation. The Invest Franklin dedicated funding for infrastructure/transportation investment and support of City operations remains in place. The City of Franklin continues to maintain one of the lowest municipal property tax rates in the State of Tennessee.
- Overall, the proposed budget has a net increase of 4.5 positions across all funds, 1.5 of which are included in the General Fund. This targeted group of new positions are in areas such as Engineering, Streets (Fleet Maintenance), Water Management, and Stormwater, all of which have been impacted by growth.
- The general pay increase for City team members will be effective the first pay period of July 2018. The proposed budget includes a general pay increase of 2.5% plus an additional performance-based pay increase of up to an additional 2.5%.

- The budget includes the full implementation of updates to the City’s compensation plan approved by the Board in FY18. This adjustment to the compensation plan is accelerated by a full year compared to the original proposal.
- Health Insurance premiums for our City team members will remain at FY18 rates. There is no increase in premiums. In FY19, the City also will begin offering a high deductible health insurance option paired with a health savings account.
- Funding is provided for important investments in equipment replacements of \$3.5 million, technology enhancements of more than \$500,000, and facility improvements of nearly \$500,000.
- The City’s street maintenance program will have a \$1 million increase in funding for neighborhood street resurfacing, street sealing, and sidewalk repair.
- A rate increase is proposed for residential garbage collection and recycling service. The proposed increase is from \$17.50 per month to \$19.00 per month. The FY19 budget does not require a General Fund subsidy to Sanitation and Environmental Services operations.
- The proposed budget incorporates performance measures and sustainability initiatives for every department. The connection to our Strategic Plan, **FranklinForward**, is clearly linked to performance measures and objectives throughout the budget, including insights from the recently completed citizen survey.

Budget Process

The City of Franklin strives to have a budget process that is open and transparent to the community. The City’s budget process also must facilitate good decision-making by concentrating on community needs and focusing on Franklin’s future. To further these goals, our City team continues to enhance the budget process each year. A fundamental part of all budgeting is to make revenue and expense projections. Detailed revenue projections are incorporated into the process, including analysis of revenue history and trends along with a forecast of low-, medium-, and high-growth scenarios. Our goal is to be conservative, but as realistic as possible, in projecting funding capacity. The City’s detailed revenue analysis can be found within each fund included in this budget document.

In addition to projecting financial capacity, the City must assess current service levels and the associated cost of operations. Throughout the budget process, each department is asked to develop and justify a “base budget.” The base budget is defined as the cost to operate at current service levels in the upcoming year. By comparing the revenue forecast with the base budget expenditure projection, the amount of available capacity is determined. Departments identify new initiatives and ideas that allow the City to better meet community needs through the submission of “Program Enhancement Requests.” Each request includes detailed descriptions of the enhancement and an estimate of financial impact (revenue generated, costs avoided, one-time and ongoing expenses). All this information has been presented by each department to the Budget and Finance Committee, shared with the full Board of Mayor and Aldermen, and reviewed by the City Administrator and our budget team. Through the FY19 budget process, 110 program enhancements—totaling \$14 million—were submitted. While these initiatives have merit, the recommended budget includes enhancement items that best match community needs and continue the momentum of the City in a number of important service areas, such as public safety, infrastructure, and parks. A full listing of all program enhancements and the funding provided is available in Appendix H of this budget document. Below are highlights of these initiatives by Strategic Plan theme:



A Safe, Clean, and Livable City

- Funding for the Franklin Police Department to purchase, deploy, and support 110 body-worn cameras (funded by reserves) for police officers. In addition, technology enhancements to link body cameras to in-car dash cameras is included.
- Replacement of over 30 police vehicles, each registering more than 100,000 miles on them (\$2 million).
- Construction of Fire Station 7, included in the City Facilities Tax Fund.
- Replacement of Fire Tower #2 (\$1.4 million).
- Replacement of cardiac monitors (\$228,000).
- Fire Training Center addition, included in the City Facilities Tax Fund (\$180,000).



Effective and Fiscally Sound City Government Providing High-Quality Services

- Additional and replacement vehicles/equipment in Sanitation, Streets, Water Management, Stormwater, and Building and Neighborhood Services.
- Additional \$1 million within the Street Aid Fund for neighborhood street resurfacing, street sealing, and sidewalk repair/construction.
- Electronic bill presentment program for the City's utility billing services.
- Compost Facility office (\$25,000).
- Sewer vac truck (\$350,000).
- Architectural service for City Hall building plan (carryover from FY18, \$250,000).



Quality Life Experiences

- Replacement of tennis courts at Jim Warren Park (\$425,000).
- Begin implementation of recommendations for shared facility/field/open space use and improvements between the Franklin Special School District and the Franklin Parks Department.
- Architectural service for potential improvements at the Park at Harlinsdale Farm (\$100,000), focusing on potential grant and/or public-private partnership opportunities.



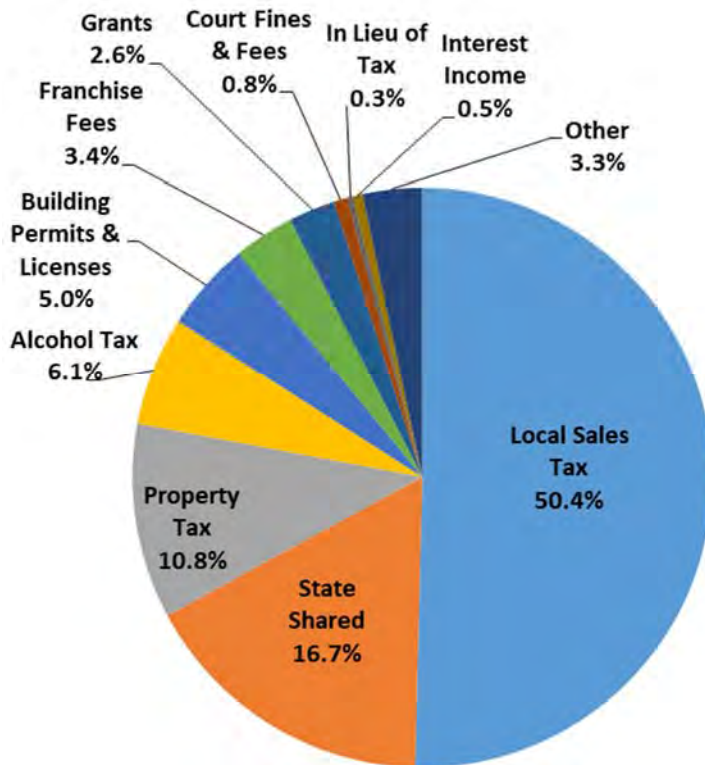
Sustainable Growth and Economic Prosperity

- Funding for a pilot program to work with the development community supporting the development of attainable/workforce housing (\$100,000).
- Funding for the first full year of enhanced Franklin Transit fixed route system with 30-minute pick-up frequency for all stops.
- Additional funding (\$10,000) for economic development initiatives of Williamson Inc. (Chamber of Commerce).
- Additional funding for the 91X commuter bus service to Nashville.

General Fund Overview and Issues

Revenues. In total, General Fund revenues for FY19 are projected at \$70.55 million, up 1.7% from the FY18 budget of \$69.4 million. The following is a summary of revenue by category.

General Fund Revenue by Category – FY19



Sales Tax. The City's largest single revenue source continues to be sales tax. Local sales tax collections are projected to account for 50.4% of total General Fund revenue. The FY19 sales tax budget of \$35.6 million represents a growth of 4%, or \$1.4 million, compared to the FY18 estimate of \$34.2 million. The State of Tennessee Funding Board identified a range of 2.5% to 3.76% for statewide growth.

Intergovernmental Revenue. The second-largest category of revenue, intergovernmental revenue (also referred to as state-shared revenue), accounts for 16.7% of total General Fund revenue and is projected to be \$11.8 million, a decrease of 3.2% compared to the FY18 budget of \$12.2 million. The City did not receive as much increased revenue as expected during FY18 due to modifications in the application of the state-wide sales tax to certain purchase categories.

Property Tax. The third-largest revenue source for the City's general fund is property tax, which accounts for 10.8% of General Fund resources. The amount of property tax revenue going to General Fund operations for FY19 is \$7.7 million, compared to \$6.8 million budgeted in FY18. The General Fund portion of property tax revenue is the result of the total property tax of \$20.7 million minus \$2.0 million due to the City's Industrial Development Board, plus an additional \$8.7 million for the Debt Service Fund and fund reserves for the Street Aid & Transportation Fund and for Invest Franklin. The City's property tax rate remains at \$0.4176 per \$100 of assessed valuation, which is one of the lowest property tax rates among cities across the State of Tennessee and across the country.

Alcohol Taxes. Local governments in Tennessee receive wholesale beer/liquor taxes from distributors and privilege taxes from local businesses that serve liquor by the drink. For the FY19 budget year, these various alcohol taxes are projected to generate \$4.3 million, accounting for 6.1% of General Fund revenue. The projected FY19 revenue is 4.2% above the FY18 budget of \$4.15 million.

Building Permits and Licenses. As construction activity continues to grow, the City of Franklin is budgeting building permit and license fees revenue of \$3.5 million in FY19, an increase of \$133,459 compared to the FY18 budget. These fees allow the City to recover the costs associated with providing construction-related services. Building permit and license revenue accounts for 5% of the General Fund revenue.

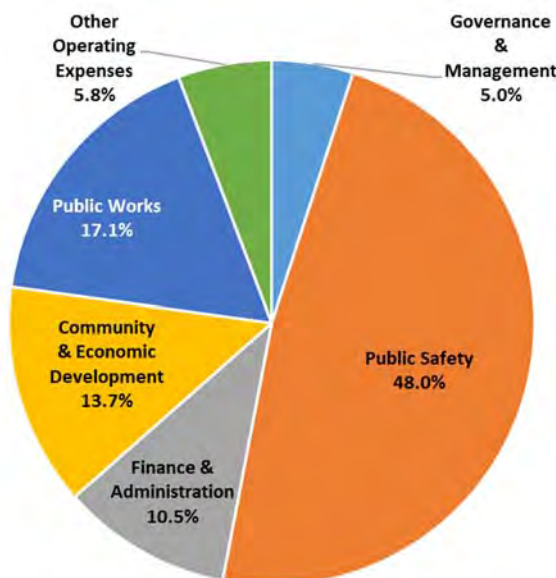
Franchise Fees. The collection of franchise fees from cable and gas utility providers accounts for 3.4% of General Fund revenue. For FY18, \$2.4 million is projected in franchise fees.

Other Revenues. Other revenue categories of note include grants, municipal court fines/fees, and interest income. Grant funding and court fines/fees are projected down compared to FY18. Interest income for FY19 is projected to grow by 19.4% compared to FY18. All other revenues in these categories are projected to be relatively stable compared to prior years.

Expenditures. As described above, the total available resources within the General Fund is \$70.55 million for FY19. Through the budget process, the expenditures necessary to maintain service levels are defined in the base budget.

The following chart displays a summary of expenditure activities within the proposed budget by service area. Consistent with previous years, public safety functions account for nearly half (48.0%) of the total proposed General Fund budget.

General Fund Expenditures by Major Service Area – FY19



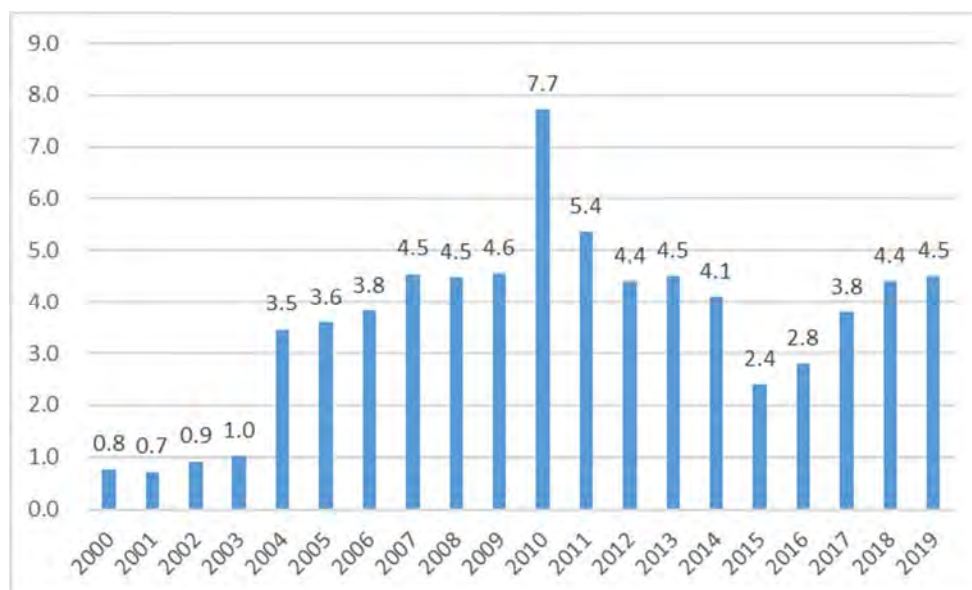
Employee Earnings and Benefits. The cost of wages and benefits for City team members (employees) accounts for 72.7% of the City’s general fund budget. Overall, employment-related costs are projected at \$51.3 million, 6.5% higher than the current budget of \$48.1 million.

Position Vacancies. Again this year, the recommended budget includes a turnover factor of 3.5% that is applied to budgeted wages and salaries. This method anticipates that there will be some employee turnover during the year that will result in budgetary savings. By conservatively estimating this amount, we are able to apply budget dollars to other non-personnel components of the budget. The City’s actual vacancy experience over the past seven years has been approximately 6%. While conservative compared to recent experience, the 3.5% turnover factor employed in the budget will continue to be monitored closely.

Pension Expense. At the end of December 2016, the City of Franklin closed its City Employee pension program and entered into an agreement with Tennessee Consolidated Retirement System (TCRS) for the ongoing administration of the pension system. While TCRS will administer and manage the “closed” City pension program, the City is still responsible for its oversight and for determining the appropriate annual contribution based on the advice of its actuary. City employees hired after December 31, 2016, enter into the TCRS system upon hire and are full participants in the system. The City contribution to TCRS for enrollees is 6.2% of salary. Based on the advice of the actuary, a 7% increase in the City’s pension contribution is included in the FY19 budget. Overall, pension expenses for FY19 are projected at approximately 10% of total payroll.

The chart below depicts the employee pension expenditure level since 2001. It includes the 2009-10 one-time, additional contribution of \$2 million from reserves to assist in managing these growth costs and lessen the impact on operating budgets going forward.

Pension Contributions by Fiscal Year - (Amounts in millions)

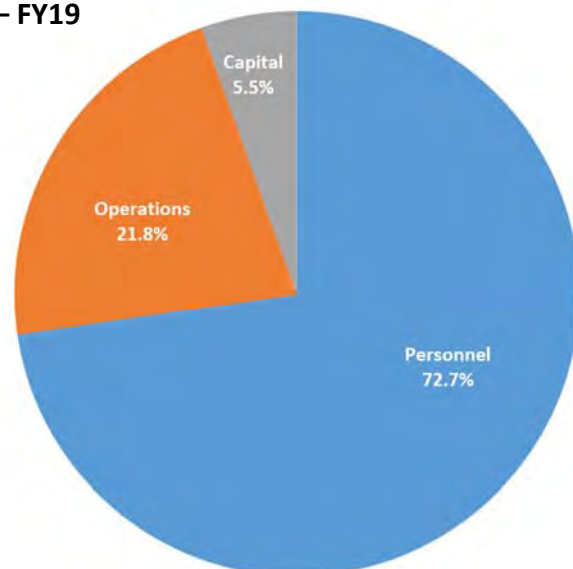


Salary Adjustment. The proposed FY19 budget includes a total \$1.3 million for annual pay adjustments. The annual pay increase for City team members will involve two components this year: 1) approximately 60% of the pay adjustment will be allocated in an across-the-board 2.5% general pay increase and 2) an additional pay increase ranging from 0.5% to 2.5% will be provided to City team members based on their 2017 performance evaluations. As a result, City team members will receive pay increases ranging between 3% and 5% based on their performance. The pay adjustment will be effective the first pay period in July 2018. A similar pay adjustment approach was implemented in FY18.

Compensation Plan Update. During FY18, the City completed a comprehensive update of the City's compensation plan. The Board of Mayor and Aldermen approved updates to the plan including an increase of 10% to all pay grades and adjustments for individual team members where needed to ensure an appropriate level of progress through the pay range. When initially approved, the plan was to implement these changes over an 18-month period from January 2018 through July 2019. At that time, Board members asked that implementation by July 2018 be explored as part of the FY19 budget process. The proposed FY19 budget includes the full implementation of the compensation plan update both in terms of pay grade adjustment and any individual pay adjustments necessary based on the review of their progression through the pay grade.

Employee Benefits. For the past several years, the City has adopted a specific approach to sharing health insurance costs with employees. Using this policy, the City pays 85% of the premium for single coverage and 80% of the premium for employee family coverage for active employees. Through this approach, we as an organization communicate to our team the importance of controlling healthcare expenses as we share in managing this cost together. Overall, the City's health insurance costs will remain flat for FY19. In FY18, the City modified the structure of health insurance plan options for City team members. For many years, the City has offered either single or family coverage options. Starting in FY18, the City began offering four options to its team members (and qualified retirees): single coverage, single plus spouse, single plus children, and family coverage. By expanding options, the City will enable employees to select the coverage option that best fits their needs. In FY19, the City will begin offering team members the option to use a true high deductible health insurance plan paired with a health savings account.

General Fund Expenditures by Category – FY19



Operations. The operations expenditure category is a broadly defined category that encompasses non-personnel and non-capital activities. It includes utilities, supplies, contractual services, repairs and maintenance, and vehicle fuel. In total, operational expenses account for 21.8% of General Fund expenditures. The proposed FY19 budget amount of \$15.4 million for operations is a decrease of 10.0% from the FY18 budget, primarily due to continued cost-containment measures and the elimination of one-time expenses such as lease payments.

Transfers to Other Funds. There are no operating subsidies to the Street Aid and Transportation Fund in 2018-19. The transfer to the Transit Fund is \$985,171, an increase from the current funding level of \$892,993. There is no budgeted subsidy planned for the Sanitation and Environmental Services Fund. The subsidy to this fund has moved from a \$4.5 million General Fund subsidy in FY2008 to no budgeted transfer in FY19.

Capital Expenditures. Capital expenditures are defined as the purchase of equipment, vehicles, machinery, and computer hardware/software that has a multiyear useful life and a cost more than \$25,000. This category does not include the Capital Investment Program (CIP), which is the plan for implementation of large-scale public infrastructure and building projects. For the proposed FY19 General Fund budget, capital expenditures are projected at \$3.9 million. This expenditure level is a decrease of \$250,000 compared to FY18 budget of \$4.1 million. The majority of FY19 expenditures are for replacement equipment. To assist in funding these capital equipment replacements, the FY19 budget will utilize the \$0.015 of the property tax rate previously identified for capital investment funding. This funding represents approximately \$752,000.

Outside Agency Funding. The City funds various government, human service, nonprofit, and community service organizations through its budget each year. In total, the FY19 budget funds these organizations at \$516,301, an increase of \$55,245 compared to the FY18 budget. While no new agencies were added to City funding, there were increases requested by several agencies, including a contractual increase for the Williamson County Animal Control services, increased funding for the 91X regional bus service, and an additional \$10,000 to Williamson Inc. for economic development initiatives.

Cash Reserves and Bond Rating. Two key measures of a city's financial health are its reserves and its bond rating. The City has adopted a reserve policy that identifies a 33% General Fund reserve as an important benchmark. The City of Franklin is projected to end the current fiscal year (FY18) with a General Fund reserve of \$44.7 million. With no draw from General Fund reserves planned, this same fund balance is projected for FY19. \$44.7 million represents 63.3% of annual revenue and expenditures at the end of FY19. In 2014, the Board identified a policy to permit the use of reserves above 45% for "pay-as-you-go" funding of capital investment projects. Given this policy and the current projections for General Fund cash reserves, up to nearly \$13 million from reserves could be available for funding capital projects.

Clearly, the City is maintaining significant reserves to comply with BOMA policy and to protect against future economic downturns. The BOMA-adopted debt and fund reserve policy provides a needed framework for maintaining the City's Triple-A bond rating by both Moody's Investors Services and Standard & Poor's. Bond ratings generally reflect both the overall financial strength of the governmental entity and the health of the local

economy. Franklin's rating from two bond-rating agencies is the highest possible and places it in a select group of cities across the United States.

Other Operating Funds

Street Aid and Transportation Fund. The City receives the local share of the state gasoline tax to fund the maintenance of local streets. The proposed FY19 budget for this fund is \$4.2 million, an increase of 33.3% or \$1 million compared to the current year budget. Included in this budget is approximately \$752,000 from the City's property tax revenue to fund additional neighborhood street resurfacing. Approximately \$600,000 of additional annual revenue has been realized in the Street Aid Fund due to additional gasoline tax from the IMPROVE Act (state transportation funding plan) passed in 2017 and increased population as determined by the City's 2017 special census. Also included in the budget is approximately \$175,000 for sidewalk repair and construction. Funding of \$250,000 per year is provided for "sidewalk gap" construction as a part of the Invest Franklin program. Sidewalk projects funded through this initiative are designed to better connect neighborhoods throughout the community. FY19 marks the second year of the five-year commitment made by the Board in the Invest Franklin program.

Sanitation and Environmental Services Fund. The FY19 budget for the City's Sanitation and Environmental Services Fund is \$9.2 million, an increase of 7.5% compared to the FY18 budget. A rate increase from \$17.50 per month to \$19 per month is proposed within the budget for residential services. This increase will generate approximately \$495,000 of additional revenue. Commercial rates were adjusted last year during FY18, moving from \$45 per ton to \$55 per ton. Because of these rate adjustments, the FY19 budget does not include a General Fund subsidy for the Sanitation Fund. A significant focus this year will be placed on developing a long-term, multiyear rate plan. The goal will be to produce a multiyear plan like what is in place within the Water/Sewer utilities. In addition, the City will continue to examine the ability of the SES team to meet service needs driven by growth as well as options related to enhanced efficiency and sustainability for residential services.

Road Impact Fund. Revenue collections within the Road Impact Fund continue to be solid thanks to strong development activity. Based on expected development activity, revenue in this fund is projected at \$8 million for FY19. The proposed budget anticipates \$2.7 million in expenditures in the form of a transfer to the Debt Service Fund. This transfer pays the principal and interest on arterial road projects that the City has undertaken to account for trip generation by new businesses and residential development. The fund also includes direct contributions to approved projects within the Invest Franklin Capital Investment Program plus payments/offsets associated with existing agreements with developers who have provided right-of-way and/or have built elements of the City's arterial road network. In 2017, the Board of Mayor and Aldermen expanded the road impact fee to include collector roads. The FY19 budget includes \$5.7 million in expenditures.

City Facilities Tax Fund. The Facilities Tax Fund provides for the collection of privilege tax for new development to help pay for new public facilities/equipment attributable to growth. The recommended FY19 budget includes \$8.57 million for new Sanitation and Fire equipment and Fire facilities expenditures. The largest expenditure in the Facilities Tax Fund will be the construction of the new fire station in southeast Franklin (Fire Station 7). Fire Station 7 construction was approved as a part of the Invest Franklin Capital Investment Program. The facilities tax rates have not been updated since 2007.

County Facilities Tax Fund. This fund was created in FY18 to account for facilities taxes collected by Williamson County on behalf of cities. Prior to the creation of the County Facilities Tax Fund, these funds were incorporated in the City's capital projects fund. The Board has targeted these funds to address infrastructure needs associated with schools and other public facilities. In 2017, funding from the County Facilities Tax were used to support the Enrichment Center (\$500,000). In 2018, the County Facilities Fund supported the \$100,000 Redesign of Long Lane/Goose Creek Interchange (improving access to the Williamson County Ag Center), the \$300,000 Henpeck Lane Sewer Extension (providing sanitary sewer service to Oak View Elementary and a new middle school), and \$500,000 within the Hillsboro Road Phase II project (providing enhanced pedestrian access and traffic management to/from Franklin High School).

Stormwater Fund. Residents and businesses pay fees to support the City's efforts to manage Stormwater quality and quantity programs and initiatives. The rates for these services remain unchanged in the proposed budget and have not been reassessed in more than ten years. The proposed budget is nearly \$6.1 million for FY19, a decrease of \$131,000 from the FY18 budget. The budget includes approximately \$3.5 million for capital improvement projects and equipment. The proposed budget also includes the addition of one new position, an equipment operator. Additional staff will enable the City to better respond to increased service demands. In 2017, the City obtained Qualified Local Program status, which allows the City to act on behalf of the state in making regulatory determinations. This capability has enhanced the City's responsiveness and efficiency in working with development.

Drug Fund. The Drug Fund is used to collect drug-related fines and confiscations received through the City's enforcement efforts. These funds are also used to support drug investigations and related law enforcement initiatives. The proposed FY19 budget includes expenditures of \$72,500, a decrease of \$187,000 compared to FY18. The FY18 budget included a significant equipment purchase (a replacement SWAT vehicle for the Police Department).

Hotel/Motel Tax Fund. The City of Franklin levies a 4% local lodging tax on the gross receipts of hotels. Through the Hotel/Motel Fund, the City has historically paid debt service on the Conference Center (this debt is now retired); the purchase of land for park expansions (Harlinsdale, Eastern Flank, and Carter Hill); capital improvements to parks; and certain streetscape elements of road improvements that beautify the city and encourage tourism. The City also dedicates one-fourth of the 4% tax to support the Williamson County Convention and Visitors Bureau. With strong regional tourism, revenue growth in the Hotel/Motel Fund has been robust in recent years. The proposed FY19 budget provides for \$2.56 million in expenditures, which is a decrease of 8.3% compared to the FY17 budget. The recommended appropriation falls within the projected resources of the fund. Capacity within the Hotel/Motel Tax Fund will be available to fund priority initiatives identified in the Invest Franklin Capital Investment Program.

Parkland Dedication Fund. Several years ago, the City created a system through which residential development would contribute either park land/facilities or make a financial contribution for the expansion of park land/facilities to ensure park services and amenities can appropriately meet the needs of new neighborhoods. While funds have been collected for this purpose, FY18 marks the first use of these funds. In FY18, the City made a payment of \$500,000 for the acquisition of 80 acres of parkland along Carothers South Road in southeast Franklin. This parcel, which includes Robinson Lake, is immediately north of the 180 acres the City owns for park development and the potential future water reclamation facility. Currently, the In Lieu of Parkland Fund includes a fund balance of \$4.7 million. The Board of Mayor and

Aldermen is in the process of considering several amendments to the existing Parkland Dedication Ordinance. Examples of these amendments include creating incentives for developers of residential property to incorporate amenities within their developments and better align the fee-in-lieu-of with the true cost of purchasing and developing new parks.

Transit Fund. The City maintains a special revenue fund to account for the operation of the Franklin Transit System. The system is funded primarily by a General Fund transfer, state and federal grants, and rider fares. The transfer to the Transit Fund is \$985,171, an increase from the current funding level of \$892,993. This growth is due to planned increases in grants and fares because of the revamped fixed route service designed to link residents to employment opportunities and with a pick-up frequency of 30 minutes at all stops along the routes. In total, the transit budget is recommended at \$2.9 million.

Community Development Block Grant Fund. The City segregates funds received through the federally-funded Community Development Block Grant (CDBG) program to specifically benefit low- and moderate-income families and neighborhoods. For FY19, funding is expected to reach \$250,500, a decrease of 8.6% compared to the FY18 budget. CDBG funding is subject to federal appropriation and potential budget cuts. If federal budget cuts occur, appropriate reductions will need to be made to the City's CDBG program.

Debt Service Fund. In 2009-10 the City created a separate Debt Service Fund. The fund is used to account for resources set aside to fund debt service and the actual principal and interest payments. The proposed FY19 budget for the debt service fund is \$13.8 million, a decrease of \$201,935 compared to the FY18 budget. The debt service obligations of the General Fund are handled by designation of property tax directly to the Debt Service Fund. The proposed FY19 budget includes \$8.7 million of property tax for payment of general obligation debt service. Other than property tax and federal rebates granted for Build America Bonds issued in 2009 and 2010, the fund receives transfers from various operating and special revenue funds to cover debt obligations related to those funds.

Water Management Fund. The City of Franklin operates water treatment, water reclamation (wastewater treatment), and reclaimed water utility systems. The operations of the water management utilities are entirely funded through rate payer revenue. The proposed FY19 budget consists of \$12.8 million for water, \$15.5 million for water reclamation, and \$391,725 for reclaimed water. In total, the combined FY19 Water Management budget is \$28.7 million is a decrease of 18.3% compared to the FY18 budget. This decrease is due to the \$4.7 million emergency repair of sections of large diameter pipe that took place during FY18.

Since 2009, the City has adopted five-year rate plans based on projected costs of operation. The FY19 budget assumes rate adjustments of 3.5% per year for water and 5.5% per year for wastewater which is consistent with the fifth year of the existing five-year plan. Currently, the City is working with a consultant to conduct a new cost of service study. Through this independent study, the City projects the costs necessary to operate the utilities and allocates costs into the rate structure, serving as the foundation of the five-year rate structure.

Summary

The City of Franklin continues to experience dynamic population and economic growth. Our reserves are at strong levels, our debt obligations are manageable, and our tax rate is among the lowest in the state and country. The City leadership team has taken decisive action over the past

several years to control costs and live within our means while finding new, innovative ways to deliver exceptional services to the community. Continued strong financial management, implementation of technology, adoption of best practices, and strategic investment will position the City of Franklin to succeed and thrive in the years to come.

Many throughout the City organization contributed countless hours toward the completion of the recommended budget. Their commitment to public service and to the betterment of the City of Franklin is inspiring. Specifically, I would like to extend my appreciation to Assistant City Administrators Kristine Tallent, Mark Hilty, and Vernon Gerth; Budget & Strategic Innovation Manager Michael Walters Young; HR Director Kevin “DT” Townsel and Human Resources team members Ally White and Natasha Parker; Financial Analysts Lori Pope and Chris Lynch; Comptroller Mike Lowe; our leadership team (department directors and other key staff); and the Administration and Finance department staff teams, whose support and leadership have been instrumental to the budget process.

Finally, I offer my gratitude to the Board of Mayor and Aldermen for their leadership, stewardship, and support. Through your leadership and the efforts of our great team, the City of Franklin continues to chart a course for a promising future.

Respectfully submitted,

Eric S. Stuckey
City Administrator

ORDINANCE NO. 2018-10

TO BE ENTITLED: "AN ORDINANCE OF THE CITY OF FRANKLIN, TENNESSEE ADOPTING A BUDGET FOR THE FISCAL YEAR 2018-2019; PROVIDING AN EFFECTIVE DATE"

WHEREAS, the City Charter, Article VIII, provides for adoption of an annual budget for departments of the City of Franklin; and

WHEREAS, an annual budget process appropriating funds to the various departments and divisions of the City government for the fiscal year beginning July 1, 2018, has been completed in accordance with state law and local ordinances; and

NOW, THEREFORE BE IT ORDAINED, by the Board of Mayor and Aldermen of the City of Franklin, Tennessee:

SECTION I: That the annual budget for the City of Franklin for the Fiscal Year 2018-2019 shall be, and is hereby established as set forth in the document attached hereto and entitled:

"City of Franklin, Tennessee
Annual Operating & Capital Equipment Budget
July 1, 2018 – June 30, 2019"

SECTION II: That each fund of the City shall limit its expenditures to the amount appropriated; that any changes or amendments to the appropriations set forth in the budget shall be made in accordance with the City Code, Article VIII.

SECTION III: That revisions to the organizational charts, which are approved as part of the budget, may be amended by Resolution so long as the amendment has no negative financial implications to the City or Department.

SECTION IV: That the City Administrator is authorized to execute the non-profit funding agreements in accordance to the funding approved as part of this budget.

SECTION V: That this Ordinance shall take effect on July 1, 2018, from and after the passage on Third and Final Reading; the health, safety and welfare of the citizens of the City of Franklin requiring it.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

PASSED FIRST READING: _____
PUBLIC HEARING: _____
PASSED SECOND READING: _____
PASSED THIRD READING: _____

Property Tax Ordinance
ORDINANCE NO. 2018-11

TO BE ENTITLED: "AN ORDINANCE OF THE CITY OF FRANKLIN, TENNESSEE ESTABLISHING THE MUNICIPAL PROPERTY TAX LEVY FOR THE FISCAL YEAR 2018-2019; PROVIDING AN EFFECTIVE DATE"

WHEREAS, the City Charter, Article II and Article IX, provides for the assessment, levy and collection of City taxes,

NOW, THEREFORE,

SECTION I: BE IT ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that the owners of all property, real, personal and mixed, within the corporate limits of the City of Franklin (except such property as shall be exempt by the laws of the State of Tennessee) shall for the fiscal year 2018-2019 pay a tax of 41.76 Cents (\$.4176) to and for the use of the City of Franklin on each One Hundred Dollars (\$100.00) of assessed valuation of such property, and pay a proportional amount of tax for each amount of assessed valuation under One Hundred Dollars (\$100.00) all of said taxes to be collected by the proper officers of the City of Franklin for use in funding in whole or in part the budget as adopted by this ordinance.

SECTION II: BE IT ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that the tax rate stated in Section 1 shall be divided as follows:

General Fund	19.16 cents (\$.1916) or percentage approximate to 46% based on the certified tax rate. (Inclusive of proceeds from the tax increment financing district)
Debt Service Fund	17.36 cents (\$.1736) or percentage approximate to 42% based on the certified tax rate.
Street Aid Fund	1.50 cents (\$.0150) for street maintenance.
General Fund – Capital Funding Account	3.72 cents (\$.0372) for capital projects approved by the Board.

SECTION III: BE IT FINALLY ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that this ordinance shall take effect from and after its passage on Third and Final Reading, the health, safety and welfare of the citizens of Franklin requiring it.

ATTEST: **CITY OF FRANKLIN, TENNESSEE**

BY: _____
ERIC S. STUCKEY
City Administrator

BY: _____
DR. KEN MOORE
Mayor

PASSED FIRST READING
PUBLIC HEARING:
PASSED SECOND READING
PASSED THIRD READING:

Refuse and Trash Disposal Rate Ordinance

ORDINANCE 2018-12

TO BE ENTITLED: "AN ORDINANCE OF THE CITY OF FRANKLIN, TENNESSEE TO AMEND APPENDIX A – COMPREHENSIVE FEES AND PENALTIES, CHAPTER 17 REFUSE AND TRASH DISPOSAL, OF THE FRANKLIN MUNICIPAL CODE TO INCREASE THE FEES FOR COLLECTION OF GARBAGE AND REFUSE."

WHEREAS, the City Charter, Article VIII, provides for adoption of an annual budget for all departments of the City of Franklin, and

WHEREAS, an annual budget process appropriating funds to the various departments and divisions of the City government for the fiscal year beginning July 1, 2018 has been completed in accordance with state law and local ordinances,

NOW, THEREFORE, BE IT ORDAINED, by the Board of Mayor and Aldermen of the City of Franklin, Tennessee:

SECTION I: BE IT ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, Tennessee, that Appendix A, Chapter 17 of the Franklin Municipal Code is hereby amended and the following substituted in lieu thereof:

"Appendix A, Chapter 17, Refuse and Trash Disposal

Residential	
1st container	\$19.00 per month (one pick-up/week)

SECTION II. BE IT FINALLY ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF Franklin, Tennessee, that this Ordinance shall take effect for billing cycles beginning July 1, 2018, from and after its passage on second and final reading, the health, safety and welfare of the citizens requiring it.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

PASSED FIRST READING: _____
PUBLIC HEARING: _____
PASSED SECOND READING: _____
PASSED THIRD READING: _____

RESOLUTION NO. 2018-41

A RESOLUTION OF THE BOARD OF MAYOR AND ALDERMEN FOR THE CITY OF FRANKLIN ADOPTING THE ESTIMATE OF REVENUES AND EXPENDITURES FOR THE WATER AND SANITARY SEWER UTILITY FUND FOR FISCAL YEAR 2018-2019; PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Franklin owns and operates a water and sanitary sewer utility system under authorization of the Municipal Charter, and

WHEREAS, this Utility Fund is an enterprise fund of the City in accordance with generally accepted accounting principles, and

WHEREAS, it is now deemed in the public interest to provide for authorization of the amendment to the estimate of revenues and expenditures for such fund.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, TENNESSEE THAT:

SECTION 1: That the amendment to the Statement of Estimated Revenues and Expenditures for the Water and Sewer Utility Fund, for Fiscal Year 2018-2019, as set forth more fully in the document entitled "City of Franklin, Tennessee, Annual Operating & Capital Equipment Budget, July 1, 2018 – June 30, 2019" which is attached hereto as if set forth herein and is approved and adopted.

SECTION 2: That this Resolution shall be effective upon adoption.

ADOPTED THIS ____ DAY OF _____ 2018.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____
Eric S. Stuckey
City Administrator/Recorder

By: _____
Dr. Ken Moore
Mayor

Approved as to Form:

By: _____
Shauna R. Billingsley
City Attorney



HISTORIC
FRANKLIN
TENNESSEE



City of Franklin, Tennessee

FY 2019 Operating Budget

BUDGET SUMMARY

Under this section is:

- **City of Franklin Information & Organization**
- **Budget Planning**
- **All Funds Summary**
- **General Fund Summary**
- **Personnel Changes**
- **Debt Information**



City of Franklin, Tennessee FY 2019 Operating Budget

City of Franklin Information & Organization

Our Vision: *Franklin will continually strive to be a community of choice for individuals, families, and businesses to grow and prosper through an excellent quality of life supported by exceptional, responsive, and cost effective City Services.*

Organizational Chart



Structure of City Government

Responsible to its citizens, the mission of the City government is to foster community cooperation, innovation, and opportunity by providing quality services to Franklin residents and businesses in an efficient, effective, and economical manner.

The City government is organized under four (4) primary operating units. Each operating unit is presented in this budget with its various departments, divisions, and funds.

1. Governance & Management / Public Safety
 - a. Elected Officials (General Fund)
 - b. Administration Department (General Fund)



City of Franklin, Tennessee **FY 2019 Operating Budget**

City of Franklin Information & Organization

- c. Human Resources (General Fund)
 - d. Law (General Fund)
 - e. Communications (General Fund)
 - f. Police (General Fund)
 - g. Fire (General Fund)
- 2. Finance & Administration
 - a. Finance (General Fund)
 - b. Purchasing (General Fund)
 - c. Information Technology (General Fund)
 - d. Revenue Management (General Fund)
 - e. Court (General Fund)
 - f. Project & Facilities Management (General Fund)
- 3. Economic & Community Development
 - a. Building & Neighborhood Services (General Fund)
 - b. Planning & Sustainability (General Fund)
 - c. Engineering / Traffic Operations Center (General Fund)
 - d. CDBG (CDBG Fund)
 - e. Economic Development (General Fund)
 - f. Transit (Transit System Fund)
- 4. Public Works
 - a. Streets (General, Stormwater, and Street Aid Funds)
 - b. Parks (General Fund)
 - c. Sanitation & Environmental Services (Sanitation & Environmental Services Fund)
 - d. Water Management (Water/Wastewater/Reclaimed Fund)

Profile of the City

The City of Franklin, incorporated in 1799, is located in Middle Tennessee. The local economy is a well-balanced blend of healthcare, financial, agricultural, wholesale, retail, manufacturing, and service industries. No single industry is critical to the region's economy. The City of Franklin covers an area of approximately 41 square miles, and serves a population of 70,909 according to the 2017 Special Census. The City of Franklin is one of the fastest growing municipalities in the State of Tennessee, with the population increasing almost 70 percent between 2000 and 2010.

The City of Franklin is empowered to levy both real and personal properties located within its boundaries. Also, it is empowered by State statute to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the governing board.



City of Franklin, Tennessee

FY 2019 Operating Budget

City of Franklin Information & Organization

The City of Franklin has operated under a Mayor/Board of Aldermen form of government under state charter since 1903. Policy-making and legislative authority are vested in a governing board consisting of the Mayor and eight (8) other members (Aldermen). The Board is responsible for, among other things, passing ordinances, adopting the budget, appointing committees, and hiring the City Administrator. The City Administrator is responsible for carrying out the policies and ordinances of the governing board, for preparing an annual budget, for overseeing the day-to-day operations of the government, and for hiring the heads of the various departments. The Board is elected on a non-partisan basis. Board members serve four-year staggered terms, with four Aldermen elected at large and the remaining four elected by ward two years later. The Aldermen elected by wards must live within the ward in which they represent. The Mayor also serves a term of four years.



The City of Franklin provides a full range of services, including police and fire protection and emergency services; the construction and maintenance of highways, streets, and other infrastructures; sanitation pickup and disposal; operation of a city court; implementation of storm water regulations and remedies; operations of an inner-city trolley system, and the operation of a city-wide park system. The City of Franklin also has its own water, sewer, and reclaimed water system.

The annual budget serves as the foundation for the City of Franklin's financial planning and control. All departments of the City of Franklin are required to submit requests for budget appropriations to the City Administrator in the first quarter of the calendar year. The Administrator, in concert with the Chief Financial Officer, uses these requests as a starting point for developing a proposed budget. After numerous meetings with department heads, the Administrator presents the budget to the Board of Mayor and Aldermen for approval.

Three meetings of the full board and a public hearing are necessary for approving the budget. The appropriated budget is prepared by fund, function, and department. At any time during the year,



City of Franklin, Tennessee

FY 2019 Operating Budget

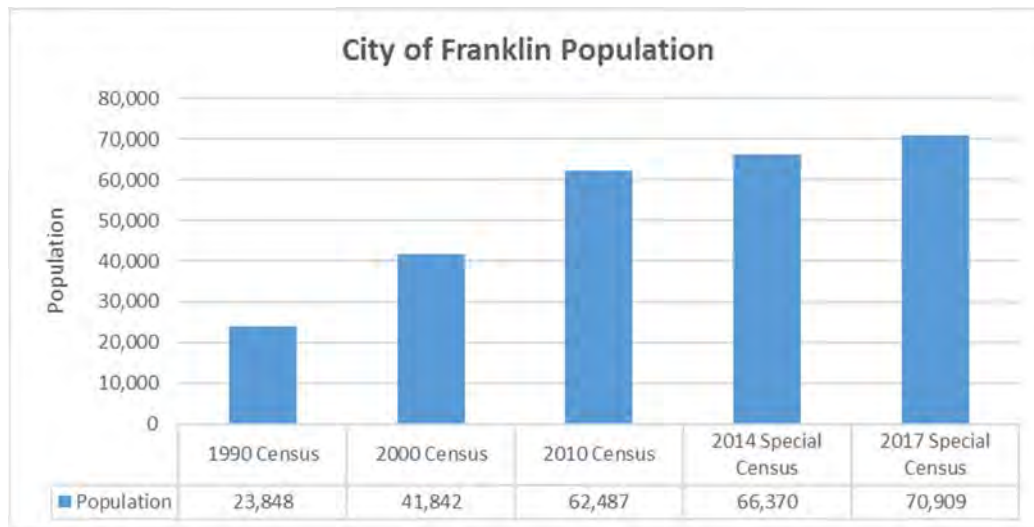
City of Franklin Information & Organization

the Mayor may make transfers of appropriations within a department. A transfer of appropriations between departments however requires three more readings by the Board and a public hearing.

Demographics

Additional Demographic information can be found in the Appendices.

<u>Income</u>	<u>Franklin</u>	<u>Williamson County</u>
Median Household Income	\$81,432	\$106,054
Average Household Income	\$98,340	\$116,204
Per Capita Income	\$40,447	\$43,316



Education Attainment for Adults Age 25 Years and Older

	Franklin		Williamson County	
	Number	Percent	Number	Percent
<High School	2,157	5%	6,550	5%
High School	17,688	41%	51,082	42%
Bachelor's Degree	15,531	36%	42,767	35%
Graduate Degree	7,765	18%	21,808	18%
Total	43,141		122,207	

Data provided by United States Census Bureau, Williamson County Economic Development – 2014-2017.



City of Franklin, Tennessee FY 2019 Operating Budget

City of Franklin Information & Organization

Awards & Recognitions

**#1 Best Town in Tennessee – 2015,
2016 - Niche Rankings**

BEST SOUTHERN TOWN
GARDEN AND GUN MAGAZINE

Best Cities for Home Ownership (#11)
NERDWALLET

Cities on the Rise
NerdWallet

Top 100 Places to Live
Relocate America

**#4 Best Places to
Live in 2017**
Money Magazine



**Control Authority Pretreatment Excellence
Award – Water Reclamation Facility**
Kentucky/Tennessee American Water Works Association and Water Environment Federation

America's Favorite Towns (#8)
Travel and Leisure Magazine

BEST PLACE IN TENNESSEE (#11)
MOVOTO REAL ESTATE

**Best Towns for Families
(#3)**
Family Circle Magazine

**Most Business Friendly
Cities in TN (#2)**
The Beacon Center

**BEST TOWNS IN TENNESSEE FOR YOUNG
FAMILIES (#4)**
NERDWALLET

MOST BEAUTIFUL TOWN TOP 5 FINALIST
RAND McNALLY/USA TODAY POLL

#10 Best Town to Retire in USA
USA Today/Bankrate 2015

Municipal Field of the Year – Parks Department
Tennessee Turf Grass Association

**Top 50 Cities to start a
business**
BusinessWeek

#1 in Land Trust Preservation in Tennessee
LAND TRUST FOR TENNESSEE

**Top 5 Most Romantic Main
Streets**
National Trust for Historic Preservation

**National Savvy Award – Communications
Division**
National City/County Communicators & Marketers Association (3CMA)



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Planning

Budget Preparation & Philosophy

In January, City staff outlines budget goals and a schedule for the upcoming fiscal year. During February, March and April, budget interviews were conducted by the Budget and Finance Committee with departments. Normally budget goals are discussed with the Board's Budget and Finance Committee and department staff.

After reviewing the current fiscal year 2017-18 budget, requests for the new fiscal year budgets were submitted by the various departments to the City Administrator and Assistant City Administrators. Departments were asked to present two budgets. The first, a base or 'level-service' budget demonstrated how much it will cost the City to provide the same level of service in FY 2019 that it does in the current fiscal year. The second, identified program enhancements – any new or additional staff, major expenses or small capital equipment, or new programs. For each enhancement, departments filled out a one-page form which documented the basic information of program enhancements – both in a numeric and narrative format – in priority order. The goal of this method of budgeting was to easily demonstrate a) the ongoing costs of operations and b) additional needs of departments. Program enhancements were added to the budgets and are included within the departmental budgets included herein. All program enhancements requested are provided in the Appendices.

Budget officers recognize the need to maintain a strong financial position overall, consistent objectives with budget goals, a balance of revenue to expenditures, and long-term cost implications. We recognize that adoption of an annual budget establishes a short term (i.e., one year) fiscal plan. Short term fiscal decisions can have long term fiscal impacts. Each year in the Capital Investment Program (CIP) we seek to discuss and evaluate long term fiscal trends and then utilize that for short term spending and service level decisions during the annual budget process, recognizing the demands anticipated with continued growth projections. Decisions on new programs or services require the same consideration.

The City of Franklin is committed to efficient operations and ethical standards in all services provided to our citizens and visitors. In conjunction with the beginning of the budget preparation process, Department Directors are encouraged to again emphasize our continuing commitment to operational excellence. While much of the focus and debate within the community centers on growth and development issues, the operations of City government have remained focused on continuous improvement.

The City has been able to maintain an outstanding level and quality of services delivered to the residents and businesses of this City. For the past few years, several departments have participated in a benchmarking project with other Tennessee cities. Results from those studies show that Franklin residents receive an above average level of service. In order to evaluate and monitor our services, departments also include performance measures tied to the City's Strategic Plan – **FranklinForward**. More can be found on **FranklinForward** in the Appendices and online at <https://performance.franklintn.gov>



City of Franklin, Tennessee **FY 2019 Operating Budget**

Budget Planning

Departments within the City participate in peer group studies and continue to review and adopt “best practices” that are recommended by the International City Managers Association, the Government Finance Officers Association, American Public Works Association, American Planning Association, and other national and international organizations.

City of Franklin departments and staff have received annual awards and recognition. For example, here are only a few of the extremely positive recognitions to the City of Franklin in the past year:

- Aaa (Triple A) Bond Rating by both Moody’s Investors Services and Standard & Poor’s for G.O. Bonds; Aa3 Bond Rating by Moody’s Investor Services for Water Bonds
- GFOA Award for Excellence and Financial Reporting (26th year)
- GFOA Distinguished Budget Presentation Award (10th year)
- Tennessee 3-Star Award for Community Economic Preparedness (14th year)
- Tree City USA (14th year)
- Fire ISO Rating of 1
- Police Department Accreditation

As we do each year, we respectfully request of the Board of Mayor and Aldermen that, as you read the facts, figures, and percentages set forth on these pages, you look beyond the statistics and examine the numerous programs and services provided daily to the residents of this community. Many facets of the community’s daily life are impacted by municipal government. Whether it is maintaining the roads or drainage system, responding to an emergency, enforcing building and zoning codes, or providing a park for children to play in, the City of Franklin is directly involved in the quality of life for local citizens.

The annual budget reflects the quality of life, development policies and service level priorities of the Board and the citizens of Franklin. The relationship between the budget review and approval process and the high quality level of services available within this community are cited above.

Budgetary Planning Processes

The City of Franklin prides itself on responsible and innovative planning processes for all its services – whether it be financial, land use or service delivery decisions. The table on the following page summarizes those plans which have a direct and an indirect impact upon the Fiscal Year 2019 Operating and Capital Budget.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Planning

Budgetary Planning Processes			
Planning Process	Planning Process Focus	Description of Focus	Impact on Operating Budgets
Strategic Planning (see Appendix L for more information)	FranklinForward: The City's Strategic Plan has a long-range planning focus of 20 years. Financial and non Financial objectives for budget year are considered	Departmental plans are developed with assistance from Administration and from Finance. Goals and objectives are included within departmental operating budgets and qualified within performance measures.	Allows for departmental goals to be aligned with BOMA and Administration goals and objectives. Also, allows for the operating budget to be proposed initially to include potentially new services developed from this process.
Revenue Forecasting	Short-Term planning from 1-5 years, built upon a Revenue model with 5-25 year historical averages	Revenue modeling focuses in particular 1-3 years in the future, but systems are being developed to extend out 10 years.	Helps to shape goals and objectives from the planning process above toward implementation. The City developed a Residential Recycling program from the planning process during fiscal year 2011.
Capital Improvement Plan	Mid-term planning from 1 to 10 years.	With input from the Capital Investment Committee and staff, the ten-year CIP is matched to a mid-range financing model and the entire BOMA makes decisions with a focus on priority projects.	Top priority projects are emphasized as the operating budgets are developed and proposed. Projects may be proposed as presented or modified dependent upon opportunity, available resources, or community need.
Vehicle/Equipment Replacement	Short to mid-term planning from 3 to 10 years.	Acquisition of capital equipment is planned based on life cycle.	Department heads are encouraged to work with the City's Fleet Division to identify recurring replacement needs. Also, transfer or disposal of capital is considered in developing the budget.
Computer/Hardware Replacement	Short to mid-term planning from 3 to 10 years.	Whereas servers may last beyond 5 years, computer hardware and non-major software may become obsolete in a much shorter timeframe. Major software is anticipated to last (with period upgrades) potentially 10 years before replacement.	Department heads are encouraged to work with the City's Information Technology Department which maintains a five-year replacement cycle for all personal interface devices. Also, transfer or disposal of computer capital is considered in developing the budget.
Street Condition Assessment	Long-term planning from 12 to 20 years.	Street maintenance cost have been developed to maintain streets at desired condition.	Street maintenance is a major item within the operating budget and has a dedicated fund - the Street Aid and Transportation Fund - as a result.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Planning

Budget Goals

Setting targeted goals is vital to accomplishment of any plan. For a financial plan to succeed, targeted goals are vital in guiding policymakers and civil servants in ensuring city services are provided in the most effective manner possible. The FY 2019 Budget goals are provided herein showing both the type of goal but where (and if) the proposed goal ties into FranklinForward, the City of Franklin's Strategic Plan.

Financial Goals

	Maintain and enhance the positive fiscal position of the City by adherence to financial management principles for public funds.
	Continue to pursue options for revenue diversification among property taxes, sales taxes, fees, interest earnings, other income, and state shared revenues with expenditure growth reviewed annually in terms of population increases and desired public service levels.
	Produce a structurally balanced budget with ongoing revenues meeting ongoing expenses.
	Pursue additional revenue sources when and where appropriate.
	Maintain reserve funds in compliance with the Board of Mayor and Aldermen's adopted policy.
	Maintain compliance with the City's adopted debt policy and capital funding program.
	Leverage local funds through the pursuit of grant opportunities.

Non-Financial Goals

	Maintain and enhance services to citizens. Avoid employee layoffs and other actions that would negatively impact the delivery of City services.
	Focus on the delivery of projects approved through the 2017-26 Capital Investment Program and supported by the Invest Franklin initiative
	Focus on continued maintenance and improvement to the water and wastewater infrastructure by advancing rate-funded capital projects.
	Develop, adopt, and implement programs and policies, which create and sustain a positive economic environment within the City of Franklin supporting job growth and private investment.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Planning

	Cooperate with other agencies to generate significant economic development opportunities within Franklin and Williamson County. Enhance Franklin's competitive position.
	Continue an emphasis on maintenance of facilities and equipment with replacement of the City's fixed assets as necessary, which include equipment, infrastructure, and facilities.
	Continue and further enhance our commitment to employee training and professional development, and thereby providing a positive work environment for teamwork, individual and department initiatives, productivity, and individual development.
	Maintain and continue to enhance the compensation and benefit plan for employees within our financial capabilities; to retain and attract qualified and motivated employees in a highly competitive market.
	Continue commitment to the vitality of the downtown area, historical areas, and neighborhoods throughout the city.
	Encourage Community improvement projects to maintain and enhance the appearance and functionality of the City's existing residential neighborhoods and business area.

Specific Fiscal Year 2019 Initiatives

	Work towards the development of incentives for the development of affordable and workforce housing in the City of Franklin.
	Continue the emphasis that will maintain and enhance existing service levels to the citizens of Franklin focusing upon core values of excellence, innovation, teamwork, integrity and an action-orientation.
	Support and connect the City's operational efforts to long-term planning initiatives that have been completed in recent years and/or is currently underway. These key planning efforts include the Board-adopted strategic plan <i>FranklinForward</i>, the Integrated Water Resource Plan (IWRP), the Comprehensive Transportation Plan, the Park's Master Plan, the Greenway/Open Space Plan, and the neighborhood street resurfacing program.
	Implement amendments to the compensation plan ensuring that the City is a highly competitive employer.
	Continue efforts to recruit qualified employees including efforts to diversify the workforce.
	Continue to work on a long-term assessment of City Hall facilities and operational needs due to growth, service requirements, and technology.



City of Franklin, Tennessee FY 2019 Operating Budget

Budget Planning

	• Move forward with implementation of projects identified by the Board of Mayor and Aldermen with the Capital Investment Program and supported by the <i>Invest Franklin</i> initiative. Develop in updated 2018-27 Capital Investment Program.
	• Continue to identify opportunities to expand and enhance the City's communication with the public through various strategies and mediums.
	• Promote/market the City as a preferred economic development location in cooperation with the State of Tennessee, Williamson County and other partners.
	• Continue the City's participation in the benchmarking program through UT-MTAS, the city-wide performance measurement program connecting measures to the Board's strategic plan, FranklinForward, and further development and build out of the City's Open Performance website - http://performance.franklintn.gov.
	• Support the sustainability efforts identified by staff and the City's Sustainability Commission.
	• Continue work toward additional long-term funding strategies for multi-modal and vehicular transportation needs in Franklin, Williamson County and throughout the Middle Tennessee region.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Planning

Basis of Budgeting & Accounting

The City of Franklin budgets and accounts on a basis consistent with U.S. Generally Accepted Accounting Principles (GAAP) for the General Fund, the Debt Service Fund and the Special Revenue Funds. The Board of Mayor and Aldermen (BOMA) approves and appropriates the budgets for these funds annually. The BOMA may transfer or appropriate additional funds for expenditures not anticipated at the time of budget adoption.

Budget Calendar

The following calendar demonstrates key dates used to develop, review, present and finally adopt the FY 2019 budget.

Budget Materials Distributed	November 30, 2017
Department Requests Due	January 20, 2018
Initial Meetings with Finance	3 weeks before budget presentation
Initial Meetings with City Administrator	2 weeks before budget presentation
Proposed Department Budgets Distributed to Committee and Board for Budget Presentations	1 week before budget presentation
Budget Presentations to Finance Committee	Each Finance Committee meeting in January, February, March, and April
Proposed Budget Distributed to Board of Mayor and Aldermen	Friday, May 4, 2018
Budget Hearings (as needed)	Thursday, May 10, 2018
Budget Notice	No later than 10 days before 2nd Reading
First Reading of Budget & Tax Rate Ordinances (Solid Waste + Water Rates Ordinances, if necessary)	Tuesday, May 22, 2018
Second Reading (Public Hearing)	Tuesday, June 12, 2018
Third & Final Reading	Tuesday, June 26, 2018
New Fiscal Year	Sunday, July 1, 2018



City of Franklin, Tennessee **FY 2019 Operating Budget**

Budget Planning

Economic Outlook

U.S. real gross domestic product (“GDP”) in 2017 increased 2.3% in 2017 compared with an increase of 1.5% in the prior year. The 2017 Tax Cuts and Jobs Act includes several provisions that impact the business income and take-home income for consumers. Many observers predict that real GDP will rise slightly in 2018 as a result. For example, Kiplinger’s forecasts real GDP of 3.0% in 2018 while Fannie Mae’s predicts 2.7%.

In his annual Economic Report to the Governor of the State of Tennessee, University of Tennessee economist Dr. Matthew Murray projects “inflation-adjusted (State of Tennessee) GDP to grow 2.1 percent in 2018 to 2.0 percent in 2019, slightly slower than the pace of output for the nation.” One explanation for the slightly lower rate of growth is the state’s tight labor market. Dr. Murray describes that Tennessee experiences a labor force that is less healthy and has lower educational attainment levels than other states with higher percentages of work force participation.

Current unemployment data from the State of Tennessee Bureau of Labor Statistics report that Williamson County, at 2.5 percent, had the lowest unemployment rate among all Tennessee counties in January 2018, followed by Davidson County at 2.7 percent. Nine of the 10 lowest unemployment rates came from counties located in middle Tennessee. The only county outside the region included in this group was Knox County, which at 3.1 percent had the eighth lowest rate in the state.

Williamson County continues to be recognized as the “healthiest” county in the State and by maintaining demographics that are positive in educational, age, and financial metrics. Williamson County (\$100,140) has a median household income significantly greater than the national average of \$57,617 and the Tennessee state average of \$46,574. Williamson County maintains a 95% high school graduation rate, and 59% of the adult population has a bachelor’s degree. Moreover, the 2018 Robert Wood Johnson Foundation’s annual health rankings cited Williamson County as the healthiest county in the State of Tennessee in both ranking categories of health outcomes and health factors.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Planning

INDICATOR	Jan-18	Jan-17	% Year Over Year
Labor Force-Williamson Co	118,210	113,720	3.9%
Employment-Williamson Co	115,200	109,790	4.9%
Unemployment-Williamson Co	3,010	3,930	(23.4%)
Unemployment %-Williamson Co	2.5%	3.5%	(28.6%)
Unemployment Rate-Franklin	2.5%	3.7%	(32.4%)
Unemployment Rate- United States	4.5%	5.1%	(11.8%)
Unemployment Rate- Tennessee	3.8%	5.0%	(24.0%)
Employment-Franklin	41,640	39,390	5.7%
Population - Franklin	74,794	70,908	5.5%

Source: Bureau of Labor Statistics, TN Dept. of Employment Security, US Census Bureau and 2017 Special Census performed by City of Franklin.

Williamson County and the City of Franklin have demonstrated considerable job growth in the last 10 years, both in the number of jobs and in per capita income. The largest employer both in 2008 and 2017 is Community Health Systems, reporting a growth from 801 employees a decade ago and 3,255 in the last year. The second largest employer in 2017, Nissan North America with 1,850 employees, was not located within the City ten years ago. The top ten employers represented 9,986 jobs in 2008. In 2017, the same list accounted for 12,682 jobs. Per capita income has increased by 56% between 2008 and 2017, from \$55,893 to \$87,419.

The Greater Nashville Association of Realtors reports that home sales in March 2018 were essentially unchanged from March of last year (3,446 in 2018 versus 3,420 in 2017), and building permits were 18% above last year. In addition to home sales, median prices for single family residential properties and condominiums were up by 7% and 6% respectively. In Franklin, building permits issued for residential housing totaled 1,020 dwelling units in 2017 compared to 1,221 in 2016, a reduction of 17% year over year; of the 2017 total, 565 were single family residential units. Estimated valuation (construction cost only) of residential permits was \$243.8 million in 2017 versus \$279.9 million in 2016, a reduction of 13% year over year.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget Planning

Indicator	2017	2018	Difference
Home closings-Nashville area (March)	3,420	3,446	0.8%
Inventory available-Nashville area (March)	8,568	8,521	(0.5%)
Median price residential-Williamson Co (March)	449,900	481,000	6.9%
Median condominium-Williamson Co (March)	249,900	276,399	10.6%
Dwelling unit building permits-Franklin	1,028	1,028	18.8%

Source: Greater Nashville Association of Realtors, March 2018, Tennessee Department of Employment Security, MTSU-BERC Housing Report, Tennessee Department of Revenue

Supporting the positive outlook for Franklin are announcements by several development firms of large commercial, retail and office developments in Franklin. Almost \$2 billion in mixed use projects are currently in development and should be completed over the next five years. Those projects include Ovation, Franklin Park, and Berry Farms with another \$270 million of development underway near McEwen Drive and Mallory which will add another 850,000 square feet of retail and office space. The vacancy rate on Class A office space in the Cool Springs area is less than 3%, and the new projects will provide much needed capacity.

In addition to office and residential development, Franklin and Williamson County continues to experience growth in the tourism sector. In 2016, a record 1.43 million tourists visited the County, which ranks as the sixth highest county tourist market in the State of Tennessee. There are permitted projects to construct six new hotels within Franklin representing a total of an additional 800 rooms. These projects include a Hilton Hotel in the Cool Springs area with approximately 240 rooms as well as a boutique Hilton Hotel located in historic downtown Franklin.

Sources: UT Center for Business Research; MTSU Business & Economic Research Center; Tennessee State Funding Board; St Louis Federal Reserve; Tennessee Department of Revenue; U S Bureau of Labor Statistics; Williamson County Economic Trends Report; Tennessee Department of Employment Security; Williamson County Tourism statistics



City of Franklin, Tennessee

FY 2019 Operating Budget

Fund Summary

Budgeted Funds

The City of Franklin, Tennessee, like most governmental entities, organizes its finances into funds. A fund is a fiscal and accounting entity with a self balancing set of accounts. It is also the legal level of budgetary control for the City, and the City adheres to the requirements of state law in its annual budgeting by adopting an annual appropriated budget for its general and special revenue funds

In Tennessee, it is a requirement that the budget approved by the Board of Mayor and Aldermen be balanced. This means planned expenditures equal anticipated revenues. Fund revenues and expenditures are budgeted using modified accrual accounting concepts where expenditures are recognized when incurred and payment is due, and revenues are recognized when they are measurable and available (generally collected within 60 days). This is the same basis as used in the City's audited financial statements.

In addition to the General Fund (the City's primary operating fund), the City has various separate special revenue funds and a capital projects fund that are restricted as to how the revenues can be used. These special funds are detailed below. It should be emphasized that these funds, except for the Water & Wastewater, the Sanitation & Environmental Services and the Stormwater funds, do not include any personnel costs.

Street Aid Fund - Special Revenue fund for the accounting of the portion of State gasoline tax that is shared with cities, based on population. State law requires that these funds be used for the maintenance of streets and sidewalks.

Sanitation and Environmental Services Fund – Special Revenue fund for the accounting of fees collected in the disposal and collection of residential and commercial garbage.

Stormwater Fund – Special Revenue fund for the accounting of fees collected for the purpose of preventive maintenance of drainage areas, as well as remediation of circumstances that cause flooding and pollution.

Road Impact Fee Fund – Special Revenue fund for the accounting of expenditures in accordance with City Ordinance 88-13 on the proceeds of road impact fees from new development.

City Facilities Tax Fund – Special Revenue fund for the accounting of fees collected for the expenditures specified in City Ordinance 88-12, which assesses a privilege tax on the business of development.

County Facilities Tax Fund – Special Revenue fund for the accounting of City's portion of the Williamson County Adequate School Facilities Tax. This separate fund for the accounting of these revenues is established with the FY 2018 Budget.

Drug Fund – Special Revenue fund for the accounting of drug fines collected for the purpose of furthering drug investigations.



City of Franklin, Tennessee

FY 2019 Operating Budget

Fund Summary

Hotel/Motel Tax Fund – Special Revenue fund for the accounting of hotel/motel taxes collected for the purpose of retiring the City debt on the City /County Conference Center and for purchase, development and servicing of debt for park property intended to promote tourism. (Examples include Harlinsdale Farm and Eastern Flank Battlefield)

In Lieu of Parkland Fund – Special Revenue fund created in FY 2015 for the purpose of satisfying requirements of Section 5.5.4 of the City of Franklin Zoning Ordinance in which funds collected from developments can be used for the acquisition or development of public parks, greenways/blueways, open space sites, and related facilities.

Transit System Fund – Special Revenue fund for the accounting of activities of the City’s mass transit system.

Community Development Block Grant (CDBG) Fund – Special Revenue fund for the accounting of federal CDBG grant monies and their expenditures.

Debt Service Fund – Used to account for resources set aside to fund debt service and the actual principal and interest payments made.

Water and Wastewater Fund – Proprietary Fund for the accounting of user charges and fees and expenses of the operations of the City’s Water, Wastewater, and Reclaimed Water system. This fund also is included in the City’s audited financial statements. A summary budget is provided herein, and forecasts provided in the Appendices Section.

The City has only one (1) additional fund that is not included in this budget document:

Capital Projects Fund – Capital Project fund for the accounting of bond proceeds and expenditures in conjunction with long range capital projects. Although not required to be included in this budget, this fund is included in the City’s audited financial statements.

The following pages provide a summary presentation of all funds budgeted and appropriated by the City of Franklin, Tennessee.



City of Franklin, Tennessee

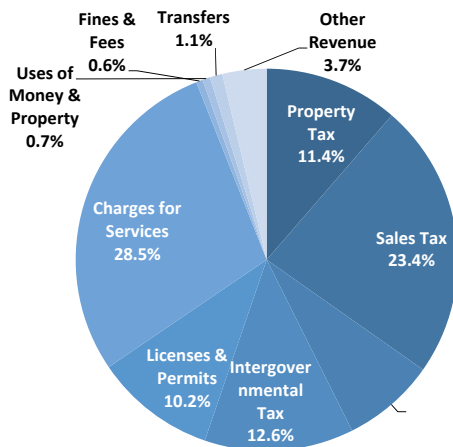
FY 2019 Operating Budget

Fund Summary: Budget Summary - All Funds

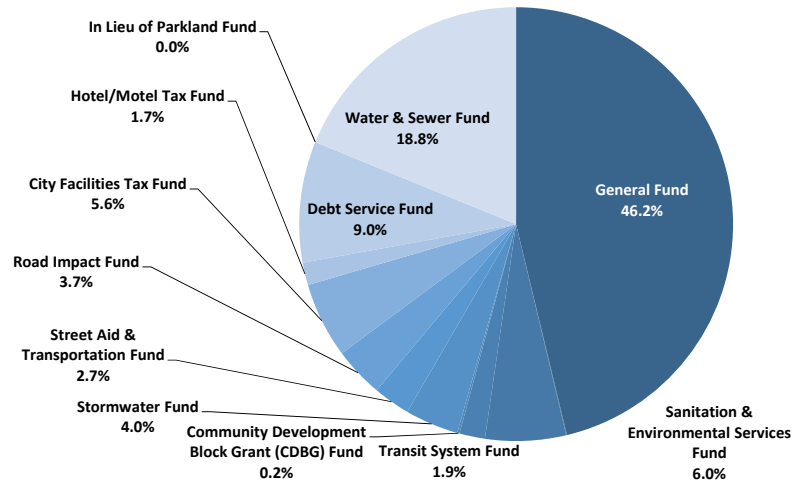
The following page presents a comprehensive picture of all 14 budgeted funds for the City of Franklin, Tennessee.

	Actual 2016 <i>A</i>	Actual 2017 <i>B</i>	Budget 2018 <i>C</i>	Estd 2018 <i>D</i>	Budget 2019 <i>E</i>	Difference '18 vs. '19 <i>F (E-C)</i>	<i>G (E/C)</i>
Revenues							
Property Tax	\$ 12,872,000	\$ 18,023,515	\$ 16,393,815	\$ 17,678,008	\$ 17,273,844	\$ 880,029	5.4%
Sales Tax	\$ 31,306,367	\$ 32,694,269	\$ 34,722,480	\$ 34,189,851	\$ 35,557,339	\$ 834,859	2.4%
Other Taxes	\$ 7,484,682	\$ 9,076,348	\$ 13,133,335	\$ 14,507,949	\$ 11,954,112	\$ (1,179,223)	-9.0%
Intergovernmental Tax	\$ 20,986,388	\$ 23,114,705	\$ 19,190,267	\$ 17,250,620	\$ 19,208,931	\$ 18,664	0.1%
Licenses & Permits	\$ 19,683,422	\$ 17,284,650	\$ 16,984,810	\$ 14,446,028	\$ 15,568,976	\$ (1,415,834)	-8.3%
Charges for Services	\$ 38,209,785	\$ 38,561,076	\$ 40,614,268	\$ 40,695,007	\$ 43,289,710	\$ 2,675,442	6.6%
Fines & Fees	\$ 845,422	\$ 926,595	\$ 1,026,035	\$ 837,084	\$ 850,361	\$ (175,674)	-17.1%
Uses of Money & Property	\$ 1,066,784	\$ 2,292,931	\$ 755,667	\$ 1,078,430	\$ 992,221	\$ 236,554	31.3%
Transfers	\$ 5,925,840	\$ 1,125,000	\$ 7,162,408	\$ 7,451,551	\$ 1,620,691	\$ (5,541,717)	-77.4%
Other Revenue	\$ 2,512	\$ 54,953	\$ 6,023,133	\$ 6,008,680	\$ 5,681,425	\$ (341,708)	-5.7%
Total - All Funds Revenues	\$ 138,383,204	\$ 143,154,042	\$ 156,006,218	\$ 154,143,209	\$ 151,997,610	\$ (4,008,608)	-2.6%
Expenses							
General Fund	\$ 59,759,734	\$ 62,506,792	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%
Drug Fund	\$ 105,011	\$ 122,177	\$ 259,646	\$ 297,646	\$ 72,500	\$ (187,146)	-72.1%
Sanitation & Environmental Services Fund	\$ 8,908,460	\$ 8,617,489	\$ 8,532,870	\$ 8,533,932	\$ 9,177,015	\$ 644,145	7.5%
Transit System Fund	\$ 1,688,509	\$ 2,136,228	\$ 2,725,829	\$ 2,331,624	\$ 2,908,885	\$ 183,056	6.7%
Community Development Block Grant (CDBG)	\$ 265,324	\$ 230,374	\$ 274,000	\$ 259,000	\$ 250,500	\$ (23,500)	-8.6%
Stormwater Fund	\$ 2,456,181	\$ 2,776,227	\$ 6,219,664	\$ 3,086,722	\$ 6,088,113	\$ (131,551)	-2.1%
Street Aid & Transportation Fund	\$ 2,399,899	\$ 2,799,730	\$ 3,145,600	\$ 3,145,600	\$ 4,194,600	\$ 1,049,000	33.3%
Road Impact Fund	\$ 2,974,006	\$ 6,347,672	\$ 7,793,080	\$ 7,456,296	\$ 5,708,651	\$ (2,084,429)	-26.7%
City Facilities Tax Fund	\$ 4,627,576	\$ 385,393	\$ 5,239,100	\$ 1,538,780	\$ 8,572,354	\$ 3,333,254	63.6%
County Facilities Tax Fund	\$ -	\$ -	\$ 900,000	\$ 900,000	\$ -	\$ (900,000)	-100.0%
Hotel/Motel Tax Fund	\$ 3,680,208	\$ 2,527,880	\$ 2,787,655	\$ 2,703,330	\$ 2,557,059	\$ (230,596)	-8.3%
Debt Service Fund	\$ 12,772,944	\$ 12,896,749	\$ 13,965,998	\$ 13,572,801	\$ 13,764,063	\$ (201,935)	-1.4%
In Lieu of Parkland Fund	\$ -	\$ -	\$ 505,402	\$ 505,402	\$ -	\$ (505,402)	-100.0%
Water & Sewer Fund	\$ 19,830,917	\$ 23,754,920	\$ 35,174,581	\$ 34,808,185	\$ 28,728,752	\$ (6,445,829)	-18.3%
Total - All Funds	\$ 119,468,770	\$ 125,101,631	\$ 156,901,086	\$ 146,494,616	\$ 152,572,551	\$ (4,328,535)	-2.8%
Personnel	\$ 50,880,683	\$ 54,101,667	\$ 59,306,227	\$ 59,638,072	\$ 63,277,937	\$ 3,971,710	6.70%
Operations	\$ 62,888,912	\$ 63,599,732	\$ 72,318,705	\$ 66,033,979	\$ 65,767,800	\$ (6,550,905)	-9.06%
Capital	\$ 5,699,174	\$ 7,400,233	\$ 25,276,155	\$ 20,822,565	\$ 23,526,814	\$ (1,749,341)	-6.92%
Total - All Funds Expenses	\$ 119,468,770	\$ 125,101,632	\$ 156,901,086	\$ 146,494,616	\$ 152,572,551	\$ (4,328,535)	-2.8%
Surplus / (Deficit) All Funds	\$ 18,914,434	\$ 18,052,411	\$ (894,867)	\$ 7,648,593	\$ (574,940)		

FY 2019 Revenues



FY 2019 Expenses





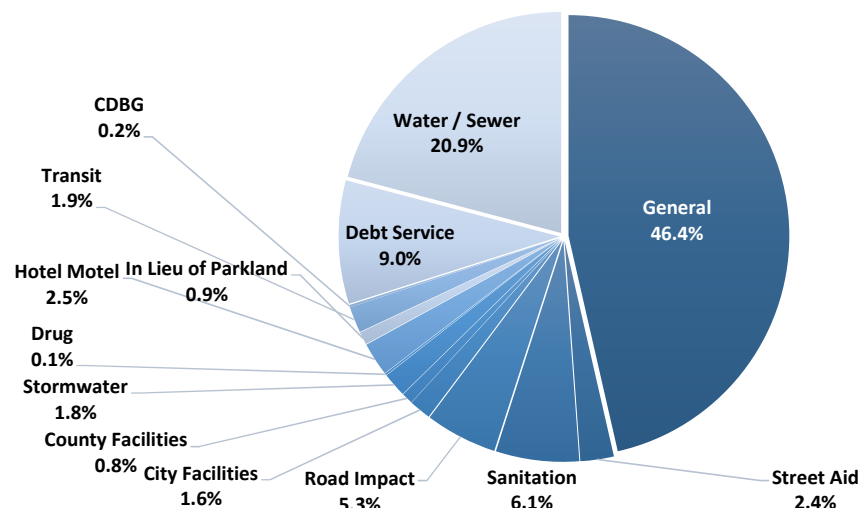
City of Franklin

Revenue Model

Summary (All Funds)

The City of Franklin funds its operations through a variety of taxes, fees for service, fines and grants. This page shows the total amount of revenues - regardless of fund - proposed to support operations for the City of Franklin in Fiscal Year 2019.

Overall we are projecting all funds revenues of \$151.99 Million, \$3.8 Million (2.5%) less than the FY 2018 Budget. The largest fund, the General Fund, is forecast to essentially break even. The General Fund is forecast to increase by \$1,172,397 (1.7%) over the FY 2019 Budget.



	Actual					Budget	FY 2019 Forecast			
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F</u>	<u>G</u>	<u>H</u>	<u>I</u>	
Fund	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	FY 2019
General	\$ 52,677,369	\$ 56,918,504	\$ 57,489,269	\$ 63,539,872	\$ 66,540,349	\$ 69,377,662	\$ 68,877,806	\$ 70,550,059	\$ 71,649,276	46.4%
Street Aid	\$ 2,309,493	\$ 2,494,155	\$ 2,396,417	\$ 2,486,091	\$ 2,928,796	\$ 3,342,575	\$ 3,426,796	\$ 3,711,985	\$ 3,482,173	2.4%
Sanitation	\$ 7,648,732	\$ 7,462,938	\$ 8,275,157	\$ 9,057,522	\$ 8,537,238	\$ 8,544,340	\$ 9,160,580	\$ 9,253,111	\$ 9,345,642	6.1%
Road Impact	\$ 3,276,075	\$ 4,082,685	\$ 3,358,555	\$ 7,595,878	\$ 7,217,613	\$ 8,508,560	\$ 6,829,135	\$ 8,034,276	\$ 9,239,417	5.3%
City Facilities	\$ 2,624,601	\$ 3,855,445	\$ 2,482,412	\$ 4,886,088	\$ 3,850,553	\$ 3,852,692	\$ 2,326,840	\$ 2,449,305	\$ 2,571,771	1.6%
County Facilities	\$ -	\$ -	\$ -	\$ -	\$ 3,488,072	\$ 1,250,000	\$ 1,187,500	\$ 1,250,000	\$ 1,312,500	0.8%
Stormwater	\$ 2,383,896	\$ 2,340,963	\$ 2,673,347	\$ 2,546,681	\$ 2,590,187	\$ 2,777,838	\$ 2,638,946	\$ 2,722,281	\$ 2,805,617	1.8%
Drug	\$ 86,358	\$ 171,821	\$ 214,483	\$ 325,357	\$ 147,740	\$ 225,168	\$ 220,308	\$ 224,586	\$ 228,864	0.1%
Hotel Motel	\$ 2,470,748	\$ 3,242,135	\$ 3,293,337	\$ 3,564,719	\$ 3,721,055	\$ 3,598,227	\$ 3,672,354	\$ 3,744,327	\$ 3,816,523	2.5%
In Lieu of Parkland	\$ -	\$ -	\$ 2,494,076	\$ 1,931,890	\$ 158,172	\$ 2,407,178	\$ 1,411,200	\$ 1,440,000	\$ 1,468,800	0.9%
Transit	\$ 1,437,191	\$ 2,009,347	\$ 2,087,408	\$ 1,873,659	\$ 2,136,228	\$ 2,725,829	\$ 2,879,796	\$ 2,908,885	\$ 2,937,974	1.9%
CDBG	\$ 192,586	\$ 198,920	\$ 448,200	\$ 330,297	\$ 231,452	\$ 250,300	\$ 252,803	\$ 255,306	\$ 257,809	0.2%
Debt Service	\$ 33,212,371	\$ 11,106,967	\$ 12,050,577	\$ 12,777,235	\$ 12,981,946	\$ 13,970,998	\$ 13,684,617	\$ 13,684,617	\$ 13,684,617	9.0%
Water / Sewer	\$ 21,724,048	\$ 22,900,654	\$ 25,086,788	\$ 27,467,913	\$ 28,624,641	\$ 35,174,851	\$ 30,910,925	\$ 31,768,874	\$ 32,066,957	20.9%
All Revenues	\$ 130,043,468	\$ 116,784,534	\$ 122,350,027	\$ 138,383,204	\$ 143,154,042	\$ 156,006,218	\$ 147,479,607	\$ 151,997,610	\$ 154,867,939	100.0%
		<u>(B-A)</u>	<u>(C-B)</u>	<u>(D-C)</u>	<u>(E-D)</u>	<u>(F-E)</u>	<u>(G-F)</u>	<u>(H-F)</u>	<u>(I-F)</u>	
Change Year-over-Year	\$ 27,300,778 26.6%	\$ (13,258,934) -10.2%	\$ 5,565,493 4.8%	\$ 16,033,177 13.1%	\$ 4,770,839 3.4%	\$ 12,852,176 9.0%	\$ (8,526,612) -5.5%	\$ (4,008,608) -2.6%	\$ (1,138,279) -0.7%	



City of Franklin, Tennessee
FY 2019 Operating Budget

Fund Summary: Other Funds - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Public Safety							
Drug Fund							
Opening Balance	\$ 295,296	\$ 515,642	\$ 541,205	\$ 541,205	\$ 350,559	\$ (190,646)	-35.2%
Revenues	\$ 325,357	\$ 147,740	\$ 225,168	\$ 107,000	\$ 224,586	\$ (582)	-0.3%
Expenses							
Personnel	\$ -	\$ -		\$ -		\$ -	0.0%
Operations	\$ 105,011	\$ 122,177	\$ 259,646	\$ 297,646	\$ 72,500	\$ (187,146)	-72.1%
Capital	\$ -	\$ -		\$ -		\$ -	0.0%
Ending Balance	\$ 515,642	\$ 541,205	\$ 506,727	\$ 350,559	\$ 502,645	\$ (4,082)	-0.8%
Community & Economic Development							
Community Development Block Grant (CDBG) Fund							
Opening Balance	\$ 20,212	\$ 85,185	\$ 86,263	\$ 86,263	\$ 63,263	\$ (23,000)	-26.7%
Revenues	\$ 330,297	\$ 231,452	\$ 250,300	\$ 236,000	\$ 255,306	\$ 5,006	2.0%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Surplus / (Deficit) All Funds	\$ 265,324	\$ 230,374	\$ 274,000	\$ 259,000	\$ 250,500	\$ (23,500)	-8.6%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Ending Balance	\$ 85,185	\$ 86,263	\$ 62,563	\$ 63,263	\$ 68,069	\$ 5,506	8.8%
Stormwater Fund							
Opening Balance	\$ 4,783,235	\$ 4,873,735	\$ 4,687,695	\$ 4,687,695	\$ 4,324,344	\$ (363,351)	-7.8%
Revenues	\$ 2,546,681	\$ 2,590,187	\$ 2,777,838	\$ 2,723,371	\$ 2,722,281	\$ (55,557)	-2.0%
Expenses							
Personnel	\$ 1,177,449	\$ 1,345,213	\$ 1,552,343	\$ 1,669,235	\$ 1,668,527	\$ 116,184	7.5%
Operations	\$ 881,055	\$ 1,019,534	\$ 1,062,321	\$ 917,487	\$ 913,586	\$ (148,735)	-14.0%
Capital	\$ 397,677	\$ 411,480	\$ 3,605,000	\$ 500,000	\$ 3,506,000	\$ (99,000)	-2.7%
Ending Balance	\$ 4,873,735	\$ 4,687,695	\$ 1,245,869	\$ 4,324,344	\$ 958,512	\$ (287,357)	-23.1%
Transit System Fund							
Opening Balance	\$ 189,608	\$ 374,758	\$ 374,758	\$ 374,758	\$ 374,758	\$ -	0.0%
Revenues	\$ 1,873,659	\$ 2,136,228	\$ 2,725,829	\$ 2,331,624	\$ 2,908,885	\$ 183,056	6.7%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ 1,574,974	\$ 1,890,367	\$ 2,360,829	\$ 2,167,124	\$ 2,508,885	\$ 148,056	6.3%
Capital	\$ 113,535	\$ 245,861	\$ 365,000	\$ 164,500	\$ 400,000	\$ 35,000	9.6%
Ending Balance	\$ 374,758	\$ 374,758	\$ 374,758	\$ 374,758	\$ 374,758	\$ -	0.0%
Public Works							
Street Aid & Transportation Fund							
Opening Balance	\$ 287,224	\$ 373,415	\$ 502,481	\$ 502,481	\$ 912,660	\$ 410,179	81.6%
Revenues	\$ 2,486,090	\$ 2,928,796	\$ 3,342,575	\$ 3,555,779	\$ 3,711,985	\$ 369,410	11.1%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ 2,399,899	\$ 2,799,730	\$ 3,145,600	\$ 3,145,600	\$ 4,194,600	\$ 1,049,000	33.3%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Ending Balance	\$ 373,415	\$ 502,481	\$ 699,457	\$ 912,660	\$ 430,045	\$ (269,412)	-38.5%
Road Impact Fund							
Opening Balance	\$ 397,976	\$ 5,019,848	\$ 5,889,789	\$ 5,889,789	\$ 6,167,240	\$ 277,451	4.7%
Revenues	\$ 7,595,878	\$ 7,217,613	\$ 8,508,560	\$ 7,733,747	\$ 8,034,276	\$ (474,284)	-5.6%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ 2,974,006	\$ 4,320,672	\$ 7,793,080	\$ 4,456,296	\$ 5,708,651	\$ (2,084,429)	-26.7%
Capital	\$ -	\$ 2,027,000	\$ -	\$ 3,000,000	\$ -	\$ -	0.0%
Ending Balance	\$ 5,019,848	\$ 5,889,789	\$ 6,605,269	\$ 6,167,240	\$ 8,492,865	\$ 1,887,596	28.6%



City of Franklin, Tennessee
FY 2019 Operating Budget

Fund Summary: Other Funds - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Public Works							
Sanitation & Environmental Services Fund							
Opening Balance	\$ 618,286	\$ 767,350	\$ 687,099	\$ 687,099	\$ 967,238	\$ 280,139	40.8%
Revenues	\$ 9,057,523	\$ 8,537,238	\$ 8,544,340	\$ 8,814,072	\$ 9,253,111	\$ 708,771	8.3%
Expenses							
Personnel	\$ 2,757,882	\$ 3,017,836	\$ 3,159,605	\$ 3,304,325	\$ 3,334,622	\$ 175,017	5.5%
Operations	\$ 6,150,578	\$ 5,434,754	\$ 5,106,675	\$ 5,158,017	\$ 5,557,393	\$ 450,718	8.8%
Capital	\$ -	\$ 164,899	\$ 266,590	\$ 71,590	\$ 285,000	\$ 18,410	6.9%
Ending Balance	\$ 767,350	\$ 687,099	\$ 698,569	\$ 967,238	\$ 1,043,334	\$ 344,765	49.4%
Water & Sewer Fund							
Opening Balance*	\$ 18,470,570	\$ 26,107,566	\$ 30,977,287	\$ 30,977,287	\$ 31,613,246	\$ 635,959	2.1%
Revenues	\$ 27,467,913	\$ 28,624,641	\$ 35,174,851	\$ 35,444,144	\$ 31,768,874	\$ (3,405,977)	-9.7%
Expenses							
Personnel	\$ 5,307,251	\$ 5,755,052	\$ 6,472,350	\$ 6,232,463	\$ 7,009,483	\$ 537,133	8.3%
Operations	\$ 13,234,578	\$ 14,176,848	\$ 16,475,231	\$ 16,968,400	\$ 14,991,419	\$ (1,483,812)	-9.0%
Capital	\$ 1,289,088	\$ 3,823,020	\$ 12,227,000	\$ 11,607,322	\$ 6,727,850	\$ (5,499,150)	-45.0%
Ending Balance*	\$ 26,107,566	\$ 30,977,287	\$ 30,977,557	\$ 31,613,246	\$ 34,653,368	\$ 3,675,811	11.9%
<i>*Beginning and Ending Balance representative of the cash basis of the Enterprise Fund. Does not include accrual of fixed assets.</i>							
Special Funds							
City Facilities Tax Fund							
Opening Balance	\$ 6,717,764	\$ 6,976,276	\$ 10,441,436	\$ 10,441,436	\$ 13,410,224	\$ 2,968,788	28.4%
Revenues	\$ 4,886,088	\$ 3,850,553	\$ 3,852,692	\$ 4,507,568	\$ 2,449,305	\$ (1,403,387)	-36.4%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ 1,254,047	\$ 167,132	\$ 2,596,600	\$ 198,780	\$ 278,592	\$ (2,318,008)	-89.3%
Capital	\$ 3,373,529	\$ 218,261	\$ 2,642,500	\$ 1,340,000	\$ 8,293,762	\$ 5,651,262	213.9%
Ending Balance	\$ 6,976,276	\$ 10,441,436	\$ 9,055,028	\$ 13,410,224	\$ 7,287,175	\$ (1,767,853)	-19.5%
County Facilities Tax Fund							
Opening Balance	\$ -	\$ -	\$ 3,488,072	\$ 3,488,072	\$ 4,483,146	\$ 995,074	28.5%
Revenues	\$ -	\$ 3,488,072	\$ 1,250,000	\$ 1,895,074	\$ 1,250,000	\$ -	0.0%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Capital	\$ -	\$ -	\$ 900,000	\$ 900,000	\$ -	\$ (900,000)	-100.0%
Ending Balance	\$ -	\$ 3,488,072	\$ 3,838,072	\$ 4,483,146	\$ 5,733,146	\$ 1,895,074	49.4%
Hotel/Motel Tax Fund							
Opening Balance	\$ 2,749,596	\$ 2,634,109	\$ 3,827,284	\$ 3,827,284	\$ 4,935,865	\$ 1,108,581	29.0%
Revenues	\$ 3,564,721	\$ 3,721,055	\$ 3,598,227	\$ 3,811,911	\$ 3,744,327	\$ 146,100	4.1%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ 3,332,802	\$ 2,206,955	\$ 2,148,369	\$ 2,031,741	\$ 2,117,773	\$ (30,596)	-1.4%
Capital	\$ 347,406	\$ 320,925	\$ 639,286	\$ 671,589	\$ 439,286	\$ (200,000)	-31.3%
Ending Balance	\$ 2,634,109	\$ 3,827,284	\$ 4,637,856	\$ 4,935,865	\$ 6,123,133	\$ 1,485,277	32.0%
Debt Service Fund							
Opening Balance	\$ 709	\$ 5,000	\$ 90,197	\$ 90,197	\$ 96,700	\$ 6,503	7.2%
Revenues	\$ 12,777,235	\$ 12,981,946	\$ 13,970,998	\$ 13,579,304	\$ 13,684,617	\$ (286,381)	-2.0%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ 12,772,944	\$ 12,896,749	\$ 13,965,998	\$ 13,572,801	\$ 13,764,063	\$ (201,935)	-1.4%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Ending Balance	\$ 5,000	\$ 90,197	\$ 95,197	\$ 96,700	\$ 17,254	\$ (77,943)	-81.9%



City of Franklin, Tennessee
FY 2019 Operating Budget

Fund Summary: Other Funds - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
In Lieu of Parkland Fund							
Opening Balance	\$ 2,494,076	\$ 4,425,966	\$ 4,584,138	\$ 4,584,138	\$ 4,747,851	\$ 163,713	3.6%
Revenues	\$ 1,931,890	\$ 158,172	\$ 2,407,178	\$ 669,115	\$ 1,440,000	\$ (967,178)	-40.2%
Expenses							
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Capital	\$ -	\$ -	\$ 505,402	\$ 505,402	\$ -	\$ (505,402)	-100.0%
Ending Balance	\$ 4,425,966	\$ 4,584,138	\$ 6,485,914	\$ 4,747,851	\$ 6,187,851	\$ (298,063)	-4.6%

Fund Summary

The schedule below shows changes in fund balance for all 14 funds actively budgeted for by the City of Franklin from FY 2017 through FY 2019.

	Governmental Funds													Enterprise	All Funds
	General	Special Revenue Funds												Water & Sewer	Total
		Street Aid & Trans.	Sanitation & Env. Serv.	Road Impact	City Facilities Tax	County Facilities Tax	Storm Water	Drug	Hotel/ Motel	Transit	CDBG	Debt Service	In Lieu of Parkland		
2017 Actual (Audited)															
Beginning Fund Balance	\$ 39,249,586	\$ 373,415	\$ 767,350	\$ 5,019,848	\$ 6,976,276	\$ -	\$ 4,873,735	\$ 515,642	\$ 2,634,109	\$ 374,758	\$ 85,185	\$ 5,000	\$ 4,425,966	\$ 26,107,566	\$ 91,408,436
+ Revenues	\$ 66,540,349	\$ 2,928,796	\$ 8,537,238	\$ 7,217,613	\$ 3,850,553	\$ 3,488,072	\$ 2,590,187	\$ 147,740	\$ 3,721,055	\$ 2,136,228	\$ 231,452	\$ 12,981,946	\$ 158,172	\$ 28,624,641	\$ 143,154,042
- Expenses	\$ (62,506,793)	\$ (2,799,730)	\$ (8,617,489)	\$ (6,347,672)	\$ (385,393)	\$ -	\$ (2,776,227)	\$ (122,177)	\$ (2,527,880)	\$ (2,136,228)	\$ (230,374)	\$ (12,896,749)	\$ -	\$ (23,754,920)	\$ (125,101,632)
Ending Fund Balance	\$ 43,283,142	\$ 502,481	\$ 687,099	\$ 5,889,789	\$ 10,441,436	\$ 3,488,072	\$ 4,687,695	\$ 541,205	\$ 3,827,284	\$ 374,758	\$ 86,263	\$ 90,197	\$ 4,584,138	\$ 30,977,287	\$ 109,460,846
2018 Estimated (Unaudited)															
Beginning Fund Balance	\$ 43,283,142	\$ 502,481	\$ 687,099	\$ 5,889,789	\$ 10,441,436	\$ 3,488,072	\$ 4,687,695	\$ 541,205	\$ 3,827,284	\$ 374,758	\$ 86,263	\$ 90,197	\$ 4,584,138	\$ 30,977,287	\$ 109,460,846
+ Revenues															
Property Tax	\$ 8,453,526	\$ 972,941										\$ 8,251,541			\$ 17,678,008
Sales Tax	\$ 34,189,851														\$ 34,189,851
Other Taxes	\$ 4,359,319				\$ 4,461,645	\$ 1,895,074			\$ 3,791,911						\$ 14,507,949
Intergovernmental Tax	\$ 12,095,203	\$ 2,580,725	\$ -							\$ 1,435,641	\$ 235,000	\$ 904,051			\$ 17,250,620
Licenses & Permits	\$ 6,073,225			\$ 7,633,747			\$ 69,941						\$ 669,115		\$ 14,446,028
Charges for Services	\$ 72,812		\$ 8,183,813				\$ 2,578,314			\$ 129,822				\$ 29,730,246	\$ 40,695,007
Fines & Fees	\$ 678,968						\$ 59,116	\$ 99,000							\$ 837,084
Uses of Money & Property	\$ 602,318	\$ 2,113	\$ 130,259	\$ 100,000	\$ 45,923		\$ 16,000	\$ 3,000	\$ 20,000	\$ 13,440	\$ 1,000	\$ 5,000		\$ 139,377	\$ 1,078,430
Transfers	\$ 2,147,030													\$ 5,304,521	\$ 7,451,551
Other Revenue	\$ 62,247		\$ 500,000					\$ 5,000		\$ 752,721		\$ 4,418,712		\$ 270,000	\$ 6,008,680
Total	\$ 68,734,500	\$ 3,555,779	\$ 8,814,072	\$ 7,733,747	\$ 4,507,568	\$ 1,895,074	\$ 2,723,371	\$ 107,000	\$ 3,811,911	\$ 2,331,624	\$ 236,000	\$ 13,579,304	\$ 669,115	\$ 35,444,144	\$ 154,143,209
- Expenditures															
Personnel	\$ (48,432,049)		\$ (3,304,325)				\$ (1,669,235)							\$ (6,232,463)	\$ (59,638,072)
Operations	\$ (16,861,087)	\$ (3,145,600)	\$ (5,158,017)	\$ (4,456,296)	\$ (198,780)		\$ (917,487)	\$ (297,646)	\$ (2,031,741)	\$ (2,167,124)	\$ (259,000)	\$ (13,572,801)	\$ -	\$ (16,968,400)	\$ (66,033,979)
Capital	\$ (2,062,162)		\$ (71,590)	\$ (3,000,000)	\$ (1,340,000)	\$ (900,000)	\$ (500,000)		\$ (671,589)	\$ (164,500)			\$ (505,402)	\$ (11,607,322)	\$ (20,822,565)
Total Expenditures	\$ (67,355,298)	\$ (3,145,600)	\$ (8,533,932)	\$ (7,456,296)	\$ (1,538,780)	\$ (900,000)	\$ (3,086,722)	\$ (297,646)	\$ (2,703,330)	\$ (2,331,624)	\$ (259,000)	\$ (13,572,801)	\$ (505,402)	\$ (34,808,185)	\$ (146,494,616)
Ending Fund Balance	\$ 44,662,343	\$ 912,660	\$ 967,239	\$ 6,167,240	\$ 13,410,224	\$ 4,483,146	\$ 4,324,344	\$ 350,559	\$ 4,935,865	\$ 374,758	\$ 63,263	\$ 96,700	\$ 4,747,851	\$ 31,613,246	\$ 117,109,438
2019 Budget															
Beginning Fund Balance	\$ 44,662,343	\$ 912,660	\$ 967,239	\$ 6,167,240	\$ 13,410,224	\$ 4,483,146	\$ 4,324,344	\$ 350,559	\$ 4,935,865	\$ 374,758	\$ 63,263	\$ 96,700	\$ 4,747,851	\$ 31,613,246	\$ 117,109,438
+ Revenues															
Property Tax	\$ 7,651,612	\$ 1,002,130										\$ 8,620,102			\$ 17,273,844
Sales Tax	\$ 35,557,339														\$ 35,557,339
Other Taxes	\$ 4,539,801				\$ 2,430,484	\$ 1,250,000			\$ 3,733,827						\$ 11,954,112
Intergovernmental Tax	\$ 13,604,342	\$ 2,707,855								\$ 1,771,014	\$ 255,000	\$ 870,720			\$ 19,208,931
Licenses & Permits	\$ 6,017,123			\$ 7,984,276			\$ 127,577						\$ 1,440,000		\$ 15,568,976
Charges for Services	\$ 126,623		\$ 9,103,559				\$ 2,542,786			\$ 143,000				\$ 31,373,742	\$ 43,289,710
Fines & Fees	\$ 608,771						\$ 41,718	\$ 199,872							\$ 850,361
Uses of Money & Property	\$ 608,834	\$ 2,000	\$ 149,552	\$ 50,000	\$ 18,821		\$ 10,200	\$ 2,176	\$ 10,500	\$ 9,700	\$ 306	\$ 5,000		\$ 125,132	\$ 992,221
Transfers	\$ 1,620,691														\$ 1,620,691
Other Revenue	\$ 214,921							\$ 22,538		\$ 985,171		\$ 4,188,795		\$ 270,000	\$ 5,681,425
Total	\$ 70,550,059	\$ 3,711,985	\$ 9,253,111	\$ 8,034,276	\$ 2,449,305	\$ 1,250,000	\$ 2,722,281	\$ 224,586	\$ 3,744,327	\$ 2,908,885	\$ 255,306	\$ 13,684,617	\$ 1,440,000	\$ 31,768,874	\$ 151,997,610
- Expenditures															
Personnel	\$ (51,265,305)	\$ -	\$ (3,334,622)	\$ -	\$ -	\$ -	\$ (1,668,527)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (7,009,483)	\$ (63,277,937)
Operations	\$ (15,409,838)	\$ (4,194,600)	\$ (5,557,393)	\$ (5,708,651)	\$ (278,592)	\$ -	\$ (913,586)	\$ (72,500)	\$ (2,117,773)	\$ (2,508,885)	\$ (250,500)	\$ (13,764,063)	\$ -	\$ (14,991,419)	\$ (65,767,800)
Capital	\$ (3,874,916)	\$ -	\$ (285,000)	\$ -	\$ (8,293,762)	\$ -	\$ (3,506,000)	\$ -	\$ (439,286)	\$ (400,000)	\$ -	\$ -	\$ -	\$ (6,727,850)	\$ (23,526,814)
Total Expenditures	\$ (70,550,059)	\$ (4,194,600)	\$ (9,177,015)	\$ (5,708,651)	\$ (8,572,354)	\$ -	\$ (6,088,113)	\$ (72,500)	\$ (2,557,059)	\$ (2,908,885)	\$ (250,500)	\$ (13,764,063)	\$ -	\$ (28,728,752)	\$ (152,572,551)
Ending Fund Balance	\$ 44,662,343	\$ 430,045	\$ 1,043,334	\$ 8,492,865	\$ 7,287,175	\$ 5,733,146	\$ 958,512	\$ 502,645	\$ 6,123,133	\$ 374,758	\$ 68,069	\$ 17,254	\$ 6,187,851	\$ 34,653,368	\$ 116,534,497
*Surplus / (Deficit) All Funds	\$ -	\$ (482,615)	\$ 76,095	\$ 2,325,625	\$ (6,123,049)	\$ 1,250,000	\$ (3,365,832)	\$ 152,086	\$ 1,187,268	\$ -	\$ 4,806	\$ (79,446)	\$ 1,440,000	\$ 3,040,122	\$ (574,940)
*Change (%) 2018 vs. 2019	0.0%	-52.9%	7.9%	37.7%	-45.7%	27.9%	-77.8%	43.4%	24.1%	0.0%	7.6%	-82.2%	30.3%	9.6%	-0.5%

*Note: Changes in fund balances reflect 2019 budget to 2018 estimated; changes shown on the "Other Funds Dept. Summary" on the previous pages reflect 2018 budget vs. 2019 budget.



Fund Matrix

The City of Franklin organizes its finances through the use of funds. While most departments are contained within one fund (the General Fund), many other departments are not. The table below shows the relationship of the City's Departments respective of the funds they are a part of or assigned to.

Departments	Governmental Funds													Enterprise
	General	Special Revenue Funds												Water & Sewer
		Street Aid & Trans.	Sanitation & Env. Serv.	Road Impact	City Facilities Tax	County Facilities Tax	Storm Water	Drug	Hotel/ Motel	Transit	CDBG	Debt Service	In Lieu of Parkland	
Governance & Management														
Elected Officials	x													
Administration	x													
Human Resources	x													
Law	x													
Communications	x													
Capital Investment Planning	x													
Project and Facilities Management	x													
Revenue Management	x													
Public Safety														
Police	x													
Drug								x						
Fire	x													
Finance & Administration														
Finance	x													
Information Technology	x													
Purchasing	x													
Municipal Court	x													
Sanitation & Environmental Services														
SES Administration			x											
SES Collection			x											
SES Disposal			x											
Transit System										x				
Water & Sewer														
Utility Billing														x
Water Distribution														x
Water Plant														x
Water General														x
Utility Administration														x
Wastewater Collection														x
Wastewater Plant														x
Wastewater General														x
Reclaimed														x
Community & Economic Development														
Building and Neighborhood Services	x													
Planning and Sustainability	x													
Parks	x													
Engineering	x													
Traffic Operations Center (TOC)	x													
Economic Development	x													
Community Development Block Grant (CDBG)											x			
Public Works														
Streets Department - Maintenance Division	x													
Streets Department - Traffic Division	x													
Streets Department - Fleet Maintenance Division	x													
Stormwater Fund														
Stormwater - Engineering							x							
Stormwater - Streets							x							
Street Aid & Transportation		x												
Road Impact				x										
Other General Fund Expenditures														
General Expenses	x													
Appropriations	x													
Interfund Transfers	x													
Other Special Funds														
Facilities Tax Fund					x									
County Facilities Tax Fund						x								
Hotel/Motel Tax Fund														
Debt Service Fund												x		
In Lieu of Parkland Fund													x	



City of Franklin, Tennessee **FY 2019 Operating Budget**

Fund Summary

Fund Balance Levels and Reserves

The City of Franklin takes pride in its financial strength, and a large part of that strength results from an unusually high fund balance. Fund balance represents the accumulation of funds which remain unspent after all budgeted expenditures have been made. The City has been able to maintain a fund balance level that is almost double the average reserves of a triple-A (Aaa) rated city, according to both Moody's Investor Services and Standard & Poors.

Unreserved fund balances (those reserved funds that are not set aside for a specific purpose) equal to or greater than 50% of annual revenues had been maintained for almost two decades. Beginning in fiscal year 2006, the City recognized that unreserved fund balance overstated the security of City's position. Until that time, there were no reserves for claims from the City's self-insured health insurance program for employees and retirees. Nor were there reserves for potential costs derived from property, casualty, or liability claims.

Beginning in January of 2009, the City engaged Public Financial Management (PFM), an independent financial advisory firm, to assist in developing financial policies that would lead to a long range financial plan. The first of those policies, a fund balance reserve policy, was adopted by the Board of Mayor & Aldermen in May. This is the first building block in determining the ability of the City to maintain fiscal stability while undertaking capital projects in a sound and logical method. The policy in its entirety is included in this document as Appendix D.

The fund balance policy outlines the variety of reserves that a sustainable city should consider, including reserves for insurance, retiree health benefits, working capital, emergencies and natural disasters. The policy establishes a Financial Stabilization account comprised of seven components: reserves for contingencies, emergencies, cash flow stabilization, debt service, and insurance, retiree health benefits, and, most recently, capital reserves. The City's goal is to maintain this account at a level equal to thirty-three percent (33%) of budgeted General Fund expenditures. For 2018-19, this reserve would be \$23,281,519, based on budgeted expenditures of \$70,550,059.

While the City fund balances greatly exceed this level, the importance of establishing and ratifying guidelines cannot be overestimated. The formal policy puts in place a baseline for reserves that should hold firm through future years. As the General Fund budget grows in size, an ever larger amount of reserves are required to maintain the same percentage as in prior years. Growth in the size of the City budget will require that reserves be augmented as the City continues its natural expansion.



City of Franklin, Tennessee

FY 2019 Operating Budget

Fund Summary

Fund Balance Levels and Reserves

The chart below shows the reserve breakdown for the General Fund for actual FY 2017 results, the amended FY 2018 budget, and the proposed FY 2019 budget.*

Fund Name	Required Percentage	Target %	Actual FY17\$	Budget FY18\$	Budget FY19\$
Reserve Fund (mandated by law)	0%		\$ -	\$ -	\$ -
			\$ -	\$ -	\$ -
(ordained by BOMA)	0%		\$ -	\$ -	\$ -
			\$ -	\$ -	\$ -
Undesignated/Unreserved fund	0%		\$ -	\$ -	\$ -
Financial Stabilization Account	33%		\$ 22,481,966	\$ 22,894,628	\$ 23,281,519
Contingency Subaccount		5%	\$ 3,406,358	\$ 3,468,883	\$ 3,527,503
Emergency Subaccount		5%	\$ 3,406,358	\$ 3,468,883	\$ 3,527,503
Cash Flow Stabilization Subaccount		14%	\$ 9,537,804	\$ 9,712,873	\$ 9,877,008
Debt Service Subaccount		3%	\$ 2,043,815	\$ 2,081,330	\$ 2,116,502
Insurance Reserve Subaccount		4%	\$ 2,725,087	\$ 2,775,106	\$ 2,822,002
OPEB* Subaccount		2%	\$ 1,362,543	\$ 1,387,553	\$ 1,411,001
Supplemental Reserve Account					
variance between 33% & 45% =	12%		\$ 8,175,260	\$ 8,325,319	\$ 8,466,007
Capital Funding Account	>45%		\$ 9,342,283	\$ 13,442,396	\$ 12,914,817
Invest Franklin Cash Balance 2017			\$ 2,968,915	\$ 2,968,915	\$ 2,968,915
Invest Franklin Cash Balance 2018			\$ -	\$ 1,595,720	\$ 1,595,720
Invest Franklin Cash Balance 2019			\$ -	\$ -	\$ 1,594,442
Total Invest Franklin Cash Balance			\$ 2,968,915	\$ 4,564,635	\$ 6,159,077
General Capital Funding Account			\$ 6,373,369	\$ 8,877,762	\$ 6,755,741

General Fund Budget Amount = \$ 68,127,169 \$ 69,377,662 \$ 70,550,059

Net Fund Balance Amount = \$ 39,999,509 \$ 44,662,344 \$ 44,662,344

FY 2017 Actual Calculation for Net Fund Balance Amount:		
	Gross:	\$ 43,283,142
Less: Non-spendable (inventory and prepaids)	\$	(2,223,101)
Less: Net Capital Funding-2017 Budget	\$	(1,060,532)
	\$	39,999,509

*Note: Capital Funding Account balance and Fund Balance Amounts for Budget FY 2018 and Budget FY 2019 numbers are inclusive of full amount of year-end close and final FY 2018 budget amendments. It is likely ending fund balance amounts will be higher due to added revenues and/or lower transfer amounts to other funds.



City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Summary

Introduction

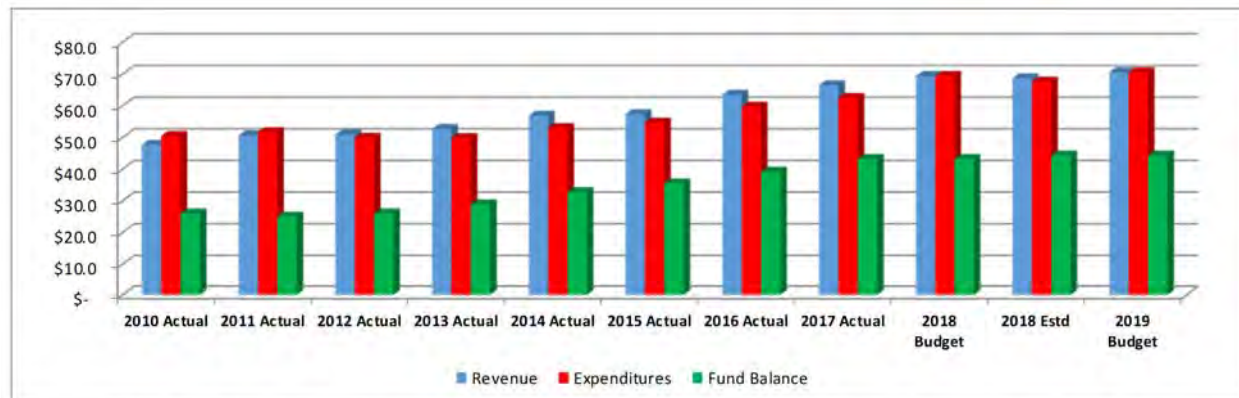
The general fund of the City used to account for all financial resources except those required to be accounted for in another fund. Most department operations of the City are funded by the general fund including police and fire, administration, engineering and streets, and parks. Although not the only fund (as demonstrated in the preceding pages), it is the largest and most important.

As proposed, fund balance equal to approximately 63.3% of annual expenditures is maintained at fiscal year-end 2018-19. This is in compliance with the Board's adopted reserve policy, which establishes a minimum benchmark of 33%.

General Fund Performance - FY 2015-2019

	Actual 2015	Actual 2016	Actual 2017	Budget 2018	Estimated 2018	Budget 2019
Beginning Fund Balance	\$32,714,451	\$35,469,449	\$39,249,587	\$43,283,142	\$ 43,283,142	\$44,662,344
+ Total GF Revenue	\$57,489,269	\$63,539,872	\$66,540,349	\$69,377,662	\$ 68,734,500	\$70,550,059
- Total GF Expenditures	\$54,734,271	\$59,759,734	\$62,506,793	\$69,377,662	\$ 67,355,298	\$70,550,059
Ending Fund Balance	\$35,469,449	\$39,249,587	\$43,283,142	\$43,283,142	\$ 44,662,344	\$44,662,344
***Percent of Total Annual Revenues	61.7%	61.8%	65.0%	62.4%	65.0%	63.3%
***Percent of Total Annual Expenditures	64.8%	65.7%	69.2%	62.4%	66.3%	63.3%

General Fund Performance – Ten Year Trend



	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Budget	2018 Estd	2019 Budget
Revenue	\$ 47.7	\$ 50.7	\$ 50.9	\$ 52.7	\$ 56.9	\$ 57.4	\$ 63.5	\$ 66.5	\$ 69.4	\$ 68.7	\$ 70.6
Expenditures	\$ 50.5	\$ 51.7	\$ 49.9	\$ 49.8	\$ 53.0	\$ 54.7	\$ 59.7	\$ 62.5	\$ 69.4	\$ 67.6	\$ 70.6
Fund Balance	\$ 26.0	\$ 25.0	\$ 26.0	\$ 28.9	\$ 32.8	\$ 35.5	\$ 39.2	\$ 43.2	\$ 43.2	\$ 44.3	\$ 44.3

Note: Amounts above are in millions of dollars.



City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Summary

Introduction

The 2018-2019 general fund budget has total estimated revenue available of \$70,550,059. In comparison to 2017-18 budget, estimated annual revenues for fiscal year 2018-19 are up 1.7%, and up 6.0% overall compared to the actual revenue for the fiscal year 2016-17. The local option sales tax continues to be the single largest source of revenue for the City, at 50.4% of the general fund total. For FY 2019, we project a growth rate above estimated FY 2018 collections of 4% for this major revenue stream, lower than in years past.

The local share of state taxes represents allocations of state sales and other taxes on a per capita basis, except for the state income tax on dividends and interest, which is shared on a point of collection basis. These state shared taxes represent 16.7% of estimated general fund revenues. This percentage will continue to fall as time goes on as a result of the decision of the legislature to eliminate the Hall Income Tax over the next several fiscal years.

Property tax is the next largest source of revenue representing 10.9% of the general fund total. No change in the property tax rate is being proposed in this budget.

With the balance of revenues from all other sources, the City needs to continue to focus on opportunities and options for further diversification of our sources and types of revenue within the general fund. The dependence on one revenue source, the local sales tax, at a level of greater than 40% is a concern. Given the fact that sales tax is highly sensitive to fluctuations in the economy, it could impact the City's ability to maintain stability during tough economic times. The City is fortunate that it has healthy reserves and has now put in place a strong reserve policy. The City's revenue structure will continue to be an issue for consideration by the Board as it plans beyond the immediate budget year.

Expenditures

Total estimated general fund expenditures are \$70,559,059. Total expenditures for fiscal year 2018-19 are up approximately 2.1% compared to the 2017-18 budget and up 12.8% compared to 2016-17 actual results. Within the approved budget, 69.6% is dedicated to employee wages and benefits, 24.4% to operational costs and 6.0% to capital equipment.

The following pages provide a summary of planned expenditures for the fund, detailed modeling of the eleven major revenue categories which support the general fund, and targeted analyses of important trends, tax history, and financial performance.



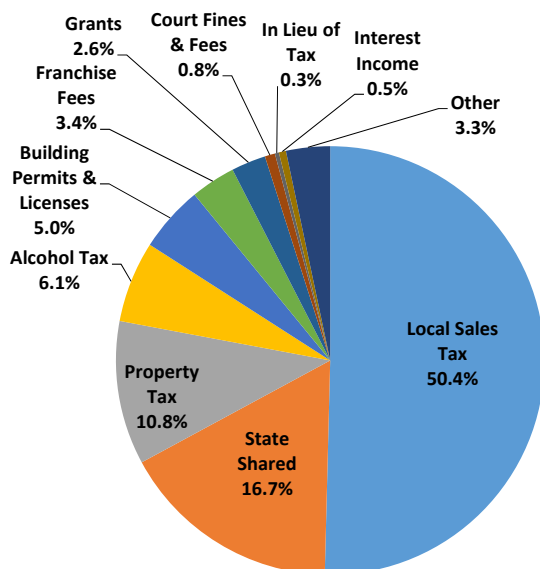
City of Franklin, Tennessee

FY 2019 Operating Budget

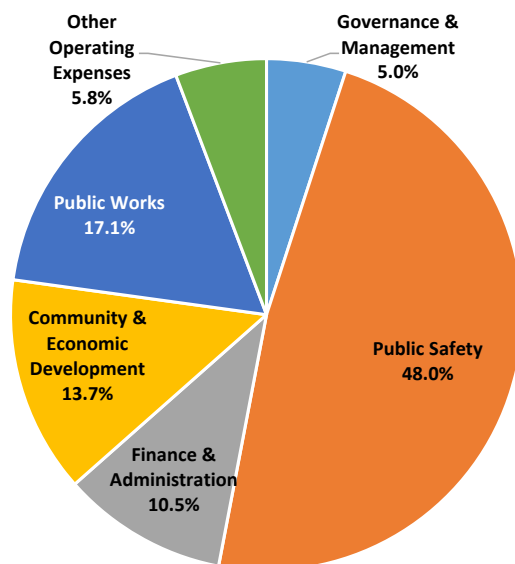
General Fund - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Revenues							
Local Sales Tax	\$ 31,309,367	\$ 32,694,269	\$ 34,722,480	\$ 34,189,851	\$ 35,557,339	\$ 834,859	2.4%
State Shared	\$ 14,984,293	\$ 12,988,735	\$ 12,175,044	\$ 12,175,044	\$ 11,788,310	\$ (386,734)	-3.2%
Property Tax	\$ 4,973,334	\$ 9,695,390	\$ 6,791,113	\$ 8,453,526	\$ 7,651,612	\$ 860,499	12.7%
Alcohol Tax	\$ 3,926,711	\$ 4,021,089	\$ 4,147,690	\$ 4,147,690	\$ 4,321,823	\$ 174,133	4.2%
Building Permits & Licenses	\$ 2,850,548	\$ 2,933,744	\$ 3,393,896	\$ 3,393,896	\$ 3,527,354	\$ 133,459	3.9%
Franchise Fees	\$ 2,255,565	\$ 2,230,782	\$ 2,323,232	\$ 2,323,232	\$ 2,392,929	\$ 69,697	3.0%
Grants	\$ 1,612,487	\$ 263,231	\$ 1,949,098	\$ 269,098	\$ 1,829,190	\$ (119,908)	-6.2%
Court Fines & Fees	\$ 475,060	\$ 518,823	\$ 602,908	\$ 482,326	\$ 542,617	\$ (60,291)	-10.0%
In Lieu of Tax	\$ 326,438	\$ 298,347	\$ 211,630	\$ 211,630	\$ 217,979	\$ 6,349	3.0%
Interest Income	\$ 191,631	\$ 108,152	\$ 321,877	\$ 349,513	\$ 384,464	\$ 62,587	19.4%
Other	\$ 634,439	\$ 787,787	\$ 2,738,695	\$ 2,738,695	\$ 2,336,442	\$ (402,253)	-14.7%
Total - General Fund Revenues	\$ 63,539,872	\$ 66,540,349	\$ 69,377,662	\$ 68,734,500	\$ 70,550,059	\$ 1,172,397	1.7%
Expenses							
Governance & Management	\$ 2,895,391	\$ 2,970,433	\$ 3,549,389	\$ 3,631,199	\$ 3,536,628	\$ (12,761)	-0.4%
Public Safety	\$ 29,181,019	\$ 32,261,879	\$ 34,051,558	\$ 34,659,173	\$ 33,856,562	\$ (194,995)	-0.6%
Finance & Administration	\$ 6,259,679	\$ 6,864,420	\$ 7,662,025	\$ 7,291,169	\$ 7,395,136	\$ (266,889)	-3.5%
Community & Economic Development	\$ 5,489,508	\$ 6,207,011	\$ 9,180,796	\$ 7,293,008	\$ 9,664,033	\$ 483,237	5.3%
Public Works	\$ 9,671,460	\$ 10,481,168	\$ 12,118,233	\$ 11,904,879	\$ 12,031,583	\$ (86,650)	-0.7%
Other Operating Expenses	\$ 6,262,677	\$ 3,721,881	\$ 2,815,661	\$ 2,575,871	\$ 4,066,116	\$ 1,250,455	44.4%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,792	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%
General Fund Expenditures (by major category)							
Personnel	\$ 41,638,101	\$ 43,983,566	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 3,143,376	6.5%
Operations	\$ 17,943,694	\$ 18,334,440	\$ 17,130,356	\$ 16,861,087	\$ 15,409,838	\$ (1,720,518)	-10.0%
Capital	\$ 177,939	\$ 188,787	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ (250,461)	-6.1%
Total - General Fund Expenses	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%
Surplus / (Deficit)	\$ 3,780,138	\$ 4,033,556	\$ 0	\$ 1,379,202	\$ 0		

FY 2019 General Fund - Major Revenues



FY 2019 General Fund - Major Expenses





City of Franklin

Revenue Model

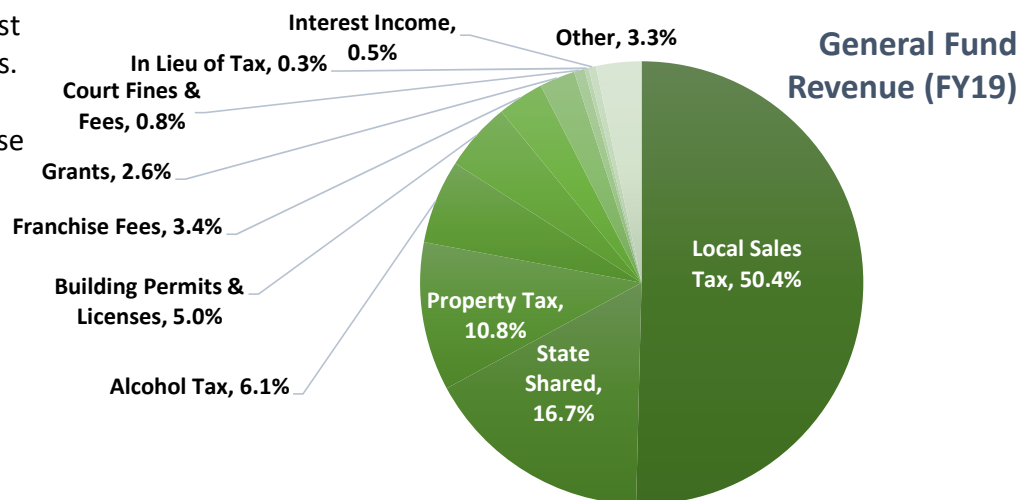
Summary (General Fund)

Percent of All Revenues

46.4%

The General Fund for the City of Franklin is the largest and most important of the City's 14 funds used for financing City services. Although it comprises over 40 individual revenue sources, this analysis focuses on the Top 10 revenue sources, which comprise nearly 99% of the total as of FY 2019.

For FY 2019, we are projecting a net increase of 2.1% over FY 2018.



Top Ten Revenue Categories

	Actual					Budget	FY 2019 Forecast		
	A FY 2013	B FY 2014	C FY 2015	D FY 2016	E FY 2017		G Low	H Medium	I High
Local Sales Tax	\$ 25,995,733	\$ 27,254,742	\$ 28,943,994	\$ 31,309,367	\$ 32,694,269	\$ 34,722,480	\$ 35,044,596	\$ 35,557,339	\$ 35,642,919
State Shared	\$ 9,906,104	\$ 10,677,057	\$ 12,796,277	\$ 14,984,293	\$ 12,988,735	\$ 12,175,044	\$ 11,325,015	\$ 11,788,310	\$ 12,144,957
Property Tax	\$ 6,457,052	\$ 6,266,420	\$ 5,546,050	\$ 4,973,334	\$ 9,695,390	\$ 6,791,113	\$ 7,126,603	\$ 7,651,612	\$ 8,128,317
Alcohol Tax	\$ 3,323,302	\$ 3,373,143	\$ 3,630,037	\$ 3,926,711	\$ 4,021,089	\$ 4,147,690	\$ 4,280,346	\$ 4,321,823	\$ 4,363,300
Building Permits & Licenses	\$ 1,592,736	\$ 2,088,774	\$ 2,208,560	\$ 2,850,548	\$ 2,933,744	\$ 3,393,896	\$ 3,493,437	\$ 3,527,354	\$ 3,561,271
Franchise Fees	\$ 2,174,803	\$ 2,449,724	\$ 2,462,903	\$ 2,255,565	\$ 2,230,782	\$ 2,323,232	\$ 2,369,697	\$ 2,392,929	\$ 2,416,161
Grants	\$ 1,353,926	\$ 520,921	\$ 289,382	\$ 1,612,487	\$ 263,231	\$ 1,949,098	\$ 1,829,190	\$ 1,829,190	\$ 1,829,190
Court Fines & Fees	\$ 738,785	\$ 657,229	\$ 586,479	\$ 475,060	\$ 518,823	\$ 602,908	\$ 512,472	\$ 542,617	\$ 594,361
In Lieu of Tax	\$ 339,808	\$ 325,018	\$ 326,887	\$ 326,438	\$ 298,347	\$ 211,630	\$ 215,862	\$ 217,979	\$ 220,095
Interest Income	\$ 166,679	\$ 189,013	\$ 145,098	\$ 191,631	\$ 108,152	\$ 321,877	\$ 354,064	\$ 384,464	\$ 402,345
Top Ten Revenue Sources	\$ 52,048,928	\$ 53,802,041	\$ 56,935,668	\$ 62,905,433	\$ 65,752,562	\$ 66,638,967	\$ 66,551,282	\$ 68,213,616	\$ 69,302,916
Other	\$ 628,441	\$ 3,116,463	\$ 553,601	\$ 634,439	\$ 787,787	\$ 2,738,695	\$ 2,326,525	\$ 2,336,442	\$ 2,346,360
Total General Fund Revenues	\$ 52,677,369	\$ 56,918,504	\$ 57,489,269	\$ 63,539,872	\$ 66,540,349	\$ 69,377,662	\$ 68,877,806	\$ 70,550,059	\$ 71,649,276

		(B-A)	(C-B)	(D-C)	(E-D)	(F-E)	(G-F)	(H-F)	(I-F)
Change Year-over-Year	\$ 862,784	\$ 4,241,135	\$ 570,765	\$ 6,050,603	\$ 3,000,477	\$ 5,837,790	\$ (499,856)	\$ 1,172,396	\$ 2,271,613
	1.7%	8.1%	1.0%	10.5%	4.7%	9.2%	-0.7%	1.7%	3.3%



City of Franklin

Revenue Model

Summary (General Fund)

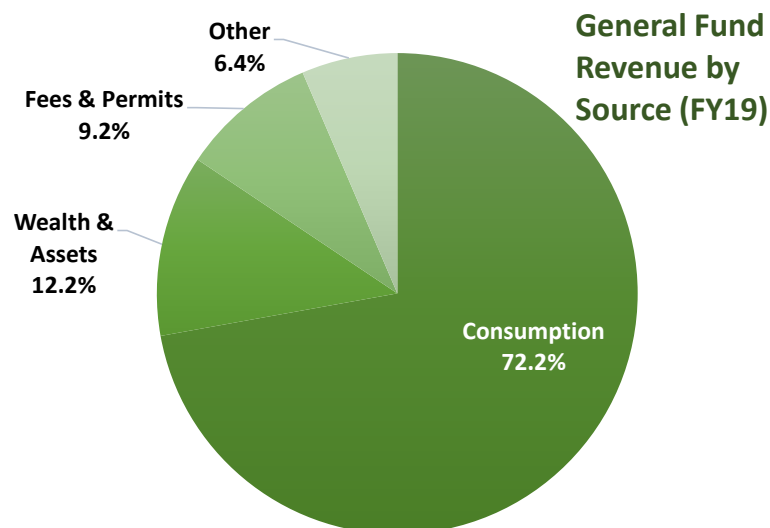
Percent of All Revenues

46.4%

The City of Franklin relies upon a variety of different sources to fund general operations, but essentially there are only four sources of revenue: taxes on consumption, taxes derived from wealth & assets, permitting & fees for services, and "Other."

The largest category - by far - are revenues derived from the consumption of goods and services. This source - taxes on retail sales and alcohol consumption - comprises over three of every four dollars the City receives for the General Fund. All other sources - wealth & assets (property & income taxes), fees & permits (proceeds from permits, fees & licenses recovered for City services provided), and other (in lieu of taxes, earned interest income, grants and miscellaneous revenue) - make up only one out of every four dollars received. This heavy reliance on consumption taxes will increase with the gradual repeal of the Hall Income Tax, beginning in FY2017 and ending in FY2021.

Heavy dependency on consumption taxes places the City in a vulnerable position during downturns in the business cycle and economic retrenchments, such as the financial events of the 2007-2009 period. City revenue dropped by over 15% within twelve months, requiring extreme measures to continue critical services to the citizenry.



Top Ten Revenue Categories

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Budget	FY 2019 Forecast		
						FY 2018	Low	Medium	High
Consumption	\$ 37,895,674	\$ 39,308,908	\$ 42,289,111	\$ 45,726,797	\$ 48,235,444	\$ 50,045,214	\$ 50,149,957	\$ 50,917,472	\$ 51,151,176
Local Sales Tax	\$ 25,995,733	\$ 27,254,742	\$ 28,943,994	\$ 31,309,367	\$ 32,694,269	\$ 34,722,480	\$ 35,044,596	\$ 35,557,339	\$ 35,642,919
State Shared	\$ 8,576,639	\$ 8,681,023	\$ 9,715,080	\$ 10,490,719	\$ 11,520,085	\$ 11,175,044	\$ 10,825,015	\$ 11,038,310	\$ 11,144,957
Alcohol Tax	\$ 3,323,302	\$ 3,373,143	\$ 3,630,037	\$ 3,926,711	\$ 4,021,089	\$ 4,147,690	\$ 4,280,346	\$ 4,321,823	\$ 4,363,300
Wealth & Assets	\$ 8,126,325	\$ 8,587,472	\$ 8,954,134	\$ 11,611,125	\$ 11,462,386	\$ 8,002,743	\$ 7,842,466	\$ 8,619,591	\$ 9,348,412
Property Tax	\$ 6,457,052	\$ 6,266,420	\$ 5,546,050	\$ 6,791,113	\$ 9,695,390	\$ 6,791,113	\$ 7,126,603	\$ 7,651,612	\$ 8,128,317
Hall Income Tax	\$ 1,329,465	\$ 1,996,034	\$ 3,081,197	\$ 4,493,574	\$ 1,468,649	\$ 1,000,000	\$ 500,000	\$ 750,000	\$ 1,000,000
In Lieu of Tax	\$ 339,808	\$ 325,018	\$ 326,887	\$ 326,438	\$ 298,347	\$ 211,630	\$ 215,862	\$ 217,979	\$ 220,095
Fees & Permits	\$ 4,506,324	\$ 5,195,727	\$ 5,257,943	\$ 5,581,173	\$ 5,683,349	\$ 6,320,034	\$ 6,375,605	\$ 6,462,900	\$ 6,571,793
Franchise Fees	\$ 2,174,803	\$ 2,449,724	\$ 2,462,903	\$ 2,255,565	\$ 2,230,782	\$ 2,323,232	\$ 2,369,697	\$ 2,392,929	\$ 2,416,161
Building Permits & Licenses	\$ 1,592,736	\$ 2,088,774	\$ 2,208,560	\$ 2,850,548	\$ 2,933,744	\$ 3,393,896	\$ 3,493,437	\$ 3,527,354	\$ 3,561,271
Court Fines & Fees	\$ 738,785	\$ 657,229	\$ 586,479	\$ 475,060	\$ 518,823	\$ 602,908	\$ 512,472	\$ 542,617	\$ 594,361
Other	\$ 2,149,046	\$ 3,826,397	\$ 988,081	\$ 2,438,557	\$ 1,159,171	\$ 5,009,670	\$ 4,509,778	\$ 4,550,096	\$ 4,577,895
Grants	\$ 1,353,926	\$ 520,921	\$ 289,382	\$ 1,612,487	\$ 263,231	\$ 1,949,098	\$ 1,829,190	\$ 1,829,190	\$ 1,829,190
Interest Income	\$ 166,679	\$ 189,013	\$ 145,098	\$ 191,631	\$ 108,152	\$ 321,877	\$ 354,064	\$ 384,464	\$ 402,345
Other	\$ 628,441	\$ 3,116,463	\$ 553,601	\$ 634,439	\$ 787,787	\$ 2,738,695	\$ 2,326,525	\$ 2,336,442	\$ 2,346,360
Total General Fund Revenues	\$ 52,677,369	\$ 56,918,504	\$ 57,489,269	\$ 65,357,651	\$ 66,540,349	\$ 69,377,662	\$ 68,877,806	\$ 70,550,059	\$ 71,649,276



City of Franklin

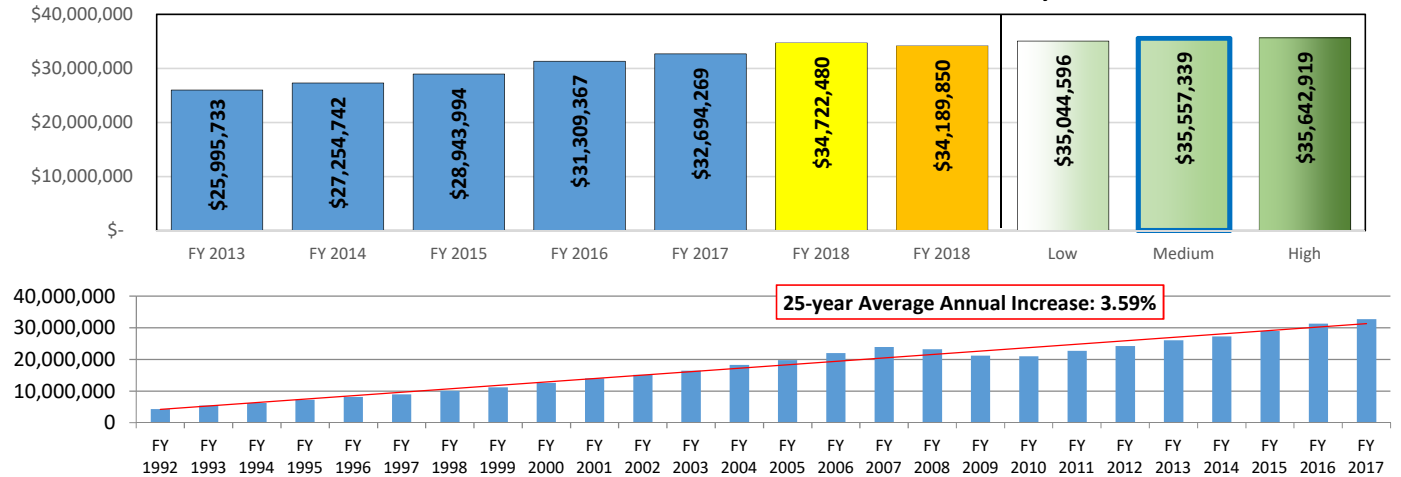
Revenue Model

Fund:	General Fund	Category:	Local Sales Tax	Percent of Total General Fund Revenues	50.4%
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Local Sales Tax is the City's primary revenue source. Roughly half of our General Fund revenue comes from this source. In addition to the State-imposed 7% sales tax, the City has a 2.25% local sales tax, which is below the 2.75% allowed by State law. Local sales tax revenue is shared equally with education, which is provided by Williamson County Schools and the Franklin Special School District.

Although sales tax collections have increased year over year since the end of the Great recession, the rate of growth is slowing. This is being experienced by both the State of Tennessee and the City. As a result of slowing rates of growth, we are recommending a growth rate of only 3.75% this year for FY 2019.

Local Sales Tax Revenue FY 2013-2019 & 25-Year History



	Actual					Budget	Projected	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	Low	Medium	High	
% yr/yr.	7.4%	4.8%	6.2%	8.2%	4.4%	6.2%	4.6%	2.50%	4.00%	4.25%	
July	2,003,719	2,113,374	2,288,457	2,477,647	2,546,087	2,660,661	2,735,432	2,803,818	2,844,849	2,851,688	3-yr Average
August	2,101,518	2,115,836	2,296,081	2,420,111	2,547,776	2,662,426	2,802,212	2,872,267	2,914,300	2,921,306	\$ 30,982,543
September	2,065,402	2,178,174	2,374,572	2,571,550	2,817,429	2,944,110	2,748,694	2,817,411	2,858,537	2,865,513	4.0%
October	2,026,866	2,117,978	2,327,026	2,485,463	2,616,784	2,734,539	2,699,861	2,767,358	2,807,855	2,814,605	5-Yr Average
November	2,176,371	2,419,578	2,399,941	2,579,786	2,666,949	2,786,962	2,934,718	3,008,086	3,052,107	3,059,444	\$ 29,239,621
December	3,012,759	3,097,595	3,345,840	3,752,983	3,870,492	4,044,664	3,902,304	3,999,862	4,058,396	4,068,152	3.8%
January	1,948,752	1,926,687	2,079,072	2,151,378	2,338,924	2,444,176	2,503,594	2,566,184	2,603,738	2,609,997	10-Yr Average
February	1,856,748	1,973,541	1,900,628	2,181,227	2,186,682	2,180,041	2,315,764	2,373,658	2,408,395	2,414,184	\$ 25,842,399
March	2,265,006	2,421,918	2,479,918	2,689,471	2,812,649	3,232,309	2,925,155	2,998,284	3,042,161	3,049,474	3.4%
April	2,168,372	2,201,566	2,410,499	2,611,014	2,798,951	2,799,152	2,910,909	2,983,682	3,027,345	3,034,623	20-Yr Average
May	2,109,923	2,323,975	2,489,724	2,559,116	2,651,184	2,934,465	2,757,231	2,826,162	2,867,520	2,874,413	\$ 21,085,439
June	2,260,297	2,364,520	2,552,236	2,829,621	2,840,361	3,298,976	2,953,976	3,027,825	3,072,135	3,079,520	3.2%
Totals	\$ 25,995,733	\$ 27,254,742	\$ 28,943,994	\$ 31,309,367	\$ 32,694,269	\$ 34,722,480	\$ 34,189,850	\$ 35,044,596	\$ 35,557,339	\$ 35,642,919	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



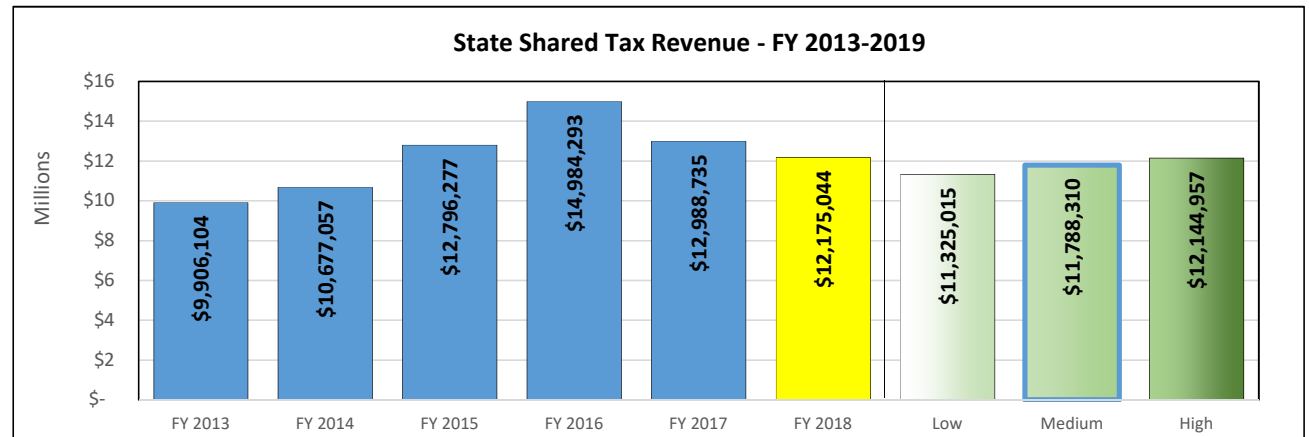
City of Franklin

Revenue Model

Fund:	General Fund	Category:	State Shared	Percent of Total General Fund Revenues	16.7%
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State Shared taxes: We receive significant revenue from the State in the form of shared taxes with distribution based primarily on population. The major sources are from the Sales Tax, Business Tax, Hall Income Tax (dividends / interest), TVA in Lieu Of, Beer Tax, Mixed Drink Taxes and the Bank Excise Tax. These are sent to us monthly or quarterly around the 20th except for the Income tax (annual) and the Excise Tax which are semi-annual remittances.

The forecast for 2019 assumes a 3.5% increase for all but two state shared revenue category, based on composite projections from state economists and the Department of Revenue. The exceptions are the continued reduction in the Hall Income Tax and the elimination of the one-time growth in state shared taxes due to population growth.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Sales Tax (State)	4,324,811	4,496,081	5,033,141	5,373,890	5,505,573	5,695,750	5,781,186	5,895,101	5,952,059	3-yr Average
Beer Tax (State)	30,894	29,568	31,743	32,407	32,046	35,920	36,459	37,178	37,537	\$ 13,589,768
State Excise Tax - BANK	38,427	94,685	115,165	152,620	230,531	239,752	243,349	248,144	250,541	-3.5%
Increase in State Shared Taxes	-	-	-	-	-	510,000	-	-	-	5-Yr Average
In Lieu of Tax (TVA)	712,731	691,474	769,381	778,995	748,991	778,951	790,636	806,215	814,004	\$ 12,270,493
Business License (Local Share)	318,552	320,747	13,456	13,250	12,150	12,423	12,609	12,858	12,982	-0.2%
Transient/Peddler Bus. License	-	-	2,448	452	180	300	300	300	300	10-Yr Average
Business Tax (State)	3,151,224	3,048,468	3,410,424	3,762,344	4,537,922	3,486,664	3,538,964	3,608,697	3,643,564	\$ 9,521,801
Income Tax (State)	1,329,465	1,996,034	3,081,197	4,493,574	1,468,649	1,000,000	500,000	750,000	1,000,000	2.8%
Business Tax Record Fee - State	-	-	339,322	376,761	452,693	415,282	421,511	429,817	433,970	20-Yr Average
										\$ 6,482,073
										4.4%
Totals	\$ 9,906,104	\$ 10,677,057	\$ 12,796,277	\$ 14,984,293	\$ 12,988,735	\$ 12,175,044	\$ 11,325,015	\$ 11,788,310	\$ 12,144,957	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



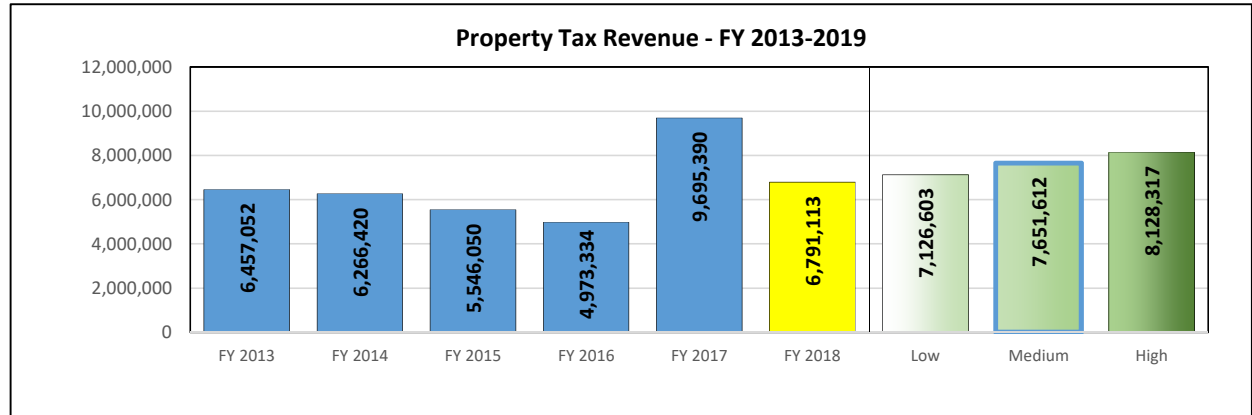
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Property Tax	Percent of Total General Fund Revenues	10.8%
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Property Tax: Citizens of Franklin pay property tax to two entities - the City of Franklin and Williamson County. Bills are issued on October 1st and are due by February 28th without penalty/interest. Historically, about 80% of property taxes are collected in December and February. The County is now collecting property tax for the City.

The FY 2019 Forecast assumes healthy growth over 2018 due to higher than anticipated growth in the 2017 assessed tax rolls. Like in FY 2017, the 1.5 cent increase for capital assessed in FY 2015 is forecast for capital renewal within the General Fund.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Property Taxes	11,902,186	12,342,702	13,742,347	14,582,590	19,203,126	19,472,461	20,126,690	20,730,491	21,334,291	3-yr Average
Less: Due to IDB	(786,760)	(944,274)	(1,041,403)	(1,195,813)	(1,634,784)	(1,651,132)	(2,003,609)	(2,003,609)	(2,003,609)	\$ 6,738,258
Less: Debt Service Fund	(4,779,633)	(5,357,261)	(6,350,472)	(7,338,632)	(6,710,855)	(8,733,490)	(8,620,102)	(8,620,102)	(8,620,102)	0.3%
Less: Unavailable Revenue (uncollected at year-end)	(148,036)	(143,000)	(153,193)	(272,814)	(190,059)	(150,000)	(200,000)	(206,000)	(218,360)	5-Yr Average
Less: Capital Projects Set-Aside	-	-	(508,038)	(526,008)	(623,685)	-	-	-	-	\$ 6,587,649
Less: Street Aid Set-Aside	-	-	(508,038)	(526,008)	(623,685)	(696,665)	(722,941)	(752,130)	(766,318)	0.6%
Less: <i>Invest Franklin</i> *	-	-	-	-	-	(1,790,720)	(1,790,720)	(1,844,442)	(1,955,108)	
Pickups (primarily RR and Public Utility)	218,645	285,573	265,202	132,392	275,332	250,678	248,196	255,642	263,087	
Plus: Prior Year Collections	50,650	82,680	99,645	117,627		89,981	89,090	91,763	94,436	
Totals	6,457,052	6,266,420	5,546,050	4,973,334	9,695,390	6,791,113	7,126,603	7,651,612	8,128,317	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



***Invest Franklin Update:** Of \$9,695,390 total collected in the General Fund for Property Taxes in FY 2017, \$3,218,915 was collected as the 7 cents dedicated to the Invest Franklin Initiative passed in FY 2017. Of this \$3,218,915, \$250,000 was spent on year one of the Sidewalk Gap project, leaving \$2,968,915 available in the future for other capital projects.



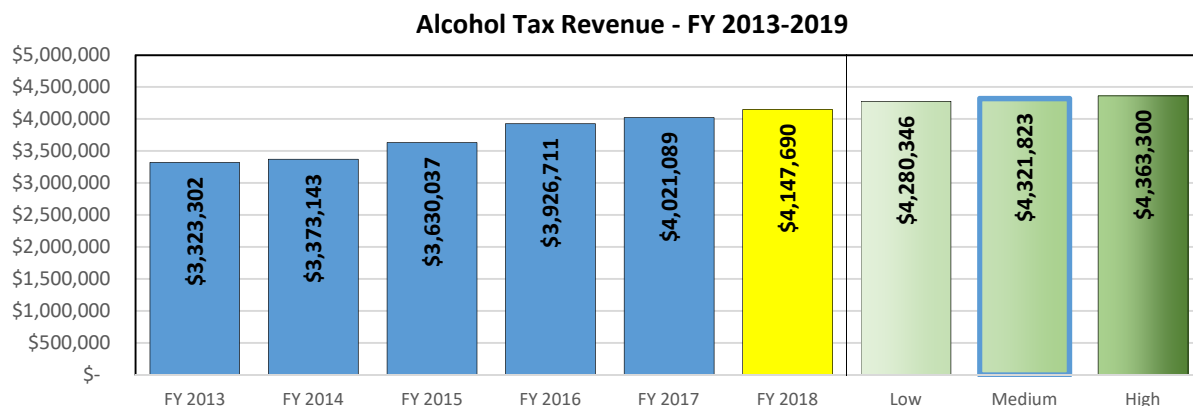
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Alcohol Tax	Percent of Total General Fund Revenues	6.1%
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Alcohol taxes (local): We receive wholesale beer/liquor revenue from distributors (these are not located locally) and privilege taxes from local businesses each month. This revenue comes in about the 20th of each month and is fairly consistent across the Fiscal Year, with a slight falloff during the winter months.

The leveling forecast in Wholesale Beer Tax is due to a decision made by the state in 2013 to tax sales on volume sold and not total sales (volume x price). As a result, the Beer Tax is only projected to increase by 1.5% in FY 2019, while other Alcohol and Mixed Drink taxes are projected to increase a healthy 5% and 8%, respectively.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Beer Tax - Wholesale	1,585,289	1,507,185	1,544,139	1,612,550	1,655,448	1,708,280	1,716,822	1,733,905	1,750,987	3-yr Average
Beer Privilege Tax (Renewal)	21,517	20,742	21,660	23,706	23,306	23,665	23,783	24,020	24,257	\$ 3,859,279
Liquor Tax - Wholesale	1,015,623	1,095,467	1,190,758	1,349,136	1,343,791	1,397,114	1,452,999	1,466,970	1,480,941	2.5%
Liquor Privilege Tax	91,920	87,065	90,800	94,605	103,800	106,401	110,657	111,721	112,785	5-Yr Average
Mixed Drink Tax	608,953	662,684	782,681	846,714	894,745	912,229	976,085	985,207	994,329	\$ 3,654,856
										2.7%
										10-Yr Average
										\$ 3,207,502
										2.9%
										20-Yr Average
										\$ 2,498,992
										3.3%
Totals	\$ 3,323,302	\$ 3,373,143	\$ 3,630,037	\$ 3,926,711	\$ 4,021,089	\$ 4,147,690	\$ 4,280,346	\$ 4,321,823	\$ 4,363,300	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



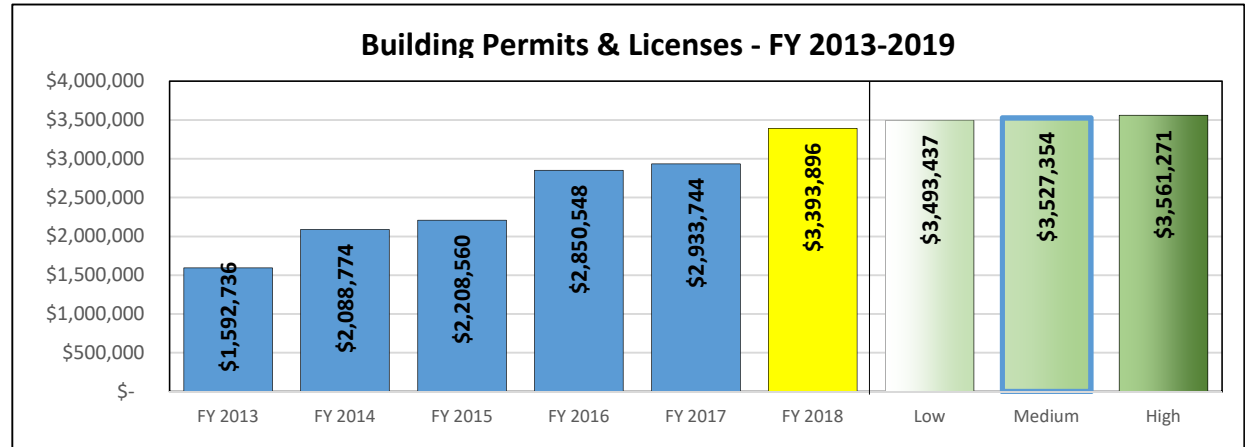
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Building Permits & Licenses	Percent of Total General Fund Revenues	5.0%
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Building Permits & Licenses: These fees are paid to the City to offset and pay for the staffing costs borne by the City to extend services due to construction growth. There has been growth in both residential and commercial sides of development. This revenue has been difficult to predict by month because permits are often obtained and fees paid in advance of construction. The fees in this group include building permits, electrical inspections, mechanical permits, plumbing permits, plans review fees, sign permits, reinspection fees, mechanical licenses, grading permits, plumbing license, consultant fees, cafe fees, and tree cutting permits.

The overall forecast is set to increase by 4%.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Mechanical License	3,850	3,500	3,877	6,939	2,931	3,064	3,156	3,187	3,217	3-yr Average
Mechanical Permits	103,374	183,383	138,384	94,346	87,549	119,176	122,751	123,943	125,134	\$ 2,664,284
Building Permits	1,046,947	1,343,978	1,426,188	2,136,322	2,153,262	2,164,796	2,229,740	2,251,388	2,273,036	9.1%
Technology Fee	-	-	44,129	88,690	80,630	79,969	82,368	83,168	83,967	5-Yr Average
Plumbing License	3,802	3,224	3,025	2,875	3,359	3,163	3,258	3,290	3,321	\$ 2,334,872
Plumbing Permits	128,139	145,525	94,177	69,760	58,624	106,498	109,692	110,757	111,822	9.1%
Electrical Inspections	233,078	281,106	237,101	279,828	239,084	266,078	274,061	276,722	279,382	10-Yr Average
Planning Fees (Plans Review)	45,049	17,732	43,335	33,595	33,049	50,765	52,288	52,795	53,303	\$ 1,969,763
Consultant Fees	1,147	1,000	2,100	-	-	2,209	-	-	-	7.2%
Reinspection Fees	10,328	16,872	13,400	12,850	16,963	15,791	16,265	16,423	16,581	20-Yr Average
Sign Permits	11,002	9,895	10,946	10,420	8,966	9,161	9,436	9,527	9,619	\$ 1,595,028
Café Fees	920	8,590	-	75	450	1,098	1,131	1,142	1,153	5.6%
Tree Cutting Permits	-	-	-	75	50	110	113	114	115	
Grading Permits	5,100	3,000	-	82,066	95,668	341,788	352,042	355,460	358,877	
ROW Permit/Inspect	-	-	-	-	40,374	-	-	-	-	
Roadway Inspections	-	70,969	191,898	32,707	112,786	91,181	93,916	94,828	95,740	
Traffic Impact Study Fees	-	-	-	-	-	139,050	143,222	144,612	146,003	
Totals	\$ 1,592,736	\$ 2,088,774	\$ 2,208,560	\$ 2,850,548	\$ 2,933,744	\$ 3,393,896	\$ 3,493,437	\$ 3,527,354	\$ 3,561,271	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1991-2017 & Estimates from Finance & Revenue Management Departments.



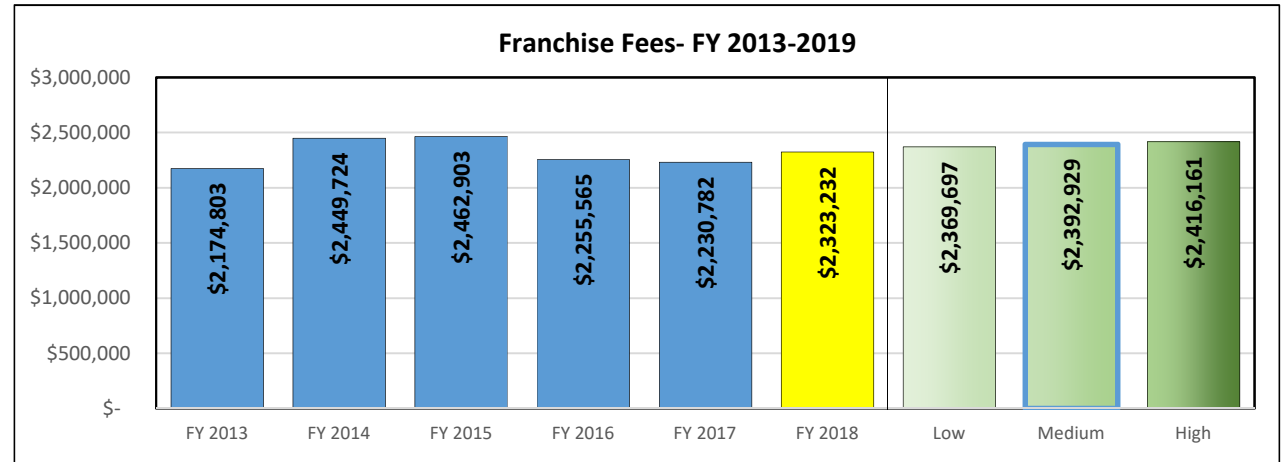
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Franchise Fees	Percent of Total General Fund Revenues	3.4%
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Franchise Fees: Collected by the City from cable and gas utility providers, franchise fees are payments received by the City from utility companies for the privilege of using City right of way to provide service within the City limits. These payments are received annually from Comcast Cable, Piedmont Energy and Atmos Energy. The City receives payments from AT&T on a quarterly basis. Payments are determined through terms set in the franchise agreements.

A 3% increase is forecast for FY 2019.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
ATMOS	1,148,193	1,351,330	1,331,989	1,032,015	993,932	1,062,975	1,084,235	1,094,865	1,105,494	3-yr Average
Comcast	827,377	875,035	886,358	926,422	952,866	954,215	973,299	982,841	992,383	\$ 2,316,417
Piedmont	54,058	60,098	24,103	114,061	42,694	117,483	119,832	121,007	122,182	0.1%
AT&T	145,175	163,261	220,453	183,067	241,290	188,559	192,330	194,216	196,101	5-Yr Average
										\$ 2,314,755
										0.1%
										10-Yr Average
										\$ 2,110,542
										1.0%
										20-Yr Average
										\$ 1,451,301
										3.0%
Totals	\$ 2,174,803	\$ 2,449,724	\$ 2,462,903	\$ 2,255,565	\$ 2,230,782	\$ 2,323,232	\$ 2,369,697	\$ 2,392,929	\$ 2,416,161	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin

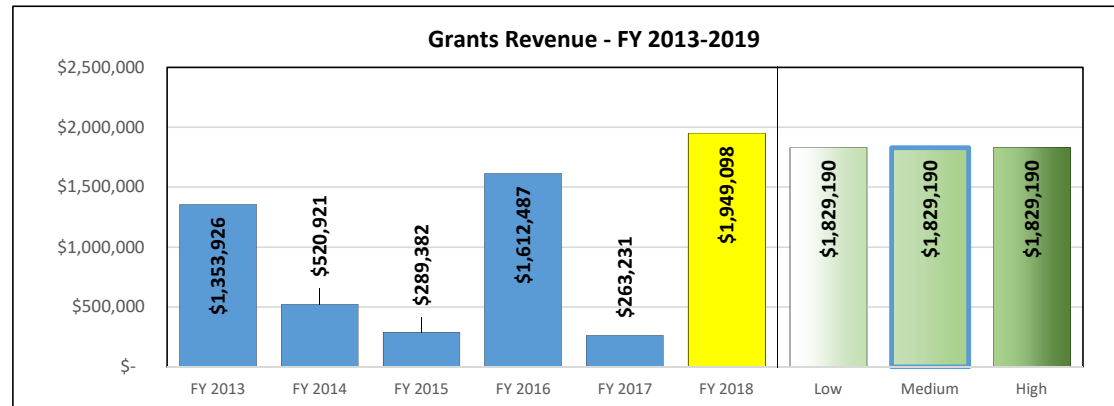
Revenue Model

Fund:	General	Category:	Grants	Percent of Total General Fund Revenues	2.6%
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Grants (Federal/State): In 2018, these grants consisted primarily of the Traffic Operations Center (\$1,680,000), parks match grants (\$186,461) and various Public Safety grants (\$49,190).

There is no change assumed in these recurring grants for FY 2019, but these estimates are subject to change.

Please note: Although the City has received other grants such as the Hazard Mitigation Program, only those budgeted in prior years are included within the preliminary estimates.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
May 2010 Flood	-	63,622	-	-	-	-	-	-	-	3-yr Average
Emergency Shelter Grant	24,612	34,423	54,635	62,319	50,693	35,000	35,000	35,000	35,000	\$ 721,700
Police Equipment Grant #7	10,131	-	-	-	-	-	-	-	-	56.7%
Federal Grant - Ballistic Vests	11,235	8,094	3,300	4,370	4,190	4,190	4,190	4,190	4,190	5-Yr Average
Highway Safety Grant	50,019	38,147	35,340	-	-	10,000	10,000	10,000	10,000	\$ 807,989
Federal Grant - TOC	222,307	190,800	79,382	96,088	67,685	1,680,000	1,680,000	1,680,000	1,680,000	28.2%
Dept of Finance & Admin (Federal)	-	-	-	-	15,000	-	-	-	-	10-Yr Average
Dept of Interior (Federal)	-	-	-	-	71,640	-	-	-	-	\$ 755,551
Dept of Military (Federal)	-	-	-	-	563	-	-	-	-	15.8%
Dept of Transportation (Federal)	-	-	-	-	27,913	-	-	-	-	20-Yr Average
Dept of Transportation (Federal)	-	-	-	-	25,548	-	-	-	-	\$ 709,318
Preservation Plan Grant (Federal)	175,596	-	-	1,434,640	-	86,461	-	-	-	8.7%
Parks Grants	50,085	22,708	9,896	15,070	-	100,000	100,000	100,000	100,000	
Miscellaneous Grants	2,850	44	-	-	-	33,447	-	-	-	
Federal ARRA #1 - Dept of Justice	12,607	-	-	-	-	-	-	-	-	
HGMP-1909-0049	794,484	156,020	-	-	-	-	-	-	-	
HGMP-1909-0061	-	7,063	106,829	-	-	-	-	-	-	
Totals	\$ 1,353,926	\$ 520,921	\$ 289,382	\$ 1,612,487	\$ 263,231	\$ 1,949,098	\$ 1,829,190	\$ 1,829,190	\$ 1,829,190	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



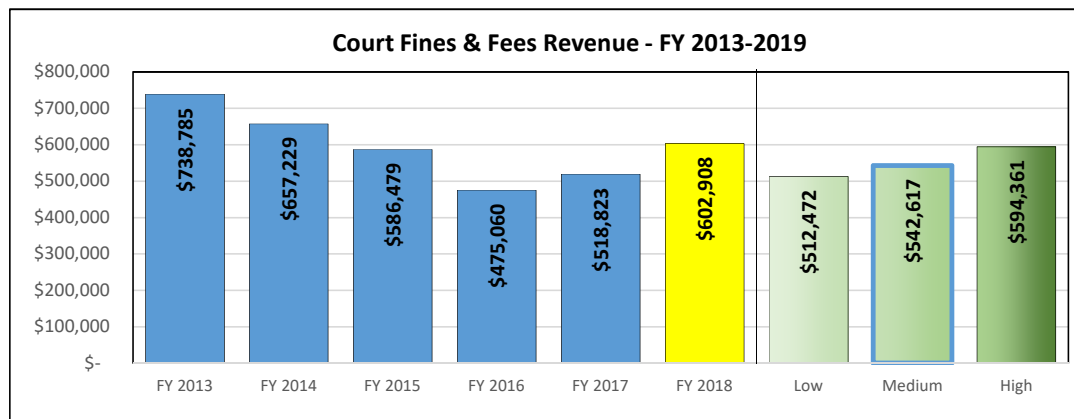
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Court Fines & Fees	Percent of Total General Fund Revenues	0.8%
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Court Fines & Fees: The City Court collects fees/fines for traffic violations and property maintenance violations. A major initiative was taken in 2013 to submit outstanding debts to a collection agency. The primary reason for the revenue decrease beginning in 2013 was a change in accounting to net amounts due the State against revenue, rather than show those amounts under expenditures in Revenue Management. (with that change, Revenue Management's expenditures were lower as well.)

Revenues are forecast lower in FY 2019 than FY 2018, in order to correct for overestimations in previous budget years. The forecast of just over \$550K should be more in line with actuals from FY 2015-2017.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Court Costs	53,371	1,160	190	-	-	-	-	-	-	3-yr Average
Fines/Fees - Mun Court	375,719	297,088	153,472	127,038	140,152	177,568	150,933	159,811	168,689	\$ 526,788
Court-Local Litigation Tax	9,728	11,027	8,096	4,661	4,964	5,027	4,273	4,525	4,776	4.8%
Court-Bad Check	920	525	181	-	20	21	17	18	19	5-Yr Average
Court Collection Fee	-	-	963	(228)	(677)	500	425	450	475	\$ 595,275
Delinquent Court Fees & Fines	35,282	35,261	24,816	13,828	14,214	12,827	10,903	11,545	12,186	0.3%
Court-Driving School	33,248	108,442	71,345	64,422	78,915	76,681	65,179	69,013	72,847	10-Yr Average
Court-Admin Fee	2,803	2,739	1,844	1,463	1,777	1,484	1,262	1,336	1,410	\$ 764,501
Fines - Gen Sessions	79,344	71,762	128,355	93,148	81,849	75,791	64,422	68,212	72,001	-2.1%
Fines - Circuit Court	-	-	-	-	-	-	-	-	-	
Officer Costs - General Sessions/Circuit Court			104,411	95,227	102,261	89,912	76,425	80,921	85,416	20-Yr Average
Parking Fines - Mun Court	17,744	12,070	10,427	10,707	24,689	30,979	26,332	27,881	29,430	\$ 721,789
Fines - Traffic Offenses	126,898	113,242	78,843	62,318	68,369	67,540	57,409	60,786	64,163	-0.8%
Failure To Appear - Fine	3,725	3,913	3,536	2,275	2,292	2,156	1,833	1,940	2,048	
Technology Fee	-	-	-	-	-	62,423	53,059	56,180	80,900	
Drug Fines (Circuit Court)	-	-	-	-	-	-	-	-	-	
Drug Fines Received (PD)	-	-	-	-	-	-	-	-	-	
Confiscated Goods (Federal)	-	-	-	201	-	-	-	-	-	
Confiscated Goods (State)	3	-	-	-	-	-	-	-	-	
Totals	\$ 738,785	\$ 657,229	\$ 586,479	\$ 475,060	\$ 518,823	\$ 602,908	\$ 512,472	\$ 542,617	\$ 594,361	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



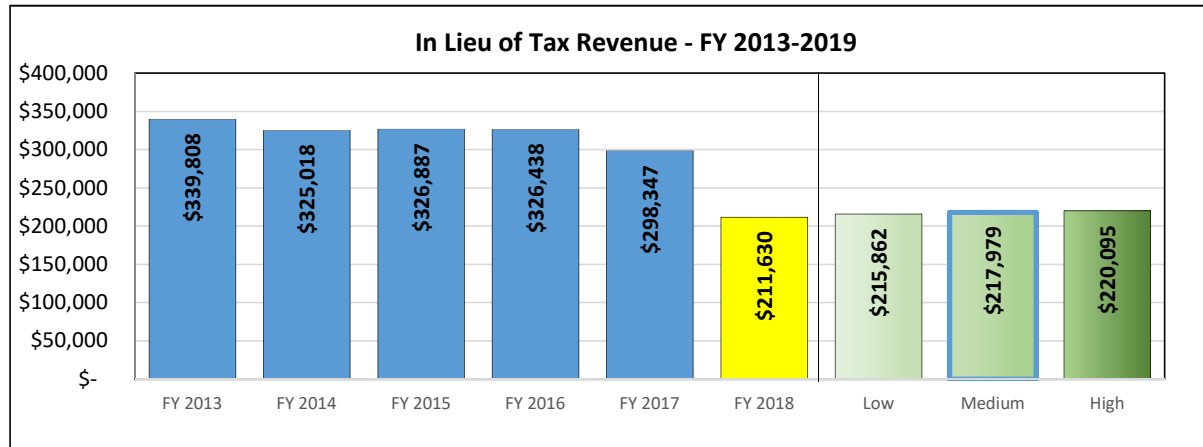
City of Franklin

Revenue Model

Fund:	General Fund	Category:	In Lieu of Tax	Percent of Total General Fund Revenues	0.3%
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In Lieu Of Tax: Payments In Lieu Of Tax are made primarily by various local entities - such as the Franklin Housing Authority, Nissan, Community Health Systems (CHS) and Jackson National Life - that have leases through a local government Industrial Board. The local payments are made annually. Three payments have ended - Verizon (last year FY 2014), Healthways (last year FY 2016) and Jackson National Life (FY 2017).

In Lieu of Tax Revenue of the remaining agreements is project to increase a modest 3.0% in FY 2019.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Franklin Housing Authority	17,846	14,090	23,447	21,841	23,239	23,936	24,415	24,654	24,894	3-yr Average
Nissan (TIF District)	165,581	166,572	180,957	182,114	234,912	187,694	191,447	193,324	195,201	\$ 317,224
Nissan Personal Property	12,025	-	-	-	-	-	-	-	-	-11.1%
Healthways (pilot ends 2016)	43,835	43,835	47,327	47,327	-	-	-	-	-	5-Yr Average
Verizon (pilot ends 2014)	30,912	30,912	-	-	-	-	-	-	-	\$ 323,300
Community Health Systems (CHS)	26,487	26,487	28,598	28,598	40,196	-	-	-	-	-6.9%
Jackson National Life (ends 2017)	43,122	43,122	46,558	46,558	-	-	-	-	-	10-Yr Average
										\$ 289,226
										-2.7%
										20-Yr Average
										\$ 288,480
										-1.3%
Totals	\$ 339,808	\$ 325,018	\$ 326,887	\$ 326,438	\$ 298,347	\$ 211,630	\$ 215,862	\$ 217,979	\$ 220,095	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin

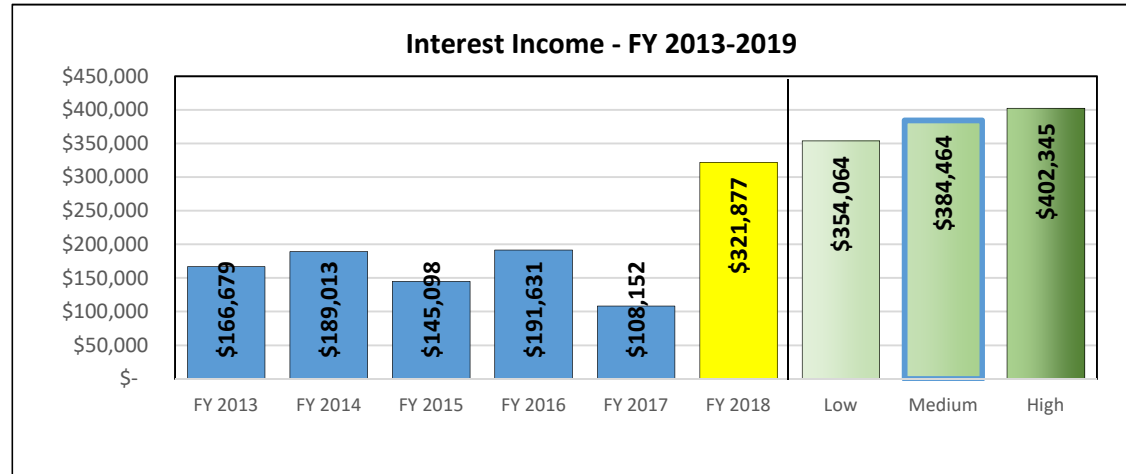
Revenue Model

Fund:	General Fund	Category:	Interest Income	Percent of Total General Fund Revenues	0.5%
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Interest Income: This revenue source is bank interest and investment earnings on temporarily idle funds. This revenue has been adversely affected significantly in recent years due to the low interest rate environment. It is anticipated that short term interest rates will remain low during the next fiscal year, but grow slightly.

It should be noted that negative amounts shown herein reflect annual reallocation of interest income earned to all funds. All initial interest income is collected within the General Fund and then apportioned out to respective funds.

The forecast for FY 2019 is a 19.4% increase over FY 2018 budget, 10% over FY 2018 estimated.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
July	14,660	12,902	7,242	13,577	9,142	13,185	14,504	15,748	16,481	3-yr Average
August	15,474	10,925	6,914	2,666	(3,771)	(5,497)	(6,047)	(6,566)	(6,871)	\$ 148,294
September	15,213	20,011	(5,204)	32,171	25,061	36,487	40,136	43,580	45,609	39.0%
October	16,050	11,983	5,942	4,069	5,411	7,791	8,570	9,306	9,739	5-Yr Average
November	13,859	11,477	5,550	(35,195)	(50,994)	(73,867)	(81,254)	(88,227)	(92,334)	\$ 160,115
December	38,735	(11,547)	10,791	(2,479)	8,215	12,060	13,266	14,404	15,075	20.2%
January	13,314	14,444	6,098	69,251	16,437	24,055	26,461	28,731	30,069	10-Yr Average
February	13,204	14,059	18,087	13,568	24,463	(10,178)	(11,196)	(12,157)	(12,723)	\$ 457,057
March	6,442	13,110	13,148	36,310	(2,952)	27,932	30,725	33,362	34,915	-3.0%
April	20,582	16,422	58,058	8,671	37,133	41,108	45,219	49,099	51,385	20-Yr Average
May	11,978	16,316	8,123	504	36,846	31,300	34,430	37,385	39,125	\$ 629,859
June	(12,832)	58,911	10,349	48,518	3,161	217,500	239,250	259,797	271,875	-5.0%
Totals	\$ 166,679	\$ 189,013	\$ 145,098	\$ 191,631	\$ 108,152	\$ 321,877	\$ 354,064	\$ 384,464	\$ 402,345	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2016 & Estimates from Finance & Revenue Management Departments.



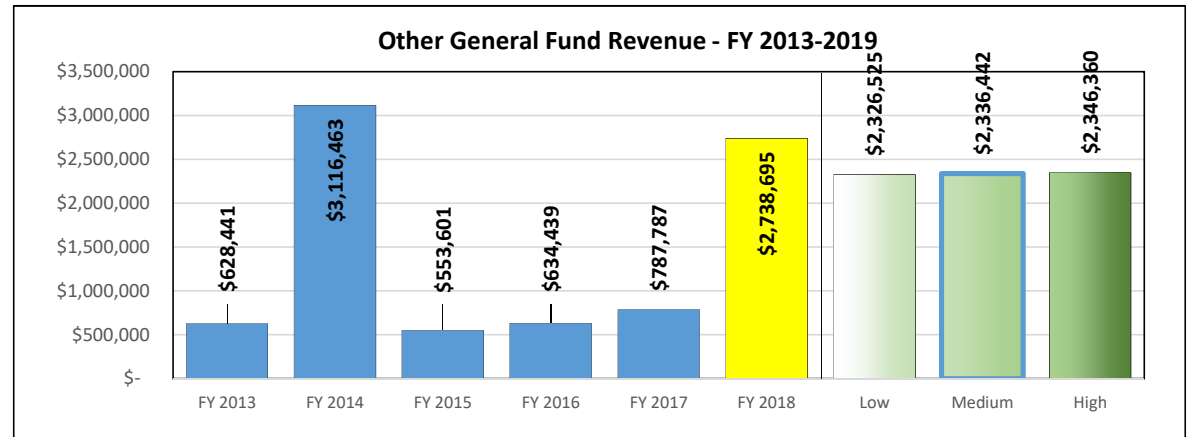
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Other	Percent of Total General Fund Revenues	3.3%
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Other: This catch-all revenue category comprises all other individual categories of General Fund Revenue. Traditionally the largest components are one-time receipts, such as contributions from developers. Other Revenue can fluctuate greatly from year to year.

The major decrease forecast is the elimination of one-time revenues from Fund Balance included in FY 2018. This will be modified as the budget process progresses.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
City Tax Relief	(7,720)	(6,517)	(8,050)	-	(8,053)	(8,295)	(8,419)	(8,543)	(8,668)	3-yr Average
Prop Taxes - P&I	49,501	35,819	30,529	34,026	36,671	26,909	27,313	27,716	28,120	\$ 658,609
Collection Cost - Prop Tax	-	-	-	-	-	-	-	-	-	
Business Tax	11,090	9,002	-	-	-	-	-	-	-	105.3%
Planning Fees (Rezoning)	5,826	39,237	43,946	15,053	30,422	30,676	31,136	31,596	32,056	5-Yr Average
Planning Fees (Site Plans)	70,161	46,138	48,061	42,924	29,011	53,239	54,037	54,836	55,635	\$ 1,144,146
Planning Fees (Plat Submittal)	42,837	89,000	78,771	106,544	98,894	78,095	79,266	80,438	81,609	27.9%
Planning Fees (Misc Planning)	42,531	7,671	7,155	7,664	2,773	13,656	13,860	14,065	14,270	10-Yr Average
Planning Fees (BOZA Review)	-	-	-	-	-	-	-	-	-	
Planning Fees (Land Use)	-	-	-	-	-	-	-	-	-	
Beer Permits (New Applic Fee)	13,000	13,700	13,250	14,750	13,750	13,852	14,060	14,268	14,475	\$ 2,773,750
Yard Sale Permits	8,660	9,295	7,605	7,395	7,010	3,996	4,056	4,116	4,175	-0.1%
Taxi Operator Fees	-	-	-	-	-	-	-	-	-	
Alarm Permits	23,835	29,130	30,320	26,540	23,990	23,159	23,506	23,854	24,201	20-Yr Average
Miscellaneous Permits	4,100	2,300	3,600	4,900	4,100	4,970	5,045	5,119	5,194	\$ 2,473,485
In Lieu of Parkland	-	2,280,119	-	-	-	-	-	-	-	0.5%
Water & Sewer Admin Fees	-	-	-	-	-	-	-	-	-	
Reimb from Other Funds	-	-	-	-	-	-	-	-	-	
ADMIN SERVICES PROVIDED BY GENERAL T	-	-	-	-	-	-	-	-	-	
ADMIN SERVICES PROVIDED BY GENERAL T	-	-	-	-	-	-	-	-	-	
E-911 (Williamson Co.)	-	-	-	-	-	-	-	-	-	



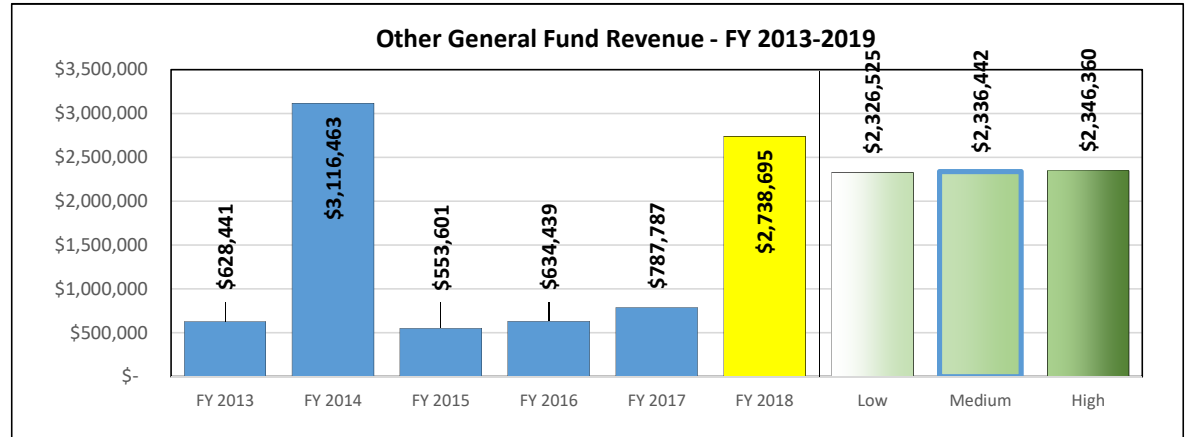
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Other	Percent of Total General Fund Revenues	3.3%
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The major decrease forecast is the elimination of one-time revenues from Fund Balance included in FY 2018. This will be modified as the budget process progresses.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Preservation Training	-	-	-	-	-	-	-	-	-	
GIS Mapping	-	-	-	-	-	-	-	-	-	
Regional Fire Training	3,000	3,000	-	1,500	-	-	-	-	-	
Maps Sold	2,798	1,476	2,952	2,752	3,682	2,674	2,714	2,754	2,794	
Plans Sold	2,850	700	2,628	50	1,650	2,652	2,692	2,732	2,772	
Records Sold	19	1,130	26	-	49	1,305	1,324	1,344	1,364	
Special Event Services Fee			1,200	3,600	2,500	1,648	1,673	1,697	1,722	
Traffic Impact Analysis Review Fee				(1,507)	65,548	52,286	53,070	53,855	54,639	
Accident Reports	450	199	633	77	1,514	1,552	1,575	1,599	1,622	
Fingerprinting Fees	-	-	-	-	-	-	-	-	-	
Sex Offender Registry	2,100	2,350	1,800	1,800	1,800	1,545	1,568	1,591	1,615	
License Seizure Fees	485	675	750	1,515	1,150	798	810	822	834	
Citizen's Police Academy	1,820	-	-	-	-	-	-	-	-	
Background Checks	-	-	-	-	-	-	-	-	-	
3rd Party Billable OT	-	-	-	-	-	-	-	-	-	
Police Extra Duty	47,810	35,478	31,547	27,279	39,941	45,394	46,075	46,756	47,437	
Compost Voucher (Non-Refundable)	7,160	7,400	10,780	18,040	21,200	13,081	13,277	13,473	13,670	
Hazardous Matls Recovery	-	-	-	-	-	-	-	-	-	
Charge Station Fees	-	-	-	-	-	-	-	-	-	
Beer Board Violations	-	3,000	1,500	-	-	1,000	1,000	1,000	1,000	
Bldg & Street Stds Appeals Fees	500	-	-	-	-	1,000	1,000	1,000	1,000	



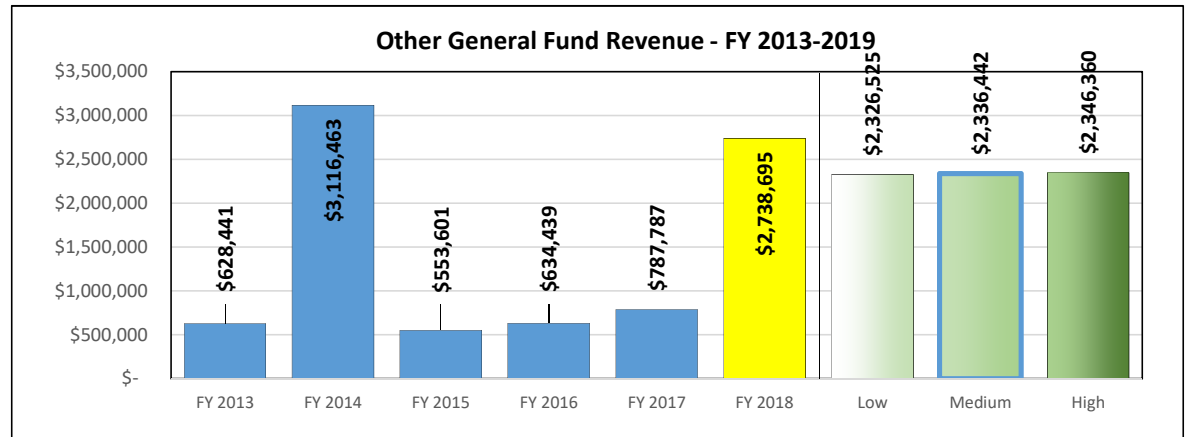
City of Franklin

Revenue Model

Fund:	General Fund	Category:	Other	Percent of Total General Fund Revenues	3.3%
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The major decrease forecast is the elimination of one-time revenues from Fund Balance included in FY 2018. This will be modified as the budget process progresses.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Bus Tax Recording Fees	3,233	1,893	1,163	3,486	4,364	4,392	4,458	4,524	4,590	
Tree Bank Fees	-	-	-	53,841	12,767	57,892	58,761	59,629	60,497	
Sidewalk Reserve Fees	-	-	-	-	82,840	-	-	-	-	
Rebates on Purchases	55,675	60,280	61,349	64,639	64,081	65,210	66,188	67,166	68,144	
Rent - Mall & Other	1	1	1	8,001	12,001	12,001	12,001	12,001	12,001	
Park Concessions	19,895	46,731	41,329	67,880	77,543	77,595	78,759	79,923	81,087	
Harlinsdale Rentals	-	-	-	900	506	979	993	1,008	1,023	
Sale of Surplus Assets	97,844	79,364	137,454	118,278	134,694	91,915	93,294	94,672	96,051	
Electrical Charging Stations	214	819	-	-	-	-	-	-	-	
Insurance Reimbursements	-	-	-	-	-	-	-	-	-	
Called Performance Bonds	-	195,000	-	-	-	-	-	-	-	
Miscellaneous Other Revenue	118,766	122,073	3,301	2,512	21,387	20,000	20,000	20,000	20,000	
Capital Application from Fund Balance	-	-	-	-	-	2,043,520	1,621,432	1,621,432	1,621,432	
Developer Contribution	-	-	-	-	-	-	-	-	-	
CONTRIBUTIONS - OTHERS	-	-	-	-	-	-	-	-	-	
Totals	\$ 628,441	\$ 3,116,463	\$ 553,601	\$ 634,439	\$ 787,787	\$ 2,738,695	\$ 2,326,525	\$ 2,336,442	\$ 2,346,360	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.

General Fund Summary - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Governance & Management							
Elected Officials							
Personnel	\$ 245,070	\$ 230,168	\$ 243,619	\$ 245,560	\$ 240,187	\$ (3,432)	-1.4%
Operations	\$ 98,112	\$ 51,956	\$ 137,547	\$ 141,931	\$ 77,658	\$ (59,889)	-43.5%
Total - Elected Officials	\$ 343,182	\$ 282,124	\$ 381,166	\$ 387,491	\$ 317,845	\$ (63,321)	-16.6%
Administration							
Personnel	\$ 510,140	\$ 530,330	\$ 1,030,110	\$ 1,068,763	\$ 1,062,345	\$ 32,235	3.1%
Operations	\$ (17,958)	\$ 5,000	\$ 23,591	\$ 16,275	\$ (41,607)	\$ (65,198)	-276.4%
Total - Administration	\$ 492,182	\$ 535,330	\$ 1,053,701	\$ 1,085,038	\$ 1,020,738	\$ (32,963)	-3.1%
Human Resources							
Personnel	\$ 879,839	\$ 1,024,588	\$ 975,073	\$ 1,019,878	\$ 990,037	\$ 14,964	1.5%
Operations	\$ 332,028	\$ 140,461	\$ 190,393	\$ 183,916	\$ 201,068	\$ 10,675	5.6%
Total - Human Resources	\$ 1,211,867	\$ 1,165,049	\$ 1,165,465	\$ 1,203,794	\$ 1,191,105	\$ 25,640	2.2%
Law							
Personnel	\$ 378,088	\$ 492,368	\$ 509,448	\$ 512,504	\$ 541,920	\$ 32,472	6.4%
Operations	\$ (44,823)	\$ 5,765	\$ 58,405	\$ 54,829	\$ 70,108	\$ 11,703	20.0%
Total - Law	\$ 333,265	\$ 498,133	\$ 567,854	\$ 567,333	\$ 612,028	\$ 44,175	7.8%
Communications							
Personnel	\$ 356,559	\$ 426,722	\$ 395,926	\$ 404,473	\$ 386,580	\$ (9,346)	-2.4%
Operations	\$ (4,130)	\$ 63,075	\$ (14,722)	\$ (16,930)	\$ 8,332	\$ 23,054	-156.6%
Total - Communications	\$ 352,429	\$ 489,797	\$ 381,204	\$ 387,543	\$ 394,912	\$ 13,708	3.6%
Capital Investment Planning							
Personnel	\$ 202,492				\$ -	\$ -	0.0%
Operations	\$ (40,026)	Department consolidated effective FY 2017			\$ -	\$ -	0.0%
Total - Capital Investment Planning	\$ 162,466				\$ -	\$ -	0.0%
Governance & Management Summary							
Personnel	\$ 2,572,188	\$ 2,704,176	\$ 3,154,176	\$ 3,251,178	\$ 3,221,069	\$ 66,893	2.1%
Operations	\$ 323,203	\$ 266,257	\$ 395,214	\$ 380,021	\$ 315,559	\$ (79,655)	-20.2%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Total Governance & Management	\$ 2,895,391	\$ 2,970,433	\$ 3,549,389	\$ 3,631,199	\$ 3,536,628	\$ (12,761)	-0.4%
Public Safety							
Police							
Personnel	\$ 11,452,713	\$ 11,381,916	\$ 12,146,051	\$ 11,950,193	\$ 12,190,266	\$ 44,215	0.4%
Operations	\$ 2,717,843	\$ 3,971,149	\$ 4,029,759	\$ 4,232,563	\$ 3,677,388	\$ (352,371)	-8.7%
Capital	\$ -	\$ 30,649	\$ 627,000	\$ 627,000	\$ 128,916	\$ (498,084)	-79.4%
Total - Police	\$ 14,170,556	\$ 15,383,714	\$ 16,802,810	\$ 16,809,756	\$ 15,996,570	\$ (806,240)	-4.8%
Fire							
Personnel	\$ 12,692,807	\$ 14,536,117	\$ 14,738,513	\$ 15,442,827	\$ 15,588,580	\$ 850,067	5.8%
Operations	\$ 2,252,880	\$ 2,325,854	\$ 2,485,235	\$ 2,406,590	\$ 2,043,413	\$ (441,822)	-17.8%
Capital	\$ 64,776	\$ 16,194	\$ 25,000	\$ -	\$ 228,000	\$ 203,000	100.0%
Total - Fire	\$ 15,010,463	\$ 16,878,165	\$ 17,248,748	\$ 17,849,417	\$ 17,859,993	\$ 611,246	3.5%
Public Safety Summary							
Personnel	\$ 24,145,520	\$ 25,918,033	\$ 26,884,564	\$ 27,393,020	\$ 27,778,846	\$ 894,282	3.3%
Operations	\$ 4,970,723	\$ 6,297,003	\$ 6,514,993	\$ 6,639,153	\$ 5,720,800	\$ (794,193)	-12.2%
Capital	\$ 64,776	\$ 46,843	\$ 652,000	\$ 627,000	\$ 356,916	\$ (295,084)	-45.3%
Total Public Safety	\$ 29,181,019	\$ 32,261,879	\$ 34,051,558	\$ 34,659,173	\$ 33,856,562	\$ (194,995)	-0.6%

General Fund Summary - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Finance & Administration							
Finance							
Personnel	\$ 896,890	\$ 1,009,073	\$ 850,795	\$ 859,655	\$ 940,811	\$ 90,016	10.6%
Operations	\$ (72,786)	\$ (68,376)	\$ (70,664)	\$ (80,048)	\$ (23,686)	\$ 46,978	-66.5%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Total - Finance	\$ 824,104	\$ 940,697	\$ 780,131	\$ 779,607	\$ 917,125	\$ 136,994	17.6%
Purchasing							
Personnel	\$ 196,702	\$ 209,894	\$ 233,943	\$ 243,007	\$ 245,317	\$ 11,374	4.9%
Operations	\$ (20,573)	\$ (18,381)	\$ (2,178)	\$ (7,867)	\$ (11,894)	\$ (9,716)	446.1%
Total - Purchasing	\$ 176,129	\$ 191,513	\$ 231,765	\$ 235,140	\$ 233,423	\$ 1,658	0.7%
Information Technology							
Personnel	1,669,042	1,834,133	1,975,249	1,970,678	\$ 2,115,673	\$ 140,424	7.1%
Operations	1,963,749	2,242,694	2,369,447	2,111,392	\$ 2,124,158	\$ (245,289)	-10.4%
Capital	27,835	(27,835)	146,000	155,978	\$ 60,000	\$ (86,000)	-58.9%
Total - Information Technology	\$ 3,660,626	\$ 4,048,992	\$ 4,490,696	\$ 4,238,048	\$ 4,299,831	\$ (190,865)	-4.3%
Revenue Management							
Personnel	\$ 908,625	\$ 994,343	\$ 1,028,410	\$ 972,969	\$ 1,073,920	\$ 45,510	4.4%
Operations	\$ (715,667)	\$ (732,517)	\$ (719,674)	\$ (730,785)	\$ (716,611)	\$ 3,063	-0.4%
Total - Revenue Management	\$ 192,958	\$ 261,826	\$ 308,736	\$ 242,184	\$ 357,309	\$ 48,573	15.7%
Municipal Court							
Personnel	\$ 190,592	\$ 206,182	\$ 212,572	\$ 207,186	\$ 220,242	\$ 7,670	3.6%
Operations	\$ 104,215	\$ 145,351	\$ 117,350	\$ 110,186	\$ 82,929	\$ (34,421)	-29.3%
Total - Municipal Court	\$ 294,807	\$ 351,533	\$ 329,922	\$ 317,372	\$ 303,171	\$ (26,751)	-8.1%
Project and Facilities Management							
Personnel	\$ 401,712	\$ 420,044	\$ 426,341	\$ 434,758	\$ 411,089	\$ (15,252)	-3.6%
Operations	\$ 709,343	\$ 649,815	\$ 581,173	\$ 750,100	\$ 578,189	\$ (2,984)	-0.5%
Capital	\$ -	\$ -	\$ 513,261	\$ 293,960	\$ 295,000	\$ (218,261)	-42.5%
Total - Project and Facilities Management	\$ 1,111,055	\$ 1,069,859	\$ 1,520,775	\$ 1,478,818	\$ 1,284,278	\$ (236,497)	-15.6%
Finance & Administration Summary							
Personnel	\$ 4,263,563	\$ 4,673,669	\$ 4,727,310	\$ 4,688,253	\$ 5,007,051	\$ 279,741	5.9%
Operations	\$ 1,968,281	\$ 2,218,586	\$ 2,275,454	\$ 2,152,978	\$ 2,033,085	\$ (242,369)	-10.7%
Capital	\$ 27,835	\$ (27,835)	\$ 659,261	\$ 449,938	\$ 355,000	\$ (304,261)	-46.2%
Total Finance & Administration	\$ 6,259,679	\$ 6,864,420	\$ 7,662,025	\$ 7,291,169	\$ 7,395,136	\$ (266,889)	-3.5%
Community & Economic Development							
Building and Neighborhood Services							
Personnel	\$ 2,158,242	\$ 2,381,547	\$ 2,726,439	\$ 2,709,786	\$ 2,850,455	\$ 124,016	4.5%
Operations	\$ 265,296	\$ 346,521	\$ 444,457	\$ 392,511	\$ 363,403	\$ (81,054)	-18.2%
Capital	\$ -	\$ 63,300	\$ -	\$ -	\$ -	\$ -	0.0%
Total - Building & Neighborhood Services	\$ 2,423,538	\$ 2,791,368	\$ 3,170,896	\$ 3,102,297	\$ 3,213,858	\$ 42,962	1.4%
Planning and Sustainability							
Personnel	\$ 1,322,045	\$ 1,407,954	\$ 1,264,501	\$ 1,257,636	\$ 1,283,752	\$ 19,251	1.5%
Operations	\$ 315,480	\$ 152,573	\$ 226,771	\$ 217,187	\$ 270,775	\$ 44,004	19.4%
Total - Planning & Sustainability	\$ 1,637,525	\$ 1,560,527	\$ 1,491,272	\$ 1,474,823	\$ 1,554,527	\$ 63,255	4.2%
Engineering							
Personnel	\$ 898,723	\$ 1,124,690	\$ 1,249,008	\$ 1,277,145	\$ 1,368,049	\$ 119,040	9.5%
Operations	\$ (96,022)	\$ (132,726)	\$ (51,024)	\$ (74,981)	\$ (132,532)	\$ (81,508)	159.7%

General Fund Summary - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Total Engineering & TOC	\$ 802,701	\$ 991,964	\$ 1,197,984	\$ 1,202,164	\$ 1,235,517	\$ 37,532	3.1%
Traffic Operations Center (TOC)							
Personnel	\$ 258,175	\$ 284,756	\$ 360,180	\$ 377,301	\$ 383,084	\$ 22,904	6.4%
Operations	\$ 239,931	\$ 492,853	\$ 545,312	\$ 593,800	\$ 575,720	\$ 30,408	5.6%
Capital	\$ 60,361	\$ 31,951	\$ 2,335,633	\$ 463,105	\$ 2,611,000	\$ 275,367	11.8%
Total Engineering & TOC	\$ 558,467	\$ 809,560	\$ 3,241,125	\$ 1,434,206	\$ 3,569,804	\$ 328,679	10.1%
Economic Development							
Operations	\$ 67,277	\$ 53,592	\$ 79,518	\$ 79,518	\$ 90,327	\$ 10,809	13.6%
Total - Economic Development	\$ 67,277	\$ 53,592	\$ 79,518	\$ 79,518	\$ 90,327	\$ 10,809	13.6%
Community & Economic Development Summary							
Personnel	\$ 4,637,185	\$ 5,198,947	\$ 5,600,128	\$ 5,621,868	\$ 5,885,340	\$ 285,212	5.1%
Operations	\$ 791,962	\$ 912,813	\$ 1,245,034	\$ 1,208,035	\$ 1,167,693	\$ (77,341)	-6.2%
Capital	\$ 60,361	\$ 95,251	\$ 2,335,633	\$ 463,105	\$ 2,611,000	\$ 275,367	11.8%
Total Community & Economic Developmen	\$ 5,489,508	\$ 6,207,011	\$ 9,180,796	\$ 7,293,008	\$ 9,664,033	\$ 483,237	5.3%
Public Works							
Streets Department - Maintenance Division							
Personnel	\$ 2,231,051	\$ 2,419,980	\$ 2,611,904	\$ 2,605,527	\$ 2,656,486	\$ 44,582	1.7%
Operations	\$ 1,593,218	\$ 1,406,784	\$ 1,625,805	\$ 1,620,983	\$ 1,446,860	\$ (178,945)	-11.0%
Capital	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 252,000	\$ 212,000	530.0%
Total - Streets - Maintenance	\$ 3,824,269	\$ 3,826,764	\$ 4,277,709	\$ 4,266,510	\$ 4,355,346	\$ 77,637	1.8%
Streets Department - Traffic Division							
Personnel	\$ 679,666	\$ 779,552	\$ 823,145	\$ 864,747	\$ 810,312	\$ (12,833)	-1.6%
Operations	\$ 680,972	\$ 729,320	\$ 619,540	\$ 599,489	\$ 606,366	\$ (13,174)	-2.1%
Capital	\$ -	\$ -	\$ 112,500	\$ 112,500	\$ -	\$ (112,500)	-100.0%
Total - Streets - Traffic	\$ 1,360,638	\$ 1,508,872	\$ 1,555,185	\$ 1,576,736	\$ 1,416,678	\$ (138,507)	-8.9%
Streets Department - Fleet Maintenance Division							
Personnel	\$ 639,963	\$ 697,654	\$ 726,839	\$ 736,415	\$ 773,375	\$ 46,536	6.4%
Operations	\$ 305,612	\$ 225,223	\$ 346,652	\$ 323,303	\$ 305,551	\$ (41,101)	-11.9%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Total - Streets - Fleet Maintenance	\$ 945,575	\$ 922,877	\$ 1,073,491	\$ 1,059,718	\$ 1,078,926	\$ 5,435	0.5%
Parks							
Personnel	\$ 2,025,959	\$ 2,422,685	\$ 2,903,252	\$ 2,671,490	\$ 2,844,746	\$ (58,506)	-2.0%
Operations	\$ 1,490,052	\$ 1,725,442	\$ 1,982,613	\$ 1,960,806	\$ 2,035,887	\$ 53,274	2.7%
Capital	\$ 24,967	\$ 74,528	\$ 325,983	\$ 369,619	\$ 300,000	\$ (25,983)	-8.0%
Total - Parks	\$ 3,540,978	\$ 4,222,655	\$ 5,211,848	\$ 5,001,915	\$ 5,180,633	\$ (31,215)	-0.6%
Public Works							
Personnel	\$ 5,576,639	\$ 6,319,871	\$ 7,065,140	\$ 6,878,179	\$ 7,084,919	\$ 19,779	0.3%
Operations	\$ 4,069,854	\$ 4,086,769	\$ 4,574,610	\$ 4,504,581	\$ 4,394,664	\$ (179,946)	-3.9%
Capital	\$ 24,967	\$ 74,528	\$ 478,483	\$ 522,119	\$ 552,000	\$ 73,517	15.4%
Total Public Works	\$ 9,671,460	\$ 10,481,168	\$ 12,118,233	\$ 11,904,879	\$ 12,031,583	\$ (86,650)	-0.7%
Other Operating Expenditures							
General Expenses							
Personnel	\$ 443,006	\$ (831,130)	\$ 690,610	\$ 599,552	\$ 2,288,079	\$ 1,597,469	231.3%
Operations	\$ 1,858,237	\$ 87,495	\$ 271,000	\$ 118,103	\$ 276,565	\$ 5,565	2.1%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Total - General Expenses	\$ 2,301,243	\$ (743,635)	\$ 961,610	\$ 717,655	\$ 2,564,644	\$ 1,603,034	166.7%

General Fund Summary - Departmental Summary

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference '18 vs. '19</u>	
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
Appropriations							
Personnel	\$ -	\$ -		\$ -	\$ -		
Operations	\$ 460,021	\$ 464,936	\$ 461,056	\$ 465,223	\$ 516,301	\$ 55,245	12.0%
Total Appropriations	\$ 460,021	\$ 464,936	\$ 461,056	\$ 465,223	\$ 516,301	\$ 55,245	12.0%
Interfund Transfers							
Operations	\$ 3,501,413	\$ 4,000,580	\$ 1,392,993	\$ 1,392,993	\$ 985,171	\$ (407,822)	-29.3%
Total Interfund Transfers	\$ 3,501,413	\$ 4,000,580	\$ 1,392,993	\$ 1,392,993	\$ 985,171	\$ (407,822)	-29.3%

Other General Fund Operating Expenditures Summary

Personnel	\$ 443,006	\$ (831,130)	\$ 690,610	\$ 599,552	\$ 2,288,079	\$ 1,597,469	231.3%
Operations	\$ 5,819,671	\$ 4,553,011	\$ 2,125,049	\$ 1,976,319	\$ 1,778,037	\$ (347,012)	-16.3%
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Total Other GF Oper. Exp.	\$ 6,262,677	\$ 3,721,881	\$ 2,815,659	\$ 2,575,871	\$ 4,066,116	\$ 1,250,457	44.4%

General Fund Expenditures (by major category)

Personnel	\$ 41,638,101	\$ 43,983,566	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 3,143,376	6.5%
Operations	\$ 17,943,694	\$ 18,334,440	\$ 17,130,355	\$ 16,861,087	\$ 15,409,838	\$ (1,720,517)	-10.0%
Capital	\$ 177,939	\$ 188,787	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ (250,461)	-6.1%

Total - General Fund Departments	\$ 59,759,734	\$ 62,506,793	\$ 69,377,661	\$ 67,355,298	\$ 70,550,059	\$ 1,172,398	1.7%
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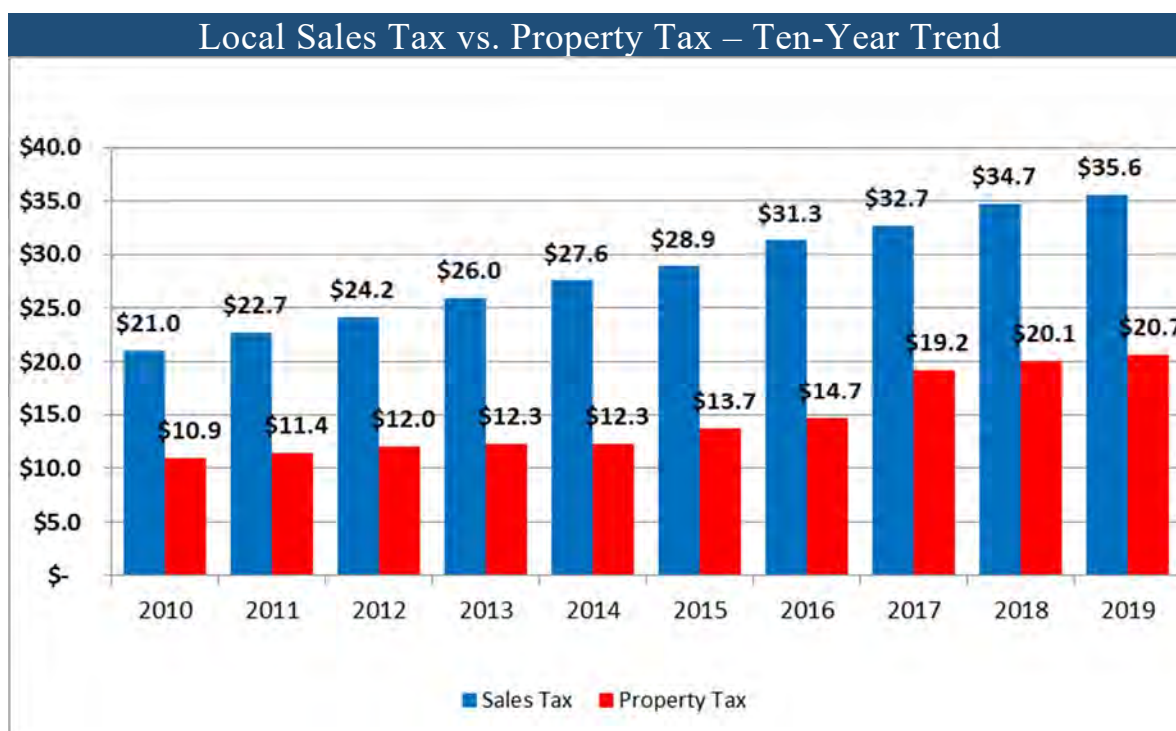


City of Franklin, Tennessee FY 2019 Operating Budget

General Fund Summary

Local Sales Tax / Property Tax Trends (by fiscal year)

This chart illustrates the recent history of the City's most significant revenue sources in the General Fund, the local sales tax and its property tax. (Note: For property tax in FY 2019, the \$20.7 million is split \$7.66 million in the General Fund, \$8.7 million in the Debt Service Fund, \$2.0 million due to the Industrial Development Board, \$752,000 to the Street Aid Fund, and \$1.8 million for the reserves raised via the *Invest Franklin* initiative.)



Local Sales Tax is the most significant revenue source for the City. The local sales tax rate is 2.75%. The City receives 1.125% of the total 2.75% tax amount if the sale occurs inside the City (with the County receiving the balance). Local sales tax applies only to the first \$1,600 of a single article purchase of tangible personal property.

Property Tax is one of primary sources of revenue for the City. This revenue comes from Residential/Farm properties and Commercial/Industrial properties. Reassessments occur every five years, with the latest one being reflect on this upcoming fiscal years' tax bills.



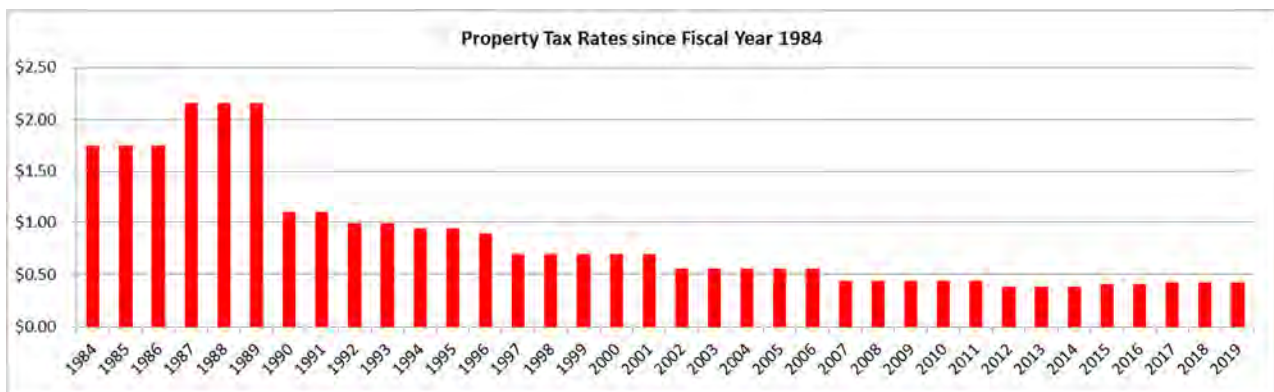
City of Franklin, Tennessee

FY 2019 Operating Budget

General Fund Summary

Property Tax Rate Summary

As required every five (5) years, Williamson County completed a reappraisal of property tax values two years ago. The certified tax rate law requires local governments to reexamine property tax rates after a reappraisal to make sure higher taxable values do not automatically result in a tax increase. The law requires local governments to conduct public hearings before adopting a property tax rate that generates more taxes overall in a reappraisal year than were billed the year before at the previous year's lower values. This process last occurred two years ago (2017 for Fiscal Year 2018). As of FY 2019, the certified tax rate is 41.76 cents per \$100 of assessed value (the second lowest rate for Tennessee municipalities with a population of 25,000 or greater). The history of Property Tax Rates for the City of Franklin since 1984 is shown below:



Fiscal Year	Rate	Increase / (Decrease)
1984	\$1.7500	---
1985	\$1.7500	\$0.0000
1986	\$1.7500	\$0.0000
1987	\$2.1500	\$0.4000
1988	\$2.1500	\$0.0000
1989	\$2.1500	\$0.0000
1990	\$1.1000	(\$1.0500)
1991	\$1.1000	\$0.0000
1992	\$0.9900	(\$0.1100)
1993	\$0.9900	\$0.0000
1994	\$0.9400	(\$0.0500)
1995	\$0.9400	\$0.0000
1996	\$0.8900	(\$0.0500)
1997	\$0.6900	(\$0.2000)
1998	\$0.6900	\$0.0000
1999	\$0.6900	\$0.0000
2000	\$0.6900	\$0.0000
2001	\$0.6900	\$0.0000

Fiscal Year	Rate	Increase / (Decrease)
2002	\$0.5500	(\$0.1400)
2003	\$0.5500	\$0.0000
2004	\$0.5500	\$0.0000
2005	\$0.5500	\$0.0000
2006	\$0.5500	\$0.0000
2007	\$0.4340	(\$0.1160)
2008	\$0.4340	\$0.0000
2009	\$0.4340	\$0.0000
2010	\$0.4340	\$0.0000
2011	\$0.4340	\$0.0000
2012	\$0.3765	(\$0.0575)
2013	\$0.3765	\$0.0000
2014	\$0.3765	\$0.0000
2015	\$0.4065	\$0.0300
2016	\$0.4065	\$0.0000
2017	\$0.4176	\$0.0111
2018	\$0.4176	\$0.0000
2019	\$0.4176	\$0.0000



City of Franklin, Tennessee **FY 2019 Operating Budget**

General Fund Operating Budget Projections - FY 2019-2021

Decisions made today have impacts which last for many years. The expenditure of public resources is one of the most influential and important decisions which a community is faced with. Additional employees provide services for a growing community like Franklin, but they also generate pension and benefit liabilities for years if not decades to come. It is important that citizens and policy makers alike understand and have an idea what the future budgets of Franklin will look like given the proposal contained within the FY 2019 Proposed Operating Budget. Shown below are operating budget projections for the General Fund for FY 2019-2021.

Projections are rife with difficulty; assumptions about rates of expenditure increase, commodity increase and revenue increase (or decrease) are speculative at best. However, a general rule of thumb is the fewer years of forecast, the more reliable the projection. This is why this projection is only for 36 months, beginning July 1, 2018 and ending June 30, 2021. Staff, with reasonable assurance, can project out likely trends in revenues and expenditures.

Department heads were asked to submit forecasted departmental budgets and needs from FY 2019 thru 2021 when submitting their 2019 base budget and performance enhancement requests to the City Administrator. Funded program enhancement requests are reflected in the numbers below - for additional personnel, equipment and operations.

Assumptions:

Revenues: Revenues will decrease in FY 2020 as one-time resources in support of capital purchases are removed. Overall revenue growth aside from one-time resources will be between 2.5%-3.0% annually.

Expenses: Varied, but major category assumptions include:

- 3% increase in Base Wages
- 10% increase in Medical Premiums and Pensions
- 5% increase in Utilities (WITH a return to fuel prices as they were from 2014-2015 beginning in FY 2018)
- NO new or replacement Capital. Only the retirement of existing leases and equipment

Results:

General Fund Balances should grow, albeit smaller than in previous years. Added personnel costs will continue take larger sums of available recurring revenues, especially as revenue streams continue to tighten. Surpluses in FY 2020 and 2021 are forecast to be around \$500,000-\$1,000,000. Given, however, that equipment WILL need to be replaced, this surplus will likely not materialize. This is not a bad thing - in fact it is an indication that the financing and spending plan in FY 2019 should be sustainable without major spikes or disruptions in future years.



City of Franklin, Tennessee
FY 2019 Operating Budget

General Fund Operating Budget Projections - FY 2019-2021

Projections for FY 2019-2021 for the General Fund are shown below. They are preliminary and subject to change.

	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Forecast 2020</u>			<u>Forecast 2021</u>		
	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E (D-C)</u>	<u>F (D/C-1)</u>	<u>G</u>	<u>H (G-D)</u>	<u>I (G/D-1)</u>
Revenues									
Local Sales Tax	\$ 34,722,480	\$ 34,189,851	\$ 35,557,339	\$ 36,979,633	\$ 1,422,294	4.0%	\$ 38,273,920	\$ 1,294,287	3.5%
State Shared	\$ 12,175,044	\$ 12,175,044	\$ 11,788,310	\$ 12,009,842	\$ 221,532	1.9%	\$ 12,180,187	\$ 170,344	1.4%
Property Tax	\$ 6,791,113	\$ 8,453,526	\$ 7,651,612	\$ 7,881,160	\$ 229,548	3.0%	\$ 8,117,595	\$ 236,435	3.0%
Alcohol Tax	\$ 4,147,690	\$ 4,147,690	\$ 4,321,823	\$ 4,494,696	\$ 172,873	4.0%	\$ 4,629,537	\$ 134,841	3.0%
Building Permits & Licenses	\$ 3,393,896	\$ 3,393,896	\$ 3,527,354	\$ 3,633,175	\$ 105,821	3.0%	\$ 3,742,170	\$ 108,995	3.0%
Franchise Fees	\$ 2,323,232	\$ 2,323,232	\$ 2,392,929	\$ 2,416,858	\$ 23,929	1.0%	\$ 2,441,027	\$ 24,169	1.0%
Grants	\$ 1,949,098	\$ 269,098	\$ 1,829,190	\$ 500,000	\$ (1,329,190)	-72.7%	\$ 500,000	\$ -	0.0%
Court Fines & Fees	\$ 602,908	\$ 482,326	\$ 542,617	\$ 558,895	\$ 16,279	3.0%	\$ 575,662	\$ 16,767	3.0%
In Lieu of Tax	\$ 211,630	\$ 211,630	\$ 217,979	\$ 224,518	\$ 6,539	3.0%	\$ 231,254	\$ 6,736	3.0%
Interest Income	\$ 321,877	\$ 349,513	\$ 384,464	\$ 403,688	\$ 19,223	5.0%	\$ 423,872	\$ 20,184	5.0%
Other	\$ 2,738,695	\$ 2,738,695	\$ 2,336,442	\$ 1,250,000	\$ (1,086,442)	-46.5%	\$ 500,000	\$ (750,000)	-60.0%
Total - General Fund Revenues	\$ 69,377,662	\$ 68,734,500	\$ 70,550,059	\$ 70,352,464	\$ (197,595)	-0.3%	\$ 71,615,222	\$ 1,262,758	1.8%
Expenses									
Governance & Management	\$ 3,549,389	\$ 3,631,199	\$ 3,536,628	\$ 3,571,995	\$ 35,366	1.0%	\$ 3,607,715	\$ 35,720	1.0%
Public Safety	\$ 34,051,558	\$ 34,659,173	\$ 33,856,562	\$ 34,195,128	\$ 338,566	1.0%	\$ 34,537,079	\$ 341,951	1.0%
Finance & Administration	\$ 7,662,025	\$ 7,291,169	\$ 7,395,136	\$ 7,469,088	\$ 73,951	1.0%	\$ 7,543,779	\$ 74,691	1.0%
Community & Economic Development	\$ 9,180,796	\$ 7,293,008	\$ 9,664,033	\$ 8,431,483	\$ (1,232,550)	-12.8%	\$ 8,515,798	\$ 84,315	1.0%
Public Works	\$ 12,118,233	\$ 11,904,879	\$ 12,031,583	\$ 12,151,899	\$ 120,316	1.0%	\$ 12,273,418	\$ 121,519	1.0%
Other Operating Expenses	\$ 2,815,661	\$ 2,575,871	\$ 4,066,116	\$ 4,106,777	\$ 40,661	1.0%	\$ 4,147,845	\$ 41,068	1.0%
Total - General Fund Expenses	\$ 69,377,663	\$ 67,355,298	\$ 70,550,059	\$ 69,926,370	\$ (623,689)	-0.9%	\$ 70,625,633	\$ 699,264	1.0%
General Fund Expenditures (by major category)									
Personnel	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 53,315,917	\$ 2,050,612	4.0%	\$ 53,849,076	\$ 533,159	1.0%
Operations	\$ 17,130,356	\$ 16,861,087	\$ 15,409,838	\$ 16,110,452	\$ 700,614	4.5%	\$ 16,271,557	\$ 161,105	1.0%
Capital	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ 500,000	\$ (3,374,916)	-87.1%	\$ 505,000	\$ 5,000	1.0%
Total - General Fund Expenses	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 69,926,370	\$ (623,689)	-0.9%	\$ 70,625,633	\$ 699,264	1.0%
Surplus / (Deficit)	\$ -	\$ 1,379,202	\$ -	\$ 426,094			\$ 989,589		



City of Franklin, Tennessee

FY 2019 Operating Budget

Personnel Changes

Pay and Classification Plan

It has been a core value of City government that people working for the City of Franklin are the City's most important asset. In providing quality services, the Board has directed a significant amount of financial resources to enhance our ability to recruit, develop and retain quality employees.

In 2013, the City of Franklin, working with Burris, Thompson and Associates, conducted a comprehensive Classification and Compensation Study. Through the study, every position throughout the organization was reviewed. Each City team member was surveyed about the key functions and essential skills required in their jobs. With this input and that of supervisors and department directors, new job descriptions were drafted for each position. Each job was then compared to market data in both public sector (including specific pay information from 23 other cities) and private sector (where applicable). Market values were established for each position with a target of ensuring that the median of each position was at least at the 70th percentile of pay compared to market data. From this information, each position was grouped into one of 15 pay grades. The Classification and Compensation Study, which included recommendations for the establishment of a new Classification and Compensation Plan, were presented to the Board of Mayor and Aldermen in June of 2013. After extensive review with the Board and employees throughout the organization, the new Classification and Compensation Plan was approved in August of 2013.

This system has been reviewed and comprehensively modified twice since 2013. In 2015, the City of Franklin completed implementation of a new, market-based classification and compensation plan. The new plan focused on making the City highly competitive in terms of attracting and retaining talented staff to serve the community. And as part of the FY18 and FY 19 budgets, a full update of the compensation plan is being implemented. This update includes two components: 1) an evaluation of the City's pay grades compared to market conditions and 2) a department-by-department review of positions compared to the market.

The review found the need to increase all pay grades by 10% to keep up with market conditions in the exceedingly tight labor market of middle Tennessee and Williamson County in particular. It also found the need to implement a progression adjustment component to avoid compression within pay grades between established and newer employees. This budget allocated monies to achieve both recommendations and maintain annual cost-of-living-adjustments and awards of salary increases based upon individual employee performance.



City of Franklin, Tennessee

FY 2019 Operating Budget

Personnel Changes

Proposed for July 1, 2018, total authorized employment for the municipal government's General, Special and Enterprise Funds is 736 full-time employees. Of the 8 new Full-Time positions shown, four (4) are new positions to the organization, two (2) are consolidations from part-time positions into full-time positions, and two (2) are promotions from part-time to full-time positions.

Full-Time City Government Employees by Function/Program, Last Five Years

Function / Program	2015	2016	2017	2018	2019
Administration	6	6	6	9	9
Building & Neighborhood Services	32	33	35	36	36
Capital Investment Planning	2	2	0	0	0
Communications	3	4	4	4	4
Court	2	3	3	2	2
Engineering	12	12	13	13	14
Finance	10	10	10	9	9
Fire	171	171	171	172	172
HR	11	11	11	12	12
IT	20	20	21	22	23
Law	4	4	5	5	5
Parks	31	37	39	41	43
Planning & Sustainability	16	16	16	15	15
Police	156	157	142	143	143
Project & Facilities Management	7	7	5	6	6
Purchasing	3	3	3	3	3
Revenue Management	13	13	13	14	14
Sanitation & Environmental Services	49	49	45	45	45
Stormwater	18	19	20	21	22
Streets	53	53	54	58	59
Traffic Operations Center	4	3	3	4	4
Water & Wastewater	85	86	92	94	96
Total (All Funds)	708	719	711	728	736

Notes:

The City's Board of Mayor and Aldermen and City Judge are not included in the numbers shown



City of Franklin, Tennessee

FY 2019 Operating Budget

Personnel Changes

Change in Authorized Personnel Positions

The proposed budget provides for an overall **net** increase of 5 authorized full-time positions in the new fiscal year.

DEPARTMENT	TITLE	PAY GRADE	Add/(Delete)	
			F-T	P-T
Governance & Management				
Human Resources	Upgrade Occupational Health & Safety Trainer	G to H	0	0
	Upgrade Safety Coordinator	G to H	0	0
	Create Benefits Specialist	E	0	0
	Eliminate Benefits Technican	D	0	0
Law	Upgrade City Attorney	M to N	0	0
	Upgrade Staff Attorney I	I to J	0	0
	Upgrade Paralegal	F to G	0	0
	Upgrade Admin. Assistant to Legal Assistant	D to E	0	0
Communications	Upgrade Communications Manager	I to J	0	0
	Upgrade Video/Production Assistant	B to C	0	0
Finance & Administration				
Finance	Upgrade Financial Analysts	G to H	0	0
	Upgrade Payroll Specialist	E to F	0	0
	Create Sr. A/P Specialist	F	1	
	Eliminate Financial Technician I (AP)	E	-1	
Purchasing	Upgrade Purchasing Technician	C to D	0	0
Information Technology	Upgrade Information Technology Director	L to M	0	0
	Upgrade Assistant IT Director - Infrastructure & Admin	K to L	0	0
	Upgrade Assistant IT Director - Applications	K to L	0	0
	Upgrade DataCenter/Security Engineer	H to I	0	0
	Upgrade Senior Information Systems Analyst	H to I	0	0
	Upgrade Network Engineer	G to I	0	0
	Upgrade Information Systems Analyst I	F to G	0	0
	Upgrade GIS Analyst to GIS Specialist I	E to F	0	0
	Eliminate PT Network Technican I	F		-0.5
Create Communications Technican I	F	1		
Revenue Management	Upgrade Accounting Officer	E to F	0	0
	Upgrade Billing/Collections Technician	C to D	0	0
City Court	Upgrade Chief Deputy Court Clerk	E to F	0	0
	Create Deputy Court Clerk II	D	0	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Personnel Changes

DEPARTMENT	TITLE	PAY GRADE	Add/(Delete)	
			F-T	P-T
Community & Economic Development				
Building & Neighborhood Services	Upgrade Building & Neighborhood Services Director	K to L	0	0
	Upgrade Assistant BNS Director	J to K	0	0
	Upgrade Building Inspector IV	G to H	0	0
	Upgrade Zoning Administrator	G to H	0	0
	Upgrade Neighborhood Resources Supervisor	F to G	0	0
	Upgrade Housing Development Coordinator	F to G	0	0
Building & Neighborhood Services (con't)	Upgrade Permitting Operations Supervisor	F to G	0	0
	Upgrade Building Inspector III	F to G	0	0
	Upgrade Building Inspector II	E to F	0	0
	Upgrade Building Inspector I	D to E	0	0
Planning & Sustainability	Upgrade Preservation Planner	G to H	0	0
	Upgrade Land Planner II	G to H	0	0
	Upgrade Land Planner	F to G	0	0
	Upgrade Sureties Coordinator	F to G	0	0
	Create Technical Support Specialist II	F	1	
	Eliminate Technical Support Specialist I	E	-1	
Engineering	Upgrade Director of Engineering	L to M	0	0
	Upgrade Assistant Director of Engineering	J to K	0	0
	Upgrade Staff Engineer III	I to J	0	0
	Add Staff Engineer II	I	1	
	Create Technical Support Specialist II	F	1	
	Eliminate Technical Support Specialist I	E	-1	
	Upgrade Staff Engineer II	H to I	0	0
	Upgrade Right of Way Agent	G to H	0	0
Traffic Operations Center	Upgrade Traffic Engineer III	I to J	0	0
	Upgrade ITS Specialist Senior	F to G	0	0
Stormwater - Engineering	Upgrade Stormwater Coordinator	H to I	0	0
Stormwater - Streets	Upgrade Stormwater Supervisor	E to F	0	0
	Add Equipment Operator	D	1	



City of Franklin, Tennessee

FY 2019 Operating Budget

Personnel Changes

DEPARTMENT	TITLE	PAY GRADE	Add/(Delete)	
			F-T	P-T
Public Works				
Streets	Upgrade Street Crew Supervisor	E to F	0	0
	Upgrade Landscape Maintenance Worker Senior	C to D	0	0
	PT Admin. Assistant to FT Admin. Assistant	D	1	-0.5
Parks	Upgrade Parks & Recreation Superintendent	G to H	0	0
	Upgrade Urban Forestry Superintendent	G to H	0	0
	Upgrade Grounds & Landscape Foreman	F to G	0	0
	Upgrade Recreation Foreman	F to G	0	0
	Eliminate Facilities Foreman	G	-1	
	Create Facilities Crew Chief	E	1	
	Upgrade Arborist	E to F	0	0
	Upgrade Athletic Worker II	C to D	0	0
	Upgrade Maintenance Worker	C to D	0	0
	Upgrade Tree Worker	B to C	0	0
SES - Administration	Create Technical Support Specialist II	F	1	
SES - Administration	Eliminate Technical Support Specialist I	E	-1	
SES - Collection	Upgrade SES Equipment Operator	C to D	0	0
SES - Collection	Upgrade SES Dispatcher	B to C	0	0
Water Treatment Plant	Upgrade Water Treatment Superintendent	H to I	0	0
Utility Administration	Upgrade Utilities Engineer II	H to I	0	0
Water Treatment Plant	Upgrade Water Treatment Assistant Superintendent	G to H	0	0
Water Distribution	Upgrade Service Division Assistant Superintendent	G to H	0	0
WW Collection	Upgrade Service Division Assistant Superintendent	G to H	0	0
WW Treatment Plant	Upgrade Assistant Water Reclamation Superintendent	G to H	0	0
Water Distribution	Upgrade Utilities Crew Chief	E to F	0	0
WW Collection	Upgrade Utilities Crew Chief	E to F	0	0
WW Collection	Upgrade TV Truck Sewer Inspector	D to E	0	0
Utility Administration	Create Right of Way Inspector	G	1	
Utility Administration	Create Utility Inspector	F	1	
Total Net Change			6	-1
Total New Positions			5	

In addition, a series of targeted positions will be examined for market adjustments throughout the Fiscal Year. These will be evaluated and brought forward to the Board of Mayor and Alderman at a later time.



City of Franklin, Tennessee

FY 2019 Operating Budget

Debt

Debt Capacity & Debt Service Levels

The City of Franklin's General Obligation Bond rating from Moody's Investor Services and Standard & Poor's is Aaa and AAA, respectively, the highest rating possible. The City of Franklin is one of only seven Tennessee cities with the triple A rating (Bartlett, Brentwood, Chattanooga, Collierville, Germantown and Knoxville) from various rating services. The City's Water and Wastewater Revenue Bond rating from Moody's Investors Services is Aa3.

The State of Tennessee does not mandate a debt limit for municipalities and the City has no debt limit in place at this time. In 2009, the City adopted a debt policy that provides guidelines on the amount of debt capacity the City will have based on a series of debt ratios that are regularly produced and reviewed by the rating agencies. Those ratios were debt per capita, debt burden, and debt service as a percentage of General fund expenditures. In 2017, the policy was updated to reflect statistics in the new methodologies implemented by the rating agencies. The City's approved debt policy is included in this budget document in Appendix E.

Debt Service

In 2010, the City created a fund for accumulation of resources and the payment of debt service. A portion of the total property tax rate is allocated for debt service; however, the actual portion to be paid by property tax depends on the projects approved. Depending on the project's purpose, additional debt service payments are expected to be paid by the Hotel/Motel Tax Fund, the Road Impact Fund, the Facilities Tax Fund, and the Sanitation & Environmental Services Fund. The total General & Special Funds debt service budget for FY 2018 is \$13,764,063.

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Expenses (Debt Service by Fund)							
General	7,950,715	8,157,643	9,377,892	9,135,748	9,327,839	(50,053)	-0.5%
Sanitation	599,772	524,767	396,057	167,184	167,184	(228,873)	-57.8%
Road Impact	2,982,724	3,000,344	3,041,690	3,029,255	3,029,255	(12,435)	-0.4%
Hotel Motel	1,239,732	1,213,994	1,240,614	1,240,614	1,239,785	(829)	-0.1%
Total Expenditures	12,772,944	12,896,749	14,056,253	13,572,801	13,764,063	(292,190)	-2.1%

Further detail on this fund can be found in the Other Special Funds section of the budget.

Debt service pertaining to Water & Wastewater projects is not included within the Debt Service Fund, but rather budgeted within the Water Management Budget. A summary of existing and proposed debt service for the Governmental Funds and for the Water Management Fund is attached on the following page. Debt service for major Wastewater Plant Modifications is not included in the exhibit, as exact financing details are still being developed at this time.



City of Franklin, Tennessee

FY 2018 Operating Budget

Debt

Debt Service

City of Franklin, Tennessee Bonded Indebtedness - FY 2019													
GOVERNMENTAL FUNDS													
BOND INFORMATION				2019 DEBT SERVICE				DEBT SERVICE PAID BY					
Bond Issue	Description	Maturing	Original Amount	Amount Outstanding - Beg of Fiscal Year	2019 Principal	2019 Interest	Total 2019 Principal + Interest	General Fund	Sanitation Fund	Road Impact Fund	Hotel/Motel Tax Fund	Total	
2005 Lawrenceburg PBA	Used for 1/2 of purchase price of Battlefield Park property (\$2.5m) and 1/2 for McEwen (\$2m)	2021	\$4,500,000	\$1,110,000	\$555,000	\$34,644	\$389,644			\$175,340	\$214,304	\$389,644	
2007 Franklin Building Authority	Used for several projects including public safety building, parks, and road projects	2037	\$20,000,000	\$20,000,000	\$0	\$798,000	\$798,000	\$454,860		\$343,140		\$798,000	
2009A&B	Used for several projects including public safety building, parks, and road projects	2029	\$44,000,000	\$28,485,000	\$2,205,000	\$1,464,695	\$3,669,695	\$2,385,302		\$1,289,714	\$14,679	\$3,669,695	
2010 New Bonds	To be used for Hillsboro Rd (arterial), 3rd Ave N Ext (collector), and Columbia Ave Streetscape (hotel/motel portion)	2030	\$15,725,000	\$15,725,000	\$0	\$781,608	\$781,608	\$184,811		\$318,292	\$278,505	\$781,608	
2010 New Bonds	Used to refund 2005 TN Loans and Hartlesdale bonds	2024	\$16,590,000	\$8,365,000	\$1,280,000	\$307,472	\$1,587,472	\$1,005,332		\$582,140		\$1,587,472	
2012 Refunding	Used to refund 2009 TMBF bonds	2027	\$22,500,000	\$14,680,000	\$1,495,000	\$312,684	\$1,807,684	\$741,150		\$921,919	\$144,615	\$1,807,684	
2013A Public Improvement	To finance the Public Works Facility and other street projects	2034	\$7,405,000	\$6,230,000	\$320,000	\$192,619	\$512,619	\$512,619				\$512,619	
2013B Pension Obligation	Used to fund the unfunded portion of the pension obligations	2024	\$10,000,000	\$6,275,000	\$970,000	\$183,510	\$1,153,510	\$1,153,510				\$1,153,510	
2015 G.O. Bonds	Used to fund roads and public facilities	2034	\$15,000,000	\$13,460,000	\$565,000	\$503,940	\$1,068,940	\$1,068,940			\$5,345	\$1,068,940	
2017 G.O. Bonds	Used to fund Roads, Communications, Sanitation & Equipment	2037	\$23,120,000	\$22,170,000	\$755,000	\$975,900	\$1,730,900	\$1,563,716	\$167,184			\$1,730,900	
Government Funds Totals			\$180,840,000	\$136,500,000	\$7,945,000	\$5,555,071	\$13,500,071	\$9,064,895	\$167,184	\$3,028,405	\$1,239,587	\$13,500,071	
Plus Debt Fees							\$263,992	\$263,944	\$0	\$560	\$189	\$263,992	
Debt Service Fund Costs (see Other Special Funds)							\$13,764,063	\$9,327,839	\$167,184	\$3,029,255	\$1,239,785	\$13,764,063	
WATER AND WASTEWATER FUND													
BOND INFORMATION				2019 DEBT SERVICE				DEBT SERVICE PAID BY					
Bond Issue	Description	Maturing	Original Amount	Amount Outstanding	2019 Principal	2019 Interest	Total 2019 Principal + Interest	Water Operations	Water Access	Water Taps	Wastewater Operations	Wastewater Access	Total
2005 Refunding	Used to refund bonds issued in 2001 and large portion of 2002B issue	2025	\$24,670,000	\$13,450,000	\$2,200,000	\$789,125	\$2,989,125				\$1,187,650	\$1,781,475	\$2,989,125
2011 Refunding	Used to refund 2008 issue	2026	\$19,430,000	\$11,465,000	\$1,310,000	\$313,431	\$1,623,431	\$113,640	\$211,046	\$48,703	\$16,234	\$81,172	\$1,623,431
ARRA Loan - Drinking Water	Used for rehabilitation of reservoir	2030	\$1,500,000	\$1,033,608	\$69,965	\$28,249	\$98,214	\$98,214					\$98,214
ARRA Loan - Clean Water	Used for sewer and reclaimed water projects	2031	\$1,888,200	\$1,451,767	\$84,156	\$38,020	\$122,176				\$56,201	\$65,975	\$122,176
2017 Water	Used for renovation of Water Treatment Plant	2037	\$12,000,000	\$11,630,000	\$400,000	\$508,000	\$908,000	\$908,000			\$0	\$0	\$908,000
Water & Wastewater Totals (detail found in separate budget)			\$59,488,200	\$39,030,375	\$4,064,121	\$1,656,825	\$5,720,946	\$1,119,854	\$211,046	\$48,703	\$1,260,085	\$2,917,877	\$5,720,946
Combined Totals			\$240,328,200	\$175,530,375	\$12,009,121	\$7,211,896	\$19,221,017	\$10,184,749	\$378,230	\$3,077,108	\$2,499,672	\$147,147	\$19,221,017



City of Franklin, Tennessee

FY 2019 Operating Budget

GOVERNANCE & MANAGEMENT

Governance & Management comprises the City's Elected Officials (the Board of Mayor and Aldermen) and its general Administration department that executes the policies and objectives of the Board.

City of Franklin Recognitions and Awards:

- #4 Best Place to Live in America – 2017 (Money Magazine)
- #1 Best Town in Tennessee – 2015 & 2016 (Niche Rankings)
- #10 Best Town to Retire in the United States - 2015 (USA Today/Bankrate)
- Best Places to Live (CNN/Money Magazine)
- Top 10 Community for Job Growth (CNN/Money Magazine)
- Top 10 List for Historic Preservation (Preservation Network)
- Most Beautiful Town Finalist by Rand McNally/USA Today
- Greatest Southern Town (Garden & Gun Magazine)



Under this operating unit are:

- **Elected Officials**
- **Administration**
- **Human Resources**
- **Law**
- **Communications**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Elected Officials

Dr. Ken Moore, Mayor

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	245,070	230,168	243,619	245,560	240,187	-3,432	-1.4%
Operations	98,112	51,956	137,547	141,931	77,658	-59,889	-43.5%
Capital	0	0	0	0	0	0	0.0%
Total	343,182	282,124	381,166	387,491	317,845	-63,321	-16.6%

Departmental Summary

The City of Franklin is governed by its elected officials, the Board of Mayor and Aldermen. The Board is comprised of the Mayor and eight Aldermen. Four Aldermen are elected from the four political divisions of the City called wards; four are elected at-large. This governing board is responsible for deciding on the City's policies and procedures by passing Resolutions, Ordinances and the Municipal Code, all of which are implemented by the various City Departments.

FY 2019 Outlook

The City held a municipal election October 24, 2017 for the offices of Ward Aldermen. The following City election for the offices of Mayor and Aldermen at Large will be in October of 2019.

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme:

Elected Officials support all four themes of the Strategic Plan.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Number of Resolutions Passed	111	75	82	100	100
	Number of Ordinances Passed	36	59	52	30	30
	Meetings Held					
	- Work Sessions	22	22	24	20	20
	- Regular Meetings	12	12	12	12	12
	- Special Meetings	10	14	8	10	10

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Percent of BOMA Meetings with Perfect attendance (9 of 9)	75%	61%	52%	80%	80%
	Percent of BOMA Meetings with eight of nine members in attendance (8 of 9)	85%	97%	76%	85%	85%

Franklin Citizens Survey

(Fall 2016)

		2x/week+	2-4x/mo	Once/mo.	Not at all	Not at all
☒	% of respondents attended a local public meeting	1%	2%	20%	77%	77%
☒	% of respondents who watched a local public meeting	1%	4%	18%	77%	77%

		Excellent	Good	Fair	Poor	Poor
☒	% rating the value of services for the taxes paid to Franklin	23%	53%	20%	4%	4%
☒	% rating the overall direction that Franklin is taking	21%	53%	22%	5%	5%
☒	% rating the job Franklin does at welcoming citizen involvement	20%	51%	20%	9%	9%
☒	% rating overall confidence in Franklin government	21%	56%	20%	4%	4%
☒	% rating the City of Franklin generally acting in the best interest of the community	23%	51%	22%	5%	5%
☒	% rating Franklin government in being honest	23%	51%	21%	5%	5%
☒	% rating Franklin government treats all residents fairly	22%	50%	22%	7%	7%

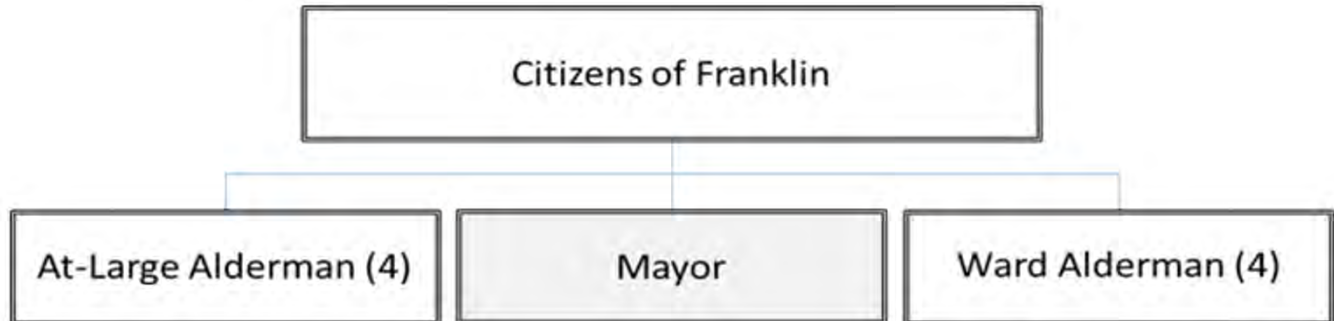
*2017 and 2018 data estimated.



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Mayor		1	0	1	0	1	0	1	0	1	0
Aldermen		8	0	8	0	8	0	8	0	8	0
Totals		9	0	9	0	9	0	9	0	9	0

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Officials Fees	129,227	128,607	129,267	129,267	129,267	-	0.0%
Employee Benefits	115,843	101,561	114,352	116,293	110,920	(3,432)	-3.0%
Total Personnel	245,070	230,168	243,619	245,560	240,187	(3,432)	-1.4%
Operations							
Transportation Services	26	28	200	200	200	-	0.0%
Operating Services	-	-	630	640	660	30	4.8%
Notices, Subscriptions, etc.	75,065	23,501	82,475	85,700	36,950	(45,525)	-55.2%
Utilities	1,734	1,720	1,750	1,775	1,800	50	2.9%
Contractual Services	-	3,550	-	-	-	-	0.0%
Professional Development/Travel	10,621	9,553	21,525	21,700	22,000	475	2.2%
Office Supplies	8,402	11,356	8,250	8,400	8,600	350	4.2%
Operating Supplies	-	-	600	650	650	50	8.3%
Fuel & Mileage	1,274	74	1,000	1,000	1,000	-	0.0%
Machinery & Equipment (<\$25,000)	-	728	19,560	19,580	3,415	(16,145)	-82.5%
Property & Liability Costs	990	1,446	1,557	2,286	2,383	826	53.1%
Total Operations	98,112	51,956	137,547	141,931	77,658	(59,889)	-142%
Capital	-	-	-	-	-	-	0%
Total Elected Officials	343,182	282,124	381,166	387,491	317,845	(63,321)	-144%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Administration

Eric S. Stuckey, City Administrator

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	510,140	530,330	1,030,110	1,068,763	1,062,345	32,236	3.1%
Operations	-17,958	5,000	23,591	16,275	-41,607	-65,198	-276.4%
Capital	0	0	0	0	0	0	0.0%
Total	492,182	535,330	1,053,701	1,085,038	1,020,738	-32,962	-3.1%

Departmental Summary

The Administration Office handles the general administration of the City and executes the policies and objectives of the Board of Mayor and Aldermen.

The Board of Mayor and Aldermen's meeting agendas are currently available on the City's website via an agenda software management program, Granicus. This web based program replaced the paper agenda packets and provides for a centralized electronic creation approach to compiling the agenda. Board members, staff, and citizens are able to access current and past meeting agendas, supporting documents, and minutes through the software's online interaction application. Agendas remain on the City's website after the meeting, and the video clip is linked to the respective item on the agenda.

The offices of the Mayor and Administration (along with Communications and Law) were renovated in FY 2016 and began to be utilized in FY2017. We believe this improvement has been beneficial for citizens and staff alike.

The Administration Department continues to codify the Municipal Code on the City's website. It is updated on a constant basis through MuniCode, our contracted codifier of the code. Besides the value of making this information available to citizens 24/7, it is current and also minimizes the use and cost of paper products.

In accordance with the City's Records Retention Policy, the Administration Department continues to purge and destroy those files, records, and documents exceeding the recommended retention period. Annual "shred day" for all departments has expanded to twice a year; once in the spring and again in the fall. This continuing practice has eliminated a number of file cabinets, thereby saving departments valuable storage space.

During the remodel of 2017, the Administration Department moved historical record books (Board and Committee minutes, Ordinances and Resolutions) to fireproof cabinets at the Five Points building storage area. This brought us into compliance with records storage practices for historical records. However, current files in the Board Secretary's office remain in non-fire proof cabinets. We are proposing two fire proof cabinets be purchased for the current files held in the Board Secretary's office.



City of Franklin, Tennessee

FY 2019 Operating Budget

Administration

Eric S. Stuckey, City Administrator

FY 2019 Outlook

The Administration Department will continue to process the Board's agendas using an agenda management system. After system users monitored the Granicus product for efficiency and support, we reached out to other vendors to compare the product. We continue to seek a different vendor in FY2019 that would exceed the current program's services at a comparable price.

The preservation of historical records will also continue. The City maintains historical record books dating back to the mid 1800's. Staff is researching a more secure, safekeeping retention method such as professional scanning and storage of these records.

The City implemented a public records policy effective July 1, 2017, in accordance with State requirement. Staff is implementing a software program (JustFOIA) to process these requests for public records. We believe we will be able to process these requests for records more efficiently and expediently while maintaining the integrity of the records with the new software.

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



The citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community.

Franklin will develop a quality level of service expectation for its citizens.

Goal: To have 90% citizen satisfaction rated excellent/good for services as reported by community survey.

Baseline: Data to be collected in next community survey.

Theme: Quality Life Experiences



Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Citizens will recognize and celebrate the unique sense of community and cultural diversity that is Franklin.

Goal: To have 90% or better of citizens who consider Franklin's quality of life to be excellent/good.

Baseline: 94% of citizens responding to community survey considered the overall quality of life to be excellent/good. (Source: 2012 Community Survey by ASI for Franklin Tomorrow)



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)

Theme: Quality Life Experiences



Franklin will facilitate the development and maintenance of housing options that meet the needs of people desiring to live and work in our community.

Franklin will decrease the percentage of households who are cost burdened by their housing costs in Franklin

Goal: Franklin will seek to improve housing diversity as identified through the 2013 Housing Analysis.

Baseline: Complete Housing Analysis and establish goals based on data from the analysis.

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To improve ranking as one of the 100 Best Places to live in the United States.

Baseline: Ranked of 52 (CNN Money Magazine, 2012).

Goal: To increase inventory of transit hubs, park-and-ride sites, and alternative services in Franklin.

Baseline: Inventory of current transit hubs, number of park-and-ride parking slots, and description of alternative transportation services available in Franklin. (TMA)

Goal: To achieve the American Association of Retirement Communities Seal of approval as one of the top places for retirees in the United States.

Baseline: City of Franklin has not yet received this recognition. (American Association of Retirement Communities)

Theme: Sustainable Growth & Economic Prosperity



Franklin will strategically manage its growth and the value of its assets.

Goal: To have 80% or better of citizens reporting satisfaction with the managed growth of the community.

Baseline: Citizen Perception reported through community survey.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Number of Agenda Packets reviewed	44	57	46	45	45
Number of Sets of Minutes Produced	88	57	46	45	45
Number of documents scanned into OnBase:					
Resolutions	111	70	82	100	100
Ordinances	36	54	52	50	50
Sets of Minutes	55	57	44	50	50



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)

Efficiency Measures

	2015	2016	2017	2018*	2019*
Distribute Agenda Packets to Board of Mayor and Aldermen on Thursday prior to the meeting date.					
Percentage of time target met	90%	90%	90%	90%	90%

Outcome (Effectiveness) Measures

	2015	2016	2017	2018*	2019*	
Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.						
	Citizens will recognize and celebrate the unique sense of community and cultural diversity that is Franklin.					
	Franklin Baseline: 90% or better of citizens who consider Franklin's quality of life to be excellent/good.					
	Overall quality of life to be excellent/good	94%	97%	97%	TBD	TBD
	Target	90%	90%	90%	90%	90%
	Meets Target?	Yes	Yes	Yes	TBD	TBD

Franklin will facilitate the development and maintenance of housing options that meet the needs of people desiring to live and work in our community.

	Franklin will decrease the percentage of households who are cost burdened by their housing costs in Franklin				
	Franklin will seek to improve housing diversity as identified through the 2013 Housing Analysis.				
	Baseline: Complete Housing Analysis and establish goals based on data from the analysis.				
	Target	TBD	TBD	TBD	TBD
	Meets Target?	TBD	TBD	TBD	TBD

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

	Improve ranking as one of the 100 Best Places to live in the United States.					
	Franklin Ranking	42	42	4	TBD	TBD
	Target <i>(Baseline 60 in 2010, Money Magazine)</i>	42	42	42	4	4
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Improve ranking as one of the top business-friendly cities in Tennessee.					
	Franklin Ranking	2	2	TBD	TBD	TBD
	Target <i>(Baseline from Beacon Center of Tennessee)</i>	2	2	2	2	2
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Achieve the American Association of Retirement Communities Seal of approval as one of the top places for retirees in the United States.					
	Franklin Designation	No	No	TBD	TBD	TBD
	Target <i>(Baseline from: http://the-aarc.org)</i>	Yes	Yes	Yes	Yes	Yes
	Meets Target?	No	No	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)

	Franklin will strategically manage its growth and the value of its assets.					
	80% or better of citizens reporting satisfaction with the managed growth of the community.					
	Franklin Baseline: Citizen Perception reported through community survey; survey to be developed.					
	Target	80%	84%	84%	TBD	TBD
	Meets Target?	TBD	Yes	Yes	TBD	TBD

Franklin Citizens Survey

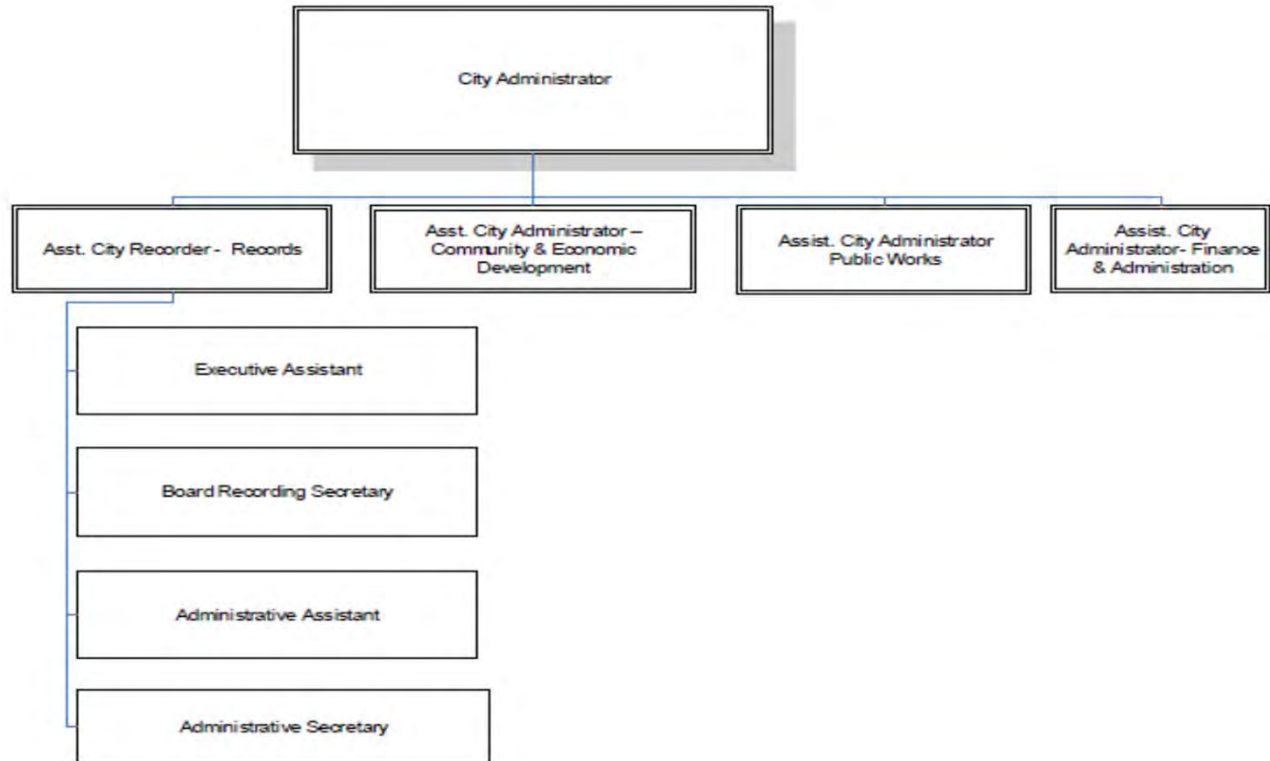
(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating Franklin as a place to raise children	72%	25%	2%	1%
☒	% rating Franklin as a place to work	57%	34%	8%	1%
☒	% rating Franklin as a place to visit	62%	31%	7%	1%
☒	% rating Franklin as a place to retire	53%	32%	11%	4%
☒	% rating the overall quality of life in Franklin	63%	34%	3%	0%
☒	% rating Overall customer service by Franklin employees	37%	53%	8%	2%
☒	% rating the quality of services provided by the City of Franklin	36%	57%	6%	1%



City of Franklin, Tennessee FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
City Administrator	Grade P	1	0	1	0	1	0	1	0	1	0
Asst. City Admin-Community Development	Grade N	0	0	0	0	0	0	1	0	1	0
Asst. City Admin-Finance/Admin	Grade N	0	0	0	0	0	0	1	0	1	0
Asst. City Admin-Public Works	Grade N	0	0	0	0	1	0	1	0	1	0
Asst City Recorder - Admin	Grade G	1	0	1	0	1	0	1	0	1	0
Executive Assistant	Grade E	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	Grade D	0	0	0	0	0	0	1	0	1	0
Recording Secretary to BOMA	Grade C	1	0	1	0	1	0	1	0	1	0
Administrative Secretary	Grade B	1	1	1	1	1	1	1	0	1	0
Administrative Analyst(Intern)	---	1	0	1	0	0	1	0	1	0	1
TOTALS		6	1	6	1	6	2	9	1	9	1

*Note: Assistant City Administrator/Public Works only funded for six months in 2017. Fully funded in FY 2018.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	380,494	404,916	826,481	840,015	820,394	(6,087)	-0.7%
Employee Benefits	129,646	125,414	203,629	228,748	241,951	38,323	18.8%
Total Personnel	510,140	530,330	1,030,110	1,068,763	1,062,345	32,236	3.1%
Operations							
Transportation Services	429	83	850	850	870	20	2.4%
Operating Services	3,791	7,124	17,900	12,900	19,900	2,000	11.2%
Notices, Subscriptions, etc.	15,842	28,514	7,305	7,375	7,535	230	3.1%
Utilities	10,171	12,469	12,315	15,365	16,575	4,260	34.6%
Contractual Services	32	-	11,465	11,530	9,550	(1,915)	-16.7%
Repair & Maintenance Services	2,982	15,332	5,515	5,820	5,850	335	6.1%
Employee programs	5,008	4,899	26,100	26,200	26,300	200	0.8%
Professional Development/Travel	10,041	17,668	17,960	18,110	20,610	2,650	14.8%
Office Supplies	13,635	20,716	16,200	16,400	17,525	1,325	8.2%
Operating Supplies	683	1,014	2,565	2,660	2,710	145	5.7%
Fuel & Mileage	640	465	600	600	650	50	8.3%
Machinery & Equipment (<\$25,000)	43,935	33,040	44,300	36,100	57,345	13,045	29.4%
Repair & Maintenance Supplies	-	49	-	-	-	-	0.0%
Property & Liability Costs	7,200	10,241	11,055	12,894	13,483	2,428	22.0%
Permits	-	-	4,910	4,920	1,320	(3,590)	-73.1%
Other Business Expenses	-	10	-	-	-	-	0.0%
Debt Service	7,640	(7,641)	-	-	-	-	0.0%
Interfund Reimbursements	(139,987)	(138,983)	(155,449)	(155,449)	(241,830)	(86,381)	55.6%
Total Operations	(17,958)	5,000	23,591	16,275	(41,607)	(65,198)	-276.4%
Capital							
Total Administration	492,182	535,330	1,053,701	1,085,038	1,020,738	(32,962)	-3.1%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Human Resources

Kevin G. Townsel, J.D., Director

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	879,839	1,024,588	975,073	1,019,878	990,037	14,964	1.5%
Operations	332,028	140,461	190,393	183,916	201,068	10,675	5.6%
Capital	0	0	0	0	0	0	0.0%
Total	1,211,867	1,165,049	1,165,466	1,203,794	1,191,105	25,640	2.2%

Departmental Summary

The goal of the Human Resources Department is to administer a comprehensive human resources program for all City of Franklin employees.

Functions include

- (1) recruitment, testing, selection and orientation of new employees,
- (2) procurement and administration of the comprehensive fringe benefit package,
- (3) review, update and implementation of the Human Resources Policies and Procedures,
- (4) classification and compensation administration,
- (5) employee and supervisory training, and
- (6) procurement and administration of all lines of risk insurance.

Assistance is provided to department heads and supervisors to assure fairness and consistency among hiring and promotional practices, disciplinary and termination practices and for day-to-day policy interpretation.

We are proud to list below the goals that substantially contribute to the economic sustainability of the City of Franklin:

- The HR Department continues to utilize Kronos Talent Acquisition to assist in job requisitions and applicant tracking. It has helped HR in reducing (by 30%) the number of days required in the recruitment process and dramatically reduces the amount of paper previously used. Kronos Talent Acquisition allows us to onboard a new employee without paper. All documents are stored within the system.
- The City has received \$617,735 in pharmacy rebates in the past 12 months which will directly reduce the total medical plan expenditures.
- We have received our experience modification rate from NCCI for the FY2018 insurance period and it is 0.70. The “mod” rate is a factor that is developed between the insured’s actual past experience and the expected or actual experience of the WC class code. When it is applied to our manual premium, it produces a premium that is more representative of our actual loss experience. Since we are below 1.0 (which is average) we will pay less premium for FY2019.



City of Franklin, Tennessee

FY 2019 Operating Budget

Human Resources

Kevin G. Townsel, J.D., Director

Department Summary (Continued)

- The Human Resources Department believes that health and wellness is an important component of maintaining sustainable communities. This year, we offered flu shots, held the annual health and wellness fair, offered group fitness and yoga classes, and offered a number of departmental contests such as the walking challenge and the risk assessment health challenge.
- We have implemented Kronos self-service. This software will eliminate entering data into numerous spreadsheets increasing efficiency and improving accuracy. We have also completed the second phase of Kronos, which is the time keeping piece, allowing employees to clock in via timeclocks, computer and/or mobile app.
- The City of Franklin has completed its second annual evaluation cycle through Trakstar. All employee evaluations have been completed in Trakstar which is a totally paperless system. 542 employees completed a self-appraisal this evaluation cycle, which engages the employee in the appraisal process. Trakstar enables supervisors and employees to record performance issues in real time allowing immediate feedback. Trakstar is also used for inputting employee goals and allows that employee to track and complete their progress of each goal. Since implementing Trakstar, we have noticed an increase in employee participation and many departments have encouraged their employees to use the system regularly.
- The Human Resources department also implemented a new employee perks program called AccessPerks. It allows employees to log on via a created username and password to have access to discounted products

Performance Measures

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Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



The City of Franklin will have a talented, diverse, and engaged workforce.

Franklin will seek to attract and retain high quality employees whose diversity fully reflects the community.

Goal: To attract talented workers, the City of Franklin's salaries will target to the 70th percentile of the equivalent job expectations as reflected in the marketplace.

Baseline: 2012 average salary is 92.1% of target market index.

Goal: To actively recruit and retain a workforce representative of the community.

Baseline: 2012 demographic employment profile for City of Franklin: 21% female (City population average is 52%); 6.6% minority (15.6% for city population). City data based on 2010 U.S. Census data. Minority includes all census group classifications which was 9,774 of 62,487 population.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Franklin will develop a Continuous Improvement Program using quantitative and qualitative methods to improve the effectiveness, efficiency and safety of service delivery processes and systems.

Goal: To have a safe and healthy workplace.

Baseline: 69 Franklin employees had accidents in FY2013.

Baseline: Number of lost work days by employees in FY2013 was 158.

Goal: To have effective training and development objectives within every employee's work plan.

Baseline: Number of credit hours reimbursed

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
Organization-Wide						
	Number of Budgeted Positions Full-Time	705	717	708	719	719
	Number of Budgeted Positions Part-Time	66	61	58	54	54
	Total FTEs (entire organization)	675	664	711	684	684
	Number of exempt FTEs	110	112	122	129	129
	Number of non-exempt FTEs	564	552	589	555	555
	Employee Turnover for Full-Time Positions (Not Including Retirees)	6.75%	11%	7.9%	6%	5%
	Tennessee Statewide Benchmarking Average	8.00%	8.96%	7.60%	TBD	TBD
	Number of Vacancies Advertised Externally **	80	43	94	90	90
	Number of External Applications Processed	5,835	2,037	3,197	6,100	6,100
	Average Number of Applications per Advertised External Vacancy	60	32	52	68	68
	Average Number of Days to Fill a Position Advertised Externally	83	79	75	52	50
	Number of new employees hired	138	53	84	95	100
	Number of new hires that were from within ranks (promoted)	13	0	53	30	32
	OSHA 300 log recordable injuries or illnesses	53	21	32	9	25
	Workers' compensation claims	65	62	64	35	55
Human Resources Department Statistics						
	Total number of FTEs	10.00	11.00	11.00	11.00	12.00
	Human Resources Staff per 100 Employees	0.68	1.66	1.55	1.40	1.60
	Applications processed Internal & External	6,200	2,037	3,197	6,000	6,000
	Requisitions approved Internal & External	97	52	128	120	125

**includes postings with multiple vacancies



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Efficiency Measures

	2015	2016	2017	2018*	2019*
Benefits to Salary Ratio (All Funds)	33.21%	37.98%	38.26%	TBD	TBD
Tennessee Statewide Benchmarking Average	44.86%	45.44%	42.32%	TBD	TBD
Personnel Costs (All Funds) per FTE	\$ 68,796	\$ 69,515	\$ 76,077	TBD	TBD
Tennessee Statewide Benchmarking Average	\$ 64,637	\$ 66,178	\$ 62,317	TBD	TBD
Human Resources Cost per Total FTE (City -Wide)	\$ 2,000	\$ 2,029	\$ 2,325	TBD	TBD
Tennessee Statewide Benchmarking Average	\$ 978	\$ 850	\$ 1,070	TBD	TBD
Workers Compensation Cost per Claim	\$ 4,659	\$ 4,497	\$ 6,584	TBD	TBD
Tennessee Statewide Benchmarking Average	\$ 5,353	\$ 8,207	\$ 14,110	TBD	TBD
Annual Wellness Cost per FTE	\$ 35.00	\$ 36.00	\$ 38.00	TBD	TBD
Total benefits as a percent of total wages^	33.21%	37.98%	38.26%	TBD	TBD
Tennessee Statewide Benchmarking Average	43.77%	44.78%	43.69%	TBD	TBD
Benefits as a percentage of All Funds personnel costs^	24.9%	27.5%	28.2%	TBD	TBD
Tennessee Statewide Benchmarking Average	34.3%	31.1%	30.5%	TBD	TBD

Outcome (Effectiveness) Measures

	2015	2016	2017	2018*	2019*
The City of Franklin will have a talented, diverse, and engaged workforce.					
Franklin will seek to attract and retain high quality employees whose diversity fully reflects the community.					
City of Franklin's salaries will target to the 70th percentile of the equivalent job expectations as reflected in the marketplace.					
Current Franklin	TBD	TBD	TBD	TBD	TBD
Target	70.0%	70.0%	70.0%	70.0%	70.0%
Meets Target?	TBD	TBD	TBD	TBD	TBD
Actively recruit and retain a workforce representative of the community.					
% of Employees Female	22.3%	20.0%	21.0%	21.0%	21.0%
% of Franklin Female	52.2%	52.2%	52.2%	52.2%	52.2%
Meets Target?	No	No	No	TBD	TBD
% of Employees Minority	7.5%	6.0%	7.0%	7.0%	8.0%
% of Franklin Minority	15.6%	15.6%	15.7%	15.7%	15.7%
Meets Target?	No	No	No	TBD	TBD
Franklin will develop a Continuous Improvement Program using quantitative and qualitative methods to improve the effectiveness, efficiency and safety of service delivery processes and systems.					
A safe and healthy workplace.					
# of employees who had accidents	46	60	83	46	72
# Number of lost work days by employees	95	34	123	28	50
Meets Target?	TBD	TBD	TBD	TBD	TBD
# of credit hours reimbursed for employees	192	200	200	115	192

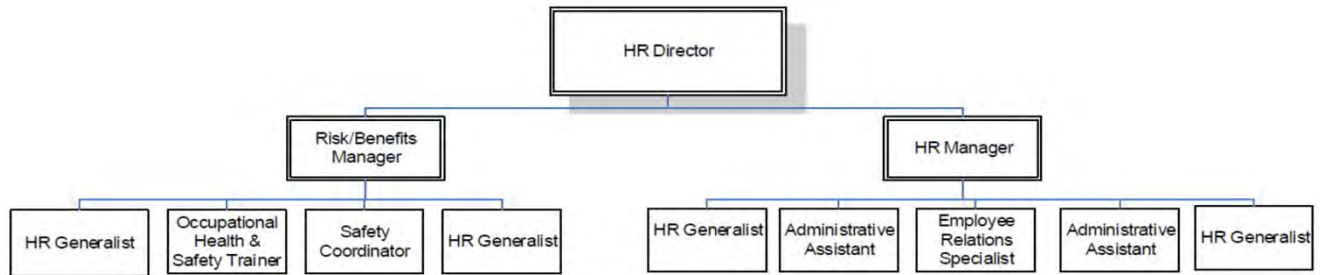
*2018 and 2019 estimated.



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Human Resources Director	Grade L	1	0	1	0	1	0	1	0	1	0
Assistant HR Director/Benefits	Grade K	1	0	0	0	0	0	0	0	0	0
Assistant HR Director	Grade K	0	0	1	0	1	0	0	0	0	0
Risk/Benefits Manager	Grade K	0	0	1	0	1	0	1	0	1	0
Risk Manager	Grade J	1	0	0	0	0	0	0	0	0	0
HR Manager	Grade J	0	0	0	0	0	0	1	0	1	0
Employee Relations Mgr II	Grade J	1	0	0	0	0	0	0	0	0	0
Occupational Health & Safety Trainer	Grade H	1	0	1	0	1	0	1	0	1	0
Safety Coordinator	Grade H	1	0	1	0	1	0	1	0	1	0
Employee Relations Specialist	Grade G	0	0	1	0	1	0	1	0	1	0
Human Resources Generalist	Grade G	2	0	2	0	2	0	4	0	4	0
Benefits Specialist	Grade D	1	0	1	0	1	0	0	0	0	0
Human Resources Technician	Grade D	2	0	2	0	2	0	0	0	0	0
Administrative Assistant	Grade D	0	1	0	1	0	1	2	0	2	0
TOTALS		11	1	11	1	11	1	12	0	12	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	690,422	781,684	759,229	782,010	735,208	(24,021)	-3.2%
Employee Benefits	189,417	242,904	215,844	237,868	254,829	38,985	18.1%
Total Personnel	879,839	1,024,588	975,073	1,019,878	990,037	14,964	1.5%

Operations

Transportation Services	3,490	3,912	8,100	8,100	5,000	(3,100)	-38.3%
Operating Services	1,637	1,982	4,130	4,130	3,120	(1,010)	-24.5%
Notices, Subscriptions, etc.	16,817	10,338	17,500	17,500	17,500	-	0.0%
Utilities	6,527	7,318	7,450	7,450	7,250	(200)	-2.7%
Contractual Services	175,123	165,882	96,500	96,968	91,968	(4,532)	-4.7%
Repair & Maintenance Services	4,876	2,552	6,000	6,000	4,500	(1,500)	-25.0%
Employee Programs	201,941	160,036	274,500	274,500	271,000	(3,500)	-1.3%
Professional Development/Travel	22,300	27,235	37,200	37,200	39,500	2,300	6.2%
Office Supplies	8,215	9,183	9,750	9,750	10,000	250	2.6%
Operating Supplies	1,648	1,660	4,300	4,300	3,050	(1,250)	-29.1%
Fuel & Mileage	933	1,069	1,500	1,500	1,250	(250)	-16.7%
Machinery & Equipment (<\$25,000)	21,065	53,739	23,750	23,400	35,085	11,335	47.7%
Repair & Maintenance Supplies	644	44	550	550	560	10	1.8%
Property & Liability Costs	6,953	9,787	10,256	11,262	12,244	1,988	19.4%
Other Business Expenses	-	-	550	550	550	-	0.0%
Debt Service and Lease Payments	184,210	19,659	12,708	5,107	-	(12,708)	-100.0%
Interfund Reimbursements	(324,351)	(333,935)	(324,351)	(324,351)	(301,509)	22,842	-7.0%
Total Operations	332,028	140,461	190,393	183,916	201,068	10,675	5.6%

Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-

Total Human Resources	1,211,867	1,165,049	1,165,466	1,203,794	1,191,105	25,640	2.2%
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City of Franklin, Tennessee

FY 2019 Operating Budget

Law

Shauna R. Billingsley, City Attorney

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	378,088	492,368	509,448	512,504	541,920	32,472	6.4%
Operations	-44,823	5,765	58,405	54,829	70,108	11,703	20.0%
Capital	0	0	0	0	0	0	0.0%
Total	333,265	498,133	567,853	567,333	612,028	44,175	7.8%

Departmental Summary

The Law Department provides legal advice to the Mayor, Aldermen, City Administrator, department directors, boards, commissions, committees, and other City officials. These duties include:

- 1) to direct professional and other employees in the Law Department in the provision of legal services to the City,
- 2) to supervise preparation and review of contracts, deeds, bonds, ordinances, resolutions, real estate transactions and agreements for the City by rendering opinions relative to substance, form and propriety of such documents,
- 3) to attend and provide legal counsel to Board of Mayor and Aldermen meetings and committee meetings as may be required,
- 4) to direct the management of all litigation in which the City is a party or is interested, including the functions of prosecuting attorney in City Court appeals,
- 5) to apply in the name of the City for injunctive or other extraordinary relief as authorized by law,
- 6) to assist in development of administrative policies, rules and regulations,
- 7) to represent the City in legal issues at administrative hearings, in meetings with government officials and in professional educational organizations, and
- 8) to recommend and arrange for retention of special counsel in cases involving extensive or specialized litigation.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme:

The Law Department supports all four themes of the Strategic Plan.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		FY 2015 3/1/2014 to 3/1/2015	2016	2017	2018*	2019*
	Number of Ordinances Drafted/Reviewed	28	45	53	all	all
	Number of Resolutions Drafted/Reviewed	67	85	80	all	all
	Number of Contracts Drafted/Reviewed	259	299	360	all	all
	Legal Opinions Distributed (<i>Goal : Distribute 1 every month</i>)	12	12	9	12	12
	Total Number of Litigation Cases Opened/Closed	120/104	109/87	123/88	as many as needed	as many as needed
	Number of Other Tasks Created/Completed	665/666	1075/1037	1282/1127	as many as needed	as many as needed

Efficiency Measures

		2015	2016	2017	2018*	2019*
	TBD	TBD	TBD	TBD	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	TBD	TBD	TBD	TBD	TBD	TBD

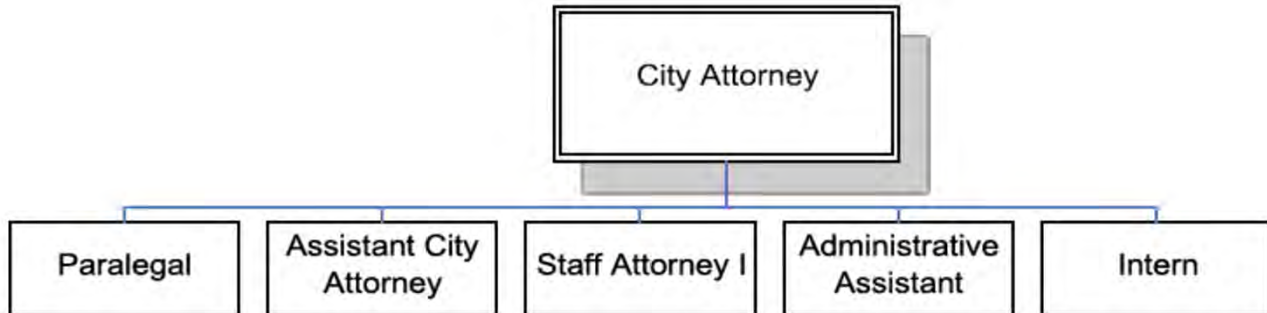
*2018 and 2019 estimated



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
City Attorney	Grade N	1	0	1	0	1	0	1	0	1	0
Assistant City Attorney	Grade K	0	0	1	0	1	0	1	0	1	0
Staff Attorney I	Grade J	1	0	0	0	0	0	1	0	1	0
Paralegal	Grade G	1	0	1	0	2	0	1	0	1	0
Legal Assistant	Grade E	1	0	1	0	1	0	1	0	1	0
Intern	---	0	0	0	1	0	1	0	1	0	1
TOTALS		4	0	4	1	5	1	5	1	5	1



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	289,874	379,901	389,374	395,947	414,045	24,671	6.3%
Officials Fees	56	-	56	56	56	-	0.0%
Employee Benefits	88,158	112,467	120,018	116,501	127,819	7,801	6.5%
Total Personnel	378,088	492,368	509,448	512,504	541,920	32,472	6.4%
Operations							
Transportation Services	798	587	1,450	1,450	1,400	(50)	-3.4%
Operating Services	6,941	3,803	10,250	11,000	12,750	2,500	24.4%
Notices, Subscriptions, etc.	15,423	17,413	20,710	20,710	23,250	2,540	12.3%
Utilities	2,689	3,862	4,250	4,250	4,770	520	12.2%
Contractual Services	9,214	55,468	101,240	101,240	111,940	10,700	10.6%
Employee programs	2,746	2,386	4,460	4,460	4,450	(10)	-0.2%
Professional Development/Travel	10,239	13,055	12,560	15,100	19,500	6,940	55.3%
Office Supplies	4,039	2,678	5,040	5,040	4,810	(230)	-4.6%
Operating Supplies	158	-	750	750	800	50	6.7%
Fuel & Mileage	-	-	420	420	420	-	0.0%
Machinery & Equipment (<\$25,000)	5,471	23,973	16,450	12,300	14,300	(2,150)	-13.1%
Repair & Maintenance Supplies	-	-	150	150	150	-	0.0%
Property & Liability Costs	2,821	2,841	3,482	3,320	3,791	309	8.9%
Financial Fees	-	529	500	700	750	250	50.0%
Permits	928	2,436	6,454	3,700	6,550	96	1.5%
Interfund Services Reimbursement	(106,289)	(123,266)	(129,761)	(129,761)	(139,523)	(9,762)	7.5%
Total Operations	(44,823)	5,765	58,405	54,829	70,108	11,703	20.0%
Capital	-	-	-				0.0%
Total Law Department	333,265	498,133	567,853	567,333	612,028	44,176	7.8%



City of Franklin, Tennessee

FY 2019 Operating Budget

Communications

Milissa Reiersen, Communications Manager

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	356,559	426,722	395,926	404,473	386,580	-9,345	-2.4%
Operations	-4,130	63,075	-14,722	-16,930	8,332	23,053	-156.6%
Capital	0	0	0	0	0	0	0.0%
Total	352,429	489,797	381,204	387,543	394,912	13,708	3.6%

Departmental Summary

The Communications Division was created within the City Administrator's Office in December 2008 to develop internal and external communications and citizen participation initiatives. The Division also handles all media relations for the City and manages the City's Government Access Channel, Franklin TV.

We have worked continuously to promote the City, disseminate information to citizens and maintain standards for professional excellence.



FY 2019 Outlook

The Communications Division continues to work to promote the City of Franklin services, events and achievements through the traditional media, social media, and Franklin TV. We recently got WIFI on the square that will enable us to "go-live" with events on the square on Franklin TV, and social media. Thank you for allowing the Communications Division to go HD in 2017-18, we are now able to stream LIVE our meetings on YouTube and Facebook as well as our Website. We'll be seeing some changes to our website soon and we'll be providing more user-friendly avenues for citizens and visitors to find our services with fewer clicks.

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward: A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

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City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



Franklin will have a dynamic social media presence to increase effective communication with the public.

Goal: To continue to increase the public's use of social media forms of communication with the City of Franklin.

Baseline: Current communication contacts with citizens through website hits-32,662; social media: Facebook followers- 7,462, Twitter followers - 4350, YouTube views - 38,664.

Theme: Quality Life Experiences



Franklin will promote a strong arts, cultural, and historical community to serve the citizens of Franklin as well as visitors to our community.

Goal: To increase participation by 10% annually at permitted arts and cultural events in Franklin.

Baseline: The total estimated attendance at City of Franklin events. Track annually the estimated number of attendees at BOMA permitted events.

Goal: Increase annually the number of events that satisfy all the criteria identified on the application for permit.

Baseline: To be established from those applicants that meet all criteria identified on the application for permit. (Special Events Committee applications).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Average Page views to City website	160,000	176,538	190,000	190,000	190,000
	Special Events Processed by City	55	47	55	55	55
	Film Permits Processed by the City	22	12	22	22	22
	Goal: Provide proactive and timely information					
	Number of Press Releases (excluding Police & Fire)	40	28	30	30	30
	Goal: Produce informative programming for Franklin TV					
	Local programming produced for Franklin TV (not including meetings)	45	33	40	40	40
	Produced programming for YouTube (Social Media Program titled Franklin Insider)	45	72	75	80	80

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Social Media interaction/capita	Measure under development				
	Social Media interaction/week	Measure under development				



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Increase the public's use of social media forms of communication with the City of Franklin by at least 10 percent.					
	Average visits to City's website	160,000	176,538	190,000	190,000	190,000
	Target	160,000	175,000	190,000	190,000	190,000
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Facebook (number of followers)	18,076	27,661	34,073	38,000	43,000
	Target	15,646	17,211	30,427	37,480	41,800
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Twitter (number of followers)	11,330	22,100	26,200	30,000	35,000
	Target	11,330	12,500	24,310	28,820	33,000
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	YouTube (upload views)	217,225	259,420	524,078	600,000	700,000
	Target	217,225	240,000	265,000	576,486	660,000
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Franklin will promote a strong arts, cultural, and historical community to serve the citizens of Franklin as well as visitors to our community.					
	Increase participation by 10% annually at permitted arts and cultural events in Franklin.					
	<i>Baseline: The total estimated attendance at City of Franklin events. Track annually the estimated number of attendees at BOMA permitted events.</i>	<i>Baseline to be established</i>				
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Increase annually the number of events that satisfy all the criteria identified on the application for permit.					
	<i>Baseline: To be established from those applicants that meet all criteria identified on the application for permit. (Special Events Committee applications).</i>	<i>Baseline to be established</i>				
	Meets Target?	TBD	TBD	TBD	TBD	TBD

*2017 and 2018 estimated.

Franklin Citizens Survey

(Fall 2016)

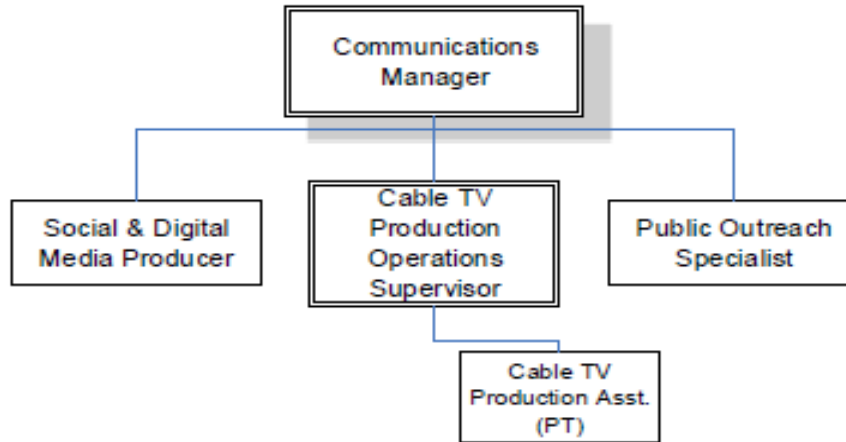
		2x/week+	2-4x/mo	Once/mo.	Not at all
☒	% of respondents attended a City-sponsored event	4%	10%	56%	30%
		Excellent	Good	Fair	Poor
☒	% rating the quality of Public information services	27%	51%	18%	3%
☒	% rating the quality of Cable television	16%	38%	28%	18%
☒	% rating the quality of City sponsored special events	39%	49%	11%	2%



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing History

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Communications Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Cable TV Production Operations Supervisor	Grade G	1	0	1	0	1	0	1	0	1	0
Public Outreach Specialist	Grade G	1	0	1	0	1	0	1	0	1	0
Social & Digital Media Producer	Grade F	0	1	1	0	1	0	1	0	1	0
Video/Production Assistant	Grade C	0	1	0	1	0	1	0	1	0	1
Intern	---	0	2	0	0	0	0	0	0	0	0
TOTALS		3	4	4	1	4	1	4	1	4	1



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	271,288	323,741	287,908	297,181	291,129	3,221	1.1%
Employee Benefits	85,271	102,981	108,018	107,292	95,451	(12,566)	-11.6%
Total Personnel	356,559	426,722	395,926	404,473	386,580	(9,345)	-2.4%
Operations							
Transportation Services	-	90	655	665	680	25	3.8%
Operating Services	194	169	230	465	480	250	108.7%
Notices, Subscriptions, etc.	20,559	21,322	23,420	21,993	24,625	1,205	5.1%
Utilities	3,629	4,226	3,665	3,760	3,865	200	5.5%
Contractual Services	1,000	11,027	20,100	20,800	16,800	(3,300)	-16.4%
Repair & Maintenance Services	1,326	2,864	3,180	3,300	3,400	220	6.9%
Employee programs	150	3,410	500	500	500	-	0.0%
Professional Development/Travel	2,623	7,081	10,710	10,900	11,240	530	4.9%
Office Supplies	3,697	3,888	3,300	3,400	3,480	180	5.5%
Operating Supplies	15,365	11,160	11,065	11,090	11,615	550	5.0%
Fuel & Mileage	238	120	370	450	460	90	24.3%
Machinery & Equipment (<\$25,000)	21,205	104,940	19,500	19,500	21,100	1,600	8.2%
Repair & Maintenance Supplies	330	3,868	300	700	710	410	136.7%
Operational Units	3,961	2,895	4,400	4,400	4,500	100	2.3%
Property & Liability Costs	4,561	4,964	5,483	5,179	5,438	(45)	-0.8%
Other Business Expenses	22	-	-	-	-	-	-
Interfund Service Reimbursements	(82,990)	(118,949)	(121,600)	(124,032)	(100,561)	21,039	-17.3%
Total Operations	(4,130)	63,075	(14,722)	(16,930)	8,332	23,053	-156.6%
Capital							
Total Communications Department	352,429	489,797	381,204	387,543	394,912	13,708	3.6%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee FY 2019 Operating Budget

PUBLIC SAFETY



Public Safety comprises the Police and Fire departments.



Under this operating unit are:

- **Police**
- **Drug Fund**
- **Fire**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Police

Chief Deborah Y. Faulkner, EdD

Budget Summary - Overall

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	11,452,713	11,381,916	12,146,051	11,950,193	12,190,266	44,215	0.4%
Operations	2,717,843	3,971,149	4,029,759	4,232,563	3,677,388	(352,371)	-8.7%
Capital	0	30,649	627,000	627,000	128,916	(498,084)	0.0%
Total	14,170,556	15,383,714	16,802,810	16,809,756	15,996,570	(806,239)	-4.8%

Budget Summary - By Division

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Administration	6,274,801	4,308,263	5,635,461	5,634,909	4,760,520	(874,941)	-15.5%
Operations	5,111,764	7,675,362	8,269,941	8,178,721	8,258,894	(11,046)	-0.1%
CID	2,783,991	3,400,089	2,897,408	2,996,126	2,977,156	79,748	2.8%
Total	14,170,556	15,383,714	16,802,810	16,809,756	15,996,570	(806,239)	-4.8%

Mission

To provide professional police services, in partnership with the community, to ensure a safer Franklin and enhance the quality of life.



Departmental Summary

The Franklin Police Department is responsible for: protecting the public from crime; investigating and apprehending lawbreakers; enforcing City ordinances and traffic laws; providing traffic control at the street level and at City schools; and providing crime prevention information to various groups throughout the community.

The department will continue its community based approach towards solving crime and quality of life issues. Not only does the department cover all special events in order to create a safe environment for our citizens to enjoy, but also maintains a high degree of efficiency with the day-to-day operation in responding to calls for service.

Objectives for FY 2019

- Maintain a low crime rate
- Continue to keep the case clearance rate above the national average
- Continue building community partnerships
- Maintain the budgeted staffing level
- Provide training that will move the department from good to great
- Continue to work with the Governor's Highway Safety Office on various traffic and DUI enforcement initiatives to reduce vehicular crashes



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

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FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

The Franklin Police Department will establish performance standards that help surpass current levels of low crime.

Goal: The violent crime rate in Franklin will remain no more than half of the national average and decrease by 3% annually.

Benchmarks: The National Violent Crime Rate for 2011 was 386 per 100,000 residents. The Violent Crime Rate in Franklin was 166 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: The property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.

Benchmarks: The Property Crime Rate Nationally was 2,908 per 100,000 residents. The Property Crime Rate in Franklin was 1,710 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).

Goal: Franklin Police will establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.

Benchmarks: The National Clearance Rate for Violent Crimes in 2011 was 47 percent. The Violent Crime Clearance in Franklin was 76 percent (FBI, Crime in America, Uniform Crime Report).

Benchmarks: Nationally, the Property Crime Clearance rate was 18.6 percent .The Property Crime Clearance rate in Franklin was 33 percent (FBI, Crime in America, Uniform Crime Report).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Calls for service	65347	67085	78167	^	^
Number of Alarm Calls	2559	3626	3938	^	^
Number of Offenses	4323	4322	^	^	^
Number of Arrest	2667	2536	^	^	^
Group A Crimes / 1,000 Population	43.137	47.085	46.144	^	^
TIBRS Type A crimes	2863	3125	3272	^	^



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	TIBRS Type A crimes / 1,000 Population	72	74	54	^	^
	Tennessee Statewide Benchmarking Average	132	128	121	TBD	TBD
	TIBRS Type B crimes	1931	1767	557	^	^
	Total traffic accidents	2507	2651	2563	^	^
	Public property accidents	2449	2312	2207	^	^
	Public property accidents / 1,000 population	36.9	34.8	31.1	^	^
	Tennessee Statewide Benchmarking Average	48.7	45.5	46.2	TBD	TBD
	Number of FTEs	143	143	144	144	144
	Number of budgeted, full-time, sworn officers	128	128	129	129	129
	Number of support personnel (excludes jail and dispatch)	26	14	11	11	11
	Number of volunteers	15	14	15	15	15
	Number of reserve officers	N/A	N/A	N/A	N/A	N/A
	Police FTE per 1,000 Population	2.16	2.17	2.03	2.03	2.03
	Tennessee Statewide Benchmarking Average	2.95	2.88	2.77	TBD	TBD
	Average training hours taken by individual sworn employees	58	50	50	50	50
	Number of Police Vehicles	155	155	146	146	146
	Reported peak service population	100,000-150,000	100,000-150,000	105,000	105,000	105,000

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Total per Capita Costs	\$ 234	\$ 236	\$ 237	\$ 237	\$ 226
	Tennessee Statewide Benchmarking Average	\$ 258	\$ 253	\$ 264	TBD	TBD
	Calls per Sworn Officer	511	524	606	^	^
	Tennessee Statewide Benchmarking Average	665	583	566	TBD	TBD
	Public Property Accidents per FTE	17.13	16.06	15.33	^	^
	Tennessee Statewide Benchmarking Average	16.29	15.47	17.05	TBD	TBD
	Cost per Call for Service	\$ 238	\$ 234	\$ 215	^	^
	Tennessee Statewide Benchmarking Average	\$ 174	\$ 184	\$ 193	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Traffic Accidents with Injury as a Percentage of Total Traffic Accidents	13.36%	12.79%	13.66%	^	^
	Tennessee Statewide Benchmarking Average	15.76%	14.42%	14.02%	TBD	TBD
**Maintain violent crime rate in Franklin at least half of the national average and decrease by 3% annually. (# per 100,000 pop.)						
		2012	2013	2014	2015	2016
	Violent Crime Rate in Franklin	93	117	99	151	154
	Violent Crime Rate Nationally	387	368	366	373	386.3
	Franklin as a % of National	24.0%	31.8%	27.1%	40.5%	39.9%
	Target (50% of National) (Source: CJIS Reports, FBI)	47.0%	44.0%	41.0%	38.0%	35.0%



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Meets target?	Yes	Yes	Yes	Yes/No	Yes/No
	**Maintain property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.					
		2012	2013	2014	2015	2016
	Property Crime Rate in Franklin	1033	988	990	1058	1085
	<i>Property Crime Rate Nationally</i>	<i>2859</i>	<i>2731</i>	<i>2596</i>	<i>2500.5</i>	<i>2450.7</i>
	Franklin as a % of National	36.1%	36.2%	38.1%	42.3%	44.3%
	Target	47.0%	44.0%	41.0%	38.0%	35.0%
	Meets target?	Yes	Yes	Yes	Yes/No	Yes/No
	**Establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.					
		2012	2013	2014	2015	2016
	Violent Crime Clearance in Franklin	N/A	N/A	78.0%	65.0%	80%
	<i>National Clearance Rate for Violent Crimes</i>	<i>46.8%</i>	<i>48.1%</i>	<i>47.4%</i>	<i>46.0%</i>	<i>456</i>
	Target (National x 1.5)	67.2%	64.2%	71.1%	68.1%	65.1%
	Meets target?	N/A	N/A	Yes	No	Yes
	Franklin Property Crime Clearance Rate	N/A	N/A	64%	38%	20%
	<i>National Property Crime Clearance Rate</i>	<i>19.0%</i>	<i>19.7%</i>	<i>20.2%</i>	<i>19.4%</i>	<i>18.3</i>
	Target (National x 1.5)	25.5%	22.5%	30.3%	27.3%	24.3%
	Meets target?	N/A	N/A	Yes	Yes	No
	Overall Clearance Rate	53.6%	49.4%	57.0%	54.0%	40.0%

*FY 2018 & 2019 Measures estimated

Calendar Year data. All other data provided is Fiscal Year **except Crime and Clearance Rates.

^ No data forecast. It is the policy of the Franklin Police Department not to forecast crime/accident data.

Franklin Citizens Survey

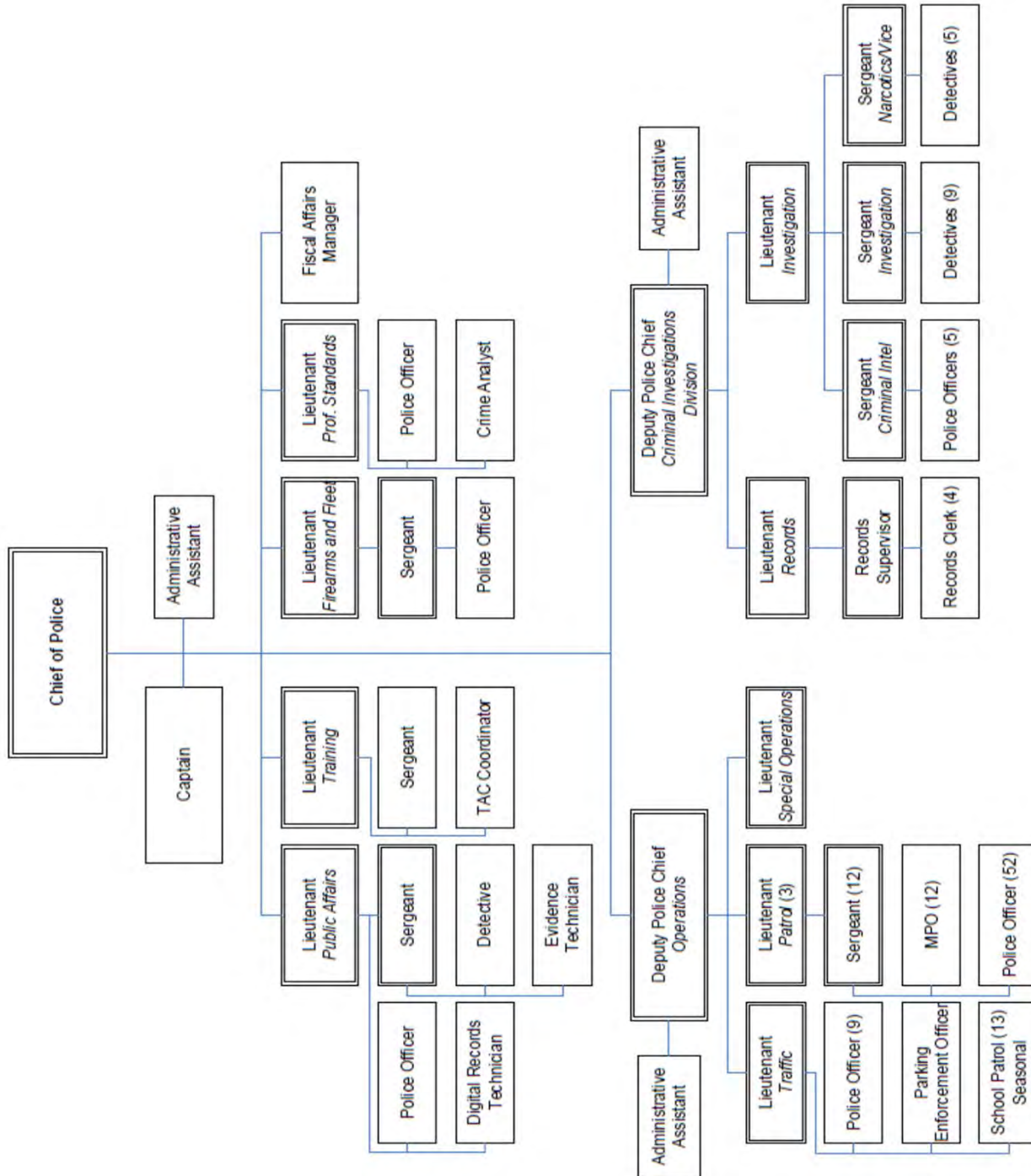
(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the overall feeling of safety in Franklin	55%	42%	3%	0%
☒	% rating the quality of Police/Sheriff services	54%	41%	4%	1%
☒	% rating the quality of Crime prevention	43%	49%	8%	1%
☒	% rating the quality of Traffic enforcement	27%	49%	16%	7%

		Essential	Very important	Somewhat important	Not at all important	Not at all important
☒	% rating how important, if at all, it is for the Franklin community to focus on the overall feeling of safety in Franklin in the coming two years	62%	28%	8%	1%	1%

		No	Yes
☒	% Household member was a victim of a crime in Franklin	95%	5%
☒	% Reported a crime to the Police in Franklin	87%	13%

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Sworn Officers											
Police Chief	Grade M	1	0	1	0	1	0	1	0	1	0
Police Deputy Chief	Grade K	2	0	2	0	2	0	2	0	2	0
Field Operations Captain	Grade J	0	0	1	0	1	0	1	0	1	0
Police Lieutenants	Grade I	9	0	10	0	10	0	10	0	10	0
Police Sergeant	Grade G	20	0	18	0	18	0	18	0	18	0
Detective/Master Patrol	Grade F	27	0	27	0	27	0	27	0	27	0
Police Officers	Grade E	68	0	68	0	70	0	70	0	70	0
Police Officer (R&D)	Grade E	1	0	1	0	0	0	0	0	0	0
Non-Sworn Personnel											
Fiscal Affairs Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Crime Analyst	Grade F	0	0	0	0	1	0	1	0	1	0
Digital Records Technician	Grade F	0	0	1	0	1	0	1	0	1	0
Asst. Comm. Super.*	Grade E	1	0	1	0	0	0	0	0	0	0
Records Supervisor	Grade E	1	0	1	0	1	0	1	0	1	0
Sr. Communications Officer*	Grade E	3	0	3	0	0	0	0	0	0	0
Admin. Asst.	Grade D	4	0	4	0	3	0	3	0	3	0
Comm. Center Support Coord.	Grade D	1	0	1	0	1	0	1	0	1	0
Evidence Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Communications Officer*	Grade D	12	0	12	0	0	0	0	0	0	0
Administrative Secretary	Grade B	0	2	0	2	0	2	0	0	0	0
Records Clerk	Grade B	3	0	3	0	3	0	4	0	4	0
Parking Enforcement Officer	Grade B	1	0	1	0	1	0	1	0	1	0
School Patrol (Part-time)	Grade A	0	11	0	11	0	11	0	11	0	11
Total Authorized Staffing		156	13	157	13	142	13	143	11	143	11

Positions by Division

Administration	8	0	9	0	15	0	17	0	17	0
Patrol	88	11	88	11	97	11	96	11	96	11
CID	60	2	60	2	30	2	30	0	30	0
Total Authorized Staffing	156	13	157	13	142	13	143	11	143	11

The City continues to provide for salary costs of 14 communications employees who were transferred to Williamson County in November 2016.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - Overall

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	8,338,506	8,027,936	8,473,773	8,346,002	8,366,778	(106,995)	-1.3%
Officials Fees	800	-	3,200	3,200	3,200	-	0.0%
Employee Benefits	3,113,407	3,353,980	3,669,078	3,600,991	3,820,289	151,210	4.1%
Total Personnel	11,452,713	11,381,916	12,146,051	11,950,193	12,190,266	44,215	0.4%
Operations							
Transportation Services	14,007	17,308	30,046	27,691	30,647	601	2.0%
Operating Services	75,638	119,964	45,300	63,103	80,311	35,011	77.3%
Notices, Subscriptions, etc.	48,512	48,810	31,711	30,823	28,845	(2,866)	-9.0%
Utilities	450,006	445,780	490,215	406,354	413,150	(77,065)	-15.7%
Contractual Services	43,845	522,773	515,000	547,501	695,492	180,492	0.0%
Repair & Maintenance Services	252,883	438,665	231,558	343,548	312,651	81,093	35.0%
Employee programs	149,553	157,658	138,712	164,555	183,825	45,113	32.5%
Professional Development/Travel	739	3,799	-	1,718	-	-	0.0%
Office Supplies	27,571	25,774	23,592	25,391	24,063	471	2.0%
Operating Supplies	352,789	290,451	285,900	299,592	292,375	6,475	2.3%
Fuel & Mileage	192,134	208,360	200,000	228,000	248,655	48,655	24.3%
Machinery & Equipment (<\$25,000)	156,642	460,143	547,233	556,682	204,492	(342,741)	-62.6%
Repair & Maintenance Supplies	4,940	15,731	18,772	11,270	6,806	(11,966)	-63.7%
Operational Units	86,872	102,165	74,627	78,289	80,041	5,414	7.3%
Property & Liability Costs	418,973	411,699	409,642	461,583	484,663	75,021	18.3%
Rentals	4,295	4,295	5,332	5,000	2,400	(2,932)	-55.0%
Permits	15	18	-	-	-	-	0.0%
Other Business Expenses	(20)	115	2,627	2,001	2,680	53	2.0%
Debt Service and Lease Payments	438,449	697,641	979,492	979,462	586,293	(393,199)	-40.1%
Total Operations	2,717,843	3,971,149	4,029,759	4,232,563	3,677,388	(352,371)	-8.7%
Capital	-	30,649	627,000	627,000	128,916	(498,084)	0.0%
Total Police Department	14,170,556	15,383,714	16,802,810	16,809,756	15,996,570	(806,239)	-4.8%

Notes & Objectives

The overall decrease to the level service budget reflects a program enhancement from FY2015 that has been removed because the department plans to purchase a Body Worn Camera system by the end of FY2018.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - Administration Division

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	1,056,221	947,573	1,057,307	1,010,992	1,077,518	20,211	1.9%
Officials Fees	800	-	3,200	3,200	3,200	-	0.0%
Employee Benefits	2,820,546	429,837	460,861	401,816	497,300	36,439	7.9%
Total Personnel	3,877,567	1,377,410	1,521,368	1,416,008	1,578,017	56,649	3.7%
Operations							
Transportation Services	11,781	14,933	30,046	27,438	30,647	601	2.0%
Operating Services	72,469	116,745	37,650	62,255	72,508	34,858	92.6%
Notices, Subscriptions, etc.	44,151	43,204	28,711	27,353	25,785	(2,926)	-10.2%
Utilities	449,961	445,780	490,215	406,354	413,150	(77,065)	-15.7%
Contractual Services	19,763	3,555	515,000	527,501	667,392	152,392	29.6%
Repair & Maintenance Services	252,606	435,373	231,558	343,548	312,651	81,093	35.0%
Employee programs	35,413	44,012	24,432	28,508	78,862	54,430	222.8%
Professional Development/Travel	739	1,493	-	1,421	-	-	-
Office Supplies	26,204	25,570	23,592	24,521	24,063	471	2.0%
Operating Supplies	279,382	217,544	203,370	216,807	208,194	4,824	2.4%
Fuel & Mileage	192,134	208,264	200,000	228,000	248,655	48,655	24.3%
Machinery & Equipment (<\$25,000)	119,859	444,144	547,233	549,019	204,492	(342,741)	-62.6%
Repair & Maintenance Supplies	2,464	11,665	18,772	10,500	6,806	(11,966)	-63.7%
Operational Units	33,215	36,204	10,508	10,508	20,218	9,710	92.4%
Property & Liability Costs	414,354	149,649	138,555	141,706	148,791	10,236	7.4%
Rentals	4,295	4,295	5,332	5,000	2,400	(2,932)	-55.0%
Permits	15	18	-	-	-	-	-
Other Business Expenses	(20)	115	2,627	2,000	2,680	53	2.0%
Debt Service and Lease Payments	438,449	697,641	979,492	979,462	586,293	(393,199)	-40.1%
Total Operations	2,397,234	2,900,204	3,487,093	3,591,901	3,053,586	(433,506)	-12.4%
Capital	-	30,649	627,000	627,000	128,916	(498,084)	-79.4%
Total Administration Division	6,274,801	4,308,263	5,635,461	5,634,909	4,760,520	(874,941)	-15.5%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - CID Division

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	2,616,487	1,900,017	1,917,609	2,007,248	1,886,408	(31,201)	-1.6%
Officials Fees	-	-	-	-	-	-	
Employee Benefits	67,748	844,908	830,092	813,062	893,554	63,462	7.6%
Total Personnel	2,684,235	2,744,925	2,747,701	2,820,310	2,779,962	32,261	1.2%
Operations							
Transportation Services	1,158	612	-	253	-	-	
Operating Services	1,404	601	7,650	-	7,803	153	2.0%
Notices, Subscriptions, etc.	1,471	2,147	1,000	1,000	1,020	20	2.0%
Utilities	45	-	-	-	-	-	
Contractual Services	24,082	519,218	-	20,000	28,100	28,100	-
Repair & Maintenance Services	187	-	-	-	-	-	
Employee programs	21,244	29,910	35,466	37,000	42,000	6,534	18.4%
Professional Development/Travel	-	210	-	122	-	-	
Office Supplies	-	-	-	370	-	-	
Operating Supplies	4,955	914	-	115	-	-	
Fuel & Mileage	-	-	-	-	-	-	
Machinery & Equipment (<\$25,000)	33,657	3,233	-	5,390	-	-	
Repair & Maintenance Supplies	785	496	-	129	-	-	
Operational Units	10,209	8,669	11,979	16,692	18,790	6,811	56.9%
Property & Liability Costs	559	89,154	93,612	94,744	99,481	5,869	6.3%
Rentals	-	-	-	-	-	-	
Permits	-	-	-	-	-	-	
Other Business Expenses	-	-	-	1	-	-	
Debt Service and Lease Payments	-	-	-	-	-	-	
Total Operations	99,756	655,164	149,707	175,816	197,194	47,487	31.7%
Capital	-	-	-	-	-	-	
Total CID Division	2,783,991	3,400,089	2,897,408	2,996,126	2,977,156	79,748	2.8%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - Patrol Division

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	4,665,798	5,180,346	5,498,857	5,327,762	5,402,852	(96,005)	-1.7%
Officials Fees	-	-	-	-	-	-	
Employee Benefits	225,113	2,079,235	2,378,125	2,386,113	2,429,435	51,310	2.2%
Total Personnel	4,890,911	7,259,581	7,876,982	7,713,875	7,832,287	(44,694)	-0.6%
Operations							
Transportation Services	1,068	1,763	-	-	-	-	
Operating Services	1,765	2,618	-	848	-	-	
Notices, Subscriptions, etc.	2,890	3,459	2,000	2,470	2,040	40	2.0%
Utilities	-	-	-	-	-	-	
Contractual Services	-	-	-	-	-	-	
Repair & Maintenance Services	90	3,292	-	-	-	-	
Employee programs	92,896	83,736	78,814	99,047	62,963	(15,851)	-20.1%
Professional Development/Travel	-	2,096	-	175	-	-	
Office Supplies	1,367	204	-	500	-	-	
Operating Supplies	68,452	71,993	82,530	82,670	84,181	1,651	2.0%
Fuel & Mileage	-	96	-	-	-	-	
Machinery & Equipment (<\$25,000)	3,126	12,766	-	2,273	-	-	
Repair & Maintenance Supplies	1,691	3,570	-	641	-	-	
Operational Units	43,448	57,292	52,140	51,089	41,033	(11,107)	-21.3%
Property & Liability Costs	4,060	172,896	177,475	225,133	236,391	58,915	33.2%
Rentals	-	-	-	-	-	-	
Permits	-	-	-	-	-	-	
Other Business Expenses	-	-	-	-	-	-	
Debt Service and Lease Payments	-	-	-	-	-	-	
Total Operations	220,853	415,781	392,959	464,846	426,607	33,648	8.6%
Capital	-	-	-	-	-	-	
Total Patrol Division	5,111,764	7,675,362	8,269,941	8,178,721	8,258,894	(11,046)	-0.1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Drug Fund

Chief Deborah Y. Faulkner, EdD

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	295,296	515,642	541,205	541,205	350,559		
Revenues	325,357	147,740	225,168	107,000	224,586	(582)	-0.26%
Expenditures	105,011	122,177	259,646	297,646	72,500	(187,146)	-72.08%
Ending Balance	515,642	541,205	506,727	350,559	502,645		

Fund Summary

The Drug Fund is really a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420. (A special revenue account exists outside the city's or county's General Fund, and funds in the special revenue account do not revert to the General Fund at the end of the fiscal year).

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the city or county as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

Legitimate expenditures for the fund include: local drug treatment programs, drug education programs, drug enforcement expenditures (both general drug enforcement and cash transactions relating to undercover operations), general drug enforcement expenditures include all drug enforcement expenditures that are not directly related to undercover operations, (including automobiles for drug investigators, maintenance and operational expenditures for a drug officer's automobile, including gasoline, telephone charges, including cellular telephone charges, office supplies and office equipment for drug enforcement officers, drug identification kits for drug investigators and patrol, drug enforcement training, and drug dogs and their maintenance, including food and veterinary service), and confidential expenditures (i.e. payments made to an informant for information, payments made to an independent undercover agent, and money spent to actually purchase drugs as part of an undercover operation).

Source: Cross, J. Ralph and Barton, Rex. *Drug Fund Manual*. Municipal Technical Advisory Service, University of Tennessee. Knoxville, TN. May 2003.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Drug Fund. It is supervised by personnel in the Police Department.

Staffing by Position

There are no staff formally associated with the Drug Fund. It is supervised by personnel in the Police Department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Beginning Fund Balance	295,296	515,642	541,205	541,205	350,559		
Revenues							
DRUG FINES RECEIVED	137,906	62,808	77,373	50,000	85,209	7,836	10.1%
DRUG CONTRBUTIONS TO FPD	47,824	26,825	33,534	28,000	31,745	(1,789)	-5.3%
CONFISCATED GOODS (FEDERAL)	116,811	21,230	89,265	5,000	68,248	(21,017)	-23.5%
CONFISCATED GOODS (STATE)	10,495	23,841	9,952	16,000	14,670	4,718	47.4%
INTEREST INCOME	1,874	3,406	2,265	3,000	2,176	(89)	-3.9%
SALE OF SURPLUS ASSETS	10,446	9,630	12,779	5,000	22,538	9,759	76.4%
Total Available Funds	325,357	147,740	225,168	107,000	224,586	(582)	-0.3%
Expenses (Operations)							
TRANSPORTATION CHARGES	-	-	-	-	-	-	
NOTICES, SUBSCRIPTIONS, PUBLICITY	-	-	-	-	-	-	
REPAIR & MAINTENANCE SERVICES	-	-	-	-	-	-	
EMPLOYEE PROGRAMS	-	-	-	-	-	-	
MACHINERY & EQUIPMENT (<\$25,000)	50,909	96,700	36,000	100,437	-	(36,000)	-100.0%
OPERATIONAL UNITS	52,220	23,066	72,500	45,000	72,500	-	0.0%
OTHER BUSINESS EXPENSES	1,882	2,411	-	1,063	-	-	
Capital	-	-	151,146	151,146	-	(151,146)	
Total Expenditures	105,011	122,177	259,646	297,646	72,500	(187,146)	-72.1%
Ending Fund Balance	515,642	541,205	506,727	350,559	502,645		

Notes & Objectives



City of Franklin

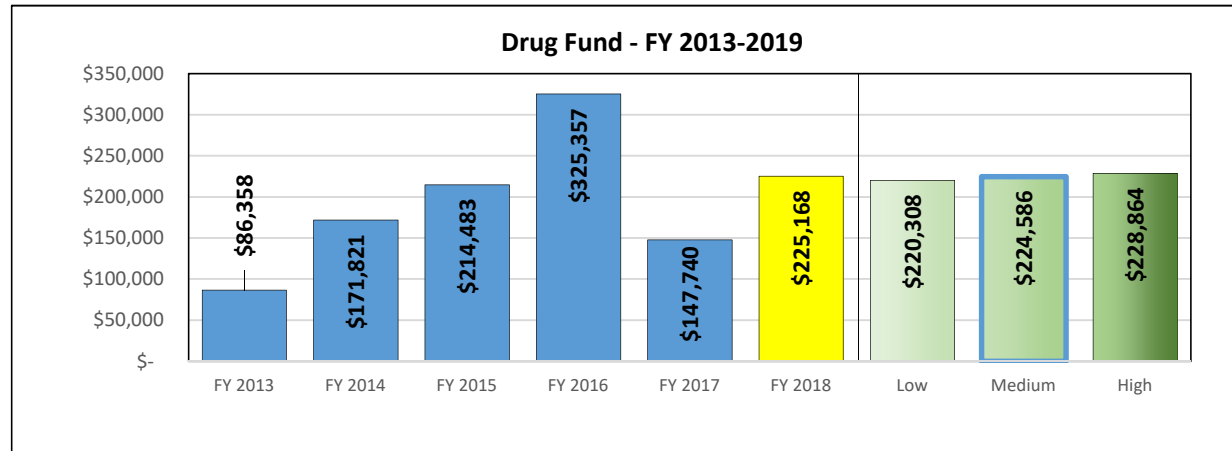
Revenue Model

Fund:	Drug Fund	Percent of All Revenues	0.1%
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Drug Fund: The Drug Fund is a special revenue account established under Tennessee Code Annotated (T.C.A.) 39-17-420. (A special revenue account exists outside the city's or county's General Fund, and funds in the special revenue account do not revert to the General Fund at the end of the fiscal year).

Revenues come from one-half of the fines from drug offenses, any cash that is forfeited to the city or county as well as the proceeds from the sale of any forfeited property (usually vehicles) and donations.

The FY 2019 Forecast is a 5% increase based on 3-to-5 year historical averages.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
DRUG FINES RECEIVED	55,078	82,013	42,740	137,906	62,808	77,373	83,586	85,209	86,832	3-yr Average
DRUG CONTRIBUTIONS PAID TO POLICE DEPT			16,050	47,824	26,825	33,534	31,140	31,745	32,349	\$ 237,220
CONFISCATED GOODS (FEDERAL)	23,459	68,264	95,226	116,811	21,230	89,265	66,948	68,248	69,548	-1.7%
CONFISCATED GOODS (STATE)	3,224	17,087	15,211	10,495	23,840	9,952	14,391	14,670	14,949	5-Yr Average
INTEREST INCOME	1,840	1,127	937	1,874	3,407	2,265	2,135	2,176	2,218	\$ 195,284
SALE OF SURPLUS ASSETS	2,757	3,330	44,319	10,446	9,630	12,779	22,109	22,538	22,968	3.1%
										10-Yr Average
										\$ 423,714
										-4.7%
Totals	\$ 86,358	\$ 171,821	\$ 214,483	\$ 325,357	\$ 147,740	\$ 225,168	\$ 220,308	\$ 224,586	\$ 228,864	

Source: City of Franklin, *Comprehensive Annual Financial Reports - 1990-2017* & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	12,692,807	14,536,117	14,738,513	15,442,827	15,588,580	850,067	5.8%
Operations	2,252,879	2,325,854	2,485,235	2,406,590	2,043,413	-441,822	-17.8%
Capital	64,776	16,194	25,000	0	228,000	203,000	100.0%
Total	15,010,462	16,878,165	17,248,748	17,849,417	17,859,993	611,246	3.5%

Departmental Summary

We continue to thank the Board of Mayor and Aldermen and the City leadership for supporting our vision of "Service through Excellence."



The Fire Department responded to 7,856 incidents in 2017, experiencing a 11.6 percent increase in call volume over the previous year. Our average response time after receiving the dispatch is five minutes and nine seconds (5:09).

Having completed our five-year strategic plan, we are focusing our efforts to create a Standards of Response Coverage document. This effort will define those adopted, written policies and procedures that determines the distribution, concentration and reliability of fixed and mobile response forces for fire, emergency medical services, hazardous materials and other forces of technical response. We will endeavor to analyze all areas of resource allocation for emergency response using nationally recognized best practices to assess where we are today and to set the direction for our future.

Efforts are being undertaken to solicit bids for the construction of Fire Station 7. This station will primarily serve the Goose Creek area located in south Franklin. This station will be a joint venture between the City and Williamson County allowing for the provision of an ambulance and living quarters for EMS staff. It will replace the existing temporary fire station erected in early 2015.

On August 30, 2017, the department deployed nine personnel and equipment to Texas in response to Hurricane Harvey. Our personnel, along with thirty-six other TN responders, assisted with boat evacuations of residents who were stranded by flood waters over a six-day deployment. Three days later, five Franklin Firefighters deployed to Florida in response to Hurricane Irma. These deployments are invaluable learning opportunities that help educate us to respond effectively to disasters that may affect our area and which would require significant outside assistance.

Fire apparatus, like other automotive products, require regular maintenance and repair. Each time that a fire truck is taken in for repairs, service to the community is negatively affected. To lessen the chance of this occurring, the fire department maintains three reserve apparatus. Because fire apparatuses are custom built, purchasing and equipping a new truck takes approximately 18 months.



City of Franklin, Tennessee

FY 2019 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Departmental Summary (con't)

At a cost between \$400,000 and \$1.3 million depending upon the vehicle, and a 15 plus year service life; the significant cost and time involved in procuring fire apparatus make it wise to establish a strict vehicle replacement program. This ensures that both front line and reserve apparatus are maintained in a state of readiness, and that parts are available to service the fleet. FY19 funds do not allow for the replacement of a shift commander SUV, an Engine, and a Ladder Truck. However, does fund the replacement of a Tower Truck.

In October 2017, the Franklin Fire Department was presented with the Education Service Award from the National Association of Emergency Medical Technicians (NAEMT) at the EMS World Expo in Las Vegas for our 2017 delivery of the Tactical Emergency Casualty Care (TECC) training to all our personnel to prepare them for civilian tactical emergencies such as active shooter events. In 2017, we provided our personnel with immediate access to ballistic protection for their safety in responding to these and many other dangerous situations.

The fire department is not successful solely because of its physical resources. We recognize that our people must be able to maintain their present skills and continue to learn new ones in the face of our ever-changing threats. Although we have made improvements in our training programs, delivery methods, and training content; we have not increased our training staff since 2006. As a result, overtime usage has increased significantly because shift personnel have filled this deficiency off-duty. The department has requested the addition of three (3) FTEs to help alleviate this overage. These personnel would be assigned to a 24-hour shift but detailed to the training division for 8 of these hours on their weekdays. The FY19 resources were not available to fund this Program Enhancement.

In 2017, the department responded to 5,260 medical calls. With the continued construction that is being experienced in our area, and the increased number of assisted living facilities, our call volume will continue to rise. Many of these calls will be cardiac-related. The department utilizes eleven cardiac monitors that require ongoing support by the manufacturer. Our current service contract will expire in May of 2019 and 6 of these monitors will be removed from service as they will no longer be supported. This budget seeks to provide replacements to ensure we can continue providing advanced life support at the current level.

Life safety inspections in new construction projects continue to monopolize most of our fire inspectors' time. As these inspections do not show any signs of reduction and our current staffing does not allow us to conduct routine inspections of existing facilities, the department continues to request the addition of three (3) Fire Safety Officers. These personnel would be assigned to a 24-hour shift but detailed to the prevention division for 8 of these hours on their weekdays. The FY19 resources were not available to fund this Program Enhancement. Our fire prevention efforts continue to provide for a safer and more educated community. In 2017, the department reviewed 624 planning projects and 284 fire protection projects, conducted 761 building inspections and 780 fire case inspections, installed 363 car seats, conducted 23 fire drills involving 14,026 people, educated 2,064 children, taught 85 people CPR, and conducted 119 station tours that reached more than 10,000 citizens.

We thank the Board of Mayor and Alderman for allowing us to present a few of our needs for funding consideration and will continue to be good stewards of the appropriations given to us.



City of Franklin, Tennessee

FY 2019 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Departmental Goals

- Maintain a Class 1 Public Protection rating from the Insurance Services Office.
- Provide appropriate training and professional development.
- Increase specialized rescue capabilities based upon known risks.
- Complete a multi-year strategic plan and standard of coverage.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

Goal: The Franklin Fire Department will provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).

Baseline: Average Total Response Time in 2012 was 5.49 minutes (Source: Computer Aided Dispatch Data) - (This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.)

Goal: The Franklin Fire Department will reduce property fire loss per \$1 million of appraised value.

Baseline: Fire Loss per \$1 million of Appraised Value was \$87.26 in 2012. - (This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018***	2019***
	Calls for service	6790	7038	7856	8792	9846
	- Medical	4652	4833	5260	5932	6643
	- Fire	148	153	148	78	87
	- Structure Fire	53	51	59	54	60
	- Overpressure	14	25	16	14	16
	- Hazardous Conditions	146	168	235	200	224
	- Service Call	527	599	634	738	827
	- Good Intention Call	428	417	497	692	775
	- False Alarm	873	835	1046	1070	1198
	- Severe Weather/Natural Disaster	1	5	13	6	7
	- Other	1	3	7	8	9
	Total Calls for Service / 1,000 Population	102	106	111	122	133
	Tennessee Statewide Benchmarking Average	109	118	115	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Structure fires / 1,000 Population	0.80	0.77	0.83	1.08	1.18
	Tennessee Statewide Benchmarking Average	1.57	1.46	1.28	TBD	TBD
	Fire inspections	N/a	1139	1509	TBD	TBD
	Number of budgeted certified positions	173	171	171	172	172
	ISO rating	2	1	1	1	1
	Number of fire stations	7	7	8	8	8
	Total fire apparatus	16	16	16	16	16

Efficiency Measures

		2015	2016	2017	2018***	2019***
	Total Fire Costs per Capita	\$ 231.64	\$ 241.14	\$ 260.43	\$ 246.79	\$ 242.09
	Tennessee Statewide Benchmarking Average	\$ 180.49	\$ 185.20	\$ 185.83	TBD	TBD
	Budgeted Certified Positions / 1,000 population	2.61	2.49	2.41	2.41	2.41
	Tennessee Statewide Benchmarking Average	2.00	2.03	1.80	TBD	TBD
	Cost per Call for Service	\$ 2,264	\$ 2,274	\$ 2,361	\$ 2,030	\$ 1,814
	Tennessee Statewide Benchmarking Average	\$ 2,177	\$ 1,747	\$ 1,647	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018***	2019***
	Provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).					
	Average Franklin total response time (dispatch and department)*	7.3	6.26	7.01	6.3	6.3
	Tennessee Statewide Benchmarking Average	5.31	6.08	5.42	TBD	TBD
	Percent met total target response time (6 min, 35 sec)					
	Percent met - Call Processing (60 seconds)	50%	37%	N/A	TBD	TBD
	Percent met - Travel Time (240 seconds)	15%	62%	N/A	TBD	TBD
	Meets Target? (combined - 6 min, 35 sec?)	No	Yes	N/A	TBD	TBD
	Franklin Response among top quartile of TMBP cities?					
	Meets Target?	No	No	No	TBD	TBD
	Reduce property fire loss per \$1 million of appraised value.					
	Fire Loss per \$1 million of Appraised Value	\$ 8,720.01	\$ 99.36	\$ 163.35	TBD	TBD
	Meets Target?	No	Yes	No	TBD	TBD
	Confine the fire to the room of origin for 90% of all interior structure fire incidents	93%	96%	94%	95%	95%
	Deliver in-house continuing education credit training to all personnel that enables each to meet their medical recertification requirements.	100%	100%	100%	100%	100%
	Deliver adequate in-house fire suppression training to all personnel that enables each to meet the Tennessee Commission on Firefighting's 40-hour In-service Training Program	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended
	Property value dollars saved	\$131,029,883	\$46,630,579	\$32,237,871	TBD	TBD
	Percent of fire code violations cleared in 90 days	TBD	N/A	N/A	N/A	N/A

*This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.

**This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

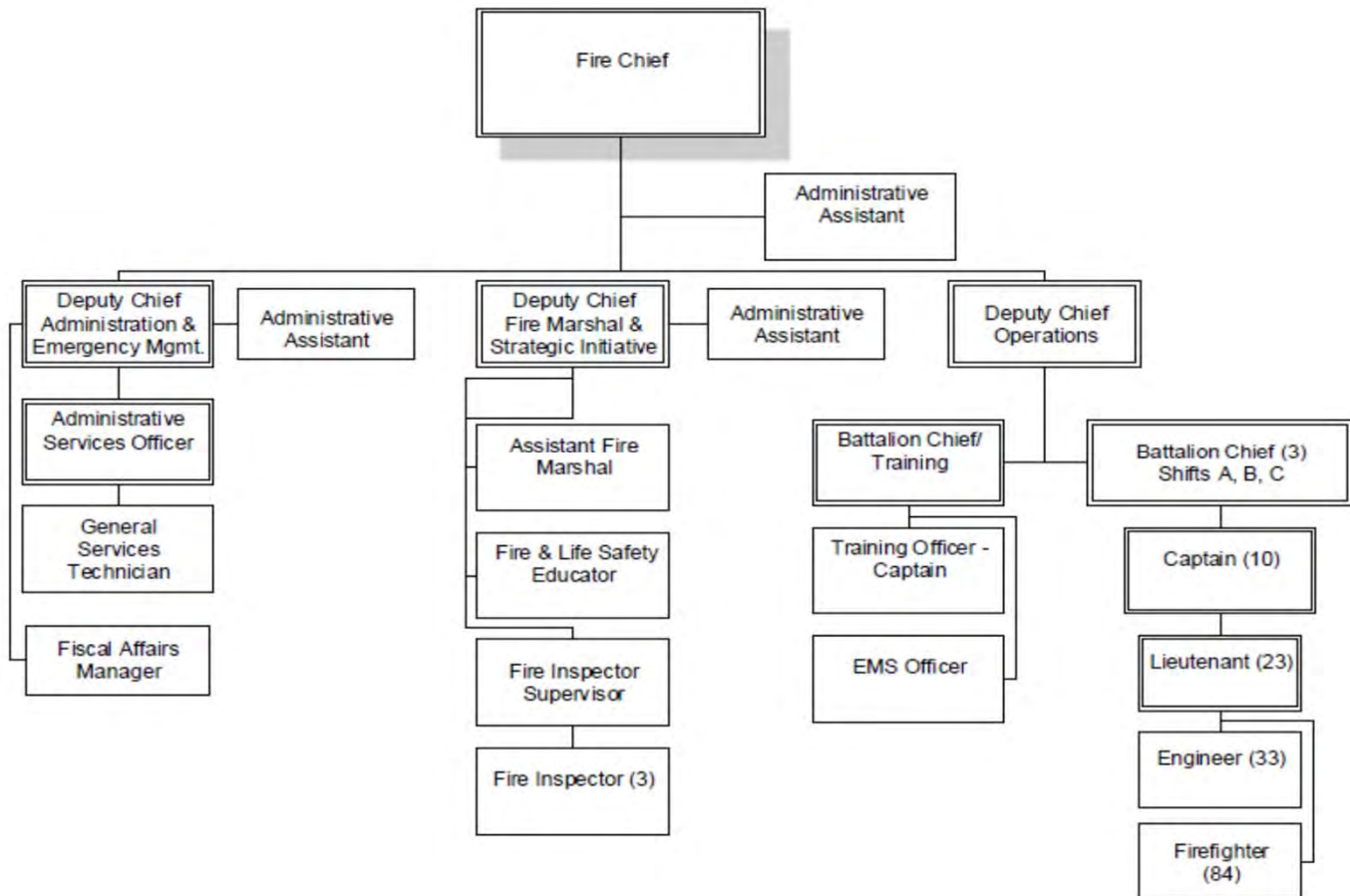
*** 2018 and 2019 measures estimated.

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Fire services	64%	35%	1%	0%
☒	% rating the quality of Fire prevention and education	45%	46%	8%	1%
☒	% rating the quality of Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	24%	53%	19%	4%

Organizational Chart





City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fire Chief	Grade L	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Administration	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Operations	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Fire Marshal	Grade K	1	0	1	0	1	0	1	0	1	0
Battalion Chief	Grade J	3	0	3	0	3	0	3	0	3	0
Battalion Chief - Training	Grade J	1	0	1	0	1	0	1	0	1	0
EMS Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Fire Captain	Grade I	14	0	14	0	11	0	10	0	10	0
Training Officer (Captain)	Grade I	1	0	1	0	1	0	1	0	1	0
Administrative Services Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Assistant Fire Marshal	Grade H	1	0	1	0	1	0	1	0	1	0
Fiscal Affairs Manager	Grade H	0	0	0	0	1	0	1	0	1	0
Fire Inspector Supervisor*	Grade H	0	0	0	0	0	0	1	0	1	0
Fire & Life Safety Educator	Grade G	1	0	1	0	1	0	1	0	1	0
Fire Lieutenant	Grade G	16	0	16	0	22	0	23	0	23	0
Fire Inspector	Grade G	3	0	3	0	3	0	3	0	3	0
Fire Engineer	Grade F	30	0	30	0	33	0	33	0	33	0
Firefighter	Grade E	91	0	91	0	84	0	84	0	84	0
Administrative Assistant	Grade D	3	0	3	0	3	0	3	0	3	0
General Services Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Intern	--	0	0	0	0	0	0	0	0	0	0
Accreditation Manager	--	0	0	0	0	0	0	0	0	0	0
Totals		171	0	171	0	171	0	172	0	172	0

*Funded for 10 months for FY 2018.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	9,132,374	10,082,165	10,122,558	10,711,407	10,748,376	625,818	6.2%
Employee Benefits	3,560,433	4,453,952	4,615,955	4,731,420	4,840,204	224,249	4.9%
Total Personnel	12,692,807	14,536,117	14,738,513	15,442,827	15,588,580	850,067	5.8%
						-	
Operations							
Transportation Services	1,778	2,255	2,900	310	2,900	-	0.0%
Operating Services	123,521	99,370	173,580	163,534	125,770	(47,810)	-27.5%
Notices, Subscriptions, etc.	27,540	34,696	50,535	50,535	51,125	590	1.2%
Utilities	233,726	235,246	277,620	239,250	262,000	(15,620)	-5.6%
Contractual Services	74,539	49,085	68,445	67,000	94,880	26,435	38.6%
Repair & Maintenance Services	369,453	354,674	435,040	439,674	449,400	14,360	3.3%
Employee programs	57,629	43,742	103,040	103,040	92,095	(10,945)	-10.6%
Professional Development/Travel	49,742	67,805	80,883	80,883	96,075	15,192	18.8%
Office Supplies	27,877	25,734	30,100	22,500	29,000	(1,100)	-3.7%
Operating Supplies	229,413	196,410	232,597	243,137	218,400	(14,197)	-6.1%
Fuel & Mileage	53,559	62,666	59,500	72,515	75,500	16,000	26.9%
Machinery & Equipment (<\$25,000)	246,518	437,129	290,991	290,991	252,900	(38,091)	-13.1%
Repair & Maintenance Supplies	111,942	84,167	116,000	88,588	98,500	(17,500)	-15.1%
Operational Units	240	4,224	10,000	10,000	6,000	(4,000)	-40.0%
Property & Liability Costs	103,342	130,529	133,660	114,290	120,005	(13,655)	-10.2%
Rentals	257	1,147	1,000	1,000	1,015	15	1.5%
Permits	6,586	7,748	9,046	9,046	7,800	(1,246)	-13.8%
Other Business Expenses	100	1	0	-	-	-	
Debt Service and Lease Payments	535,118	489,227	410,298	410,297	60,048	(350,250)	-85.4%
Total Operations	2,252,879	2,325,854	2,485,235	2,406,590	2,043,413	(441,822)	-17.8%
						-	
Building Improvements	-	-	-	-	-	-	
Machinery & Equipment (>\$25,000)	64,776	16,194	25,000	-	228,000	203,000	
Capital	64,776	16,194	25,000	-	228,000	203,000	
						-	
Total Fire Department	15,010,462	16,878,165	17,248,748	17,849,417	17,859,993	611,246	3.5%



City of Franklin, Tennessee

FY 2019 Operating Budget

FINANCE & ADMINISTRATION

Finance and Administration provides effective stewardship over public funds and assets, this part of City government provides financial management leadership and legislative support to the Board of Mayor and Aldermen.

City of Franklin Recognitions and Awards:

- Government Finance Officers Association (GFOA) award for the City's 2017 Comprehensive Annual Financial Report (27th year). This is a remarkable achievement, and one of which the Finance Department is extremely proud.
- Government Finance Officers Association (GFOA) award for budget presentation for the City's 2017 budget document (10th year).
- Completed the 2015, 2016 & 2017 annual audits with no findings.



Under this operating unit are:

- **Finance**
- **Purchasing**
- **Information Technology**
- **Revenue Management**
- **Municipal Court**
- **Project & Facilities Management**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Finance

Mike Lowe, Comptroller

Michael Walters Young, Budget & Strategic Innovation Manager

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	896,890	1,009,073	850,795	859,655	940,811	90,016	10.6%
Operations	-72,786	-68,376	-70,664	-80,048	-23,686	46,978	-66.5%
Capital	0	0	0	0	0	0	0.0%
Total	824,104	940,697	780,131	779,607	917,125	136,994	17.6%

Departmental Summary

The Finance Department oversees the security and management of the City's financial interests. The department helps the City Administrator prepare, implement and monitor the City's annual operating and capital budgets. The department also plans and executes the issuance of short-term and long-term borrowing.

The Finance Department provides a variety of financial services for the City of Franklin. These include: (1) financial accounting and reporting, (2) budgeting and analytics, (3) investment of temporarily idle funds, (4) maintaining and reconciling City bank accounts, (5) issuing employee payroll, (6) issuing vendor payments, (7) internal audits, and (8) ensuring that the annual external financial audit is conducted.

FY 2019 Outlook

In 2018, the department assisted Revenue Management and Information Technology on the implementation of the Infor Billing and Cashiering systems.

For 2019, the department is focusing on three financial best practices:

- The Budget and Analytics section is streamlining and organizing of the City's capital project accounting systems,
- The Processing (including Payroll and AP) section is focusing on the pension transition to the Tennessee Consolidated Retirement System (TCRS), and
- The Accounting and Reporting section will continue to work with departments on financial policies development and updates.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



Franklin government will seek diversification and efficiencies of revenue sources to fund its aspirations.

Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.

Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.

Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).

Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Have City's rating affirmed by multiple rating agencies (maximum = 3)	2	2	2	2	2
	Increase use of electronic payments for payroll (percent paid by ACH)	100%	100%	100%	100%	100%
	Increase use of electronic payments for AP (percent paid by ACH/EFT)	35%	40%	50%	60%	60%
	Vendor payments issued	3,905	4,017	3,826	4,000	4,000
	Invoices processed	5,955	7,070	6,163	6,000	6,000
	Checks issued (non-payroll)	2,327	2,197	1,984	1,700	1,700



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Number of days to close fiscal year does not exceed 60	89	60	60	60	60

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Retain the City's Triple AAA rating (for consecutive months)	198 months since attained December 1998	210 months since attained December 1998	224 months since attained December 1998	236 months since attained December 1998	248 months since attained December 1998
	Exceed the return on investments compared to benchmark (BAML - Bank of America/Merrill Lynch)	.80% average to BAML's .01%	.90% average to BAML's .13%	1.00% average to BAML's .44%	1.30% estimated to BAML's .64%	1.50% goal to estimated BAML's .84%
	Achieve the GFOA Annual Report award for financial reporting annually	24th consecutive (for FY 2014)	25th consecutive (for FY 2015)	26th consecutive (for FY 2016)	27th consecutive (for FY 2017)	28th consecutive (for FY 2018)
	Achieve the GFOA Budget Report award annually	7th award (for FY 2015 budget)	8th award (for FY 2016 budget)	9th award (for FY 2017 budget)	10th award (for FY 2018 budget)	11th award (for FY 2019 budget)
	Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.					
	Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.					
	Target? Measure being modified - will be ready in May 2018					
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).					
	Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.					
	Target (# of rating agencies per FY)	2	2	2	2	2
	Meets Target?	Yes	Yes	Yes	Yes	Yes

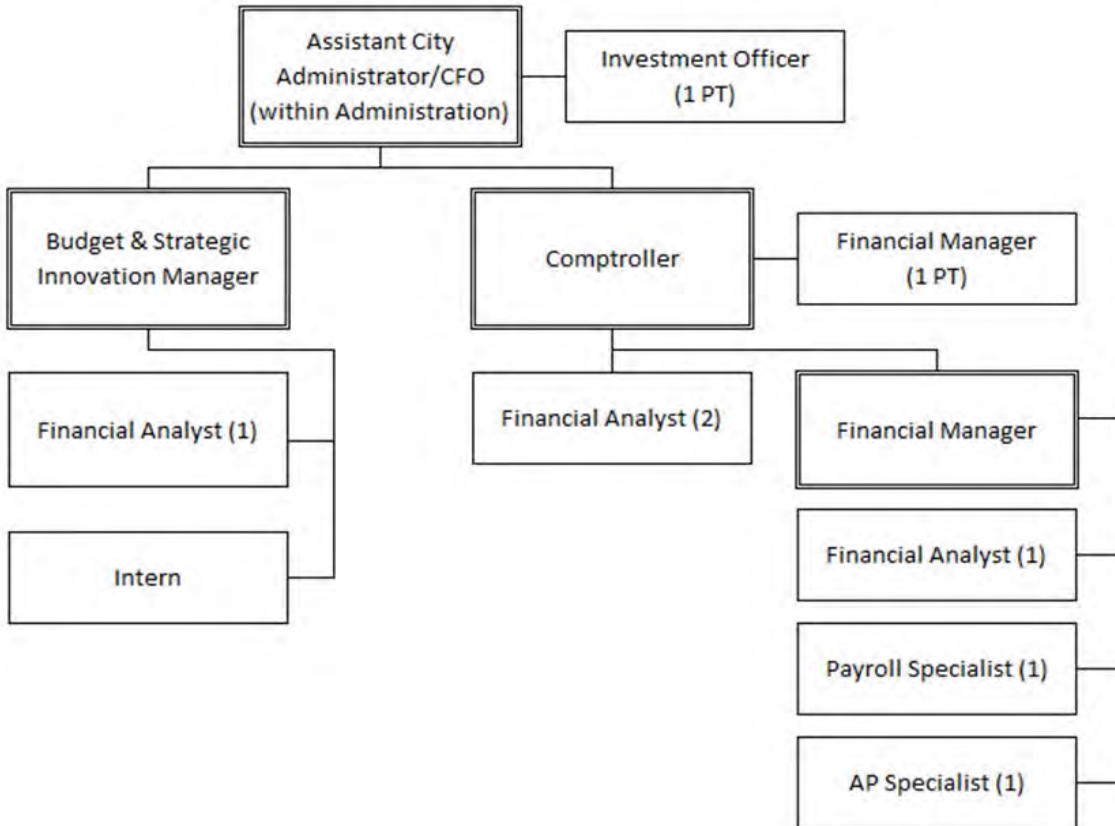
* 2018 & 2019 estimated



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Asst. City Admin-Fin./Adm.	Grade N	1	0	1	0	1	0	0	0	0	0
Investment Officer	Grade M	0	0	0	0	0	1	0	1	0	1
Comptroller	Grade K	1	0	1	0	1	0	1	0	1	0
Budget & Strat. Inn. Mgr.	Grade K	0	0	1	0	1	0	1	0	1	0
Business Process Imp. Mgr.	Grade I	1	0	0	0	0	0	0	0	0	0
Financial Manager	Grade I	1	1	1	1	1	1	1	1	1	1
Financial Analyst	Grade H	3	0	3	0	3	0	4	0	4	0
Payroll Specialist	Grade F	1	0	1	0	1	0	1	0	1	0
AP Specialist	Grade E	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	Grade D	1	0	1	0	1	0	0	0	0	0
Intern	Intern	0	1	0	1	0	1	0	1	0	1
Totals		10	2	10	2	10	3	9	3	9	3



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	698,356	766,730	616,700	616,409	690,084	73,384	11.9%
Employee Benefits	198,534	242,343	234,095	243,246	250,727	16,632	7.1%
Total Personnel	896,890	1,009,073	850,795	859,655	940,811	90,016	10.6%
Operations							
Transportation Services	2,038	1,730	2,300	2,000	2,300	-	0.0%
Operating Services	831	1,269	750	1,300	2,300	1,550	206.7%
Notices, Subscriptions, etc.	5,108	6,495	8,675	8,575	8,675	-	0.0%
Utilities	4,262	5,190	4,500	4,500	4,950	450	10.0%
Contractual Services	19,898	9,488	17,000	15,000	15,000	(2,000)	-11.8%
Repair & Maintenance Services	6,309	4,036	7,000	2,000	5,000	(2,000)	-28.6%
Employee programs	164	807	-	500	-	-	0.0%
Professional Development/Travel	14,060	15,939	17,100	16,520	16,520	(580)	-3.4%
Office Supplies	5,987	6,987	5,900	5,900	5,900	-	0.0%
Operating Supplies	15	16	-	-	-	-	0.0%
Fuel & Mileage	-	-	-	50	-	-	0.0%
Machinery & Equipment (<\$25,000)	5,412	16,047	11,450	11,320	11,450	-	0.0%
Repair & Maintenance Supplies	-	1,285	200	500	700	500	250.0%
Property & Liability Costs	3,435	4,394	4,664	3,990	5,138	474	10.2%
Permits	800	800	800	800	800	-	0.0%
Financial Fees	61,946	68,050	66,000	64,000	97,000	31,000	47.0%
Miscellaneous	10	1	10	10	10	-	0.0%
Interfund Reimbursements	(203,061)	(210,910)	(217,013)	(217,013)	(199,429)	17,584	-8.1%
Total Operations	(72,786)	(68,376)	(70,664)	(80,048)	(23,686)	46,978	-66.5%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
Total Finance Department	824,104	940,697	780,131	779,607	917,125	136,994	17.6%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Purchasing

Brian Wilcox, Purchasing Manager

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	196,702	209,894	233,943	243,007	245,317	11,374	4.9%
Operations	-20,573	-18,381	-2,178	-7,867	-11,894	-9,716	446.0%
Capital	0	0	0	0	0	0	0.0%
Total	176,129	191,513	231,765	235,140	233,423	1,658	0.7%

Departmental Summary

Procurement of goods and services not pertaining to the design and/or construction of new infrastructure and facilities but that is valued at or above the public advertisement / sealed submittal threshold, currently \$25,000, is normally facilitated by the Purchasing Office, along with some procurements that are common to multiple departments. (Since 2013, the Engineering Department, the Facilities Office and the Purchasing Office have consolidated to one web page, we now call the “Business Opportunities” page, on the City’s public website where both construction-related and non-construction-related formal procurement solicitations, including invitations to bid, requests for proposals and requests for qualifications, are posted.) In addition, among other tasks, the Purchasing Office:

- administers the City’s purchasing card program, which allows, within card-specific spending limits, for purchases to be made by departmental staff by means of City-issued credit cards;
- administers, with support from Fleet Maintenance, fuel purchasing for the City’s vehicle and equipment fleet; and
- facilitates, with support from Fleet Maintenance and Police, on an as-needed basis the lawful disposal of surplus personal property of the City, and, at the discretion of the department, any unclaimed lost, stolen or seized personal property of others recovered by or turned over to the City.

More information about the Purchasing Office may be found on the City's website.

FY 2019 Outlook

The Purchasing Office anticipates continuing to focus on its mission:

- To support the City's end-user departments in the policy-compliant procurement of non-construction-related products and services so that the City may fulfill its mission;
- To strive for the City to receive maximum value for every non-construction-related purchase of the City;
- To strive to preserve and enhance the public trust in the manner in which the City conducts its non-construction-related purchasing.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Number of formal procurement solicitations processed by the Purchasing Office ^{1,2}	31	24	12	20	22
Number of City purchase orders prepared	53	50	65	68	73
Number of purchasing card transactions processed	18,896	20,374	20,877	21,400	21,900
Value of purchasing card transactions processed	\$ 7,088,331	\$ 7,235,337	\$ 8,196,464	\$ 8,500,000	\$ 8,600,000
Total organization purchasing dollar volume	\$ 59,825,116	\$ 59,596,341	\$ 79,142,015	\$ 69,000,000	\$ 79,000,000
Value of City's rebate earned for total spend, net of credits (by calendar year)	\$ 60,673	\$64,639	\$ 62,940	\$ 68,125	\$ 70,000
Number electronic auctions of surplus property	74	65	73	70	70
Value of proceeds from electronic auctions of surplus property <i>(before fee paid by City for electronic auction services)</i>	\$ 474,637	\$ 333,247	\$ 345,512	\$ 340,000	\$ 340,000
Fee paid by City for electronic auction services	\$ 35,602	\$ 24,996	\$ 25,920	\$ 25,550	\$ 25,550
Number of formal protests received	0	0	0	0	0
Number of vendor outreach events attended	3	1	0	1	1
# of emergency ³ purchases known to Purchasing	1	4	4	3	3
# of sole-source ⁴ purchases known to Purchasing	6	10	6	8	8

Efficiency Measures

	2015	2016	2017	2018*	2019*
Average number of calendar days (from receipt of card request to receipt of delivered card) for...					
... purchasing card	6	4	4	4	4
... fleet fuel driver number	1	1	1	1	1
... fleet fuel vehicle card	5	7	7	7	7



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	P-Card Purchasing Dollar Volume as a % of Total Purchasing Dollar Volume	12.13%	12.50%	10.36%	12.32%	10.89%
	Tennessee Statewide Benchmarking Average	2.40%	10.99%	2.28%	TBD	TBD

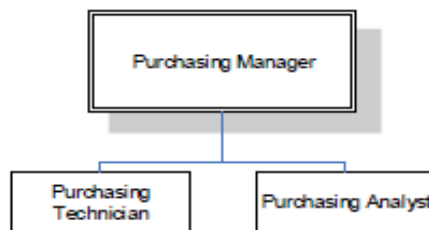
Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Average number of calendar days from date of requisition to award of procurement for formal procurement solicitations ¹² processed by the Purchasing Office	82	108	90	90	90
	Target (90 Days)	90	90	90	90	90
	Meets Target?	Yes	No	TBD	TBD	TBD

Notes

- 1 Involving sealed submittals (i.e., bids, proposals, and statements of qualifications) received pursuant to published legal notice.
- 2 The City's public advertisement / sealed submittal threshold is currently \$25,000, pursuant to Ordinance No. 2010-72.
- 3 Defined as impinging on public health, safety or welfare and valued at or greater than \$10,000.
- 4 Defined as valued at or greater than \$25,000.
- 5 (*) FY 2017 and FY 2018 data are estimates

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Purchasing Manager	Grade I	1	0	1	0	1	0	1	0	1	0
Purchasing Analyst	Grade F	0	0	1	0	1	0	1	0	1	0
Purchasing Specialist	Grade E	1	0	0	0	0	0	0	0	0	0
Purchasing Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Totals		3	0	3	0	3	0	3	0	3	0

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$ %	
Personnel							
Salaries & Wages	148,914	156,218	160,556	164,745	165,519	4,963	3.1%
Employee Benefits	47,788	53,676	73,387	78,262	79,798	6,410	8.7%
Total Personnel	196,702	209,894	233,943	243,007	245,317	11,374	4.9%
Operations							
Transportation Services	3	9	50	50	50	-	0.0%
Operating Services	119	53	400	300	400	-	0.0%
Notices, Subscriptions, etc.	3,118	2,249	3,505	2,924	3,684	179	5.1%
Utilities	652	774	1,137	1,120	1,140	3	0.3%
Contractual Services	14,020	13,621	13,825	15,500	20,595	6,770	49.0%
Repair & Maintenance Services	-	-	2,000	1,000	1,000	(1,000)	-50.0%
Employee Programs	54	-	100	100	100	-	0.0%
Professional Development/Travel	5,457	2,622	15,162	12,020	10,380	(4,782)	-31.5%
Office Supplies	177	1,714	3,025	2,125	1,525	(1,500)	-49.6%
Operating Supplies	-	-	100	100	100	-	0.0%
Fuel & Mileage	71	12	290	293	300	10	3.4%
Machinery & Equipment (<\$25,000)	47	9,401	8,200	6,480	3,500	(4,700)	-57.3%
Property & Liability Costs	1,588	1,772	1,861	1,954	2,052	191	10.3%
Financial Fees	2	3	-	-	-	-	
Reimbursement of Interfund Trans.	(45,881)	(50,611)	(51,833)	(51,833)	(56,720)	(4,887)	9.4%
Total Operations	(20,573)	(18,381)	(2,178)	(7,867)	(11,894)	(9,716)	446.0%

Capital

Total Purchasing Department	176,129	191,513	231,765	235,140	233,423	1,658	0.7%
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City of Franklin, Tennessee

FY 2019 Operating Budget

Information Technology

Dr. Jordon Shaw, Director

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	1,669,042	1,834,133	1,975,249	1,970,678	2,115,673	140,424	7.1%
Operations	1,963,750	2,242,694	2,369,447	2,111,392	2,124,158	-245,289	-10.4%
Capital	27,835	-27,835	146,000	155,978	60,000	-86,000	0.0%
Total	3,660,627	4,048,992	4,490,696	4,238,048	4,299,831	-190,865	-4.3%

Departmental Mission:

To provide innovative, reliable, and secure technology solutions that are aligned with City of Franklin's goals and objectives to enhance City services.

Departmental Vision:

Information Technology (IT) is focused on providing professional and prompt service to our community by strengthening the City of Franklin's technology infrastructure, and delivering innovative solutions that meet our City's needs and goals.

Departmental Summary

The Information Technology (IT) Department's mission is to provide innovative, reliable and secure technology solutions that are aligned with City of Franklin's goals and objectives to enhance City services. Our vision requires IT to focus on providing professional and prompt service to our community by strengthening the City's technology infrastructure and delivering useful solutions that meet Franklin's needs and goals.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

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FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



The citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community.

Citizens will have online access to city services.

Goal: To enhance online services for citizens.

Baseline: The City of Franklin currently has 100 services available for citizens to complete online in 2013.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Number of ArcMap Licenses -GIS	75	80	109	79	TBD
	Number of 800 MHz Radios (Motorola)	725	952	1280	1010	TBD
	Number of Cell Phones (Verizon Wireless)	264	297	285	317	TBD
	Number of Cell Phones Recycled	130	139	97	113	TBD
	Number of Wireless Lines (Verizon Wireless)	510	565	540	588	TBD
	Number of Active User Extensions -Phone System (Cisco Systems)	723	763	772	800	TBD
	Number of Desktop Computers	500	374	400	420	TBD
	Number of Laptops	350	389	440	440	TBD
	Number of Servers	20(90)	13(108)	16(111)	16(99)	TBD
	Number of Servers Virtualized	90	108	111	99	TBD
	Help Desk / HelpStar Requests by Category:					
	800 MHz Radios	72	109	112	24	TBD
	Financial Applications	189	437	107	115	TBD
	FIRE -Computer Technology	132	168	113	129	TBD
	GIS	167	1394	108	34	TBD
	Hardware	321	313	294	405	TBD
	Phones	311	309	295	112	TBD
	Police - Computer Technology	366	419	318	481	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Printers	132	99	132	104	TBD
Software	1314	1204	1911	1156	TBD
TriTech	1	3	0	0	TBD
Web Related	159	94	63	20	TBD
Total Active Calls:	1,296,156	1,477,750	954,821	1,900,000	TBD
Duration:	4,887:37:25 (hours/minutes/seconds)	5826:38:18 (hours/minutes/seconds)	3,524:22:53 (hours/minutes/seconds)	6450:00:00 (hours/minutes/seconds)	TBD
Total Push to Talks:	2,868,220	3,221,358	1,983,457	4,500,000	TBD
Average Voice Call Duration:	0:00:14 (seconds)	0:00:14 (seconds)	0:00:13 (seconds)	0:00:14 (seconds)	TBD

Efficiency Measures

	2015	2016	2017	2018*	2019*
TBD	TBD	TBD	TBD	TBD	TBD

Outcome (Effectiveness) Measures

	2015	2016	2017	2018*	2019*
Enhance online services for citizens (Baseline 100 in 2013)	TBD	TBD	TBD	TBD	TBD
Target	>101	>102	>103	>103	>103
Meets Target?	TBD	TBD	TBD	TBD	TBD

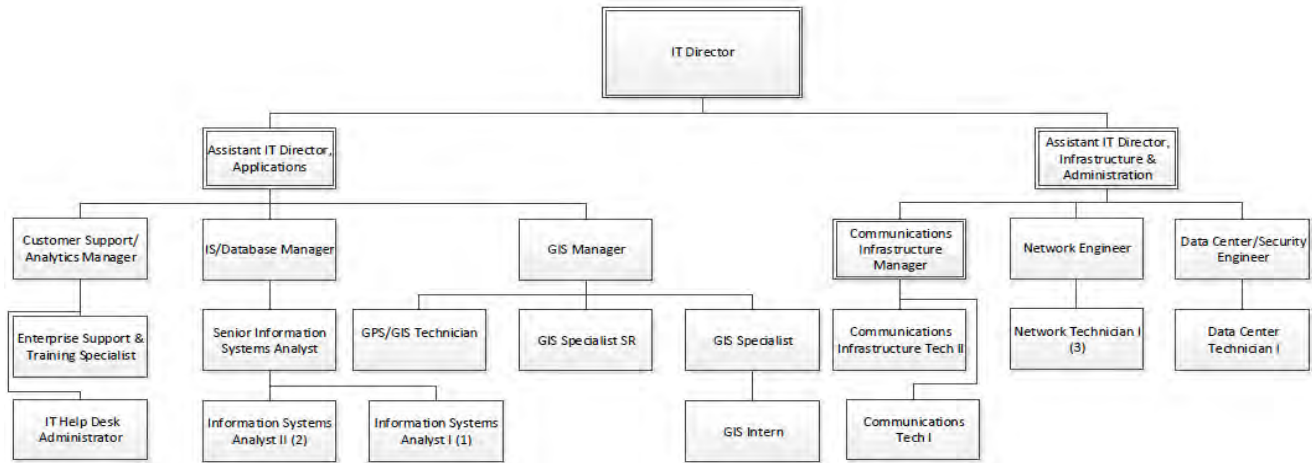
* 2018 & 2019 data estimated



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Info Technology Director	Grade M	1	0	1	0	1	0	1	0	1	0
Assistant IT Director - Infrastructure & Administration	Grade L	1	0	1	0	1	0	1	0	1	0
Assistant IT Director - Applications	Grade L	0	0	0	0	0	0	1	0	1	0
Customer Support/Analytics Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Information Systems/Database Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Communications Infrastructure Manager	Grade J	0	0	1	0	1	0	1	0	1	0
GIS Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Network Operations Manager	Grade J	1	0	1	0	1	0	0	0	0	0
Network Engineer	Grade I	1	0	1	0	1	0	1	0	1	0
DataCenter/Security Engineer	Grade I	1	0	1	0	1	0	1	0	1	0
Senior Information Systems Analyst	Grade I	1	0	1	0	1	0	1	0	1	0
Information Systems Analyst II	Grade H	1	0	2	0	2	0	2	0	2	0
GIS Specialist Sr	Grade G	1	0	1	0	1	0	1	0	1	0
Enterprise Support & Training Specialist	Grade G	0	0	0	0	0	0	1	0	1	0
Information Systems Analyst I	Grade G	1	0	0	0	1	0	1	0	1	0
Information Imaging Specialist /Trainer	Grade G	1	0	1	0	0	0	0	0	0	0
Communications Infrastructure Tech II	Grade G	1	0	1	0	1	0	1	0	1	0
DataCenter Tech I	Grade F	2	0	2	0	1	0	1	0	1	0
Communications Technician I	Grade F	0	0	0	0	0	0	0	0	1	0
Network Technician I	Grade F	1	1	1	1	2	1	2	1	2	0
GIS Specialist I	Grade F	1	0	1	0	1	0	1	0	1	0
GPS/GIS Technician	Grade E	0	0	0	0	1	0	1	0	1	0
ITS Specialist	Grade E	1	0	0	0	0	0	0	0	0	0
IT Help Desk Administrator	Grade E	1	0	1	0	1	0	1	0	1	0
Intern	Intern	0	1	0	1	0	1	0	1	0	1
Totals		20	2	20	2	21	2	22	2	23	1



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,302,199	1,431,504	1,538,535	1,525,719	1,619,790	81,255	5.3%
Employee Benefits	366,843	402,629	436,714	444,959	495,883	59,169	13.5%
Total Personnel	1,669,042	1,834,133	1,975,249	1,970,678	2,115,673	140,424	7.1%
Operations							
Transportation Services	1,327	277	850	850	850	-	0.0%
Operating Services	846	1,207	400	400	400	-	0.0%
Notices, Subscriptions, etc.	743	2,183	2,350	2,350	2,350	-	0.0%
Utilities	59,743	63,648	62,200	64,700	65,600	3,400	5.5%
Contractual Services	1,293,897	1,282,859	1,553,100	1,446,800	1,802,890	249,790	16.1%
Repair & Maintenance Services	12,115	5,762	13,200	13,700	11,700	(1,500)	-11.4%
Employee programs	54	23,830	43,075	85,075	23,075	(20,000)	-46.4%
Professional Development/Travel	22,319	22,176	36,200	36,200	31,700	(4,500)	-12.4%
Office Supplies	4,251	6,006	8,600	8,600	8,600	-	0.0%
Operating Supplies	687	86	700	700	2,700	2,000	285.7%
Fuel & Mileage	1,886	1,758	4,200	4,200	3,200	(1,000)	-23.8%
Machinery & Equipment (<\$25,000)	82,164	121,137	176,500	179,500	209,500	33,000	18.7%
Repair & Maintenance Supplies	40,588	201,942	211,300	111,300	211,300	-	0.0%
Property & Liability Costs	32,450	37,503	40,208	34,962	36,712	(3,496)	-8.7%
Rentals	1,953	955	-	587	-	-	
Permits	100	-	-	-	-	-	
Other Business Expenses	83	2,109	3,000	3,000	3,000	-	0.0%
Debt Service and Lease Payments	408,543	469,256	213,564	118,468	22,830	(190,734)	-89.3%
Interfund Reimbursements	-	-	-	-	(312,249)		
Total Operations	1,963,750	2,242,694	2,369,447	2,111,392	2,124,158	(245,289)	-10.4%
Machinery & Equipment (>\$25,000)	27,835	(27,835)	146,000	155,978	60,000	(86,000)	-58.9%
Capital	27,835	(27,835)	146,000	155,978	60,000	(86,000)	-58.9%
Total Information Technology	3,660,627	4,048,992	4,490,696	4,238,048	4,299,831	(190,865)	-4.3%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Revenue Management

Lawrence Sullivan, Revenue & Licensing Manager

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	908,625	994,343	1,028,410	972,969	1,073,919	45,509	4.4%
Operations	-715,667	-732,517	-719,674	-730,785	-716,611	3,063	-0.4%
Capital	0	0	0	0	0	0	0.0%
Total	192,958	261,826	308,736	242,184	357,309	48,573	15.7%

Departmental Summary

The Revenue Management group performs the billing, collections and customer service for City of Franklin water/wastewater/stormwater/sanitation & environmental services bills; business tax; alcohol taxes; state shared taxes; hotel/motel taxes; and numerous permits.

FY 2019 Outlook

While we will continue to work on providing excellent service to our customers in FY2019, we have the expectation to improve our customer billing and payment options by implementing an Electronic Billing, Payment and Presentment (EBPP) platform in the future. We expect this to be revenue neutral where the costs of service are offset by savings in the reduction of mailing and fulfillment costs.

Performance Measures

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City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: None Specific

Revenue Management provides general support of all four themes of FranklinForward .

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Bills					
	Number of property tax bills issued	29,371	30,366	31,287	32,000	32,000
	Number of water & sewer bills issued	290,684	327,318	339,302	345,000	345,000
	New requests for service (Total)	2,599	2,857	2,492	2,500	2,500
	Water (Monthly Average)	\$ 43.59	\$ 45.07	\$ 47.60	\$ 47.60	\$ 47.60
	Sewer (Monthly Average)	\$ 47.32	\$ 50.48	\$ 53.29	\$ 53.29	\$ 53.29
	Irrigation (Monthly Average)	\$ 189.76	\$ 217.57	\$ 248.55	\$ 248.55	\$ 248.55
	Delinquent Notices	37,964	36,702	36,616	36,000	36,000
	Water Shutoffs	812	866	764	750	750
	Electronic					
	Web Pay	21,434	29,778	35,337	35,930	35,930
	ACH/RPPS	69,650	81,330	82,377	83,760	83,760
	Bank Draft	65,846	76,639	81,806	83,180	83,180
	Lock Box	86,819	93,216	93,191	94,756	94,756
	Paper					
	Drop Box (2nd Avenue) / Mail	16,686	16,686	16,292	16,566	16,566
	In-Person Transactions	17,974	18,624	16,882	17,166	17,166
	Total Transactions	278,409	316,273	325,885	331,358	331,358
	% of total transactions electronic	87.6%	88.8%	89.8%	89.8%	89.8%
	% of total transactions paper	6.0%	5.3%	5.0%	5.0%	5.0%
	% of total transactions in-person	6.5%	5.9%	5.2%	5.2%	5.2%

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Cost of processing bills (mailing and printing)					
	Maintain utility billing error rate at or below 5.3 errors per 10,000 billed items.	4.50	4.50	4.50	4.50	4.50



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Collection Rate(s)					
	Property Tax Collections as a Percentage of Property Taxes Billed (first year)	98.6%	98.7%	99.4%	99.0%	99.0%
	Tennessee Statewide Benchmarking Average	96.0%	97.1%	90.0%	TBD	TBD
	Utility Collections as a Percentage of Utilities Billed (first year)	94.5%	96.7%	99.2%	97.0%	97.0%
	Tennessee Statewide Benchmarking Average	95.6%	97.0%	75.5%	TBD	TBD
	Increase Electronic Versus Manual Payments by 1% by Fiscal Year Ending	87.60%	88.60%	89.82%	89.60%	89.60%

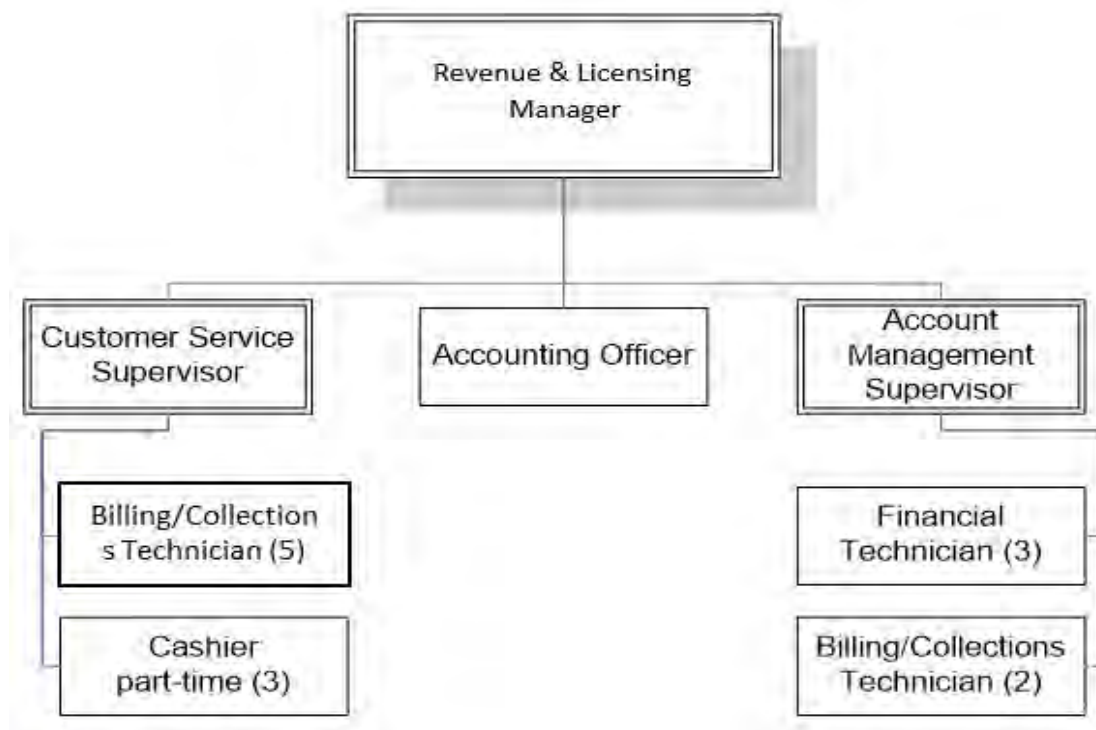
* 2017 and 2018 data estimated.

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Utility billing services	29%	50%	15%	5%

Organizational Chart



Note: For detailed counts and authorized positions, please see following page for table entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Revenue & Licensing Manager	Grade H	0	0	0	0	0	0	1	0	1	0
Asst City Recorder - Revenue Management	Grade G	1	0	1	0	1	0	0	0	0	0
Account Mgmt Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Customer Service Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Accounting Officer	Grade F	1	0	1	0	1	0	1	0	1	0
Financial Technician I	Grade D	4	0	4	0	4	0	3	0	3	0
Billing/Collections Technician	Grade D	5	1	5	1	5	1	7	0	7	0
Cashier Part-Time	Grade B	0	5	0	5	0	5	0	3	0	3
TOTALS		13	6	13	6	13	6	14	3	14	3

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	695,332	738,773	755,056	718,000	766,130	11,074	1.5%
Employee Benefits	213,293	255,570	273,354	254,969	307,790	34,436	12.6%
Total Personnel	908,625	994,343	1,028,410	972,969	1,073,919	45,509	4.4%
Operations							
Transportation Services	9,870	7,435	11,750	10,000	10,000	(1,750)	-14.9%
Operating Services	722	1,230	1,100	1,379	1,300	200	18.2%
Notices, Subscriptions, etc.	882	1,376	2,525	2,500	2,500	(25)	-1.0%
Utilities	2,035	2,440	2,600	2,600	2,600	-	0.0%
Contractual Services	2,726	2,324	5,900	5,900	5,900	-	0.0%
Repair & Maintenance Services	501	899	1,200	1,200	1,200	-	0.0%
Employee programs	135	-	2,250	1,600	2,000	(250)	-11.1%
Professional Development/Travel	1,129	711	2,720	2,540	2,540	(180)	-6.6%
Office Supplies	15,646	18,703	19,625	19,925	20,850	1,225	6.2%
Operating Supplies	1,537	1,471	3,260	2,660	2,800	(460)	-14.1%
Fuel & Mileage	-	-		40		-	0.0%
Machinery & Equipment (<\$25,000)	4,821	7,887	11,100	16,100	13,500	2,400	21.6%
Repair & Maintenance Supplies	255	-	-	-	-	-	0.0%
Property & Liability Costs	1,682	2,016	2,117	2,444	2,566	449	21.2%
Permits	31,043	20,887	36,000	24,000	24,000	(12,000)	-33.3%
Financial Fees	361,793	358,392	399,750	397,898	447,750	48,000	12.0%
Interfund Reimbursements	(1,150,444)	(1,158,288)	(1,221,571)	(1,221,571)	(1,256,117)	(34,546)	2.8%
Total Operations	(715,667)	(732,517)	(719,674)	(730,785)	(716,611)	3,063	-0.4%
Capital						-	0.0%
Total Revenue Management	192,958	261,826	308,736	242,184	357,309	48,573	15.7%



City of Franklin, Tennessee

FY 2019 Operating Budget

Municipal Court

Lawrence Sullivan, Revenue & Licensing Manager

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	190,592	206,182	212,572	207,186	220,242	7,670	3.6%
Operations	104,215	145,351	117,350	110,186	82,929	-34,421	-29.3%
Capital	0	0	0	0	0	-	0.0%
Total	294,807	351,533	329,922	317,372	303,171	-26,751	-8.1%

Department Mission

Our mission is to effectively, efficiently and accurately process city ordinance violations; to create and sustain customer oriented quality service that provides maximum access to the court and promotes public confidence in the court system.

Department Vision

Our vision is to provide those appearing and practicing before the court with fair, efficient and expeditious means of proceeding with their business. This is done by competent, professional employees, technology and process improvement measures.

FY 2019 Outlook

For FY2019, we plan to continue with our flexible staffing model with two part-time positions. We continue to cross utilize support staff from the office of Revenue Management as needed to maintain our service levels during Court sessions.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: None Specific

Municipal Court provides general support of all four themes of FranklinForward .

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Citations Processed per Employee (per month)	320	225	179	179	179
Total Cases Filed	11,547	7,955	6,427	8,788	8,788
Types of Cases					
- Moving Violations	2,467	1,985	2,237	2,237	2,237
- Financial Responsibility	1,123	715	743	743	743
- License and Registration	948	734	927	927	927
- Codes Enforcement	327	263	238	238	238
- Failure to Appear	497	249	281	281	281
- Seat Belt	256	179	162	162	162
- Parking Violations - Cited	442	765	1,712	1,200	1,200
- Parking Violations - Warning	5,487	3,065	127	3,000	3,000

Efficiency Measures

	2015	2016	2017	2018*	2019*
Average # of days from issuance of Citation to Resolution (Non Traffic School)	35.26	32.36	34.10	40.00	40.00

Outcome (Effectiveness) Measures

	2015	2016	2017	2018*	2019*
Municipal Court Collections as a percentage of Municipal Obligations Billed	106.8%	110.6%	82.0%	90.0%	90.0%
 Tennessee Statewide Benchmarking Average	85.8%	77.2%	70.4%	TBD	TBD



City of Franklin, Tennessee

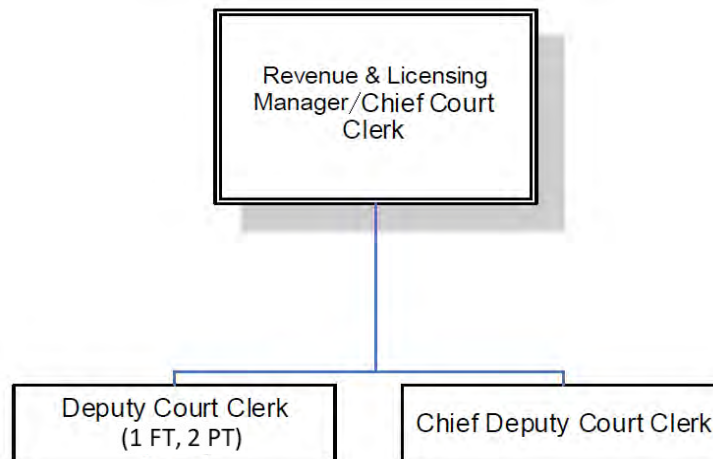
FY 2019 Operating Budget

Performance Measures

Goal: Deliver customer oriented quality service						
	Deploy tool for online payments	YES	YES	YES	YES	YES
	Customer feedback tool deployed and responding within 2 business days 100% of the time to those needing responses	100.0%	100.0%	100.0%	100.0%	100.0%
Goal: Collect the monies owed the City of Franklin by taking actions to pursue obligations in accordance with State and City requirements.						
	Actions taken due to citations not satisfied (% that meet follow up criteria)	95.0%	95.0%	95.0%	95.0%	95.0%

* 2018 and 2019 Data Estimated

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Chief Deputy Court Clerk	Grade F	1	0	1	0	1	0	1	0	1	0
Deputy Court Clerk	Grade C	1	2	2	0	2	0	1	2	1	2
Totals		2	2	3	0	3	0	2	2	2	2



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	112,845	120,357	120,071	123,874	149,844	29,773	24.8%
Officials Fees	25,750	25,000	26,056	25,000	25,108	(948)	-3.6%
Employee Benefits	51,997	60,825	66,445	58,312	45,290	(21,155)	-31.8%
Total Personnel	190,592	206,182	212,572	207,186	220,242	7,670	3.6%
Operations							
Transportation Services	5,284	5,710	7,350	7,700	8,000	650	8.8%
Operating Services	1,303	2,165	2,450	2,450	2,450	-	0.0%
Notices, Subscriptions, etc.	380	359	975	985	1,045	70	7.2%
Utilities	623	760	925	975	1,025	100	10.8%
Contractual Services	2,240	54,285	3,000	3,200	15,200	12,200	406.7%
Repair & Maintenance Services	52	1,660	3,000	1,000	1,500	(1,500)	-50.0%
Professional Development/Travel	397	585	2,875	2,950	3,000	125	4.3%
Office Supplies	1,268	1,813	2,750	2,750	3,250	500	18.2%
Operating Supplies	272	178	300	300	300	-	0.0%
Fuel & Mileage	317	-	100	100	100	-	0.0%
Machinery & Equipment (<\$25,000)	-	1,727	-	2,712	1,500	1,500	0.0%
Repair & Maintenance Supplies	-	-	575	600	625	50	8.7%
Property & Liability Costs	1,762	2,481	2,605	2,273	2,387	(218)	-8.4%
Financial Fees	2,794	3,317	4,200	4,200	4,500	300	7.1%
Debt Service and Lease Payments	87,523	70,311	86,245	77,991	38,046	(48,199)	-55.9%
Total Operations	104,215	145,351	117,350	110,186	82,929	(34,421)	-29.3%
Capital	-	-	-			-	0.0%
Total Municipal Court	294,807	351,533	329,922	317,372	303,170	(26,752)	-8.1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Project & Facilities Management

Brad Wilson, Director

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	401,712	420,044	426,341	434,758	411,089	-15,251	-3.6%
Operations	709,343	649,815	581,173	750,100	578,189	-2,984	-0.5%
Capital	0	0	513,261	293,960	295,000	(218,261)	-42.5%
Total	1,111,055	1,069,859	1,520,775	1,478,818	1,284,278	-236,497	-15.6%

Department Goals

Facilities is responsible for the facilitation, design, planning, scheduling, maintenance, implementation of measures and management of City facilities and projects, along with maintaining work and repair requests for all managed structures. These projects cover a wide spectrum ranging from major new construction and remodels to small projects designed to improve, repair, or enhance existing City facilities or systems. The group is also responsible for the maintenance of City Hall, City parking garages, Police Headquarters, Public Works Facility, Fire Halls, and Sanitation and Environmental Services, while assisting with Parks when requested.

FY 2019 Outlook

Department Goals

In the coming fiscal year, our goal remains to maintain a safe and healthy environment for City of Franklin staff and community. Facility accessibility will continue to be a priority in new and remodeling projects of municipal buildings along with maintaining a safe working environment.

Projects

Continuing projects in fiscal year 2019 will include construction in regards to COF Station 7 off Long Lane and within the Berry Farms corridor. Repairs to a few of the municipal buildings to keep them maintained along with work regarding some of the City of Franklin Fire Halls along with the continued maintenance, restructuring along with reconfiguring of staffing layouts at existing facilities.

Proposed projects within City Hall include the aesthetic changes to the HR department along with some work within the Board Room.

Momentum regarding a developmental plan for the existing City Hall site will also continue with in-house discussions and architectural assistance regarding the site, height of structures and exterior qualities for what the City may be looking for in a new facility.

Performance Measurement

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measurement

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



A Safe Clean and Livable City

Franklin will be a model for environmental quality and a sustainable city.

Goal: Franklin will reduce government agency use of electricity by 20% by 2020.

Baseline: Current annual kilowatt consumption by Franklin municipal facilities and operations for 2012 was 17.9 million kWh for cost of \$2.78 million (Finance Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Number of Buildings** Maintained	N/A	168	168	TBD	TBD
	Gross Square Footage of Municipal Buildings (Gen. Fund)	N/A	575,366	575,366	TBD	TBD
	Number of Hours Served					
	- Employees			Data being collected		
	- Contractors			Data being collected		
	Number of Requests Taken			Data being collected		
	Average Daytime Number of People in Buildings			Data being collected		
	Utilities					
	- Gas (therms)	101,264	68,767	77,892	TBD	TBD
	- Electricity (kW)	26,912,017	27,921,913	26,790,143	TBD	TBD

Efficiency Measures

		2015	2016	2017	2018*	2019*
	G.S.F./Average daily # of people			Data being collected		
	People served/Custodian			Data being collected		
	Average time to complete a routine request			Data being collected		



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measurement

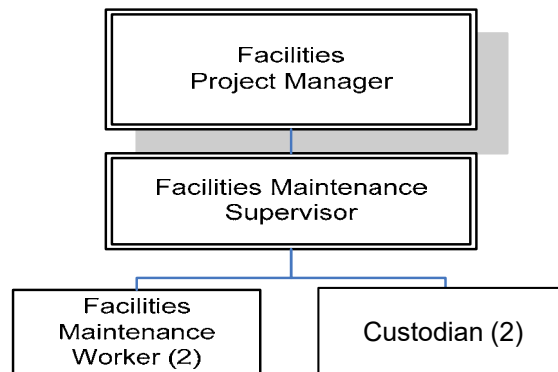
Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Percentage of routine requests completed in 2-3 days	Data being collected				
 	Reduce government agency use of electricity by 20% by 2020.					
	City of Franklin Electric Use (Annually)	26,912,017	27,921,913	26,790,143	TBD	TBD
	Target (In Kilowatt hours - Source: Finance Department)	16,557,500	16,143,563	15,729,625	15,315,688	14,932,795
	Meets Target?	No	No	No	TBD	TBD

* 2017 and 2018 data estimated.

**Buildings inclusive of all structures pertaining to general fund operations. Will be refined.

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Facilities Project Manager	Grade I	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Spvsr	Grade F	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	Grade C	2	0	2	0	2	0	2	0	2	0
Custodian	Grade B	3	1	3	1	2	0	2	0	2	0
Totals		7	1	7	1	6	0	6	0	6	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	286,011	294,826	287,688	296,499	291,627	3,939	1.4%
Employee Benefits	115,701	125,218	138,653	138,259	119,462	(19,191)	-13.8%
Total Personnel	401,712	420,044	426,341	434,758	411,089	(15,251)	-3.6%
Operations							
Transportation Services	141	42	252	252	252	-	0.0%
Operating Services	5,139	5,020	4,190	4,190	4,690	500	11.9%
Notices, Subscriptions, etc.	45	45	45	45	45	-	0.0%
Utilities	187,114	193,106	178,930	232,370	206,170	27,240	15.2%
Contractual Services	77,919	120,900	155,585	159,974	137,925	(17,660)	-11.4%
Repair & Maintenance Services	581,115	523,232	433,955	538,980	478,280	44,325	10.2%
Office Supplies	3,553	4,074	1,250	2,650	2,550	1,300	104.0%
Operating Supplies	2,533	4,715	2,050	2,800	3,100	1,050	51.2%
Fuel & Mileage	988	1,451	7,300	6,800	5,000	(2,300)	-31.5%
Machinery & Equipment (<\$25,000)	3,802	29,542	32,850	32,250	32,850	-	0.0%
Repair & Maintenance Supplies	86,110	64,963	39,790	47,425	47,450	7,660	19.3%
Property & Liability Costs	17,379	19,913	23,573	20,821	22,134	(1,439)	-6.1%
Rentals	-	-	1,000	1,000	1,000	-	0.0%
Permits	810	1,095	660	800	950	290	43.9%
Interfund Reimbursements	(257,305)	(318,284)	(300,257)	(300,257)	(364,207)	(63,950)	21.3%
Total Operations	709,343	649,815	581,173	750,100	578,189	(2,984)	-0.5%
Improvements	-	-	513,261	293,960	295,000	(218,261)	-42.5%
Capital	-	-	513,261	293,960	295,000	(218,261)	-42.5%
Total Proj. & Fac. Management	1,111,055	1,069,859	1,520,775	1,478,818	1,284,278	(236,497)	-15.6%



City of Franklin, Tennessee

FY 2019 Operating Budget

COMMUNITY & ECONOMIC DEVELOPMENT

The function of Community & Economic Development is to evaluate, monitor, regulate and maintain the City's land use and infrastructure, provide code enforcement, strengthen economic opportunity and nurture communal recreation and social spaces.

City of Franklin Recognitions and Awards:

- Tier III status for the Franklin Parks Department from the Tennessee Department of Environment and Conservation (2015).
- 2013 Outstanding Project/Program Tool Award for the Integrated Growth Plan for the Carothers/McEwen Corridor from the Tennessee Chapter of the American Planning Association
- Engineering Excellence Award for Intelligent Transportation System Project
- Parks Department received Pioneer Athletics "Field of Excellence" award
- Parks Department received TRPA "Excellence in Parks and Recreation Award" for Audio Cell Phone Tour
- Top 10 List for Historic Preservation (Preservation Network)
- Second Most Business Friendly City in the State (Beacon Center)
- Pinkerton Park named #1 Park in Williamson County (*Southern Exposure* and FranklinIs.com)
- 2013 Governor's Award for Excellence in Natural Heritage from Gov. Bill Haslam and TDEC Commissioner Bob Martineau for the Harpeth River Restoration Project

Under this operating unit are:

- **Building and Neighborhood Services**
- **Planning and Sustainability**
- **Engineering**
- **Traffic Operations Center**
- **Economic Development**
- **Community Development Block Grant (CDBG) Program**
- **Transit**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Building & Neighborhood Services

Chris Bridgewater, Director

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	2,158,242	2,381,547	2,726,439	2,709,786	2,850,455	124,016	4.5%
Operations	265,296	346,521	444,457	392,511	363,403	-81,054	-18.2%
Capital	0	63,300	0	0	0	0	0.0%
Total	2,423,538	2,791,368	3,170,896	3,102,297	3,213,858	42,962	1.4%

Departmental Summary

The Building and Neighborhood Services Department supports the safety and quality of life for the residents and visitors of the City of Franklin. The department has multiple responsibilities including: plan review of construction documents, issuing permits (building, signs, driveway, STVR and Animal Husbandry), construction inspections, property maintenance violation enforcement, and enforcement of other standards and regulations found in the Franklin Municipal Code and Zoning Ordinance. There are four divisions within this department: 1) Building Codes Review and Inspections, 2) Development Services and Permitting, 3) Zoning Administration and Inspections and 4) Neighborhood Resources and Housing.

The workload generated by construction activity has increased and will likely increase slightly in the coming year. There are several very large multi-family and commercial buildings that have obtained building permits and will be a primary focus of attention for our team. BNS will continue to focus on technological improvements in service delivery to improve applicant experiences. BNS will also be working with the Housing Commission and other stakeholders to develop a strategic plan that addresses housing needs in our community.

Department Goals

In the coming fiscal year, Building and Neighborhood Services will concentrate on meeting level of service commitments and maintaining a high level of customer-focused service due to the anticipated volume of development activity. 15 of the 36 team members are new to their positions and training will be an important part of our activities.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

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FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services.

Goal: Franklin will reduce the number of cases and days it takes to resolve identified property maintenance violations.

Baseline: The number of cases reported for property maintenance violations in 2012 was 179 (Neighborhood Resources & Property Maintenance)

Baseline: The number of days to resolve citizen requests regarding property maintenance for service in 2012 was 21 (Neighborhood Resources & Property Maintenance)

Baseline: 70.4% percent of property maintenance cases were cleared within 10 days in 2012 (126 cases cleared out of 179 total) (Neighborhood Resources & Property Maintenance).

Theme: Quality Life Experiences



Franklin will facilitate the development and maintenance of housing options that meet the needs of people desiring to live and work in our community.

Franklin will decrease the percentage of households who are cost burdened by their housing costs in Franklin

Goal: Franklin will seek to improve housing diversity as identified through the 2013 Housing Analysis.

Baseline: Complete Housing Analysis and establish goals based on data from the analysis.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

*2015 - 2017 are FY actual. FY 2018 is YTD through 12/31/17 & FY 2019 data is estimated.

		2015	2016	2017	2018*	2019
Workload (Output) Measures						
	Total value of building and development	\$ 402,254,930	\$ 494,367,542	\$ 603,568,595	\$ 542,043,821	\$ 646,069,677
	Total revenue	\$ 2,046,200	\$ 2,378,046	\$ 2,710,053	\$ 1,517,352	\$ 2,542,251
	Total permits	5,304	4,722	8,221	3,375	6,249
	Tennessee Statewide Benchmarking Average	2,454	3,278	4,042	TBD	TBD
	Total construction plans reviewed	1,384	3,820	1,695	643	2,046
	Tennessee Statewide Benchmarking Average	533	868	753	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Total certificates of occupancy issued	777	1,304	1,297	635	1,162
	Building inspections performed	28,687	24,202	36,678	14,345	29,564
	Tennessee Statewide Benchmarking Average	10,221	12,211	14,791	TBD	TBD
	Building code violations	4,200	5,127	9,549	5,100	5,100
	Property Maintenance code inspections	473	655	1,310	605	912
	Total property maintenance code violations	473	486	1,310	605	912
	Inoperable auto violations	123	68	63	29	60
	Overgrown lot violations	98	103	186	74	150
	Dilapidated structure violations	N/A	N/A	13	9	16
	Property Parcels	22,307	23,522	24,303	24,303	24,303
	# of building inspector/certified plan reviewer FTEs	18	18	17	17	17
	Tennessee Statewide Benchmarking Average	6	7	11	TBD	TBD
	# of permit technician/ administrative/support FTEs	8	9	9	9	9
	Total number of building code FTEs	26	27	26	26	26
	Tennessee Statewide Benchmarking Average	7	9	TBD	TBD	TBD
	Property maintenance code enforcement FTE's	2	2	2	1	1
	Prop. maintenance administrative and support FTEs	0	0	0	0	0
	# of Construction Plans Reviewed per FTE (Inspectors/Reviewer FTEs Only)	76.9	212.2	100	76	88
	Tennessee Statewide Benchmarking Average	95	107	100	TBD	TBD
	Building Inspections per FTE (Inspectors FTEs Only)	1,594	1,345	2,158	844	1,735
	Tennessee Statewide Benchmarking Average	1,238	1,432	1,718	TBD	TBD

Efficiency Measures

*2015 - 2017 are FY actual. FY 2018 is YTD through 12/31/17 & FY 2019 data is estimated.

	2015	2016	2017	2018*	2019*
	\$ 383.52	\$ 503.61	\$ 329.65	\$449.59	\$406.83
Tennessee Statewide Benchmarking Average	\$ 271.40	\$ 235.93	\$ 309.69	TBD	TBD
Building Code Enforcement cost per permit issued	\$ 380.43	\$ 454.26	\$ 294.95	\$ 234.92	TBD
Tennessee Statewide Benchmarking Average	\$ 339.32	\$ 270.29	\$ 232.46	TBD	TBD
Total building code enforcement cost per building inspection	\$ 70.34	\$ 88.63	\$ 66.11	\$ 73.20	\$ 71.19
Tennessee Statewide Benchmarking Average	\$ 206.97	\$ 152.04	\$ 108.64	TBD	TBD

Outcome (Effectiveness) Measures

*2015 - 2017 are FY actual. FY 2018 is YTD through 12/31/17 & FY 2019 data is estimated.

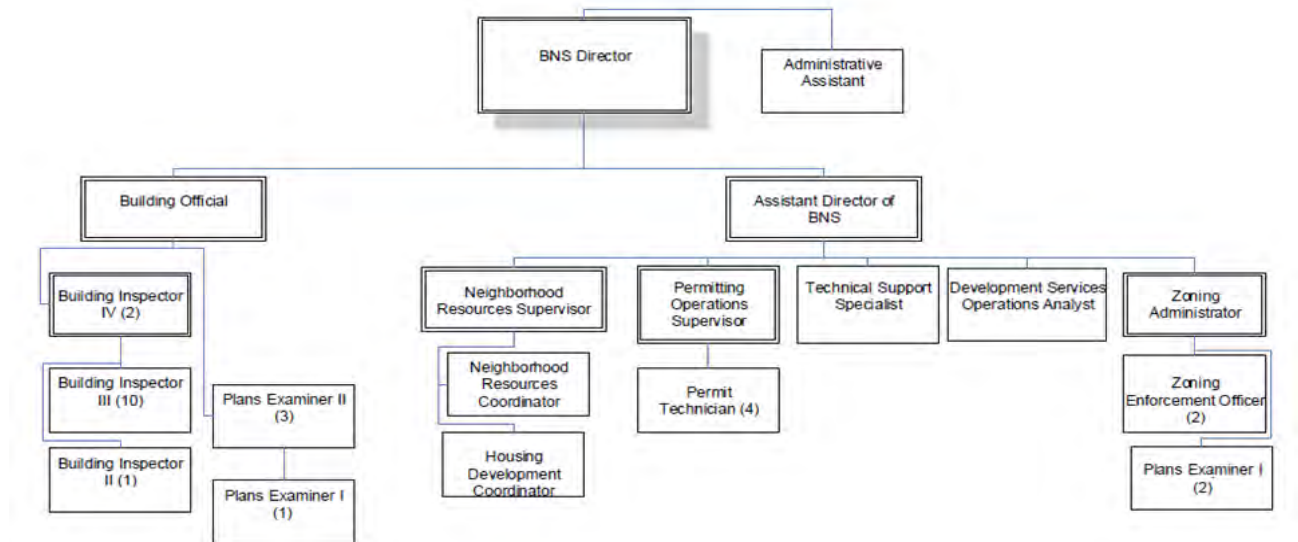
	2015	2016	2017	2018*	2019*
Reduce the number of cases and days it takes to resolve identified property maintenance violations.					
# of cases reported for property maintenance violations	473	655	1,310	605	912
Average number of days from complaint to first inspection	1	1	1	1	2
Average number of days to resolve violation	18	17	10	10	10
Cases brought into compliance	473	131	1,375	605	912
% of all Property Maintenance Violations Brought into Compliance	98.9%	141.0%	105%	100%	100%
Tennessee Statewide Benchmarking Average	94.9%	96.0%	81.3%	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Building & Neigh. Svcs. Director	Grade L	1	0	1	0	1	0	1	0	1	0
Assistant Building and Neigh. Services Department Director	Grade K	0	0	0	0	0	0	1	0	1	0
Building Official	Grade I	1	0	1	0	1	0	1	0	1	0
Development Services Coordinator	Grade H	1	0	1	0	1	0	0	0	0	0
Plans Examiner III	Grade H	1	0	0	0	0	0	0	0	0	0
Building Inspector IV	Grade H	2	0	2	0	2	0	2	0	2	0
Zoning Administrator	Grade H	1	0	1	0	1	0	1	0	1	0
Plans Examiner II	Grade G	2	0	3	0	3	0	3	0	3	0
Dev. Serv. Oper. Analyst	Grade G	0	0	0	0	0	0	1	0	1	0
Neighborhood Resources Super.	Grade G	1	0	1	0	1	0	1	0	1	0
Housing Development Coord.	Grade G	1	0	1	0	1	0	1	0	1	0
Permitting Operations Supervisor	Grade G	1	0	1	0	1	0	1	0	1	0
Building Inspector III	Grade G	3	0	6	0	8	0	8	0	10	0
Plans Examiner I	Grade F	2	0	3	0	3	0	3	0	3	0
Building Inspector II	Grade F	5	0	2	0	2	0	2	0	1	0
Technical Support Specialist	Grade E	1	0	1	0	1	0	1	0	1	0
Zoning Enforcement Officer	Grade E	2	0	2	0	2	0	2	0	2	0
Neighborhood Resources Coord.	Grade E	1	0	1	0	1	0	1	0	1	0
Building Inspector I (obs.)	Grade E	1	0	1	0	1	0	1	0	0	0
Permit Technician	Grade D	3	0	4	0	4	0	4	0	4	0
Planning Associate (obs.)	Grade D	1	0	0	0	0	0	0	0	0	0
Administrative Assistant	Grade D	1	0	1	0	1	0	1	0	1	0
Total		32	0	33	0	35	0	36	0	36	0

Position Updates:

In the most recent compensation study, several positions were identified for increases in paygrade to be more competitive with market rates.

The Inspector I position is being combined with the Inspector II position. The Inspector I position was intended to be entry level, but was not competitive with the construction market. Inspector II hires will be held to a higher standard for becoming certified and able to inspect in two different construction trades within one year of hire and will be the new entry level for Electrical and Building Inspectors.

The number of Inspector III's has been increased to reflect the number of inspectors who have or will have obtained certifications and experience to be able to inspect in three different construction disciplines.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,551,931	1,662,863	1,914,959	1,946,312	2,034,633	119,674	6.2%
Employee Benefits	606,311	718,684	811,480	763,474	815,822	4,342	0.5%
Total Personnel	2,158,242	2,381,547	2,726,439	2,709,786	2,850,455	124,016	4.5%
Operations							
Transportation Services	1,992	2,152	2,779	2,308	2,350	(429)	-15.4%
Operating Services	7,435	3,180	5,667	4,650	5,100	(567)	-10.0%
Notices, Subscriptions, etc.	18,768	28,444	45,650	48,680	35,375	(10,275)	-22.5%
Utilities	24,213	23,861	29,101	25,100	26,300	(2,801)	-9.6%
Contractual Services	18,346	78,975	82,400	108,650	100,400	18,000	21.8%
Repair & Maintenance Services	14,761	14,476	16,500	18,300	15,200	(1,300)	-7.9%
Employee programs	3,282	3,135	23,825	15,950	29,100	5,275	22.1%
Professional Development/Travel	15,923	11,570	32,870	33,175	30,745	(2,125)	-6.5%
Office Supplies	11,118	18,917	11,550	18,260	19,100	7,550	65.4%
Operating Supplies	8,413	15,872	6,380	9,220	7,832	1,452	22.8%
Fuel & Mileage	10,607	10,052	16,000	12,000	13,000	(3,000)	-18.8%
Machinery & Equipment (<\$25,000)	34,867	38,256	78,250	62,600	50,100	(28,150)	-36.0%
Repair & Maintenance Supplies	588	825	700	700	725	25	3.6%
Operational Units	62,319	51,443	59,515	-	-	(59,515)	-100.0%
Property & Liability Costs	14,811	23,034	22,835	22,384	23,503	668	2.9%
Permits	800	-	250	250	250	-	0.0%
Financial Fees	2,783	2,946	2,100	2,200	2,300	200	9.5%
Debt Service and Lease Payments	14,270	19,384	8,085	8,084	2,022	(6,063)	-75.0%
Total Operations	265,296	346,521	444,457	392,511	363,403	(81,054)	-18.2%
Capital	-	63,300	-	-	-	-	
Total BNS Department	2,423,538	2,791,368	3,170,896	3,102,297	3,213,858	42,962	1.4%



City of Franklin, Tennessee

FY 2019 Operating Budget

Planning & Sustainability

Emily Hunter, Planning & Sustainability Director

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	1,322,045	1,407,954	1,264,501	1,257,636	1,283,752	19,251	1.5%
Operations	315,480	152,573	226,771	217,187	270,775	44,004	19.4%
Capital	0	0	0	0	0	0	0.0%
Total	1,637,525	1,560,527	1,491,272	1,474,823	1,554,527	63,255	4.2%

Departmental Summary

The Franklin Planning and Sustainability Department (P&SD) works with the Franklin Municipal Planning Commission in providing information and advice to the Board of Mayor and Aldermen and other City departments in order to assist them in making decisions concerning the growth and development of the City.

The P&SD also provides the following:

- Expertise, technical assistance, and staff support to the Planning Commission, the Board of Zoning Appeals, the Historic Zoning Commission, the Battlefield Commission, the Sustainability Commission, the Franklin Tree Commission, and various ad-hoc committees.
- Long-range planning initiatives to analyze, forecast, and guide future development.
- A leadership role in sustainability efforts for the City and the region.
- Administration and Maintenance of the Land Use Plan and the Zoning Ordinance in order to provide policies and regulations that continually strive to improve the built environment while protecting the City's natural and historic resources.
- Long-range planning initiatives to analyze, forecast, and guide future development.
- Implementation of processes in order to provide effective and efficient development review.
- Oversees performance agreements and sureties and coordinates inspections associated with improvements to new developments, including, but not limited to, drainage, landscaping, sidewalks, streets, and water/wastewater.
- Performs landscaping inspections and reviews.
- Seeks Federal and State funding opportunities in order to assist with activities and projects.
- Assists the Franklin Special School District, the Williamson County School System, and other cities within Williamson County in analyzing growth patterns.
- Assists the school system in introducing concepts of urban planning, historic preservation, and energy efficiency to students.



City of Franklin, Tennessee

FY 2019 Operating Budget

Planning & Sustainability

Emily Hunter, Planning & Sustainability Director

FY 2019 Outlook

Drafting and discussion of the new Zoning Map and Ordinance will continue and remain the department's top priority for FY2019. Regular meetings will be held to present and discuss the new Zoning Ordinance during its preparation. An update to the Subdivision Regulations will be prepared and presented, as well.

Reviewing and recommending plans and rezoning requests is an ongoing responsibility of the P&SD, based on Envision Franklin and the Zoning Ordinance, to the Planning Commission and the Board of Mayor and Aldermen.

Infill development continues to be an increasing land-use issue that needs to be addressed. Staff has worked with the BOMA and FMPC to develop transitional standards that support and strengthen downtown neighborhoods. The P&SD and FMPC will work to implement and monitor the standards in FY2019.

Long-range planning efforts continue to be a priority in the P&SD, but capacity to do such studies will be limited on a temporary basis until the new Zoning Ordinance is adopted since staff resources will be primarily focused on the zoning revamp.

Increased involvement with the Nashville Area MPO will continue. The P&SD will continue to consider the importance of regional transportation for Franklin and how to plan and design land uses that support sustainable local and regional transportation. The P&SD will also work closely with RTA and TMA/Franklin Transit to identify potential long-term park and ride lots or transit hub locations.

Following the heels of an update to the Downtown National Register Listing in FY2018, an update to the Hincheyville National Register Listing is planned for FY2019.

There will be a continued emphasis on continuing professional education in order to develop urban design skills and observe best planning practices for the City staff, Planning Commissioners, Board members, and design professionals.

The P&SD anticipates another year of increasing development demand and annexation requests. Non-contiguous annexation and its opportunities and challenges will be evaluated by staff.

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe and Livable City



Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services.

Goal: Franklin will increase the percentage of residents who rate their neighborhoods as either good or excellent in an annual, biannual, or other specified periodic citizen survey

Baseline: Establish a baseline for measuring citizen satisfaction via Citizen, HOA, or social media surveys.

Franklin will be a model for environmental quality and a sustainable city.

Goal: Franklin will be named as a "Smarter City" by the Natural Resources Defense Council for sustainability (the first in Tennessee).

Baseline: To review the criteria for becoming a "Smarter City" and apply for recognition. See:

<http://smartercities.nrdc.org/rankings/scoring-criteria>

Goal: Increase the number of LEED certified buildings to attract energy friendly businesses and increase tax revenues.

Baseline: Franklin has nine (9) LEED certified buildings currently as of 2013 (www.usgbc.org/LEED).

Theme: Quality Life Experiences



Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.

To be a community that promotes walking, jogging, and cycling.

Goal: To increase the Walkability Index Score for Franklin.

Baseline: Current walkability Index Score is 32. Achieved an Honorable Mention in walkfriendly.org.

Goal: To become a more bicycle friendly community.

Baseline: To become a bicycle-friendly designated community through assessment by the League of American Bicyclists.

To reduce energy costs, road congestion and improve air quality by better use of alternative transportation services

Goal: To reduce the number of days of air quality nonattainment in the City of Franklin.

Baseline: [none: need data point related to air quality].

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To improve ranking as one of the top 10 communities providing for historic preservation in the U.S.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Baseline: Rank as 4th in nation for historic preservation (Preservation Network, 2012)

Baseline: Citizen Perception reported through community survey.

Theme: Sustainable Growth & Economic Prosperity



Franklin will strategically manage its growth and the value of its assets.

Goal: Update the Land Use Plan tied to transportation and infrastructure availability.

Baseline: The current Land Use Plan needs to include infrastructure planning and costs as components of Land Use updates. (Planning and Sustainability)

Goal: To increase the assessed valuation per square mile for land in City of Franklin

Baseline: Current assessed valuation per square mile is \$77,787,427 (Based on 41.28 sq. miles and property assessed value of 2012 of \$3,211,064,976. Finance Department)

Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.

Goal: To increase private investment in Franklin's Historic Area.

Baseline: Franklin issued 94 Certificates of Appropriateness for construction in 2014 (Planning and Sustainability).

Baseline: The value of investment dollars from COA's for 2014. (This number only reflects the valuations associated with the permits that been pulled as of this date and not projects without application for building permits. Planning and Sustainability)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Net Acreage Changes	88	218	50	TBD	TBD
Base Zoning Changes					
Acreage Zoned Due to Annexation	88	218	50	TBD	TBD
Acreage Rezoned	296	351	319	TBD	TBD
Development Process Approval Measures					
Development Plans	21	16	17	18	18
Site Plans	82	80	80	80	80
Plats	71	67	60	66	66
Residential Approvals					
Total Units	TBD	2527	1288	1262	1625
Cases heard by BOZA	22	23	17	16	22
Residential site plans reviewed	110	86	87	68	80
Preliminary plats reviewed	3	6	3	10	5
Final plats reviewed	70	58	86	92	79
Municipal planner FTEs	8	8	8	8	8



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Planning and zoning administrative and support FTEs	5	5	3	3	3
Engineering FTEs	3	3	4	4	4
Total planning and zoning revenues	\$ 177,932	\$ 172,184	\$ 130,464	\$ 97,744	\$ 144,581

Efficiency Measures

	2015	2016	2017	2018*	2019*
Average number of days for preliminary plat review	55	73	48	59	59

Outcome (Effectiveness) Measures

	2015	2016	2017	2018*	2019*
Franklin will be a model for environmental quality and a sustainable city.					
Increase the percentage of residents who rate their neighborhoods as either good or excellent in an annual, biannual, or other specified periodic citizen survey					
Establish a baseline for measuring citizen satisfaction via Citizen, HOA, or social media surveys.					
Baseline established?	No	Yes	Yes	Yes	Yes
Survey Conducted?	No	Yes	Yes	TBD	TBD
Target: 93%	TBD	93.0%	93.0%	TBD	TBD
Meets Target?	TBD	TBD	TBD	TBD	TBD
Franklin will be named as a "Smarter City" by the Natural Resources Defense Council for sustainability (the first in Tennessee).					
Baseline: To review the criteria for becoming a "Smarter City" and apply for recognition. See: http://smartercities.nrdc.org/rankings/scoring-criteria					
Target: Named "Smarter City"	No	No	No	TBD	TBD
Meets Target?	No	No	No	TBD	TBD
Increase the number of LEED certified buildings to attract energy friendly businesses and increase tax revenues.					
# of LEED Certified buildings in Franklin	12	18	22	22	22
Target (Source: www.usgbc.org)	11	11	12	12	12
Meets Target?	Yes	Yes	Yes	Yes	Yes
Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services.					
The citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community.					
Franklin will develop a quality level of service expectation for its citizens.					
90% citizen satisfaction rated excellent/good for services as reported by community survey.					
Baseline: Data to be collected in next community survey.	N/A	93%	93%	TBD	TBD
Meets Target?	N/A	Yes	Yes	TBD	TBD
Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.					



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	To be a community that promotes walking, jogging, and cycling.					
	Increase the Walkability Index Score for Franklin.	TBD	TBD Score: 23	TBD Score: 23	TBD	TBD
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Become a more bicycle friendly community.					
	Baseline: To become a bicycle-friendly designated community through assessment by the League of American Bicyclists.					
	Meets Target?	N/A	N/A	N/A	TBD	TBD
	Reduce the number of days of air quality nonattainment in the City of Franklin.					
	Baseline: 0 days of non-attainment	0	0	0	0	0
	Actual Days of non-attainment	0	0	0	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.					
	Improve ranking as one of the top 10 communities providing for historic preservation in the U.S.					
	Current Ranking	4	4	4	TBD	TBD
	Target	4	4	4	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Franklin will strategically manage its growth and the value of its assets.					
	Update a minimum of one Land Use Plan character area with infrastructure capabilities every year.					
	Baseline: The current Land Use Plan needs to include infrastructure planning and costs as components of Land Use updates. (Planning and Sustainability)					
	Target: At least 1 updated	All Areas Updating		1 Annual	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Reduce the poverty for citizens of Franklin to a rate at least 50% below the state average (State average is 16.9%) (2010 Census).					
	Franklin Poverty Rate	6.9%	7.4%	TBD	TBD	TBD
	State Poverty Rate	17.6%	17.2%	TBD	TBD	TBD
	Target	8.8%	8.6%	TBD	TBD	TBD
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Increase the assessed valuation per square mile for land in City of Franklin					
	Current Assessed Value	\$ 3,576,977,148	\$ 4,638,233,867	\$ 4,819,676,437	TBD	TBD
	Square Miles	41.53	41.78	42.15	TBD	TBD
	Target	\$ 82,000,000	\$ 105,000,000	\$ 111,015,650	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.					
	Increase private investment in Franklin's Historic Area.					
	# of Certificates of Appropriateness issued for construction	47	106	73	70	70
	Value of investment dollars from COA's	\$ 6,425,809	\$ 20,688,515	\$ 81,085,071	\$ 7,000,000	\$ 7,000,000
	Meets Target?	No	Yes	Yes	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

*Includes Residential and Commercial site plans.

**City engineers who are involved in development plan review but are housed in the Engineering Department.

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the value of Land use, planning and zoning	16%	43%	28%	13%
☒	% rating Your neighborhood as a place to live	55%	38%	7%	1%
☒	% rating Franklin as a place to live	73%	24%	3%	0%
☒	% rating the Quality of the overall natural environment in Franklin as it relates to Franklin as a whole	37%	50%	10%	2%
☒	% rating the Overall "built environment" of Franklin (including overall design, buildings, parks and transportation systems) as it relates to Franklin as a whole	25%	53%	18%	5%
☒	% rating the Sense of community in Franklin as it relates to Franklin as a whole	36%	46%	15%	2%
☒	% rating how important the Quality of the overall natural environment in Franklin is for the Franklin community to focus on in the next two years	41%	46%	13%	1%
☒	% rating how important the Overall "built environment" of Franklin (including overall design, buildings, parks and transportation systems) is for the Franklin community to focus on in the next two years	39%	44%	16%	1%

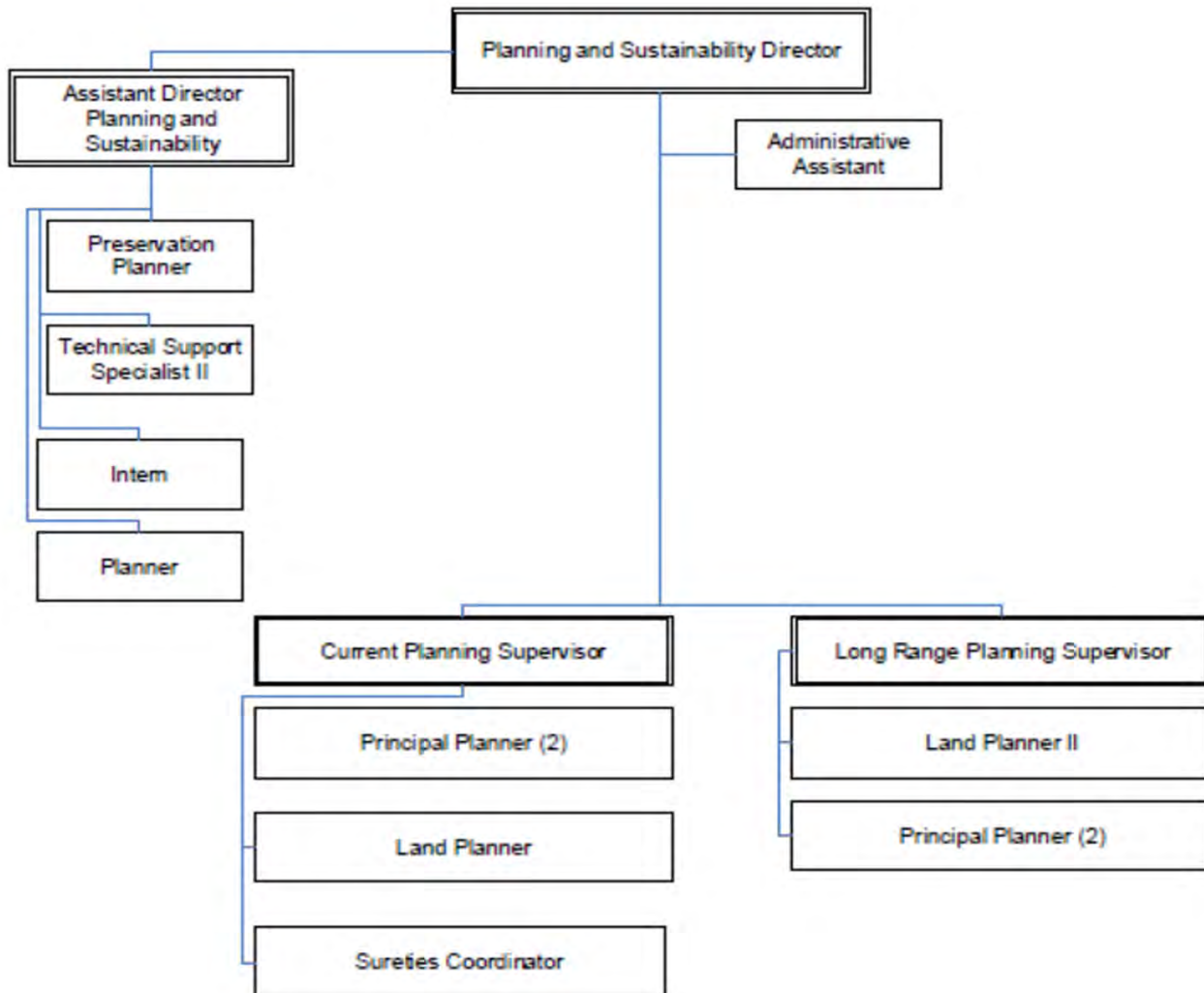
		Very Satisfied	Somewhat Satisfied	Somewhat Important	Not at all Important
☒	% rating their level of satisfaction with the City's management of growth	29%	55%	15%	1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table on following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
ACA Community Development	Grade N	1	0	1	0	1	0	0	0	0	0
Planning Director	Grade L	1	0	1	0	1	0	1	0	1	0
Assistant Planning Director	Grade J	0	0	0	0	0	0	1	0	1	0
Planning Supervisor	Grade I	2	0	2	0	2	0	2	0	2	0
Principal Planner	Grade H	2	1	2	1	3	1	3	0	4	0
Preservation Planner	Grade H	0	0	0	0	1	0	1	0	1	0
Land Planner II	Grade H	1	0	0	0	0	0	0	0	1	0
Planning Senior	Grade G	2	0	2	0	1	0	1	0	0	0
Dev. Serv. Oper. Analyst	Grade G	0	0	1	0	1	0	0	0	0	0
Land Planner	Grade G	0	0	2	0	2	0	2	0	1	0
Sureties Coordinator	Grade G	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist II	Grade F	1	0	1	0	1	0	1	0	1	0
Planner	Grade F	0	0	0	0	0	0	0	0	1	0
Technical Support Specialist I	Grade E	1	0	1	0	1	0	1	0	0	0
Planning Assistant	Grade E	1	0	1	0	0	0	0	0	0	0
Planning Associate	Grade D	2	0	0	0	0	0	0	0	0	0
Administrative Assistant	Grade D	1	0	1	0	1	0	1	0	1	0
Administrative Secretary	Grade B	0	1	0	1	0	0	0	0	0	0
Intern	---	0	1	0	1	0	1	0	1	0	1
Total Authorized Staffing		16	3	16	3	16	2	15	1	15	1



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,035,553	1,082,254	944,762	922,196	952,731	7,969	0.8%
Officials Fees	9,800	10,300	14,708	10,000	14,000	(708)	-4.8%
Employee Benefits	276,692	315,400	305,031	325,440	317,021	11,990	3.9%
Total Personnel	1,322,045	1,407,954	1,264,501	1,257,636	1,283,752	19,251	1.5%
Operations							
Transportation Services	2,376	2,044	3,100	2,000	3,000	(100)	-3.2%
Operating Services	5,323	1,750	9,500	3,500	6,000	(3,500)	-36.8%
Notices, Subscriptions, etc.	38,649	23,487	30,900	22,500	32,650	1,750	5.7%
Utilities	5,458	7,437	7,000	6,600	7,500	500	7.1%
Contractual Services	174,717	11,970	32,600	30,000	117,000	84,400	258.9%
Repair & Maintenance Services	3,676	3,718	6,500	8,800	5,500	(1,000)	-15.4%
Employee programs	425	621	3,500	2,000	6,500	3,000	85.7%
Professional Development/Travel	54,590	45,790	46,400	46,100	47,400	1,000	2.2%
Office Supplies	10,991	12,895	14,800	15,800	15,300	500	3.4%
Operating Supplies	377	2,054	400	1,000	500	100	25.0%
Fuel & Mileage	577	340	1,700	450	1,100	(600)	-35.3%
Machinery & Equipment (<\$25,000)	11,597	10,058	56,985	59,500	14,500	(42,485)	-74.6%
Repair & Maintenance Supplies	236	22,030	-	-	-	-	
Operational Units	-	-	4,000	9,823	4,000	-	0.0%
Property & Liability Costs	6,488	8,367	8,886	9,114	9,326	440	5.0%
Permits	-	12	400	-	400	-	0.0%
Other Business Expenses	-	-	100	-	100	-	0.0%
Total Operations	315,480	152,573	226,771	217,187	270,775	44,004	19.4%
Capital	-	-	-	-	-	-	
Total Planning & Sustain.	1,637,525	1,560,527	1,491,272	1,474,823	1,554,527	63,255	4.2%

Notes & Objectives

- Complete the new Zoning Ordinance to implement Envision Franklin, with input from the FMPC and BOMA.
- Draft and adopt a new set of Subdivision Regulations (current set adopted in 1966).
- Conduct extensive education/discussion sessions with the BOMA and FMPC for a variety of topics addressed in the new Zoning Ordinance.
- Implement PUD process changes to streamline it and decrease number of days involved in review.
- Conduct the annual review and update of Envision Franklin (December 2018).
- Incorporate education opportunities for members of the Planning Commission and BOMA.
- Concentrate on continuing education for City officials and staff regarding urban design and best planning practices.
- Continued improvement of workspace and technology in the P&SD.



City of Franklin, Tennessee

FY 2019 Operating Budget

Engineering & Traffic Operations Center

Paul P. Holzen, Director

Budget Summary

Engineering							
	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	898,723	1,124,690	1,249,008	1,277,145	1,368,049	119,040	9.5%
Operations	-96,022	-132,726	-51,024	-74,981	-132,532	-81,508	159.7%
Capital	0	0	0	0	0	0	0.0%
Total	802,701	991,964	1,197,984	1,202,164	1,235,517	37,532	3.1%

Traffic Operations Center (TOC)							
	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	258,175	284,756	360,180	377,301	383,084	22,904	6.4%
Operations	239,931	492,853	545,312	593,800	575,720	30,408	5.6%
Capital	60,361	31,951	2,335,633	463,105	2,611,000	275,367	11.8%
Total	558,468	809,560	3,241,125	1,434,206	3,569,804	328,679	10.1%

Department Summary

This budget contains operations for two separate functions: Engineering & Traffic Operations Center.

ENGINEERING

The Engineering Department plans for the future infrastructure needs of the City of Franklin and consists of three divisions - Engineering, Traffic Operations and Stormwater.

The Engineering Division manages both City-funded and private infrastructure projects. The Engineering Division works with other City departments, TDOT, various utility providers, elected officials, and the public to ensure that our infrastructure is designed and installed properly and that it meets all local, state and federal standards and guidelines.

The Traffic Operations Division manages the transportation network within the City of Franklin. They currently oversee our Congestion Management Program, Traffic Count Program, Traffic Calming Program, and assist with both public and private infrastructure projects.

The Stormwater Division helps the City maintain compliance with mandates set by the federal (EPA) and state (TDEC) governments to minimize stormwater runoff pollution. Under the Clean Water Act of 1972, the Environmental Protection Agency (EPA) requires municipalities like Franklin to manage stormwater. The City has received a Phase II Municipal Separate Storm Sewer System (MS4) Permit from the Tennessee Department of Environment and Conservation (TDEC) to allow Franklin to discharge stormwater into nearby rivers and streams.



City of Franklin, Tennessee

FY 2019 Operating Budget

Engineering & Traffic Operations Center

Paul P. Holzen, Director

Department Summary (continued)

TRAFFIC OPERATIONS CENTER (TOC)

A goal of the Traffic Operations Division is to perform timing optimizations for signal systems. Currently there are five major systems in the City - Cool Springs Area (McEwen, Mallory Lane, Carothers Parkway and Cool Springs Blvd), SR 96 E (Murfreesboro Rd./Royal Oaks), Downtown (Main St, Fifth Ave, SR96 West), Hillsboro Road and Columbia Ave. Traffic counts and turning movement counts are obtained at all signalized intersections within a three year window. These counts are then used to perform signal system timing optimizations.

The Traffic Operations Center (TOC) provides traffic management services to the City of Franklin. The center currently manages 114 traffic signals and 22 Closed Circuit Television (CCTV) cameras. In past years the TOC has worked towards providing better traffic flow throughout the City through the Congestion Management Program. That program requires data collection at each of those intersections every three years and optimizing the signal timing in each of the City's main corridors.

The TOC will be addressing new challenges as we move into the future. First will be the Comprehensive Transportation Network Plan which will study the transportation network with attention to the roadway network, bike and pedestrian facilities and transit. This study will replace the traditional Major Thoroughfare Plan Update and will provide a more complete planning document for use by the City in applying for Federal Highway Administration or Federal Transit Administration funding. The second challenge is to deploy an Adaptive Traffic Signal Control System in the Cool Springs Area. This action will provide the benefits of constant signal optimization.

Congestion Management Program:

Traffic Counts or Data Collection have been and continue to be the most basic building blocks of any traffic management system. With the rapid growth and development of the City of Franklin in the recent past, traffic volumes have also grown and developed. This program was designed to perform "turning movement counts" for each peak hour at each of our signalized intersections every three years.

Currently there are five major systems in the City:

- 1) Cool Springs Area (McEwen, Mallory Lane, Carothers Parkway and Cool Springs Blvd)
- 2) SR 96 E (Murfreesboro Rd./Royal Oaks)
- 3) Downtown Franklin (Main St, Fifth Ave, SR96 West)
- 4) Hillsboro Road
- 5) Columbia Ave.

The data collected is used to develop traffic signal timing plans that will best move traffic with highest degree of safety and minimal delay. By utilizing traffic modeling software, we develop intersection timing plans that best manage those rush hour flows. A 2005 Institute of Transportation Engineers White Paper on Benefits of Retiming Traffic Signals states, "An operating agency with a budget to retime traffic signals every three years, especially in developing areas and/or areas with sustained growth, will maintain a high quality of traffic operations."



City of Franklin, Tennessee

FY 2019 Operating Budget

Engineering & Traffic Operations Center

Paul P. Holzen, Director

Department Summary (continued)

STORMWATER (Budget contained within Stormwater Fund)

The City of Franklin is granted authorization to discharge stormwater through its stormwater infrastructure and into receiving water bodies through a NPDES permit issued by the EPA and administered through TDEC. A condition of this permit coverage is that six minimum control measures are met by the end of the permit cycle. The City is required annually to submit an “annual report”, which is essentially a report to document the progress the City is making towards meeting its current permit requirements. Current minimum control measures are:

- 1) Public Education and Outreach
- 2) Public Involvement and Participation
- 3) Illicit Discharge Detection and Elimination
- 4) Construction Site Stormwater Runoff Control
- 5) Permanent Stormwater Management in Development and Redevelopment
- 6) Pollution Prevention for Municipal Operations

In addition to the above minimum control measures the City is required to do annual ambient monitoring which includes:

- 1) Macroinvertebrate Sampling
- 2) E.Coli Sampling

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future. Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences

Goal: Implement our Congestion Management Program by coordinating traffic signals to insure optimum travel speed, reduce delay, reduce energy and fuel consumption and minimize stops. The City currently has five coordinated signal systems that include: Cool Springs Area (McEwen, Mallory Lane, Carothers Parkway and Cool Springs Blvd), SR 96 E (Murfreesboro Rd./Royal Oaks), Downtown Franklin (Main St, Fifth Ave, SR96 West), Hillsboro Road, Columbia Ave.

Baseline: Implement new traffic counts and signal timing plans on one coordinate system per year. A 2005 Institute of Transportation Engineers White Paper on Benefits of Retiming Traffic Signals states, "An operating agency with a budget to retime traffic signals every 3 years, especially in developing areas and/or areas with sustained growth, will maintain a high quality of traffic operations."

Workload (Output) Measures

Last Signal Timing Update

1) Cool Springs Area	2016
2) SR 96 E	2015
3) Downtown Franklin	2018
4) Hillsboro Road	2017
5) Columbia Ave	2017

Theme: A Safe, Clean and Livable City



Franklin will be a model for environmental quality and a sustainable City

Goal: Meet or exceed the minimum compliance of our NPDES MS4 permit to protect our national resources.

Baseline: Complete four public education and outreach events per year.

Baseline: Complete four public involvement and participation events per year.

Baseline: Complete illicit discharge detection and elimination on 20% of our watershed yearly.

Baseline: Inspect 100% of our active construction sites monthly for EPSC compliance.

Baseline: Inspect 20% of the City's permanent stormwater management facilities.

Baseline: Complete annual ambient monitoring to include Macroinvertebrate Sampling, E.Coli Sampling and complete 20% watershed Visual Stream Assessments.

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Number of public education and outreach events completed.	5	2	9	TBD	TBD
	Number of public involvement and participation events completed.	3	2	2	TBD	TBD
	Percentage of Watershed completed for illicit discharge detection and elimination.	100%	0%	10%	TBD	TBD
	Percentage of active construction sites	100%	100%	100%	100%	100%



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)

Percentage of permanent stormwater management facilities inspected.	0%	0%	0%	TBD	TBD
Annual Ambient monitoring (Achieved or Not Achieved)					
Macroinvertebrate Sampling	Achieved	Achieved	Achieved	Achieved	Achieved
E.Coli Sampling	Achieved	Achieved	Achieved	Achieved	Achieved
Visual Stream Assessment	Achieved	Not Achieved	Not Achieved	Achieved	Achieved

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Reduce percent of citizens reporting improvement in transportation/ reduction of traffic and lane improvements as the most important needs for Franklin. <i>(Baseline: Community Survey by ASI for Franklin Tomorrow)</i>	37%	41%	41%	TBD	TBD
	Target	30%	35%	35%	TBD	TBD
	Meets Target?	No	No	No	TBD	TBD
	To reduce energy costs, road congestion and improve air quality by better use of alternative transportation services					
	Increase inventory of transit hubs, park-and-ride sites, and alternative services in Franklin.					
	Baseline: Inventory of current transit hubs, number of park-and-ride parking slots, and description of alternative transportation services available in Franklin. (TMA)	72	74	TBD	TBD	TBD
	Target	72	72	75	75	75
	Meets Target?	Yes	Yes	TBD	TBD	TBD

Franklin Citizens Survey

(Fall 2016)

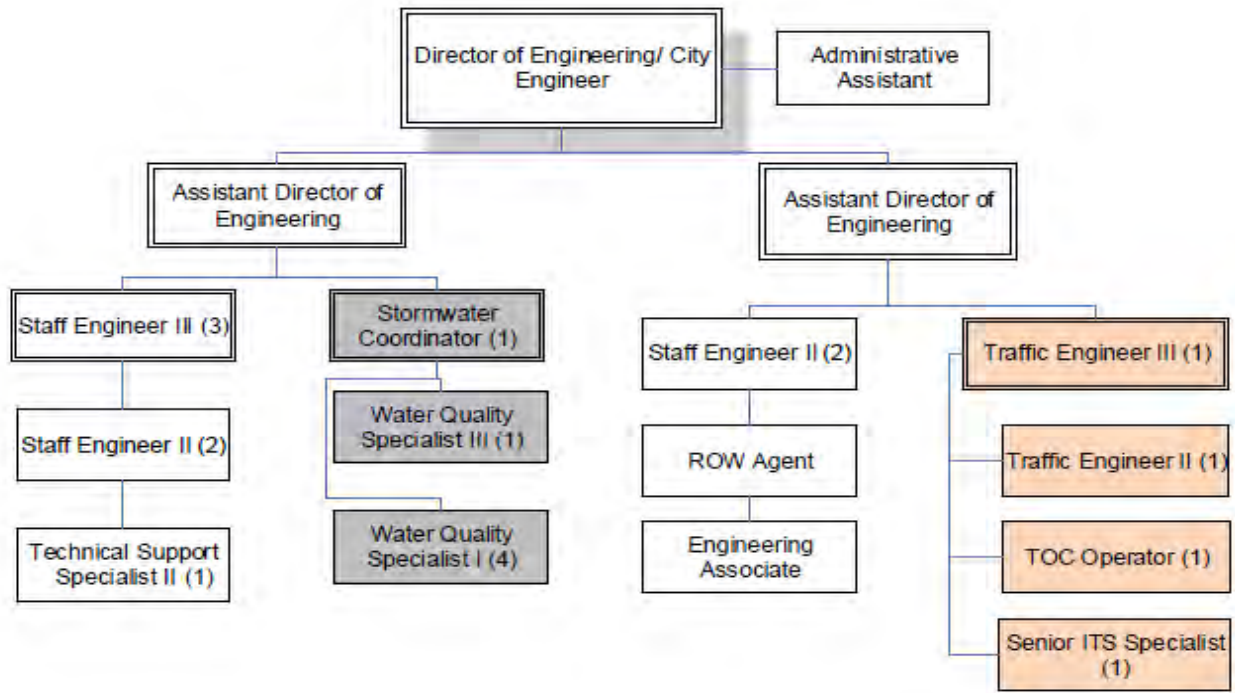
		Excellent	Good	Fair	Poor
☒	% rating traffic flow on major streets as it relates to Franklin as a whole	1%	25%	45%	29%
☒	% rating ease of public parking as it relates to Franklin as a whole	11%	42%	33%	14%
☒	% rating ease of travel by car in Franklin as it relates to Franklin as a whole	7%	41%	39%	13%
☒	% rating ease of travel by public transportation in Franklin as it relates to Franklin as a whole	5%	18%	29%	47%
☒	% rating ease of travel of bicycle in Franklin as it relates to Franklin as a whole	6%	29%	34%	30%
☒	% rating ease of walking in Franklin as it relates to Franklin as a whole	17%	41%	30%	12%
☒	% rating the quality of Traffic signal timing	12%	38%	34%	15%



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Notes:

1) Funding Allocation:

Gray: Stormwater Coordinator, Wtr Qty Specialist I and II are funded out of the Stormwater Budget

Peach: The Traffic Eng III, Traffic Eng II and TOC Operator are included in TOC Budget.

White: Positions funded through the Engineering budget are shaded in white.

2) For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Engineering											
Director of Engineering	Grade M	1	0	1	0	1	0	1	0	1	0
Asst. Dir. Of Engineering	Grade K	1	0	2	0	2	0	2	0	2	0
Staff Engineer III	Grade J	3	0	2	0	2	0	2	0	3	0
Staff Engineer II	Grade I	3	0	3	0	4	0	4	0	4	0
Right of Way Agent	Grade H	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist II	Grade F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	Grade E	1	0	1	0	1	0	0	0	0	0
Engineering Associate	Grade E	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	Grade D	1	0	1	0	1	0	1	0	1	0
Total - Engineering		13	0	13	0	14	0	13	0	14	0

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Traffic Operations Center											
Traffic Engineer III	Grade J	1	0	1	0	1	0	1	0	1	0
ITS Specialist Senior	Grade G	1	0	0	0	0	0	1	0	1	0
Traffic Engineer II	Grade F	1	0	1	0	1	0	1	0	1	0
TOC Operator	Grade E	1	0	1	0	1	0	1	0	1	0
Total - TOC		4	0	3	0	3	0	4	0	4	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - Engineering

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	676,112	836,178	905,331	930,482	1,004,170	98,839	10.9%
Employee Benefits	222,611	288,512	343,677	346,663	363,879	20,202	5.9%
Total Personnel	898,723	1,124,690	1,249,008	1,277,145	1,368,049	119,040	9.5%
						-	
Operations							
Transportation Services	183	849	767	767	805	38	5.0%
Operating Services	4,035	5,169	6,099	2,500	2,650	(3,449)	-56.6%
Notices, Subscriptions, etc.	3,764	1,432	9,963	4,150	4,775	(5,188)	-52.1%
Utilities	3,857	4,600	4,749	3,982	4,180	(569)	-12.0%
Contractual Services	74,165	57,285	108,400	109,711	92,500	(15,900)	-14.7%
Repair & Maintenance Services	1,002	1,493	2,610	2,100	2,155	(455)	-17.4%
Employee programs	681	453	861	861	1,000	139	16.1%
Professional Development/Travel	5,495	5,819	18,000	17,650	15,750	(2,250)	-12.5%
Office Supplies	5,309	5,801	6,770	6,944	6,700	(70)	-1.0%
Operating Supplies	2,068	966	4,778	4,725	4,600	(178)	-3.7%
Fuel & Mileage	924	617	2,100	2,100	2,100	-	0.0%
Machinery & Equipment (<\$25,000)	24,574	12,216	31,828	21,202	14,500	(17,328)	-54.4%
Repair & Maintenance Supplies	50	-	-	-	-	-	0.0%
Property & Liability Costs	5,965	9,734	9,811	8,136	8,543	(1,268)	-12.9%
Permits	6,010	9,264	8,153	731	-	(8,153)	-100.0%
Other Business Expenses	1	122	53	13	-	(53)	-100.0%
Debt Service and Lease Payments	4,104	5,413	-	5,413	-	-	0.0%
Interfund Reimbursement	(238,209)	(253,959)	(265,966)	(265,966)	(292,790)	(26,824)	10.1%
Total Operations	(96,022)	(132,726)	(51,024)	(74,981)	(132,532)	(81,508)	159.7%
						-	
Capital	-	-	-	-	-	-	
						-	
Total Engineering	802,701	991,964	1,197,984	1,202,164	1,235,517	37,532	3.1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - TOC

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	197,759	206,010	262,974	271,436	263,707	733	0.3%
Employee Benefits	60,416	78,746	97,206	105,865	119,377	22,171	22.8%
Total Personnel	258,175	284,756	360,180	377,301	383,084	22,904	6.4%
Operations							
Transportation Services	8	197	347	225	225	(122)	-35.2%
Operating Services	84	47	447	250	250	(197)	-44.1%
Notices, Subscriptions, etc.	2,954	3,990	4,479	5,979	6,720	2,241	50.0%
Utilities	1,535	2,162	2,257	2,801	3,323	1,066	47.2%
Contractual Services	192,772	385,106	473,150	473,150	398,000	(75,150)	-15.9%
Repair & Maintenance Services	742	3,474	895	24,824	25,850	24,955	2788.3%
Employee programs	6	-	397	397	5,416	5,019	1264.2%
Professional Development/Travel	1,350	4,951	8,947	7,000	10,650	1,703	19.0%
Office Supplies	165	493	586	604	1,200	614	104.8%
Operating Supplies	223	499	1,689	289	2,050	361	21.4%
Fuel & Mileage	172	208	735	500	500	(235)	-32.0%
Machinery & Equipment (<\$25,000)	28,704	58,125	30,600	30,600	61,025	30,425	99.4%
Repair & Maintenance Supplies	-	18,997	2,730	1,575	15,000	12,270	449.5%
Property & Liability Costs	9,736	13,777	15,659	43,213	44,421	28,762	183.7%
Permits	1,480	800	2,393	2,393	1,040	(1,353)	-56.5%
Other Business Expenses	-	27	-	-	50	50	100.0%
Total Operations	239,931	492,853	545,312	593,800	575,720	30,408	5.6%
Infrastructure	-	-	185,633	363,105	-	(185,633)	0.0%
Machinery & Equipment (>\$25,000)	60,361	31,951	2,150,000	100,000	2,611,000	461,000	21.4%
Capital	60,361	31,951	2,335,633	463,105	2,611,000	275,367	11.8%
Total TOC	558,467	809,560	3,241,125	1,434,206	3,569,804	328,679	10.1%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Economic Development

Eric Stuckey, City Administrator

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Expenditures	67,277	53,592	79,518	79,518	90,327	10,809	13.6%
Economic Development	67,277	53,592	79,518	79,518	90,327	10,809	13.6%

Department Summary

This department is used to identify payments specifically related to economic development. An allocation is made for economic development of \$25,000 plus an additional amount for the Greater Nashville Regional Council of \$23,327. Membership to the Nashville Area Chamber of Commerce is \$3,000 and the Metropolitan Planning Organization is budgeted at \$9,000. \$30,000 is included for continued funding of the business retention program being conducted by Williamson, Inc.

An additional allocation for the Williamson County Convention and Visitors Bureau is budgeted in the Hotel Tax Fund.



City of Franklin, Tennessee FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Quality of Life Experiences



Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain below the national Cost of Living Index of 100.

Baseline: 89 on index of 100 (Williamson County Chamber of Commerce).

Goal: To improve ranking as one of the best cities for start-up businesses in the United States.

Baseline: Ranked top 50 in the nation (http://images.businessweek.com/ss/09/03/0327_smallcity_startups/43.htm).

Sustainable Growth & Economic Prosperity



Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.

Opportunities for increasing tourism experiences.

Goal: To increase tourist visits to Franklin.

Baseline: Carnton Plantation, Carter House and Lotz House had 80,000 visitors in 2012 (www.carnton.org).

Goal: To increase the number of participants in conventions, conferences, and meetings in the Conference Center

Baseline: [Need 2012 fiscal year data on number of participants or equivalent proxy]

Opportunities for revenue enhancements through tourism and sales revenues.

Goal: To increase the revenue generated from Hotel/Motel taxes.

Baseline: Franklin received \$2,193,109.16 in Hotel/Motel Tax for the 2012 Fiscal Year (Department of Finance)

Goal: To increase sales tax revenue money greater than the annual state-wide sales tax growth.

Baseline: \$24.197 million in sales tax revenues were collected by the City of Franklin in 2012. (Financial Reports from City Finance Department)

Goal: Franklin will increase revenue over expenditures from conventions, meetings, and trade shows at the Conference Center

Baseline: [Review Conference Center data for appropriate metrics]

Franklin will expand and retain business and job opportunities within the community as well as the county.

Encourage job growth and retention within the city.

Goal: To increase the number of jobs in the city over the previous year.

Baseline: Franklin reported 33,750 total employment in June 2013. [Civilian Labor Force Summary, Labor Monthly Report, July 2013].



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Goal: To decrease the unemployment rate within the city over the previous year below the county and state levels.

Baseline: Franklin's unemployment rate for 2013 was 5.5%. County rate for same period was 5.8% and state rate was 8.5% (both of which included Franklin rate) (Source: Civilian Labor Force Summary, Labor Monthly Report, July 2013).

Encourage expansion and retention of business opportunities in the City of Franklin.

Goal: To increase the net number of business licenses within the city over the previous year.

Baseline: Franklin issued 427 new business licenses in FY2012 (Revenue Management)

Baseline: Franklin has 5,302 total active business licenses in 2012 (2012 Development Report).

Goal: To increase the number of small businesses over the previous year.

Baseline: Franklin has X number of small businesses. Williamson County has 5,910 businesses with <100 employees. (2010 Census for Williamson County)

Goal: To increase the number of businesses with more than 100 employees over the previous year.

Baseline: Franklin has 50 businesses with more than 100 employees (Williamson County Chamber of Commerce).

Goal: To increase the success of Fortune 1000 companies located in Franklin over the previous year.

Baseline: The number of local people employed by Fortune 1000 companies in Franklin was 11,971 (2012).

Goal: To reduce retail and commercial vacancy rates within Franklin to 30% or less than Nashville MSA rate.

Baseline: Franklin retail and commercial vacancy rate for 3rd Q 2013 was 3.8%. Nashville MSA rate was 9.4%.

Target of 30% of Nashville rate is 6.58% (Source: Cassidy Turley Office Market Snapshot, @WilliamsonProsper.com)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.						
	Remain below the national Cost of Living Index of 100.					
	Current Rating	95.5	95.7	TBD	TBD	TBD
	Target	< 100	< 100	< 100	< 100	< 100
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Improve ranking as one of the best cities for start-up businesses in the United States.					
	Current Rating	TBD	TBD	TBD	TBD	TBD
	Target	N/A	N/A	N/A	N/A	N/A
	Meets Target?	TBD	TBD	TBD	TBD	TBD
Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.						
	Opportunities for increasing tourism experiences.					
	Increase tourist visits to Franklin.					
	Overall Tourist visits to Williamson County	1,310,000	1,430,000	N/A	N/A	N/A
	Target	1,250,000	1,350,000	1,450,000	1,600,000	1,600,000
	Meets Target?	Yes	Yes	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

		2015	2016	2017	2018*	2019*
	Increase the number of participants in conventions, conferences, and meetings in the Conference Center					
	Baseline: [TBD from FY 2012 data on # of participants or equivalent proxy]					
	Target					
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Opportunities for revenue enhancements through tourism and sales revenues.					
	Increase the revenue generated from Hotel/Motel taxes.	\$ 3,291,019	\$ 3,557,971	\$ 3,721,055	\$ 3,871,055	\$ 4,021,055
	Target (more than previous year)	\$ 2,764,802	\$ 3,291,019	\$ 3,557,971	\$ 3,721,055	\$ 3,871,055
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Increase sales tax revenue money greater than the annual state-wide sales tax growth.					
	Franklin Collections (in \$ millions)	\$28.944	\$31.309	\$32.694	\$34.189	\$35.557
	Franklin Collection Increase	6.2%	8.2%	4.4%	4.6%	4.0%
	State Collections (in \$ billions)	\$7.678	\$8.269	\$8.56	\$8.899	\$9.255
	State Collection Increase	5.4%	7.7%	3.5%	4.0%	4.0%
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Increase revenue over expenditures from conventions, meetings, and trade shows at the Conference Center					
	Baseline: [Review Conference Center data for appropriate metrics]					
	Annual Net Income for Conference Center	-\$114,223	\$72,835	-\$115,916	\$150,000	\$150,000
	Target	-\$156,381	-\$114,223	\$72,835	-\$115,916	\$150,000
	Meets Target?	Yes	Yes	No	TBD	TBD
Franklin will expand and retain business and job opportunities within the community as well as the county.						
	Encourage job growth and retention within the city.					
	Increase the number of jobs in the city over the previous year.	37,440	39,150	41,490	Data to be collected	
	Target	35,500	37,440	39,150	41,490	41,490
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Decrease the unemployment rate within the city over the previous year below the county and state levels.					
	Franklin's Unemployment Rate	4.2%	3.5%	1.9%	TBD	TBD
	Williamson County Unemployment Rate	4.6%	3.8%	3.1%	TBD	TBD
	Tennessee's Unemployment Rate	6.2%	5.0%	4.2%	TBD	TBD
	Target (Franklin's U/I for preceding year)	4.8%	4.2%	3.5%	1.9%	1.9%
	Meets Target(s)?	Yes	Yes	Yes	TBD	TBD
	Encourage expansion and retention of business opportunities in the City of Franklin.					
	Increase the net number of business licenses within the city over the previous year.					
	New business licenses	404	493	464	400	400
	Total Active business licenses	6182	6617	7041	7291	7541
	Meets Target(s)?	Yes	Yes	Yes	TBD	TBD
	Increase the number of small businesses over the previous year.					
	Baseline: Franklin has X number of small businesses. Williamson County has 5,910 businesses with <100 employees. (2010 Census for Williamson County)					
	# of Small Businesses in Franklin	TBD	TBD	TBD	TBD	TBD
	Target	TBD	TBD	TBD	TBD	TBD
	Meets Target?	TBD	TBD	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Increase the number of businesses with more than 100 employees over the previous year.					
	# of businesses in Franklin with more than 100 employees	TBD	TBD	TBD	TBD	TBD
	Target	TBD	TBD	TBD	TBD	TBD
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Increase the success of Fortune 1000 companies located in Franklin over the previous year.					
	# of local people employed by Fortune 1000 companies in Franklin	Data to be collected				
	Target	Data to be collected				
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Reduce retail and commercial vacancy rates within Franklin to 30% or less than Nashville MSA rate.					
	Franklin Retail & Commercial Vacancy Rate	1.10%	0.90%	5.00%	Data to be collected	
	Nashville MSA Retail & Commercial Vacancy Rates	6.90%	4.70%	6.90%	Data to be collected	
	Target	2.07%	1.41%	2.07%	Data to be collected	
	Meets Target?	Yes	Yes	No	TBD	TBD

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Economic Development services	33%	49%	15%	3%
☒	% rating Employment opportunities as it relates to Franklin as a whole.	23%	52%	20%	4%
☒	% rating Shopping opportunities as it relates to Franklin as a whole.	51%	42%	7%	1%
☒	% rating Cost of living in Franklin as it relates to Franklin as a whole.	5%	36%	39%	20%
☒	% rating the Overall quality of businesses and service establishments in Franklin as it relates to Franklin as a whole.	34%	55%	11%	1%
☒	% rating a Vibrant downtown/commercial areas it relates to Franklin as a whole.	52%	37%	10%	1%
☒	% rating the Overall quality of new development in Franklin as it relates to Franklin as a whole.	30%	48%	19%	4%

Organizational Chart

There is no organization chart associated with Economic Development. It is supported by personnel within Administration.

Staffing by Position

There are no staff formally associated with Economic Development. It is supported by personnel within Administration.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with Economic Development. It is supported by personnel within Administration.

Staffing by Position

There are no staff formally associated with Economic Development. It is supported by personnel within Administration.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Economic Development / Chamber Support	25,000	25,000	25,000	25,000	25,000	-	0.0%
Greater Nashville Regional Council	14,466	-	22,518	22,518	23,327	809	3.6%
Nashville Area Chamber of Commerce	-	-	3,000	3,000	3,000	-	0.0%
Nashville Area MPO	7,811	8,592	9,000	9,000	9,000	-	0.0%
Williamson Chamber - Business Retention / Development	20,000	20,000	20,000	20,000	30,000	10,000	50.0%
Total Expenditures	67,277	53,592	79,518	79,518	90,327	10,809	13.6%
Ending Fund Balance	67,277	53,592	79,518	79,518	90,327	10,809	13.6%

Notes & Objectives



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Community Development Block Grant Fund

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	20,212	85,185	86,263	86,263	63,263		
Revenues	330,297	231,452	250,300	236,000	255,306	5,006	2.00%
Expenditures	265,323	230,374	274,000	259,000	250,500	-23,500	-8.58%
Ending Balance	85,185	86,263	62,563	63,263	68,069		

Fund Summary

The Community Development Block Grant is funded by the Department of Housing and Urban Development based on an annual formula provided by HUD. Under the formula guideline the City receives about Two-Hundred and Fifty Thousand Dollars annually (\$250,000). To date the City of Franklin has received approximately Two-Million Dollars (\$2,000,000) which has been used for emergency rehabilitation of about 66 homes within the City of Franklin for our elderly and low income residents, furthering Fair Housing education, new construction of single family homes within the Hard Bargain and Natchez neighborhoods and administering homeless assistance on an as-needed basis.

Fund Goals

Acting within the HUD guidelines the City prepares an Annual Action Plan and a Consolidated Annual Performance Evaluation Report that reflect the goals of the coming year and the completion of projects from the previous fiscal year. These plans are presented in public meetings for review and comment by the public and ultimately presented and approved by the Board of Mayor and Alderman.

Using the CDBG funds the City will continue to further our partnership with the development community and non-profits toward providing improvement within our community for a variety of different needs. These may include concentrated rehabilitation of homes, new construction, neighborhood signs and land acquisition for the purpose of building affordable single family homes.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Community Development Block Grant Fund. It is supervised by personnel in the Building & Neighborhood Services Department.

Staffing by Position

There are no staff formally budgeted within the CDBG Fund. Operations of the fund are maintained by the City's Housing Development Coordinator. That position is budgeted within the Building and Neighborhood Services department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Beginning Fund Balance	20,212	85,185	86,263	86,262	63,262		
Revenues							
DEPT OF HOUSING AND URBAN DEV(FEDERAL)	329,866	230,374	250,000	235,000	255,000	5,000	2.0%
INTEREST INCOME	431	1,078	300	1,000	306	6	2.0%
OTHER REVENUES	-	-	-	-	-	-	0.0%
CONTRIBUTIONS - OTHERS	-	-	-	-	-	-	0.0%
Total Available Funds	330,297	231,452	250,300	236,000	255,306	5,006	0.0%
Expenses (Operations)							
MAILING & OUTBOUND SHIPPING SERVICES	-	-	-	-	-	-	0.0%
PRINTING & COPYING SERVICES, OUTSOURCED	-	-	-	-	-	-	0.0%
LEGAL NOTICES	-	171	-	-	1,000	1,000	100.0%
CONSULTANT SERVICES	76,425	17,794	12,500	12,500	12,500	-	0.0%
OTHER CONTRACTUAL SERVICES	68,898	47,510	140,000	125,000	115,500	(24,500)	-17.5%
BUILDING REPAIR & MAINTENANCE SERVICES	120,000	115,000	120,000	120,000	120,000	-	0.0%
TRAINING, OUTSIDE	-	-	1,500	1,500	1,500	-	0.0%
IN LIEU OF AFFORDABLE HOUSING COSTS	-	49,899	-	-	-	-	0.0%
GRANT PROGRAMS	-	-	-	-	-	-	0.0%
Total Expenditures	265,323	230,374	274,000	259,000	250,500	(23,500)	-8.6%
Ending Fund Balance	85,185	86,263	62,563	63,262	68,068		



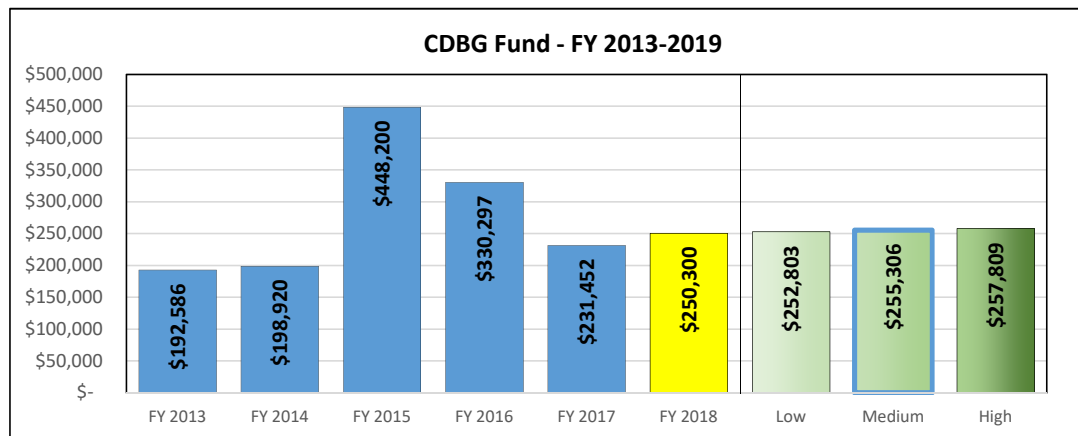
City of Franklin

Revenue Model

Fund:	Community Development Block Grant Fund	Percent of All Revenues	0.2%
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CDBG Fund: The Community Development Block Grant is funded by the Department of Housing and Urban Development based on an annual formula provided by HUD. Under the formula guideline the City receives about Two-Hundred and Fifty Thousand Dollars annually (\$250,000). To date the City of Franklin has received approximately Two-Million Dollars (\$2,000,000) which has been used for emergency rehabilitation of about 62 homes within the City of Franklin for our elderly and low income residents, furthering Fair Housing education, new construction of single family homes within the Hard Bargain and Natchez neighborhoods and administrating homeless assistance on an as-needed basis.

A nominal 2% increase is forecast in this fund.



	Actual					Budget	Forecast (FY 2018)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
CDBG GRANT (FEDERAL)	192,385	198,747	223,787	329,866	230,374	250,000	252,500	255,000	257,500	3-yr Average
IN LIEU OF AFFORDABLE HOUSING FEES			224,162	0	0	0	-	-	-	\$ 325,806
INTEREST INCOME	201	173	251	431	1,078	300	303	306	309	-7.7%
CONTRIBUTIONS - OTHERS	0	0	0	0	0	0	-	-	-	5-Yr Average
										\$ 263,115
										-1.0%
Totals	\$ 192,586	\$ 198,920	\$ 448,200	\$ 330,297	\$ 231,452	\$ 250,300	\$ 252,803	\$ 255,306	\$ 257,809	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Transit

Debbie Henry, Executive Director

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Balance	\$ 189,608	\$ 374,758	\$ 374,758	\$ 374,758	\$ 374,758		
Revenues	\$ 1,873,659	\$2,136,228	\$ 2,725,829	\$ 2,331,624	\$ 2,908,885	\$ 183,056	6.72%
Expenditures	\$ 1,688,509	\$2,136,228	\$ 2,725,829	\$ 2,331,624	\$ 2,908,885	\$ 183,056	6.72%
Ending Balance	\$ 374,758	\$ 374,758	\$ 374,758	\$ 374,758	\$ 374,758		

Department Mission:

The Franklin Transit Authority connects people and places by providing efficient, effective and affordable transportation services.



Department Objectives:

- The planning, operations, and management of the small urban public transit system.
- Operating six days a week, featuring fixed route service as well as Transit On Demand (TODD), a pre-arranged curb-to-curb service, within the City of Franklin.
- The TMA Group is the contractor of record for the operations and management of the Franklin Transit Authority. The TMA Group is a regional leader in customizing innovative, environmentally friendly, multimodal transportation solutions for employers and communities.

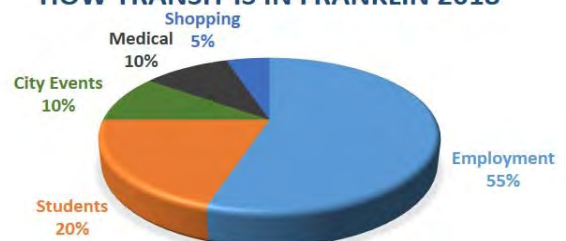
Department Accomplishments:

- *Restructure of Fixed Route Transit Service*
- *Service Extended to include Carothers.*
- *Frequency increased from 60 minutes to 30 minutes on all routes.*
- *Doubled the amount of stops.*
- *Transfer location for routes moved to Transit Center on Columbia Ave.*

Statistics:

- 90,000 passenger trips (estimate)*
- 55% are employment trips*
- 20% are student trips*
- 10% are medical appointments*

HOW TRANSIT IS IN FRANKLIN 2018





City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



To reduce energy costs, road congestion and improve air quality by better use of alternative transportation services

Goal: To increase inventory of transit hubs, park-and-ride sites, and alternative services in Franklin.

Baseline: Inventory of current transit hubs, number of park-and-ride parking lots, and description of alternative transportation services available in Franklin. (TMA)

Goal: To increase the number of riders using the Franklin Transit Authority.

Baseline: 52,034 riders in 2009 (Last data available on Nashville MPO site).

Outcome Measures

	2015	2016	2017*	2018*	2019*
Increase the Inventory of transit hubs, park-and-ride sites, and alternative services in Franklin.					
Transit hubs, Park& Ride sites	72	74	74	136	136
Total	72	74	74	136	136
<i>Increase from Prior year?</i>	Yes	Yes	No	83.00%	0.00%
<i>Meeting Goal?</i>	Yes	Yes	Yes	Yes	Yes
Increase the number of riders using the Franklin Transit Authority.					
Ridership					
Franklin Transit Fixed Route	56,360	46,468	52,363	52,000	59,000
Transit On Demand (TODD)	25,895	26,219	33,151	30,500	31,000
Total	82,255	72,687	85,514	82,500	90,000
<i>Increase from Prior year?</i>	Yes	No	Yes	No	TBD
<i>Meeting Goal?</i>	Yes	No	Yes	No	TBD

All numbers shown are Fiscal Year (July 1- June 30).

*2018 and 2019 are estimated



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures (con't)

Franklin Citizens Survey

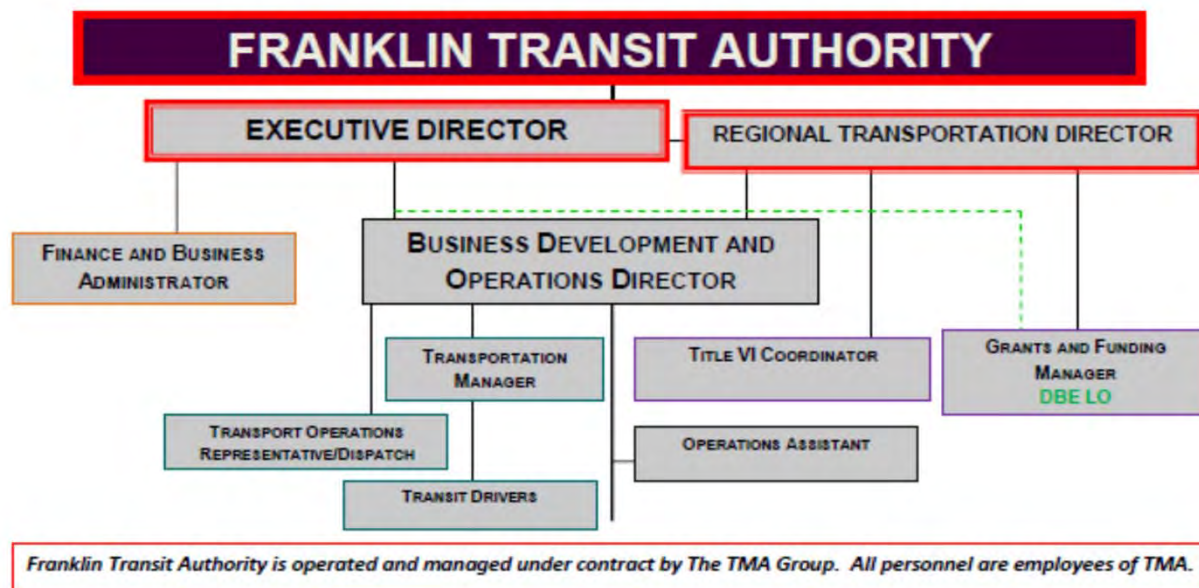
(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of bus or transit service	14%	28%	28%	30%

How likely, if at all, would you be to use a limited mass transit route if the following improvements were made?

		Very Likely	Somewhat Likely	Somewhat Unlikely	Very Unlikely
☒	Expanded weekday schedule	16%	22%	9%	52%
☒	Additional pick-up and drop-offs	18%	25%	9%	47%
☒	Decreasing fares	14%	20%	13%	53%
☒	Enhanced Park & Ride facilities	17%	25%	10%	48%
☒	Enhanced connections via walking, cycling, etc	20%	25%	10%	45%
☒	Expanded weekend schedule	19%	26%	8%	47%

Organizational Chart





City of Franklin, Tennessee FY 2019 Operating Budget

Budget

	Annual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$ %	
Opening Balance	189,608	374,758	374,758	374,758	374,758		
Revenues							
DEPT OF TRANSPORTATION (FEDERAL)	989,505	1,163,679	1,335,264	1,107,782	1,386,664	51,400	3.8%
TDOT (STATE)	261,550	380,361	336,672	327,859	374,350	37,678	11.2%
TRANSIT FARES	88,460	104,648	132,500	118,822	132,000	(500)	-0.4%
CHARTERS	-	-	12,000	11,000	11,000	(1,000)	-8.3%
INTEREST INCOME	4,391	7,610	3,200	3,840	-	(3,200)	-100.0%
RENTAL INCOME	9,700	9,700	9,700	9,600	9,700	-	0.0%
SALE OF SURPLUS ASSETS	18,640	11,475	-	-	10,000	10,000	0.0%
TRANSFER FROM GENERAL FUND	501,413	458,755	896,493	752,721	985,171	88,678	9.9%
Total Available Funds	1,873,659	2,136,228	2,725,829	2,331,624	2,908,885	183,056	6.7%
Expenses (Operations)							
VEHICLE LICENSES & TITLES	38	-	-	-	-	-	0.0%
TRANSIT OPERATIONS	1,573,310	1,730,130	2,183,329	2,130,624	2,371,385	188,056	8.6%
TRANSIT PLANNING	1,626	160,237	177,500	36,500	137,500	(40,000)	-22.5%
MACHINERY & EQUIPMENT (>\$25,000)	113,535	245,861	365,000	164,500	400,000	35,000	9.6%
COMPUTER SOFTWARE (>\$25,000)	-	-	-	-	-	-	0.0%
Total Expenditures	1,688,509	2,136,228	2,725,829	2,331,624	2,908,885	183,056	6.7%
Ending Balance	374,758	374,758	374,758	374,758	374,758		

Notes & Objectives

Overall, the FTA distributes its expenses between the Federal government, State government and City of Franklin as follows: Capital Expenditures: 80% federal, 10% state, 10% local; Preventive Maintenance Expenses: 80% federal and 20% local; Planning Expenses: 80% federal, 10% state, and 10% local.

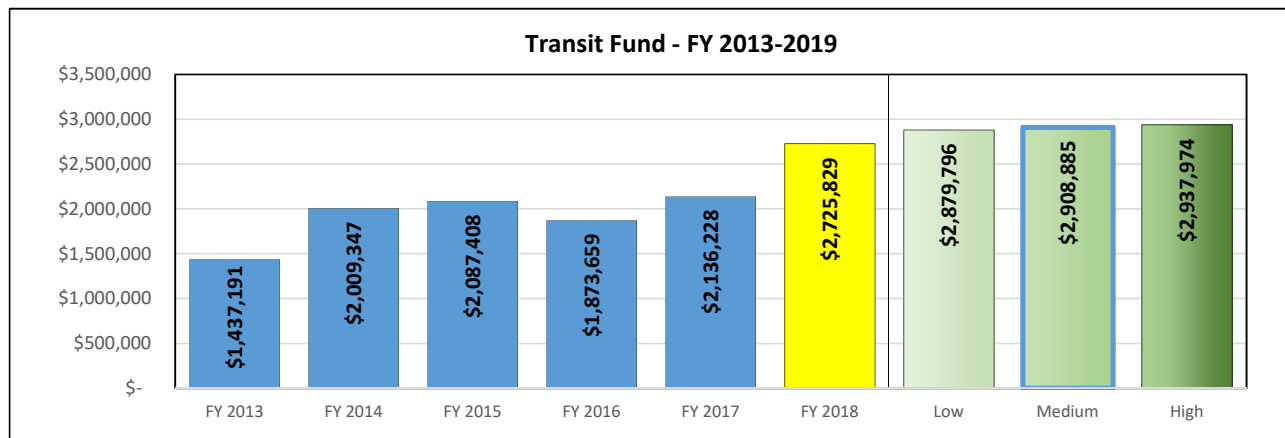


City of Franklin

Revenue Model

Fund:	Transit Fund	Percent of All Revenues	1.9%
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Transit Fund: A special revenue fund used to account for the City's transit operations. The primary sources of revenue are an operating subsidy from the general fund and transit fares. The City has created the Franklin Transit Authority to oversee transit operations. Daily operations of the transit system are managed by a contractor.



	Actual					Budget	Forecast (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
TRANSIT OPERATIONS GRANT (FEDERAL)	906,203	1,005,998	1,229,365	989,505	1,163,679	1,335,264	1,372,797	1,386,664	1,400,531	3-yr Average
TRANSIT CAPITAL GRANT (FED/STATE)	7,972	44,333	67,588	261,550	380,361	336,672	370,607	374,350	378,094	\$ 2,032,432
TRANSIT FARES	87,069	94,314	94,072	88,460	104,649	144,500	141,570	143,000	144,430	11.4%
CHARTERS										5-Yr Average
INTEREST INCOME	11,897	11,820	3,573	4,391	7,610	3,200	9,603	9,700	9,797	\$ 1,908,767
RENTAL INCOME	9,700	9,700	9,700	9,700	9,700	9,700	9,900	10,000	10,100	8.6%
SALE OF SURPLUS ASSETS	0	0	0	18,640	11,475	0	-	-	-	
TRANSFER FROM GENERAL FUND	414,350	843,182	683,110	501,413	458,755	896,493	975,319	985,171	995,023	
Totals	\$ 1,437,191	\$ 2,009,347	\$ 2,087,408	\$ 1,873,659	\$ 2,136,228	\$ 2,725,829	\$ 2,879,796	\$ 2,908,885	\$ 2,937,974	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

PUBLIC WORKS

The Public Works operating unit is responsible for the maintenance, repair and upkeep of the City's intermodal transportation infrastructure and vehicle and equipment fleet.

Under this operating unit are:

- **Streets Department - Maintenance Division**
- **Streets Department - Traffic Division**
- **Streets Department - Fleet Maintenance Division**
- **Stormwater Fund - Streets & Engineering Departments**
- **Street Aid & Transportation Fund**
- **Road Impact Fund**
- **Parks**
- **Sanitation & Environmental Services Fund**
- **Water & Wastewater Enterprise Fund**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Streets - Maintenance

Joe York, Director

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	2,231,051	2,419,980	2,611,904	2,605,527	2,656,486	44,582	1.7%
Operations	1,593,218	1,406,784	1,625,805	1,620,983	1,446,860	-178,945	-11.0%
Capital	0	0	40,000	40,000	252,000	212,000	0.0%
Total	3,824,269	3,826,764	4,277,709	4,266,510	4,355,346	77,637	1.8%

Departmental Summary

The Street Department - Maintenance Division includes Street and Landscape Maintenance.

The Street Maintenance Division currently maintains 334 miles of roadway and a portion of designated medians including, Downtown Franklin, Streetscape, Public Works Facility and landscaping along the Mack Hatcher Pkwy right-of-way from Murfreesboro Road to Franklin Road.

Compost

The Compost Facility defers yard waste and collected leaves from entering the Landfill. This valuable resource is processed and used to complete stormwater projects, backyard gardening, park projects, etc.. Tipping fees are diverted, saving the City and planet.

Infrared Patch Truck

The Street Department began using infrared technology to perform routine patching practices in 2012.

Road Salt and Salt Brine

We currently house 2,400 tons of road salt and 1,800 gallons of salt brine solution at two strategic locations.

Pre-event calculated costs for standard salt spreading method are approx. \$7.50 per lane mile.
Pre-event calculated costs for salt brine method are approx. \$1.70 per lane mile. Post-event calculations could double the amount for both methods.



City of Franklin, Tennessee

FY 2019 Operating Budget

Streets - Maintenance

Joe York, Director

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme:

All themes applicable; none specified.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Accepted Roadways Maintained (Centerline Miles)	323	323	327	334	334
Total Miles of Sidewalks Maintained	N/A	303	310	310	310
Catch Basins/Gutters Maintained	13,641	13,641	13,641	13,641	13,641
Stormwater Channels Maintained (Linear ft.)	183,091	183,091	183,091	183,091	183,091
Gravity Mains Maintained	12,384	12,384	12,384	12,384	12,384
Crosswalks Painted	1,240	2,305	1,158	2,000	2,000
Centerlines Painted	22,200	59,466	56,958	50,000	50,000
Number of Streets Repaired	37	21	40	40	40
Number of Potholes Repaired	407	503	435	353	400
Number of Citizen Concerns Received	532	692	929	800	800
Major Weather Events					
Amount of Salt Used (ton)	450	374	500	512	500
Amount of Brine Used (gallon)	32,000	48,125	16,000	35,000	40,000
Cost to pave streets	\$ 2,157,252	\$ 2,137,609	\$ 2,250,000	\$ 2,545,000	\$ 3,367,101
Cost to repair sidewalks	\$ 247,200	\$ 261,576	\$ 512,440	\$ 445,000	\$ 445,000
Cost of Curb & Gutter	\$ 10,600	\$ 15,000	\$ 10,900	\$ 15,000	\$ 15,000
Leaf Vacuum Season (cubic yds)	9,048	8,920	10,351	10,615	10,850



City of Franklin, Tennessee

FY 2019 Operating Budget

Streets - Maintenance

Joe York, Director

Performance Measures

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Avg. Cost to Repair Streets (Sq.Yd.)	\$ 62.12	\$ 79.00	\$ 79.00	\$ 80.00	\$ 80.00
	Avg. Cost to Repair Sidewalks (Sq. Ft.)	\$ 11.96	\$ 8.50	\$ 8.50	\$ 8.50	\$ 8.50
	Avg. Cost to Repair Catch Basins/Gutters	N/A	N/A	N/A	N/A	N/A

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Response Time					
	- From Receipt to Investigation to Notification	24 hrs	24 hrs	24 hrs	24 hrs	24 hrs
	- From Notification to Resolution	72 hrs	72 hrs	72 hrs	72 hrs	72 hrs

*estimated

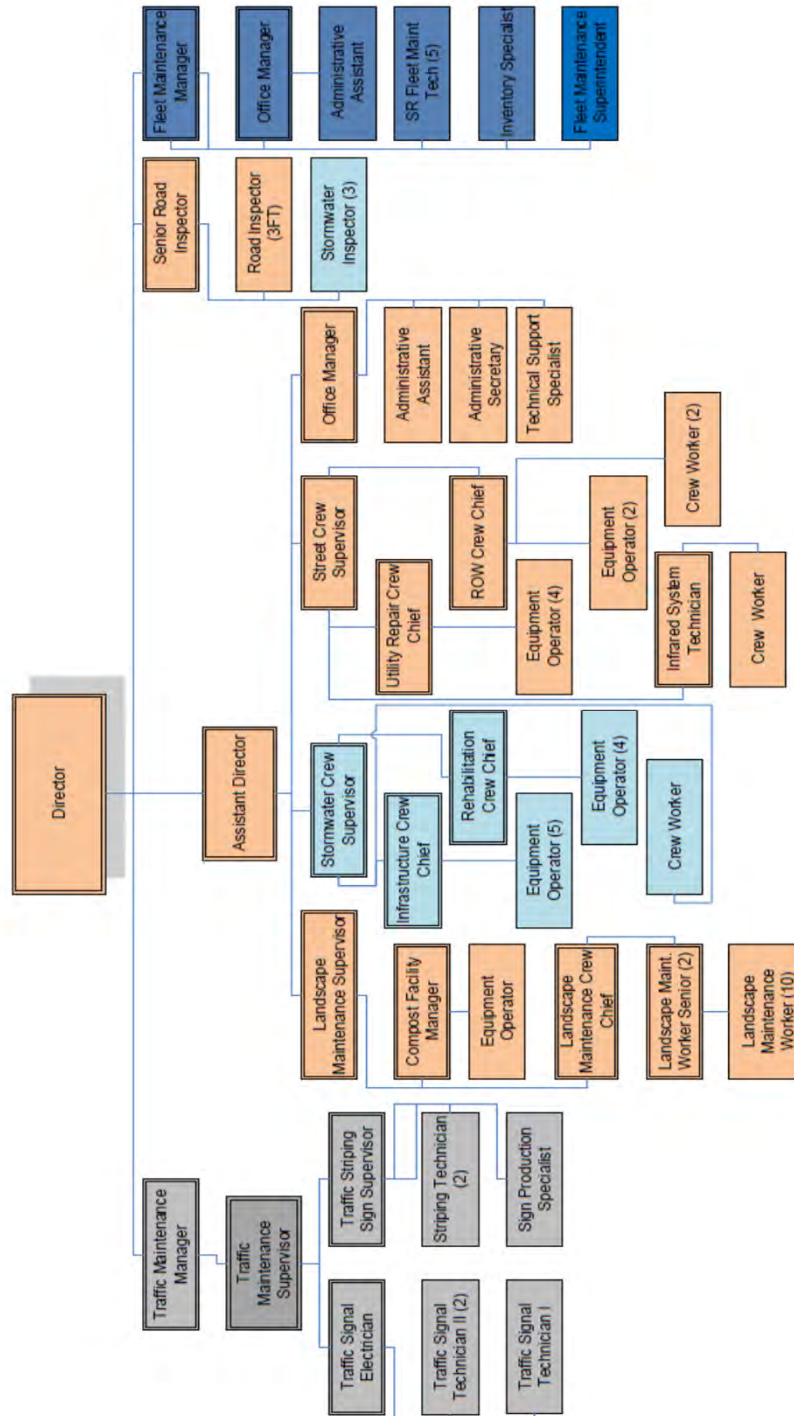
Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Street repair	19%	43%	29%	9%
☒	% rating the quality of Street cleaning	31%	50%	16%	3%
☒	% rating the quality of Street lighting	27%	47%	21%	5%
☒	% rating the quality of Snow removal	17%	40%	27%	16%
☒	% rating the quality of Sidewalk maintenance	21%	50%	24%	5%

Organizational Chart

The organization chart below shows the entire Streets Department.



Streets - Maintenance Personnel are shown in Peach

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Street Director	Grade K	1	0	1	0	1	0	1	0	1	0
Assistant Director	Grade J	1	0	1	0	1	0	1	0	1	0
Senior Road Inspector	Grade G	1	0	1	0	1	0	1	0	1	0
Landscape Maint. Super.	Grade F	1	0	1	0	1	0	1	0	1	0
Road Inspector	Grade F	2	0	2	0	2	1	3	0	3	0
Office Manager	Grade F	1	0	1	0	1	0	1	0	1	0
Street Crew Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Compost Facility Manager	Grade E	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	Grade E	1	0	1	0	1	0	1	0	1	0
Crew Chief	Grade E	2	0	2	0	2	0	2	0	2	0
Infrared System Technician	Grade E	1	0	1	0	1	0	1	0	1	0
Landscape Maint. Crew Chief	Grade E	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	Grade D	1	0	1	0	1	0	1	0	1	0
Equipment Operator	Grade D	6	0	6	0	6	0	7	0	7	0
Landscape Maint. Worker Sr.	Grade D	2	0	2	0	2	0	2	0	2	0
Administrative Secretary	Grade B	1	0	1	0	1	0	1	0	1	0
Landscape Maint. Worker	Grade B	7	9	7	9	9	5	10	0	10	0
Crew Worker	Grade B	3	0	3	0	3	0	3	0	3	0
Totals		34	9	34	9	36	6	39	0	39	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,593,437	1,646,530	1,739,755	1,792,170	1,777,479	37,724	2.2%
Employee Benefits	637,614	773,450	872,149	813,357	879,007	6,858	0.8%
Total Personnel	2,231,051	2,419,980	2,611,904	2,605,527	2,656,486	44,582	1.7%
Operations							
Transportation Services	227	538	439	439	514	75	17.1%
Operating Services	5,801	5,522	10,460	5,770	5,780	(4,680)	-44.7%
Notices, Subscriptions, etc.	3,971	3,508	4,780	5,125	5,000	220	4.6%
Utilities	853,283	694,132	771,912	776,628	794,918	23,006	3.0%
Contractual Services	1,251	3,500	13,200	16,400	5,400	(7,800)	-59.1%
Repair & Maintenance Services	194,858	85,912	207,500	201,900	107,680	(99,820)	-48.1%
Employee programs	8,457	6,249	9,120	9,220	9,602	482	5.3%
Professional Development/Travel	7,307	1,567	13,830	14,150	14,200	370	2.7%
Office Supplies	7,188	4,468	9,400	9,400	9,000	(400)	-4.3%
Operating Supplies	35,743	35,807	37,250	37,800	40,865	3,615	9.7%
Fuel & Mileage	37,270	39,333	50,000	55,000	65,350	15,350	30.7%
Machinery & Equipment (<\$25,000)	59,238	74,951	89,600	91,600	84,270	(5,330)	-5.9%
Repair & Maintenance Supplies	149,327	164,069	164,605	165,588	155,245	(9,360)	-5.7%
Operational Units	2,814	106	750	750	750	-	0.0%
Property & Liability Costs	82,564	92,775	62,855	101,527	112,475	49,620	78.9%
Rentals	1,237	3,062	5,805	5,805	6,810	1,005	17.3%
Permits	7,000	-	4,370	3,250	3,750	(620)	-14.2%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	135,682	191,285	169,930	120,631	25,251	(144,679)	-85.1%
Total Operations	1,593,218	1,406,784	1,625,805	1,620,983	1,446,860	(178,945)	-11.0%
Capital	-	-	40,000	40,000	252,000	212,000	530.0%
Total Streets - Maintenance	3,824,269	3,826,764	4,277,709	4,266,510	4,355,346	77,637	1.8%



City of Franklin, Tennessee

FY 2019 Operating Budget

Streets - Traffic Division

Joe York, Director

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	679,666	779,552	823,145	864,747	810,312	-12,833	-1.6%
Operations	680,972	729,320	619,540	599,489	606,366	-13,174	-2.1%
Capital	0	0	112,500	112,500	0	(112,500)	100.0%
Total	1,360,638	1,508,872	1,555,185	1,576,736	1,416,678	-138,507	-8.9%

Department Summary

The Street Department - Traffic Division currently maintains 114 signalized intersections within the City of Franklin. All signal heads are equipped with LED lenses.

Traffic Division personnel are responsible for maintenance of all downtown decorative street lights, City school flashers, high mast interstate lighting located within the City limits along I-65, McEwen interchange, McEwen Drive from Carothers to Cool springs Blvd., Carothers Parkway walking trail, Boyd Mill Ave., Liberty Park, Carothers Parkway and electronic pedestrian crosswalks throughout the City.

The Traffic Division sign shop manufactures and installs a variety of signs in compliance with M.U.T.C.D. guidelines. The variety of signs produced include: street name signs, directional signs, regulatory signs, informational signs, speed limit and parking signs, etc. In-house sign manufacturing is a cost savings, as well as a time saver. Sign production is performed on an as needed basis, with no delivery time as a factor. No freight or shipping charges are incurred, as compared to purchase from an outside vendor.

With commercial grade printing capabilities, the sign design and production system has been utilized for the production of signs for the Parks, Solid Waste, Fire, and Police Department. Seasonal downtown decorative banners are produced bi-annually.

Department Outlook

We began a pilot program changing out non-incandescent lighting within the downtown area to Light Emitting Diode. Currently, the Traffic Division has converted 100% of Downtown street lights to LED lighting. Since the High Mast Interstate lighting swap to LED was such a success we plan to convert another section of 44 Interstate lights, if approved, in FY2019. The Interstate lighting LED conversion in the median from Cool Springs Blvd to Moores Lane will add to our savings on power and maintenance costs in the near future.

Reflectivity activities continue to be performed on City wide signage, including street names, advanced warning, directional, stop, yield etc. For asset management purposes, all signal data is gathered and entered into the Hansen data base system. As a major resurfacing project takes place, the Traffic division will be upgrading all signage along the course as well as vehicle detection. The upgrade to Wavetronix vehicle detection will be a key process to a relief in maintenance cost and traffic flow interruptions.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme:

All themes applicable; none specified.

Key:	Strategic Plan: FranklinForward		<i>*estimated</i>			
	Sustainable Franklin					
	Tennessee Municipal Benchmarking Project					

2015 2016 2017 2018* 2019*

Workload (Output) Measures

Street Signs Created	608	333	1,162	1,100	1,000
Street Signs Replaced	608	333	1,162	1,100	1,000
Type of Sign Created					
Stop Signs	162	51	87	163	163
Speed Limit Signs	91	62	41	92	92
Street Name Signs	111	49	74	112	112
Parking Signs	49	14	51	50	50
Yield Signs	14	2	11	15	15
Warning Signs	102	123	142	103	103
Road Construction	51	22	17	52	52
All Way Stop Placards	N/A	10	N/A	N/A	N/A
Signs for Other Depts	224	311	524	225	225
Downtown Banners	91	140	215	92	92

Efficiency Measures

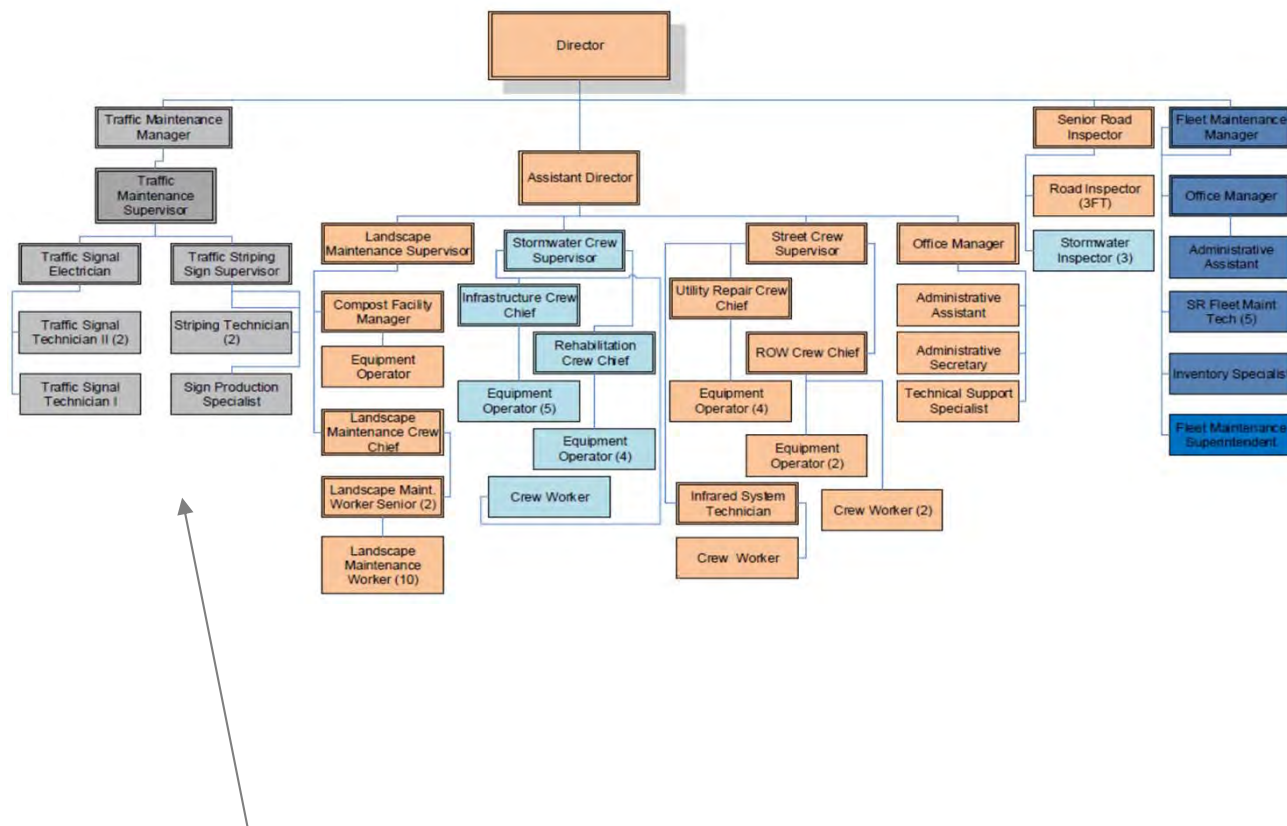
Cost/Sign Created					
Stop Signs	\$ 43	\$ 43	\$ 43	\$ 43	\$ 43
Speed Limit Signs	\$ 27	\$ 27	\$ 27	\$ 27	\$ 27
Street Name Signs	\$ 22	\$ 22	\$ 22	\$ 22	\$ 22
Parking Signs	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10
Yield Signs	\$ 41	\$ 41	\$ 41	\$ 41	\$ 41
Warning Signs	\$ 29	\$ 29	\$ 29	\$ 29	\$ 29
Road Construction	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35
All Way Stop Placards	N/A	N/A	N/A	N/A	N/A
Signs for Other Depts	\$ 23	\$ 23	\$ 23	\$ 23	\$ 23
Downtown Banners	\$ 18	\$ 18	\$ 18	\$ 18	\$ 18



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Streets - Traffic Personnel are shaded in gray.

Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Traffic Maint. Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Traffic Maint. Supervisor	Grade G	0	0	0	0	0	0	1	0	1	0
Traffic Sign/Maint. Electrician	Grade F	1	0	1	0	1	0	1	0	1	0
Traffic Strip./Sign. Prod. Super.	Grade F	1	0	1	0	1	0	1	0	1	0
Traffic Signal Technician II	Grade F	3	0	3	0	3	0	2	0	2	0
Traffic Signal Technician I	Grade E	1	0	1	0	1	0	1	0	1	0
Sign Production Specialist	Grade E	0	0	1	0	1	0	1	0	1	0
Striping Technician	Grade D	3	0	2	0	2	0	2	0	2	0
Asst. Striping Technician	---	0	0	0	0	0	0	0	0	0	0
Totals		10	0	10	0	10	0	10	0	10	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	474,990	541,130	537,834	554,623	532,650	(5,184)	-1.0%
Employee Benefits	204,676	238,422	285,311	310,124	277,662	(7,649)	-2.7%
Total Personnel	679,666	779,552	823,145	864,747	810,312	(12,833)	-1.6%
Operations							
Transportation Services	649	54	930	970	1,000	70	7.5%
Operating Services	699	384	350	400	425	75	21.4%
Notices, Subscriptions, etc.	425	-	1,050	1,100	1,150	100	9.5%
Utilities	71,817	82,979	86,886	91,093	95,503	8,617	9.9%
Repair & Maintenance Services	21,632	29,569	62,432	38,425	34,440	(27,992)	-44.8%
Employee programs	408	1,855	4,500	4,750	5,050	550	12.2%
Professional Development/Travel	4,186	5,460	10,330	10,700	11,130	800	7.7%
Office Supplies	1,497	2,821	2,000	2,000	2,000	-	0.0%
Operating Supplies	9,816	8,902	14,053	14,360	14,550	497	3.5%
Fuel & Mileage	9,120	12,799	12,500	13,000	13,500	1,000	8.0%
Machinery & Equipment (<\$25,000)	120,716	93,898	83,998	84,998	80,998	(3,000)	-3.6%
Repair & Maintenance Supplies	255,119	371,200	243,065	248,170	261,800	18,735	7.7%
Property & Liability Costs	139,534	69,198	73,656	77,338	81,205	7,549	10.2%
Rentals	-	-	550	575	600	50	9.1%
Permits	22	-	150	150	150	-	0.0%
Debt Service and Lease Payments	45,332	50,201	23,089	11,460	2,866	(20,223)	-87.6%
Total Operations	680,972	729,320	619,540	599,489	606,366	(13,174)	-2.1%
Capital	-	-	112,500	112,500	-	(112,500)	-100.0%
Total Streets - Traffic	1,360,638	1,508,872	1,555,185	1,576,736	1,416,678	(138,507)	-8.9%



City of Franklin, Tennessee

FY 2019 Operating Budget

Streets - Fleet Maintenance

Joe York, Director

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	639,963	697,654	726,839	736,415	773,375	46,536	6.4%
Operations	305,612	225,223	346,652	323,303	305,551	-41,101	-11.9%
Capital	0	0	0	0	0	0	0.0%
Total	945,575	922,877	1,073,491	1,059,718	1,078,926	5,435	0.5%

Departmental Summary

The Fleet Maintenance Division consists of nine full-time employees and one part-time employee. I have requested to make this a full-time position for six years, and the workload warrants this position. This division provides mechanical services for the City's entire fleet of vehicles and equipment. The large variety of vehicles and equipment in the City's fleet include: police cars, passenger vehicles, pickup trucks, dump trucks, heavy equipment, fire apparatus, small engines, mowers, etc. Due to EPA regulations, engines are more complex requiring additional service at PM's. The continual stop and go, and little to no interstate driving provides more needed shop time and service. City vehicles have more than the normal wear and tear placed on normal driven vehicles. Mechanical services provided include: a preventive maintenance program, tire changes, replacement of defective/failed parts, engine diagnostic, and other miscellaneous services. The purchase of 55 new PD cars will dramatically reduce PD's maintenance expense in FY2019. On the other hand, the Fire Department, Water, and SES's lack of replacements for aged apparatus will offset any savings Fleet Maintenance will have for FY2019. We must start immediately to replace these units, as the lead time for builds are up by over a year.

Department Outlook

Fleet is in dire need of a true software program that will support both the customer and our data needs.

If we continue to hold on to vehicles that do not life-cycle out at the designated time, this will continue to impose longer repair times and increased costs, creating less usable shop space. This increases the need for a new Fleet Facility to be built, and more technicians on staff to cover the repairs.

Continual improvement of work flow and processes, providing excellent service for all City of Franklin vehicles and equipment.

To keep accurate history of expenditures for service and repairs of City of Franklin's fleet, life-cycle analysis, vehicle improvements, and equipment turnover and residual value.

Working with all City departments to help them obtain the correct vehicles and equipment for their staff to perform jobs more efficiently.

Continue yearly updates of vehicles and equipment that are available to us on state contract and other cost effective co-ops, and purchasing cooperatives for competitive quotes.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a model for environmental quality and a sustainable City.

Goal: To reduce the number of gallons of fossil fuel consumed by City vehicles by 10% by 2015.

Baseline: 5.60 gallons of fuel were consumed by City vehicles per Franklin residents (Based on fuel transactions at Tri-Star Energy/Pacific Pride locations. 370,236 gallons for 66,172 residents.

Purchasing Department)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Percent Outsourced	13%	13%	12%	13%	13%
Percent of Service Calls	8%	9%	6%	9%	9%
Total Number of Repairs	2,142	2,590	2,620	2,710	2,904
Fleet Size					
Cars/Passenger Vehicles/SUV's	204	132	188	198	187
Light Trucks	135	189	152	162	158
Heavy Trucks	125	111	99	104	104
Cost of Repairs Performed by Fleet					
Administration	\$ 524	\$ 198	\$ 500	\$ 600	\$ 513
City Hall Maintenance	\$ 1,942	\$ 1,377	\$ 600	\$ 600	\$ 662
Building & Neighborhood Services	\$ 5,650	\$ 12,094	\$ 6,500	\$ 6,500	\$ 6,500
Engineering	\$ 2,370	\$ 2,653	\$ 800	\$ 800	\$ 1,200
Fire	\$ 205,000	\$ 259,190	\$ 349,665	\$ 375,000	\$ 375,000
Human Resources	\$ 1,395	\$ 556	\$ 1,000	\$ 1,000	\$ 1,200
IT	\$ 322	\$ 95	\$ 2,500	\$ 9,000	\$ 2,500
Parks	\$ 17,500	\$ 34,331	\$ 23,232	\$ 25,000	\$ 25,000
Planning	\$ 508	\$ 272	\$ 870	\$ 870	\$ 870
Police	\$ 153,400	\$ 154,862	\$ 284,672	\$ 245,000	\$ 175,000
Sanitation & Environmental Services	\$ 400,522	\$ 390,802	\$ 334,428	\$ 355,000	\$ 385,000
Street Department	\$ 145,600	\$ 180,978	\$ 121,034	\$ 125,000	\$ 175,000



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Water	\$ 65,900	\$ 91,647	\$ 73,180	\$ 71,500	\$ 95,000
	Total	\$ 1,000,633	\$ 1,129,055	\$ 1,198,981	\$ 1,215,870	\$ 1,243,445

Outcome (Effectiveness) Measures

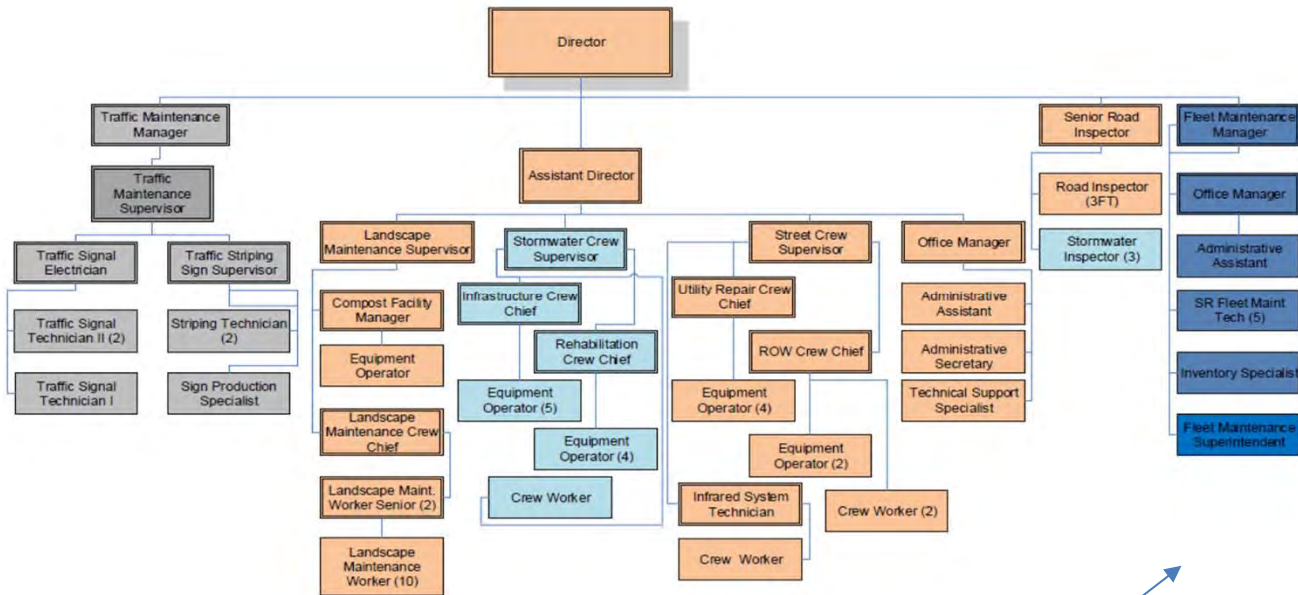
		2015	2016	2017	2018*	2019*
	Reduce the number of gallons of fossil fuel consumed by City vehicles by 10% by 2015.					
	<i>(Baseline: 5.60 gallons of fuel were consumed by city vehicles per Franklin residents (Based on fuel transactions at Tri-Star Energy/Pacific Pride locations. 385,589 gallons for 66,172 residents. Purchasing Department))</i>	5.76	5.87	TBD	TBD	TBD
	Target (in gallons per vehicle / total pop.)	5.04	4.788	4.536	4.3092	4.0824
	Meets Target?	No	No	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Fleet Personnel are shaded in dark blue.

Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fleet Maintenance Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Fleet Maintenance Superintend	Grade G	0	0	0	0	0	0	1	0	1	0
Sr. Fleet Maint. Tech.	Grade F	5	0	5	0	5	0	5	0	5	0
Office Manager	Grade F	1	0	1	0	1	0	1	0	1	0
Mechanic	Grade E	1	0	1	0	1	0	0	0	0	0
Administrative Assistant	Grade D	0	1	0	1	0	1	0	1	1	0
Inventory Specialist	Grade D	1	0	1	0	1	0	1	0	1	0
Totals		9	1	9	1	9	1	9	1	10	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	464,883	498,675	510,495	526,802	537,111	26,616	5.2%
Employee Benefits	175,080	198,979	216,344	209,613	236,264	19,920	9.2%
Total Personnel	639,963	697,654	726,839	736,415	773,375	46,536	6.4%
Operations							
Transportation Services	7,424	7,537	6,527	6,700	6,515	(12)	-0.2%
Operating Services	3,829	4,357	4,853	5,085	5,465	612	12.6%
Notices, Subscriptions, etc.	1,137	1,308	1,416	1,458	1,502	86	6.1%
Utilities	14,436	14,744	17,260	18,231	19,251	1,991	11.5%
Contractual Services	2,700	-	5,500	5,500	5,500	-	0.0%
Repair & Maintenance Services	464,790	375,813	445,000	470,000	505,000	60,000	13.5%
Employee programs	3,793	1,547	5,000	5,000	5,000	-	0.0%
Professional Development/Travel	4,530	7,384	10,445	10,695	11,030	585	5.6%
Office Supplies	3,656	4,330	5,187	5,335	5,481	294	5.7%
Operating Supplies	17,900	14,418	20,261	20,261	20,786	525	2.6%
Fuel & Mileage	11,525	2,893	9,275	9,831	10,126	851	9.2%
Machinery & Equipment (<\$121,000)	14,882	(15,585)	35,320	29,460	29,804	(5,516)	-15.6%
Repair & Maintenance Supplies	(353,313)	(289,425)	(239,850)	(273,738)	(329,841)	(89,991)	37.5%
Property & Liability Costs	7,366	7,797	8,560	8,985	9,432	872	10.2%
Rentals	-	982	500	500	500	-	0.0%
Debt Service and Lease Payments	100,957	87,122	11,398	-	-	(11,398)	-100.0%
Total Operations	305,612	225,223	346,652	323,303	305,551	(41,101)	-11.9%
Capital	-	-	-	-	-	-	
Total Streets - Maintenance	945,575	922,877	1,073,491	1,059,718	1,078,926	5,435	0.5%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Stormwater

Joe York, Director

Paul Holzen, City Engineer

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Balance	4,783,235	4,873,735	4,687,695	4,687,695	4,324,344		
Revenues	2,546,681	2,590,187	2,777,838	2,723,371	2,722,281	(55,557)	-2.0%
Personnel	1,177,449	1,345,213	1,552,343	1,669,235	1,668,527	116,184	7.5%
Operations	881,055	1,019,534	1,062,321	917,487	913,586	-148,735	-14.0%
Capital	397,677	411,480	3,605,000	500,000	3,506,000	(99,000)	-2.7%
Total	2,456,181	2,776,227	6,219,664	3,086,722	6,088,113	(131,551)	-2.1%
Ending Balance	4,873,735	4,687,695	1,245,869	4,324,344	958,512		

Division Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Streets	1,779,552	1,900,927	1,893,151	1,892,263	2,200,633	307,482	16.2%
Engineering	676,629	825,300	4,326,513	1,194,459	3,887,480	(439,033)	-10.1%
Transfers	-	50,000	-	-	-	-	0.0%
Total	2,456,181	2,776,227	6,219,664	3,086,722	6,088,113	(131,551)	-2.1%

Department Summary

The Stormwater Fund has two divisions contained within it - Streets and Engineering.

Streets

The Street Department, Stormwater Division performs routine maintenance procedures, as well as small repairs and upgrades to failing drainage systems. Work activities are performed daily. We spend on average \$125,000 - \$150,000 annually performing routine maintenance throughout local neighborhoods.

A new self-contained storm vacuum will run daily clearing storm drain inlet structures from debris collected on top of structures, where inlet clogging has occurred.

The Stormwater Division consists of 20 employees: one coordinator; five water quality specialists, three stormwater inspectors; one compliance inspector; one supervisor; & 10 maintenance personnel.

In recent years we performed sweeping operations throughout the City with two Street sweepers. Due to the increase of construction activities and additional curb and gutter along Mack Hatcher Parkway and Hillsboro Rd. We will be increasing operations to three sweeping units daily.



City of Franklin, Tennessee

FY 2019 Operating Budget

Stormwater

Joe York, Director

Paul Holzen, City Engineer

Department Summary (continued)

Engineering

The City of Franklin is granted authorization to discharge stormwater through its stormwater infrastructure and into receiving water bodies through a NPDES permit issued by the EPA and administered through TDEC. A condition of this permit coverage is that six minimum control measures are met by the end of the permit cycle. The City is required annually to submit an “annual report,” which is essentially a report to document the progress the City is making towards meeting its current permit requirements. Current minimum control measures are:

- 1) Public Education and Outreach
- 2) Public Involvement and Participation
- 3) Illicit Discharge Detection and Elimination
- 4) Construction Site Stormwater Runoff Control
- 5) Permanent Stormwater Management in Development and Redevelopment
- 6) Pollution Prevention for Municipal Operations

In addition to the above minimum control measures, the City is required to do annual ambient monitoring which includes:

- 1) Macroinvertebrate Sampling
- 2) E.Coli Sampling
- 3) Visual Stream Assessments

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Storm drainage	27%	53%	16%	4%

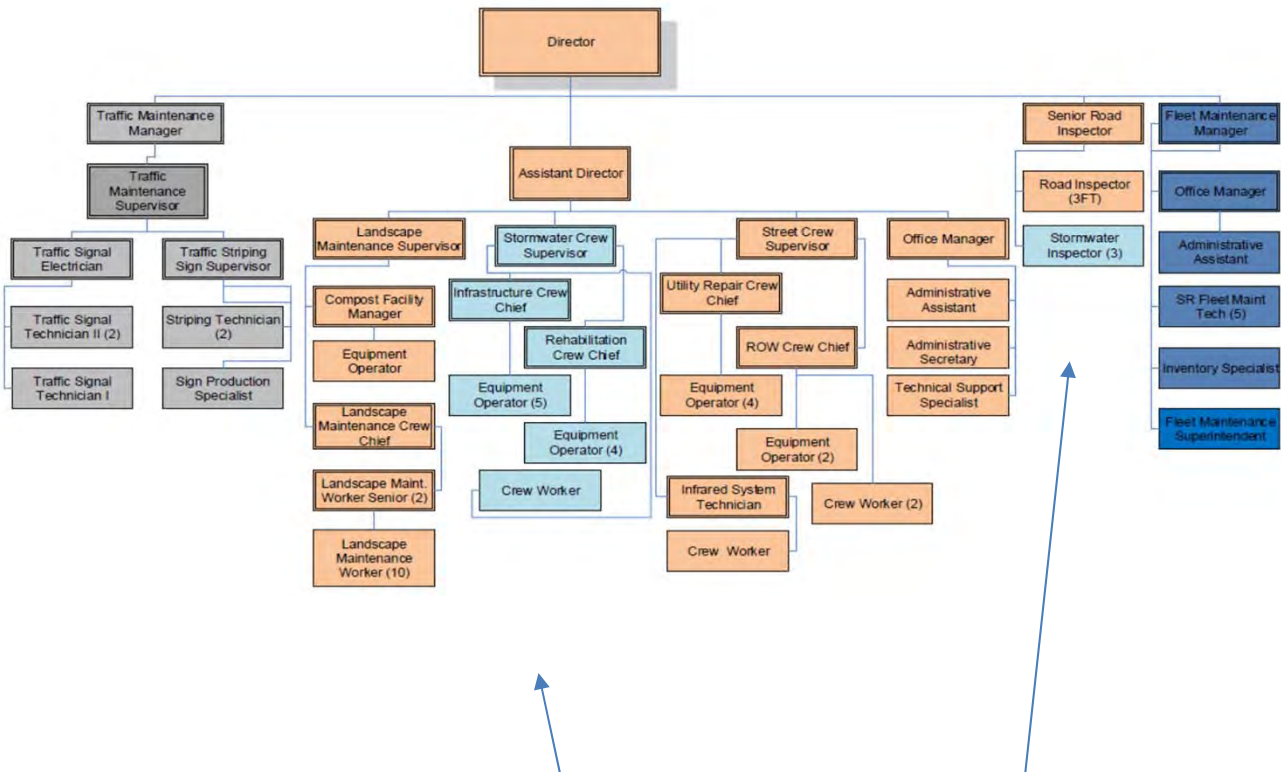


City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart

Streets Department



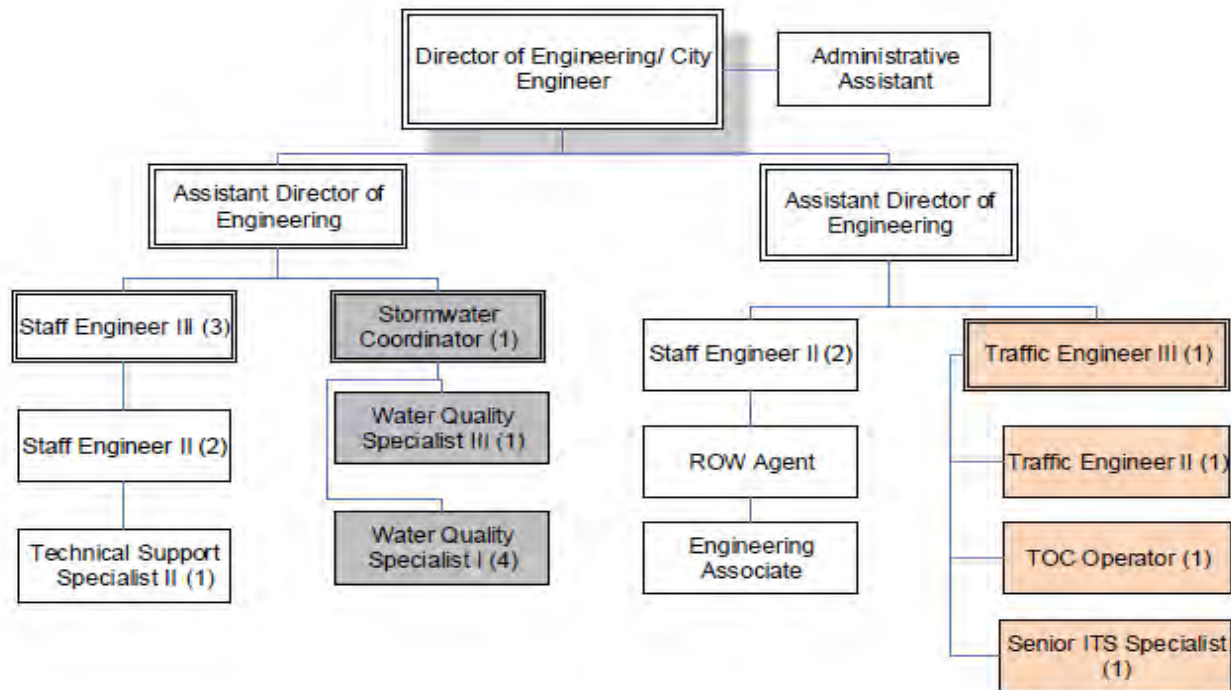
Personnel funded through the Stormwater Fund in the Streets Department are shaded in light blue.

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee FY 2019 Operating Budget

Organizational Chart



Notes:

1) Funding Allocation:

Gray: Stormwater Coordinator, Wtr Qty Specialist I and II are funded out of the Stormwater Budget

Peach: The Traffic Eng III, Traffic Eng II and TOC Operator are included in TOC Budget.

White: Positions funded through the Engineering budget are shaded in white.

2) For detailed counts and authorized positions, please see following page entitled "Staffing by Position"

3) Org chart does not include program enhancement requests.



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Stormwater - Engineering											
Stormwater Man. Coordinator	Grade I	1	0	1	0	1	0	1	0	1	0
Water Quality Specialist III	Grade H	0	0	0	0	0	0	1	0	1	0
Water Quality Specialist II	Grade G	1	0	3	0	3	0	2	0	0	0
Water Quality Specialist I	Grade F	2	0	1	0	1	0	2	0	4	0
Stormwater - Streets											
Stormwater Inspector	Grade F	2	0	2	0	3	0	3	0	3	0
Stormwater Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Crew Chief	Grade E	2	0	2	0	2	0	2	0	2	0
Equipment Operator	Grade D	8	0	8	0	8	0	8	0	9	0
Crew Worker	Grade B	1	0	1	0	1	0	1	0	1	0
Totals		18	0	19	0	20	0	21	0	22	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	819,215	927,969	1,038,796	1,110,238	1,141,534	102,738	9.9%
Employee Benefits	358,234	417,244	513,547	558,997	526,994	13,447	2.6%
Total Personnel	1,177,449	1,345,213	1,552,343	1,669,235	1,668,527	116,184	7.5%
Operations							
Transportation Services	1,125	988	1,140	849	1,002	(138)	-12.1%
Operating Services	624	895	2,127	2,795	2,795	668	31.4%
Notices, Subscriptions, etc.	7,677	14,174	14,240	13,240	13,300	(940)	-6.6%
Utilities	56,320	41,760	61,978	49,350	50,775	(11,203)	-18.1%
Contractual Services	137,067	199,330	168,104	154,800	168,560	456	0.3%
Repair & Maintenance Services	86,964	143,397	126,235	130,625	142,851	16,616	13.2%
Employee programs	2,046	4,502	5,259	5,389	3,803	(1,456)	-27.7%
Professional Development/Travel	11,087	6,550	26,350	26,510	23,160	(3,190)	-12.1%
Office Supplies	1,834	1,754	1,504	1,775	1,910	406	27.0%
Operating Supplies	13,514	17,387	19,340	18,140	17,525	(1,815)	-9.4%
Fuel & Mileage	28,616	38,561	41,733	41,354	48,222	6,489	15.5%
Machinery & Equipment (<\$182,000)	59,990	20,768	42,173	35,970	25,050	(17,123)	-40.6%
Repair & Maintenance Supplies	85,430	67,761	127,520	117,242	100,300	(27,220)	-21.3%
Operational Units	181,976	189,676	196,569	196,569	261,197	64,628	32.9%
Property & Liability Costs	24,764	56,725	35,762	35,655	38,037	2,275	6.4%
Rentals	1,961	-	1,200	1,200	1,300	100	8.3%
Permits	3,960	10,210	11,721	4,510	4,513	(7,208)	-61.5%
Financial Fees	5,735	4,270	9,000	9,100	9,285	285	3.2%
Transfers to Other Funds	-	50,000	-	-	-	-	0.0%
Debt Service and Lease Payments	170,365	150,826	170,366	72,414	-	(170,366)	-100.0%
Total Operations	881,055	1,019,534	1,062,321	917,487	913,586	(148,735)	-14.0%
Capital	397,677	411,480	3,605,000	500,000	3,506,000	(99,000)	-2.7%
Total Stormwater Fund	2,456,181	2,776,227	6,219,664	3,086,722	6,088,113	(131,551)	-2.1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	600,545	664,191	698,797	750,918	771,802	73,005	10.4%
Employee Benefits	295,606	345,034	410,345	449,569	403,212	(7,133)	-1.7%
Total Personnel	896,151	1,009,225	1,109,142	1,200,487	1,175,013	65,871	5.9%
Operations							
Transportation Services	327	94	300	199	320	20	6.7%
Operating Services	413	658	795	1,795	1,795	1,000	125.8%
Notices, Subscriptions, etc.	1,681	110	1,050	1,050	1,050	-	0.0%
Utilities	53,214	37,301	57,000	45,000	45,735	(11,265)	-19.8%
Contractual Services	-	(96,298)	15,000	1,400	15,000	-	0.0%
Repair & Maintenance Services	77,283	139,442	114,500	125,300	139,300	24,800	21.7%
Employee programs	1,960	4,464	4,970	5,100	3,500	(1,470)	-29.6%
Professional Development/Travel	3,120	668	14,850	15,010	11,160	(3,690)	-24.8%
Office Supplies	972	1,425	920	925	925	5	0.5%
Operating Supplies	12,307	16,844	15,325	13,925	14,525	(800)	-5.2%
Fuel & Mileage	27,770	37,028	40,000	40,000	46,800	6,800	17.0%
Machinery & Equipment (<\$182,000)	49,472	15,720	23,450	22,950	17,050	(6,400)	-27.3%
Repair & Maintenance Supplies	84,981	67,533	123,650	115,242	99,300	(24,350)	-19.7%
Operational Units	181,976	189,676	196,569	196,569	261,197	64,628	32.9%
Property & Liability Costs	24,764	41,337	19,602	23,697	25,483	5,880	30.0%
Rentals	1,961	-	1,200	1,200	1,300	100	8.3%
Permits	500	-	1,000	1,000	1,000	-	0.0%
Financial Fees	5,735	4,270	9,000	9,000	9,180	180	2.0%
Debt Service and Lease Payments	144,828	145,966	144,828	72,414	-	(144,828)	-100.0%
Total Operations	673,264	606,238	784,009	691,776	694,620	(89,390)	-11.4%
Capital	210,138	285,464	-	-	331,000	331,000	
Total Stormwater - Streets	1,779,552	1,900,927	1,893,151	1,892,263	2,200,633	307,482	16.2%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	218,670	263,778	339,999	359,320	369,733	29,734	8.7%
Employee Benefits	62,628	72,210	103,203	109,428	123,782	20,579	19.9%
Total Personnel	281,298	335,988	443,202	468,748	493,515	50,312	11.4%
Operations							
Transportation Services	798	894	840	650	682	(158)	-18.8%
Operating Services	211	237	1,332	1,000	1,000	(332)	-24.9%
Notices, Subscriptions, etc.	5,996	14,064	13,190	12,190	12,250	(940)	-7.1%
Utilities	3,106	4,459	4,978	4,350	5,040	62	1.2%
Contractual Services	137,067	295,628	153,104	153,400	153,560	456	0.3%
Repair & Maintenance Services	9,681	3,955	11,735	5,325	3,551	(8,184)	-69.7%
Employee programs	86	38	289	289	303	14	4.8%
Professional Development/Travel	7,967	5,882	11,500	11,500	12,000	500	4.3%
Office Supplies	862	329	584	850	985	401	68.7%
Operating Supplies	1,207	543	4,015	4,215	3,000	(1,015)	-25.3%
Fuel & Mileage	846	1,533	1,733	1,354	1,422	(311)	-17.9%
Machinery & Equipment (<\$121,000)	10,518	5,048	18,723	13,020	8,000	(10,723)	-57.3%
Property & Liability Costs	-	15,388	16,159	11,958	12,554	(3,606)	-22.3%
Repair & Maintenance Supplies	450	228	3,870	2,000	1,000	(2,870)	-74.2%
Permits	3,460	10,210	10,721	3,510	3,513	(7,208)	-67.2%
Transfers to Other Funds		50,000				-	0.0%
Financial Fees				100	105	105	100.0%
Debt Service	25,537	4,860	25,538	-	-	(25,538)	-100.0%
Total Operations	207,792	413,296	278,311	225,711	218,965	(59,347)	-21.3%
Capital	187,539	126,016	3,605,000	500,000	3,175,000	(430,000)	-11.9%
Total Stormwater-Engineering	676,629	875,300	4,326,513	1,194,459	3,887,480	(439,033)	-10.1%



City of Franklin

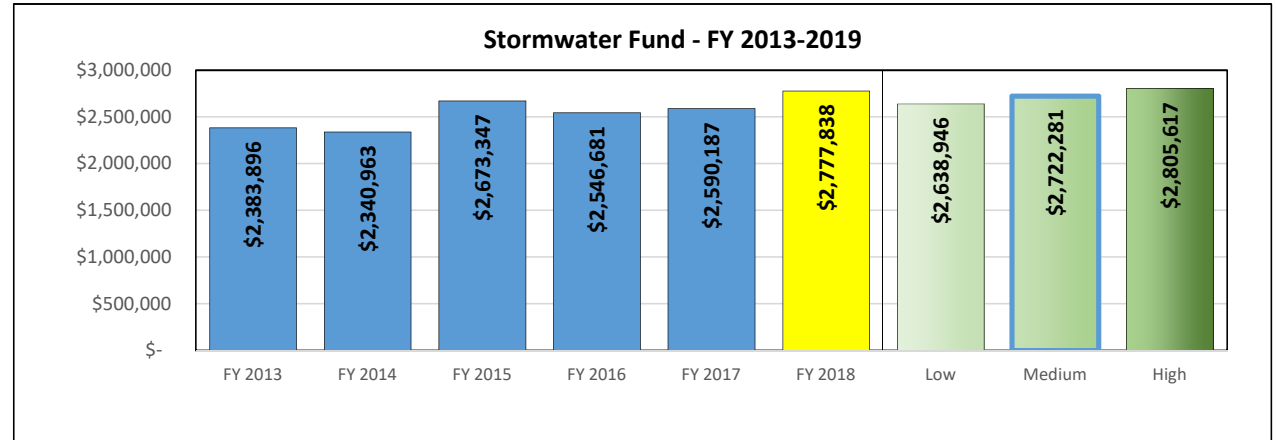
Revenue Model

Fund:	Stormwater Fund	Percent of All Revenues	1.8%
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Stormwater Fund: A special revenue fund used to account for the City's Stormwater drainage operations. Revenues are primarily from charges to residential and commercial customers based on paved areas.

This is another fund dependent upon development. Should development increase faster than projected, revenues will be positively affected.

We are forecasting a 2% decrease in Stormwater Revenues for FY 2019. Revenues are slightly underperforming estimates for FY 2018. We believe no increase is warranted for FY 2019, though this is



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
PLANS REVIEW FEE	-	9,908	24,500	15,100	26,400	25,500	24,225	24,990	25,755	3-yr Average
DRAINAGE INSPECTIONS	-	5,477	68,947	25,303	102,519	61,200	58,140	59,976	61,812	\$ 2,603,405
STORMWATER PERMIT FEE	5,950	12,482	10,789	8,225	15,075	40,877	38,833	40,059	41,285	2.2%
FEMA/TEMA GRANTS (FED/STATE)	-	3,691	-	-	-	-	-	-	-	5-Yr Average
STORMWATER FEES	2,225,948	2,277,908	2,521,597	2,381,431	2,402,680	2,598,344	2,468,426	2,546,377	2,624,327	\$ 2,507,015
STORMWATER FINES	100	-	9,675	14,125	-	10,200	9,690	9,996	10,302	2.2%
STORMWATER LATE PAY PENALTIES	21,179	20,754	23,398	21,640	18,869	31,518	29,942	30,888	31,833	10-Yr Average
INTEREST INCOME	20,719	8,930	14,441	83,971	(8,864)	10,200	9,690	9,996	10,302	\$ 2,671,023
SALE OF SURPLUS ASSETS	-	-	-	-	33,508	-	-	-	-	0.4%
CUSTOMER SERVICE	-	(4,776)	-	(3,307)	-	-	-	-	-	
MISCELLANEOUS REVENUE	-	-	-	193	-	-	-	-	-	
CONTRIBUTIONS - OTHERS	110,000	6,589	-	-	-	-	-	-	-	
Totals	\$ 2,383,896	\$ 2,340,963	\$ 2,673,347	\$ 2,546,681	\$ 2,590,187	\$ 2,777,838	\$ 2,638,946	\$ 2,722,281	\$ 2,805,617	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Street Aid Fund

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	287,224	373,415	502,481	502,481	912,660		
Revenues	2,486,090	2,928,796	3,342,575	3,555,779	3,711,985	369,410	11.1%
Expenditures	2,399,899	2,799,730	3,145,600	3,145,600	4,194,600	1,049,000	33.3%
Ending Balance	373,415	502,481	699,456	912,660	430,045		

Fund Summary

The Street Aid & Transportation Fund is a special revenue fund used to account for the receipt and usage of the City's share of State gasoline taxes. State law requires these gasoline taxes to be used to maintain streets. As set forth under T.C.A. §54-4-201 to 205, revenues for the fund come from taxes levied against gasoline, diesel and liquefied and natural gas sales. They are distributed to municipalities based upon a formula dependent upon the decennial Federal Census.

Municipalities must account for all funds received and submit annual audits to the State Comptroller's office. All purchases through the fund must comply with state and local procurement laws.

Acceptable expenditures include: street improvements (including design, construction, street scape and administration of capital projects), repair and maintenance of existing streets, sidewalks, right-of-way acquisition, street lights and street signs.

Source: Darden, Ron, "State Street Aid Fund Revenues and Expenditures: On the Road to Understanding (2011)" (2011). MTAS Publications: Technical Bulletins. http://trace.tennessee.edu/utk_mtastech/1



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Street Aid & Transportation Fund. It is supervised by personnel in the Streets and Engineering Departments.

Staffing by Position

There are no staff formally associated with the Street Aid & Transportation Fund. It is supervised by personnel in the Streets and Engineering Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$ %	
Beginning Fund Balance	287,224	373,415	502,481	502,481	912,660		
Revenues							
TOTAL LOCAL TAXES	526,008	623,685	946,516	972,941	1,002,130	55,614	5.9%
GASOLINE TAX (STATE)	1,959,797	1,971,070	2,395,855	2,580,725	2,707,855	312,000	13.0%
INTEREST INCOME	286	1,201	204	2,113	2,000	1,796	880.4%
TRANSFER FROM GENERAL FUND	-	332,840	-	-	-	-	
Total Available Funds	2,486,090	2,928,796	3,342,575	3,555,779	3,711,985	369,410	11.1%
Expenses (Operations)							
LEGAL SERVICES	-	-	-	-	-	-	
PAVING & REPAIR SERVICES	2,225,609	2,298,544	2,700,000	2,700,000	3,724,000	1,024,000	37.9%
SIDEWALK REPAIR	173,024	500,548	445,000	445,000	470,000	25,000	5.6%
OTHER OPERATING SUPPLIES	1,266	638	600	600	600	-	0.0%
TOTAL INFRASTRUCTURE	-	-	-	-	-	-	
Total Expenditures	2,399,899	2,799,730	3,145,600	3,145,600	4,194,600	1,049,000	33.3%
Ending Fund Balance	373,415	502,481	699,456	912,660	430,045		

Notes & Objectives

The increase in paving and repair in FY 2019 by nearly a million dollars is attributable to the one time use of accumulated fund balance and higher than anticipated receipts as a result of year two of the IMPROVE Act. Future appropriations will likely not be as high, but recurring dollars will continue to rise as the IMPROVE Act is fully implemented.

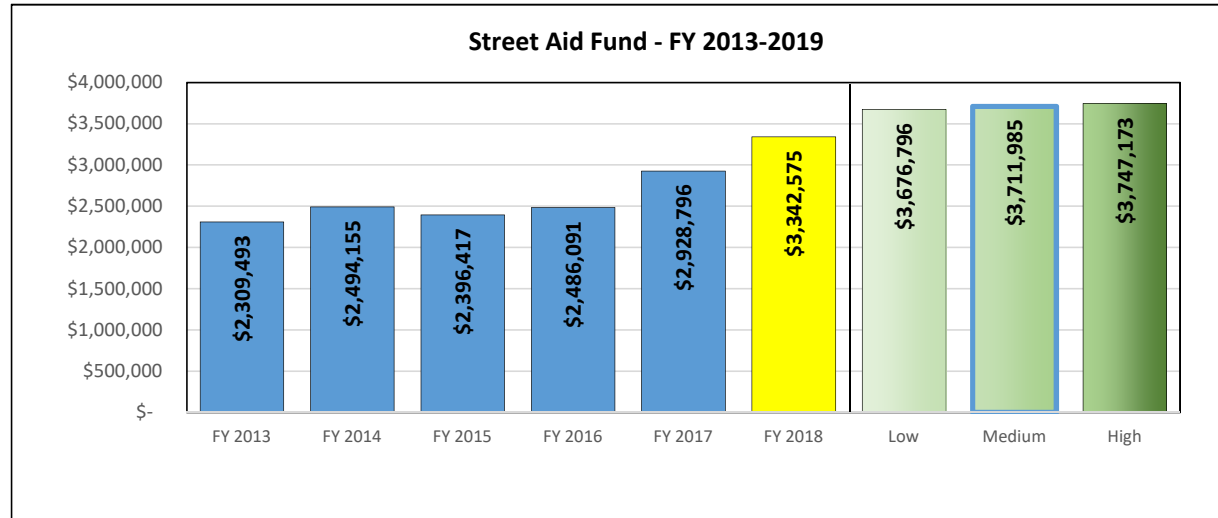


City of Franklin

Revenue Model

Fund:	Street Aid	Percent of All Revenues	2.5%
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Street Aid: A special revenue fund used to account for the receipt and usage of the City's share of State gasoline taxes. State law requires these gasoline taxes to be used to maintain streets. Counties and municipalities share in the proceeds of petroleum taxes. In general, counties receive about 30 percent of the proceeds and municipalities about 15 percent. The state retains roughly 55 percent of the proceeds. Fifty percent of the counties' shares are divided equally among the 95 counties, 25 percent on the basis of area and 25 percent on the basis of population; Municipalities' shares are divided based on the population each municipality bears to the aggregate population of all municipalities, according to the federal census or a special census as prescribed by T.C.A. § 54-4-203. T.C.A. § 67-3-901(b), (c), (f)(2) and (i); T.C.A. § 67-3-905; T.C.A. § 67-3-1108;



Gen. No. 86-136; and The money each individual municipality receives under the Petroleum and Alternative Fuels Tax Law is paid into the municipality's state street aid fund and is required to be administered and spent under the law that governs that fund. T.C.A. § 54-4-103, T.C.A. § 54-4-204.

Estimates for growth from the State are inclusive of the increase approved via the passage of the IMPROVE Act. A 5% increase is being budgeted, though the expectation by the time of full implementation is closer to a 25% increase in aid from the state. State composite revenue projections are for a 4.5% increase in Gasoline Tax collections statewide.

	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
PROPERTY TAXES COLLECTED	-	-	508,038	526,008	623,685	696,516	722,941	752,130	781,318	3-yr Average
GASOLINE TAX (STATE)	1,736,341	1,754,190	1,887,683	1,959,797	1,971,070	2,395,855	2,701,855	2,707,855	2,713,855	\$ 2,603,768
INCREASE IN STATE SHARED TAXES	-	-	-	-	-	-	-	-	-	9.5%
INTEREST INCOME	20	-	697	286	1,201	204	2,000	2,000	2,000	5-Yr Average
TRANSFER FROM GENERAL FUND	573,132	739,965	-	-	332,840	250,000	250,000	250,000	250,000	\$ 2,522,990
										6.5%
										10-Yr Average
										\$ 2,162,191
										10.9%
Totals	\$ 2,309,493	\$ 2,494,155	\$ 2,396,417	\$ 2,486,091	\$ 2,928,796	\$ 3,342,575	\$ 3,676,796	\$ 3,711,985	\$ 3,747,173	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Road Impact Fund

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Fund Balance	397,976	5,019,848	5,889,789	5,889,789	6,167,240		
Revenues	7,595,878	7,217,613	8,508,560	7,733,747	8,034,276	-474,284	-5.6%
Expenditures	2,974,006	6,347,672	7,793,080	7,456,296	5,708,651	-2,084,429	-26.7%
Ending Balance	5,019,848	5,889,789	6,605,269	6,167,240	8,492,865		

Fund Summary

The Road Impact Fund is the special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects.

The budget anticipates \$5.7 million in expenditures, part in the form of a transfer to the debt service fund and part in the form of Road Impact Offset agreement payments. Additional funds may be transferred to Fund 310 to close out remaining road project capital deficits, but that decision will be made during FY 2019.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Road Impact Fund. It is supervised by personnel in the Finance Department.

Staffing by Position

There are no staff formally associated with the Road Impact Fund. It is supervised by personnel in the Finance Department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$ %	
Beginning Fund Balance	397,976	5,019,848	5,889,789	5,889,789	6,167,240		
Revenues							
ROAD IMPACT FEES - ARTERIAL	7,854,118	7,180,150	8,800,000	7,618,616	4,829,296	(3,970,704)	-45.1%
ROAD IMPACT FEES - COLLECTOR	-	-	-	15,131	3,154,980	3,154,980	100.0%
ROAD IMPACT CREDITS	(267,394)	-	(301,440)	-	-	301,440	-100.0%
INTEREST INCOME	9,154	27,363	10,000	100,000	50,000	40,000	400.0%
OTHER	-	10,100	-	-	-	-	0.0%
Total Available Funds	7,595,878	7,217,613	8,508,560	7,733,747	8,034,276	(474,284)	-5.6%
Expenses (Operations)							
TRANSFER TO DEBT SERVICE FUND	2,674,006	2,689,493	2,709,552	2,709,552	2,708,651	(901)	0.0%
TRANSFER TO CAPITAL FUND		2,000,000	-	1,500,000	-	-	0.0%
CAPITAL PROJECTS		27,000	1,500,000	1,500,000	-	(1,500,000)	-100.0%
ROAD IMPACT OFFSET AGREEMENTS	300,000	1,631,179	3,583,528	1,746,744	3,000,000	(583,528)	-16.3%
Total Expenditures	2,974,006	6,347,672	7,793,080	7,456,296	5,708,651	(2,084,429)	-26.7%
Ending Fund Balance	5,019,848	5,889,789	6,605,269	6,167,240	8,492,865		

Notes & Objectives

The revenue forecast for FY 2019 is an estimate based upon historic averages and year-to-date activity. It is heavily dependent upon the timing of new development. Should development permits be pulled sooner than anticipated (or delayed), amounts may be higher (or lower) than forecast.

Expenses are both highly predictable and unpredictable. On the one hand, the transfer to the Debt Service Fund is set annually. But payments back to developers who have met the conditions of Road Impact Offset Agreements depend greatly on the speed of development and if the offset is necessary.



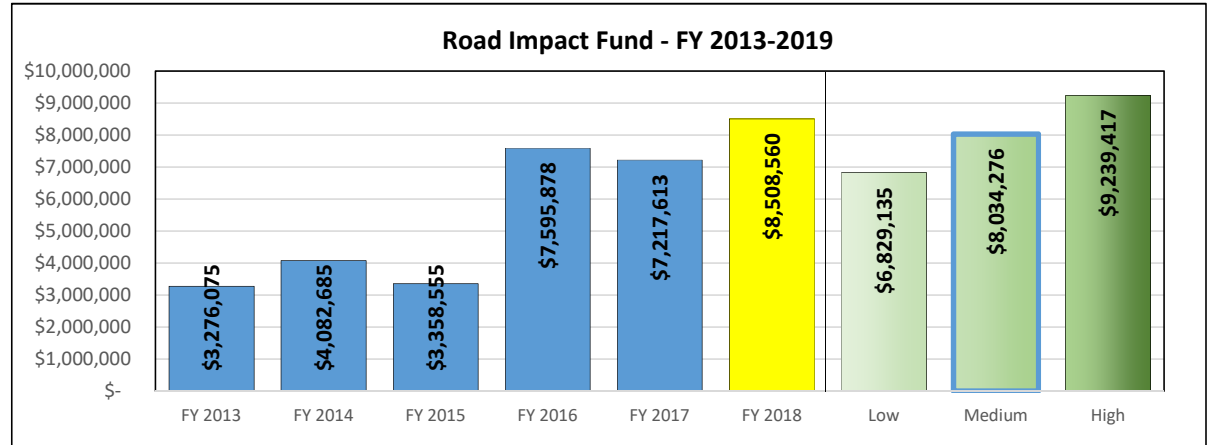
City of Franklin

Revenue Model

Fund:	Road Impact	Percent of All Revenues	5.3%
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Road Impact Fund: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011 and revised in 2017.

The forecast for FY 2019 is an estimate based upon historic averages and year-to-date activity. It is heavily dependent upon the timing of new development. Should development permits be pulled sooner than anticipated (or delayed), amounts may be higher (or lower) than forecast.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Road Impact Fees	3,488,544	4,725,902	3,611,954	7,854,118	7,180,150	8,800,000	7,024,635	8,264,276	9,503,917	3-yr Average
Road Impact Credits	(182,469)	(704,150)	(253,523)	(267,394)	-	(301,440)	(238,000)	(280,000)	(322,000)	\$ 6,057,349
Interest Income	-	-	124	9,154	27,363	10,000	42,500	50,000	57,500	13.5%
Contributions from Developers	(30,000)	-	-	-	-	-	-	-	-	5-Yr Average
Transfer from General Fund	-	60,933	-	-	-	-	-	-	-	\$ 5,106,161
Miscellaneous Income	-	-	-	-	10,100	-	-	-	-	13.3%
										10-Yr Average
										\$ 3,679,856
										26.2%
Totals	\$ 3,276,075	\$ 4,082,685	\$ 3,358,555	\$ 7,595,878	\$ 7,217,613	\$ 8,508,560	\$ 6,829,135	\$ 8,034,276	\$ 9,239,417	

Source: City of Franklin, Comprehensive Annual Financial Reports - 2001-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	2,025,959	2,422,685	2,903,252	2,671,490	2,844,746	-58,506	-2.0%
Operations	1,490,052	1,725,442	1,982,613	1,960,806	2,035,887	53,274	2.7%
Capital	24,967	74,528	325,983	369,619	300,000	(25,983)	100.0%
Total	3,540,978	4,222,655	5,211,848	5,001,915	5,180,633	-31,215	-0.6%

Department Goals

The City of Franklin Parks Department is an essential service established to improve the quality of life for all City residents by proactively responding to changing demographics and emerging trends, while maximizing all available resources to enhance each resident's health, and promote economic vitality and long-term sustainability now and for future generations.



Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2018-19 will be implementing new/existing projects and day-to-day services while balancing the projections provided in the 2015 Comprehensive Parks Master Plan. Three areas of concentration will take place in the new fiscal year: Master Plan the new Southeast Municipal Park; continued construction of master plan for Carter's Hill Battlefield Park and the implementation of the new Parkland Impact Fee ordinance. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.



City of Franklin, Tennessee

FY 2019 Operating Budget

Parks

Lisa Clayton, Director

Department Summary (continued)

REVENUES:

Parks General Fund in the 2017 calendar year ended with \$77,541 of revenue and on target. For FY2019, revenues are projected at \$84,407. The majority of Parks revenue comes from special events, athletic rentals and lease agreements.

EXPENDITURES:

Parks General Fund operational expenditures are budgeted at \$1.97 million for FY2019. This is a slight decrease despite new facilities at Harlinsdale Farm, Old Liberty Pike Neighborhood Park, Carter's Hill Park and Bicentennial Park - Point Park. The increase in population has had an impact on the amount of park patrons attending events in FY2018/19. The Parks Department projects an 8% increase in patrons attending events hosted by the department, which is an increase in projected workload for existing staff. Parks budgeted personnel in FY2019 for a total of 43 full-time personnel within seven department divisions. A total of 14 part-time or seasonal are proposed in various positions. The need to combine existing seasonal positions to hire full-time personnel within the Programming and Athletic Divisions will be crucial for FY2019.

CAPITAL:

The department developed a Capital Improvement Plan (CIP) and implementation policies, along with other CIP projects with the City as a whole. The 10-year CIP will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately \$67 million dollars worth of projects. The top project for FY2019 will be to adopt a master plan for the new Southeast Municipal Complex and begin construction design.

SUMMARY:

The City of Franklin Parks Department's FY2019 budget is a product of considerable effort by many individuals, beginning with the input and analysis of staff members at all levels of the organization, continuing through the final decisions of BOMA that values strategic planning and a commitment to our community's quality of life and efficient stewardship of public funds.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017	2018*	2019*
Participation					
Children - All	16,609	16,941	19,000	19,570	20,157
Children - Franklin	16,247	16,572	17,050	17,562	18,088
Total participation – youth	32,856	33,513	36,050	37,132	38,245
Adults - All	28,686	29,260	31,260	32,198	33,164
Adults - Franklin Residents	28,097	28,659	29,250	30,128	31,031



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Seniors - All	670	683	800	824	849
Registered Athletics	8,500	8,670	8,845	9,110	9,384
City Sponsored Events	9,000	9,248	17,966	18,505	19,060
Non-City Sponsored Events	35,000	36,230	23,378	24,079	24,802
Park Attendance by Scheduled Users					
Schools	9,000	9,200	9,350	9,631	9,919
Athletics	9,000	9,350	9,520	9,806	10,100
City Sponsored Special Events	28,500	15,160	17,966	18,505	19,060
Outside Sponsored Special Events	46,000	47,750	41,344	42,584	43,862
Parks and Recreation Acres Maintained	704	704	704	725	747
Passive Parks	514	514	514	529	545
Active Parks	190	190	190	196	202
Greenway miles	12	15	15	16	16
Permit applications received	164	247	345	355	366
Parks and Recreation Units Managed	16	16	16	16	17
Estimated annual hours of operation of units	70,080	70,080	70,080	72,182	74,348
Revenues from user fees	\$ 41,329	\$ 89,377	\$ 77,541	\$ 84,407	\$ 84,407
Number of volunteer hours worked	18,237	18,602	19,160	19,735	20,327
Total number of training hours	1,200	764	1,470	1,514	1,560
Grant proceeds awarded	\$ 20,000	\$ 86,936	\$ -	\$ -	\$ -
Urban Forestry & Recycling					
Trees Planted	275	167	187	193	198
Tree Farm Trees	0	25	75	77	80
Trees Planted by Donation/Grants	10	4	5	5	5
Trees Purchased From Tree Bank	250	146	141	145	150
Lecture Series Attendance	75	0	0	0	0
 Blue Bag Recycling	785	703	692	713	734

**Eastern Flank & Bicentennial Parks were under construction and unavailable for rent for majority of the year. Inclement weather was another reason for lower numbers (i.e. 4th of July)*

Efficiency Measures

	2015	2016	2017	2018*	2019*
Cost per Franklin Resident to Support Parks*	\$ 19.29	\$ 18.87	TBD	TBD	TBD
Parks and Recreation Cost Per Capita	\$ 70.18	\$ 73.74	\$ 80.25	TBD	TBD
 Tennessee Statewide Benchmarking Average	\$ 97.30	\$ 92.93	\$ 90.63	TBD	TBD
Percentage of Costs Supported by Parks and Recreation User Fees Collected	0.48%	1.83%	1.36%	1.25%	1.25%
 Tennessee Statewide Benchmarking Average	10.0%	11.2%	11.7%	TBD	TBD
Total Costs per Total Parks and Recreation Areas Maintained	\$ 6,616	\$ 6,952	\$ 8,083	\$ 7,000	\$ 7,000
 Tennessee Statewide Benchmarking Average	\$ 8,083	\$ 7,370	\$ 8,168	TBD	TBD

**Formula is Operations Expenses / Population*



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Outcome (Effectiveness) Measures

		2015	2016	2017*	2018*	2019*
	Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
	Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	9%	65%	65%	TBD	TBD
	Target (Source: 2012 Community Survey by ASI for Franklin Tomorrow)	9%	9%	65%	65%	65%
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Acres per 1000 residents	10.61	10.61	9.93	9.93	9.93
	Tennessee Statewide Benchmarking Average	16.50	17.16	16.64	TBD	TBD
	Target (National Parks & Recreation Association)	6	6	6	6	6
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Remain one of the Top Rated Healthy Cities in Tennessee					
	State Rank	TBD	TBD	TBD	TBD	TBD
	Target (Robert Wood Johnson Foundation, 2012)	1st	1st	1st	1st	1st
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Maintain Status as Tree City USA					
	Number of years received	10	11	12	13	14
	Target: Status Maintained? (Arbor Day Foundation?)	Yes	Yes	Yes	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD

*Estimated

Franklin Citizens Survey

(Fall 2016)

		2x/week+	2-4x/mo	Once/mo.	Not at all
☒	% of respondents Used Franklin recreation centers or their services	15%	18%	30%	37%
☒	% of respondents Visited a neighborhood park or City park	20%	32%	37%	11%

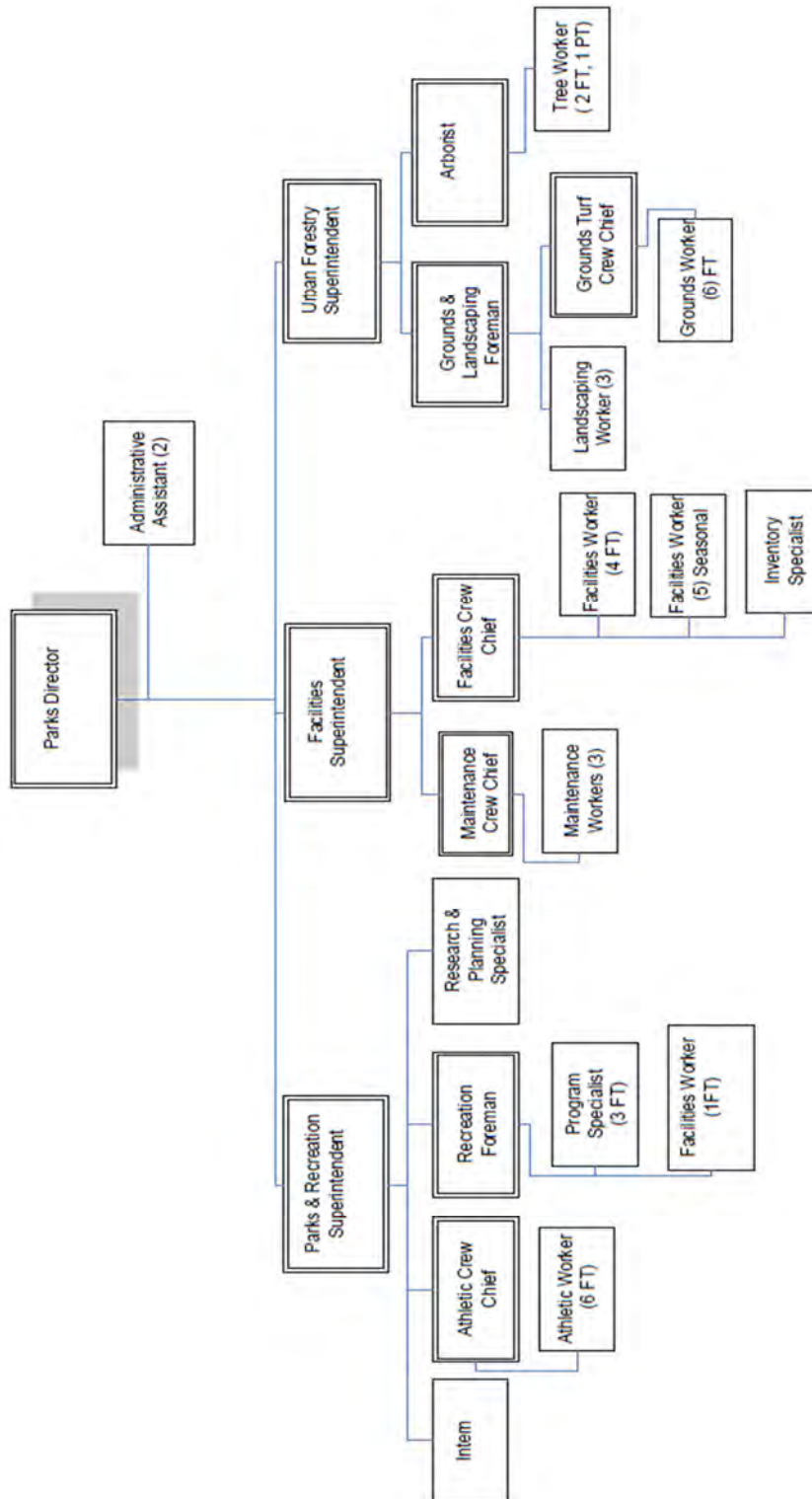
		Excellent	Good	Fair	Poor
☒	% rating the quality of City parks	45%	46%	8%	1%
☒	% rating the quality of Recreation programs or classes	34%	50%	13%	2%
☒	% rating the quality of Recreation centers or facilities	38%	47%	13%	2%
☒	% rating the quality of Franklin open space	21%	49%	21%	9%
☒	% rating Recreational opportunities as it relates to Franklin as a whole	25%	52%	19%	3%
☒	% rating Fitness opportunities as it relates to Franklin as a whole	27%	50%	19%	4%



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	H	1	0	1	0	1	0	1	0	1	0
Urban Forestry Superintendent	H	0	0	0	0	0	0	1	0	1	0
Grounds & Landscape Foreman	G	1	0	1	0	1	0	1	0	1	0
Facilities Foreman	G	1	0	1	0	1	0	1	0	0	0
Recreation Foreman	G	1	0	1	0	1	0	1	0	1	0
Arborist	F	1	0	1	0	1	0	1	0	1	0
Program Coordinator	E	0	0	0	0	0	1	0	1	0	1
Research & Planning Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	0	0	0	0	0	0	0	0	1	0
Athletics Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Program Specialist	D	1	1	1	1	2	1	3	1	4	0
Admin Assistant	D	1	0	1	0	2	0	2	0	2	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Athletic Field Worker II	D	0	0	0	0	0	0	0	0	0	0
Maintenance Worker	D	3	0	3	0	3	0	3	0	3	0
Tree Worker	C	0	3	2	1	2	1	2	1	2	1
Athletic Worker	B	4	2	5	2	5	2	5	2	6	0
Facilities Worker	B	3	4	4	5	4	5	4	5	4	4
Grounds Worker	B	4	7	6	7	6	7	6	7	6	0
Landscaping Worker	B	3	0	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	1	0	1	0	1
TOTALS		31	18	37	17	39	18	41	18	43	7



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,462,884	1,715,555	2,031,158	1,938,150	1,986,859	(44,299)	-2.2%
Employee Benefits	563,075	707,130	872,094	733,340	857,887	(14,207)	-1.6%
Total Personnel	2,025,959	2,422,685	2,903,252	2,671,490	2,844,746	(58,506)	-2.0%
Operations							
Transportation Services	26,512	17,334	14,845	15,275	15,775	930	6.3%
Operating Services	9,142	15,601	20,150	20,565	15,965	(4,185)	-20.8%
Notices, Subscriptions, etc.	34,982	59,526	94,465	91,550	76,762	(17,703)	-18.7%
Utilities	249,349	302,628	255,534	259,862	268,599	13,065	5.1%
Contractual Services	32,670	63,151	106,040	114,260	103,855	(2,185)	-2.1%
Repair & Maintenance Services	228,146	272,225	256,820	328,450	526,025	269,205	104.8%
Employee programs	12,154	8,557	25,770	26,035	19,555	(6,215)	-24.1%
Professional Development/Travel	20,359	30,536	43,345	44,900	32,105	(11,240)	-25.9%
Office Supplies	12,604	14,986	18,850	19,440	14,835	(4,015)	-21.3%
Operating Supplies	73,329	120,632	120,748	122,655	125,206	4,458	3.7%
Fuel & Mileage	40,161	46,678	37,045	38,155	39,300	2,255	6.1%
Machinery & Equipment (<\$25,000)	141,946	197,571	143,340	154,040	142,208	(1,132)	-0.8%
Repair & Maintenance Supplies	245,892	264,015	355,445	368,535	346,853	(8,592)	-2.4%
Operational Units	94,078	48,572	260,000	115,000	165,000	(95,000)	-36.5%
Property & Liability Costs	56,285	61,803	62,864	72,857	75,698	12,834	20.4%
Rentals	27,589	26,739	43,385	45,160	46,995	3,610	8.3%
Permits	3,227	2,306	3,100	3,200	3,300	200	6.5%
Other Business Expenses	435	893	770	770	790	20	2.6%
Debt Service and Lease Payments	181,192	171,689	120,097	120,097	17,061	(103,036)	-85.8%
Total Operations	1,490,052	1,725,442	1,982,613	1,960,806	2,035,887	53,274	2.7%
Improvements	-	-	29,283	80,000	300,000	270,717	924.5%
Infrastructure	24,967	74,528	-	-	-	-	0.0%
Machinery & Equipment (>\$25,000)	-	-	296,700	289,619	-	(296,700)	-100.0%
Capital	24,967	74,528	325,983	369,619	300,000	(25,983)	-8.0%
Total Parks Department	3,540,978	4,222,655	5,211,848	5,001,915	5,180,633	(31,215)	-0.6%



City of Franklin, Tennessee

FY 2019 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Budget Summary - Overall

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Balance	618,286	767,350	687,099	687,099	967,238		
Revenues	9,057,523	8,537,238	8,544,340	8,814,072	9,253,111	708,771	8.3%
Expenses							
Personnel	2,757,882	3,017,836	3,159,605	3,304,325	3,334,622	175,017	5.5%
Operations	6,150,578	5,434,754	5,106,675	5,158,017	5,557,393	450,718	8.8%
Capital	0	164,899	266,590	71,590	285,000	18,410	0.0%
Expenses	8,908,460	8,617,489	8,532,870	8,533,932	9,177,015	644,145	7.5%
Ending Balance	767,350	687,099	698,569	967,238	1,043,334		

Budget Summary - By Division

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Balance	618,286	767,350	687,099	687,099	967,238		
Revenues	9,057,523	8,537,238	8,544,340	8,814,072	9,253,111	708,771	8.3%
Expenses							
Administration	866,779	912,272	953,466	946,152	1,395,471	442,005	46.4%
Collection	3,635,603	3,871,833	3,645,871	3,367,087	3,686,524	40,653	1.1%
Disposal	4,406,078	3,833,385	3,933,533	4,220,693	4,095,020	161,487	4.1%
Expenses	8,908,460	8,617,490	8,532,870	8,533,932	9,177,015	644,145	7.5%
Ending Balance	767,350	687,099	698,569	967,238	1,043,334		

Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community.

During the past ten (10) years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, we have added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, we started and continue to provide curbside, blue bag recycling services to our residents, we streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, we established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service and we have continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.



City of Franklin, Tennessee

FY 2019 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Departmental Summary (con't)

At the end of FY2017, our blue bag, curbside, residential recycling service collected 3,173 tons and achieved an average, weekly, participation rate of 60% with the average diversion at 16%. We continue hauling blue bags to the Marshall County Solid Waste materials recovery facility (MRF) as part of the long-term partnership formed in November 2014.

Our partnership with Bi-County Solid Waste continues to be successful. The volume of solid waste processed through our transfer station, in FY2017, totaled 76,142 tons. The total amount of solid waste processed decreased from the previous year due to discontinuing accepting construction and demolition waste from private haulers. Our City of Franklin SES Department collected 27,213 tons, or 36% of the total processed through the facility.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.

- Our team of professionals in the Collection Division collect household and commercial waste generated from residents and businesses. SES continues providing residential solid waste collection to include household garbage, brush, bulky wastes, white goods, blue bags of recyclables and brown bags of small yard waste. The non-residential services are limited to 8-cubic yard dumpsters of solid waste or cardboard for recycling and 90-gallon rollout containers.

- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard debris for recycling and separate metal recyclables from refuse accepted through the facility.

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee. We continue to provide services for non-residential customers who sign up for our services.



City of Franklin, Tennessee

FY 2019 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Department Goals (con't)

Continuous improvement for the long-term development of our department remains a top priority. We set a goal to review and assess all resources and manage them in the most efficient, effective way possible.

Due to the tremendous success of our blue bag recycling program, our staff is researching the cost of implementing a roll-out cart recycling service in the coming months to present to the board. We anticipate the roll-out cart service would initially utilize a combination of fully automated and semi-automated collection trucks to help reduce the initial capital cost of implementation. The limited market availability of labor to collect blue bags from the curb and reducing injuries on the job will be the driving our need to automate recycling collection.

We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings. The primary financial goal of self-sustainability may only be obtainable with fee increases and specific changes for particular service offerings. Staff will present proposed changes to Title 17 to the board to help achieve self-sustainability.

Additionally, the implementation of our utility billing software has identified inconsistencies in billing which have led to the need to clarify the definition of customer for billing purposes. Proposed Title 17 changes include defining our customer base as either residential or non residential to ensure proper service type and billing. This change will further allow for more accurate forecasting of revenues for the SES Department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

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FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2015	2016	2017*	2018*	2019*
Total tons of residential refuse collected	18,848	18,424	19,530	20,000	20,500
Commercial Trash Collected (tons)	8,064	7,886	7,683	8,000	8,500
Total tons diverted from class 1 landfill	7,897	7,904	8,048	8,500	8,575
Total tons of recycling collected	3,251	3,464	3,173	3,400	3,500
Total tons of yard waste diverted	4,643	4,660	6,384	5,250	5,500
Trash from private haulers (tons)	53,235	69,083	48,929	50,000	52,000
Tons collected per 1000 population (tons)	284	276	275	298	298
Tennessee Statewide Benchmarking Average	401	345	333	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

	Residential collection points	19,000	21,500	21,750	21,800	22,000
	Accidents / incidents	26	23	18	20	20
	Total annual collection fees	\$ 4,946,611	\$ 5,146,586	\$ 5,574,832	\$ 5,742,077	\$ 5,914,339
	Total annual recycling revenue	\$ 27,309	\$ 20,743	\$ 33,764	\$ 25,000	\$ 25,000
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	40,824	18,937	22,887	18,000	17,000
	Target	10,813	11,354	11,922	12,518	13,144
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Oil (gallons)	1,888	1,594	869	1,400	1,400
	Target	667	700	735	772	810
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Paint (lbs)	425,000	419,200	373,316	350,000	325,000
	Target	165,175	173,433	182,105	191,210	200,771
	Meets Target?	Yes	Yes	TBD	TBD	TBD
	Anti-Freeze (gallons)	696	846	535	700	750
	Target	754	791	831	872	916
	Meets Target?	No	Yes	TBD	TBD	TBD
	Electronics (lbs)	145,240	131,100	77,630	75,000	72,000
	Target	250,996	263,546	276,723	290,560	305,088
	Meets Target?	No	No	TBD	TBD	TBD

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Landfill fee per ton	\$ 33.09	\$ 33.09	\$ 33.09	\$ 35.02	\$ 35.02
	Tennessee Statewide Benchmarking Average	N/A	\$ 28.05	\$ 30.19	TBD	TBD
	Tons Collected per FTE					
	Residential Refuse	942.4	1316.0	1395.0	950.0	950.0
	Tennessee Statewide Benchmarking Average	3321.8	3738.8	3473.2	TBD	TBD
	Recycling	1083.7	577.3	528.8	1133.3	1166.7
	Tennessee Statewide Benchmarking Average	1233.1	1155.6	841.7	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Tons Diverted / 1,000 Population	119.0	119	113	TBD	TBD
	Tennessee Statewide Benchmarking Average	381.1	341.5	393.2	TBD	TBD
	Accidents /1,000 Collection Points	0.91	1.07	0.84	TBD	TBD
	Tennessee Statewide Benchmarking Average	0.46	0.64	0.54	TBD	TBD
	Increase the percent of diversion through the "blue bag" recyclable program by 3% per year.	14.6%	17.0%	18.0%	18.0%	18.0%
	Target	22.9%	25.9%	28.9%	31.9%	34.9%
	Meets Target?	No	No	TBD	TBD	TBD



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

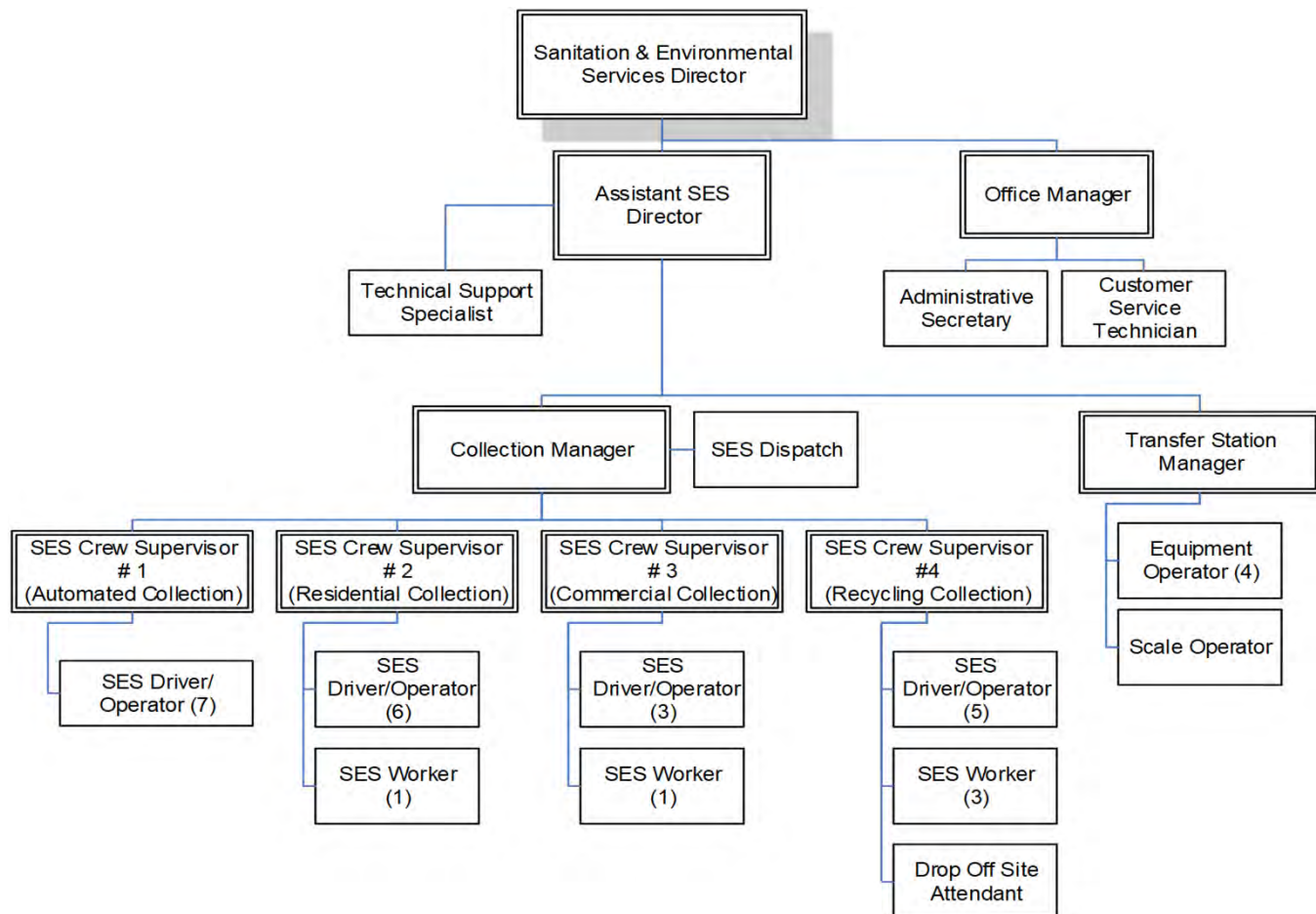
	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	57%	59%	60%	62%	62%
	Target	52%	55%	58%	61%	64%
	Meets Target?	Yes	Yes	TBD	TBD	TBD

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Garbage collection	50%	42%	7%	2%
☒	% rating the quality of Recycling	39%	37%	13%	11%
☒	% rating the quality of Yard waste pick-up	44%	42%	10%	5%

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	1	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist II	F	0	0	0	0	0	0	0	0	1	0
Technical Support Specialist I	E	1	0	1	0	1	0	1	0	0	0
Facilities Maintenance Worker	C	1	0	0	0	0	0	0	0	0	0
HHW Drop Off Site Attendant	C	0	0	1	0	1	0	1	0	1	0
Customer Services Technician	C	0	0	1	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	N/A	0	0	0	0	0	0	0	0	0	0
Totals		6	0	7	0	7	0	7	0	7	0

Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	4	0
SES Equipment Operator	D	21	0	21	0	21	0	21	0	21	0
HHW Drop Off Site Attendant	C	1	0	0	0	0	0	0	0	0	0
SES Dispatcher	C	1	0	1	0	1	0	1	0	1	0
SES Worker	B	9	2	9	2	5	0	5	0	5	0
Totals		37	2	36	2	32	0	32	0	32	0

Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	1	0	1	0
Totals		6	0	6	0	6	0	6	0	6	0

SES Total		49	2	49	2	45	0	45	0	45	0
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City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Available Funds							
Intergovernmental	22,277	-	-	-	-	-	
Charges for Services	8,237,233	7,646,775	8,149,340	8,183,813	9,103,559	954,219	11.7%
Use of Money and Property	298,011	140,251	145,000	130,259	149,552	4,552	3.1%
Other Revenue	500,002	750,212	250,000	500,000	-	(250,000)	-100.0%
Total Available Funds	9,057,523	8,537,238	8,544,340	8,814,072	9,253,111	708,771	8.3%
Personnel							
Salaries & Wages	1,915,172	2,034,833	2,090,745	2,104,726	2,283,395	192,650	9.2%
Employee Benefits	842,710	983,003	1,068,860	1,199,599	1,051,227	(17,634)	-1.6%
Total Personnel	2,757,882	3,017,836	3,159,605	3,304,325	3,334,622	175,017	5.5%
Operations							
Transportation Services	1,171	750	2,196	1,865	2,175	(21)	-1.0%
Operating Services	3,237,118	2,673,314	2,825,575	2,991,175	3,113,475	287,900	10.2%
Notices, Subscriptions, etc.	22,164	14,569	30,250	27,760	31,750	1,500	5.0%
Utilities	69,758	81,603	92,125	78,836	97,695	5,570	6.0%
Contractual Services	7,650	11,473	39,644	44,564	134,300	94,656	238.8%
Repair & Maintenance Services	724,404	594,500	658,215	627,145	719,805	61,590	9.4%
Employee programs	16,422	7,809	21,723	14,623	19,900	(1,823)	-8.4%
Professional Development/Travel	9,257	3,183	16,985	5,225	17,505	520	3.1%
Office Supplies	10,925	8,235	12,747	10,685	13,173	426	3.3%
Operating Supplies	117,912	109,801	153,375	127,550	151,593	(1,782)	-1.2%
Fuel & Mileage	175,391	179,847	199,500	208,900	245,152	45,652	22.9%
Machinery & Equipment (<\$25,000)	21,505	34,453	54,556	29,316	40,523	(14,033)	-25.7%
Repair & Maintenance Supplies	58,287	58,617	68,275	66,585	73,924	5,649	8.3%
Operational Units	229,837	218,414	222,782	222,782	457,091	234,309	105.2%
Property & Liability Costs	92,977	103,155	97,791	95,160	99,658	1,867	1.9%
Rentals	-	282	-	-	-	-	
Permits	1,650	1,655	2,000	2,000	2,000	-	0.0%
Financial Fees	8,672	6,209	7,650	7,650	7,650	-	0.0%
Other Business Expenses	-	9	-	-	-	-	
Debt Service and Lease Payments	745,705	708,822	295,484	295,484	162,837	(132,647)	-44.9%
Transfers to Other Funds	599,772	618,054	305,802	300,712	167,184	(138,618)	-45.3%
Total Operations	6,150,578	5,434,754	5,106,675	5,158,017	5,557,393	450,718	8.8%
Capital							
	-	164,899	266,590	71,590	285,000	18,410	6.9%
SES	8,908,460	8,617,489	8,532,870	8,533,932	9,177,015	644,145	7.5%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

Administration Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	334,168	366,754	376,229	378,474	496,300	120,071	31.9%
Employee Benefits	164,381	190,618	143,914	204,500	155,111	11,197	7.8%
Total Personnel	498,549	557,372	520,143	582,974	651,411	131,268	25.2%
Operations							
Transportation Services	27	34	-	-	-	-	0.0%
Operating Services	1,814	650	1,075	1,075	1,075	-	0.0%
Notices, Subscriptions, etc.	2,072	2,347	4,750	2,250	4,750	-	0.0%
Utilities	50,611	60,877	68,687	56,620	75,345	6,658	9.7%
Contractual Services	-	-	-	7,420	75,000	75,000	
Repair & Maintenance Services	40,505	33,348	54,250	31,500	60,545	6,295	11.6%
Employee programs	10,463	3,654	9,600	5,000	9,600	-	0.0%
Professional Development/Travel	5,296	2,447	6,100	2,975	6,130	30	0.5%
Office Supplies	3,489	1,498	4,250	2,050	4,250	-	0.0%
Operating Supplies	1,624	899	3,875	2,050	3,955	80	2.1%
Fuel & Mileage	4,040	1,305	2,000	1,400	2,652	652	32.6%
Machinery & Equipment (<\$25,000)	9,919	19,826	40,000	12,660	27,500	(12,500)	-31.3%
Repair & Maintenance Supplies	3,051	3,940	10,000	10,000	10,500	500	5.0%
Operational Units	229,837	218,414	222,782	222,782	457,091	234,309	105.2%
Property & Liability Costs	5,482	5,671	5,954	5,396	5,666	(288)	-4.8%
Rentals	-	-	-	-	-	-	0.0%
Permits	-	(20)	-	-	-	-	0.0%
Other Business Expenses	-	9	-	-	-	-	0.0%
Total Operations	368,230	354,900	433,323	363,178	744,059	310,736	71.7%
Buildings	-	-	-	-	-	-	
Capital	-	-	-	-	-	-	
Administration	866,779	912,272	953,466	946,152	1,395,471	442,005	46.4%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

Collection Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	1,327,653	1,437,405	1,458,188	1,461,634	1,520,290	62,102	4.3%
Employee Benefits	578,684	673,284	793,762	801,315	755,148	(38,614)	-4.9%
Total Personnel	1,906,337	2,110,689	2,251,950	2,262,949	2,275,439	23,488	1.0%
						-	
Operations							
Transportation Services	163	89	1,196	1,115	1,175	(21)	-1.8%
Operating Services	6,989	8,084	10,400	10,500	10,900	500	4.8%
Notices, Subscriptions, etc.	19,880	12,222	24,500	24,510	26,000	1,500	6.1%
Utilities	18,553	20,289	22,763	21,616	21,600	(1,163)	-5.1%
Contractual Services	7,650	11,473	38,144	35,644	57,800	19,656	51.5%
Repair & Maintenance Services	320,874	325,431	368,965	377,445	409,260	40,295	10.9%
Employee programs	4,064	2,328	7,823	7,823	6,000	(1,823)	-23.3%
Professional Development/Travel	3,894	736	5,260	2,000	4,900	(360)	-6.8%
Office Supplies	4,930	5,197	5,622	5,935	5,778	156	2.8%
Operating Supplies	96,009	103,880	138,250	116,750	135,258	(2,992)	-2.2%
Fuel & Mileage	131,538	146,572	152,500	167,500	192,500	40,000	26.2%
Machinery & Equipment (<\$25,000)	4,405	12,551	12,306	12,306	10,773	(1,533)	-12.5%
Repair & Maintenance Supplies	41,971	36,754	41,125	39,885	43,500	2,375	5.8%
Property & Liability Costs	69,984	49,102	63,600	55,868	58,401	(5,199)	-8.2%
Rentals	-	57	-	-	-	-	
Permits	-	-	-	-	-	-	
Financial Fees	8,672	6,145	7,500	7,500	7,500	-	0.0%
Other Business Expenses	-	-	-	-	-	-	
Debt Service and Lease Payments	689,804	546,308	209,688	209,688	134,740	(74,948)	-35.7%
Transfers to Other Funds	299,886	309,027	89,279	8,053	-	(89,279)	-100.0%
Total Operations	1,729,266	1,596,245	1,198,921	1,104,138	1,126,086	(72,835)	-6.1%
						-	
Machinery & Equipment (>\$25,000)	-	164,899	195,000	-	285,000	90,000	46.2%
Capital	-	164,899	195,000	-	285,000	90,000	46.2%
						-	
Collection	3,635,603	3,871,833	3,645,871	3,367,087	3,686,524	40,653	1.1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

Disposal Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	253,351	230,674	256,328	264,618	266,805	10,477	4.1%
Employee Benefits	99,645	119,101	131,184	193,784	140,968	9,783	7.5%
Total Personnel	352,996	349,775	387,512	458,402	407,773	20,261	5.2%
Operations							
Transportation Services	981	627	1,000	750	1,000	-	0.0%
Operating Services	3,228,315	2,664,580	2,814,100	2,979,600	3,101,500	287,400	10.2%
Notices, Subscriptions, etc.	212	-	1,000	1,000	1,000	-	0.0%
Utilities	594	437	675	600	750	75	11.1%
Contractual Services	-	-	1,500	1,500	1,500	-	0.0%
Repair & Maintenance Services	363,025	235,721	235,000	218,200	250,000	15,000	6.4%
Employee programs	1,895	1,827	4,300	1,800	4,300	-	0.0%
Professional Development/Travel	67	-	5,625	250	6,475	850	15.1%
Office Supplies	2,506	1,540	2,875	2,700	3,145	270	9.4%
Operating Supplies	20,279	5,022	11,250	8,750	12,380	1,130	10.0%
Fuel & Mileage	39,813	31,970	45,000	40,000	50,000	5,000	11.1%
Machinery & Equipment (<\$25,000)	7,181	2,076	2,250	4,350	2,250	-	0.0%
Repair & Maintenance Supplies	13,265	17,923	17,150	16,700	19,924	2,774	16.2%
Property & Liability Costs	17,511	48,382	28,237	33,896	35,591	7,354	26.0%
Rentals	-	225	-	-	-	-	
Permits	1,650	1,675	2,000	2,000	2,000	-	0.0%
Financial Fees		64	150	150	150	-	0.0%
Debt Service and Lease Payments	55,901	162,514	85,796	85,796	28,097	(57,699)	-67.3%
Transfers to Other Funds	299,886	309,027	216,523	292,659	167,184	(49,339)	-22.8%
Total Operations	4,053,082	3,483,610	3,474,431	3,690,701	3,687,247	212,816	6.1%
Machinery & Equipment (>\$25,000)	-	-	71,590	71,590	-	(71,590)	-100.0%
Capital	-	-	71,590	71,590	-	(71,590)	-100.0%
Disposal	4,406,078	3,833,385	3,933,533	4,220,693	4,095,020	161,487	4.1%



City of Franklin

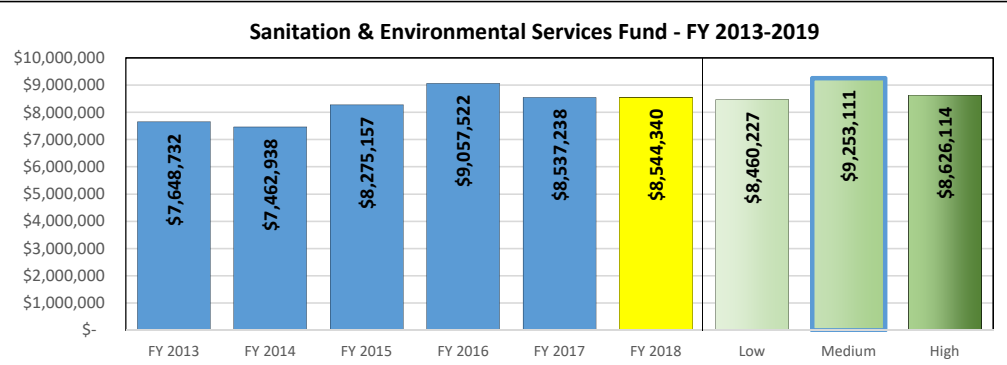
Revenue Model

Fund:	Sanitation & Environmental Services Fund	Percent of All Revenues	6.2%
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Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

This revenue forecast assumes several increases: a) An increase in the Residential collection rate (by \$1.50/month), a 3% growth in the system and a \$10/ton increase already approved by the BOMA for commercial tonnage disposal.

A cost of services study is forthcoming for the fund.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
FEMA/TEMA GRANTS (FED/STATE)	-	39,309	-	-	-	-	-	-	-	3-yr Average
SOLID WASTE GRANT (STATE)	-	4,790	42,686	4,142	-	-	-	-	-	\$ 8,623,306
SPECIAL EVENT GRANT RECOVERIES	-	27,401	50,623	-	-	-	-	-	-	-0.3%
SAFETY GRANT	-	-	-	18,135	-	-	-	-	-	
SPECIAL EVENT SERVICES FEE	-	-	4,275	3,820	10,946	5,125	5,228	5,279	5,330	5-Yr Average
COLLECTION REVENUES	4,417,799	4,460,658	4,946,611	5,063,842	5,285,753	5,751,050	5,866,071	6,229,072	5,981,092	\$ 8,196,317
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,253	5,358	5,411	5,463	0.8%
ADDL RESIDENTIAL ROLLOUT CONTAINERS	-	-	-	4,675	8,580	3,000	3,060	3,090	3,120	
SANITATION SERVICES - MILCROFTON	-	-	-	78,069	-	-	-	-	-	10-Yr Average
TIPPING FEES	2,314,116	1,487,082	2,293,823	3,064,284	2,300,739	2,356,593	2,403,725	2,831,540	2,450,857	\$ 7,260,357
CARDBOARD RECYCLING	9,400	11,250	13,715	9,862	10,075	9,561	9,752	9,848	9,943	1.8%
RECYCLING-BATTERIES	-	-	4,266	3,855	4,183	6,441	6,570	6,634	6,699	
RECYCLING-ELECTRONICS	-	-	-	428	13,063	-	-	-	-	20-Yr Average
RECYCLING-METAL	-	-	5,817	3,619	6,443	7,331	7,478	7,551	7,624	\$ 4,829,038
RECYCLING-WASTE OIL	-	-	523	82	-	-	-	-	-	7.7%
BUCK A BAG PROGRAM	2,626	-	2,988	2,897	2,993	3,756	3,831	3,867	3,906	
RESIDENTIAL BRUSH	-	-	900	800	500	820	836	845	853	
RESIDENTIAL BULKY GOODS	-	-	600	900	2,500	205	209	211	213	
NON-RESIDENTIAL BRUSH	-	-	100	100	500	205	209	211	213	
NON-RESIDENTIAL BULKY GOODS	-	-	600	-	500	-	-	202	-	
INTEREST INCOME	-	-	-	22	113	-	-	-	-	
SALE OF WASTE CONTAINERS	60,341	63,802	77,595	73,068	62,111	60,000	61,200	61,800	62,400	
LEASE OF WASTE CONTAINERS	31,050	34,065	37,260	35,910	-	35,000	35,700	36,050	36,400	
SALE OF SURPLUS ASSETS	64,590	101,640	292,774	189,011	78,027	50,000	51,000	51,500	52,000	
TRANSFER FROM GENERAL FUND	728,483	1,208,148	500,000	500,000	750,000	250,000	-	-	-	
MISCELLANEOUS OTHER REVENUE	20,327	24,793	-	-	212	-	-	-	-	
Totals	\$ 7,648,732	\$ 7,462,938	\$ 8,275,157	\$ 9,057,522	\$ 8,537,238	\$ 8,544,340	\$ 8,460,227	\$ 9,253,111	\$ 8,626,114	

Source: City of Franklin, *Comprehensive Annual Financial Reports - 1990-2017* & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Water Management

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Balance*	18,470,570	26,107,566	30,977,287	30,977,287	31,613,246		
Revenues	27,467,913	28,624,641	35,174,851	35,444,144	31,768,874	(3,405,977)	-9.7%
Expenses							
Personnel	5,307,251	5,755,052	6,472,350	6,232,463	7,009,483	537,133	8.3%
Operations	13,234,578	14,176,848	16,475,231	16,968,400	14,991,419	(1,483,812)	-9.0%
Capital	1,289,088	3,823,020	12,227,000	11,607,322	6,727,850	(5,499,150)	-45.0%
Expenses	19,830,917	23,754,920	35,174,581	34,808,185	28,728,752	(6,445,829)	-18.3%
Ending Balance*	26,107,566	30,977,287	30,977,557	31,613,246	34,653,368		

Budget Summary - By Division

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Balance*	18,470,570	26,107,566	30,977,287	30,977,287	31,613,246		
Revenues	27,467,913	28,624,641	35,174,851	35,444,144	31,768,874	(3,405,977)	-9.7%
Expenses							
Water	9,824,642	11,381,127	14,859,741	14,615,543	12,818,670	(2,041,072)	-13.7%
Wastewater	9,923,161	12,188,233	20,108,765	19,963,442	15,518,358	(4,590,407)	-22.8%
Reclaimed	83,114	185,560	206,075	229,200	391,725	185,650	90.1%
Expenses	19,830,917	23,754,920	35,174,581	34,808,185	28,728,752	(6,445,829)	-18.3%
Ending Balance*	26,107,566	30,977,287	30,977,557	31,613,246	34,653,368		

*Beginning and Ending Balance representative of the cash basis of the Enterprise Fund. Does not include accrual of fixed assets.

Departmental Summary

The Water Management Department's vision, in support of the City's vision statement, is to continually strive to enhance quality of life through exceptional, responsive, and cost effective water resources services. These services include drinking water treatment and distribution, wastewater collection and treatment, and reclaimed water distribution for customers located primarily in the City of Franklin.

To achieve this vision it is necessary to safely and efficiently deliver drinking water, sanitary sewer and reclaimed water services to our customers. The Water Management Department continues to evolve through formalization and refinement of practices and through the implementation of the Integrated Water Resources Plan.



City of Franklin, Tennessee

FY 2019 Operating Budget

Water Management

Departmental Summary (con't)

The 2018 and 2019 biennial budget was developed to further refine operations to achieve the department's vision, in support of the City of Franklin's goals and objectives. Revenues and expenditures for each division are presented in consolidated Sections as follows:

Division	Section
Water Distribution	Water
Water Treatment	Water
Utility Billing	Water
Wastewater Collection	Wastewater
Wastewater Treatment	Wastewater
Utility Administration	Wastewater
Reclaimed Water	Reclaimed Water

Water and wastewater are independent business units of the City of Franklin and are required to be self-sufficient entities. These utilities are not subsidized by local taxes, reimbursing the General Fund monies to cover the costs of administrative oversight and support services such as payroll, human resources, finance and engineering. Reclaimed water, while presented as its own section, is an alternative disposal method of treated sanitary sewer. This disposal method in effect, increases the discharge capacity of the wastewater treatment plant (primarily during summer months) and provides a cost effective source of irrigation water within the reclaimed water distribution system while providing revenue to support its operation.

Forecasts for the Water & Wastewater functions, both operations and capital, can be found in Appendix I.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will provide high-quality water and wastewater treatment services that will meet the needs of our growing community.

Franklin will establish standards for the quality of its infrastructure (i.e., water lines, sewer services)

Goal: To have a reliable, efficient, and scalable infrastructure

Baseline: Baseline energy costs for water and sewage delivery is \$1,595,352 (FY2012 sum actual expenditures from water fund and wastewater fund)

Baseline: Baseline of unaccounted water within the system is 20.8% (FY2012)

Baseline: Baseline of sanitary score is 97 (2012)

Franklin will continue to meet or exceed regulatory requirements for water quality.

Goal: To have no violations of regulatory requirements for water quality.

Baseline: Zero water quality violations in 2012. (TN Dept. of Environment & Conservation monitoring requirements and regulatory standards.)

Franklin will pursue completion of the recently approved Integrated Water Resource Plan (IWRP) by

Goal: To fully complete the Franklin Integrated Water Resource Plan by 2042 in five year increments as set in the plan.

Baseline: 5% completed (2012). (Franklin Integrated Water Resource Plan.)

Baseline: Adopted Strategic Schedule for each of the 5-year increments. (2013).

Franklin will be a model for environmental quality and a sustainable city.

Goal: Franklin will achieve platinum status within the TVA sustainable Communities Program.

[Baseline: Achieved Goal status, 2013]

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Water Production (in MGD) - Average	1.60	1.21	0.68	1.40	1.40
	Water Production (in MGD) - Maximum	2.66	2.35	1.90	2.50	2.50

Efficiency Measures

		2015	2016	2017	2018*	2019*
	TBD					

Outcome (Effectiveness) Measures



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

		2015	2016	2017	2018*	2019*
15	Franklin will establish standards for the quality of its infrastructure (i.e., water lines, sewer services)					
	Goal: To have a reliable, efficient, and scalable infrastructure					
	Declining or steady energy costs for water and sewage delivery	\$ 1,293,381	\$ 1,568,533	\$ 1,502,802	\$ 1,510,520	\$ 1,627,962
	Target (FY2012 sum actual expenditures from water fund and wastewater fund)	\$ 1,595,352	\$ 1,595,352	\$ 1,595,352	\$ 1,595,352	\$ 1,595,352
	Meets Target?	Yes	No	Yes	TBD	TBD
	Unaccounted water within the system decreases	16%	16%	16%	16%	16%
	Target (20.8% unaccounted for in FY 2012)	20.8%	20.8%	20.8%	20.8%	20.8%
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Sanitary score remains or improves	TBD	TBD	99	TBD	TBD
	Target (97 from FY 2012)	97	97	97	97	97
	Meets Target?	Yes	Yes	Yes	TBD	TBD
16	Franklin will continue to meet or exceed regulatory requirements for water quality.					
	Goal: To have no violations of regulatory requirements for water quality.					
	Franklin Water Quality Violations	0	0	0	0	0
	Target (TN Dept. of Environment & Conservation monitoring requirements and regulatory standards.)	0	0	0	0	0
	Meets Target?	Yes	Yes	Yes	TBD	TBD
17	Franklin will pursue completion of the recently approved Integrated Water Resource Plan (IWRP) by 2042.					
	Goal: To fully complete the Franklin Integrated Water Resource Plan by 2042 in five year increments as set in the plan.					
	5% completed (2012). (Franklin Integrated Water Resource Plan.)	11.0%	12.0%	20.0%	20.0%	20.0%
	Target	11.0%	12.0%	15.0%	15.0%	15.0%
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Baseline: Adopted Strategic Schedule for each of the 5-year increments. (2013).					
	Franklin Status	Adopted	Adopted	Adopted	Adopted	Adopted
	Target (Adopted?)	Adopted	Adopted	Adopted	Adopted	Adopted
	Meets Target?	Yes	Yes	Yes	TBD	TBD
18	Franklin will achieve platinum status within the TVA sustainable Communities Program.					
	Franklin status	Gold	Platinum	Platinum	TBD	TBD
	Target (Platinum)	Platinum	Platinum	Platinum	Platinum	Platinum
	Meets Target?	No	Yes	Yes	TBD	TBD

*2018 and 2019 are estimates

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
☒	% rating the quality of Drinking water	27%	46%	17%	10%
☒	% rating the quality of Sewer services	32%	56%	10%	1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
		F-T	F-T	F-T	F-T	F-T

Water Section

Utility Billing						
Meter Reader Sr	C	1	1	1	1	1
Meter Reader	B	2	2	2	2	2
TOTALS		3	3	3	3	3

Water Distribution						
Service Division Superintendent	I	1	1	1	1	1
Service Division Assistant Superintendent	H	0	0	0	1	1
Water Distribution Assistant Superintendent	H	1	1	1	0	0
Utilities Crew Chief	F	3	3	3	3	3
Backflow Inspector	E	2	2	2	2	2
Administrative Assistant	D	1	1	1	1	1
Inventory Specialist	D	1	1	1	1	1
Equipment Operator	D	2	2	3	3	3
Utility Locate Technician	D	0	0	2	2	2
Utility Service Worker	C	4	4	4	4	4
Administrative Secretary	B	0	0	0	1	1
TOTALS		15	15	18	19	19

Water Treatment Plant						
Water Treatment Superintendent	I	1	1	1	1	1
Water Treatment Assistant Superintendent	H	1	1	1	1	1
Water Operator Sr	E	5	5	5	5	5
Water Operator 2	---	2	2	0	0	0
Administrative Assistant	D	1	1	1	1	1
Water Operator	D	3	3	5	5	5
TOTALS		13	13	13	13	13

Water Section Totals		31	31	34	35	35
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Wastewater Section

Utility Administration						
Director	L	1	1	1	1	1
Assistant Director of Operations	J	1	1	1	1	1
Assistant Director of Administration and Policy	J	1	1	1	1	1
Utilities Engineer II	I	1	1	2	2	2
Right of Way Inspector	G	0	0	0	0	1
Senior Utility Inspector	G	1	1	1	1	1
GIS Analyst	F	1	1	1	1	1
Utility Inspector	F	3	3	3	3	4
Office Manager	F	1	1	1	1	1
Administrative Assistant	D	0	0	1	1	1
Administrative Secretary	B	1	1	0	0	0
Grounds Worker	B	2	2	2	2	2
TOTALS		13	13	14	14	16

Wastewater Collection						
Service Division Assistant Superintendent	H	0	0	0	1	1
Wastewater Collection Assistant Superintendent	G	1	1	1	0	0



City of Franklin, Tennessee

FY 2019 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
		F-T	F-T	F-T	F-T	F-T
Construction Supervisor	F	1	1	1	1	1
Utilities Crew Chief	F	3	3	3	3	3
TV Truck Sewer Inspector	E	2	2	2	2	2
Maintenance Technician	E	4	4	4	4	4
Equipment Operator	D	2	3	3	4	4
Sewer Equipment Technician	D	4	4	4	4	4
Utility Locate Technician	D	0	0	2	2	2
Utility Service Worker	C	5	5	5	5	5
TOTALS		22	23	25	26	26

Water Reclamation						
Water Reclamation Superintendent	I	1	1	1	1	1
Assistant Water Reclamation Superintendent	H	1	1	1	1	1
Pretreatment Coordinator	F	1	1	1	1	1
Wastewater Operator Sr	E	5	5	5	5	5
Maintenance Technician	E	1	1	1	1	1
Equipment Operator	D	2	2	2	2	2
Wastewater Operator	D	8	8	8	8	8
TOTALS		19	19	19	19	19

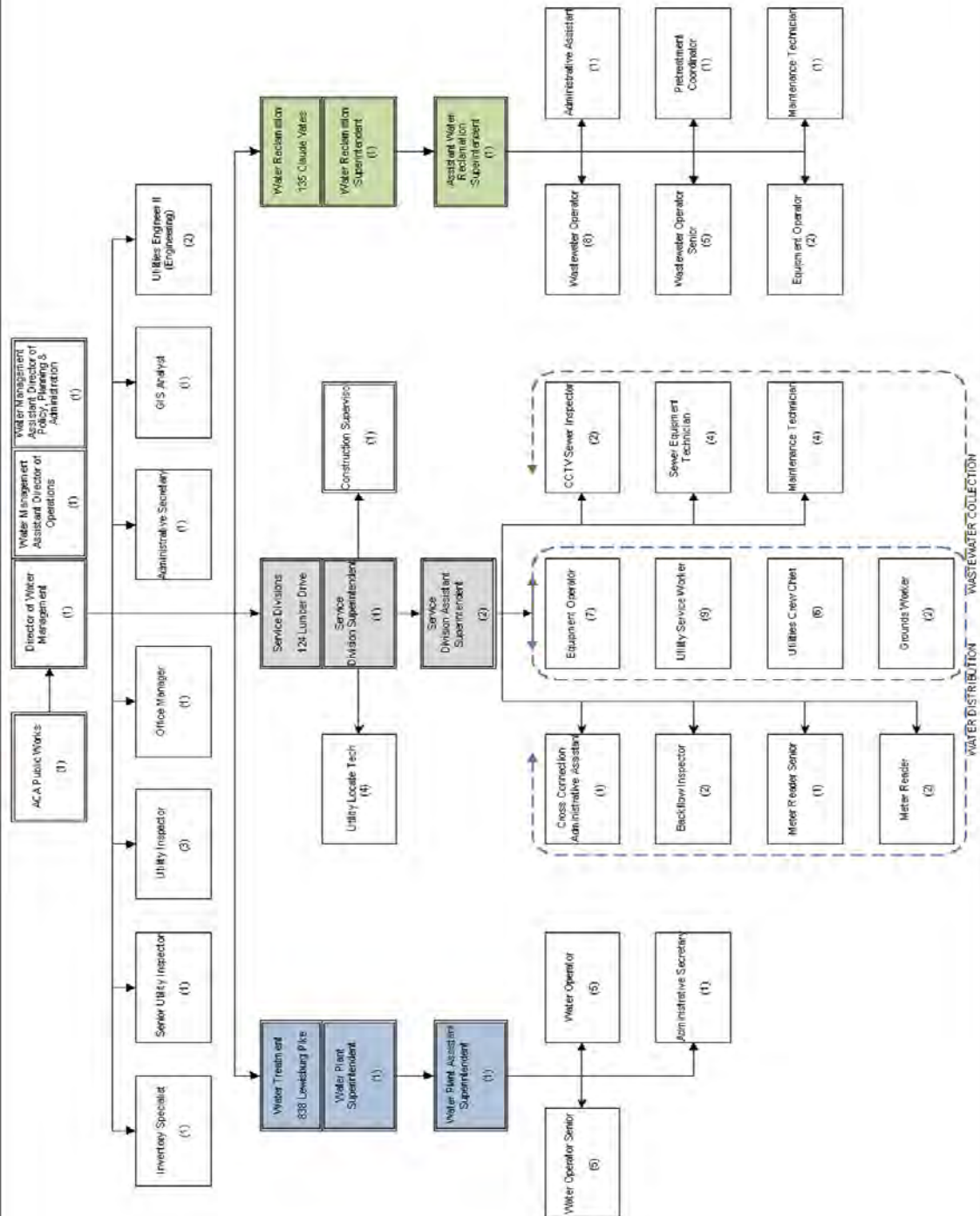
WASTEWATER SECTION TOTALS	54	55	58	59	61
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Total All Employees, Water & Wastewater	85	86	92	94	96
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Organizational Chart

City of Franklin Water Management

FY 2019 - FY 2019 Biennial Budget



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget - All Divisions

The following table presents the Water, Wastewater and Reclaimed Water divisions of the Water & Wastewater Fund in a composite presentation.

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
	Actual	Actual	Budget	Estd	Budget	Difference	
	2016	2017	2018	2018	2019	\$	%
Personnel							
Salaries & Wages	3,653,202	3,995,029	4,464,545	4,138,864	4,906,785	442,240	9.9%
Employee Benefits	1,654,049	1,760,023	2,007,805	2,093,599	2,102,698	94,893	4.7%
Total Personnel	5,307,251	5,755,052	6,472,350	6,232,463	7,009,483	537,133	8.3%
Operations							
Transportation Services	13,848	8,360	8,275	8,368	8,525	250	3.0%
Operating Services	458,877	488,692	487,360	505,835	510,150	22,790	4.7%
Notices, Subscriptions, etc.	21,652	14,221	30,350	26,350	26,850	(3,500)	-11.5%
Utilities	1,568,533	1,502,802	1,508,321	1,510,520	1,627,962	119,641	7.9%
Contractual Services	969,024	568,945	2,055,625	2,334,125	1,097,425	(958,200)	-46.6%
Repair & Maintenance Services	372,650	313,590	349,500	404,082	394,460	44,960	12.9%
Employee programs	10,720	8,682	11,950	11,977	11,300	(650)	-5.4%
Professional Development/Travel	20,936	15,744	29,800	21,624	27,950	(1,850)	-6.2%
Office Supplies	14,748	11,094	11,050	9,550	10,950	(100)	-0.9%
Operating Supplies	765,271	692,551	719,600	715,600	727,825	8,225	1.1%
Fuel & Mileage	83,271	86,645	106,875	109,276	130,576	23,701	22.2%
Supplies for Resale	3,914,616	4,696,834	5,400,000	5,360,188	4,375,000	(1,025,000)	-19.0%
Machinery & Equipment (<\$25,000)	111,853	263,168	235,824	205,325	227,250	(8,574)	-3.6%
Repair & Maintenance Supplies	729,245	1,131,593	445,200	467,415	444,000	(1,200)	-0.3%
Operational Units	2,205,728	2,313,762	2,382,613	2,383,596	2,382,613	-	0.0%
Property & Liability Costs	227,116	331,886	248,795	387,575	351,252	102,456	41.2%
Rentals	21,385	6,069	5,500	5,505	5,500	-	0.0%
Financial Fees	33,376	35,031	60,050	101,036	44,050	(16,000)	-26.6%
Permits	76,391	32,927	55,100	56,295	54,500	(600)	-1.1%
Debt Service and Lease Payments	1,615,338	1,654,252	2,323,443	2,344,159	2,533,281	209,838	9.0%
Total Operations	13,234,578	14,176,848	16,475,231	16,968,400	14,991,419	(1,483,812)	-9.0%
Buildings	-	600,000	750,000	396,263	-	(750,000)	0.0%
Improvements	1,082,604	2,790,304	10,500,000	10,007,259	5,427,850	(5,072,150)	-48.3%
Machinery & Equipment (>\$25,000)	206,484	432,716	977,000	1,203,800	1,300,000	323,000	33.1%
Capital	1,289,088	3,823,020	12,227,000	11,607,322	6,727,850	(5,499,150)	-45.0%
Total Water & Wastewater Func	19,830,917	23,754,920	35,174,581	34,808,185	28,728,752	(6,445,829)	-18.3%



City of Franklin, Tennessee

FY 2019-2020 Biennial Operating Budget

Biennial Budget - All Divisions

The following table presents the Water, Wastewater and Reclaimed Water divisions of the Water & Wastewater Fund in a composite presentation.

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F</u>	<u>G (F-E)</u>	<u>G (F/E-1)</u>
	Actual	Actual	Budget	Estd	Budget	Budget	Difference	
	2016	2017	2018	2018	2019	2020	\$	%
Personnel								
Salaries & Wages	3,653,202	3,995,029	4,464,545	4,138,864	4,906,785	5,082,810	176,025	3.6%
Employee Benefits	1,654,049	1,760,023	2,007,805	2,093,599	2,102,698	2,278,877	176,179	8.4%
Total Personnel	5,307,251	5,755,052	6,472,350	6,232,463	7,009,483	7,361,687	352,204	5.0%
Operations								
Transportation Services	13,848	8,360	8,275	8,368	8,525	8,325	(200)	-2.3%
Operating Services	458,877	488,692	487,360	505,835	510,150	519,650	9,500	1.9%
Notices, Subscriptions, etc.	21,652	14,221	30,350	26,350	26,850	26,850	-	0.0%
Utilities	1,568,533	1,502,802	1,508,321	1,510,520	1,627,962	1,657,912	29,949	1.8%
Contractual Services	969,024	568,945	2,055,625	2,334,125	1,097,425	683,250	(414,175)	-37.7%
Repair & Maintenance Services	372,650	313,590	349,500	404,082	394,460	396,960	2,500	0.6%
Employee programs	10,720	8,682	11,950	11,977	11,300	11,300	-	0.0%
Professional Development/Travel	20,936	15,744	29,800	21,624	27,950	27,950	-	0.0%
Office Supplies	14,748	11,094	11,050	9,550	10,950	11,150	200	1.8%
Operating Supplies	765,271	692,551	719,600	715,600	727,825	738,725	10,900	1.5%
Fuel & Mileage	83,271	86,645	106,875	109,276	130,576	131,073	496	0.4%
Supplies for Resale	3,914,616	4,696,834	5,400,000	5,360,188	4,375,000	4,375,001	1	0.0%
Machinery & Equipment (<\$25,000)	111,853	263,168	235,824	205,325	227,250	222,050	(5,200)	-2.3%
Repair & Maintenance Supplies	729,245	1,131,593	445,200	467,415	444,000	457,500	13,500	3.0%
Operational Units	2,205,728	2,313,762	2,382,613	2,383,596	2,382,613	2,546,650	164,037	6.9%
Property & Liability Costs	227,116	331,886	248,795	387,575	351,252	366,312	15,060	4.3%
Rentals	21,385	6,069	5,500	5,505	5,500	5,650	150	2.7%
Financial Fees	33,376	35,031	60,050	101,036	44,050	44,050	-	0.0%
Permits	76,391	32,927	55,100	56,295	54,500	52,500	(2,000)	-3.7%
Debt Service and Lease Payments	1,615,338	1,654,252	2,323,443	2,344,159	2,533,281	2,473,184	(60,097)	-2.4%
Total Operations	13,234,578	14,176,848	16,475,231	16,968,400	14,991,419	14,756,041	(235,379)	-1.6%
Buildings	-	600,000	750,000	396,263	-	-	-	0.0%
Improvements	1,082,604	2,790,304	10,500,000	10,007,259	5,427,850	5,583,500	155,650	2.9%
Machinery & Equipment (>\$25,000)	206,484	432,716	977,000	1,203,800	1,300,000	170,000	(1,130,000)	-86.9%
Capital	1,289,088	3,823,020	12,227,000	11,607,322	6,727,850	5,753,500	(974,350)	-14.5%
Total Water & Wastewater Fund	19,830,917	23,754,920	35,174,581	34,808,185	28,728,752	27,871,227	(857,525)	-3.0%



City of Franklin, Tennessee

FY 2019 Operating Budget

Water Budget

Section Summary

The Water Section comprises the Water Treatment and Distribution Divisions and the Utility Billing Division. The activities of these divisions are summarized below.

- The Water Treatment facility is located on Lewisburg Pike. Staff at the plant perform numerous functions including water treatment, compliance sampling, and assisting Water Distribution service crews with system maintenance and operation.
- The Water Distribution service crews maintain approximately 280 miles of distribution lines, six (6) booster stations, and seven (7) finished water reservoirs with a capacity of 11.5 million gallons.
- The Utility Billing Division is the interface between the Water Management Department and Revenue Management. The division is responsible for collecting metering data and working with the Water Distribution Division to perform meter repairs, replacements, and to restore or terminate water service.

Section Goals & Strategic Initiatives

The primary goal for the Water Section is to continue to provide safe, reliable drinking water to customers. The Water Section has been working to refine practices and policies to better serve customers including the drafting of revisions to municipal code, review of internal work flow related to customer service requests and work orders and training and educating staff.

A key strategic initiative is the Water Treatment Plant Upgrade project. Contract start for the upgrades was October 26, 2015 with substantial completion scheduled for April 2018.

The upgrade to the facility includes installation of membrane filtration, ultraviolet (UV) disinfection and advanced oxidation processes and carbon contactors to address current and future regulatory requirements, taste and odor, lifecycle costs and operational considerations.

The Water Distribution team continues to perform leak detection services. In FY 2017 leak detection surveys were performed on 86.3 miles of the system. The surveys identified 35 leaks with an estimated loss of approximately 12,000,000 gallons per year. Included in the FY 2018 enhancements is equipment to perform these surveys in-house. This equipment is anticipated to be purchased in April 2018 and will allow staff to improve the efficiency and flexibility in how surveys are performed in the future.



City of Franklin, Tennessee

FY 2019 Operating Budget

Water Budget

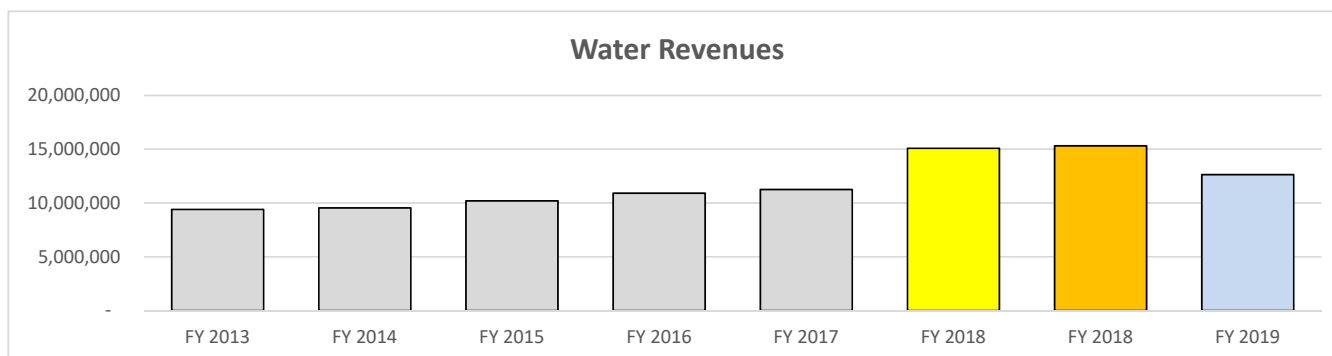
Consumption

The water customer base has witnessed steady growth since FY 2011. The average consumption for both residential and commercial customers has declined significantly over the last decade, however this average volume appears to be stabilizing over the last few years. The table below presents the account information and consumption values (residential and commercial totals) from FY 2012 through FY 2017. It is important to note that in 2016 the City updated the method by which it calculates customers to more accurately count each customer of each individual division of the system. This methodology was applied to the information presented below and may differ from prior information.

Year	Annual Total (Million Gallons)	Monthly Average - Residential and Commercial (Gallons)
FY 12	1,627	8,048
FY 13	1,599	7,827
FY 14	1,486	7,164
FY 15	1,548	7,338
FY 16	1,574	7,414
FY 17	1,505	7,160

Revenues

Rate based revenues for FY 2019 are projected to be at approximately 103.5% of the 2018 estimated receipts. The tables below present historic revenue by category FY 2013-FY 2017, estimated for the budgeted and projected revenues for FY 2018 and the projected revenues for FY 2019.



	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estd	FY 2019 Budget
Intergovernmental	(484)	-	-	-	-	-	-	-
Interest Income	16,193	7,002	4,924	10,735	11,032	12,500	32,906	13,778
Rental Income	21,800	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Sale of Surplus Assets	1,660	33,277	-	11,432	54,960	-	10,348	-
Customer Service (Rates)	9,182,126	9,293,143	9,987,026	10,716,426	11,006,147	11,582,574	11,780,814	12,442,642
Inspection Fees	73,444	72,422	83,765	61,100	78,595	60,000	60,000	60,000
Other Service Revenue	105,329	109,136	90,459	84,615	70,550	95,000	95,000	95,000
Fund Balance	-	-	-	-	-	3,304,521	3,304,521	-
Total Water Revenues*	9,400,068	9,538,980	10,190,174	10,908,308	11,245,284	15,078,595	15,307,589	12,635,420

*Total revenues less those received for Capital Contributions and accounted for elsewhere within the Water & Wastewater Fund.



City of Franklin, Tennessee

FY 2019 Operating Budget

Water Budget

Budget Summary

Personnel – The Water Management Department is not requesting any additional water treatment or water distribution division staff this fiscal year

Operations – The largest operations expense in the Water Section continues to be the purchase of finished water. Expenditures on purchased water can fluctuate depending on a number of factors. Some of these factors include Franklin Water Treatment capacities, weather, financial considerations, construction, and water resource conservation efforts. It is important to note that the facility is undergoing a significant construction project which does require occasional shut downs to perform certain work. The expenditure for FY 2018 is approximately \$4,700,000.

Indirect expenses also is a large expense item in the Water Section. These expenses include the interfund reimbursement to the General Fund for administrative support functions (customer service, utility billing, and other support functions such as Engineering and Human Resources).

Utilities are estimated to be approximately \$210,000 for FY 2017. Electricity is the primary cost, and is necessary for booster pump stations in the distribution system, high service and raw water pumps at the Water Treatment Plant, and other day to day needs. The Water Section continues to evaluate energy needs and practices to reduce electrical consumption. The high service pumps and the raw water pumps will be replaced during the upgrade project at the Water Treatment Plant.

Operations Capital – Operations Capital expenditures are related to equipment and vehicles directly related to operations versus system replacement or expansion. In previous years the Water Management Department has evaluated the annual cost of replacement of operations capital items based on present day replacement value, anticipated lifecycle, and a projected annual increase in replacement cost of five percent. Due to budgeting requirements, the approach has been modified to be consistent with other City departments, however this practice will continue to be used during rate analyses to ensure long terms costs are captured. Enhancement requests have been provided and are largely related to replacement of existing equipment. The only new equipment requested is an vehicle for an additional utilities inspector.

In terms of capital projects, the City has been working through the IWRP priority projects established by the BOMA. The key projects in the Water Section include the Water Treatment Plant Upgrade which is currently being constructed and several distribution projects. The distribution projects are renewal of existing infrastructure which include upgrades to the water lines in Old Carters Creek Pike, Bobby Drive in the Grassland Community, and Franklin Road from downtown to Harlinsdale.

A key project to both water and wastewater systems is the supervisory control and data acquisition (SCADA) project. This project touches over 40 facilities in both the water and wastewater systems and will provide necessary data and remote operations capabilities to the department. The system is anticipated to be online in the Spring 2018.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
	Actual	Actual	Budget	Estd	Budget	Difference '18 v. '19	
	2016	2017	2018	2018	2019	\$	%
Divisions							
Water Distribution	1,667,539	2,225,605	2,102,756	2,158,312	2,169,643	66,887	3.2%
Water Treatment/Plant	5,537,005	6,177,219	6,993,580	6,930,220	5,996,427	(997,154)	-14.3%
Utility Billing	153,208	186,884	164,813	174,832	183,160	18,347	11.1%
Water General	2,466,890	2,791,419	5,598,593	5,352,180	4,469,441	(1,129,152)	-20.2%
Total Water	9,824,642	11,381,127	14,859,744	14,615,544	12,818,671	(2,041,074)	-13.7%
Expense by Category							
Personnel							
Salaries & Wages	1,293,385	1,455,559	1,567,122	1,510,874	1,715,212	148,090	9.4%
Employee Benefits	601,678	699,791	750,458	817,201	787,734	37,276	5.0%
Total Personnel	1,895,063	2,155,350	2,317,580	2,328,075	2,502,947	185,367	8.0%
Operations							
Transportation Services	4,262	3,309	3,175	2,868	3,100	(75)	-2.4%
Operating Services	28,359	33,711	26,600	28,358	28,400	1,800	6.8%
Notices, Subscriptions, etc.	5,607	3,708	13,450	10,250	13,450	-	0.0%
Utilities	233,616	222,476	213,550	211,384	223,025	9,475	4.4%
Contractual Services	69,490	38,166	175,125	105,125	167,125	(8,000)	-4.6%
Repair & Maintenance Services	116,875	64,887	98,200	58,992	82,310	(15,890)	-16.2%
Employee programs	2,199	3,725	7,200	7,227	7,200	-	0.0%
Professional Development/Travel	8,212	3,069	8,900	6,224	8,250	(650)	-7.3%
Office Supplies	6,140	3,800	4,400	2,900	4,100	(300)	-6.8%
Operating Supplies	436,585	346,771	321,550	316,100	318,600	(2,950)	-0.9%
Fuel & Mileage	22,093	25,263	37,775	37,975	42,076	4,301	11.4%
Supplies for Resale	3,914,616	4,696,834	5,400,000	5,360,188	4,375,000	(1,025,000)	-19.0%
Machinery & Equipment (<\$25,000)	45,404	118,141	100,100	74,501	93,100	(7,000)	-7.0%
Repair & Maintenance Supplies	353,559	575,915	246,700	255,115	253,500	6,800	2.8%
Operational Units	1,167,738	1,231,835	1,261,384	1,261,384	1,261,384	-	0.0%
Property & Liability Costs	79,597	129,142	84,920	204,765	108,754	23,833	28.1%
Rentals	7,737	583	2,000	1,865	2,000	-	0.0%
Financial Fees	12,163	15,002	15,050	15,062	15,050	-	0.0%
Permits	32,744	32,313	38,100	37,800	37,500	(600)	-1.6%
Debt Service and Lease Payments	224,923	254,107	916,983	937,507	1,216,799	299,816	32.7%
Total Operations	6,771,919	7,802,757	8,975,162	8,935,589	8,260,723	(714,439)	-8.0%
Buildings	-	-	-	-	-	-	-
Improvements	1,082,604	1,290,304	3,300,000	3,100,579	1,815,000	(1,485,000)	-45.0%
Machinery & Equipment (>\$25,000)	75,056	132,716	267,000	251,300	240,000	(27,000)	-10.1%
Capital	1,157,660	1,423,020	3,567,000	3,351,879	2,055,000	(1,512,000)	-42.4%
Total Water Summary	9,824,642	11,381,127	14,859,741	14,615,543	12,818,670	(2,041,072)	-13.7%



City of Franklin, Tennessee FY 2019 Operating Budget

Wastewater Budget

Section Summary

The Wastewater Section includes the Wastewater Collection, Water Reclamation, Maintenance, and Utility Administration Divisions.

The City of Franklin operates a water reclamation facility utilizing activated sludge treatment at 135 Claude Yates Drive. The facility is currently operating under a new National Pollutant Discharge Elimination System Permit (NPDES) for treatment and discharge of twelve (12) million gallons per day (MGD) of treated effluent, with provisions to increase discharge to sixteen (16) MGD as conditions warrant. Limits and procedures are incorporated into the NPDES Permit that allows the City of Franklin to operate a reclaimed water network, reducing irrigation demand on potable water. The WRF is facing increasing regulatory constraints from EPA and TDEC primarily related to nutrient loading to the Harpeth River and additional Capacity Management Operation Maintenance (CMOM) Initiative requirements.



The Wastewater Collection Division is responsible for the operation and maintenance of the wastewater collection system including gravity sewer lines, force main lines and wastewater pump stations located throughout the service area. Under this division, there are crews that are assigned to the replacement and extension of the wastewater collection system which collects and transports wastewater to the treatment plant.

Section Goals & Strategic Initiatives

The primary goal for the Wastewater Section is to effectively operate the collection system with no sanitary sewer overflows and to produce high quality effluent water for distribution in the reclaimed water system and discharge to the Harpeth River. This water produced will strive to meet or exceed permit requirements. As with the Water Section, the Wastewater Section is enhancing and implementing various programs to improve customer service, regulatory compliance, and overall operations.

The Water Management Department continues to refine operations efforts consistent with components of the EPA's Capacity Management, Operations and Maintenance (CMOM) program. The City has continued working on implementation of a capacity assurance tool to aid with evaluation of new developments. To support this, refinements to the collection system model have been initiated which will use the City's flow monitoring data to help calibrate flows for dry and wet weather conditions.

The wastewater collection division continues to perform inspections of the sanitary sewer system to evaluate condition, risk and maintenance needs. Starting in 2017, the division has used a sanitary sewer rapid assessment tool to provide for more efficient inspections and maintenance activities, and guide resources more efficiently by prioritizing needs. In 2017, staff performed assessments of over 89,000 linear feet (16.9 miles) of the gravity collection system, approximately 5% of the system. This number will continue to increase as staff is dedicated to performing in this function.



City of Franklin, Tennessee

FY 2019 Operating Budget

Wastewater Budget

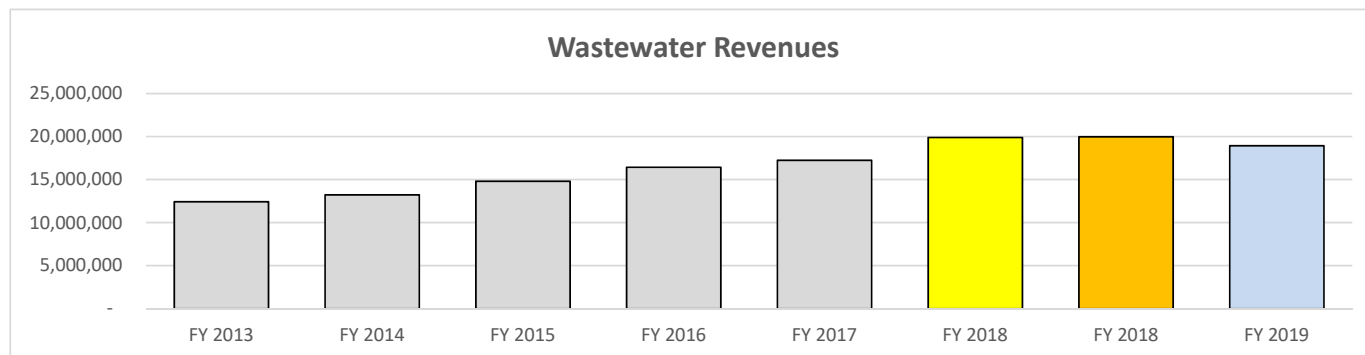
Consumption & Revenues

The sanitary sewer customer base has shown greater signs of growth primarily due to areas within the Mallory Valley and HB&TS Utility Districts. It is important to note that in 2016 the City updated the method by which it calculates customers to more accurately count each customer of each individual division of the system. This methodology was applied to the information presented below and may differ from prior information.

Year	Annual Total (Million Gallons)	Monthly Average - Residential and Commercial (Gallons)
FY 12	2,305	9,219
FY 13	2,345	9,159
FY 14	2,276	8,648
FY 15	2,357	8,698
FY 16	2,450	8,676

Revenues

Rate based revenues for FY 2019 are projected to be at approximately 105.5% of the estimated collections for FY 2018. The tables below present historic revenue by category FY 2013-FY 2017, estimated for the budgeted and estimated revenues for FY 2018 and the projected revenues for FY 2019.



	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estd	FY 2019 Budget
Intergovernmental	-	-	-	-	-	-	-	-
Interest Income	39,658	20,277	69,963	107,242	94,807	80,000	102,229	84,554
Rental Income	1,800	2,700	2,635	2,800	-	2,800	2,800	2,800
Sale of Surplus Assets	6,133	-	13,714	-	264	-	-	-
Customer Service (Rates)	12,241,583	13,072,915	14,568,762	16,236,044	17,036,817	17,693,606	17,750,000	18,726,250
Inspection Fees	75,298	90,563	133,940	70,968	94,503	75,000	75,000	75,000
Other Service Revenue	60,610	44,146	21,646	17,703	15,419	40,000	40,000	40,000
Fund Balance						2,000,000	2,000,000	
Total Wastewater Revenues*	12,425,082	13,230,601	14,810,660	16,434,757	17,241,810	19,891,406	19,970,029	18,928,604

*Total revenues less those received for Capital Contributions and accounted for elsewhere within the Water & Wastewater Fund.



City of Franklin, Tennessee

FY 2019 Operating Budget

Wastewater Budget

Budget Summary

Personnel – The Water Management Department is requesting the following personnel changes within the Wastewater Section:

Utility Administration: The Department is requesting to add a Right of Way Agent to aid in the identification, development, negotiation, and procurement of easements within the City that are needed for new or existing infrastructure. The Department has found that the procurement of easements can be large part of capital project planning and is needed at the front end of a project to ensure successful completion in a timely manner.

Utility Administration: The Department is requesting to add a fourth utility inspector to assist in development reviews and inspections. The development team in the WMD currently consists of three utility inspectors and one senior utility inspector. The addition of a fourth inspector would increase the time each inspector can spend on job sites, reducing the number of projects each inspector has and increasing the level of detail they can provide to that site.

Operations and Maintenance – Operations and maintenance accounts for the largest costs in the Wastewater Section. Utility costs are a large expense item in Wastewater, and were approximately \$1,024,200 for FY 2017. These costs are largely associated with aeration of the wastewater for biological processes, pumping, odor control and various other processes and operations.

Indirect Expenses also is a large expense item in the Wastewater Section. As with the Water Section, these expenses include reimbursement to the General Fund for customer service, utility billing, and other support functions such as Engineering and Human Resources.

The City has also started implementation of a sanitary sewer rapid assessment tool. The equipment uses sonic technology to determine blockage condition which helps determine further action such as inspection, cleaning or maintenance activities. The crews have had positive results during initial testing and have been able to evaluate over 89,000 LF of pipe during 2017.

The Wastewater Collection Division responded to nine overflows and nine releases in 2017. Of these nine overflows, only three reached receiving streams and six occurred because of wet weather. Staff responded to 10 releases in the system (wastewater not entering a receiving stream), however a number of these were due to Contractor error on construction projects.

Operations Capital – Operations Capital expenditures are related to equipment and vehicles directly related to operations versus system replacement or expansion. In previous years the Water Management Department has evaluated the annual cost of replacement of operations capital items based on present day replacement value, anticipated lifecycle, and a projected annual increase in replacement cost of five percent. Due to budgeting requirements, the approach has been modified to be consistent with other City departments, however, this practice will continue to be used during rate analyses to ensure long terms costs are captured. Enhancement requests have been provided and largely related to replacement of existing equipment.

Wastewater Collection: This Division is requesting the replacement purchase of a vacuum truck that is used for cleaning and maintenance of sewer lines. This replacement purchase will help to increase efficiencies of the jetting equipment, allowing for decreased time spent on removing blockages and an increase on the number of sites visited daily.

Wastewater Collection: This Division is requesting the replacement purchase of a rubber track excavator. The WMD sold a larger, more cumbersome, excavator in 2017 and will use this excavator for smaller, tighter spaces where large equipment isn't feasible.

Wastewater Collection: This Division is requesting the replacement of one of the utility service trucks. The existing truck is 10-years old and becoming increasingly harder to find tools and maintenance supplies.

Wastewater Collection: This Division is requesting the replacement of a tandem-axle dump truck. This truck is over 20 years old and can help in the repair, maintenance, and replacement of City's sewer.

Wastewater Collection: This Division is requesting the replacement of a six-inch bypass pump that is used during routine maintenance and emergency situations. The pump can allow us to bypass the main pump while performing maintenance in the station.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Wastewater Budget

Utility Administration: This Division is requesting the addition of a utility inspector vehicle to assist them in development inspections. This inspector will be travelling between the Public Works building and City Hall, and various construction sites for both capital and development projects.

Similar to the Water Section, the City has been working through the IWRP priority projects established by the BOMA. The key project in the Wastewater Section is the Water Reclamation Facility Upgrade and Expansion. At this time, the design has been completed and the project has bid, however bids came back higher than anticipated and the project is currently under redesign and will be rebid next month.

The Department is also working on various collection system projects that include the upgrade to the Holiday Court Lift Station, elimination of the Ladd Park Lift Station, and among other projects, finalizing design of the Spencer Creek interceptor project in the vicinity of Franklin Road.

A key project to both water and wastewater systems is the supervisory control and data acquisition (SCADA) project. This project touches over 40 facilities in both the water and wastewater systems and will provide necessary data and remote operations capabilities to the department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
	Actual	Actual	Budget	Est'd	Budget	Difference '18 v. '19	
	2016	2017	2018	2018	2019	\$	%
Divisions							
Wastewater Collection	2,192,335	2,470,827	2,698,407	3,204,243	3,055,231	356,824	13.2%
Wastewater Plant	3,505,664	4,312,825	5,882,603	5,535,123	4,374,969	(1,507,634)	-25.6%
Utility Administration	1,037,247	1,089,442	1,230,428	1,063,420	1,397,087	166,659	13.5%
Wastewater General	3,187,915	4,315,139	10,297,326	10,160,656	6,691,072	(3,606,254)	-35.0%
Total Wastewater	9,923,161	12,188,233	20,108,765	19,963,442	15,518,358	(4,590,407)	-22.8%
Expense by Category							
Personnel							
Salaries & Wages	2,359,817	2,539,470	2,897,423	2,627,989	3,191,573	294,150	10.2%
Employee Benefits	1,052,371	1,060,232	1,257,347	1,276,398	1,314,963	57,616	4.6%
Total Personnel	3,412,188	3,599,702	4,154,770	3,904,388	4,506,536	351,766	8.5%
Operations							
Transportation Services	9,586	5,051	4,850	5,300	5,225	375	7.7%
Operating Services	430,518	454,981	460,760	477,477	481,750	20,990	4.6%
Notices, Subscriptions, etc.	16,045	10,513	16,800	16,000	13,300	(3,500)	-20.8%
Utilities	1,334,905	1,280,276	1,294,721	1,299,086	1,404,887	110,166	8.5%
Contractual Services	899,534	530,779	1,880,500	2,214,000	749,800	(1,130,700)	-60.1%
Repair & Maintenance Services	255,775	236,703	239,300	324,715	295,150	55,850	23.3%
Employee programs	8,521	4,957	4,750	4,750	4,100	(650)	-13.7%
Professional Development/Travel	12,724	12,675	20,900	15,400	19,700	(1,200)	-5.7%
Office Supplies	8,608	7,294	6,650	6,650	6,850	200	3.0%
Operating Supplies	291,756	280,280	287,850	289,500	298,825	10,975	3.8%
Fuel & Mileage	61,178	61,382	69,100	71,301	88,500	19,400	28.1%
Supplies for Resale	-	-	-	-	-	-	-
Machinery & Equipment (<\$25,000)	66,449	145,027	133,724	128,824	132,150	(1,574)	-1.2%
Repair & Maintenance Supplies	374,427	513,643	183,000	196,800	175,000	(8,000)	-4.4%
Operational Units	1,037,990	1,081,927	1,121,229	1,122,212	1,121,229	-	0.0%
Property & Liability Costs	147,519	202,744	163,875	182,810	242,498	78,623	48.0%
Rentals	13,648	5,486	3,500	3,640	3,500	-	0.0%
Financial Fees	21,213	20,029	45,000	85,974	29,000	(16,000)	-35.6%
Permits	43,647	614	17,000	18,495	17,000	-	0.0%
Debt Service and Lease Payments	1,345,502	1,334,170	1,340,485	1,340,677	1,250,507	(89,978)	-6.7%
Total Operations	6,379,545	6,188,531	7,293,995	7,803,611	6,338,971	(955,024)	-13.1%
Buildings	-	600,000	750,000	396,263	-	(750,000)	-
Improvements	-	1,500,000	7,200,000	6,906,680	3,612,850	(3,587,150)	-49.8%
Machinery & Equipment (>\$25,000)	131,428	300,000	710,000	952,500	1,060,000	350,000	49.3%
Capital	131,428	2,400,000	8,660,000	8,255,443	4,672,850	(3,987,150)	-46.0%
Total Wastewater	9,923,161	12,188,233	20,108,765	19,963,442	15,518,358	(4,590,407)	-22.8%



City of Franklin, Tennessee **FY 2019 Operating Budget**

Reclaimed Water

Section Summary

On February 10, 2004, the City of Franklin Board of Mayor and Aldermen officially created the Reclaimed Division through adoption of Title 18, Chapter 4, of the Franklin Municipal Code. The Reclaimed Water Section produces and distributes water for commercial irrigation use within the City's water service area. There are no dedicated personnel assigned to this division. Personnel from the Service Divisions currently maintain the reclaimed water lines and personnel from the Water Reclamation Plant operate and maintain the pumps and sampling stations.



Section Goals & Strategic Initiatives

The primary goal for the Reclaimed Water Section is to distribute high quality effluent water for irrigation needs of customers. A benefit of reclaimed water, in addition to a low cost alternative for irrigation water, is that it reduces loading of effluent to the Harpeth River. While the use of reclaimed water is typically seasonal, the Department has been and will continue to evaluate other disposal concepts that would reduce effluent discharge to the river that are consistent with the permit.

Though reclaimed water is not an essential service, it is imperative that the Department be able to serve the demands for the system. It is projected that the existing Long Lane Water Tank (500,000 gallons) will be converted to a reclaimed storage facility in the future to provide for demands in the southern area of the City. Additional storage facilities are being considered using existing department property.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	<u>A</u>	<u>B</u>	<u>C</u>	<u>D</u>	<u>E</u>	<u>F (E-C)</u>	<u>G (E/C)</u>
	Actual	Actual	Budget	Estd	Budget	Difference '18 vs. '19	
	2016	2017	2018	2018	2019	\$	%
Personnel							
Salaries & Wages	-	-	-	-	-	-	0.0%
Employee Benefits	-	-	-	-	-	-	0.0%
Total Personnel	-	-	-	-	-	-	0.0%
Operations							
Transportation Services	-	-	250	200	200	(50)	-20.0%
Operating Services	-	-	-	-	-	-	0.0%
Notices, Subscriptions, etc.	-	-	100	100	100	-	0.0%
Utilities	12	50	50	50	50	-	0.0%
Contractual Services	-	-	-	15,000	180,500	180,500	0.0%
Repair & Maintenance Services	-	12,000	12,000	20,375	17,000	5,000	41.7%
Employee programs	-	-	-	-	-	-	0.0%
Professional Development/Travel	-	-	-	-	-	-	0.0%
Office Supplies	-	-	-	-	-	-	0.0%
Operating Supplies	36,930	65,500	110,200	110,000	110,400	200	0.2%
Fuel & Mileage	-	-	-	-	-	-	0.0%
Supplies for Resale	-	-	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	-	-	2,000	2,000	2,000	-	0.0%
Repair & Maintenance Supplies	1,259	42,035	15,500	15,500	15,500	-	0.0%
Operational Units	-	-	-	-	-	-	0.0%
Property & Liability Costs	-	-	-	-	-	-	0.0%
Rentals	-	-	-	-	-	-	0.0%
Financial Fees	-	-	-	-	-	-	0.0%
Permits	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	44,913	65,975	65,975	65,975	65,975	-	0.0%
Total Operations	83,114	185,560	206,075	229,200	391,725	185,650	90.1%
Capital	-	-	-			-	0.0%
Total Reclaimed Water	83,114	185,560	206,075	229,200	391,725	185,650	90.1%

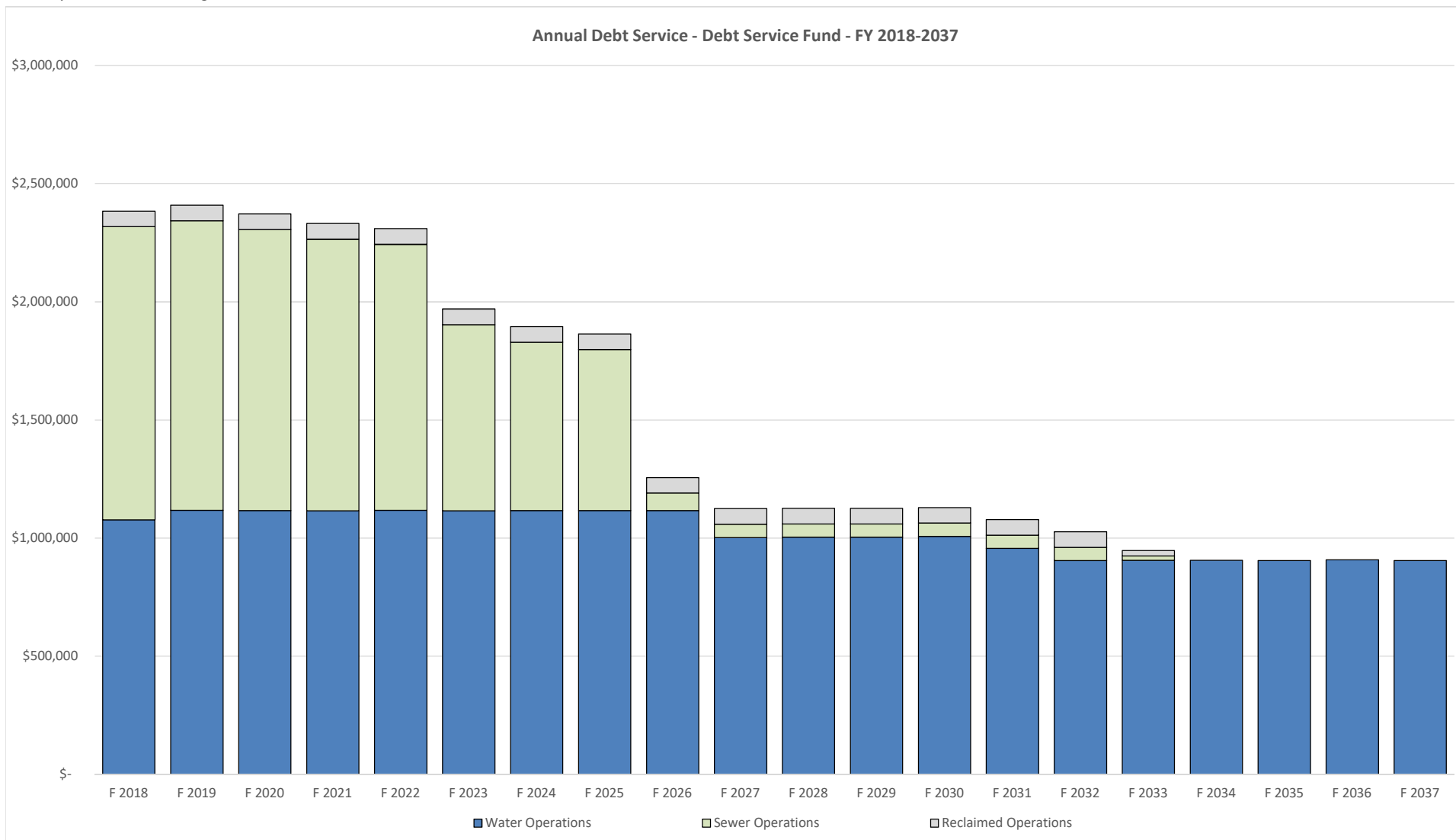
Debt Service - Water, Wastewater & Reclaimed Funds Schedule

Purpose	Issue Year	Orig. Amt. Issued / Interest Rate	F 2018	F 2019	F 2020	F 2021	F 2022	F 2023	Balance (2024-2037)	Total Outstanding (2020-2037)
Water Operations										
PRINCIPAL										
Bonds 2011A \$19.43M (Refund 2008 TMBF)	2008 (2011 Refund)	\$ 1,360,100	\$ 89,600	\$ 91,700	\$ 94,150	\$ 96,600	\$ 99,050	\$ 101,500	\$ 319,550	\$ 710,850
ARRA Loan 2011 \$1.5M - (Reservoir Rehabilitation)	2011	\$ 1,500,000	\$ 68,023	\$ 69,965	\$ 71,964	\$ 74,020	\$ 76,134	\$ 78,310	\$ 663,215	\$ 963,644
Bonds 2017 - \$12m (Water Plant)	2017	\$ 12,000,000	\$ 370,000	\$ 400,000	\$ 415,000	\$ 430,000	\$ 450,000	\$ 470,000	\$ 9,465,000	\$ 11,230,000
PRINCIPAL		\$ 14,860,100	\$ 527,623	\$ 561,665	\$ 581,114	\$ 600,620	\$ 625,184	\$ 649,810	\$ 10,447,765	\$ 12,904,494
INTEREST										
Bonds 2011A \$19.43M (Refund 2008 TMBF)	2008 (2011 Refund)	2.48%	\$ 21,940	\$ 19,714	\$ 17,435	\$ 15,095	\$ 12,694	\$ 10,232	\$ 15,319	\$ 70,775
ARRA Loan 2011 \$1.5M - (Reservoir Rehabilitation)	2011	2.82%	\$ 30,191	\$ 28,249	\$ 26,250	\$ 24,194	\$ 22,080	\$ 19,904	\$ 73,381	\$ 165,808
Bonds 2017 - \$12m (Water Plant)	2017	3.29%	\$ 497,471	\$ 508,000	\$ 492,000	\$ 475,400	\$ 458,200	\$ 435,700	\$ 3,225,300	\$ 5,086,600
INTEREST			\$ 549,602	\$ 555,962	\$ 535,685	\$ 514,688	\$ 492,974	\$ 465,836	\$ 3,314,000	\$ 5,323,183
TOTAL EXPENDITURES			\$ 1,077,225	\$ 1,117,628	\$ 1,116,799	\$ 1,115,309	\$ 1,118,158	\$ 1,115,646	\$ 13,761,765	\$ 18,227,676
Purpose	Issue Year	Orig. Amt. Issued / Interest Rate	F 2018	F 2019	F 2020	F 2021	F 2022	F 2023	Balance (2024-2037)	Total Outstanding (2020-2037)
Sewer Operations										
PRINCIPAL										
Bonds 2005 \$24.67M (Refund 2001 / 2002)	2001, 2002, 2005	\$ 9,868,000	\$ 860,000	\$ 888,000	\$ 896,000	\$ 902,000	\$ 912,000	\$ 622,000	\$ 1,160,000	\$ 4,492,000
Bonds 2011A \$19.43M (Refund 2008 TMBF)	2008 (2011 Refund)	\$ 194,300	\$ 12,800	\$ 13,100	\$ 13,450	\$ 13,800	\$ 14,150	\$ 14,500	\$ 45,650	\$ 101,550
ARRA Loan 2013 \$1.89M - (Sewer & Reclaimed Projects)	2012	\$ 868,572	\$ 37,685	\$ 38,712	\$ 39,766	\$ 40,849	\$ 41,961	\$ 43,104	\$ 463,421	\$ 629,101
PRINCIPAL		\$ 10,930,872	\$ 910,485	\$ 939,812	\$ 949,216	\$ 956,649	\$ 968,111	\$ 679,604	\$ 1,669,071	\$ 5,222,651
INTEREST										
Bonds 2005 \$24.67M (Refund 2001 / 2002)	2001, 2002, 2005	3.00%-5.00%	\$ 307,650	\$ 264,650	\$ 220,250	\$ 175,450	\$ 130,350	\$ 84,750	\$ 78,300	\$ 689,100
Bonds 2011A \$19.43M (Refund 2008 TMBF)	2008 (2011 Refund)	2.48%	\$ 3,134	\$ 2,816	\$ 2,491	\$ 2,156	\$ 12,694	\$ 10,232	\$ 15,319	\$ 42,893
ARRA Loan 2013 \$1.89M - (Sewer & Reclaimed Projects)	2012	2.69%	\$ 18,516	\$ 17,489	\$ 16,435	\$ 15,352	\$ 14,239	\$ 13,097	\$ 61,123	\$ 120,246
INTEREST			\$ 329,300	\$ 284,955	\$ 239,175	\$ 192,958	\$ 157,283	\$ 108,079	\$ 154,743	\$ 852,238
TOTAL EXPENDITURES			\$ 1,239,785	\$ 1,224,767	\$ 1,188,391	\$ 1,149,607	\$ 1,125,395	\$ 787,683	\$ 1,823,813	\$ 6,074,889
Purpose	Issue Year	Orig. Amt. Issued / Interest Rate	F 2018	F 2019	F 2020	F 2021	F 2022	F 2023	Balance (2024-2037)	Total Outstanding (2020-2037)
Reclaimed Operations										
PRINCIPAL										
ARRA Loan 2013 \$1.89M - (Sewer & Reclaimed Projects)	2012	\$ 1,019,628	\$ 44,239	\$ 45,444	\$ 46,682	\$ 47,953	\$ 49,259	\$ 50,600	\$ 544,015	\$ 738,510
PRINCIPAL		\$ 1,019,628	\$ 44,239	\$ 45,444	\$ 46,682	\$ 47,953	\$ 49,259	\$ 50,600	\$ 544,015	\$ 738,510
INTEREST										
ARRA Loan 2013 \$1.89M - (Sewer & Reclaimed Projects)	2012	2.69%	\$ 21,736	\$ 20,531	\$ 19,293	\$ 18,022	\$ 16,716	\$ 15,374	\$ 71,753	\$ 141,158
INTEREST			\$ 21,736	\$ 20,531	\$ 19,293	\$ 18,022	\$ 16,716	\$ 15,374	\$ 71,753	\$ 141,158
TOTAL EXPENDITURES			\$ 65,975	\$ 65,975	\$ 65,975	\$ 65,975	\$ 65,975	\$ 65,975	\$ 615,769	\$ 879,668

*Debt Service shown above for Proprietary Funds only shows budgeted debt service within operational accounts. Additional debt service is paid out of development accounts (Access & Taps) for all three funds - Water, Wastewater & Reclaimed. For FY 2018, those amounts are \$207,146 for Water Access, \$47,803 for Water Taps, \$2,866,877 for Sewer Access, \$79,672 for Reclaimed Access and \$15,934 for Reclaimed Taps.

Debt Service - Water, Wastewater & Reclaimed Funds Schedule

The chart below shows annual debt service for the Proprietary Funds (Water, Wastewater & Reclaimed Water) for all bonds issued from FY 2018-2037. General Obligation Bond Debt Service for the City of Franklin is budgeted within the Debt Service Fund.



*Debt Service shown above for Proprietary Funds only shows budgeted debt service within operational accounts. Additional debt service is paid out of development accounts (Access & Taps) for all three funds - Water, Wastewater & Reclaimed. For FY 2018, those amounts are \$207,146 for Water Access, \$47,803 for Water Taps, \$2,866,877 for Sewer Access, \$79,672 for Reclaimed Access and \$15,934 for Reclaimed Taps.



City of Franklin

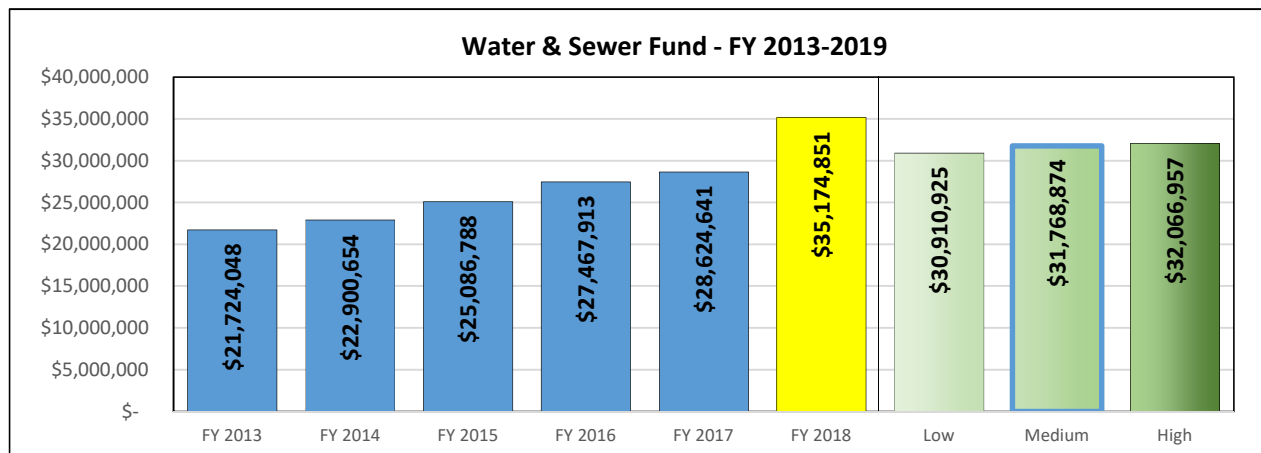
Revenue Model

Fund:	Water/Sewer Fund	Percent of All Revenues	20.9%
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Water & Sewer Fund: Water and wastewater are independent business units of the City of Franklin and are required to be self-sufficient entities. These utilities are not subsidized by local taxes, paying the General Fund monies to cover the costs of services such as payroll, human resources and other support activities.

Rates are anticipated to increase by 3.5% for Water and 5.5% for Sewer for FY 2019.

*Note: Revenues shown below are for operational & customer service only. Capital Contributions are not included within this total, and will not necessarily tie to audited financial information.



	Actual					Budget	Forecast (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Water										
Grants	(484)	-	-	-	-	-	-	-	-	3-yr Average
Use of Money & Property	39,653	64,279	28,924	46,167	89,992	36,500	37,230	37,778	38,873	\$ 27,059,781
Rates & Related Customer Service	9,360,899	9,474,701	10,161,250	10,862,141	11,155,292	11,737,574	11,972,325	12,597,642	12,500,516	10.0%
Transfers from F/B						3,304,521				5-Yr Average
Wastewater										\$ 25,160,809
Grants	-	-	-	-	-	-	-	-	-	8.0%
Use of Money & Property	47,591	22,977	86,477	110,042	95,071	82,800	86,526	87,354	89,424	
Rates & Related Customer Service	12,377,491	13,207,624	14,724,348	16,324,715	17,146,739	17,808,606	18,609,993	18,841,250	19,233,294	
Transfers from F/B						2,000,000				
Reclaimed Water										
Grants	(240,183)	-	-	-	-	-	-	-	-	
Use of Money & Property	839	170	14	38	196	100	100	100	100	
Rates & Related Customer Service	138,242	130,903	85,775	124,810	137,351	204,750	204,750	204,750	204,750	
Totals	\$ 21,724,048	\$ 22,900,654	\$ 25,086,788	\$ 27,467,913	\$ 28,624,641	\$ 35,174,851	\$ 30,910,925	\$ 31,768,874	\$ 32,066,957	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

OTHER GENERAL FUND OPERATING EXPENDITURES

The City of Franklin has several General Fund budgets which do not fit or belong to any particular department. These budgets are included herein.

Under this operating unit are:

- **General Expenses**
- **Appropriations (to outside agencies)**
- **Interfund Transfers**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

General Expenses

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	443,006	-831,130	690,610	599,552	2,288,079	1,597,469	231.3%
Operations	1,858,237	87,495	271,000	118,103	256,565	-14,435	-5.3%
Capital	0	0	0	0	0	-	0.0%
Total	2,301,243	-743,635	961,610	717,655	2,544,644	1,583,034	164.6%

Department Summary

The General Expenses budget includes all expenditures which are not attributable to one particular department.

Among these expenses include general wage increases/merit pay, the City's appropriations for Medical and Dental expenses, the City's dues for the Tennessee Municipal League, the annual audit, fuel hedging, the Citizen's Survey and other "shared" software services - such as Socrata and the Tennessee Municipal Benchmarking Project.

\$100,000 set aside for City support of Housing Initiatives in FY 2018 has been maintained for FY 2019.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with General Expenses. It is supervised by personnel in the Administration, Finance and Human Resources Departments.

Staffing by Position

There are no staff formally associated with General Expenses. It is supervised by personnel in the Administration, Finance and Human Resources Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$ %	
Personnel							
Salaries & Wages	-	-	137,184	-	1,750,000	1,612,816	1175.7%
Employee Benefits	443,006	(831,130)	553,426	599,552	538,079	(15,347)	-2.8%
Total Personnel	443,006	(831,130)	690,610	599,552	2,288,079	1,597,469	231.3%
Operations							
Notices, Subscriptions, etc.	14,652	85,697	43,500	46,488	49,565	6,065	13.9%
Utilities	691	821	550	550	550	-	0.0%
Contractual Services	123,696	55,721	222,000	87,250	201,500	(20,500)	-9.2%
Repair & Maintenance Services	-	-	1,000	1,000	1,000	-	0.0%
Fuel & Mileage	241,845	(58,195)	-	(21,149)	-	-	
Machinery & Equipment (<\$25,000)	-	-	2,000	2,000	2,000	-	0.0%
Professional Development/Travel	-	130	-	-	-	-	
Operational Units	1,402,797	-	-	-	-	-	
Rentals	-	-	100	100	100	-	0.0%
Permits	74,556	82	350	350	350	-	0.0%
Financial Fees	-	2	-	14	-	-	
Other Business Expenses	-	508	1,500	1,500	1,500	-	0.0%
Debt Service and Lease Payments	-	2,729				-	#DIV/0!
Total Operations	1,858,237	87,495	271,000	118,103	256,565	(14,435)	-5.3%
Capital	-	-	-	-	-	-	
Total General Expenses	2,301,243	(743,635)	961,610	717,655	2,544,644	1,583,034	164.6%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Appropriations

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	0	0	0	0	0	0	0.0%
Operations	460,021	464,936	461,056	465,223	516,301	55,245	12.0%
Capital	0	0	0	0	0	-	0.0%
Total	460,021	464,936	461,056	465,223	516,301	55,245	12.0%

Department Goals

The Appropriations budget provides for the allotment of City of Franklin funds to various outside agencies, functions and programs. A select list of definitions is provided below:

ARC: A family-based organization committed to securing opportunities for persons with intellectual, developmental, or other disabilities.

Boys and Girls Club: Provides a safe place for children and teens, tracks unduplicated services, and tracks teens graduating from high school and their transition to attend college.

Bridges: In partnership with the City, responds to domestic violence calls. These efforts assist in reducing the City's costs and required manpower.

Community Child Care: Gives lower income families the opportunity to work or further education, while children receive affordable child care. Tracks test scores of children transitioning from Community Child Care to kindergarten.

Community Housing Partnership: Assists in helping to keep low income and disabled families in their homes through owner occupied rehabilitation and as an aid for emergency housing for the homeless.

Graceworks: Gives assistance with rent, utility bills, food, medications, gasoline vouchers, school supplies, and senior transportation. Graceworks also partners with the American Red Cross for disaster relief, which included the 2010 floods.

Mid-Cumberland Homemaker: Provides at-home assistance with household tasks to help clients maintain self-sufficiency.

Mid-Cumberland Ombudsman: Serves as an impartial party advocate who seeks to resolve residents' rights complaints and violations voiced by individuals residing in nursing homes, assisted care living facilities, and homes for the aged.

Mid-Cumberland Meals on Wheels: Provides nutritious home-delivered meals/senior center dining.

Second Harvest: Provides food at a very reduced cost to several agencies that are located in Williamson County.

Waves: Provides daily activities and participation in community life for individuals with disabilities; advocacy



City of Franklin, Tennessee

FY 2019 Operating Budget

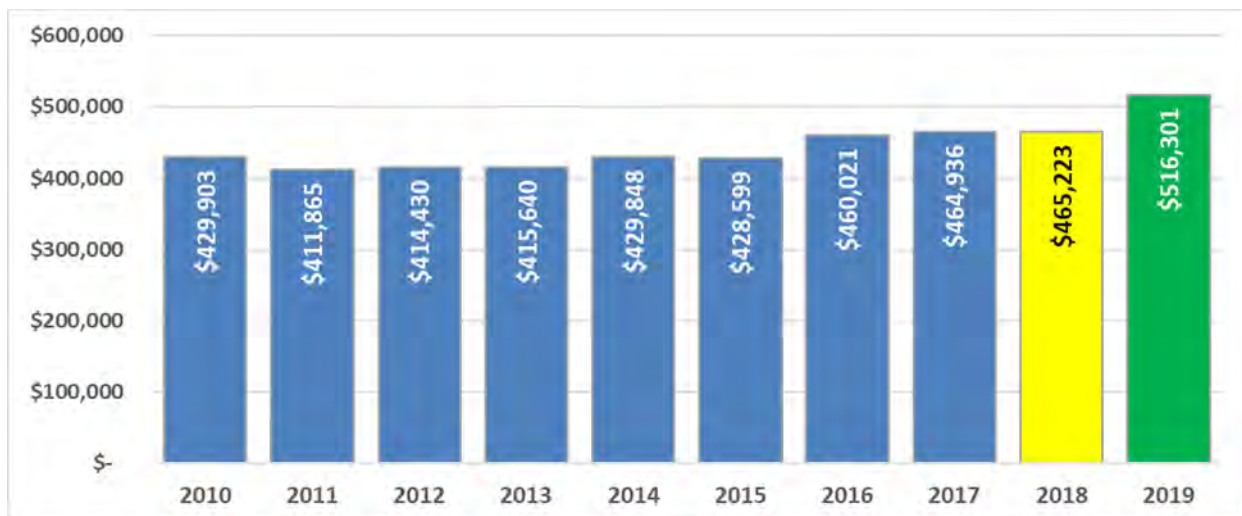
Organizational Chart

There is no organization chart associated with Appropriations. It is supervised by personnel in Administration and the Finance Department.

Staffing by Position

There are no staff formally associated with Appropriations. It is supervised by personnel in Administration and the Finance Department.

Ten-Year Appropriations History





City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Operations							
Contracted Services							
Regional Transit Authority - 91X Bus	50,004	56,285	56,185	56,185	104,912	48,727	86.7%
Franklin Tomorrow	29,610	29,610	34,610	34,610	34,610	-	0.0%
Sister City Program	5,076	5,076	5,500	5,500	5,500	-	0.0%
Total Contracted Services	84,690	90,971	96,295	96,295	145,022	48,727	50.6%
Appropriations to Governments							
Health Department	21,150	21,150	21,150	21,150	21,150	-	0.0%
Animal Control	89,224	93,685	91,336	91,336	110,354	19,018	20.8%
Library - Books	59,220	59,220	64,220	64,220	64,220	-	0.0%
TN Reha @ Franklin	22,495	22,495	23,170	23,170	23,170	-	0.0%
Franklin Housing Authority	-	-	-	-	-	-	100.0%
IDB & Health/Education Board	-	-	750	750	750	-	0.0%
I-65 Corridor Study	-	-	12,500	16,667	-	(12,500)	-100.0%
Total Appropriations to Gov't	192,089	196,550	213,126	217,293	219,644	6,518	3.1%
Appropriations to Civic Org.							
ARC	4,230	4,230	4,230	4,230	4,230	-	0.0%
Boys & Girls Club	15,228	15,228	18,000	18,000	18,000	-	0.0%
Bridges	15,040	15,040	15,040	15,040	15,040	-	0.0%
Community Child Care	29,140	29,140	29,140	29,140	29,140	-	0.0%
Community Housing Partnership	8,460	8,460	8,460	8,460	8,460	-	0.0%
J.L. Clay Center/Senior Citizens	41,654	20,827	-	-	-	-	0.0%
Mid Cum Hum Res/Homemaker	4,700	4,700	4,700	4,700	4,700	-	0.0%
Mid-Cum Hum Res/Ombudsman	2,061	2,061	2,500	2,500	2,500	-	0.0%
Mid-Cum Meals on Wheels	10,152	10,152	10,152	10,152	10,152	-	0.0%
Second Harvest/Nashville's Table	1,269	1,269	1,500	1,500	1,500	-	0.0%
Waves	22,913	22,913	22,913	22,913	22,913	-	0.0%
Wmson Co Emergency Relief/Graceworks	13,395	13,395	15,000	15,000	15,000	-	0.0%
Gentry's Education Center	10,000	10,000	15,000	15,000	15,000	-	0.0%
Transit Alliance	5,000	5,000	5,000	5,000	5,000	-	0.0%
Masonic Hall Historic Study	-	15,000	-	-	-	-	0.0%
Total Appropriations to Civic Org's.	183,242	177,415	151,635	151,635	151,635	-	
Total Operations	460,021	464,936	461,056	465,223	516,301	55,245	12.0%
Total Appropriations	460,021	464,936	461,056	465,223	516,301	55,245	12.0%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Interfund Transfers

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	0	0	0	0	0	0	0.0%
Operations	3,501,413	4,000,580	1,392,993	1,392,993	985,171	-407,822	-29.3%
Capital	0	0	0	0	0	-	0.0%
Total	3,501,413	4,000,580	1,392,993	1,392,993	985,171	-407,822	-29.3%

Department Summary

Interfund Transfers reflects those funds transferred from the General Fund to be accounted for in other funds of the City. For fiscal year 2019, the only transfer planned is to the Transit Fund.

There are no transfers planned for the Sanitation & Environmental Services Fund, Capital Projects Fund, Debt Service Fund, In Lieu of Parkland Fund, Road Impact Fund or Street Aid Fund in 2019. This may change as the fiscal year unfolds.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Interfund Transfers

There is no organization chart associated with Interfund Transfers. It is supervised by personnel in the Finance Departments.

Staffing by Position

There are no staff formally associated with Interfund Transfers. It is supervised by personnel in the Finance Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Interfund Transfers

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	-	-	-	-	-	-	
Employee Benefits	-	-	-	-	-	-	0.0%
Total Personnel	-	-	-	-	-	-	0.0%
Operations							
TRANSFER TO STREET AID & TRANSPORTATION	-	332,840	-	-	-	-	
TRANSFER TO SANITATION	500,000	750,000	500,000	500,000	-	(500,000)	-100.0%
TRANSFER TO ROAD IMPACT	-	-	-	-	-	-	
TRANSFER TO IN LIEU OF PARKLAND FUND	-	-	-	-	-	-	
TRANSFER TO TRANSIT FUND	501,413	458,755	892,993	892,993	985,171	92,178	10.3%
TRANSFER TO DEBT SERVICE FUND	-	792,914	-	-	-	-	
TRANSFER TO CAPITAL IMPROVEMENT BOND	2,500,000	1,666,071	-	-	-	-	
Total Operations	3,501,413	4,000,580	1,392,993	1,392,993	985,171	(407,822)	-29.3%
Capital	-	-				-	
Total Interfund Transfers	3,501,413	4,000,580	1,392,993	1,392,993	985,171	(407,822)	-29.3%



City of Franklin, Tennessee
FY 2019 Operating Budget

Interfund Transfers - Historic Detail

Account	A2013	A2014	A2015	A2016	A2017
88020 TRANSFER TO STREET AID & TRANSPORTATION	573,132	739,965	-		332,840
88030 TRANSFER TO SANITATION	728,483	1,208,148	500,000	500,000	750,000
88040 TRANSFER TO ROAD IMPACT	-	60,933	-		
88085 TRANSFER TO IN LIEU OF PARKLAND FUND	-	-	2,280,119		
88090 TRANSFER TO TRANSIT FUND	414,350	843,182	683,110	501,413	458,755
88095 TRANSFER TO DEBT SERVICE FUND					792,914
88100 TRANSFER TO CAPITAL IMPROVEMENT BONDS				2,500,000	1,666,071
TOTAL TRANSFERS	1,715,965	2,852,228	3,463,229	3,501,413	4,000,580



City of Franklin, Tennessee

FY 2019 Operating Budget

OTHER SPECIAL FUNDS

The City of Franklin has 14 budgeted funds. Many of these are known as “Special Revenue” funds and can only be used for specific purposes. Most of these funds are earlier in the budget because they are directly relatable or tied to a specific operating unit or department. The funds shown herein are not – they are more general in nature and serve all departments and citizens.

Under this operating unit are:

- **City Facilities Tax Fund**
- **County Facilities Tax Fund**
- **Hotel/Motel Tax Fund**
- **Debt Service Fund**
- **In Lieu of Parkland Fund**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

City Facilities Tax Fund

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Fund Balance	6,717,764	6,976,276	10,441,436	10,441,436	13,410,224		
Revenues	4,886,088	3,850,553	3,852,692	4,507,568	2,449,305	-1,403,387	-36.4%
Expenditures	4,627,576	385,393	5,239,100	1,538,780	8,572,384	3,333,284	63.6%
Ending Balance	6,976,276	10,441,436	9,055,028	13,410,224	7,287,145		

Fund Summary

The Facilities Tax Fund is a special revenue fund used to account for the proceeds authorized by a private act of the Tennessee General Assembly of 1987 for the City to levy and collect a privilege tax on new development to provide that new development contribute its fair share of providing new public facilities made necessary by growth. Such taxes may be expended only upon police, fire, sanitation, and parks and recreation expenditures. Such expenses can only be spent on public expenditures related to growth; thus new equipment and infrastructure can be funded out of the Facilities Tax fund, but replacement of existing equipment cannot.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Facilities Tax Fund. It is supervised by personnel in the Finance Department.

Staffing by Position

There are no staff formally associated with the Facilities Tax Fund. It is supervised by personnel in the Finance Department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Beginning Fund Balance	6,717,764	6,976,276	10,441,436	10,441,436	13,410,224	2,968,789	28.4%
Revenues							
FACILITIES TAXES	4,827,968	3,864,453	3,833,871	4,461,645	2,430,484	(1,403,387)	-36.6%
INTEREST INCOME	58,120	(13,900)	18,821	45,923	18,821	-	0.0%
Total Available Funds	4,886,088	3,850,553	3,852,692	4,507,568	2,449,305	(1,403,387)	-36.4%
Expenses							
Total Police	-	-	195,000	198,780	-	(195,000)	-100.0%
Total Fire	3,964,529	214,121	4,422,100	750,000	8,217,884	3,795,784	85.8%
Total Parks	-	44,579	622,000	590,000	-	(622,000)	-100.0%
Total SW Collection	317,447	-	-	-	354,500	354,500	
Total SW Disposal	345,600	126,693	-	-	-	-	
Total Expenditures	4,627,576	385,393	5,239,100	1,538,780	8,572,384	3,333,284	63.6%
Ending Fund Balance	6,976,276	10,441,436	9,055,028	13,410,224	7,287,145	(1,767,883)	-19.5%

Notes & Objectives

The forecast for FY 2019 revenues is an estimate based upon historic averages and a careful, conservative analysis of anticipated new building projects both within the City's Development Services pipeline or anticipated to be within the upcoming 12 month period. It is heavily dependent upon the timing of new development. Should development permits be pulled sooner than anticipated (or delayed), amounts may be higher (or lower) than forecast.

Regardless of the level of building activity, there is ample fund balance to fund the completion of Fire Station 7 (the majority of cost is now being programmed into FY 2019) as well as additional Fire and SES Equipment. Capacity will also be reserved for future Tier II CIP needs.



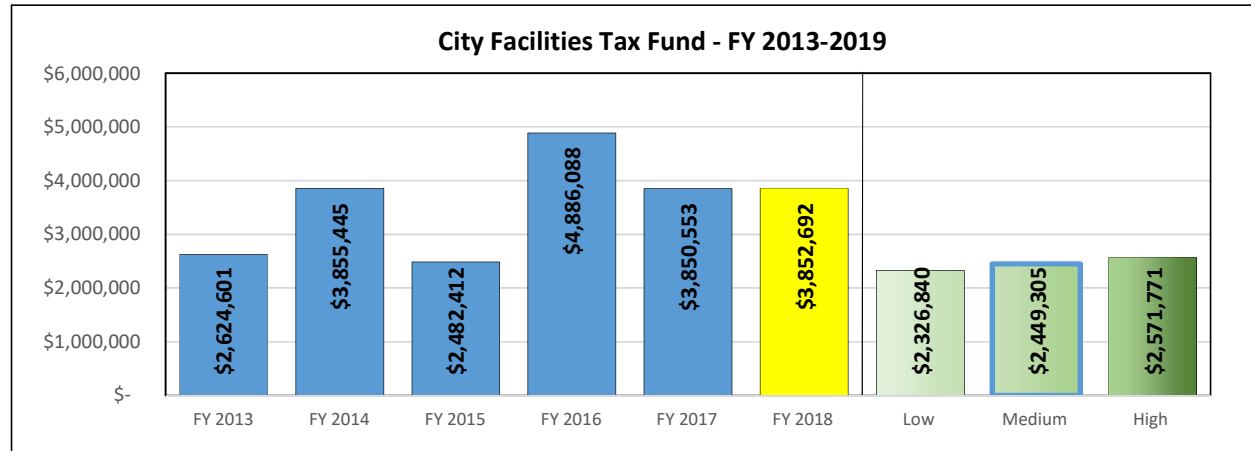
City of Franklin

Revenue Model

Fund:	City Facilities Tax Fund	Percent of All Revenues	1.7%
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City Facilities Tax: A special revenue fund used to account for the proceeds authorized by a private act of the Tennessee General Assembly of 1987 for the City to levy and collect a privilege tax on new development to provide that new development contribute its fair share of providing new public facilities made necessary by growth. Such taxes may be expended only on police, fire, sanitation, and parks and recreation.

The forecast for FY 2019 is an estimate based upon historic averages and year-to-date activity. It is heavily dependent upon the timing of new development. Should development permits be pulled sooner than anticipated (or delayed), amounts may be higher (or lower) than forecast.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
July	129,034	188,335	174,169	460,763	221,540	269,353	153,761	161,854	169,947	3-yr Average
August	156,599	282,956	128,599	138,739	299,262	200,233	131,796	138,733	145,669	\$ 3,739,684
September	171,951	172,873	155,707	405,920	242,795	287,720	150,540	158,463	166,386	1.0%
October	158,433	1,182,887	211,229	693,869	663,512	586,081	381,171	401,233	421,295	5-Yr Average
November	282,226	234,251	160,556	561,169	176,544	380,276	185,317	195,071	204,824	\$ 3,539,820
December	263,070	188,891	168,587	235,832	432,916	230,852	168,885	177,773	186,662	1.8%
January	154,265	189,243	186,851	227,208	180,975	204,276	122,939	129,410	135,880	10-Yr Average
February	124,139	70,242	130,798	575,877	575,155	257,463	193,369	203,546	213,723	\$ 2,745,320
March	192,990	216,615	227,269	302,406	372,318	256,795	171,806	180,848	189,891	4.0%
April	192,337	160,708	383,594	336,678	140,530	299,099	159,002	167,370	175,739	
May	313,792	309,052	256,477	325,313	119,466	344,420	173,444	182,572	191,701	
June	478,503	652,730	284,637	564,194	439,440	517,304	316,930	333,611	350,292	
Interest Income	7,262	6,662	13,939	58,120	(13,900)	18,821	17,880	18,821	19,762	
Totals	\$ 2,624,601	\$ 3,855,445	\$ 2,482,412	\$ 4,886,088	\$ 3,850,553	\$ 3,852,692	\$ 2,326,840	\$ 2,449,305	\$ 2,571,771	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

County Facilities Tax Fund

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	-	-	3,488,072	3,488,072	4,483,146		
Revenues	-	3,488,072	1,250,000	1,895,074	1,250,000	0	100.0%
Expenditures	-	-	900,000	900,000	-	-900,000	100.0%
Ending Balance	-	3,488,072	3,838,072	4,483,146	5,733,146		

Fund Summary

The County Facilities Tax Fund is a new special revenue fund used to account for the City's share of the County's Adequate School Facilities Tax. 30% of the proceeds are distributed to incorporated cities within the county, and another 30% is divided pro rata among the incorporated cities based on population in the last decennial census. The City began collecting a share of the County Facilities Tax in FY 2012.

Prior to FY 2017, monies collected had been deposited within the Capital Projects Fund. Funds are to be used for the purpose of providing public facilities.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the County Facilities Tax Fund. It is supervised by personnel in the Finance Department.

Staffing by Position

There are no staff formally associated with the County Facilities Tax Fund. It is supervised by personnel in the Finance Department.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Beginning Fund Balance	-	-	3,488,072	3,488,072	4,483,146	995,074	28.5%
Revenues							
COUNTY FACILITY TAX	-	-	1,250,000	1,250,000	1,250,000	-	0.0%
TRANSFER FROM CAPITAL PROJECTS		3,487,056	-	635,074	-	-	0.0%
INTEREST INCOME	-	1,016	-	10,000	-	-	0.0%
Total Available Funds	-	3,488,072	1,250,000	1,895,074	1,250,000	-	0.0%
Expenses							
CAPITAL		-	900,000	900,000	-	(900,000)	-100.0%
Total Expenditures	-	-	900,000	900,000	-	(900,000)	-100.0%
Ending Fund Balance	-	3,488,072	3,838,072	4,483,146	5,733,146	1,895,074	49.4%

Notes & Objectives

The County Facilities Tax Fund has been used to support capital projects within the City of Franklin which are related to or assist in the completion of County-owned facilities. In FY 2018, the \$900,000 appropriated from the fund went to support:

- \$100,000 Redesign of Long Lane/Goose Creek Interchange (Benefits access to/from Williamson County Ag Center)
- \$300,000 Henpeck Lane Sewer Extension (Benefits new Williamson County Schools Site)
- \$500,000 Hillsboro Road Phase II (Benefits pedestrian access & traffic management to/from Franklin High)

No appropriation is proposed for FY 2019 at this time, but will be amended in the future as Tier II capital projects are discussed/decided upon.



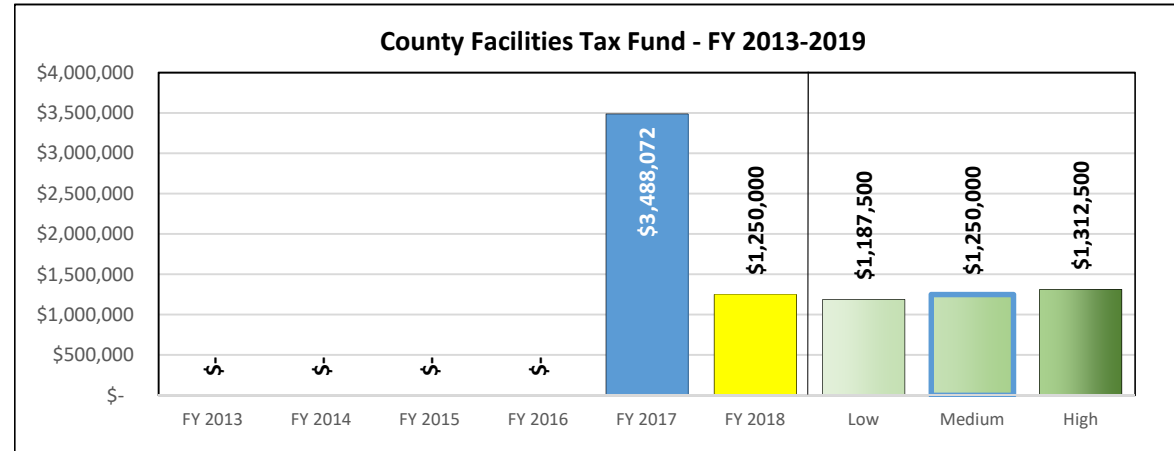
City of Franklin

Revenue Model

Fund:	County Facilities Tax Fund	Percent of All Revenues	0.9%
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County Facilities Tax: The County Facilities Tax Fund is a brand new special revenue fund used to account for the City's share of the County's Adequate School Facilities Tax. 30% of the proceeds are distributed to incorporated cities within the county, and another 30% is divided pro rata among the incorporated cities based on population in the last decennial census. The City began collecting a share of the County Facilities Tax in FY 2012. Prior to now monies collected had been deposited within the Capital Projects Fund. Funds are to be used for the purpose of providing public facilities.

The forecast is *heavily dependent* upon the timing of new development. Should development permits be pulled sooner than anticipated (or delayed), amounts may be higher (or lower) than forecast.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
Tax Collections	-	-	-	-	-	1,250,000	1,187,500	1,250,000	1,312,500	n/a
Transfer from Capital Fund	-	-	-	-	3,487,056	-	-	-	-	
Interest Income	-	-	-	-	1,016	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,488,072	\$ 1,250,000	\$ 1,187,500	\$ 1,250,000	\$ 1,312,500	

Source: City of Franklin, Comprehensive Annual Financial Report - 2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Hotel/Motel Tax Fund

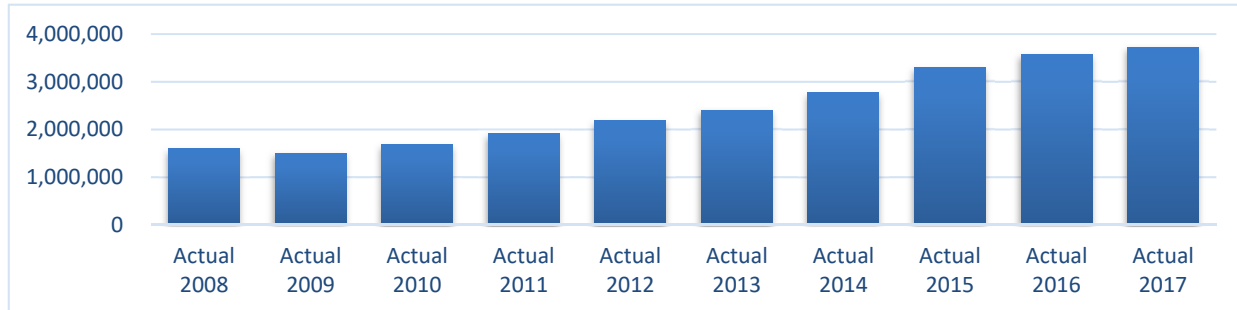
Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Beginning Fund Balance	2,749,596	2,634,109	3,827,284	3,827,284	4,935,865		
Revenues	3,564,721	3,721,055	3,598,227	3,811,911	3,744,327	146,100	4.1%
Expenditures	3,680,208	2,527,880	2,787,655	2,703,330	2,557,059	-230,596	-8.3%
Ending Balance	2,634,109	3,827,284	4,637,856	4,935,865	6,123,133		

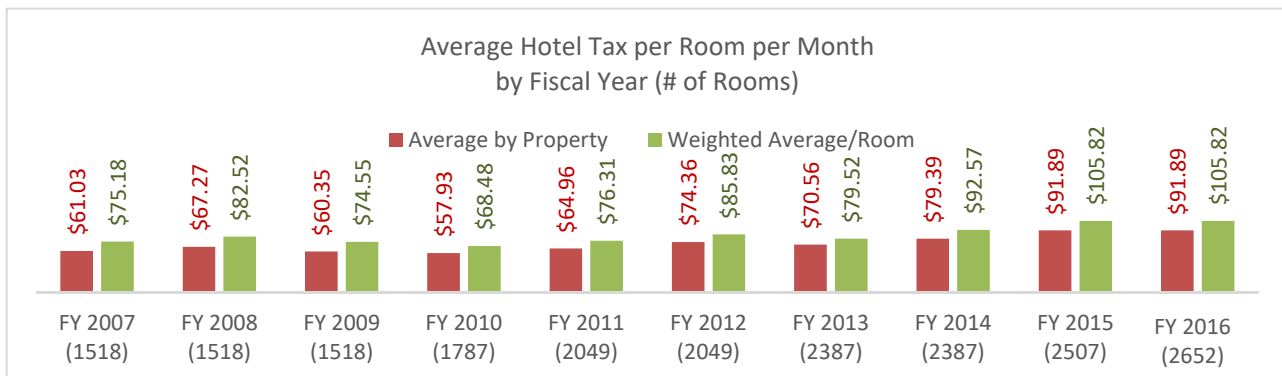
Fund Summary

A special revenue fund used to account for the locally administered tax levied on the occupancy of hotel and motel rooms, in addition to sales tax. The City of Franklin Hotel /Motel Tax is 4%. The fund is used to pay debt service (previously on the Cool Springs Conference Center and now the Harlinsdale and Battlefield parks). Also, the funds are used for tourism. The budget includes 1% of the 4% tax (based on collections in calendar year 2017) to support the Williamson County Convention and Visitors Bureau.

Even during the recession, receipts in the hotel/motel fund largely met expectations as the chart below demonstrates.



One of the main reasons for this stability in budgeting is the continued growth in both the number of hotel rooms and the average revenue collected per room (Rev PAR), as demonstrated below.





City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Hotel/Motel Tax Fund. It is supervised by personnel in the Finance Department.

Staffing by Position

There are no staff formally associated with the Hotel/Motel Tax Fund. It is supervised by personnel in the Finance Department.



City of Franklin, Tennessee

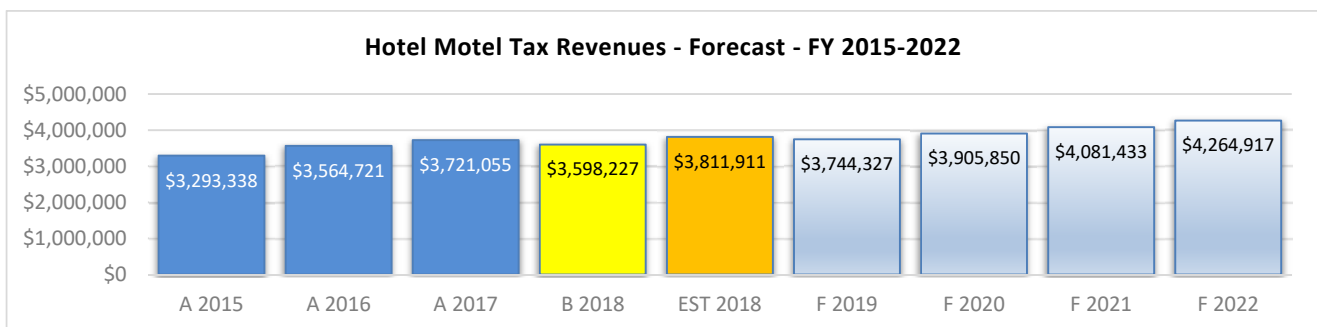
FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Beginning Fund Balance	2,749,596	2,634,109	3,827,284	3,827,284	4,935,865		
Revenues							
HOTEL/MOTEL TAXES	3,557,971	3,710,589	3,594,227	3,791,911	3,733,827	139,600	3.9%
INTEREST INCOME	6,750	10,466	4,000	20,000	10,500	6,500	162.5%
CONTRIBUTIONS-OTHERS	-	-	-	-	-	-	
Total Available Funds	3,564,721	3,721,055	3,598,227	3,811,911	3,744,327	146,100	4.1%
Expenses							
WATER & SEWER SERVICE	-	-	-	-	-	-	
CONTRACTUAL SERVICES	180,172	40,994	140,000	143,750	25,000	(115,000)	-82.1%
REPAIR & MAINT. SERVICES	17,600	1,551	-	-	-	-	0.0%
OPERATING SUPPLIES	162,574	93,015	-	-	-	-	0.0%
COOL SPRINGS CONF. CENT.	(123,453)	(92,792)	-	(151,423)	-	-	0.0%
CONTRACTED SERVICES	767,131	849,271	895,557	926,602	979,813	84,256	9.4%
TRANSFER TO DEBT SERV. FUND	1,121,213	1,119,916	1,112,812	1,112,812	1,112,960	148	0.0%
TRANSFER TO CAPITAL PROJECTS	1,207,565	195,000	-	-	-	-	0.0%
LAND ACQUISITION	214,286	214,285	214,286	214,286	214,286	-	0.0%
BUILDING IMPROVEMENTS	45,128	-	195,000	195,000	-	(195,000)	-100.0%
PARKS & RECREATION FACILITIES	87,992	106,640	80,000	80,000	225,000	145,000	181.3%
INFRASTRUCTURE	-	-	150,000	85,000	-	(150,000)	-100.0%
MACHINERY & EQUIPMENT				97,303			
Total Expenditures	3,680,208	2,527,880	2,787,655	2,703,330	2,557,059	(230,596)	-8.3%
Ending Fund Balance	2,634,109	3,827,284	4,637,856	4,935,865	6,123,133		

Notes & Objectives

The Hotel-Motel Fund is forecast to grow significantly over the next several fiscal years as revenues on the whole are forecast to continue growing and expenses are steady. We believe that this trend will continue as the overall revenue per room continues to grow, hotels continue to be built, occupancy rates remain low and the region, driven by the high room rates within Nashville show no signs of abating. The chart below shows estimated revenues FY 2015-FY 2022.



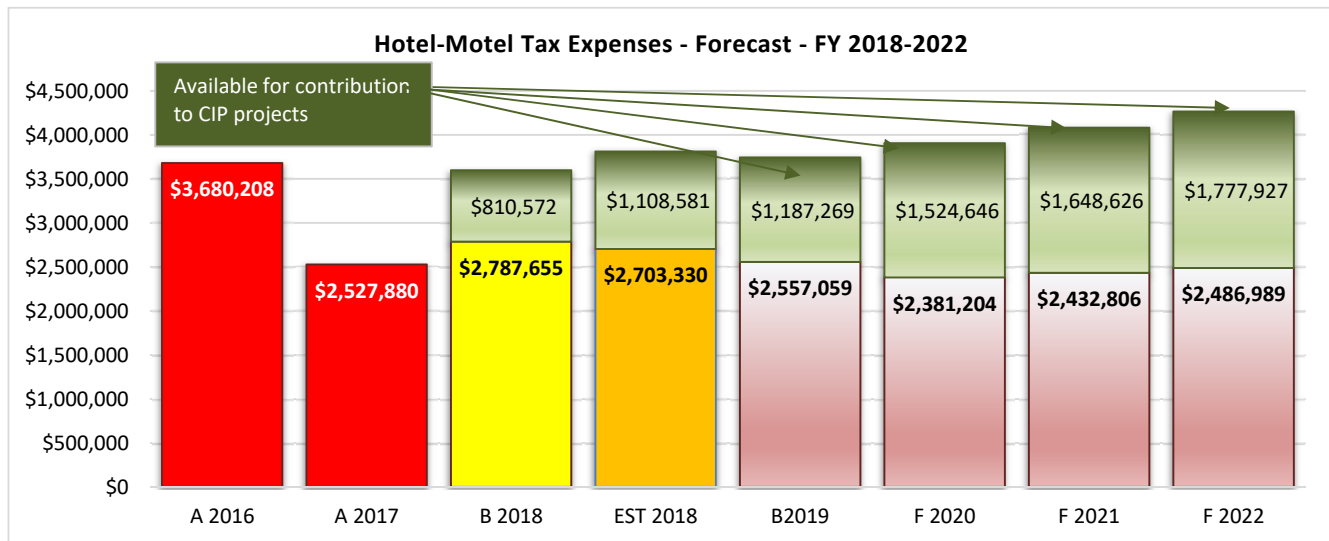


City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

On the expense side, known (fixed cost) expenses in the next five years include debt service and the 1% contribution to the Williamson County Convention & Visitor's Bureau.



Given this forecast, there should be sufficient recurring revenues to continue paying for some but not necessarily all recreation and tourist capital projects proposed within the City of Franklin.



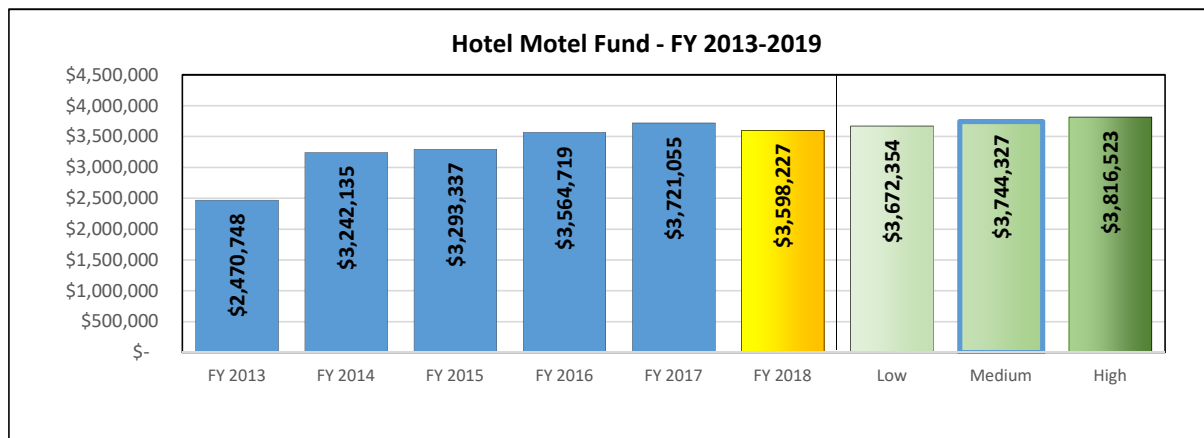
City of Franklin

Revenue Model

Fund:	Hotel Motel Fund	Percent of All Revenues	2.5%
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Hotel Motel Fund: The Hotel/Motel Fund is a special revenue fund used to account for the locally administered tax levied on the occupancy of hotel and motel rooms, in addition to sales tax. The City of Franklin Hotel /Motel Tax is 4%. The fund is used to pay debt service on the Cool Springs Conference Center and the Harlinsdale and Battlefield parks. Also, the funds can be used to support projects and operations related to tourism.

Rev/PAR, Occupancy Rates and the Average Daily Rate continue to be exceedingly strong in Franklin and greater Nashville. The FY 2019 Forecast is an increase of 5%.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
July	211,075	220,564	262,528	321,484	359,016	362,095	372,958	380,200	387,442	3-yr Average
August	175,021	202,941	273,788	255,448	299,477	305,417	314,580	320,688	326,796	\$ 3,526,370
September	195,057	219,382	310,183	306,676	335,101	340,487	350,702	357,511	364,321	0.7%
October	223,821	242,061	294,166	323,020	357,048	366,387	377,379	384,706	392,034	5-Yr Average
November	165,524	223,360	228,683	247,283	276,090	286,653	295,253	300,986	306,719	\$ 3,258,399
December	153,893	175,183	207,948	205,388	214,176	222,170	228,835	233,279	237,722	2.1%
January	152,698	184,875	213,640	235,170	222,664	219,274	225,852	230,238	234,623	10-Yr Average
February	185,118	214,823	231,263	266,011	255,252	241,899	249,156	253,994	258,832	\$ 2,528,516
March	244,633	274,024	321,936	348,031	341,392	310,283	319,591	325,797	332,003	4.2%
April	222,217	260,989	311,958	350,962	331,685	289,862	298,558	304,355	310,152	20-Yr Average
May	225,392	249,496	288,118	340,943	353,139	285,235	293,792	299,497	305,201	\$ 1,574,298
June	249,326	297,104	346,808	357,555	365,549	364,465	335,399	342,577	349,978	6.4%
JIM WARREN PARK TREE GRANT	60,000	-	-	-	-	-	-	-	-	
EASTERN FLANK LOOP GRANT	-	476,000	-	-	-	-	-	-	-	
INTEREST INCOME	6,973	1,333	2,318	6,750	10,466	4,000	10,300	10,500	10,700	
Totals	\$ 2,470,748	\$ 3,242,135	\$ 3,293,337	\$ 3,564,719	\$ 3,721,055	\$ 3,598,227	\$ 3,672,354	\$ 3,744,327	\$ 3,816,523	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Debt Service Fund

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v 2019	
			Budget	Estimated		\$	%
Beginning Fund Balance	709	5,000	90,197	90,197	96,700		
Revenues	12,777,235	12,981,946	13,970,998	13,579,304	13,684,617	-286,381	-2.05%
Expenditures	12,772,944	12,896,749	13,965,998	13,572,801	13,764,063	-201,935	-1.45%
Ending Balance	5,000	90,197	95,197	96,700	17,254		

Fund Summary

In the FY2010 budget, annual debt service previously paid by the General Fund was moved to this consolidated Debt Service Fund. While a portion of property tax is allocated directly to this fund to pay for General Fund's portion of debt service, transfers are made from the Sanitation & Environmental Services, Road Impact, and Hotel/Motel Tax funds to pay their respective shares of the debt service in accordance with policies and intentions delineated by the Board of Mayor & Aldermen.

Debt Management Policy Ratios

Appendix E of this document provides the City's adopted Debt Management Policy. The City of Franklin has had an adopted debt management policy since June 2009. Over the ensuing eight years, this policy has been revised and amended to keep pace with changing economic and fiscal conditions. The policy was last reviewed and revised by the Board of Mayor and Alderman in December 2017.

Section V of this policy covers Debt Affordability. There are three ratios the City strives to balance in its overall execution and management of debt:

1) Direct Debt as a % of Full Value less than or equal to 1.75 %	2) Direct Debt of Operating Revenues of less than or equal to 3x	3) Total Governmental Funds Debt Service as a % of expenditures less than or equal to 25%
Full Value of Franklin: (FY 2017) \$ 14,912,932,243	FY 2018 Operating Revenues \$ 150,175,465	Total Governmental Funds Debt Service:
1.75% of Full Value: \$ 260,976,314	3x FY 2018 Operating Revenues \$ 450,526,395	\$ 13,894,390
Current Bonded Debt (all funds) \$ 187,598,322	Current Bonded Debt (all funds) \$ 187,598,322	Total Governmental Funds Expenditures (All Funds Expenditures LESS Water & Wastewater Funds)
As % of Full Value: 1.26%	Direct Debt as x of Operating Revenues 1.2	\$ 119,520,723
Measure: Favorable	Measure: Favorable	Gov. Funds Debt Service as % of Gov. Funds Expenditures 11.6%
		Measure: Favorable



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the Debt Service Fund. It is supervised by personnel in the Finance Department.

Staffing by Position

There are no staff formally associated with the Debt Service Fund. It is supervised by personnel in the Finance Department.



City of Franklin, Tennessee

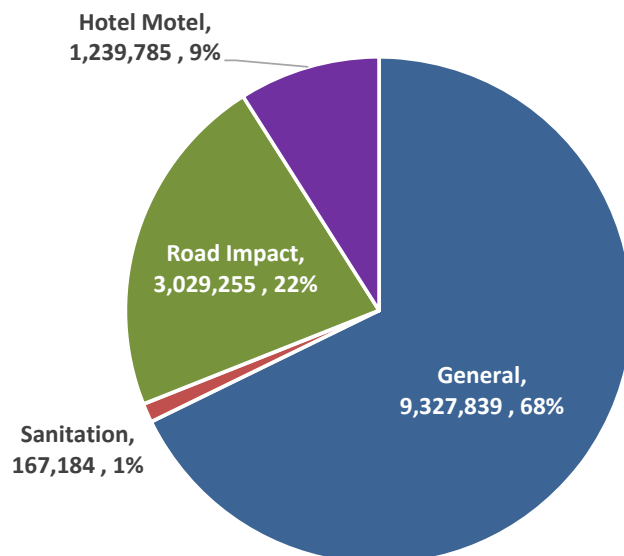
FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Beginning Fund Balance	709	5,000	90,197	90,197	96,700		
Revenues							
TOTAL LOCAL TAXES	7,338,632	7,503,769	8,733,490	8,432,201	8,620,102	(113,388)	-1.3%
TOTAL INTERGOVERNMENTAL	840,316	846,359	904,051	813,646	870,720	(33,331)	-3.7%
TOTAL USE OF MONEY & PROPE	3,296	4,355	5,000	5,000	5,000	-	0.0%
TOTAL OTHER REVENUE	4,594,991	4,627,463	4,328,457	4,328,457	4,188,795	(139,662)	-3.2%
Total Available Funds	12,777,235	12,981,946	13,970,998	13,579,304	13,684,617	(286,381)	-2.0%
Expenses (Debt Service by Fund)							
General	7,950,715	8,157,643	9,377,892	9,135,748	9,327,839	(50,053)	-0.5%
Sanitation	599,772	524,767	305,802	167,184	167,184	(138,618)	-45.3%
Road Impact	2,982,724	3,000,344	3,041,690	3,029,255	3,029,255	(12,435)	-0.4%
Hotel Motel	1,239,732	1,213,994	1,240,614	1,240,614	1,239,785	(829)	-0.1%
Total Expenditures	12,772,944	12,896,749	13,965,998	13,572,801	13,764,063	(201,935)	-1.4%
Ending Fund Balance	5,000	90,197	95,197	96,700	17,254		

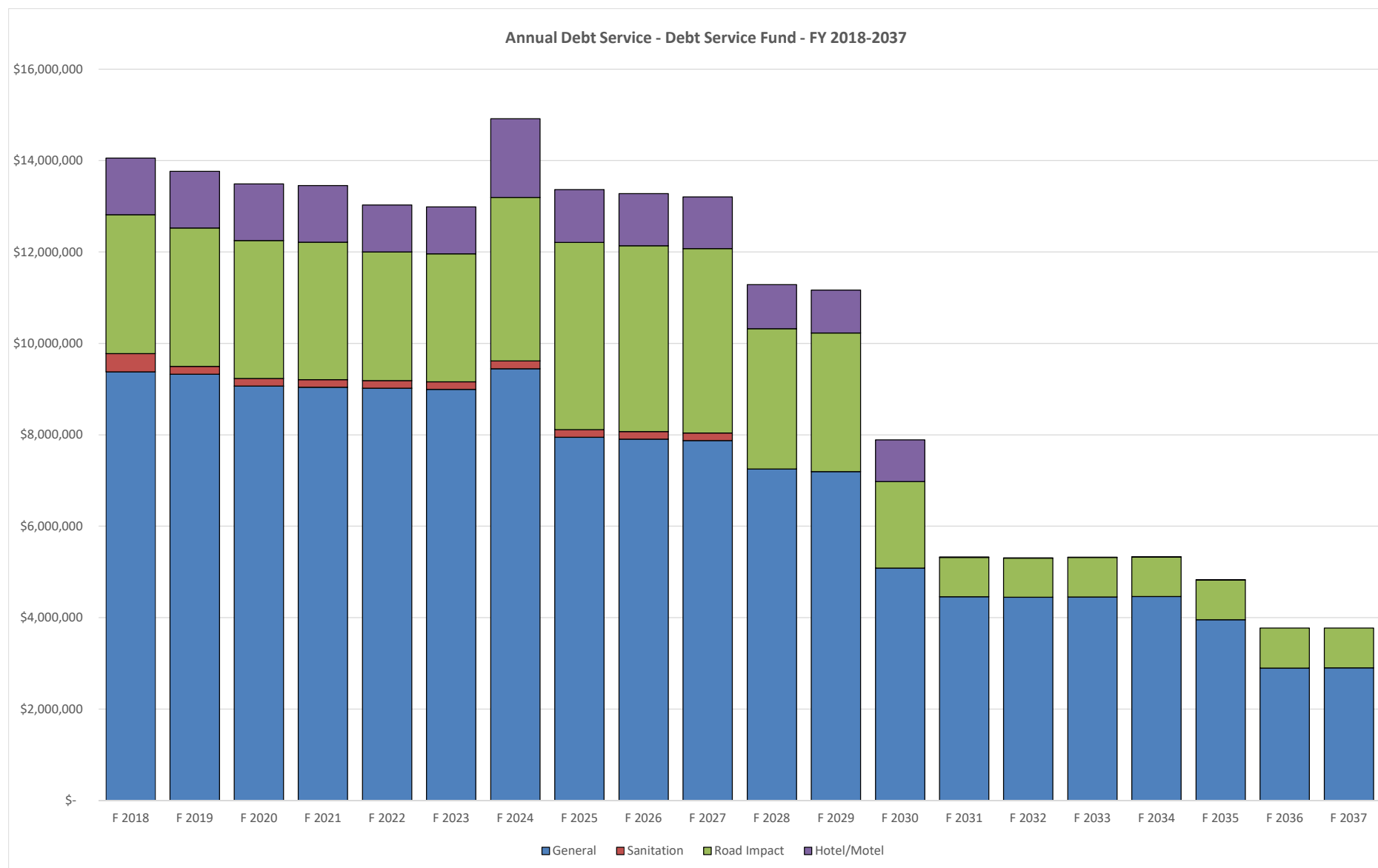
Notes & Objectives

The Debt Service Fund for FY 2019 assumes no new principal or interest costs in FY 2019. Staff is working to build the next bond issuance which should occur in FY 2019 but not need to be serviced until FY 2020 and beyond. \$250,000 is included within the Paying Agent & Fees line of the General Fund to afford this issuance in the Spring of 2019. This issuance will likely fund Tier I and II CIP projects and any major capital equipment replacement approved as part of the FY 2019 Operating Budget.



Debt Service Fund - General Obligation / Governmental Funds Debt Schedule

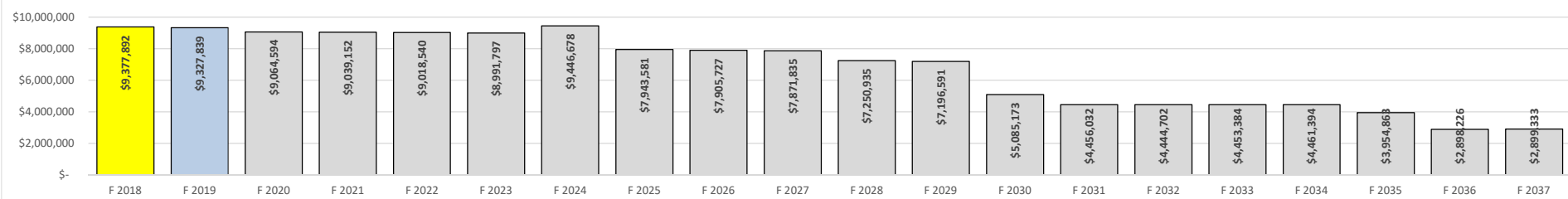
The chart below shows annual debt service for General Obligation Bonds for the City of Franklin, FY 2018-2037. Four funds - General, Sanitation, Road Impact and Hotel/Motel provide funding to service debt. Water & Wastewater Debt service is budgeted within the Water & Wastewater Fund.



Debt Service Fund - General Fund Payment Schedule

Purpose	Issue Year	Orig. Amt. Issued / Interest Rate	F 2018	F 2019	F 2020	F 2021	F 2022	F 2023	Balance (2024-2037)	Total Outstanding (2020-2037)
PRINCIPAL										
Bonds 2007 - \$20m (Various)	2007	\$ 11,400,000							\$ 11,400,000	\$ 11,400,000
Bonds 2009 - \$44m (Various, including Police HQ)	2009A / 2009B	\$ 28,600,000	\$ 1,391,000	\$ 1,433,250	\$ 1,475,500	\$ 1,521,000	\$ 1,566,500	\$ 1,618,500	\$ 10,900,500	\$ 17,082,000
Bonds 2010 - \$16.59 (Refund 2004 Bonds & Harlinsdale)	2010	\$ 10,451,700	\$ 781,200	\$ 806,400	\$ 828,450	\$ 856,800	\$ 888,300	\$ 926,100	\$ 963,900	\$ 4,463,550
Bonds 2010 - \$15.725 (Hillsboro, 3rd Ave Ext, Columbia Stscoe)	2010	\$ 3,931,250							\$ 3,931,250	\$ 3,931,250
Bonds 2012 - \$22.5m (Various - Refunding)	2009 / 2012 (Refund)	\$ 9,225,000	\$ 600,650	\$ 612,950	\$ 627,300	\$ 639,600	\$ 653,950	\$ 668,300	\$ 2,816,700	\$ 5,405,850
Bonds 2013 - \$10m (Pension Bonds)	2013	\$ 10,000,000	\$ 955,000	\$ 970,000	\$ 1,000,000	\$ 1,030,000	\$ 1,060,000	\$ 1,090,000	\$ 1,125,000	\$ 5,305,000
Bonds 2013 - \$7.405m (Public Works Bldg, Carlisle)	2013	\$ 7,405,000	\$ 315,000	\$ 320,000	\$ 325,000	\$ 330,000	\$ 340,000	\$ 350,000	\$ 4,565,000	\$ 5,910,000
Bonds 2015 - \$15m (Various)	2015	\$ 14,925,000	\$ 532,325	\$ 562,175	\$ 582,075	\$ 601,975	\$ 631,825	\$ 661,675	\$ 10,352,975	\$ 12,830,525
Bonds 2017 - \$23.12m (Hillsboro/Roads /Communications/Sanit.)	2017	\$ 21,848,400	\$ 868,660	\$ 644,062	\$ 673,516	\$ 707,691	\$ 746,576	\$ 780,155	\$ 17,408,132	\$ 20,316,070
PRINCIPAL		\$ 117,786,350	\$ 5,443,835	\$ 5,348,837	\$ 5,511,841	\$ 5,687,066	\$ 5,887,151	\$ 6,094,730	\$ 63,463,457	\$ 86,644,245
INTEREST										
Bonds 2007 - \$20m (Various)	2007	Variable	\$ 454,860	\$ 454,860	\$ 454,860	\$ 454,860	\$ 454,860	\$ 454,860	\$ 3,904,016	\$ 5,723,456
Bonds 2009 - \$44m (Various, including Police HQ)	2009A / 2009B	2009 A - 2.5% / 2009 B 4.45% - 5.7%	\$ 1,013,951	\$ 952,052	\$ 886,839	\$ 818,228	\$ 745,220	\$ 667,678	\$ 2,163,583	\$ 5,281,548
Bonds 2010 - \$16.59 (Refund 2004 Bonds & Harlinsdale)	2010	2.0% - 4.0%	\$ 208,247	\$ 184,811	\$ 160,619	\$ 135,765	\$ 101,493	\$ 65,961	\$ 28,917	\$ 492,755
Bonds 2010 - \$15.725 (Hillsboro, 3rd Ave Ext, Columbia Stscoe)	2010	4.625% - 5.375%	\$ 198,932	\$ 198,932	\$ 198,932	\$ 198,932	\$ 198,932	\$ 198,932	\$ 842,322	\$ 1,638,051
Bonds 2012 - \$22.5m (Various - Refunding)	2009 / 2012 (Refund)	2.13%	\$ 140,995	\$ 128,200	\$ 115,145	\$ 101,783	\$ 88,159	\$ 74,231	\$ 151,517	\$ 530,835
Bonds 2013 - \$10m (Pension Bonds)	2013	1.0% - 3.5%	\$ 208,313	\$ 183,510	\$ 164,410	\$ 134,410	\$ 106,600	\$ 74,800	\$ 39,375	\$ 519,595
Bonds 2013 - \$7.405m (Public Works Bldg, Carlisle)	2013	2.0% - 4.0%	\$ 192,618	\$ 192,619	\$ 192,620	\$ 179,918	\$ 173,418	\$ 166,818	\$ 996,054	\$ 1,708,828
Bonds 2015 - \$15m (Various)	2015	3.0% - 5.0%	\$ 528,037	\$ 501,420	\$ 478,933	\$ 461,471	\$ 431,372	\$ 399,781	\$ 2,376,991	\$ 4,148,548
Bonds 2017 - \$23.12m (Hillsboro/Roads /Communications/Sanit.)	2017	2.73%	\$ 733,016	\$ 919,654	\$ 887,451	\$ 853,775	\$ 818,391	\$ 781,062	\$ 6,126,686	\$ 9,467,365
INTEREST			\$ 3,678,969	\$ 3,716,058	\$ 3,539,809	\$ 3,339,142	\$ 3,118,445	\$ 2,884,123	\$ 16,629,461	\$ 29,510,981
PAYING AGENT & OTHER DEBT FEES										
Various			\$ 255,088	\$ 262,944	\$ 12,944	\$ 12,944	\$ 12,944	\$ 12,944	\$ 175,536	\$ 227,312
PAYING AGENT & OTHER DEBT FEES			\$ 255,088	\$ 262,944	\$ 12,944	\$ 12,944	\$ 12,944	\$ 12,944	\$ 175,536	\$ 227,312
			\$ 9,377,892	\$ 9,327,839	\$ 9,064,594	\$ 9,039,152	\$ 9,018,540	\$ 8,991,797	\$ 80,268,454	\$ 116,382,538
TOTAL EXPENDITURES			\$ 9,377,892	\$ 9,327,839	\$ 9,064,594	\$ 9,039,152	\$ 9,018,540	\$ 8,991,797	\$ 80,268,454	\$ 116,382,538

Annual Debt Service - General Fund - FY 2018-2037





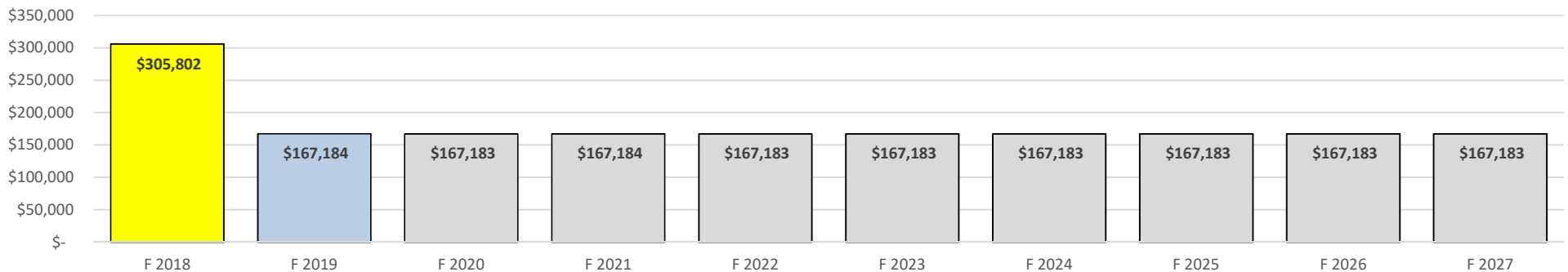
City of Franklin, Tennessee

FY 2019 Operating Budget

Debt Service Fund - Sanitation Fund Payment Schedule

Purpose	Issue Year	Orig. Amt. Issued / Interest Rate	F 2018	F 2019	F 2020	F 2021	F 2022	F 2023	Balance (2024-2027)	Total Outstanding (2020-2027)
PRINCIPAL										
Bonds 2001 - \$2m (Century Court 2)	2003	\$ 2,000,000	\$ 173,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bonds 2017 - \$25.12M (Hillsboro/Roads)	2017	\$ 1,271,600	\$ 81,340	\$ 110,938	\$ 116,484	\$ 122,309	\$ 128,424	\$ 134,845	\$ 478,155	\$ 980,217
PRINCIPAL		\$ 3,271,600	\$ 254,340	\$ 110,938	\$ 116,484	\$ 122,309	\$ 128,424	\$ 134,845	\$ 478,155	\$ 980,217
INTEREST										
Bonds 2001 - \$2m (Century Court 2)	2003	Variable	\$ 467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bonds 2017 - \$25.12M (Hillsboro/Roads)	2017	2.73%	\$ 45,905	\$ 56,246	\$ 50,699	\$ 44,875	\$ 38,759	\$ 32,338	\$ 190,579	\$ 357,250
INTEREST			\$ 46,372	\$ 56,246	\$ 50,699	\$ 44,875	\$ 38,759	\$ 32,338	\$ 190,579	\$ 357,250
PAYING AGENT & OTHER DEBT FEES										
Various			\$ 5,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PAYING AGENT & OTHER DEBT FEES			\$ 5,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES			\$ 305,802	\$ 167,184	\$ 167,183	\$ 167,184	\$ 167,183	\$ 167,183	\$ 668,734	\$ 1,337,467

Annual Debt Service - Sanitation Fund - FY 2018-2027



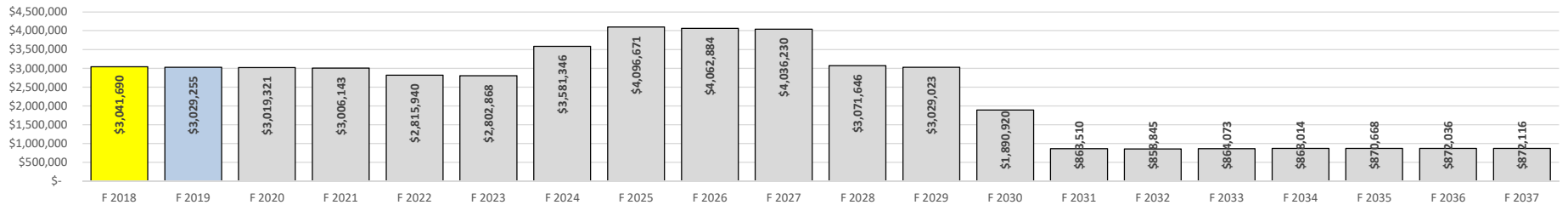


City of Franklin, Tennessee
FY 2019 Operating Budget

Debt Service Fund - Road Impact Payment Schedule

Purpose	Issue Year	Orig. Amt. Issued / Interest Rate	F 2018	F 2019	F 2020	F 2021	F 2022	F 2023	Balance (2024-2037)	Total Outstanding (2020-2037)
PRINCIPAL										
Bonds 2005 - \$4.5m (McEwen ROW) - 45%	2005	\$ 2,025,000	\$ 155,250	\$ 159,750	\$ 166,500	\$ 173,250			\$ -	\$ 339,750
Bonds 2007 - \$20m (Various) - 43%	2007	\$ 8,600,000							\$ 8,600,000	\$ 8,600,000
Bonds 2009 - \$44m (Various) - 34.6%	2009A / 2009B	\$ 15,224,000	\$ 740,440	\$ 762,930	\$ 785,420	\$ 809,640	\$ 833,860	\$ 861,540	\$ 5,802,420	\$ 9,092,880
Bonds 2010 - \$15.725m (3rd Ave, Hillsboro) - 50%	2010	\$ 6,290,000							\$ 6,290,000	\$ 6,290,000
Bonds 2012 - \$22.5m (Various - Refunding)	2009 / 2012 (Refund)	\$ 11,475,000	\$ 747,150	\$ 762,450	\$ 780,300	\$ 795,600	\$ 813,450	\$ 831,300	\$ 3,503,700	\$ 6,724,350
PRINCIPAL		\$ 43,614,000	\$ 1,642,840	\$ 1,685,130	\$ 1,732,220	\$ 1,778,490	\$ 1,647,310	\$ 1,692,840	\$ 24,196,120	\$ 31,046,980
INTEREST										
Bonds 2005 - \$4.5m (McEwen ROW) - 45%	2005	Variable	\$ 21,451	\$ 15,590	\$ 9,519	\$ 3,214				\$ 12,733
Bonds 2007 - \$20m (Various) - 43%	2007	Variable	\$ 343,140	\$ 343,140	\$ 343,140	\$ 343,140	\$ 343,140	\$ 343,140	\$ 2,944,999	\$ 4,317,559
Bonds 2009 - \$44m (Various) - 34.6%	2009A / 2009B	2009 A - 2.5% / 2009 B 4.45% - 5.7%	\$ 539,734	\$ 506,784	\$ 472,071	\$ 435,549	\$ 396,686	\$ 355,410	\$ 1,151,691	\$ 2,811,407
Bonds 2010 - \$15.725m (3rd Ave, Hillsboro) - 50%	2010	4.625% - 5.375%	\$ 318,292	\$ 318,292	\$ 318,292	\$ 318,292	\$ 318,292	\$ 318,292	\$ 1,347,718	\$ 2,620,886
Bonds 2012 - \$22.5m (Various - Refunding)	2009 / 2012 (Refund)	2.13%	\$ 175,383	\$ 159,469	\$ 143,229	\$ 126,608	\$ 109,662	\$ 92,336	\$ 188,474	\$ 660,309
INTEREST			\$ 1,398,000	\$ 1,343,275	\$ 1,286,251	\$ 1,226,803	\$ 1,167,780	\$ 1,109,178	\$ 5,632,882	\$ 10,422,894
PAYING AGENT & OTHER DEBT FEES										
Various			\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	\$ 8,980	\$ 12,380
PAYING AGENT & OTHER DEBT FEES			\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	\$ 8,980	\$ 12,380
TOTAL EXPENDITURES			\$ 3,041,690	\$ 3,029,255	\$ 3,019,321	\$ 3,006,143	\$ 2,815,940	\$ 2,802,868	\$ 29,837,982	\$ 41,482,254

Annual Debt Service - Road Impact Fund - FY 2018-2037



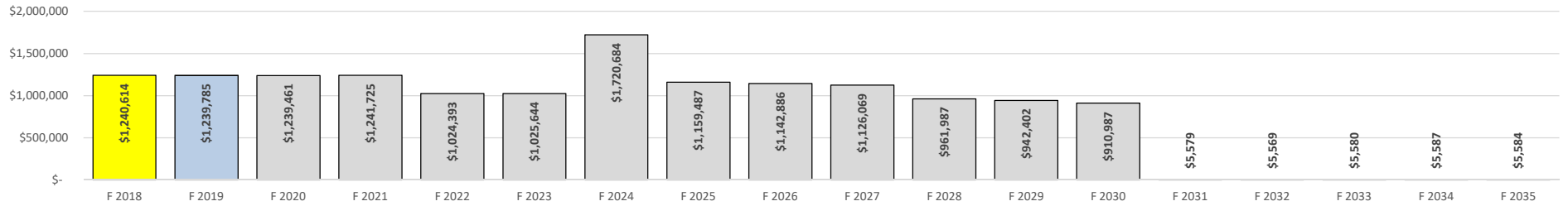


City of Franklin, Tennessee
FY 2019 Operating Budget

Debt Service Fund - Hotel / Motel Payment Schedule

Purpose	Issue Year	Orig. Amt. Issued / Interest Rate	F 2018	F 2019	F 2020	F 2021	F 2022	F 2023	Balance (2024-2035)	Total Outstanding (2020-2035)
PRINCIPAL										
Bonds 2005 - \$4.5m (Country Club) - 55%	2005	\$ 2,475,000	\$ 189,750	\$ 195,250	\$ 203,500	\$ 211,750			\$ -	\$ 415,250
Bonds 2009 - \$44m (Harlinsdale, Battlefield) - .4%	2009A / 2009B	\$ 176,000	\$ 8,560	\$ 8,820	\$ 9,080	\$ 9,360	\$ 9,640	\$ 9,960	\$ 67,080	\$ 105,120
Bonds 2010 - \$15.725m (Streetscape) - 50%	2010	\$ 5,503,750							\$ 5,503,750	\$ 5,503,750
Bonds 2010 - \$16.59m (Refund Harlinsdale) - 37.0%	2010 (Refund)	\$ 6,138,300	\$ 458,800	\$ 473,600	\$ 486,550	\$ 503,200	\$ 521,700	\$ 543,900	\$ 566,100	\$ 2,621,450
Bonds 2012 - \$22.5m Refunding	2009 / 2012 (Refund)	\$ 1,800,000	\$ 117,200	\$ 119,600	\$ 122,400	\$ 124,800	\$ 127,600	\$ 130,400	\$ 549,600	\$ 1,054,800
Bonds 2015 - \$15m (Hillsboro & 3rd Ave Only)	2015	\$ 75,000	\$ 2,675	\$ 2,825	\$ 2,925	\$ 3,025	\$ 3,175	\$ 3,325	\$ 52,025	\$ 64,475
PRINCIPAL		\$ 16,168,050	\$ 776,985	\$ 800,095	\$ 824,455	\$ 852,135	\$ 662,115	\$ 687,585	\$ 6,738,555	\$ 9,764,845
INTEREST										
Bonds 2005 - \$4.5m (Country Club) - 55%	2005	Variable	\$ 26,218	\$ 19,054	\$ 11,634	\$ 3,929			\$ -	\$ 15,563
Bonds 2009 - \$44m (Harlinsdale, Battlefield) - .4%	2009A / 2009B	2009 A - 2.5% / 2009 B 4.45% - 5.7%	\$ 6,240	\$ 5,859	\$ 5,457	\$ 5,035	\$ 4,586	\$ 4,109	\$ 13,314	\$ 32,502
Bonds 2010 - \$15.725m (Streetscape) - 50%	2010	4.625% - 5.375%	\$ 278,505	\$ 278,505	\$ 278,505	\$ 278,505	\$ 278,505	\$ 278,505	\$ 1,179,251	\$ 2,293,271
Bonds 2010 - \$16.59m (Refund Harlinsdale) - 37.0%	2010 (Refund)	2.0% - 4.0%	\$ 122,304	\$ 108,540	\$ 94,332	\$ 79,735	\$ 59,607	\$ 38,739	\$ 16,983	\$ 289,396
Bonds 2012 - \$22.5m Refunding	2009 / 2012 (Refund)	2.13%	\$ 27,511	\$ 25,015	\$ 22,467	\$ 19,860	\$ 17,202	\$ 14,484	\$ 29,564	\$ 103,578
Bonds 2015 - \$15m (Hillsboro & 3rd Ave Only)	2015	3.0% - 5.0%	\$ 2,653	\$ 2,520	\$ 2,407	\$ 2,319	\$ 2,168	\$ 2,009	\$ 11,945	\$ 20,847
INTEREST			\$ 463,431	\$ 439,492	\$ 414,802	\$ 389,383	\$ 362,068	\$ 337,846	\$ 1,251,058	\$ 2,755,156
PAYING AGENT & OTHER DEBT FEES										
Various			\$ 198	\$ 198	\$ 204	\$ 207	\$ 210	\$ 213	\$ 2,790	\$ 3,624
PAYING AGENT & OTHER DEBT FEES			\$ 198	\$ 198	\$ 204	\$ 207	\$ 210	\$ 213	\$ 2,790	\$ 3,624
TOTAL EXPENDITURES			\$ 1,240,614	\$ 1,239,785	\$ 1,239,461	\$ 1,241,725	\$ 1,024,393	\$ 1,025,644	\$ 7,992,403	\$ 12,523,625

Annual Debt Service - Hotel/Motel Tax Fund - FY 2018-2035





City of Franklin, Tennessee

FY 2019 Operating Budget

In Lieu of Parkland Fund

Budget Summary

	2016	2017	2018		2019	2018 v. 2019	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Beginning Fund Balance	2,494,076	4,425,966	4,584,138	4,584,138	4,747,851		
Revenues	1,931,890	158,172	2,407,178	669,115	1,440,000	-967,178	-40.2%
Expenditures	-		505,402	505,402	-	-505,402	100.00%
Ending Balance	4,425,966	4,584,138	6,485,914	4,747,851	6,187,851		

Fund Summary

The In Lieu of Parkland Fund was created in FY 2015 for the purpose of satisfying requirements of Section 5.5.4 of the City of Franklin Zoning Ordinance.

Funds can be used only for the acquisition or development of public parks, greenways/blueways, open space sites, and related facilities.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Organizational Chart

There is no organization chart associated with the In Lieu of Parkland Fund. It is supervised by personnel in the Parks and Finance Departments.

Staffing by Position

There are no staff formally associated with the In Lieu of Parkland Fund. It is supervised by personnel in the Parks and Finance Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Beginning Fund Balance	2,494,076	4,425,966	4,584,138	4,584,138	4,747,851		
Revenues							
In Lieu of Parkland Receipts	1,923,145	137,454	2,387,178	654,352	1,430,000	(957,178)	-40.1%
Interest Income	8,745	20,718	20,000	14,763	10,000	(10,000)	-50.0%
Total Available Funds	1,931,890	158,172	2,407,178	669,115	1,440,000	(967,178)	-40.2%
Expenses (Operations)							
Land Acquisition	-		505,402	505,402	-	(505,402)	100.0%
Total Expenditures	-	-	505,402	505,402	-	(505,402)	100.0%
Ending Fund Balance	4,425,966	4,584,138	6,485,914	4,747,851	6,187,851		

Notes & Objectives

The first receipts into the fund were recorded in FY 2015. There is no additional history before this fiscal year. Estimates are based upon analysis of projects currently within the development process in the City which are eligible to pay In Lieu of Parkland Fees.

This fund is available for capital projects pertaining to public parks, greenways/blue ways and open space. Funds have been reserved for future use and will be recommended as a funding source for parks projects contained within Tier II of the Capital Improvements Plan.

The \$505,402 shown above in expenditures in 2018 was used for Land Acquisition at the new Southeast Park/Complex.



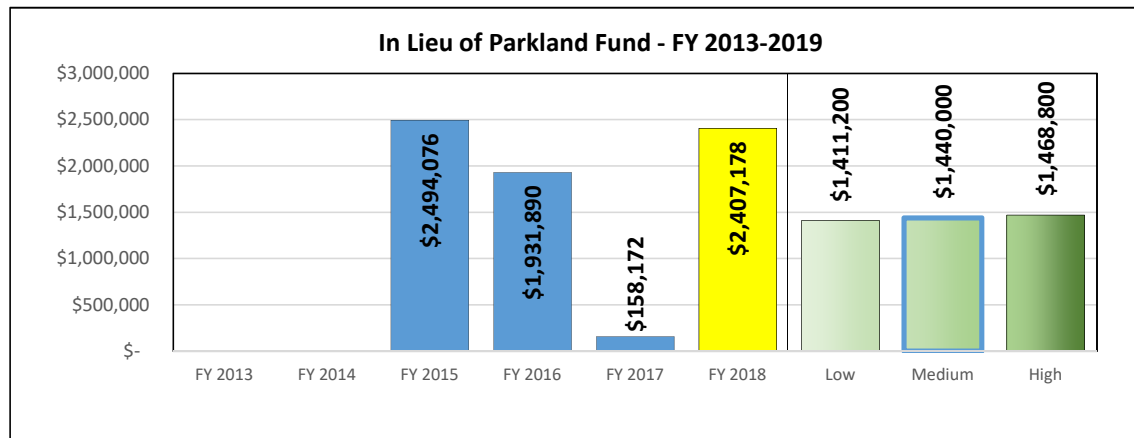
City of Franklin

Revenue Model

Fund:	In Lieu of Parkland Fund	Percent of All Revenues	1.0%
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In Lieu of Parkland Fund: The In Lieu of Parkland Fund was created in FY 2015 for the purpose of satisfying requirements of Section 5.5.4 of the City of Franklin Zoning Ordinance for developers seeking alternatives to the development of greenspace within developments. Funds can be used only for the acquisition or development of public parks, greenways/blue ways, open space sites, and related facilities.

The forecast for FY 2019 is an estimate based upon historic averages and year-to-date activity. It is *heavily dependent* upon the timing of new development. Should development permits be pulled sooner than anticipated (or delayed), amounts may be higher (or lower) than forecast.



	Actual			Budget			Forecast (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
In Lieu of Parkland Receipts	-	-	211,848	1,923,145	137,454	2,387,178	1,401,400	1,430,000	1,458,600	3-yr Average
Interest Income	-	-	2,109	8,745	20,718	20,000	9,800	10,000	10,200	\$ -
Transfers from General Fund	-	-	2,280,119	-	-	-	-	-	-	0.0%
Totals	\$ -	\$ -	\$ 2,494,076	\$ 1,931,890	\$ 158,172	\$ 2,407,178	\$ 1,411,200	\$ 1,440,000	\$ 1,468,800	5-Yr Average
										\$ -
										0.0%

Source: City of Franklin, Comprehensive Annual Financial Reports - 2015-2017 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2019 Operating Budget

APPENDICIES

The Appendices section of the budget provides supplemental information for aid and reference to citizens, elected officials and staff alike necessary to evaluate the FY 2019 Operating and Capital Budget. This section is subdivided into four areas of concentration, and includes:

Under this section is:

- **Capital**
 - Appendix A - Capital Summary
 - Appendix B - Capital Projects – *Invest Franklin*
 - Appendix C – Impacts of Capital Improvements on FY 2019 Budget
- **Policies**
 - Appendix D – General Fund - Fund Balance Policy
 - Appendix E - Debt Management Policy
 - Appendix F – Disbursements Policy
- **Operating Budget - Supplemental Information**
 - Appendix G - General Fund Expenditures By Account
 - Appendix H - Program Enhancement Requests
 - Appendix I – Water & Sewer Forecasts (Operating & Capital) – 2018-2022
 - Appendix J - Pay Structure
- **Reference Information**
 - Appendix K – Financial Indicators
 - Appendix L - Strategic Plan - *FranklinForward*
 - Appendix M - Expenditure Classifications
 - Appendix N - Additional Demographic & Economic Information
 - Appendix O - Glossary of Terms



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

APPENDICIES: Capital

Under this section is:

- **Capital**
 - **Appendix A - Capital Summary**
 - **Appendix B - Capital Projects – Invest Franklin**
 - **Appendix C – Impacts of Capital Improvements on FY 2019 Budget**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Appendices: Capital

Appendix A: Capital

Although major capital investment projects are not included, some capital items remain part of the operating budget. Those items include vehicles, equipment, and some projects that are funded by grants. These items are distributed throughout the various funds presented herein in two of the three primary sections in each fund: Operations and Capital. The lists on the following pages detail all capital items, listed by fund, by those assigned to the Operations section of each budget and then to the Capital section.

All told, the City of Franklin plans to spend more than \$32.4 million in capital expenditures this year (not including debt service. For debt service, please see the Debt Service Fund). Approximately \$5.5 million is assigned to Operations and \$26.9 million to Capital.

Of the \$5.5 million assigned to Operations:

1. \$1.3 million in the General Fund is assigned for various equipment and improvement needs including routine machinery & equipment, computer hardware, fiber optic purchases, an ADA ramp for the North side of City Hall and a vehicle for BNS.
2. \$4.2 million in the Street Aid & Transportation Fund is assigned for annual repaving & resurfacing of roads and sidewalks.

Of the \$26.9 million assigned to Capital:

1. \$7.2 million in the General Fund, 3.87 directly appropriated within the General Fund and \$3.36 million to be funded via future bond issue. The vast majority appropriated within the General Fund is assigned for various traffic control projects (budgeted in the Traffic Operations Center budget, offset by grants), Body-Worn Cameras, LifePak Cardiac Monitors, replacement of the Tennis Courts at Jim Warren Park, technology infrastructure, and vehicles and equipment.
2. \$8.3 million in the City Facilities Tax Fund, primarily for Fire Station 7, Fire equipment and a new side loader in Sanitation.
3. \$3.5 million in the Stormwater Fund for various draining improvements and equipment.
4. \$439,286 in the Hotel/Motel Fund for the annual commitment for the acquisition of the Carter's Hill properties, architectural services for Harlinsdale Farm and replacement of the Tennis Courts at Jim Warren Park.
5. \$285,000 in the Sanitation and Environmental Services Fund for a new Side Loader.
6. \$400,000 in the Transit Fund for replacement vehicles.
7. \$6.72 million in the Water /Sewer Fund for various improvements and equipment.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendices: Capital

Capital Expenditures

Priority	Request	Amount	Bond Funded	Total
Operations				
General Fund:				
Facilities	ADA Ramp at the North Entrance Sidewalk At Square	\$ 12,000	\$ -	\$ 12,000
BNS	Vehicle (s)	\$ 45,150	\$ -	\$ 45,150
City-Wide	Fiber Optic Projects & Supplies	\$ 213,000	\$ -	\$ 213,000
City-Wide	Computer Hardware	\$ 567,240	\$ -	\$ 567,240
City-Wide	Machinery & Equipment	\$ 486,100	\$ -	\$ 486,100
TOTAL		\$ 1,323,490	\$ -	\$ 1,323,490

Street Aid				
Streets	Street Resurfacing	\$ 3,424,000	\$ -	\$ 3,424,000
Streets	Pavement Restoration	\$ 300,000	\$ -	\$ 300,000
Streets	Sidewalks	\$ 495,000	\$ -	\$ 495,000
TOTAL		\$ 4,219,000	\$ -	\$ 4,219,000

Total all Capital Expenditures budgeted in Operations: \$ 5,542,490

Capital

General Fund:				
Police	Crusiers	\$ -	\$ 2,000,000	\$ 2,000,000
Police	Body-Worn Cameras	\$ 128,916		\$ 128,916
Fire	Tower #2 Replacement	\$ -	\$ 1,358,000	\$ 1,358,000
Fire	LifePak Cardiac Monitors	\$ 228,000		\$ 228,000
IT	Wireless Controller	\$ 60,000		\$ 60,000
Facilities	City Hall Architectural Services	\$ 250,000		\$ 250,000
Facilities	Demolition of Hill Property	\$ 45,000		\$ 45,000
TOC	Various traffic flow/control improvements	\$ 2,576,000		\$ 2,576,000
TOC	Vehicle	\$ 35,000		\$ 35,000
Streets	Compost Facility Office Trailer	\$ 25,000		\$ 25,000
Streets	One-Ton Pickup Truck	\$ 41,000		\$ 41,000
Streets	Single Axel Dump Truck	\$ 125,000		\$ 125,000
Streets	Pickup Truck	\$ 33,000		\$ 33,000
Streets	Vibratory Roller	\$ 28,000		\$ 28,000
Parks	Jim Warren Tennis Court Replacement	\$ 300,000		\$ 300,000
TOTAL		\$ 3,874,916	\$ 3,358,000	\$ 7,232,916

Facilities Tax:				
Fire	Fire Station 7 - Construction	\$ 4,750,000		\$ 4,750,000
Fire	Fire Station 7 - Furnishings	\$ 93,995		\$ 93,995
Fire	Training Center Addition	\$ 180,000		\$ 180,000
Fire	Fire Equipment	\$ 2,984,767		\$ 2,984,767
SES	New Side Loader	\$ 285,000		\$ 285,000
TOTAL		\$ 8,293,762	\$ -	\$ 8,293,762



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendices: Capital

Capital Expenditures

Priority	Request	Amount	Bond Funded	Total
Capital				
Stormwater Fund:				
Engineering	Various drainage improvements	\$ 3,175,000		\$ 3,175,000
Streets	Tandem Axel Dump Truck	\$ 116,000		\$ 116,000
Streets	Street Sweeper	\$ 215,000		\$ 215,000
TOTAL		\$ 3,506,000	\$ -	\$ 3,506,000
Hotel/Motel				
Parks	Carter's Hill Park Acquisition (3 of 7 year commitment)	\$ 214,286		\$ 214,286
Parks	Jim Warren Tennis Court Replacement	\$ 125,000		\$ 125,000
Parks	Harlinsdale Farm - Architectural Services	\$ 100,000		\$ 100,000
TOTAL		\$ 439,286	\$ -	\$ 439,286
Sanitation Fund:				
SES	Replace Side Loader	\$ 285,000		\$ 285,000
TOTAL		\$ 285,000	\$ -	\$ 285,000
Transit Fund				
Transit	Replacement vehicles	\$ 400,000		\$ 400,000
TOTAL		\$ 400,000	\$ -	\$ 400,000
Water & Sewer Fund				
Water	Various capital improvements	\$ 1,815,000		\$ 1,815,000
Water	Various capital improvements	\$ 240,000		\$ 240,000
Wastewater	Various capital improvements	\$ 3,612,850		\$ 3,612,850
Wastewater	Various capital improvements	\$ 1,060,000		\$ 1,060,000
TOTAL		\$ 6,727,850	\$ -	\$ 6,727,850
Total all Capital Expenditures budgeted in Capital:		\$ 23,526,814		\$ 26,884,814
Total All Capital proposed FY 2019				\$ 32,427,304



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendices: Capital

Appendix B: CAPITAL PROJECTS & *Invest Franklin*

The City of Franklin regularly engages in updating its ten-year Capital Improvement Plan or CIP. The 2017-2026 Capital Improvement Program was presented and approved in late 2016 and the BOMA authorized over \$78 million in projects under Tier I. Work has already begun on several of these projects to keep up with the growth in the community. A more comprehensive review of the FY 2019-2028 CIP will be forthcoming in Summer 2018.

Invest Franklin Summary: In June 2016, the BOMA approved the Invest Franklin initiative as part of approving the FY 2017 budget and setting the property tax rate. The initiative dedicates \$.07 of the total property tax rate (currently \$.4176/\$100 of assessed value) for capital projects (primarily infrastructure & transportation related). The tables on the next page show how much revenue has been generated through this initiative.





City of Franklin, Tennessee

FY 2019 Operating Budget

Appendices: Capital

Appendix B: CAPITAL PROJECTS & *Invest Franklin*

Invest Franklin Summary		FY 2019 Budget
FY 2017		
Total Property Tax Levy (.4176/\$100 of assessed value)	\$	19,203,126
Value of one cent	\$	459,845
Total 2017 value of the \$.07 <i>Invest Franklin</i> Initiative	\$	3,218,915
FY 2017 <i>Invest Franklin</i> Collection	\$	3,218,915
Less: Sidewalk Gap Expenditure	\$	(250,000)
Ending Balance <i>Invest Franklin</i> Collections FY 2017	\$	2,968,915
FY 2018		
Total Property Tax Levy (.4176/\$100 of assessed value)	\$	20,126,690
Value of one cent	\$	481,961
Total 2018 value of the \$.07 <i>Invest Franklin</i> Initiative	\$	3,373,727
FY 2018 <i>Invest Franklin</i> Collection	\$	3,373,727
Less: Debt Service on 2017 G.O. Bonds	\$	(1,528,007)
Available Balance <i>Invest Franklin</i> Collections	\$	1,845,720
Less: Sidewalk Gap Expenditure	\$	(250,000)
Ending Balance <i>Invest Franklin</i> Collections FY 2018	\$	1,595,720
FY 2019		
Total Property Tax Levy (.4176/\$100 of assessed value)	\$	20,730,491
Value of one cent	\$	496,420
Total 2018 value of the \$.07 <i>Invest Franklin</i> Initiative	\$	3,474,939
FY 2019 <i>Invest Franklin</i> Collection	\$	3,474,939
Less: Debt Service on 2017 G.O. Bonds	\$	(1,630,497)
Available Balance <i>Invest Franklin</i> Collections	\$	1,844,442
Less: Sidewalk Gap Expenditure	\$	(250,000)
Ending Balance <i>Invest Franklin</i> Collections FY 2019	\$	1,594,442
Cumulative Balance <i>Invest Franklin</i> Initiative		
Ending Balance Invest Franklin Collections FY 2017	\$	2,968,915
Ending Balance Invest Franklin Collections FY 2018	\$	1,595,720
Ending Balance Invest Franklin Collections FY 2019	\$	1,594,442
Total Balance <i>Invest Franklin</i> Initiative (end of FY 2019)	\$	6,159,076



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendices: Capital

Appendix C: Impact of Capital Improvements on the 2019 Operating Budget

Major capital investment projects are presented to the City's Capital Investment Committee and approved by the Board of Mayor & Aldermen after the committee's input. Especially during the recent economy, prioritization and detailed cost-benefit analysis have come to the forefront.

Capital Improvements Utilizing Bond Funds

As part of the ongoing Capital Improvement Process and the construction of a future Capital Improvement Budget, issuing new bonds to finance necessary capital projects will likely happen. There is another planned issuance of G.O. Bonds in FY 2019, but it's not programmed within the City's Debt Service Fund at this time. A thorough review of Tier I CIP and Tier II CIP projects – FY 2019-2028 will commence this summer and funding needs and availability through bonds will be reviewed at that time. Future debt issuance will depend wholly upon the capacity of the City to service the debt, and that is governed by the City's Debt Service Policy, which can be found in Appendix E.

The operating impact of these projects is varied – while it is true that newer facilities will lead to efficiencies, the greatest impact will be to improve the road network around our growing city. There will be a negative impact to maintenance budgets as the City builds more and more roads, but that cost is undetermined at this time.

Capital Improvements Utilizing Leasing

The City has utilized leasing as a means to acquire needed capital equipment over a period of years in lieu of full payment in the year of acquisition. This has allowed the City to provide funding for police and fire vehicles that may have needed to be delayed without the leasing option. Of course, the impact on future budgets is the leasing payments residing in those departmental operating budgets. No new leasing is included in the 2019 budget.

Capital Improvements Utilizing Federal and State Funding

Like many jurisdictions, the City utilized stimulus funding when it was available. This allowed the City to undertake improvements to its Traffic Operations Center that would not have been available likely for several years. The City's Transit Fund also benefited from access to these funds in acquiring vehicles and software needed to maintain transit operations. Additional assets in these areas will require future maintenance and insurance coverage.



City of Franklin, Tennessee

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APPENDICIES: Policies

The City has adopted financial policies related to investments, General Fund reserves, debt management, utilization of reserve funds, and cash receipting. The investment policy, updated in December 2011, provides for the primary objectives, in order of priority, of investment activities of non-pension funds shall be safety, liquidity, and return. The reserve policy established an emergency and cash flow reserve of a minimum of 33% of budgeted General Fund expenditures (which is forecast to be \$23.2 million in FY 2019). As of September 2014, the reserve policy also includes a capital funding reserve for fund balance in excess of 45% of budgeted General Fund expenditures (which is forecast to be \$11.5 million in FY 2019). The debt policy provides written guidance and restrictions for the amount and type of debt the City will issue, the issuance process, and the management of the debt portfolio. In August 2012, the City adopted a policy for the utilization and replacement of committed funds. In October 2014, the City adopted a pension funding policy. The City also adopted a cash receipting policy in November 2014. The City adopted documentation of internal controls in April 2015. Most recently, the City has adopted a Disbursements Policy.

The City continues to explore adopting additional best practice financial policies including budgeting, revenues, economic development, enterprise risk management, capital improvements, and reserves for funds other than the General Fund.

The policies included herein in this appendices are those which most pertain to the budget process.

Under this section is:

- **Policies**
 - **Appendix D – General Fund - Fund Balance Policy**
 - **Appendix E - Debt Management Policy**
 - **Appendix F – Disbursements Policy**



City of Franklin, Tennessee

FY 2019 Operating Budget

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FY 2019 Operating Budget

Appendix D – Policies: General Fund - Fund Balance

CITY OF FRANKLIN

T E N N E S S E E

General Fund Fund Balance Policy

Adopted by Board of Mayor & Aldermen, May 12, 2009

Addendum Adopted by Board of Mayor & Aldermen, August 28, 2012

Policy Update Adopted by Board of Mayor & Aldermen, September 23, 2014



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix D – Policies: General Fund - Fund Balance

City of Franklin General Fund Fund Balance Policy

Objectives for Establishing the Fund Balance Policy

The Fund Balance Policy is intended to provide guidelines during the preparation of and deliberations on the annual budget to ensure that sufficient reserves are maintained for unanticipated expenditures or revenue shortfalls and to preserve flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget. The Fund Balance Policy should be established based upon a long-term perspective recognizing that stated thresholds are considered minimum balances. The objective of establishing and maintaining a Fund Balance Policy is for the City to be in a strong fiscal position that will be better able to weather negative economic trends. Factors for maintaining sufficient Fund Balance include the ability to:

- Maintain covenants of third party agreements;
- Provide funds for enacted Ordinances and Resolutions of the Board of Mayor and Aldermen;
- Mitigate State budget actions that may reduce City revenue;
- Absorb liability settlements;
- Mitigate economic downturns that the City may face in the future;
- Front-fund or completely fund, if necessary, disaster costs or costs associated with emergencies.
- Fund the City's expenditures and debt service payments during the first few months of the year before traditional revenues are realized;
- Fund non-recurring expenses identified as necessary by the Board of Mayor and Alderman
- Fund one-time capital expenses identified as necessary by the Board of Mayor and Alderman

The Fund Balance will consist of three funds: the Reserve Fund, the Designated Fund, and the Undesignated/Unreserved Fund:

- **The Reserve Fund** consists of funds that are mandated by a third party through laws, regulations, and other legal requirements to be used for a specific purpose. There is no minimum percentage requirement for this account. *(For the purposes of compliance with Governmental Accounting Standards Board Statement No. 54, all non-spendable and restricted components of fund balance are included within the Reserve Fund).*



City of Franklin, Tennessee

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Appendix D – Policies: General Fund - Fund Balance

- **The Designated Fund** consists of funds set aside by the Board of Mayor and Aldermen by ordinances or resolutions for specific purposes. There is no minimum percentage requirement for this account. *(For the purposes of compliance with Governmental Accounting Standards Board Statement No. 54, all committed, and some assigned components of fund balance are included within the Designated Fund).*
- **The Undesignated/Unreserved Fund** consists of three accounts: the Capital Funding Account, the Financial Stabilization Account, and the Surplus Account.
 - The Capital Funding Account as set forth in this policy will consist of amounts in excess of 45% of General Fund budgeted expenditures.
 - **The Financial Stabilization Account** as set forth in this policy will consist of 33% of General Fund budgeted expenditures.
 - **The Supplemental Reserve Account** should be used for new programs or positions desired outside of the current and established budget or for one-time capital investments upon approval by the Board of Mayor and Alderman. There is no minimum percentage requirement for this account. All additional net revenues, after establishing that all other components of the General Fund Balance are sufficient, may flow into this account.

(For the purposes of compliance with Governmental Accounting Standards Board Statement No. 54, some assigned and all unassigned components of fund balance are included within the Undesignated/Unreserved Fund).

General Fund Replenishment Priorities (Priority order):

1. Appropriate funds deposited into the Reserve Fund Account to meet all third party mandated requirements.
2. Funds set aside by the Board of Mayor and Aldermen by ordinances or resolutions for specific purposes.
3. Thirty-three [33%] percent of the General Fund budgeted expenditures should be maintained in the Financial Stabilization Fund Account of the Undesignated/Unreserved Fund.
4. Funds in excess of forty-five [45%] percent of General Fund budgeted expenditures would be maintained in the *Capital Funding Account of the Undesignated/Unreserved Fund*.
5. All remaining funds other than those identified in 1 through 4 above shall flow to the Supplemental Reserve Account of the Undesignated/Unreserved Fund.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix D – Policies: General Fund - Fund Balance

Objectives for Establishing the Funding Levels of the Financial Stabilization Account of the Undesignated/Unreserved Fund

Maintaining a Financial Stabilization Account is not only a prudent fiscal management tool, but also an important factor in the analysis of financial stability. Governments should maintain a prudent level of financial resources to protect against service reductions or tax increases because of temporary revenue shortfalls or unanticipated one-time expenditures. A financial reserve may be used to address unanticipated revenue shortfalls or unforeseen expenditures, providing resources to avoid deficit spending and helping to maintain liquidity when budgeted overages become inevitable.

Maintaining a Financial Stabilization Account is among the most effective practices a government can apply to maintain a favorable credit rating. Fund balance reserve policy/cash flow reserves are among the most frequently implemented best financial management practices for governmental issuers. The accumulation of prudent reserves in more favorable economic times could be a resource to sustain the City in inevitable economic downturns or unforeseen/emergency expenditures. Such reserves assist the City in maintaining a stable credit outlook.

Financial Stabilization Fund Subaccounts

The Financial Stabilization Fund Account shall include six subaccounts: the Contingency Subaccount, the Emergency Subaccount, the Cash Flow Stabilization Subaccount, the Debt Service Subaccount and the Property/Casualty/Health Insurance Subaccount and the Other Post-Employment Benefits (OPEB) Subaccount.

A. Contingency Subaccount

The Contingency Subaccount is intended for unanticipated expenses or revenue shortfalls impacting programs already approved in conjunction with the current year's budget. The Contingency Subaccount shall not be used to fund new programs or positions added outside of the current year budget.

Funds in the Contingency Subaccount may be used towards expenses outside of the budget only as follows:

1. Prior year budget for a specific item that lapsed before the purchase.
2. A change in legislation creating an unfunded mandate.
3. Large unexpected retirement payouts
4. A technical correction of the original budget.

B. Emergency Subaccount

The Emergency Subaccount is intended for unforeseen urgent events. To utilize funds from the Emergency Subaccount, a finding by the Mayor, with confirmation by the Board of Alderman, of "urgent economic necessity" will be required, as well as a determination that no other viable sources of funds are available. A finding of urgent economic necessity would be based on a significant event, for example, a natural disaster or catastrophe.



City of Franklin, Tennessee

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Appendix D – Policies: General Fund - Fund Balance

C. Cash Flow Stabilization Subaccount

The Cash Flow Stabilization Subaccount is intended to provide reserves to mitigate deficiencies caused by the timing of cash inflows and cash outflows.

D. Debt Service Subaccount

The Debt Service Subaccount is intended to provide reserve funds for shortfalls in budgeted revenues intended for general obligation debt service payments or unexpected and unbudgeted expenditures related to general obligation debt service as well as any unbudgeted expenses related to the service and maintenance of the City's debt liabilities.

E. Property/Casualty/Health Insurance Subaccount

The City maintains insurance for property and employee/ retiree health insurance. This subaccount shall be established to meet the unanticipated Property/Casualty/Health Insurance claims of the city.

F. Other Post Employment Benefits Obligation (OPEB) Subaccount

The City records a liability related to the Other Post Employment Benefits Obligation (OPEB). This subaccount shall be established to meet the level of unfunded liability as determined by the City administrators. If a Trust Fund is later established pursuant to the OPEB liability, the OPEB Subaccount can be extinguished from the Financial Stabilization Fund Account.

Sizing of Financial Stabilization Fund Account and Subaccounts

The Financial Stabilization Fund Account shall be thirty-three [33%] percent of the General Fund budgeted expenditures. The amount placed in each of the subaccounts shall be determined as follows:

1. Contingency Subaccount shall be set at a minimum of five (5) percent of the General Fund budgeted expenditures.
2. Emergency Subaccount shall be set at a minimum of five (5) percent of the General Fund budgeted expenditures.
3. Cash Flow Stabilization Subaccount shall be set at a minimum of fourteen (14) percent of the General Fund budgeted expenditures.
4. Debt Service Subaccount shall be set at a minimum of three (3) percent of the General Fund budgeted expenditures.
5. The Property/Casualty/Health Insurance Subaccount shall be set at a minimum of four (4) percent of the General Fund budgeted expenditures.
6. The Other Post Employment Benefits Obligation (OPEB) Subaccount shall be set at a minimum of two (2) percent of the General Fund budgeted expenditures. If a Trust Fund is later established pursuant to the OPEB liability, the OPEB Subaccount can be



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix D – Policies: General Fund - Fund Balance

extinguished from the Financial Stabilization Fund Account.

Use of Financial Stabilization Fund Account

The Financial Stabilization Account reserves should only be used to provide a short-term solution to maintaining services until projected revenue growth or necessary expenditure reductions are achieved to balance the budget. The City must evaluate the length and severity of the economic conditions and their impact on future revenue projections to determine the extent of expenditure reductions or revenue increases that are required to achieve structural balance.

Restoration of the Financial Stabilization Account and Subaccounts

In fiscal years where it becomes necessary for the City to draw monies from the Financial Stabilization subaccounts wherein the subaccount(s) drops below the level stated above, the City will develop a plan to replenish these accounts to the required levels from net revenue surpluses in the subsequent year(s) until the balance is restored to the required level.

Transfer of Additional Financial Stabilization Fund Account Funds

Any funds in addition to the established minimum requirement at the end of each fiscal year shall be deposited into the Supplemental Reserve Account of the Undesignated/Unreserved Fund provided the financial requirements of the subaccounts are met and additional funds are not required.

Use of the Capital Funding Account

The Capital Funding Account should only be used to provide additional capital funding for projects included in the City's Capital Investment Plan (CIP). These funds would typically be transferred from the General Fund to a capital projects fund where project payments would be made.

Restoration of the Capital Funding Account

The Capital Funding Account would exist only as funds are available and not subject to formal restoration.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix D – Policies: General Fund - Fund Balance

Fund Balance Policy Adoption

The City's Fund Balance Policy shall be adopted by resolution by the Board of Mayor and Aldermen. The policy shall be reviewed by the approving authority and the same authority must approve any modifications. It is recommended that the policy be reviewed every four years, preferably during a non-election year and 6 months following the budget process. This policy will be managed and monitored by the Finance Department and report on the current and projected level of the reserve funds in conjunction with the budget process. If necessary, the Finance Director will present recommendations for any amendments, deletions, additions, improvements or clarification.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix D – Policies: General Fund - Fund Balance

General Fund Fund Balance Policy Addendum Order of Use of Funds

Stabilization Funds

Maintaining a Financial Stabilization Account is a necessity for sound financial management and fiscal accountability. The City's governing body has the authority to establish a Financial Stabilization Account that will be a **Committed Fund Balance**.

A Financial Stabilization Account is established for the purpose of providing funds for an urgent event that affects the safety of the general public (e.g. flood, tornado, etc.) or financial stability.

For FY 2019 the City of Franklin projects to have \$23,281,519 in its stabilization account as follows:

Urgent Event	Percent of Total 33%	Amount
Contingency	5%	\$ 3,527,503
Emergency	5%	\$ 3,527,503
Cash Flow Stabilization	14%	\$ 9,877,808
Debt Service	3%	\$ 2,116,502
Property/Liability/Health	4%	\$ 2,822,002
Other Post Employment Benefits	2%	\$ 1,411,001
	33%	\$23,281,519

Authority to Commit Funds

The Board of Mayor and Aldermen has the authority to set aside funds for a specific purpose. Any funds set aside as Committed Fund Balance requires the passage of a resolution by a simple majority vote. The passage of a resolution must take place prior to June 30th of the applicable fiscal year. If the actual amount of the commitment is not available by June 30th, the resolution must state the process or formula necessary to calculate the actual amount as soon as information is available.

Default Order of Use of Funds

By default, when both restricted (by outside parties) and unrestricted funds are available for expenditure, restricted funds should be spent first unless legal requirements disallow it. When **committed (by the Board)**, assigned (usually by management) and unassigned funds are available for expenditure, committed funds should be spent first, assigned funds second, and unassigned funds last.

Potential Use of Funds Resolution

The recognition of an urgent event must be established by the Board of Mayor and Aldermen or their designee (e.g. City Administrator). If established by the Board's designee, the specific urgent event must be reported to the governing body at their next meeting.

Potential urgent events are:

1. Disaster (flood, tornado, etc.) that funds must be expended prior to any potential reimbursement.
2. Health claims or other specific expenditures included within the stabilization fund exceeding a specified threshold. This would allow the stabilization funds in the General Fund to be used in cases



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix D – Policies: General Fund - Fund Balance

when the specific expenditures exceed 10% of budgeted amount, or a specific amount such as \$100,000.

If due to an urgent event, funds are needed from the stabilization fund in excess of funds currently budgeted:

1. Anticipated funds in excess of budgeted funds will be temporarily deducted from the Stabilization fund.
2. After actual expenditures used are determined, a budget amendment will be submitted to the City's governing body to amend the budget for the excess funds used if unassigned funds are available.
3. In the event that unassigned funds are not available, the Board will replenish the Financial Stabilization Account balance to the established minimum level within four years in equal increments unless otherwise provided.

Date last reviewed: June 15, 2012

Updated numbers: May 2018



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee **FY 2019 Operating Budget**

Appendix E – Debt Management Policy

The City of Franklin has had an adopted debt management policy since June 2009. Over the ensuing seven years, this policy has been revised and amended to keep pace with changing economic and fiscal conditions. The policy attached on the ensuing pages is the most recent version reviewed and revised by the Board of Mayor and Alderman in December 2017.

RESOLUTION 2017-81

TO BE ENTITLED: "A RESOLUTION OF THE BOARD OF MAYOR AND ALDERMEN FOR ADOPTION OF A DEBT MANAGEMENT POLICY"

WHEREAS, the City of Franklin, by action of the Board of Mayor and Aldermen in 2009, adopted a debt management policy to guide the City of Franklin in its undertaking of financial obligations, maintain a sustainable financial position, and assist in analyzing the use of debt for capital project; and

WHEREAS, by action of the Board of Mayor and Aldermen in 2016, the debt management policy was modified; and

WHEREAS, the debt management policy will need to be modified and updated from time to time to conform to state requirements, market conditions, rating implications, and to otherwise best serve the needs of the City.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Mayor and Aldermen for the City of Franklin as follows:

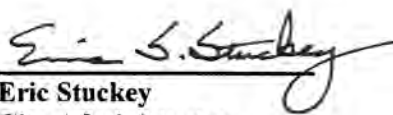
Section 1. That the Debt Management Policy, as amended, is hereby adopted.

Section 2. That this Resolution shall be effective upon adoption.

IT IS SO RESOLVED AND DONE on this 12th day of December, 2017.

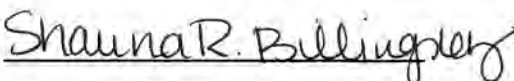
ATTEST:

CITY OF FRANKLIN, TENNESSEE:

By: 
Eric Stuckey
City Administrator

By: 
Dr. Ken Moore
Mayor

Approved as to form:


Shauna R. Billingsley, City Attorney

Law Dept. approved 11.21.17

CITY OF FRANKLIN

T E N N E S S E E

Debt Management Policy

Prepared by
Public Financial Management, Inc.
Originally Adopted on June 23, 2009
Revised and Adopted by Finance Committee, March 10, 2016
Revised and Adopted by Board of Mayor & Aldermen, April 12, 2016
Revised and Proposed by Staff, November 30, 2017

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Introduction

Debt management policies are written guidelines and restrictions that affect the amount and type of debt issued by a state or local government, the issuance process, and the management of a debt portfolio. A debt management policy improves the quality of decisions, provides justification for the structure of debt issuance, identifies policy goals, and demonstrates a commitment to long-term financial planning, including a multi-year capital plan. Adherence to a debt management policy signals to rating agencies and the capital markets that a government is well managed and should meet its obligations in a timely manner.

Debt levels and their related annual costs are important long-term obligations that must be managed within available resources. An effective debt management policy provides guidelines for a government to manage its debt program in line with those resources.

Since the guidelines contained in the Policy require regular updating in order to maintain relevance and to respond to the changes inherent in the capital markets, the City plans to revisit the Policy from time to time.

City of Franklin Debt Management Policy

I. Policy Statement

In managing its debt, it is the City's policy to:

- Achieve the lowest cost of capital
- Ensure high credit quality
- Assure access to the capital credit markets
- Preserve financial flexibility
- Manage interest rate risk exposure

II. Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the City's long-term planning objectives. In addition, the Debt Management Policy ("Policy") helps to ensure that financings undertaken by the City satisfy certain clear objective standards which allow the City to protect its financial resources in order to meet its long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the City.

The Policy formally establishes parameters for issuing debt and managing a debt portfolio which considers the City's specific capital improvement needs; ability to repay financial obligations; the existing legal, economic, and financial and debt market conditions. Specifically, the policies outlined in this document are intended to assist in the following:

- To guide the City and its managers in policy and debt issuance decisions
- To maintain appropriate capital assets for present and future needs
- To promote sound financial management
- To protect the City's credit rating
- To ensure the legal use of City's debt issuance authority
- To promote cooperation and coordination with other stakeholders in the financing and delivery of services
- To evaluate debt issuance options

III. Issuance Process

The City charter, which was approved by private Act of the Tennessee Legislature as Chapter 126 in 1967, as amended, authorizes the City to issue general obligation bonds subject to the adoption of a bond resolution by the Board of Mayor and Aldermen. Other sections of the Tennessee Code Annotated and the Federal Tax Code may govern the issuance or structure of the City's bonds.

These provisions serve as a basis for the City's affordability guidelines described later in this policy.

IV. Credit Quality and Credit Enhancement

The City's debt management activities will be conducted to receive the highest credit ratings possible, consistent with the City's financing objectives. The Finance Director will be responsible for maintaining relationships and communicating with the rating agencies that assign ratings to the City's debt. The Finance Director will provide the rating agencies with periodic updates of the general financial condition of the City. Full disclosure of operations and open lines of communication shall be maintained with the rating agencies. The City, together with the Financial Advisor, shall prepare presentations to the rating agencies to assist credit analysts in making an informed decision. The Finance Director shall be responsible for determining whether or not a rating shall be requested on a particular financing, and which of the major rating agencies will be asked to provide such rating.

The City will make an annual credit presentation to the Board of Mayor and Aldermen, explaining the City's current rating, rating agency views on the City's performance and current items which may positively or adversely affect the City's General Obligation credit rating.

The City will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered. The City will consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancements:

1. Bond Insurance

The City may purchase bond insurance when such purchase is deemed prudent and advantageous for negotiated sales. The predominant determination shall be based on such insurance being less costly than the present value of the difference in the interest on insured bonds versus uninsured bonds. For competitive sales, the purchaser of the bonds will determine whether bond insurance will be used.

The City will solicit quotes for bond insurance from interested providers, or in the case of a competitive sale, allow bidders to request bond insurance. In a negotiated sale, the City will select a provider whose bid is most cost effective and whose terms and conditions governing the guarantee are satisfactory to the City. The winning bidder in a competitive sale will determine the provider of bond insurance.

2. Letters of Credit

The City may enter into a letter-of-credit (LOC) agreement when such an agreement is deemed prudent and advantageous. The City will prepare and distribute a request for qualifications to qualified banks or other qualified financial institutions which includes terms and conditions that are acceptable to the City.

V. Debt Affordability

The ratios and standards identified below are intended to provide guidelines which permit and facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the City's annual operations. The City shall consider the ability to repay debt as it relates to the total budget resources and the property tax base:

Total Budget Resources

- Net Direct Debt divided by Operating Revenues $\leq 3.00X$

As defined by Moody's US Local Government General Obligation Debt report dated January 15, 2014.

- Total Governmental Funds Debt Service as a percent of Expenditures $\leq 25\%$

As defined by Standard & Poor's U.S. Local Governments General Obligation Ratings: Methodology and Assumptions dated September 12, 2013.

Property Tax Base

- Net Direct Debt as a percent of Full Value (Market or Taxable Value) $\leq 1.75\%$

As defined by Moody's US Local Government General Obligation Debt report dated January 15, 2014.

As part of the City's effort to manage these metrics and the impact such have on the City's credit rating, the City, along with its Financial Advisor, will calculate the indicative ratings per Moody's and S&P's applicable local government criteria.

VI. Bond Structure

The City shall establish all terms and conditions relating to the issuance of bonds and will invest all bond proceeds pursuant to the terms of the City's Investment Policy. Unless otherwise authorized by the City, the following shall serve as the Policy for determining structure:

1. Term

All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, and in consideration of the ability of the City to absorb the additional debt service expense within the debt affordability guidelines, but in no event will the term exceed thirty (30) years.

2. Capitalized Interest

From time to time certain financings may require the use of capitalized interest from the issuance date until the City has beneficial use and/or occupancy of the financed project. Interest may be financial (capitalized) through a period permitted by federal law and State statute if it is determined that doing so is beneficial to the financing by the Finance Director.

3. Debt Service Structure

General Obligation debt issuance shall be planned to achieve relatively net level debt service or level principal amortization considering the City's outstanding debt obligations, while matching debt service to the useful life of facilities. The City shall avoid the use of bullet or balloon maturities, absent sinking fund requirements, except in those instances where these maturities serve to make existing overall debt service level or to match a specific income stream. Debt which is supported by project revenues and is intended to be self-supporting will be structured to achieve level proportional coverage to expected available revenues.

4. Call Provisions

In general, the City's securities will include a call feature no later than ten (10) years from the date of delivery of the bonds. The City will avoid the sale of long-term non-callable bonds absent careful evaluation by the City's Finance Director with respect to the value of the call option.

5. Original Issuance Discount/Premium

Bonds with original issuance discount/premium will be permitted.

6. Deep Discount Bonds

Deep discount bonds may provide a lower cost of borrowing in certain capital markets. The City's Finance Director will carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.

7. Structured Products

The determination of the City to consider the use of structured products as a hedge against interest rate risk or a method to lower its cost of borrowing will be made by the Finance Director. The City will comply with state guidelines and will be able to quantify and understand the potential risks or to achieve fixed and/or variable rate exposure targets. The City will not use structured products for speculative purposes.

VII. Types of Debt

When the City determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

Security Structure

1. General Obligation Indebtedness

The City may issue general obligation indebtedness supported by the full faith and credit of the City. General Obligation indebtedness shall be used to finance capital projects that do not have independent creditworthiness and significant ongoing revenue streams. The City may also use its General Obligation pledge or other tax-revenue pledge to support other revenue-supported debt, if such support improves the economics of the revenue-supported debt issue (including pledges required to participate in a debt program) and is used in accordance with these guidelines. (For example, the City may borrow from the State of Tennessee Revolving Loan Fund Program ("SRF Program") for funding of capital improvements for the Water & Wastewater Utility. The SRF Program often requires the City's full faith and credit pledge and a supporting pledge of the City's state shared revenues in addition to a revenue pledge.)

2. Revenue Indebtedness

The City may issue revenue indebtedness, where repayment of the debt service obligations of said indebtedness will be made through revenues generated from specifically designated sources. Revenue indebtedness will typically be issued for capital projects which can be supported from project or enterprise-related revenues.

3. Capital Leases

The City may use capital leases to finance short-term projects.

Duration

1. Long-Term Debt (maturing after 3 years)

The City may issue long-term debt where it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that financial obligations do not exceed the expected useful life of the project(s).

- a) *Serial and Term Bonds* may be issued in either fixed or variable rate modes to finance capital infrastructure projects with an expected life of three years or greater.
- b) *Capital Outlay Notes* may be issued to finance capital infrastructure projects with an expected life of three to seven years.

2. Short-Term Debt (maturing within three years)

Short-term borrowing may be utilized for the construction period of a long-term project or for the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates) subject to the following policies:

- a) *Bond Anticipation Notes (BANs)*, including commercial paper notes issued as BANs, may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall not mature more than 2 years from the date of issuance. BANs can be rolled in accordance with federal law and State statute. BANs shall mature within 6 months after substantial completion of the financed facility.
- b) *Revenue Anticipation Notes (RANs) and Tax Anticipation Notes (TANs)* shall be issued only to meet cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS and state requirements and limitations.
- c) *Lines of Credit* shall be considered as an alternative to other short-term borrowing options. A *line* of credit shall be structured to limit concerns as to the Internal Revenue Code.
- d) *Intrafund Loans* shall only be used to fund operational deficiencies among accounts or for capital projects to be paid from current fiscal year revenues. Such intrafund loans shall in no event extend beyond twelve (12) months and shall only be issued in compliance with state regulations and limitations.
- e) *Other Short-Term Debt*, including commercial paper notes, may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable to issue debt in a fixed rate mode. The City will determine and utilize the least costly method for short-term borrowing. The City may issue short-term debt when there is a defined repayment source or amortization of principal.

Interest Rate Modes

Fixed Rate Debt

To maintain a predictable debt service burden, the City may give preference to debt that carries a fixed interest rate.

Variable Rate Debt

The percentage of net variable rate debt outstanding (excluding (1) debt which has been converted to synthetic fixed rate debt and (2) an amount of debt considered to be naturally hedged to short-term assets in the Unreserved Fund Balance) shall not exceed 20% of the City's total outstanding debt and will take into consideration the amount and investment strategy of the City's operating cash.

1. The following circumstances may result in the consideration of issuing variable rate debt:
 - a) *Asset-Liability Matching*
 - b) *Construction Period Funding*
 - c) *High Interest Rates.* Interest rates are above historic averages.
 - d) *Variable Revenue Stream.* The revenue stream for repayment is variable, and is anticipated to move in the same direction as market-generated variable interest rates, or the dedication of revenues allows capacity for variability.
 - e) *Adequate Safeguards Against Risk.* Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts; such structures could include, but are not limited to, interest rate caps and short-term cash investments in the City's General Fund.
 - f) *Financial Advisor Analysis.* An analysis from the City's Financial Advisor evaluating and quantifying the risks and returns involved in the variable rate financing and recommending variable rate as the lowest cost option.
 - g) *As a Component to Synthetic Fixed Rate Debt.* Variable rate bonds may be used in conjunction with a financial strategy, which results in synthetic fixed rate debt. Prior to using synthetic fixed rate debt, the City shall certify that present value savings of at least 3% results from issuing synthetic fixed rate debt relative to traditional fixed rate debt.

VIII. Use of Synthetic Debt

The Finance Director will determine whether the use of synthetic debt is appropriate and will comply with the state statutes regulating the use of synthetic debt.

Swaps are appropriate to use when they achieve a specific objective consistent with overall financial policy. Swaps may be used, for example, to lock-in a current market fixed rate or create additional variable rate exposure. Swaps may be used to produce interest rate savings, alter the pattern of debt service payments, or for asset/liability matching purposes. Swaps may be used to cap, limit or hedge variable rate payments.

Options granting the right to commence or cancel an underlying swap may be used to the extent the swap itself is otherwise consistent with these guidelines; however, the Finance Director must determine if the use of any such option is appropriate and warranted given the potential benefit, risks, and objectives of the City.

IX. Refinancing Outstanding Debt

The Finance Director with assistance from the City's Financial Advisor shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Finance Director will consider the following issues when analyzing possible refunding opportunities:

1. Debt Service Savings

Absent other compelling considerations such as the opportunity to eliminate onerous or restrictive covenants contained in existing debt documents, the Finance Director establishes a minimum present value savings threshold of 3.0% of the advanced refunded bond principal amount. The present value savings will be net of all costs related to the refinancing. If present value savings is less than 3.0%, the Finance Director may consider the option value captured as a percent of total savings. If the option value exceeds 70% and present value savings is less than 3.0%, the Finance Director may opt to complete a refunding. If the present value savings per maturity is at least 3.0% but less than 70% of the option value, the Finance Director may opt to complete a refunding. The decision to take savings on an upfront or deferred basis must be explicitly approved by the Board of Mayor and Alderman. Current refunding opportunities will be considered by the Finance Director if the refunding generates positive present value savings.

2. Restructuring for economic purposes

The City will refund debt when it is in the best financial interest of the City to do so. Such refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants.

3. Term of Refunding Issues

The City will refund bonds within the term of the originally issued debt. However, the Finance Director may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The Finance Director may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.

4. Escrow Structuring

The City shall utilize the least costly securities available in structuring refunding escrows. In the case of open market securities, a certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process, that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the City from its own account.

5. Arbitrage

The City shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding subject to the City's investment policies. Any positive arbitrage will be rebated as necessary according to Federal guidelines.

X. Methods of Issuance

The City or its designee will determine the method of issuance on a case-by-case basis.

1. Competitive Sale

In a competitive sale, the City's bonds shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.

The City's Financial Advisor shall not be permitted to bid on the City's competitive bond sale.

2. Negotiated Sale

While the City prefers the use of a competitive process, the City recognizes that some securities are best sold through negotiation. In its consideration of a negotiated sale, the City shall assess the following circumstances:

- a. State prohibitions against negotiated sales,
- b. A structure which may require a strong pre-marketing effort such as a complex transaction or a "story" bond,
- c. Size of the issue which may limit the number of potential bidders,
- d. Market volatility is such that the City would be better served by flexibility in timing a sale,
- e. Whether the Bonds are issued as variable rate demand obligations,
- f. Whether an idea or financing structure is a proprietary product of a single firm.

The City's Financial Advisor shall not be permitted to serve as the underwriter on the City's negotiated bond sale.

3. Private Placement

From time to time the City may elect to privately place its debt. Such placement shall only be considered if this method is demonstrated to result in a cost savings to the City relative to other methods of debt issuance.

The City's Financial Advisor shall not be permitted to purchase the City's debt through a private placement.

XI. Underwriter Selection (Negotiated Transaction)

Senior Manager Selection

The Board of Mayor and Alderman or its designee shall select the senior manager for a proposed negotiated sale. The selection criteria shall include but not be limited to the following:

- The firm's ability and experience in managing complex transactions
- Prior knowledge and experience with the City
- The firm's willingness to risk capital and demonstration of such risk
- Quality and experience of personnel assigned to the City's engagement
- Financing ideas presented
- Underwriting fees

Co-Manager Selection

Co-managers will be selected on the same basis as the senior manager. In addition to their qualifications, co-managers appointed to specific transactions will be a function of transaction size and the necessity to ensure maximum distribution of the City's bonds.

Selling Groups

The City may use selling groups in certain transactions. To the extent that selling groups are used, the Finance Director at his or her discretion may make appointments to selling groups as the transaction dictates.

Underwriter's Counsel

In any negotiated sale of City debt in which legal counsel is required to represent the underwriter, the appointment will be made by the Senior Manager with input from the City.

Underwriter's Discount

The Finance Director will evaluate the proposed underwriter's discount against comparable issues in the market. If there are multiple underwriters in the transaction, the Finance Director will determine the allocation of fees with respect to the management fee, if any. The determination will be based upon participation in the structuring phase of the transaction.

All fees and allocation of the management fee will be determined prior to the sale date; a cap on management fee, expenses and underwriter's counsel will be established and communicated to all parties by the Finance Director. The senior manager shall submit an itemized list of expenses charged to members of the underwriting group. Any additional expenses must be substantiated.

Evaluation of Underwriter Performance

The Finance Director with assistance of an independent Financial Advisor will evaluate each bond sale after completion to assess the following: costs of issuance including underwriters' compensation, pricing of the bonds in terms of the overall interest cost and on a maturity-by-maturity basis, and the distribution of bonds and sales credits.

Following each sale, the Finance Director shall provide a report to the Board of Mayor and Aldermen on the results of the sale.

Syndicate Policies

For each negotiated transaction, the Finance Director will prepare syndicate policies that will describe the designation policies governing the upcoming sale. The Finance Director shall ensure receipt of each member's acknowledgement of the syndicate policies for the upcoming sale prior to the sale date.

Designation Policies

To encourage the pre-marketing efforts of each member of the underwriting team, orders for the City's bonds will be net designated, unless otherwise expressly stated. The City shall require the senior manager to:

- Equitably allocate bonds to other managers and the selling group
- Comply with Municipal Securities Rulemaking Board (MSRB) regulations governing the priority of orders and allocations
- Within 10 working days after the sale date, submit to the Finance Director a detail of orders, allocations and other relevant information pertaining to the City's sale

XII. Consultants

Financial Advisor

The City shall select a financial advisor (or advisors) to assist in its debt issuance and debt administration processes. Selection of the City's financial advisor(s) shall be based on, but not limited to, the following criteria:

- Overall quality of the firm's proposal as an indicator of its probability for success.
- Relevant Financial Advisor experience with municipal government issuers and the public sector.
- Indication that the firm has a broadly based background and is therefore capable of balancing the City's overall needs for continuity and innovation in capital planning and debt financing.
- Experience and demonstrated success as indicated by its listing of current major clients.
- The firm's professional reputation for integrity and compliance with state and federal law.
- Independence from municipal bond underwriting, trading, or other clients, activities, or events which could result in a conflict of interest.
- Professional qualifications and experience of principal employees who will work for the City.
- Commitment to fair and equitable employment practices.
- Consideration will be given to the proposed fee structure and estimated costs, but price will not be the sole determining factor.

Financial Advisory Services

Financial advisory services provided to the City shall include, but shall not be limited to the following:

- Advise the City on financial matters relating to proposed capital financing projects.
- Analyze the current debt profile and recommend appropriate changes to ensure correct mix of fixed rate debt, variable rate debt and structured products to accomplish the City's immediate and long-term fiscal objectives.
- Working with the City staff and their legal advisors, prepare Preliminary Official Statement, Official Statement, Notice of Bond Sale and other related documents.
- Advise and assist in presentations to rating agencies.
- Assist the City in obtaining competitive bids from bond underwriters, trustees, paying agents/registrars, printers and escrow verification agents, as necessary.
- In the event the City undertakes negotiated underwritings, the Financial Advisor shall represent the City's interests in all aspects of the negotiated transaction, including underwriter selection, revenue and transaction structuring, credit enhancement and pricing scales.
- Arrange for electronic disclosure and bidding services.
- Develop five and ten year debt strategies that incorporate the City's capital financing plans and revenue constraints. Discuss funding alternatives and cost benefits of proposed

strategies. Determine the City's debt or bonding capacity and the revenue impact of capital projects.

- Assist the City in identifying and obtaining new sources of funding for capital needs such as new revenues, asset sales, state and/or federal grants or incentive programs.
- Assess use of swaps and other structured products, and propose strategies, to meet the City's financing objectives.
- Develop a formal written debt policy, which incorporates the City's financial and operational objectives.
- Perform annual credit/scorecard calculations using the applicable local government criteria as provided by Moody's and Standard & Poor's.
- Perform bi-annual review of the City's credit/scorecard calculations in comparison to peer cities.
- Conduct necessary analysis and feasibility studies relating to financing of City projects, including cash flows, sources and uses, and sensitivity analysis of variables in a financing, such as interest rate, maturities, and rate of principal redemption.
- Propose innovative financing techniques, which may assist the City in minimizing costs, simplifying debt financing or achieving the City's objectives.
- Provide consultation and research on tax issues faced by the City relative to the financing of public infrastructure.
- Advise the City in complying with and preparing continuing disclosure information pursuant to Security and Exchange Commission rules.
- Cooperate and confer with the City's Bond Counsel and other advisors retained by the City.
- Review all financing documents and advise the City's Finance Director accordingly.
- Undertake such additional actions as will lead to the prompt and successful delivery of the proceeds and the production and availability of bonds.
- Make recommendations on legislation, as requested, which may significantly affect the bond's cost of financing.

Conflict of Interest

The City requires that its consultants and advisors provide objective advice and analysis, maintain the confidentiality of City financial plans, and be free from any conflicts of interest. Specifically, underwriters shall clearly identify itself in writing as an underwriter and not a financial advisor from the earliest stages of its relationship with the City. The underwriter must clarify its primary role as a purchaser of securities in an arms-length commercial transaction and that it has financial and other interests that differ from those of the City.

Bond Counsel

The City shall enter into an engagement letter agreement with the legal counsel representing the City in a debt transaction. City debt will include a written opinion by legal counsel affirming that the City is authorized to issue the proposed debt, that the City has met all legal requirements necessary for issuance, and a determination of the proposed debt's federal income tax status.

The approving opinion and other documents relating to the issuance of debt will be prepared by counsel with extensive experience in public finance and tax issues.

Disclosure by Financing Team Members

All financing team members, and their associated costs to perform such services, either on an on-time or continued basis, will be required to provide full and complete disclosure to the City and its governing body. Any and all Financing Team Members shall also disclose agreements with other financing team members and outside parties. The extent of disclosure may vary depending on the nature of the transaction. However, in general terms, no agreements shall be permitted which could compromise the firm's ability to provide independent advice which is solely in the City's best interests or which could reasonably be perceived as a conflict of interest.

XIII. Disclosure

The City will provide annual financial and economic information to the Electronic Municipal Market Access facility of the Municipal Securities Rulemaking Board. The City will also notify the MSRB of any of the following material events:

- Principal and interest payment delinquencies
- Nonpayment-related defaults
- Unscheduled draws on bond-related reserves
- Unscheduled draws on credit enhancements
- Substitution of credit or liquidity providers or the failure of performance on the part of a liquidity provider
- Adverse tax opinions or events affecting the tax-exempt status of any bonds
- Modifications to rights of bond holders
- Bond calls
- Defeasances
- Matters affecting collateral
- Rating changes

The City will also maintain a system of record keeping and reporting which complies with the arbitrage rebate compliance requirements of the federal tax code.

XIV. Debt Policy Review

The debt policy guidelines outlined herein are only intended to provide general direction regarding the future use and execution of debt, interest rate swaps and options. The City maintains the right to modify these guidelines and may make exceptions to any of them at any time to the extent that the execution of such debt, swap or option achieves City goals.

This policy will be reviewed no less frequently than annually. At that time the Finance Director will consider any recommendations for any amendments, deletions, additions, improvements or clarification.



City of Franklin, Tennessee
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City of Franklin, Tennessee **FY 2019 Operating Budget**

Appendix F – Disbursements Policy

The City of Franklin has recently adopted a disbursement policy. The policy attached on the ensuing pages was reviewed and approved by the Board of Mayor and Alderman in June and July 2016. It will be reviewed again in June 2018.

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Disbursements Policy

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CITY OF FRANKLIN

Disbursements Policy

1. General Policy

This policy applies to all non-payroll disbursements of The City of Franklin. (Payroll disbursements are addressed in the City's Human Resources Manual.)

Other than the purchasing card program that is overseen by the City's Purchasing Office, the Finance Department oversees disbursements for the City. Specific payment responsibilities, as described in this policy, are delegated to departments. All who have responsibility for any aspect of the City's payment functions are to adhere to the provisions of this policy. (Exceptions, if any, will be handled as described in Section 13).

2. Payment Responsibilities

To ensure best practices, the following disbursements responsibilities are in place:

- **Procurement.** Departments should strive to separate, as much as possible, the functions of purchasing, receiving, and approving payments.
- **Payment Approval.** The authorized departmental approver must not be the recipient of the funds disbursed.
- **Vendor Maintenance.** A person in Finance who does not perform payment processing should perform vendor maintenance.
- **Payment Processing and Review.** The person processing payments in Finance should have a 2nd person in Finance review prior to disbursement.
- **Payment Recording.** A person in Finance who does not process or review disbursements should record the transactions.
- **Post-payment review.** Both the department and Finance should review budget information to ensure that all financial transactions are appropriate.

Disbursements Policy

3. Payment Methods

Although departments shall advise the Finance Department as to the method of payment that best meets the needs of the City, payment by electronic means is the default method of payment.

Purchasing Cards, which streamline the payment for most goods and services, is the default method for payments to vendors who accept credit cards. (The advantages of using the City purchasing card in lieu of accounts payable is the reduced time required to process payments, the vendor is paid sooner, and a rebate is available on most purchases made using the purchasing card.)

Direct Deposit (ACH), which consists of bank account information being provided by the vendor to the City, is the default payment method for:

- non-construction-related procurements through the Purchasing Office,
- construction-related procurements typically overseen by Engineering,
- employee reimbursements (using primary payroll bank account), and
- vendors who do not accept credit cards.

Automatic Withdrawal, which consists of bank account information being provided to the vendor to initiate scheduled withdrawals, is the default payment method for utility payments.

Wire Transfer, which is a same day payment method that requires two persons to approve transfer, is the default payment method for debt service, lease payments, and investments.

Checks are issued to vendors who do not accept electronic payments and other payments where electronic payment is not cost effective.

Petty Cash may be needed by departments that require frequent cash purchases for minor items. Petty cash may not be used to pay for services or to compensate employees.

CITY OF FRANKLIN

Disbursements Policy

4. Payment Fees

Many vendors that accept the City's purchasing card do not add on a convenience fee and/or surcharge to the amount of the purchase. However, some vendors have an established fee for accepting electronic payments. In instances where payment of the fee is more cost effective than processing the payment through accounts payable, the payment fee may be paid.

5. Authorized Approvers

The department director is the default authorized approver. The department director must provide written authorization to designate additional individuals in their departments as authorized approvers. The Finance department maintains a list of authorized approvers.

Payment requests over \$100,000 are to be approved by the department director or higher. Payment requests under this amount may be approved by the department director or departmental designee.

6. Invoice Approvals

Departments are responsible for reviewing, approving and allocating to the proper budget code all invoices submitted for payment. All payments are made by the Finance Department except for those made by purchasing card.

A full, legible signature of the individual authorizing payment is required. Initials are not accepted. The approval signature signifies that the request for payment complies with the following conditions:

- Is necessary.
- Is for a valid municipal purpose.
- Is received, or is an authorized prepayment.
- Is from the correct account.
- Is for the correct amount.
- Is not a duplicate payment.
- Is timely to ensure no penalties.
- Does not exceed available budgeted amounts.
- Has been procured in accordance with City purchasing policies.
- Complies with legal restrictions.

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Disbursements Policy

- Complies with applicable contractual, grant, and/or debt restrictions.
- Includes accurate supporting documentation.

7. Disbursements Documentation

It shall be the responsibility of the department to provide sufficient and accurate documentation to the Finance Department for prompt payment. Such documentation shall include invoices, packing lists, and receiving forms or other evidence of receipt. Payments are not made from vendor statements.

Additional documentation is needed for the following types of payments:

For Non-Construction-Related Procurement Payments

Inclusion of the purchase order number (where applicable) and receiving document (or similar document.)

For Construction-Related Procurement Payments

Inclusion of the project number (where applicable), contract number, and contractor's payment application (or similar document) with remaining contract balance.

For Employee Reimbursement Payments

Inclusion of employee identification number and/or name. (Where applicable, state and federal requirements, such as HIPAA privacy regulations, will be followed).

For Capital Asset Payments

Inclusion of asset's description and identifying number(s).

For Grant and Reimbursement Payments

Inclusion of the grant or reimbursement number (where applicable).

For Bond and Lease Payments

Inclusion of the bond or lease number (where applicable).

CITY OF FRANKLIN

Disbursements Policy

8. Payment Minimum

Due to historical experience of checks for small amounts remaining uncashed, payments under a threshold established by the Finance Department, will not be issued unless requested. These amounts will be submitted to the State's unclaimed property division when due.

9. Timeframe for Vendor Payments

Departments are to obtain invoices from vendors as soon as services or goods are provided. During most of the year, payments to vendors generally occur within 30 days of invoice date. Prompt payment discounts are to be taken.

At fiscal year-end, payments need to occur by July 31 each year. (This abbreviated timeframe is necessary due to State's requirement that the City's annual financial records must be closed within 60 days.)

The City of Franklin does not make invoice payments prior to the due date and/or completed service or goods received unless it is specified in an agreement prior to the procurement.

10. Urgent Payment Requests

Prior to the beginning of a calendar year, the Finance Department distributes the accounts payable schedule to departments. However, urgent payment requests may arise from time to time.

When an urgent payment is needed, the department is to provide justification for the urgency. If the urgency is not verified by Finance, the payment will be made according to the regular accounts payable schedule.

11. Advance Payments to Vendors

Generally, payment for goods or services cannot be made until after goods are received or services are provided. However, payment or partial payments can be made in the following circumstances:

- a. registrations for conferences and seminars,
- b. purchases of postage,
- c. subscriptions to trade magazines and periodicals,
- d. membership dues,
- e. payments for monthly transit management services,

CITY OF FRANKLIN

Disbursements Policy

- f. reservations and arrangements for City sponsored events,
- g. deposits or advance payments to vendors agreed to during the procurement process,
- h. purchases of items from specialty establishments requiring payment accompany the order, and
- i. benefit contributions, such as pension or insurance contributions.

12. Procedures

The Finance Department will implement procedures that are in accordance with this policy.

13. Exceptions to Policy/Reporting of Exceptions

If a valid payment request arises that is not covered within this policy, the City Administrator may authorize the payment request. The payment exception will be reported at the next available Board meeting as an action on behalf of the Board by the City Administrator.



City of Franklin, Tennessee

FY 2019 Operating Budget

APPENDICIES: Operating Budget

Under this section is:

- **Operating Budget - Supplemental Information**
 - **Appendix G - General Fund Expenditures By Account**
 - **Appendix H - Program Enhancement Requests**
 - **Appendix I – Water & Sewer Forecasts (Operating & Capital) – FY 2018-2022**
 - **Appendix J - Pay Structure**



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix G: Budget by Accounts - General Fund

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference 18' vs. 19'</u>	
						\$	%
Personnel							
81110 REGULAR PAY	\$ 28,566,473	\$ 29,982,157	\$ 32,844,565	\$ 31,659,649	\$ 34,929,904	\$ 2,085,339	6.3%
81120 OVERTIME PAY	\$ 1,040,579	\$ 1,578,666	\$ 1,363,762	\$ 1,885,877	\$ 1,942,674	\$ 578,912	42.4%
81130 COURT OVERTIME PAY	\$ 85,164	\$ 72,760	\$ 121,000	\$ 73,661	\$ 127,120	\$ 6,120	5.1%
81150 TEMPORARY WORK BY NON-CITY EMPLOYEES	\$ 54,672	\$ 59,408	\$ 76,060	\$ 80,792	\$ 55,060	\$ (21,000)	-27.6%
81160 CENSUS WORKERS	\$ -	\$ 33,635	\$ -	\$ -	\$ -	\$ -	0.0%
81180 FIRE HOLIDAY PAY	\$ 236,093	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
81199 VACANCY ADJUSTMENT	\$ -	\$ -	\$ (1,083,005)	\$ -	\$ (1,156,494)	\$ (73,489)	6.8%
XWAGI TOTAL WAGES	\$ 29,982,981	\$ 31,726,626	\$ 33,322,382	\$ 33,699,979	\$ 35,898,264	\$ 2,575,882	7.7%
81210 MAYOR & ALDERMEN	\$ 129,227	\$ 128,607	\$ 129,267	\$ 129,267	\$ 129,267	\$ -	0.0%
81220 CITY JUDGE	\$ 25,750	\$ 25,000	\$ 26,056	\$ 25,000	\$ 25,108	\$ (948)	-3.6%
81230 PLANNING COMMISSION & BOZA	\$ 9,800	\$ 10,300	\$ 14,708	\$ 10,000	\$ 14,000	\$ (708)	-4.8%
81250 JUDICIAL COMMISSION-WARRANTS	\$ 856	\$ -	\$ 3,256	\$ 3,256	\$ 3,256	\$ -	0.0%
XOFF TOTAL OFFICIALS FEES	\$ 165,633	\$ 163,907	\$ 173,287	\$ 167,523	\$ 171,631	\$ (1,656)	-1.0%
81410 FICA (EMPLOYER'S SHARE)	\$ 2,180,553	\$ 2,308,068	\$ 2,386,440	\$ 2,392,987	\$ 2,528,182	\$ 141,742	5.9%
81420 MEDICAL PREMIUMS	\$ 7,484,376	\$ 6,911,956	\$ 9,347,425	\$ 9,125,322	\$ 9,464,246	\$ 116,821	1.2%
81430 GROUP INSURANCE PREMIUMS	\$ 555,422	\$ 617,457	\$ 556,648	\$ 575,291	\$ 682,787	\$ 126,139	22.7%
81440 EMPLOYEE INSURANCE CONTRIBUTIONS	\$ (1,677,286)	\$ (1,881,779)	\$ (1,986,594)	\$ (2,005,894)	\$ (2,024,115)	\$ (37,521)	1.9%
81450 RETIREMENT CONTRIBUTIONS	\$ 2,272,934	\$ 3,085,900	\$ 3,489,043	\$ 3,505,326	\$ 3,607,324	\$ 118,281	3.4%
81455 DEFERRED COMP MATCH	\$ 237,812	\$ 308,321	\$ 313,317	\$ 399,623	\$ 395,254	\$ 81,937	26.2%
81460 UNEMPLOYMENT CLAIMS	\$ -	\$ 8,153	\$ 16,834	\$ 16,834	\$ 17,009	\$ 175	1.0%
81470 WORKERS COMPENSATION PREMIUMS	\$ 282,211	\$ 361,055	\$ 421,509	\$ 415,461	\$ 442,645	\$ 21,136	5.0%
81475 WORKERS COMPENSATION CLAIMS	\$ 114,557	\$ 333,414	\$ 35,538	\$ 92,897	\$ 35,978	\$ 440	1.2%
81480 TOOL ALLOWANCE	\$ 5,983	\$ 5,999	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	0.0%
81481 CLOTHING ALLOWANCE	\$ 15,202	\$ 15,797	\$ 22,400	\$ 22,950	\$ 22,400	\$ -	0.0%
81482 CAR ALLOWANCE	\$ 17,723	\$ 15,692	\$ 16,700	\$ 16,750	\$ 16,700	\$ -	0.0%
81490 MOVING EXPENSES	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	0.0%
XBEN TOTAL BENEFITS	\$ 11,489,487	\$ 12,093,033	\$ 14,626,260	\$ 14,564,547	\$ 15,195,410	\$ 569,150	3.9%
XPER TOTAL PERSONNEL	\$ 41,638,101	\$ 43,983,566	\$ 48,121,929	\$ 48,432,049	\$ 51,265,305	\$ 3,143,376	6.5%
Operations							
82110 MAILING & OUTBOUND SHIPPING SERVICES	\$ 34,832	\$ 33,968	\$ 44,956	\$ 41,200	\$ 42,624	\$ (2,332)	-5.2%
82120 FREIGHT FOR INBOUND PURCHASED ITEMS	\$ 17,094	\$ 15,580	\$ 34,515	\$ 34,355	\$ 33,664	\$ (851)	-2.5%
82130 VEHICLE LICENSES & TITLES	\$ 3,091	\$ 3,734	\$ 3,463	\$ 2,767	\$ 3,535	\$ 72	2.1%
82140 VEHICLE TOW-IN SERVICES	\$ 13,081	\$ 16,889	\$ 13,553	\$ 10,480	\$ 13,510	\$ (43)	-0.3%
XTRC TOTAL TRANSPORTATION CHARGES	\$ 68,098	\$ 70,171	\$ 96,487	\$ 88,802	\$ 93,333	\$ (3,154)	-3.3%
82210 PRINTING & COPYING SERVICES, OUTSOURCED	\$ 23,820	\$ 26,319	\$ 48,296	\$ 33,485	\$ 32,450	\$ (15,846)	-32.8%
82230 ARCHIVING/RECORDS MANAGEMENT SERVICES	\$ 10,322	\$ 12,442	\$ 20,010	\$ 15,300	\$ 23,250	\$ 3,240	16.2%
82240 TRANSCRIPTION FEES	\$ 3,500	\$ 2,337	\$ 17,637	\$ 8,437	\$ 20,003	\$ 2,366	13.4%
82245 FINGERPRINTING FEES	\$ -	\$ -	\$ 60	\$ 60	\$ 60	\$ -	0.0%
82250 TESTING & PHYSICALS	\$ 93,460	\$ 183,584	\$ 181,944	\$ 184,821	\$ 154,269	\$ (27,675)	-15.2%
82255 INVESTIGATIVE POLYGRAPHS	\$ 5,700	\$ 1,200	\$ 1,000	\$ 1,500	\$ 1,000	\$ -	0.0%
82260 UNIFORM RENTAL & SERVICES	\$ 28,868	\$ 41,291	\$ 28,887	\$ 41,439	\$ 43,258	\$ 14,371	49.7%
82270 LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	\$ 1,064	\$ 1,516	\$ 2,670	\$ 2,695	\$ 2,800	\$ 130	4.9%
82280 LAB FEES	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ -	0.0%
82299 OTHER OPERATING SERVICES	\$ 1,999	\$ 10,677	\$ 17,832	\$ 20,274	\$ 18,576	\$ 744	4.2%
XOPSV TOTAL OPERATING SERVICES	\$ 168,733	\$ 279,366	\$ 318,836	\$ 308,511	\$ 296,166	\$ (22,670)	-7.1%
82310 LEGAL NOTICES	\$ 56,076	\$ 50,721	\$ 56,718	\$ 52,799	\$ 54,852	\$ (1,866)	-3.3%
82320 CITY ELECTIONS	\$ 43,342	\$ -	\$ 46,000	\$ 49,000	\$ -	\$ (46,000)	-100.0%
82330 CITIZENS ACADEMIES	\$ 12,918	\$ 16,106	\$ 21,508	\$ 16,644	\$ 18,500	\$ (3,008)	-14.0%
82340 LEADERSHIP RETREATS	\$ -	\$ 2,500	\$ 8,730	\$ 8,940	\$ 9,150	\$ 420	4.8%
82350 DUES FOR MEMBERSHIPS	\$ 72,967	\$ 100,224	\$ 100,586	\$ 102,635	\$ 112,652	\$ 12,066	12.0%
82355 PROFESSIONAL STANDARDS / ACCREDITATION	\$ 34,885	\$ 34,169	\$ 26,550	\$ 31,425	\$ 26,886	\$ 336	1.3%
82360 PUBLIC RELATIONS & EDUCATION (CITY SPONSORE	\$ 87,100	\$ 79,203	\$ 130,667	\$ 131,797	\$ 124,011	\$ (6,656)	-5.1%
82370 PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONS	\$ 6,710	\$ 34,841	\$ 28,461	\$ 18,381	\$ 18,852	\$ (9,609)	-33.8%
82371 EMERGENCY RELIEF	\$ 1,015	\$ 608	\$ 1,000	\$ 2,200	\$ 1,000	\$ -	0.0%
82372 UNITED WAY CAMPAIGN	\$ -	\$ -	\$ 600	\$ 625	\$ 650	\$ 325	8.3%



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix G: Budget by Accounts - General Fund

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference 18' vs. 19'</u>	
						\$	%
82373 RECRUITMENT	\$ 23,977	\$ 7,835	\$ 9,025	\$ 9,025	\$ 9,025	\$ -	0.0%
82385 SPECIAL CENSUS	\$ (55)	\$ 43,448	\$ -	\$ -	\$ -	\$ -	0.0%
82390 PUBLICATIONS, NON-TRAINING	\$ 34,272	\$ 35,038	\$ 58,089	\$ 55,574	\$ 45,050	\$ (13,039)	-22.4%
XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	\$ 373,207	\$ 404,693	\$ 487,934	\$ 479,045	\$ 420,628	\$ (67,306)	-13.8%
82410 ELECTRIC SERVICE	\$ 1,390,963	\$ 1,237,816	\$ 1,335,884	\$ 1,353,970	\$ 1,363,683	\$ 27,799	2.1%
82420 WATER & SEWER SERVICE	\$ 174,505	\$ 218,384	\$ 228,197	\$ 215,207	\$ 228,509	\$ 312	0.1%
82430 STORMWATER SERVICE	\$ 26,183	\$ 26,212	\$ 24,278	\$ 27,050	\$ 26,030	\$ 1,752	7.2%
82435 SOLID WASTE SERVICE	\$ 55,450	\$ 91,170	\$ 87,179	\$ 96,086	\$ 99,498	\$ 12,319	14.1%
82440 NATURAL GAS SERVICE	\$ 45,638	\$ 51,765	\$ 42,131	\$ 45,475	\$ 45,670	\$ 3,539	8.4%
82450 TELEPHONE SERVICE	\$ 71,257	\$ 43,749	\$ 53,508	\$ 48,469	\$ 50,897	\$ (2,611)	-4.9%
82451 800 MHZ ACCESS LINE SERVICE	\$ 41,229	\$ 43,041	\$ 48,289	\$ 46,495	\$ 47,385	\$ (904)	-1.9%
82455 CELLULAR TELEPHONE SERVICE	\$ 165,100	\$ 184,747	\$ 188,573	\$ 188,192	\$ 195,310	\$ 6,737	3.6%
82470 INTERNET & RELATED SERVICES	\$ 40,546	\$ 55,988	\$ 41,964	\$ 43,443	\$ 48,637	\$ 6,673	15.9%
82480 9-1-1 CHARGES	\$ 87,367	\$ 56,214	\$ 87,370	\$ (1,980)	\$ -	\$ (87,370)	-100.0%
82481 CDPD CHARGES	\$ 85,698	\$ 98,632	\$ 83,433	\$ 104,909	\$ 105,000	\$ 21,567	25.8%
82483 CONNECTION CHARGES	\$ 2,883	\$ 2,186	\$ 2,000	\$ 2,000	\$ 400	\$ (1,600)	-80.0%
XUTIL TOTAL UTILITIES	\$ 2,186,819	\$ 2,109,904	\$ 2,222,806	\$ 2,169,316	\$ 2,211,019	\$ (11,787)	-0.5%
82510 COMPUTER SERVICES	\$ 1,642,837	\$ 1,642,319	\$ 1,497,400	\$ 1,503,750	\$ 1,947,473	\$ 450,073	30.1%
82520 LEGAL SERVICES	\$ 8,220	\$ 36,211	\$ 65,250	\$ 67,450	\$ 67,950	\$ 2,700	4.1%
82530 AUDIT SERVICES	\$ 23,750	\$ 24,000	\$ 50,000	\$ 24,250	\$ 24,500	\$ (25,500)	-51.0%
82540 ENGINEERING SERVICES	\$ 345,195	\$ 374,959	\$ 495,900	\$ 505,400	\$ 365,500	\$ (130,400)	-26.3%
82550 AERIAL PHOTOGRAPHY / MAPPING SERVICES	\$ -	\$ -	\$ 115,000	\$ -	\$ -	\$ (115,000)	-100.0%
82560 CONSULTANT SERVICES	\$ 408,590	\$ 191,006	\$ 485,850	\$ 532,650	\$ 636,750	\$ 150,900	31.1%
82599 OTHER CONTRACTUAL SERVICES	\$ 132,024	\$ 678,475	\$ 895,050	\$ 802,834	\$ 1,020,122	\$ 125,072	14.0%
XCTS TOTAL CONTRACTUAL SERVICES	\$ 2,560,616	\$ 2,946,970	\$ 3,604,450	\$ 3,436,334	\$ 4,062,295	\$ 457,845	12.7%
82610 VEHICLE REPAIR & MAINTENANCE SERVICES	\$ 865,831	\$ 725,417	\$ 840,196	\$ 992,856	\$ 909,117	\$ 68,921	8.2%
82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES	\$ 407,935	\$ 666,112	\$ 510,402	\$ 499,957	\$ 490,250	\$ (20,152)	-3.9%
82640 PAVING & REPAIR SERVICES	\$ -	\$ 38,629	\$ 36,160	\$ 143,105	\$ 137,240	\$ 101,080	279.5%
82641 TRAFFIC SIGNAL REPAIR & MAINTENANCE SERVICE	\$ 9,923	\$ 6,856	\$ 14,832	\$ 15,275	\$ 16,000	\$ 1,168	7.9%
82642 STREETLIGHT REPAIR & MAINTENANCE SERVICES	\$ 625	\$ 5,040	\$ 30,850	\$ 6,000	\$ 6,500	\$ (24,350)	-78.9%
82643 SIGN MAINTENANCE SERVICES	\$ -	\$ 13,019	\$ 7,705	\$ 9,535	\$ 10,060	\$ 2,355	30.6%
82647 SIDEWALK REPAIR	\$ 18,450	\$ -	\$ -	\$ 4,989	\$ -	\$ -	0.0%
82649 FIBER OPTIC SERVICE	\$ 1,096	\$ 333	\$ -	\$ -	\$ 10,000	\$ 10,000	100.0%
82650 PARK & FIELD MAINTENANCE SERVICES	\$ 4,286	\$ 13,801	\$ 43,000	\$ 43,000	\$ 45,000	\$ 2,000	4.7%
82651 PARK & FIELD ELECTRICAL MAINTENANCE SERVICE:	\$ 19,904	\$ 45,249	\$ 16,605	\$ 27,495	\$ 20,995	\$ 4,390	26.4%
82652 LANDSCAPING SERVICES	\$ 14,931	\$ 34,066	\$ 39,781	\$ 47,005	\$ 48,930	\$ 9,149	23.0%
82653 IRRIGATION SERVICES	\$ 11,680	\$ 12,107	\$ 11,955	\$ 13,220	\$ 13,555	\$ 1,600	13.4%
82654 GROUNDS MAINTENANCE SERVICES	\$ 244	\$ 13,185	\$ 27,921	\$ 79,420	\$ 265,255	\$ 237,334	850.0%
82655 TREE SERVICES	\$ 1,600	\$ -	\$ 5,650	\$ 5,650	\$ 5,965	\$ 315	5.6%
82660 BUILDING REPAIR & MAINTENANCE SERVICES	\$ 675,369	\$ 549,798	\$ 541,328	\$ 549,254	\$ 504,930	\$ (36,398)	-6.7%
82699 OTHER REPAIR & MAINTENANCE SERVICES	\$ 9,726	\$ 12,742	\$ 14,520	\$ 13,260	\$ 13,535	\$ (985)	-6.8%
XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	\$ 2,041,600	\$ 2,136,354	\$ 2,140,905	\$ 2,450,021	\$ 2,497,332	\$ 356,427	16.6%
82710 RETIREMENT SERVICES	\$ 5,500	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
82720 TUITION ASSISTANCE PROGRAM	\$ 102,658	\$ 64,228	\$ 110,000	\$ 110,000	\$ 92,500	\$ (17,500)	-15.9%
82730 EMPLOYEE ASSISTANCE PROGRAM	\$ 15,871	\$ 16,386	\$ 18,000	\$ 18,000	\$ 18,000	\$ -	0.0%
82740 EMPLOYEE WELLNESS PROGRAM	\$ 22,142	\$ 20,760	\$ 36,600	\$ 36,600	\$ 34,850	\$ (1,750)	-4.8%
82750 EMPLOYEE RECOGNITION/RECEPTIONS	\$ 31,410	\$ 33,340	\$ 46,610	\$ 47,665	\$ 43,002	\$ (3,608)	-7.7%
82760 SAFETY PROGRAMS	\$ 39,112	\$ 38,311	\$ 52,120	\$ 52,120	\$ 52,160	\$ 40	0.1%
82780 TRAINING, OUTSIDE	\$ 242,956	\$ 226,675	\$ 326,547	\$ 376,545	\$ 355,528	\$ 28,981	8.9%
82790 TRAINING, IN-HOUSE	\$ 35,075	\$ 19,485	\$ 75,833	\$ 83,813	\$ 88,528	\$ 12,695	16.7%
XEPG TOTAL EMPLOYEE PROGRAMS	\$ 494,724	\$ 419,185	\$ 665,710	\$ 724,743	\$ 684,568	\$ 18,858	2.8%
82810 REGISTRATIONS	\$ 134,978	\$ 126,196	\$ 167,762	\$ 168,727	\$ 171,525	\$ 3,763	2.2%
82820 GROUND TRANSPORTATION (OUTSIDE WILLIAMSO	\$ 13,619	\$ 21,615	\$ 27,800	\$ 27,173	\$ 28,165	\$ 365	1.3%
82830 AIR TRAVEL	\$ 41,221	\$ 29,844	\$ 68,232	\$ 70,113	\$ 67,950	\$ (282)	-0.4%
82840 LODGING	\$ 81,591	\$ 99,981	\$ 122,516	\$ 123,189	\$ 130,790	\$ 8,274	6.8%
82850 MEALS (OUTSIDE WILLIAMSON COUNTY)	\$ 21,586	\$ 23,510	\$ 50,287	\$ 48,949	\$ 45,185	\$ (5,102)	-10.1%



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix G: Budget by Accounts - General Fund

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference 18' vs. 19'</u>	
						\$	%
82890 OTHER TRAVEL EXPENSES	\$ 542	\$ 290	\$ 2,465	\$ 2,060	\$ 2,460	\$ (5)	-0.2%
XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	\$ 293,537	\$ 301,436	\$ 439,062	\$ 440,211	\$ 446,075	\$ 7,013	1.6%
83110 OFFICE SUPPLIES	\$ 92,226	\$ 109,796	\$ 119,546	\$ 116,722	\$ 117,738	\$ (1,808)	-1.5%
83120 OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	\$ 7,218	\$ 6,346	\$ 9,453	\$ 11,974	\$ 10,300	\$ 847	9.0%
83130 EMPLOYEE BENEVOLENCE ITEMS	\$ 4,659	\$ 6,320	\$ 4,822	\$ 6,211	\$ 5,734	\$ 912	18.9%
83140 MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	\$ 70,821	\$ 80,875	\$ 72,704	\$ 75,707	\$ 79,997	\$ 7,293	10.0%
XOFS TOTAL OFFICE SUPPLIES	\$ 174,924	\$ 203,337	\$ 206,525	\$ 210,614	\$ 213,769	\$ 7,244	3.5%
83210 TRAINING SUPPLIES	\$ 29,705	\$ 13,203	\$ 57,807	\$ 57,847	\$ 35,842	\$ (21,965)	-38.0%
83220 CHEMICALS & LAB SUPPLIES	\$ -	\$ 100	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
83230 PARKS SUPPLIES	\$ (4,220)	\$ 16,181	\$ -	\$ -	\$ -	\$ -	0.0%
83240 MEDICAL SUPPLIES	\$ 28,576	\$ 38,562	\$ 37,031	\$ 36,640	\$ 36,860	\$ (171)	-0.5%
83250 SAFETY SUPPLIES	\$ 43,977	\$ 34,199	\$ 37,916	\$ 36,528	\$ 40,134	\$ 2,218	5.8%
83260 UNIFORMS PURCHASED	\$ 181,135	\$ 200,971	\$ 220,604	\$ 211,234	\$ 229,799	\$ 9,195	4.2%
83265 UNIFORMS, SPECIALIZED	\$ 157,822	\$ 218,930	\$ 126,943	\$ 157,437	\$ 136,266	\$ 9,323	7.3%
83270 CONSUMABLE TOOLS	\$ 19,623	\$ 25,040	\$ 22,468	\$ 23,015	\$ 23,845	\$ 1,377	6.1%
83280 FIREARMS & RELATED SUPPLIES	\$ 42,855	\$ 43,561	\$ 42,033	\$ 45,000	\$ 42,874	\$ 841	2.0%
83281 AMMUNITION	\$ 142,982	\$ 3,074	\$ 78,813	\$ 78,813	\$ 80,389	\$ 1,576	2.0%
83282 EVIDENCE SUPPLIES	\$ 3,718	\$ 4,280	\$ 3,207	\$ 5,540	\$ 4,544	\$ 1,337	41.7%
83290 SOLID WASTE CONTAINERS	\$ -	\$ -	\$ 6,300	\$ 6,300	\$ 1,900	\$ (4,400)	-69.8%
83299 OTHER OPERATING SUPPLIES	\$ 81,061	\$ 108,209	\$ 115,624	\$ 119,695	\$ 121,536	\$ 5,912	5.1%
XOPS TOTAL OPERATING SUPPLIES	\$ 727,234	\$ 706,310	\$ 749,746	\$ 779,049	\$ 754,989	\$ 5,243	0.7%
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	\$ 360,677	\$ 388,575	\$ 401,865	\$ 444,269	\$ 478,841	\$ 76,976	19.2%
83315 FUEL HEDGING COSTS	\$ 241,845	\$ (58,195)	\$ -	\$ (21,149)	\$ -	\$ -	0.0%
83320 MILEAGE (INSIDE WILLIAMSON COUNTY)	\$ 2,005	\$ 320	\$ 2,770	\$ 2,735	\$ 2,670	\$ (100)	-3.6%
XFUEL TOTAL FUEL & MILEAGE	\$ 604,527	\$ 330,700	\$ 404,635	\$ 425,855	\$ 481,511	\$ 76,876	19.0%
83510 FURNITURE, FIXTURES (<\$25,000)	\$ 59,635	\$ 166,268	\$ 140,762	\$ 131,927	\$ 155,060	\$ 14,298	10.2%
83520 VEHICLES (<\$25,000)	\$ 10,000	\$ 9,966	\$ 87,540	\$ 88,610	\$ 17,930	\$ (69,610)	-79.5%
83530 MACHINERY & EQUIPMENT (<\$25,000)	\$ 534,098	\$ 841,166	\$ 577,428	\$ 585,938	\$ 486,100	\$ (91,328)	-15.8%
83540 COMPUTER HARDWARE (<\$25,000)	\$ 702,831	\$ 584,268	\$ 809,444	\$ 818,389	\$ 567,240	\$ (242,204)	-29.9%
83550 COMPUTER SOFTWARE (<\$25,000)	\$ 94,865	\$ 167,255	\$ 138,631	\$ 118,051	\$ 114,012	\$ (24,619)	-17.8%
XMEU TOTAL MACHINERY & EQUIPMENT (<\$25,000)	\$ 1,401,429	\$ 1,768,923	\$ 1,753,805	\$ 1,742,915	\$ 1,340,342	\$ (413,463)	-23.6%
83610 VEHICLE PARTS & SUPPLIES	\$ 560,471	\$ 448,675	\$ 498,155	\$ 521,255	\$ 485,473	\$ (12,682)	-2.5%
83611 REIMBURSEMENT FOR FLEET MAINT	\$ (1,208,594)	\$ (1,095,018)	\$ (1,150,000)	\$ (1,158,888)	\$ (1,175,000)	\$ (25,000)	2.2%
83620 EQUIPMENT PARTS & SUPPLIES	\$ 576,209	\$ 439,586	\$ 546,136	\$ 470,905	\$ 444,744	\$ (101,392)	-18.6%
83630 FIRE HYDRANT SUPPLIES	\$ 3,336	\$ 5,970	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
83640 PAVING & REPAIR SUPPLIES	\$ 110,603	\$ 93,383	\$ 116,994	\$ 118,100	\$ 115,060	\$ (1,934)	-1.7%
83641 TRAFFIC SIGNAL PARTS & SUPPLIES	\$ 157,024	\$ 134,990	\$ 128,709	\$ 129,500	\$ 131,900	\$ 3,191	2.5%
83642 STREETLIGHT PARTS & SUPPLIES	\$ 38,223	\$ 197,134	\$ 41,500	\$ 42,500	\$ 49,225	\$ 7,725	18.6%
83643 SIGN SUPPLIES	\$ 31,980	\$ 33,607	\$ 39,530	\$ 40,505	\$ 52,395	\$ 12,865	32.5%
83647 SIDEWALK REPAIR SUPPLIES	\$ 737	\$ 11,415	\$ 25,000	\$ 25,000	\$ 25,500	\$ 500	2.0%
83649 FIBER OPTIC SUPPLIES	\$ 41,569	\$ 200,840	\$ 205,000	\$ 106,500	\$ 213,000	\$ 8,000	3.9%
83650 PARK & FIELD MAINTENANCE SUPPLIES	\$ 30,875	\$ 76,869	\$ 80,000	\$ 83,820	\$ 87,085	\$ 7,085	8.9%
83651 PARK & FIELD ELECTRICAL SUPPLIES	\$ 9,823	\$ 12,810	\$ 15,110	\$ 15,520	\$ 15,985	\$ 875	5.8%
83652 LANDSCAPING SUPPLIES	\$ 106,530	\$ 110,420	\$ 121,355	\$ 124,410	\$ 121,630	\$ 275	0.2%
83653 IRRIGATION SUPPLIES	\$ 9,125	\$ 15,927	\$ 23,995	\$ 24,035	\$ 24,715	\$ 720	3.0%
83654 GROUNDS MAINTENANCE SUPPLIES	\$ 9,207	\$ 13,843	\$ 11,295	\$ 11,425	\$ 11,694	\$ 399	3.5%
83655 TREE SUPPLIES	\$ 660	\$ 6,692	\$ 8,835	\$ 8,835	\$ 9,100	\$ 265	3.0%
83656 GRAFFITI REMOVAL SUPPLIES			\$ 200	\$ 200	\$ 200	\$ -	0.0%
83660 BUILDING MAINTENANCE SUPPLIES	\$ 231,372	\$ 204,640	\$ 180,791	\$ 185,400	\$ 180,492	\$ (299)	-0.2%
83690 DOG PARK SUPPLIES		\$ 8,201	\$ 7,210	\$ 7,210	\$ 7,425	\$ 215	3.0%
83699 OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	\$ 49,303	\$ 3,779	\$ 9,517	\$ 10,681	\$ 10,960	\$ 1,443	15.2%
XRMS TOTAL REPAIR & MAINTENANCE SUPPLIES	\$ 758,453	\$ 923,763	\$ 914,332	\$ 771,913	\$ 816,583	\$ (97,749)	-10.7%
84110 K-9 OPERATIONS	\$ 15,410	\$ 8,917	\$ 15,763	\$ 15,763	\$ -	\$ (15,763)	-100.0%
84111 CID OPERATIONS	\$ 8,284	\$ 9,647	\$ 11,559	\$ 14,000	\$ 16,790	\$ 5,231	45.3%
84112 CID VICE OPERATIONS	\$ 593	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix G: Budget by Accounts - General Fund

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference 18' vs. 19'</u>	
						\$	%
84113 SRT OPERATIONS	\$ 17,979	\$ 19,429	\$ 13,135	\$ 13,407	\$ 18,398	\$ 5,263	40.1%
84117 INCIDENT COMMAND UNIT	\$ 4,260	\$ 694	\$ 2,060	\$ 2,060	\$ 2,101	\$ 41	2.0%
84118 SEX OFFENDER REGISTRY COSTS	\$ 350	\$ 550	\$ 420	\$ 420	\$ 428	\$ 8	1.9%
84119 LICENSE SEIZURE COSTS	\$ 7,802	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
84121 CENTURY COURT FIRING RANGE OPERATIONS	\$ 10,916	\$ 10,308	\$ 10,508	\$ 10,508	\$ 20,218	\$ 9,710	92.4%
84122 CIRT OPERATIONS	\$ 7,050	\$ 17,818	\$ 18,029	\$ 18,029	\$ 18,390	\$ 361	2.0%
84123 DIVE TEAM OPERATIONS	\$ 1,945	\$ 1,892	\$ 2,102	\$ 2,102	\$ 2,144	\$ 42	2.0%
84124 EXTRADITION EXPENSES	\$ 2,289	\$ 5,172	\$ 1,051	\$ 2,000	\$ 1,572	\$ 521	49.6%
84210 CENTURY COURT TRAINING CENTER OPERATIONS	\$ 240	\$ 4,224	\$ 10,000	\$ 10,000	\$ 6,000	\$ (4,000)	-40.0%
84550 STUDIO PRODUCTION	\$ 3,961	\$ 2,895	\$ 4,400	\$ 4,400	\$ 4,500	\$ 100	2.3%
84620 TREE BANK COSTS	\$ 13,376	\$ 12,767	\$ 15,000	\$ 10,000	\$ 10,000	\$ (5,000)	-33.3%
84920 2ND AVE PARKING GARAGE OPERATIONS	\$ 96	\$ 106	\$ 250	\$ 250	\$ 250	\$ -	0.0%
84930 4TH AVE PARKING GARAGE OPERATIONS	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ -	0.0%
84950 GRANT PROGRAMS	\$ 1,553,674	\$ 114,986	\$ 308,515	\$ 114,823	\$ 159,000	\$ (149,515)	-48.5%
XOPU TOTAL OPERATIONAL UNITS	\$ 1,648,225	\$ 209,405	\$ 413,292	\$ 218,262	\$ 260,291	\$ (153,001)	-37.0%
85110 PROPERTY INSURANCE	\$ 183,337	\$ 120,317	\$ 126,728	\$ 133,967	\$ 140,694	\$ 13,966	11.0%
85111 FRAUD INSURANCE	\$ -	\$ -	\$ -	\$ 12,182	\$ 12,383	\$ 12,383	100.0%
85112 INLAND MARINE INSURANCE	\$ -	\$ 74,880	\$ 78,920	\$ 77,611	\$ 81,300	\$ 2,380	3.0%
85113 AUTO PHYSICAL DAMAGE	\$ 19,134	\$ 23,001	\$ 24,250	\$ 24,331	\$ 25,712	\$ 1,462	6.0%
85115 LIABILITY INSURANCE	\$ 359,552	\$ 357,756	\$ 382,033	\$ 150,755	\$ 158,252	\$ (223,781)	-58.6%
85116 E&O LIABILITY INSURANCE	\$ -	\$ -	\$ -	\$ 100,528	\$ 103,425	\$ 103,425	100.0%
85117 VEHICLE LIABILITY INSURANCE	\$ 169,814	\$ 174,130	\$ 175,895	\$ 188,496	\$ 197,037	\$ 21,142	12.0%
85118 LAW ENFORCEMENT LIABILITY INSURANCE	\$ -	\$ -	\$ -	\$ 168,195	\$ 176,604	\$ 176,604	100.0%
85119 UMBRELLA LIABILITY	\$ 33,539	\$ 37,969	\$ 39,813	\$ 43,064	\$ 45,135	\$ 5,322	13.4%
85120 PROPERTY DAMAGE COSTS	\$ 120,066	\$ 48,653	\$ 35,093	\$ 51,538	\$ 53,663	\$ 18,570	52.9%
85123 PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES	\$ 479	\$ (10,218)	\$ (9,470)	\$ 2,950	\$ 2,940	\$ 12,410	-131.0%
85125 LIABILITY CLAIMS/DEDUCTIBLES	\$ -	\$ 3,963	\$ -	\$ -	\$ -	\$ -	0.0%
85126 PUBLIC LIABILITY CLAIMS/DEDUCTIBLES	\$ -	\$ 12,651	\$ -	\$ -	\$ -	\$ -	0.0%
85127 VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	\$ 14,323	\$ 39,502	\$ 25,211	\$ 11,626	\$ 22,008	\$ (3,203)	-12.7%
85128 LAW ENFORCEMENT LIABILITY CLAIMS/DEDUCTIBL	\$ 25,000	\$ 43,116	\$ 35,612	\$ 54,852	\$ 57,595	\$ 21,983	61.7%
85140 SURETY/NOTARY BONDS	\$ 1,169	\$ 352	\$ 1,206	\$ 717	\$ 850	\$ (356)	-29.5%
XPLC TOTAL PROPERTY & LIABILITY COSTS	\$ 926,413	\$ 926,072	\$ 915,291	\$ 1,020,812	\$ 1,077,598	\$ 162,307	17.7%
85220 PROPERTY TAX-RENTAL PROPERTY	\$ -	\$ 119	\$ 470	\$ 480	\$ 490	\$ 20	4.3%
85240 EQUIPMENT RENTAL & LEASES	\$ 22,507	\$ 31,886	\$ 51,370	\$ 53,862	\$ 56,015	\$ 4,645	9.0%
85250 STORAGE RENTAL	\$ 5,677	\$ 5,136	\$ 5,332	\$ 4,885	\$ 2,400	\$ (2,932)	-55.0%
85260 VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)	\$ -	\$ 39	\$ -	\$ -	\$ -	\$ -	0.0%
85270 POST OFFICE BOX RENTAL	\$ -	\$ -	\$ 500	\$ 500	\$ 515	\$ 15	3.0%
XRENT TOTAL RENTALS	\$ 28,184	\$ 37,180	\$ 57,672	\$ 59,727	\$ 59,420	\$ 1,748	3.0%
85310 PERMITS	\$ 3,696	\$ 2,605	\$ 10,433	\$ 8,563	\$ 7,850	\$ (2,583)	-24.8%
85320 STATE FEES	\$ 18,718	\$ 16,793	\$ 23,303	\$ 18,156	\$ 13,240	\$ (10,063)	-43.2%
85325 FEDERAL FEES	\$ 74,536	\$ 21	\$ 280	\$ 200	\$ 250	\$ (30)	-10.7%
85330 UTILITY DISTRICT FEES	\$ 31,043	\$ 20,887	\$ 36,000	\$ 24,000	\$ 24,000	\$ (12,000)	-33.3%
85340 RECORDING & FILING FEES	\$ 2,329	\$ 5,124	\$ 7,020	\$ 2,671	\$ 5,320	\$ (1,700)	-24.2%
XPERM TOTAL PERMITS	\$ 130,322	\$ 45,430	\$ 77,036	\$ 53,590	\$ 50,660	\$ (26,376)	-34.2%
85510 BANKING FEES	\$ 35,133	\$ 34,628	\$ 40,000	\$ 38,014	\$ 40,000	\$ -	0.0%
85520 INVESTMENT FEES	\$ 32,340	\$ 33,974	\$ 30,000	\$ 30,000	\$ 51,000	\$ 21,000	70.0%
85525 FINANCIAL ADVISOR FEES	\$ 12,089	\$ 16,694	\$ 16,000	\$ 16,000	\$ 26,000	\$ 10,000	62.5%
85530 E-COMMERCE FEES	\$ 6,030	\$ 7,495	\$ 7,123	\$ 7,384	\$ 7,890	\$ 767	10.8%
85540 BILLING SERVICES	\$ 222,353	\$ 215,333	\$ 245,000	\$ 245,000	\$ 270,000	\$ 25,000	10.2%
85555 PROPERTY TAX BILLING SERVICES	\$ 117,484	\$ 121,464	\$ 127,000	\$ 125,148	\$ 150,000	\$ 23,000	18.1%
85570 BAD DEBT EXPENSE (NET OF RECOVERIES)	\$ 4,340	\$ 4,330	\$ 7,750	\$ 7,750	\$ 7,750	\$ -	0.0%
85590 BOND COMPLIANCE	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	0.0%
XFLF TOTAL FINANCIAL FEES	\$ 429,769	\$ 434,418	\$ 473,373	\$ 469,796	\$ 553,140	\$ 79,767	16.9%
85990 MISCELLANEOUS	\$ 197	\$ 2,744	\$ 7,787	\$ 7,060	\$ 7,840	\$ 53	0.7%
XOBE TOTAL OTHER BUSINESS EXPENSES	\$ 197	\$ 2,744	\$ 7,787	\$ 7,060	\$ 7,840	\$ 53	0.7%



City of Franklin, Tennessee
FY 2019 Operating Budget

Appendix G: Budget by Accounts - General Fund

	<u>Actual 2016</u>	<u>Actual 2017</u>	<u>Budget 2018</u>	<u>Estd 2018</u>	<u>Budget 2019</u>	<u>Difference 18' vs. 19'</u>	
						\$	%
86600 LEASE/LOAN PRINCIPAL	\$ 1,462,528	\$ 2,270,943	\$ 1,982,998	\$ 1,758,665	\$ 748,968	\$ (1,234,030)	-62.2%
86700 LEASE/LOAN INTEREST	\$ 32,693	\$ (4,787)	\$ 51,907	\$ 47,186	\$ 6,447	\$ (45,460)	-87.6%
XDSV TOTAL DEBT SERVICE	\$ 1,495,221	\$ 2,266,156	\$ 2,034,905	\$ 1,805,851	\$ 755,415	\$ (1,279,490)	-62.9%
87110 CONTRACTED SERVICES	\$ 151,967	\$ 144,563	\$ 175,813	\$ 224,540	\$ 235,349	\$ 59,536	33.9%
87120 APPROPRIATIONS TO GOVERNMENTS	\$ 192,089	\$ 196,550	\$ 213,126	\$ 217,293	\$ 219,644	\$ 6,518	3.1%
87130 APPROPRIATIONS TO CIVIC ORGANIZATIONS	\$ 183,242	\$ 177,415	\$ 151,635	\$ 151,635	\$ 151,635	\$ -	0.0%
XAPP TOTAL APPROPRIATIONS	\$ 527,298	\$ 518,528	\$ 540,574	\$ 593,468	\$ 606,628	\$ 66,054	12.2%
87510 REIMB OF INTERFUND SERVICES	\$ (2,597,249)	\$ (2,707,185)	\$ (2,787,801)	\$ (2,787,801)	\$ (3,264,935)	\$ (477,134)	17.1%
XREIM TOTAL INTERFUND SERVICES REIMBURSEMENTS	\$ (2,597,249)	\$ (2,707,185)	\$ (2,787,801)	\$ (2,787,801)	\$ (3,264,935)	\$ (477,134)	17.1%
88020 TRANSFER TO STREET AID & TRANSPORTATION	\$ -	\$ 332,840	\$ -	\$ -	\$ -	\$ -	0.0%
88030 TRANSFER TO SANITATION	\$ 500,000	\$ 750,000	\$ 500,000	\$ 500,000	\$ -	\$ (500,000)	-100.0%
88090 TRANSFER TO TRANSIT FUND	\$ 501,413	\$ 458,755	\$ 892,993	\$ 892,993	\$ 985,171	\$ 92,178	10.3%
88095 TRANSFER TO HOTEL MOTEL FUND	\$ -	\$ 792,914	\$ -	\$ -	\$ -	\$ -	0.0%
88100 TRANSFER TO CAPITAL PROJECT FUND	\$ 2,500,000	\$ 1,666,071	\$ -	\$ -	\$ -	\$ -	0.0%
XTRAN TOTAL TRANSFERS	\$ 3,501,413	\$ 4,000,580	\$ 1,392,993	\$ 1,392,993	\$ 985,171	\$ (407,822)	-29.3%
XOP TOTAL OPERATIONS	\$ 17,943,694	\$ 18,334,440	\$ 17,130,355	\$ 16,861,087	\$ 15,409,838	\$ (1,720,517)	-10.0%
Capital							
89220 BUILDING DESIGN & CONSTRUCTION	\$ -	\$ -	\$ 295,000	\$ 95,000	\$ 320,000	\$ 25,000	8.5%
89230 BUILDING IMPROVEMENTS	\$ -	\$ -	\$ 258,260	\$ 238,960	\$ -	\$ (258,260)	-100.0%
XBLDG TOTAL BUILDINGS	\$ -	\$ -	\$ 553,260	\$ 333,960	\$ 320,000	\$ (233,260)	-42.2%
89310 PARKS & RECREATION FACILITIES	\$ -	\$ -	\$ 29,283	\$ 80,000	\$ 300,000	\$ 270,717	924.5%
XIMPR TOTAL IMPROVEMENTS	\$ -	\$ -	\$ 29,283	\$ 80,000	\$ 300,000	\$ 270,717	924.5%
89420 STREETS	\$ -	\$ -	\$ -	\$ 48,146	\$ -	\$ -	0.0%
89460 SIDEWALKS	\$ 24,967	\$ 74,528	\$ -	\$ 43,292	\$ -	\$ -	0.0%
89470 TRAFFIC SIGNALS	\$ -	\$ -	\$ 185,634	\$ 271,667	\$ -	\$ (185,634)	0.0%
XINFR TOTAL INFRASTRUCTURE	\$ 24,967	\$ 74,528	\$ 185,634	\$ 363,105	\$ -	\$ (185,634)	0.0%
89520 VEHICLES (>\$25,000)	\$ 64,776	\$ 93,949	\$ 764,500	\$ 739,500	\$ 234,000	\$ (530,500)	-69.4%
89530 MACHINERY & EQUIPMENT (>\$25,000)	\$ 60,361	\$ 48,145	\$ 2,446,700	\$ 389,619	\$ 2,756,000	\$ 309,300	12.6%
89540 COMPUTER HARDWARE (>\$25,000)	\$ -	\$ -	\$ 146,000	\$ 155,978	\$ 60,000	\$ (86,000)	-58.9%
89550 COMPUTER SOFTWARE (>\$25,000)	\$ 27,835	\$ (27,835)	\$ -	\$ -	\$ 204,916	\$ 204,916	100.0%
XMEQ TOTAL MACHINERY & EQUIPMENT (>\$25,000)	\$ 152,972	\$ 114,259	\$ 3,357,200	\$ 1,285,097	\$ 3,254,916	\$ (102,284)	-3.0%
XCAP TOTAL CAPITAL	\$ 177,939	\$ 188,787	\$ 4,125,377	\$ 2,062,162	\$ 3,874,916	\$ (250,461)	-6.1%
XTOT TOTAL EXPENDITURES	\$ 59,759,734	\$ 62,506,793	\$ 69,377,662	\$ 67,355,298	\$ 70,550,059	\$ 1,172,397	1.7%



City of Franklin, Tennessee
FY 2019 Operating Budget

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City of Franklin, Tennessee
FY 2019 Operating Budget Request

Appendix H: Overall Program Enhancement Summary

Final for Budget

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
General Fund						
Administration						
1	Fire Proof Cabinets for Board Secretary's Office	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
Total		\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
Revenue Management						
1	Electronic Bill Presentment and Payment Program	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,000
Total		\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,000
Project & Facilities Management						
1	City Hall Roof Repairs	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ 30,000
2	ADA Ramp at the North Entrance Sidewalk at Square	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ 12,000
3	Public Works Roof Structures Metal Roof Repairs	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ 23,000
4	Painting of Interior First Floor Public Works	\$ -	\$ -	\$ 8,900	\$ 8,900	
5	Remodel of Kitchen Fire Station 4	\$ -	\$ -	\$ 42,000	\$ 42,000	
6	Creation of offices for IT at current Planning storage	\$ -	\$ -	\$ 85,000	\$ 85,000	
7	St. 3 and 4 Remodel of Shower Areas	\$ -	\$ -	\$ 21,000	\$ 21,000	
8	Vehicle Replacement	\$ -	\$ -	\$ 45,000	\$ 45,000	
9	Remodel of HR Front Space and Boardroom	\$ -	\$ -	\$ 23,000	\$ 23,000	
10	St. 6 repairs to Walls and Ceilings due to water leaks	\$ -	\$ -	\$ 5,800	\$ 5,800	
11	Painting of Fire Station 5 Interior and Exterior	\$ -	\$ -	\$ 9,485	\$ 9,485	
12	Changeout of Operating Components of PD Gate Syst.	\$ -	\$ -	\$ 17,190	\$ 17,190	
Total		\$ -	\$ -	\$ 344,375	\$ 344,375	\$ 65,000
Communications						
1	Public Relations and Education	\$ -	\$ -	\$ 5,600	\$ 5,600	\$ -
Total		\$ -	\$ -	\$ 5,600	\$ 5,600	\$ -
Purchasing						
1	Storage	\$ -	\$ -	\$ 3,500	\$ 3,500	
2	Document Warehousing	\$ -	\$ -	\$ 1,800	\$ 1,800	
3	Spend Analysis: Spotlight on Spend (Internal Use)	\$ -	\$ -	\$ 6,227	\$ 6,227	
4	E-Procurement	\$ -	\$ -	\$ 56,000	\$ 56,000	
5	Spend Analysis: Quarterly Updates to Vendor Spend Data Processing Services	\$ -	\$ -	\$ 5,095	\$ 5,095	\$ 5,095
6	Spend Analysis: Additional 30 Licenses for the Observatory	\$ -	\$ -	\$ 12,228	\$ 12,228	
Total		\$ -	\$ -	\$ 84,850	\$ 84,850	\$ 5,095
Information Technology						
1	Communication Technician I (part-time Upgrade)	\$ 20,587	\$ 14,611	\$ -	\$ 35,198	\$ 35,198
2	Network Technician II	\$ 59,626	\$ 17,888	\$ -	\$ 77,514	
3	Wireless Controller (Controllers)	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 60,000
4	Drone Project	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 20,000
5	GIS/Fiber Software	\$ -	\$ -	\$ 30,000	\$ 30,000	
6	City Wide Scanning Project	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 30,000
7	VSOM additional node (chassis)	\$ -	\$ -	\$ 75,000	\$ 75,000	
8	Cisco ACS VPN hardware appliances	\$ -	\$ -	\$ 12,000	\$ 12,000	
9	Rhythm for Civics	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,000
10	Network Technician I	\$ 53,001	\$ 15,900	\$ -	\$ 68,901	
11	Video Security cameras Data Center and all IT data closets - (\$2k per door)	\$ -	\$ -	\$ 20,000	\$ 20,000	
12	Exagrid Backup Appliance	\$ -	\$ -	\$ 69,900	\$ 69,900	
13	SolarWinds additional licenses	\$ -	\$ -	\$ 20,000	\$ 20,000	
14	Backup Internet Service	\$ -	\$ -	\$ 2,795	\$ 2,795	
15	Cisco CPAM solution for PD (complete building)	\$ -	\$ -	\$ 40,000	\$ 40,000	
16	Security Audit	\$ -	\$ -	\$ 25,000	\$ 25,000	
Total		\$ 133,214	\$ 48,399	\$ 464,695	\$ 646,308	\$ 185,198
						(+2.25FTE)
						(+.25 FTE)
Finance						
1	Finance Office Continued Build-Out	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -
2	Capital Projects Reporting Tool	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 20,000
3	Financial Analyst (Data/Analytics)	\$ 61,640	\$ 18,492	\$ 2,200	\$ 82,332	
Total		\$ 61,640	\$ 18,492	\$ 32,200	\$ 112,332	\$ 20,000



City of Franklin, Tennessee
FY 2019 Operating Budget Request

Appendix H: Overall Program Enhancement Summary

Final for Budget

Priority	Request	Compensation (+1 FTE)	Benefits	Expenses	Total	Funded
Engineering						
1	Reclassification - Engineer II to Engineer III	\$ 12,016	\$ -	\$ -	\$ 12,016	\$ 12,016
2	Staff Engineer II	\$ 61,805	\$ 18,542	\$ 650	\$ 80,997	\$ 80,997
Total		\$ 73,821	\$ 18,542	\$ 650	\$ 93,013	\$ 93,013
						(+1 FTE)
Traffic Operations Center						
1	New Vehicle	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ 35,000
Total		\$ -	\$ -	\$ 35,000	\$ 35,000	\$ 35,000
Human Resources						
1	Fill Risk Manager Vacancy	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 20,000 \$ 22,000
2	Reclassify HR Generalist to Benefits Manager	\$ 25,000	\$ -	\$ -	\$ 25,000	
3	Civil Treatment	\$ -	\$ -	\$ 20,000	\$ 20,000	
4	Track Certificates of Insurance	\$ -	\$ -	\$ 22,000	\$ 22,000	
5	Office Remodel	\$ -	\$ -	\$ 60,000	\$ 60,000	
6	Office Furniture	\$ -	\$ -	\$ 10,000	\$ 10,000	
Total		\$ 25,000	\$ -	\$ 112,000	\$ 162,000	\$ 42,000
Planning & Sustainability						
1	Franklin Zoning Ordinance On-Call Consultant	\$ -	\$ -	\$ 85,000	\$ 85,000	\$ 85,000
2	LEED for Cities Certification	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -
3	3D Modeling	\$ -	\$ -	\$ 50,000	\$ 50,000	
Total		\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 85,000
Building & Neighborhood Services						
1	Technology Fee Enhancements	\$ -	\$ -	\$ 70,000	\$ 70,000	\$ 70,000
2	Training Program for Contractors	\$ -	\$ -	\$ 32,000	\$ 32,000	\$ 15,000
3	Routine Vehicle Replacement (Mid-sized SUV)	\$ -	\$ -	\$ 23,000	\$ 23,000	
4	Annual/Initial Training for BOMA/BSSBOA/HC	\$ -	\$ -	\$ 12,000	\$ 12,000	
5	Video Equipment for Violation Verification	\$ -	\$ -	\$ 24,999	\$ 24,999	
Total		\$ -	\$ -	\$ 161,999	\$ 161,999	\$ 85,000
Police						
1	Marked Crusiers	\$ -	\$ -	\$ 3,060,000	\$ 3,060,000	\$ 2,000,000
2	Body Worn Cameras	\$ -	\$ -	\$ 128,916	\$ 128,916	\$ 128,916
3	In-Car Cameras	\$ -	\$ -	\$ 130,692	\$ 130,692	\$ 130,692
4	Vehicle Maintenance	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000
5	Increase Overtime	\$ 75,000	\$ -	\$ -	\$ 75,000	
6	SWAT Training	\$ -	\$ -	\$ 15,000	\$ 15,000	
7	Exercise Equipment	\$ -	\$ -	\$ 7,495	\$ 7,495	
8	Additional Locker Rooms in SWAT Room	\$ -	\$ -	\$ 12,500	\$ 12,500	
Total		\$ 75,000	\$ -	\$ 3,434,603	\$ 3,509,603	\$ 2,339,608
Fire						
1	Replace LifePak Cardiac Monitors	\$ -	\$ -	\$ 228,000	\$ 228,000	\$ 228,000
2	Add Three (3) Training Instructors	\$ 190,000	\$ 57,000	\$ 19,905	\$ 266,905	
3	Add Three (3) Fire Safety Officers	\$ 190,000	\$ 57,000	\$ 16,905	\$ 263,905	
4	Replace Tower 2	\$ -	\$ -	\$ 1,358,000	\$ 1,358,000	\$ 1,358,000
5	Replace Engine 2	\$ -	\$ -	\$ 558,000	\$ 558,000	
6	Training Center Addition (FAC TAX)	\$ -	\$ -	\$ 180,000	\$ 180,000	\$ 180,000
7	Replace Ladder 3	\$ -	\$ -	\$ 978,000	\$ 978,000	
8	Replace Battalion 1	\$ -	\$ -	\$ 55,000	\$ 55,000	
9	Apparatus Vehicle Camera System	\$ -	\$ -	\$ 24,500	\$ 24,500	
10	Extractor & Dryer	\$ -	\$ -	\$ 22,000	\$ 22,000	
11	Paratech Highway Vehicle Stabilization Kit	\$ -	\$ -	\$ 15,000	\$ 15,000	
12	Used Fuel Truck	\$ -	\$ -	\$ 205,000	\$ 205,000	
Total		\$ 380,000	\$ 114,000	\$ 3,660,310	\$ 4,154,310	\$ 1,766,000
						(+6 FTE)
Streets - Maintenance						
1	Vibratory Roller	\$ -	\$ -	\$ 28,750	\$ 28,750	\$ 28,750
2	1-Ton Pickup	\$ -	\$ -	\$ 44,450	\$ 44,450	\$ 44,450



City of Franklin, Tennessee
FY 2019 Operating Budget Request

Appendix H: Overall Program Enhancement Summary

Final for Budget

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
3	Single Axle Dump Truck	\$ -	\$ -	\$ 130,610	\$ 130,610	\$ 130,610
4	Compost Facility Office Trailer	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000
5	Street Inspector Pick-Up Truck	\$ -	\$ -	\$ 36,200	\$ 36,200	\$ 36,200
6	Tracked Skid Steer	\$ -	\$ -	\$ 54,400	\$ 54,400	
7	Windrow Turner	\$ -	\$ -	\$ 301,850	\$ 301,850	
Total		\$ -	\$ -	\$ 621,260	\$ 621,260	\$ 265,010

Streets - Traffic

1	I-65 Light Improvement	\$ -	\$ -	\$ 32,000	\$ 32,000	
2	Elevated Platform Truck	\$ -	\$ -	\$ 118,650	\$ 118,650	
Total		\$ -	\$ -	\$ 150,650	\$ 150,650	\$ -

Streets - Fleet

1	Upgrade Administrative Assistant	\$ 13,656	\$ 12,347	\$ -	\$ 26,003	\$ 26,003
Total		\$ 13,656	\$ 12,347	\$ -	\$ 26,003	\$ 26,003
						(+.25 FTE)

Parks

1	Jim Warren Park Tennis Court(s) Replacement	\$ -	\$ -	\$ 425,000	\$ 425,000	\$ 425,000
2	Proposal for Architectural Services - Harlinsdale Farm	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
Total		\$ -	\$ -	\$ 525,000	\$ 525,000	\$ 525,000

Economic Development

1	Williamson, Inc. Business Retention	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
Total		\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000

Appropriations

1	Various Additional Requests	\$ -	\$ -	\$ 30,660	\$ 30,660	
Total		\$ -	\$ -	\$ 30,660	\$ 30,660	\$ -

General Expenses

1	G/F Progression Market Pay	\$ 186,207	\$ -	\$ -	\$ 186,207	\$ 186,207
Total		\$ 186,207	\$ -	\$ -	\$ 186,207	\$ 186,207

Total General Fund		\$ 948,538	\$ 211,780	\$ 9,873,852	\$ 11,059,170	\$ 5,773,134
						(+10.5 FTE)
						(+1.5 FTE)

Sanitation Fund

Sanitation and Environmental Services

1	Route Smart Navigator Project	\$ -	\$ -	\$ 145,300	\$ 145,300	\$ 145,300
2	REPLACE 172.SL with New Automated Side Loader	\$ -	\$ -	\$ 290,020	\$ 290,020	\$ 290,020
3	REPLACE 173.SL with New Automated Side Loader	\$ -	\$ -	\$ 290,020	\$ 290,020	
4	ADD New Automated Side Loader	\$ -	\$ -	\$ 290,020	\$ 290,020	\$ 290,020
5	ADD SES Equipment Operator 1 of 3	\$ 36,733	\$ 11,020	\$ 2,250	\$ 50,003	
6	ADD SES Equipment Operator 2 of 3	\$ 36,733	\$ 11,020	\$ 2,250	\$ 50,003	
7	ADD SES Equipment Operator 3 of 3	\$ 36,733	\$ 11,020	\$ 2,250	\$ 50,003	
8	Add Full-Time Administrative Assistant	\$ 38,481	\$ 11,544	\$ 825	\$ 50,850	
9	ADD Pick-Up Truck w/Insert and Cart Lifter	\$ -	\$ -	\$ 74,520	\$ 74,520	\$ 74,520
10	ADD SES Solid Waste Consultant Contractor	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 75,000
Total		\$ 148,680	\$ 44,604	\$ 1,247,455	\$ 1,440,739	\$ 874,860

Total Sanitation Fund		\$ 148,680	\$ 44,604	\$ 1,247,455	\$ 1,440,739	\$ 874,860
						(+4 FTE)

Stormwater Fund

Stormwater - Streets

1	Equipment Operator	\$ 40,000	\$ 12,000	\$ 375	\$ 52,375	\$ 52,375
2	Tandem Axel Dump Truck	\$ -	\$ -	\$ 120,525	\$ 120,525	\$ 120,525
3	Street Sweeper	\$ -	\$ -	\$ 219,325	\$ 219,325	\$ 219,325
4	Pickup Truck	\$ -	\$ -	\$ 34,800	\$ 34,800	
5	Self Contained Leaf/Drain Vacuum	\$ -	\$ -	\$ 193,775	\$ 193,775	
Total		\$ 40,000	\$ 12,000	\$ 568,800	\$ 620,800	\$ 392,225

Stormwater Fund		\$ 40,000	\$ 12,000	\$ 568,800	\$ 620,800	\$ 392,225
						(+1 FTE)
						(+1 FTE)



City of Franklin, Tennessee

FY 2019 Operating Budget Request

Appendix H: Overall Program Enhancement Summary

Final for Budget

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Water & Wastewater Funds						
Personnel						
1	RIGHT OF WAY AGENT	\$ 49,810	\$ 14,943	\$ 375	\$ 65,128	\$ 65,128
2	UTILITY INSPECTOR	\$ 54,276	\$ 16,283	\$ 375	\$ 70,934	\$ 70,934
Total		\$ 104,086	\$ 31,226	\$ 750	\$ 136,062	\$ 136,062
						(+2 FTE)

Equipment						
1	Sewer-Vac Truck	\$ -	\$ -	\$ 354,925	\$ 354,925	\$ 354,925
2	Pick-Up Truck	\$ -	\$ -	\$ 38,550	\$ 38,550	\$ 38,550
3	Rubber Track Excavator	\$ -	\$ -	\$ 73,510	\$ 73,510	\$ 73,510
4	Utility Service Truck	\$ -	\$ -	\$ 75,350	\$ 75,350	
5	Tandem-Axle Dump Truck	\$ -	\$ -	\$ 155,510	\$ 155,510	
6	6-Inch Bypass Pump	\$ -	\$ -	\$ 60,525	\$ 60,525	
Total		\$ -	\$ -	\$ 758,370	\$ 758,370	\$ 466,985

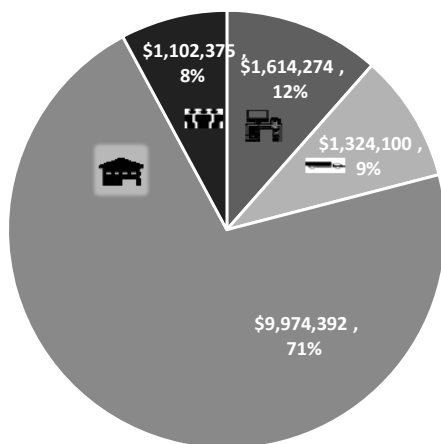
Total Water & Wastewater Funds	\$ 104,086	\$ 31,226	\$ 759,120	\$ 894,432	\$ 603,047
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Allocations by Fund	Compensation	Benefits	Expenses	Total	Funded
General	\$ 948,538	\$ 211,780	\$ 9,873,852	\$ 11,059,170	\$ 5,773,134
Sanitation	\$ 148,680	\$ 44,604	\$ 1,247,455	\$ 1,440,739	\$ 874,860
Stormwater	\$ 40,000	\$ 12,000	\$ 568,800	\$ 620,800	\$ 392,225
Water & Sewer	\$ 104,086	\$ 31,226	\$ 759,120	\$ 894,432	\$ 603,047
Total Program Enhancements	\$ 1,241,304	\$ 299,610	\$ 12,449,227	\$ 14,015,141	\$ 7,643,266
					(+17.5 FTE)

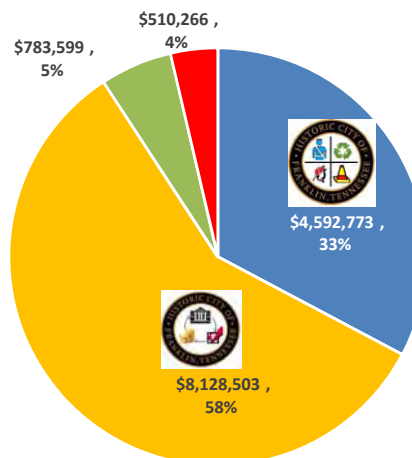
Possible Funding Allocations

General	\$ 888,917
G/F Fund Balance (Capital - One-Time)	\$ 925,010
Vehicles	\$ 246,260
Buildings/Facilities	\$ 337,000
Consultants	\$ 85,000
Equipment	\$ 256,750
G/F Savings (Budget Reductions)	\$ 196,207
Facilities	\$ 544,540
Bond Proceeds	\$ 3,358,000
Hotel/Motel	\$ 225,000
Sanitation	\$ 510,320
Stormwater	\$ 392,225
Water	\$ 603,047
Total Program Enhancements	\$ 7,643,266

Traditional Allocations



Franklin Forward Allocations





City of Franklin, Tennessee

FY 2019 Operating Budget

Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

Section Summary

The Water & Wastewater Fund provides for a five-year forecast of future revenues and planned personnel, operating and capital expenses. This is done to ensure:

- The operations are able to keep up with ever-growing demand within and outside of the City of Franklin;
- Sufficient revenues are raised to ensure that the Water & Wastewater enterprise remains revenue neutral to taxpayers; and,
- Proper capital planning can be achieved.

The City of Franklin regularly has contracted out to industry experts to assist in the evaluation and planning of short-term and long-term rate structures and impact fees for the Water & Wastewater Fund. The last rate study was presented in July 2014 to the Board of Mayor and Aldermen. Through those cost of service studies, the BOMA has adopted a second five-year plan to annually raise rates for both water & wastewater services, 3.5% and 6.75%, respectively. The rate increase for wastewater services will decreased to 5.5% annually based on a cost of service study performed in FY 2016. These annual rate increase is designed to achieve two things:

- Ensure sufficient revenue is earned to handle all operations and capital needs (including all planned rate-funded capital, plant process improvements, and distribution and collection systems renewal); and,

Section Goals & Strategic Initiatives

The Water & Wastewater Fund for the City of Franklin, Tennessee has two major new projects which it must plan, build and pay for in the planning horizon of this document; namely, process improvements for both the Water Treatment Plant and the Wastewater Treatment Plant. Guided by the City's new Integrated Water Resource Plan (IWRP), capital needs and resource management are carefully and thoughtfully proposed not just over the planning horizon of this document, but for future generations of Franklin residents.

While it is important to plan for the future, it is always important to remember that forecasts cannot calculate or anticipate all potential changes and needs of future residents. What is known is clear; as Franklin continues to grow and the demands of the community change, costs will not be stagnant. Costs will also gravitate upwards due to inflation pressures and fixed cost increases which are inevitable over time. The challenge is, and will be, to balance the Water and Wastewater needs of the citizens of Franklin with the ratepayers ability to pay. A cost of services study is currently underway. This forecast will be refined in the ensuing months.

The ensuing pages provide staffing forecasts, budget requests and anticipated revenue collections from FY 2018-FY 2022.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

Position	Pay Grade	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
		F-T	F-T	F-T	F-T	F-T

Future needs for staffing of the Water and Wastewater Services for the City of Franklin are forecast to remain essentially unchanged, except for the addition of one Equipment Operator in Water Distribution, beginning in FY 2018.

Water Section - Projected Personnel

Utility Billing

Meter Reader Sr	C	1	1	1	1	1
Meter Reader	B	2	2	2	2	2
TOTALS		3	3	3	3	3

Water Distribution

Service Division Superintendent	I	1	1	1	1	1
Service Division Assistant Superintendent	H	1	1	1	1	1
Utilities Crew Chief	F	3	3	3	3	3
Backflow Inspector	E	2	2	2	3	3
Administrative Assistant	D	1	1	1	1	1
Inventory Specialist	D	1	1	1	1	1
Utility Locate Technician	D	2	2	2	2	2
Equipment Operator	D	3	3	3	3	3
Utility Service Worker	C	4	4	4	4	4
Administrative Secretary	B	1	1	1	1	1
TOTALS		19	19	19	20	20

Water Treatment Plant

Water Treatment Superintendent	I	1	1	1	1	1
Water Treatment Assistant Superintendent	H	1	1	1	1	1
Water Operator Sr	E	5	5	5	5	5
Administrative Assistant	D	1	1	1	1	1
Water Operator	D	5	5	5	5	5
TOTALS		13	13	13	13	13

Water Section Totals

35 35 35 36 36

WASTEWATER SECTION - Projected Personnel

Utility Administration

Director	L	1	1	1	1	1
Assistant Director of Operations	J	1	1	1	1	1
Assistant Director of Administration and Policy	J	1	1	1	1	1
Utilities Engineer II	I	2	2	2	2	2
Right of Way Agent	G	1	1	1	1	1
Senior Utility Inspector	G	1	1	1	1	1
Utility Inspector	F	4	4	4	4	4
Office Manager	F	1	1	1	1	1
GIS Specialist	E	1	1	1	1	1
Administrative Assistant	D	1	1	1	1	1
Administrative Secretary	B	0	0	0	0	0
Grounds Worker	B	2	2	2	2	2
TOTALS		16	16	16	16	16



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

Position	Pay Grade	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
		F-T	F-T	F-T	F-T	F-T

Future needs for staffing of the Water and Wastewater Services for the City of Franklin are forecast to remain essentially unchanged, except for the addition of one Equipment Operator in Water Distribution, beginning in FY 2018.

Wastewater Collection

Service Division Assistant Superintendent	H	1	1	1	1	1
Construction Supervisor	F	1	1	1	1	1
Utilities Crew Chief	F	3	3	3	3	3
Maintenance Technician	E	4	4	4	4	4
TV Truck Sewer Inspector	E	2	2	2	2	2
Equipment Operator	D	4	4	4	4	4
Sewer Equipment Technician	D	4	4	4	4	4
Utility Locate Technician	D	2	2	2	2	2
Utility Service Worker	C	5	5	5	5	5
TOTALS		26	26	26	26	26

Water Reclamation

Water Reclamation Superintendent	I	1	1	1	1	1
Assistant Water Reclamation Superintendent	H	1	1	1	1	1
Pretreatment Coordinator	F	1	1	1	1	1
Wastewater Operator Sr	E	5	5	5	5	5
Maintenance Technician	E	1	1	1	1	1
Equipment Operator	D	2	2	2	2	2
Wastewater Operator	D	8	8	8	8	8
TOTALS		19	19	19	19	19

WASTEWATER SECTION TOTALS

61 61 61 61 61

Total All Employees, Water & Wastewater

96 96 96 97 97



City of Franklin, Tennessee

FY 2018-2019 Biennial Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Water					
Revenues					
Interest Income	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 20,000
Rental Income	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000
Sale of Surplus Assets	\$ -	\$ -	\$ -	\$ -	\$ -
Use of Money & Property	\$ 36,500	\$ 36,500	\$ 36,500	\$ 36,500	\$ 44,000
Customer Service	\$ 11,582,574	\$ 12,442,642	\$ 12,878,134	\$ 13,328,869	\$ 13,795,380
Inspection Fees	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Other Service Revenue	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000
Customer Service	\$ 11,737,574	\$ 12,597,642	\$ 13,033,134	\$ 13,483,869	\$ 13,950,380
Available Funds	\$ 11,774,074	\$ 12,634,142	\$ 13,069,634	\$ 13,520,369	\$ 13,994,380
Expenses					
Personnel	\$ 2,317,581	\$ 2,502,948	\$ 2,637,862	\$ 2,781,801	\$ 2,915,478
Operations	\$ 8,975,161	\$ 8,260,724	\$ 8,186,600	\$ 8,331,347	\$ 8,545,967
Capital	\$ 3,567,000	\$ 2,055,000	\$ 2,065,650	\$ 2,159,500	\$ 2,123,000
Total Water	\$ 14,859,742	\$ 12,818,672	\$ 12,890,112	\$ 13,272,648	\$ 13,584,445
Surplus/(Deficit)	\$ (3,085,668)	\$ (184,530)	\$ 179,523	\$ 247,721	\$ 409,934

Water Forecast

The five-year forecast for Water Services maintains current service levels and rate increases. The FY 2018 through FY 2022 revenues are based on revenue requirements projected during the cost of service analyses and include debt service associated with the priority water distribution projects as approved by the BOMA (starting in 2018) and debt service associated with the Water Treatment Plant Upgrade (starting in 2017). This amount will fund costs of the projects identified through the Integrated Water Resource Plan. Detail on rate funded capital can be found in the Appendices section.



City of Franklin, Tennessee

FY 2018-2019 Biennial Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Divisions					
Water Distribution	2,102,756	2,169,643	2,073,466	2,158,536	2,229,192
Water Treatment/Plant	6,993,580	5,996,427	6,059,191	6,280,432	6,503,476
Utility Billing	164,813	183,160	194,544	173,399	181,760
Water General	5,598,593	4,469,441	4,562,912	4,660,281	4,840,018
Total Water	14,859,745	12,818,672	12,890,114	13,272,648	13,754,445

Expense by Category					
Personnel					
Salaries & Wages	1,567,122	1,715,212	1,782,491	1,852,508	1,905,375
Employee Benefits	750,458	787,734	855,372	929,293	1,010,103
Total Personnel	2,317,580	2,502,947	2,637,863	2,781,801	2,915,478

Operations					
Transportation Services	3,175	3,100	3,175	3,175	3,075
Operating Services	26,600	28,400	28,400	28,400	28,400
Notices, Subscriptions, etc.	13,450	13,450	13,450	13,450	13,450
Utilities	213,550	223,025	228,830	234,875	241,076
Contractual Services	175,125	167,125	164,250	124,250	124,250
Repair & Maintenance Services	98,200	82,310	82,310	82,310	82,310
Employee programs	7,200	7,200	7,200	7,200	7,200
Professional Development/Travel	8,900	8,250	8,250	8,250	8,250
Office Supplies	4,400	4,100	4,100	4,100	4,100
Operating Supplies	321,550	318,600	328,600	338,600	348,600
Fuel & Mileage	37,775	42,076	43,973	45,954	48,024
Supplies for Resale	5,400,000	4,375,000	4,375,000	4,525,000	4,675,000
Machinery & Equipment (<\$25,000)	100,100	93,100	88,400	61,400	61,400
Repair & Maintenance Supplies	246,700	253,500	253,500	253,500	253,500
Operational Units	1,261,384	1,261,384	1,273,325	1,311,525	1,350,870
Property & Liability Costs	84,920	108,754	114,193	119,901	125,896
Rentals	2,000	2,000	2,000	2,000	2,000
Financial Fees	15,050	15,050	15,050	15,050	15,050
Permits	38,100	37,500	35,500	35,500	35,500
Debt Service and Lease Payments	916,983	1,216,799	1,117,095	1,116,907	1,118,016
Total Operations	8,975,162	8,260,723	8,186,601	8,331,346	8,545,967

Buildings	-	-	-	-	-
Improvements	3,300,000	1,815,000	1,895,650	1,989,500	2,123,000
Machinery & Equipment (>\$25,000)	267,000	240,000	170,000	170,000	170,000
Capital	3,567,000	2,055,000	2,065,650	2,159,500	2,293,000

Total Water Forecast	14,859,742	12,818,670	12,890,114	13,272,647	13,754,445
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City of Franklin, Tennessee

FY 2018-2019 Biennial Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Wastewater					
Revenues					
Interest Income	\$ 80,000	\$ 84,554	\$ 86,245	\$ 87,970	\$ 89,729
Rental Income	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800
Sale of Surplus Assets	\$ -	\$ -	\$ -	\$ -	\$ -
Use of Money & Property	\$ 82,800	\$ 87,354	\$ 89,045	\$ 90,770	\$ 92,529
Customer Service	\$ 17,693,606	\$ 18,726,250	\$ 19,756,194	\$ 20,842,784	\$ 21,989,138
Inspection Fees	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Other Service Revenue	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Customer Service	\$ 17,808,606	\$ 18,841,250	\$ 19,871,194	\$ 20,957,784	\$ 22,104,138
Available Funds	\$ 17,891,406	\$ 18,928,604	\$ 19,960,239	\$ 21,048,554	\$ 22,196,667
Expenses					
Personnel	\$ 4,154,770	\$ 4,506,536	\$ 4,723,824	\$ 4,955,710	\$ 5,202,825
Operations	\$ 7,293,995	\$ 6,338,971	\$ 6,357,392	\$ 6,434,257	\$ 6,463,758
Capital	\$ 8,360,000	\$ 4,672,850	\$ 3,687,850	\$ 3,681,850	\$ 3,628,500
Total Wastewater	\$ 19,808,765	\$ 15,518,358	\$ 14,769,066	\$ 15,071,817	\$ 15,295,083
Surplus/(Deficit)	\$ (1,917,359)	\$ 3,410,246	\$ 5,191,173	\$ 5,976,737	\$ 6,901,584

Wastewater Forecast

The five-year forecast for Wastewater Services maintains current service levels and rate increases. The forecast shows the generation of at least \$2.7 million annually in surplus. This amount will fund costs of the projects identified through the Integrated Water Resource Plan. The FY 2018 through FY 2022 revenues are based on revenue requirements projected during the cost of service analyses and include debt service associated with the priority water distribution projects as approved by the BOMA (starting in 2018) and debt service associated with the Wastewater Treatment Plant Upgrade (starting in 2017). Detail on rate funded capital can be found in the Appendices section.



City of Franklin, Tennessee

FY 2018-2019 Biennial Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Divisions					
Wastewater Collection	2,698,407	3,055,231	2,704,382	2,764,897	2,883,262
Wastewater Plant	5,882,603	4,374,969	3,917,809	3,994,728	4,073,229
Utility Administration	1,230,428	1,397,087	1,361,367	1,426,182	1,496,048
Wastewater General	10,297,326	6,691,072	6,785,507	6,886,011	6,842,044
Total Wastewater	20,108,765	15,518,359	14,769,066	15,071,817	15,294,583
Expense by Category					
Personnel					
Salaries & Wages	2,897,423	3,191,573	3,300,319	3,413,126	3,530,156
Employee Benefits	1,257,347	1,314,963	1,423,505	1,542,583	1,672,669
Total Personnel	4,154,770	4,506,536	4,723,824	4,955,709	5,202,825
Operations					
Transportation Services	4,850	5,225	4,950	4,950	4,950
Operating Services	460,760	481,750	491,250	502,350	512,650
Notices, Subscriptions, etc.	16,800	13,300	13,300	13,300	13,300
Utilities	1,294,721	1,404,887	1,429,032	1,433,150	1,437,495
Contractual Services	1,880,500	749,800	519,000	579,000	579,000
Repair & Maintenance Services	239,300	295,150	297,650	297,650	297,650
Employee programs	4,750	4,100	4,100	4,100	4,100
Professional Development/Travel	20,900	19,700	19,700	19,700	19,700
Office Supplies	6,650	6,850	7,050	7,050	7,050
Operating Supplies	287,850	298,825	299,725	300,125	301,125
Fuel & Mileage	69,100	88,500	87,100	90,060	93,136
Supplies for Resale	-	-	-	-	-
Machinery & Equipment (<\$25,000)	133,724	132,150	131,650	133,150	133,650
Repair & Maintenance Supplies	183,000	175,000	188,500	188,500	188,500
Operational Units	1,121,229	1,121,229	1,273,325	1,298,792	1,324,767
Property & Liability Costs	163,875	242,498	252,118	262,224	272,833
Rentals	3,500	3,500	3,650	3,650	3,650
Financial Fees	45,000	29,000	29,000	29,000	29,000
Permits	17,000	17,000	17,000	17,000	17,000
Debt Service and Lease Payments	1,340,485	1,250,507	1,289,292	1,250,507	1,224,202
Total Operations	7,293,994	6,338,971	6,357,392	6,434,257	6,463,758
Capital					
Buildings	750,000	-	-	-	-
Improvements	7,200,000	3,612,850	3,687,850	3,681,850	3,628,500
Machinery & Equipment (>\$25,000)	710,000	1,060,000	-	-	-
Capital	8,660,000	4,672,850	3,687,850	3,681,850	3,628,500
Total Wastewater	20,108,765	15,518,358	14,769,066	15,071,816	15,295,083



City of Franklin, Tennessee

FY 2018-2019 Biennial Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Reclaimed Water					
Revenues					
Interest Income	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Use of Money & Property	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Customer Service	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Penalties	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250
Inspection Fees	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Other Service Revenue	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Customer Service	\$ 204,750	\$ 204,750	\$ 204,750	\$ 204,750	\$ 204,750
Available Funds	\$ 204,850	\$ 204,850	\$ 204,850	\$ 204,850	\$ 204,850
Expenses					
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
Operations	\$ 206,075	\$ 391,725	\$ 212,047	\$ 212,928	\$ 213,869
Capital	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -
Total Reclaimed Water	\$ 206,075	\$ 391,725	\$ 712,047	\$ 712,928	\$ 213,869
Surplus/(Deficit)	\$ (1,225)	\$ (186,875)	\$ (507,197)	\$ (508,078)	\$ (9,019)

Reclaimed Water Forecast

The five-year forecast for Reclaimed Water Services maintains current service levels and rates. The forecast shows deficits in FY 2018 through FY 2022.



City of Franklin, Tennessee

FY 2018-2019 Biennial Operating Budget

Appendix I: Water & Sewer Forecasts (Operating & Capital) - FY 2018-2022

	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022
Personnel					
Salaries & Wages					
Employee Benefits					
Total Personnel	-	-	-	-	-
Operations					
Transportation Services	250	200	200	200	200
Operating Services	-	-	-	-	-
Notices, Subscriptions, etc.	100	100	100	100	100
Utilities	50	50	50	50	50
Contractual Services	-	-	-	-	-
Repair & Maintenance Services	12,000	17,000	17,000	17,000	17,000
Employee programs	-	-	-	-	-
Professional Development/Travel	-	-	-	-	-
Office Supplies	-	-	-	-	-
Operating Supplies	110,200	110,400	110,400	110,400	110,400
Fuel & Mileage	-	-	-	-	-
Supplies for Resale	-	-	-	-	-
Machinery & Equipment (<\$25,000)	2,000	2,000	2,000	2,000	2,000
Repair & Maintenance Supplies	15,500	15,500	15,500	15,500	15,500
Operational Units	-	-	-	-	-
Property & Liability Costs	-	-	-	-	-
Rentals	-	-	-	-	-
Financial Fees	-	-	-	-	-
Permits	-	-	-	-	-
Debt Service and Lease Payments	65,975	65,975	66,797	67,678	68,619
Total Operations	206,075	211,225	212,047	212,928	213,869
Capital	-	180,500	500,000	500,000	12,500
Total Reclaimed Water	206,075	391,725	712,047	712,928	226,369



Water & Sewer Forecasts (Operating & Capital) - FY 2018-2027

The lists below detail the proposed rate funded capital projects for the Water & Wastewater Fund. These projects, and the order they are proposed in, stem from the City's Integrated Water Resource Plan and are based on operational need for renewal. Projects identified herein are subject to change as infrastructure demands, needs or change. Additional Capital investment, namely process improvements for the respective Water & Wastewater treatment plants, is not shown on these lists and should be considered in addition to the cost totals shown below.

Project	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL
Wastewater Renewal											
Spencer Creek Sanitary Sewer Replacement		\$ 1,480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,480,000
Sewer Interceptor Point Repair Projects (Contractor)		\$ 500,000	\$ 500,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 3,450,000
Sewer Lateral CIPP Rehab		\$ 100,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000
Sewer Rehab On-Call Services (mains)		\$ 450,000	\$ 450,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 3,300,000
Sewer Rehab On-Call Services (MH)		\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 800,000
Southeast Municipal Complex	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Mack Hatcher Alignment Sewer Design	\$ -	\$ 7,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,850
Frazier Drive Sanitary Sewer Rehabilitation (P.F. Changes)	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Adams Street Infrastructure Improvements	\$ -	\$ -	\$ 810,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 810,000
Holiday Court Lift Station Rehabilitation		\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Church Street Infrastructure Improvements		\$ 25,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Evans Street Sewer Improvements	\$ -	\$ -	\$ 452,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 452,500
New Hope Academy Sewer Line Replacement	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
East McEwen Drive Improvements - Phase 4	\$ -	\$ -	\$ 179,850	\$ 179,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 359,700
Forrest Street Infrastructure	\$ -	\$ -	\$ 217,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 217,500
Franklin Road Improvements & Streetscape	\$ -	\$ -	\$ 78,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,000
Gist Street Infrastructure Improvements	\$ -	\$ -		\$ 250,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Natchez Street Sewer Replacement	\$ -	\$ -	\$ -	\$ 720,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Battle Avenue Infrastructure Replacement	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ 1,165,000	\$ -	\$ -	\$ -	\$ -	\$ 1,285,000
Jordan Road Improvements	\$ -	\$ -	\$ -	\$ 26,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,400



Water & Sewer Forecasts (Operating & Capital) - FY 2018-2027

The lists below detail the proposed rate funded capital projects for the Water & Wastewater Fund. These projects, and the order they are proposed in, stem from the City's Integrated Water Resource Plan and are based on operational need for renewal. Projects identified herein are subject to change as infrastructure demands, needs or change. Additional Capital investment, namely process improvements for the respective Water & Wastewater treatment plants, is not shown on these lists and should be considered in addition to the cost totals shown below.

Project	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL
Mallory/N Royal Oaks & Liberty Intersection Imp.	\$ -	\$ -	\$ -	\$ 112,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 112,600
S. Margin Infrastructure Upgrades (1st - Columbia)	\$ -	\$ -	\$ -	\$ 643,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 643,000
Eastview Circle Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ 212,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 212,500
Buckworth Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Maple Street Sewer Improvements	\$ -	\$ -	\$ -	\$ -	\$ 306,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 306,000
Carolyn Avenue Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ -
West Main Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 200,000	\$ 100,000	\$ -	\$ 550,000
Lewisburg Avenue Sewer Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ 180,000
Confederate Drive Sewer Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,000	\$ -	\$ -	\$ -	\$ 340,000
N Royal Oaks Blvd (Alexander Plaza to Liberty Pk)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,280	\$ -	\$ -	\$ 179,280
Carothers Parkway Widening (Falcon Creek to SR-96)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ 360,000	\$ -	\$ 720,000
Beta Drive Extension	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000	\$ -	\$ -	\$ 36,000
South Prong Sanitary Sewer Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ -	\$ 1,225,000
Unidentified Wastewater Infrastructure Improvements	\$ -	\$ -	\$ 550,000	\$ 850,000	\$ 2,000,000	\$ 1,600,000	\$ 2,000,000	\$ 2,050,000	\$ 1,150,000	\$ 2,750,000	\$ 12,950,000
Wastewater Renewal	\$ -	\$ 3,612,850	\$ 3,687,850	\$ 3,681,850	\$ 3,628,500	\$ 3,665,000	\$ 3,670,000	\$ 3,725,280	\$ 3,735,000	\$ 3,920,000	\$ 17,625,330

Water Renewal

Bobby Drive Water Line Replacement	\$ -	\$ 430,000	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 855,000
Hillsboro Rd to Claude Yates WWTP water line replacement	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
16" Water Line Long Lane Connector		\$ -	\$ 60,000	\$ 25,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,085,000
Adams Street Infrastructure Improvements	\$ -	\$ 510,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 510,000



Water & Sewer Forecasts (Operating & Capital) - FY 2018-2027

The lists below detail the proposed rate funded capital projects for the Water & Wastewater Fund. These projects, and the order they are proposed in, stem from the City's Integrated Water Resource Plan and are based on operational need for renewal. Projects identified herein are subject to change as infrastructure demands, needs or change. Additional Capital investment, namely process improvements for the respective Water & Wastewater treatment plants, is not shown on these lists and should be considered in addition to the cost totals shown below.

Project	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL
Franklin Road Improvements & Streetscape	\$ -	\$ -	\$ 155,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,650
Church Street Infrastructure Improvements	\$ -	275000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Old Carters Creek Pike Water Line	\$ -		\$ 430,000	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 790,000
S. Margin Infrastructure Upgrades (1st - Columbia)	\$ -	\$ -	\$ -	\$ 295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,000
Forrest Street Infrastructure	\$ -	\$ -	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,000
Walnut Drive Water Improvements	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Oakwood Transmission Main Improvements - Phase 1	\$ -	\$ -	\$ 150,000	\$ 850,000	\$ 850,000	-	-	-	-	-	\$ 1,850,000
West End Circle Infrastructure Improvements	\$ -	\$ -	\$ -	\$ 127,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127,000
Long Lane/Old Peytonsville Rd Connector at I-65 - Reclaimed	\$ -	\$ -	\$ -	\$ 7,500	\$ 12,500	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000
Gist Street Infrastructure Improvements	\$ -	\$ -	\$ -	\$ 150,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Alicia Drive Water Line Replacement	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Battle Avenue Infrastructure Replacement	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 585,000	\$ -	\$ -	\$ -	\$ -	\$ 665,000
Cummins Street Water Improvements	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Water Line from Fourth Ave S to Berry Circle		\$ -	\$ -	\$ -	\$ 93,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,000
Old Hillsboro Rd Water Line	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 295,000	\$ -	\$ 375,000
Murfreesboro Rd Water line Replacement	\$ -	\$ -	\$ -	\$ -	\$ 67,500	\$ 675,000	\$ -	\$ -	\$ -	\$ -	\$ 742,500
Eastview Circle Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 315,000	\$ -	\$ -	\$ -	\$ -	\$ 315,000
Lewisburg Pike Water Line Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Buckworth Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
West Main Infrastructure Improvements			\$ -	\$ -		\$ -	\$ 150,000	\$ 1,500,000	\$ 1,000,000	\$ -	\$ 2,650,000
Beta Drive Extension	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ -	\$ -	\$ 11,000



Water & Sewer Forecasts (Operating & Capital) - FY 2018-2027

The lists below detail the proposed rate funded capital projects for the Water & Wastewater Fund. These projects, and the order they are proposed in, stem from the City's Integrated Water Resource Plan and are based on operational need for renewal. Projects identified herein are subject to change as infrastructure demands, needs or change. Additional Capital investment, namely process improvements for the respective Water & Wastewater treatment plants, is not shown on these lists and should be considered in addition to the cost totals shown below.

Project	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL
Highway 96W Water Line Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000
Liberty Pike water line replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000
Carolyn Avenue Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 140,000
Manley Lane dead end removal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 445,000	\$ 545,000
Lee Drive Water Line Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Glass Lane Water Line Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 255,000	\$ -	\$ -	\$ -	\$ 255,000
Westview Apt Water Line Replacement (510 96W)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ 110,000
N Royal Oaks Blvd (Alexander Plaza to Liberty Pk)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 313,500	\$ -	\$ -	\$ 313,500
Carothers Parkway Widening (Falcon Creek to SR-96)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000	\$ 165,000	\$ 330,000
Cothran Drive Water Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Green Acres Drive	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000
Perkins Drive Water Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ 240,000
Grassland Tank Demolition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000
Scruggs Avenue Water Line Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ 175,000
Morning Side Drive	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ 110,000
Unidentified Water Infrastructure Improvement Projects	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ 850,000	\$ 1,850,000
Water Renewal	\$ -	\$ 1,815,000	\$ 1,895,650	\$ 1,989,500	\$ 2,123,000	\$ 1,965,000	\$ 1,950,000	\$ 1,904,500	\$ 1,975,000	\$ 1,990,000	\$ 12,277,000
Reclaimed Water											
Reclaimed Water Masterplan Update	\$ 15,000	\$ 180,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,500
Long Lane/Old Peytonsville Rd Connector at I-65 - Reclaimed	\$ -	\$ -	\$ -	\$ 7,500	\$ 12,500	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000



Water & Sewer Forecasts (Operating & Capital) - FY 2018-2027

The lists below detail the proposed rate funded capital projects for the Water & Wastewater Fund. These projects, and the order they are proposed in, stem from the City's Integrated Water Resource Plan and are based on operational need for renewal. Projects identified herein are subject to change as infrastructure demands, needs or change. Additional Capital investment, namely process improvements for the respective Water & Wastewater treatment plants, is not shown on these lists and should be considered in addition to the cost totals shown below.

Project	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL
Unidentified Reclaimed Water Infrastructure Improvement Projects	\$ -	\$ -	\$ 500,000	\$ 492,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 992,500
Reclaimed Water	\$ 15,000	\$ 180,500	\$ 500,000	\$ 500,000	\$ 12,500	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 1,358,000



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix J: Pay Scale - All Positions

effective 7/1/2018

The following table provides the most current pay scale for all City of Franklin employees.

JOB TITLE	DEPT	YRLY HOURS	Pay GRADE	2018/2019 PAY RANGE		
				Min	Mid	Max
CITY ADMINISTRATOR	ADM	EX				
CITY ATTORNEY	LEGAL	EX	N	\$ 124,963	\$ 147,015	\$ 176,418
ASSIST CITY ADMIN-PUBLIC WORKS	ADMIN	EX	N	\$ 124,963	\$ 147,015	\$ 176,418
ASSIST CITY ADMIN-FINANCE/ADMINISTRATION	ADMIN	EX	N	\$ 124,963	\$ 147,015	\$ 176,418
ASSIST CITY ADMIN-COMMUNITY DEVELOPMENT	ADMIN	EX	N	\$ 124,963	\$ 147,015	\$ 176,418
CHIEF OF POLICE	POLICE	EX	M	\$ 111,078	\$ 130,680	\$ 156,816
DIRECTOR OF ENGINEERING	ENG	EX	M	\$ 111,078	\$ 130,680	\$ 156,816
FIRE CHIEF	FIRE	EX	M	\$ 111,078	\$ 130,680	\$ 156,816
HUMAN RESOURCES DIRECTOR	HR	EX	M	\$ 111,078	\$ 130,680	\$ 156,816
INFORMATION TECHNOLOGY DIR.	IT	EX	M	\$ 111,078	\$ 130,680	\$ 156,816
ASST. IT DIR. (Applications Group)	IT	EX	L	\$ 98,736	\$ 116,160	\$ 139,392
ASST. IT DIR. (Infrastructure Group)	IT	EX	L	\$ 98,736	\$ 116,160	\$ 139,392
BLDG AND NEIGHBORHOOD SERVICES DIR.	BNS	EX	L	\$ 98,736	\$ 116,160	\$ 139,392
DIRECTOR OF WATER MANAGEMENT	WATER-WA	EX	L	\$ 98,736	\$ 116,160	\$ 139,392
PARKS DIRECTOR	PARKS	EX	L	\$ 98,736	\$ 116,160	\$ 139,392
PLANNING & SUSTAINABILITY DIRECTOR	PLANNING	EX	L	\$ 98,736	\$ 116,160	\$ 139,392
ASSISTANT CITY ATTORNEY	LEGAL	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
ASSISTANT DIRECTOR OF ENGINEERING	ENG	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
ASST DIR BNS IS AND DEVELOPMENT SERVICES	BNS	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
ASST. HUMAN RESOURCES DIRECTOR	HR	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
BUDGET & STRATEGIC INNOVATION MANAGER	FINANCE	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
COMPTROLLER	FINANCE	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
FIRE DEPUTY CHIEF	FIRE	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
POLICE DEPUTY CHIEF	POLICE	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
RISK AND BENEFITS MANAGER	HR	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
SANITATION & ENV SERVICES DIRECTOR	SANITATION & ENV SERV.	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
STAFF ATTORNEY II	LEGAL	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
STREET DIRECTOR	STREET	EX	K	\$ 87,766	\$ 103,254	\$ 123,905
ASSISTANT DIRECTOR OF WATER MANAGEMENT	WATER-WA	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
ASSISTANT STREET DIRECTOR	STREET	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
ASST DIR PLANNING & SUSTAINABILITY	PLANNING	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
BENEFITS MANAGER	HR	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
COMMUNICATION INFRASTRUCTURE MANAGER	IT	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
COMMUNICATIONS MANAGER	ADM-COMM	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
CUSTOMER SUPPORT ANALYTICS MANAGER	IT	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
DATABASE/SYSTEMS MANAGER	IT	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
FIRE BATTALION CHIEF	FIRE	2808	J	\$ 78,014	\$ 91,781	\$ 110,137
FIRE BATTALION CHIEF - TRAINING	FIRE	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
GIS MANAGER	IT	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
HUMAN RESOURCES MANAGER	HR	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
POLICE CAPTAIN	POLICE	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
STAFF ATTORNEY I	LEGAL	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
STAFF ENGINEER III	ENG	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
TRAFFIC/TRANSPORTATION ENG III	ENG-TOC	EX	J	\$ 78,014	\$ 91,781	\$ 110,137
ADMINISTRATIVE SERVICES OFFICER	FIRE	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
ASST DIR, SANITATION & ENV SERVICES	SANITATION & ENV SERV.	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
BUILDING OFFICIAL	BNS	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
CURRENT PLANNING SUPERVISOR	PLANNING	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
DATA CENTER/SECURITY ENGINEER	IT	EX	I	\$ 69,346	\$ 81,583	\$ 97,900



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix J: Pay Scale - All Positions

effective 7/1/2018

The following table provides the most current pay scale for all City of Franklin employees.

JOB TITLE	DEPT	YRLY HOURS	Pay GRADE	2018/2019 PAY RANGE		
				Min	Mid	Max
EMS OFFICER	FIRE	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
FACILITIES PROJECT MANAGER	ADM-FACILITIES	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
FINANCIAL MANAGER	FINANCE	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
FIRE CAPTAIN	FIRE	2808	I	\$ 69,346	\$ 81,583	\$ 97,900
FIRE CAPTAIN/TRAINING OFFICER	FIRE	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
FLEET MAINTENANCE MANAGER	STREET-FM	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
LONG RANGE PLANNING SUPERVISOR	PLANNING	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
NETWORK ENGINEER	IT	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
POLICE LIEUTENANT	POLICE	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
PURCHASING MANAGER	PURCHASING	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
SERVICE DIVISION SUPERINTENDENT	WATER-WD	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
SR. INFORMATION SYSTEMS ANALYST	IT	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
STAFF ENGINEER II	ENG	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
STORM WATER MANAGEMENT COORDINATOR	ENG - STMWTR	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
TRAFFIC MAINTENANCE MANAGER	STREET-TRAFFIC	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
UTILITIES ENGINEER II	ENG / WATER - ADM	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
WATER RECLAMATION SUPERINTENDENT	WATER-SP	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
WATER TREATMENT SUPERINTENDENT	WATER-WP	EX	I	\$ 69,346	\$ 81,583	\$ 97,900
ASSISTANT FIRE MARSHAL	FIRE	2080	H	\$ 61,640	\$ 72,518	\$ 87,022
BUILDING INSPECTOR IV	BNS	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
FACILITIES SUPERINTENDENT	PARKS	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
FINANCIAL ANALYST	FINANCE	2080	H	\$ 61,640	\$ 72,518	\$ 87,022
FIRE INSPECTOR SUPERVISOR	FIRE	2080	H	\$ 61,640	\$ 72,518	\$ 87,022
FISCAL AFFAIRS MANAGER	POLICE	2080	H	\$ 61,640	\$ 72,518	\$ 87,022
FISCAL MANAGER	FIRE	2080	H	\$ 61,640	\$ 72,518	\$ 87,022
INFORMATION SYSTEMS ANALYST II	IT	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
LAND PLANNER II	PLANNING	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
OCCUPATIONAL HEALTH & SAFETY TRAINER	HR	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
PARKS & RECREATION SUPERINTENDENT	PARKS	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
PLANS EXAMINER III	BNS	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
PRINCIPAL PLANNER	PLANNING	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
REVENUE AND LICENSING MANAGER	REV-MGT	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
RIGHT OF WAY AGENT	ENG	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
SAFETY COORDINATOR	HR	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
SERGEANT/PIO	POLICE	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
SERVICE DIVISION ASST. SUPERINTENDENT	WATER-SC	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
TRAFFIC MAINTENANCE CREW SUPERVISOR	STREET-TRAFFIC	2080	H	\$ 61,640	\$ 72,518	\$ 87,022
TRAFFIC/TRANSPORTATION ENG II	ENG-TOC	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
URBAN FORESTRY SUPERINTENDENT	PARKS	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
WATER INFORMATION SYSTEMS APPLICATIONS MGR	WATER	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
WATER QUALITY SPECIALIST III	ENG - STMWTR	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
WATER RECLAMATION ASSISTANT SUP'T.	WATER-SP	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
WATER TREATMENT ASSISTANT SUP'T.	WATER-WP	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
ZONING ADMINISTRATOR	BNS	EX	H	\$ 61,640	\$ 72,518	\$ 87,022
ASSISTANT CITY RECORDER - RECORDS	ADM	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
BUILDING INSPECTOR III	BNS	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
CABLE TV PRODUCTION OPERATIONS SUPERVISOR	ADM-COMM	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
COLLECTION MANAGER	SANITATION & ENV SERV.	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
COMMUNICATION INFRASTRUCTURE TECH II	IT	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
DATA CENTER TECH II	IT	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
DEVELOPMENT SERVICES OPERATIONS ANALYST	BNS	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
EMPLOYEE RELATIONS SPECIALIST	HR	EX	G	\$ 54,791	\$ 64,460	\$ 77,352



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix J: Pay Scale - All Positions

effective 7/1/2018

The following table provides the most current pay scale for all City of Franklin employees.

JOB TITLE	DEPT	YRLY HOURS	Pay GRADE	2018/2019 PAY RANGE		
				Min	Mid	Max
ENTERPRISE SUPPORT & TRAINING SPEC	IT	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
FACILITIES FOREMAN	PARKS	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
FIRE AND LIFE SAFETY EDUCATOR	FIRE	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
FIRE INSPECTOR	FIRE	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
FIRE INSPECTOR SUPERVISOR	FIRE	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
FIRE LIEUTENANT	FIRE	2808	G	\$ 54,791	\$ 64,460	\$ 77,352
HOUSING DEVELOPMENT COORDINATOR	BNS	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
HUMAN RESOURCES GENERALIST	HR	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
INFORMATION SYSTEMS ANALYST I	IT	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
LAND PLANNER (Reg Landscape Architect optional)	PLANNING	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
LANDSCAPING & GROUNDS FOREMAN	PARKS	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
NEIGHBORHOOD RESOURCES SUPERVISOR	BNS	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
NETWORK TECHNICIAN II	IT	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
PERMITTING OPERATIONS SUPERVISOR	BNS	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
PLANS EXAMINER II	BNS	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
POLICE SERGEANT	POLICE	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
PUBLIC OUTREACH SPECIALIST	ADM-COMM	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
RECREATION FOREMAN	PARKS	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
ROUTING/OPERATIONS ANALYST	SANITATION & ENV SERV.	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
SENIOR ROAD INSPECTOR	STREET	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
SENIOR UTILITY INSPECTOR	WATER	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
Sr. GIS ANALYST	IT	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
Sr. ITS SPECIALIST	ENG-TOC	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
STAFF ENGINEER I	ENG	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
SURETY COORDINATOR	PLANNING	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
TRAFFIC/TRANSPORTATION ENG I	ENG-TOC	EX	G	\$ 54,791	\$ 64,460	\$ 77,352
WATER QUALITY SPECIALIST II	ENG - STMWTR	2080	G	\$ 54,791	\$ 64,460	\$ 77,352
ACCOUNT MANAGEMENT SUPERVISOR	REV-MGT	EX	F	\$ 48,703	\$ 57,298	\$ 68,758
ACCOUNTING OFFICER	REV-MGT	EX	F	\$ 48,703	\$ 57,298	\$ 68,758
ARBORIST	PARKS	EX	F	\$ 48,703	\$ 57,298	\$ 68,758
BUILDING ASSOCIATE	BNS	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
BUILDING INSPECTOR II	BNS	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
CHIEF DEPUTY COURT CLERK	COURT	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
CRIME ANALYST	POLICE	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
CUSTOMER SERVICE SUPERVISOR	REV-MGT	EX	F	\$ 48,703	\$ 57,298	\$ 68,758
DATA CENTER TECH I	IT	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
DIGITAL RECORDS TECHNICIAN	POLICE	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
FACILITIES MAINTENANCE SUPERVISOR	ADM-FACILITIES	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
FIRE ENGINEER	FIRE	2808	F	\$ 48,703	\$ 57,298	\$ 68,758
GIS ANALYST	IT	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
INDUSTRIAL PRETREATMENT COORDINATOR	WATER-SP	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
ITS SPECIALIST	ENG-TOC	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
LANDSCAPE MAINTENANCE SUPERVISOR	STREET	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
LEAD FLEET MAINTENANCE TECHNICIAN	STREET-FM	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
MASTER PATROL OFFICER/DETECTIVE	POLICE	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
NETWORK TECHNICIAN I	IT	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
OFFICE MANAGER	VARIOUS	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
PARALEGAL	LEGAL	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
PAYROLL SPECIALIST	FINANCE	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
PLANNER	PLANNING	EX	F	\$ 48,703	\$ 57,298	\$ 68,758
PLANS EXAMINER I	BNS	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
PURCHASING ANALYST	PURCHASING	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
RESEARCH & PLANNING SPECIALIST	PARKS	2080	F	\$ 48,703	\$ 57,298	\$ 68,758



City of Franklin, Tennessee

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Appendix J: Pay Scale - All Positions

effective 7/1/2018

The following table provides the most current pay scale for all City of Franklin employees.

JOB TITLE	DEPT	YRLY HOURS	Pay GRADE	2018/2019 PAY RANGE		
				Min	Mid	Max
ROAD INSPECTOR	STREET	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
SENIOR FLEET MAINTENANCE TECHNICIAN	STREET-FM	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
SOCIAL & DIGITAL MEDIA PRODUCER	ADM-COMM	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
SR. A/P SPECIALIST	FINANCE	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
STORM WATER INSPECTOR	STMWTR - ST	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
STORM WATER SUPERVISOR	STMWTR - ST	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
STREET SUPERVISOR	STMWTR - ST	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
TECHNICAL SUPPORT SPECIALIST II	ENG	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
TECHNICAL SUPPORT SPECIALIST II	PLANNING	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
TRAFFIC SIGNAL TECH II	STREET-TRAFFIC	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
TRAFFIC SIGNALIZATION & MAINTENANCE ELECTRICIAN	STREET-TRAFFIC	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
TRAFFIC STRIPING & SIGN SUPERVISOR	STREET-TRAFFIC	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
TRANSFER STATION MANAGER	SANITATION & ENV SERV.	EX	F	\$ 48,703	\$ 57,298	\$ 68,758
UTILITIES CREW CHIEF	WATER-WD	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
UTILITY INSPECTOR	WATER-WA	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
WATER QUALITY SPECIALIST I	ENG - STMWTR	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
WATER/WASTEWATER CONST. SUPERVISOR	WATER-WD	2080	F	\$ 48,703	\$ 57,298	\$ 68,758
A/P SPECIALIST	FINANCE	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
ATHLETIC CREW CHIEF	PARKS	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
BACKFLOW INSPECTOR	WATER-WD	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
BENEFITS SPECIALIST	HR	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
BUILDING INSPECTOR I	BNS	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
COMPOST FACILITY MANAGER	STREET	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
ENGINEERING ASSOCIATE I	ENG	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
EXECUTIVE ASSISTANT	ADM	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
FIREFIGHTER	FIRE	2808	E	\$ 43,291	\$ 50,931	\$ 61,117
GPS/GIS TECHNICIAN	IT	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
GROUNDS TURF CREW CHIEF	PARKS	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
INFRARED SYSTEM TECHNICIAN	STREET	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
IT HELP DESK ADMINISTRATOR	IT	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
LANDSCAPE MAINTENANCE CREW CHIEF	STREET	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
LEGAL ASSISTANT	LEGAL	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
MAINTENANCE CREW CHIEF	PARKS	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
MAINTENANCE TECHNICIAN	WATER-SP	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
MECHANIC	STREET-FM	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
NEIGHBORHOOD RESOURCES COORDINATOR	BNS	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
POLICE OFFICER	POLICE	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
RECORDS SUPERVISOR	POLICE	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
SAN & ENV SERV CREW SUPERVISOR	SANITATION & ENV SERV.	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
SIGN PRODUCTION SPEC	STREET-TRAFFIC	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
SR. COMMUNICATIONS OFFICER	POLICE	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
STREET CREW CHIEF (General)	STREET	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
TECHNICAL SUPPORT SPECIALIST I	VARIOUS	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
TOC OPERATOR	ENG-TOC	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
TRAFFIC SIGNAL TECH I	STREET-TRAFFIC	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
TV TRUCK SEWER INSPECTOR	WATER-SC	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
WASTEWATER OPERATOR SENIOR	WATER-SP	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
WATER OPERATOR SR	WATER-WP	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
ZONING ENFORCEMENT OFFICER	BNS	2080	E	\$ 43,291	\$ 50,931	\$ 61,117
ADMINISTRATIVE ASSISTANT	POLICE	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
ADMINISTRATIVE ASSISTANT	VARIOUS	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
ATHLETIC WORKER II	PARKS	2080	D	\$ 38,481	\$ 45,272	\$ 54,326



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Appendix J: Pay Scale - All Positions

effective 7/1/2018

The following table provides the most current pay scale for all City of Franklin employees.

JOB TITLE	DEPT	YRLY HOURS	Pay GRADE	2018/2019 PAY RANGE		
				Min	Mid	Max
BILLING/COLLECTIONS TECH	REV-MGT	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
COMMUNICATIONS OFFICER	POLICE	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
COMMUNICATIONS SUPPORT COORDINATOR	POLICE	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
CUSTOMER SERVICE TECHNICIAN	SANITATION & ENV SERV.	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
DEPUTY COURT CLERK II	COURT	1950	D	\$ 38,481	\$ 45,272	\$ 54,326
DIGITAL MEDIA SPECIALIST PART-TIME	ADM-COMM	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
EQUIPMENT OPERATOR	VARIOUS	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
EVIDENCE AND PROPERTY TECHNICIAN	POLICE	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
FINANCIAL TECHNICIAN I	REV-MGT	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
FIRE CADET	FIRE	2808	D	\$19.25 at hire, then to \$42,016 after probation.		
GENERAL SERVICES TECHNICIAN	FIRE	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
INVENTORY SPECIALIST	PARKS	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
INVENTORY SPECIALIST	VARIOUS	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
LANDSCAPE MAINTENANCE WORKER SR	STREET	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
PARKS MAINTENANCE WORKER	PARKS	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
PERMIT TECHNICIAN	BNS/PLANNING	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
POLICE OFFICER TRAINEE	POLICE	2080	D	\$19.25 at hire, then to \$42,016 after probation.		
PROGRAM SPECIALIST	PARKS	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
PURCHASING TECHNICIAN	PURCHASING	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
SAN & ENV SERV DRIVER/EQUIP OPERATOR	SANITATION & ENV SERV.	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
SEWER EQUIPMENT TECH	WATER-SC	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
STRIPING TECHNICIAN	STREET-TRAFFIC	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
UTILITIES LOCATOR	WATER-WD	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
WASTEWATER OPERATOR	WATER-SP	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
WATER OPERATOR	WATER-WP	2080	D	\$ 38,481	\$ 45,272	\$ 54,326
ATHLETIC WORKER I	PARKS	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
DEPUTY COURT CLERK I	COURT	1950	C	\$ 34,205	\$ 40,241	\$ 48,289
FACILITIES MAINTENANCE WORKER	ADM-FACILITIES/SW	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
HHW DROP OFF SITE ATTENDANT	SANITATION & ENV SERV.	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
MAINTENANCE WORKER SR.	STREET	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
METER READER SENIOR	WATER-WB	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
RECORDING SECRETARY-BOMA	ADM	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
SAN & ENV SERVICES DISPATCHER	SANITATION & ENV SERV.	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
SCALE OPERATOR	SANITATION & ENV SERV.	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
TREE WORKER	PARKS	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
UTILITY SERVICE WORKER	WATER-WD	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
VIDEO PRODUCTION ASSISTANT (PT)	ADM-COMM	2080	C	\$ 34,205	\$ 40,241	\$ 48,289
ADMINISTRATIVE SECRETARY	VARIOUS	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
CASHIER (PT)	REV-MGT	Varies	B	\$ 30,405	\$ 35,770	\$ 42,924
CUSTODIAN	ADM-FACILITIES	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
DROP OFF SITE ATTENDANT	SANITATION & ENV SERV.	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
FACILITIES OPERATIONS WORKER	PARKS	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
FACILITIES WORKER	PARKS	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
GROUNDWORKER	PARKS	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
LANDSCAPING WORKER	PARKS	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
MAINTENANCE WORKER (General)	STREET	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
METER READER	WATER-WB	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
PARKING ENFORCEMENT OFFICER	POLICE	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
RECORDS CLERK	POLICE	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
SAN & ENV SERVICES WORKER	SANITATION & ENV SERV.	2080	B	\$ 30,405	\$ 35,770	\$ 42,924
SCHOOL PATROL	POLICE	Varies	A	\$ 27,027	\$ 31,796	\$ 38,155



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APPENDICIES: Reference

Under this section is:

- **Reference Information**
 - **Appendix K – Financial Indicators**
 - **Appendix L - Strategic Plan**
 - **Appendix M - Expenditure Classifications**
 - **Appendix N - Additional Demographic & Economic Information**
 - **Appendix O - Glossary of Terms**



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City of Franklin, Tennessee **FY 2019 Operating Budget**

Appendix K – Financial Indicators

The City of Franklin is working on building a series of Financial Indicators. These indicators are a series of metrics which evaluate the City's fiscal health and performance over time (10 years). Revenues, expenditures, cost drivers, indebtedness, fund balances and capital investment will all be examined.

By identifying and responding to financial trends, we help facilitate stability within local government, as well as the cost-effective delivery of desired services, thus minimizing impact on taxpayers.

The indicators have been developed by data financial analysts, city administrators and economists from professional organizations - International City/County Management Association, (ICMA), the Government Finance Officers Association (GFOA), Standard & Poor's, as well as data from the State of Tennessee and the City of Franklin, and the U.S. Census Bureau.

Initially, there are thirteen (13) total indicators. They include:

- Revenues per Capita
- Intergovernmental Revenues
- Revenues Related to Economic Growth (Elastic Revenues)
- Uncollected Property Taxes
- Expenditures per Capita
- Fringe Benefits
- Enterprise Operating Position
- Fund Balances
- Long-Term Debt - Debt Service (per Budget, Capita)
- Pension Obligations
- Unfunded Liabilities
- Capital Outlay

These indicators are in draft form until we complete the budget process. For more information, please reference the City's Open Performance Website: <https://performance.franklinton.gov> and click on "Financial Indicators"



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Appendix L – **FranklinForward**: Strategic Plan

FranklinForward

Vision for 2033

Objectives for Developing a Strategic Plan

<https://performance.franklinton.gov>

FUNDAMENTALS

- A plan that supports the City's Mission:
"Franklin will continually strive to be a community of choice for individuals, families, and businesses to grow and prosper through an excellent quality of life supported by exceptional, responsive, and cost-effective City services."
- A plan that supports traditions important to our citizens:
 - We strive to determine our own destiny.
 - We pursue bold but attainable growth.
 - We collaborate with others to shape our future.
- A plan that reflects public service values:
 - Transparency in stewardship of public resources.
 - Accountability and integrity.
 - Emphasis on results that improve the community.



THEMES



A Safe Clean and Livable City

Having a safe, clean, and livable city is a primary requisite for our citizens and they are supportive of the means necessary to assure the idyllic yet progressive character of Franklin. Residents want to live healthier, sustainable lives and will support services that deliver high standards. Franklin takes pride in the professionalism and quality of our police, fire, and emergency response teams. We understand the importance of code enforcement as a means of precluding declining and unsafe neighborhoods and business districts. The City recognizes its role as a steward of the environment as we deliver essential services while preserving the natural beauty of the community.

Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

- The Franklin Police Department will establish performance standards that help surpass current levels of low crime.



City of Franklin, Tennessee

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Appendices: Appendix L – *FranklinForward*: Strategic Plan

- Goal: The violent crime rate in Franklin will remain at least half of the national average and decrease by 3% annually.
 - Benchmarks: The National Violent Crime Rate for 2011 was 386 per 100,000 residents. The Violent Crime Rate in Franklin was 166 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).
- Goal: The property crime rate in Franklin will be 50% of the national rate and decrease by 3% annually.
 - Benchmarks: The Property Crime Rate Nationally was 2,908 per 100,000 residents. The Property Crime Rate in Franklin was 1,710 per 100,000 residents (FBI, Crime in America, Uniform Crime Report).
- Goal: Franklin Police will establish a clearance rate that is 1.5 times the national average for both property crimes and violent crimes and decrease by 3% annually.
 - Benchmarks: The National Clearance Rate for Violent Crimes in 2011 was 47 percent. The Violent Crime Clearance in Franklin was 76 percent (FBI, Crime in America, Uniform Crime Report).
 - Benchmarks: Nationally, the Property Crime Clearance rate was 18.6 percent. The Property Crime Clearance rate in Franklin was 33 percent (FBI, Crime in America, Uniform Crime Report).
- Goal: The Franklin Fire Department will provide a response time among the top quartile of Tennessee Benchmark cities (TEMBP).
 - Baseline: Average Total Response Time in 2012 was 5.49 minutes (Source: Computer Aided Dispatch Data) – (This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.)
- Goal: The Franklin Fire Department will reduce property fire loss per \$1 million of appraised value.
 - Baseline: Fire Loss per \$1 million of Appraised Value was \$87.26 in 2012. – (This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.)

Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services.

- Goal: Franklin will increase the percentage of residents who rate their neighborhoods as either good or excellent in an annual, biannual, or other specified periodic citizen survey



City of Franklin, Tennessee

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Appendices: Appendix L – **FranklinForward**: Strategic Plan

- Baseline: Establish a baseline for measuring citizen satisfaction via Citizen, HOA, or social media surveys.
- Goal: Franklin will reduce the number of cases and days it takes to resolve identified property maintenance violations.
 - Baseline: The number of cases reported for property maintenance violations in 2012 was 179 (Neighborhood Resources & Property Maintenance)
 - Baseline: The current number of days to respond and resolve citizen requests regarding property maintenance for service in 2012 was 21 (Neighborhood Resources & Property Maintenance)
 - Baseline: 70.4% percent of property maintenance cases were cleared within 10 days in 2012 (126 cases cleared out of 179 total) (Neighborhood Resources & Property Maintenance).

Franklin will provide high-quality water and wastewater treatment services that will meet the needs of our growing community.

- Franklin will establish standards for the quality of its infrastructure (i.e., water lines, sewer services)
 - Goal: To have a reliable, efficient, and scalable infrastructure
 - Baseline: Baseline energy costs for water and sewage delivery is \$1,595,352 (FY2012 sum actual expenditures from water fund and wastewater fund)
 - Baseline: Baseline of unaccounted water within the system is 20.8% (FY2012)
 - Baseline: Baseline of sanitary score is 97 (2012)
- Franklin will continue to meet or exceed regulatory requirements for water quality.
 - Goal: To have no violations of regulatory requirements for water quality.
 - Baseline: Zero water quality violations in 2012. (TN Dept. of Environment & Conservation monitoring requirements and regulatory standards.)
- Franklin will pursue completion of the recently approved Integrated Water Resource Plan (IWRP) by 2042.
 - Goal: To fully complete the Franklin Integrated Water Resource Plan by 2042 in five year increments as set in the plan.
 - Baseline: 5% completed (2012). (Franklin Integrated Water Resource Plan.)
 - Baseline: Adopted Strategic Schedule for each of the 5-year increments. (2013).



City of Franklin, Tennessee

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Appendices: Appendix L – *FranklinForward*: Strategic Plan

Franklin will be a model for environmental quality and a sustainable city.

- Goal: Franklin will achieve platinum status within the TVA sustainable Communities Program.
 - [Baseline: Achieved Goal status, 2013]
- Goal: Franklin will be named as a “Smarter City” by the Natural Resources Defense Council for sustainability (the first in Tennessee).
 - Baseline: To review the criteria for becoming a “Smarter City” and apply for recognition. See: <http://smartercities.nrdc.org/rankings/scoring-criteria>
- Goal: To reduce the number of gallons of fossil fuel consumed by city vehicles by 10% by 2015.
 - Baseline: 5.60 gallons of fuel were consumed by city vehicles per Franklin residents (Based on fuel transactions at Tri-Star Energy/Pacific Pride locations. 370,236 gallons for 66,172 residents. Purchasing Department)
- Goal: Franklin will reduce government agency use of electricity by 20% by 2020.
 - Baseline: Current annual kilowatt consumption by Franklin municipal facilities and operations for 2012 was 17.9 million kWh for cost of \$2.78 million (Finance Department).
- Goal: Increase the number of LEED certified buildings to attract energy friendly businesses and increase tax revenues.
 - Baseline: Franklin has nine (9) LEED certified buildings currently as of 2013 (www.usgbc.org/LEED).

Franklin will be a leader in residential recycling efforts.

- Goal: To increase the percent of diversion through the “blue bag” recyclable program by 3% per year.
 - Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).
- Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.
 - Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)
- Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)
 - Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint =



City of Franklin, Tennessee

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Appendices: Appendix L – **FranklinForward**: Strategic Plan

142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.



An Effective and Fiscally Sound City Government Providing High Quality Service

Franklin citizens have high expectations for their government. As the city continues to grow, it must remain vigilant in the prudent management of taxpayer funds by continuously working to improve the quality, efficiency, and cost effectiveness of services demanded by its citizens. The pace of technological change and innovation in our world is accelerating, and the City depends on the expertise and creativity of its employees to integrate new ideas and tools that will improve service delivery and operational efficiency while maintaining the sense of personal touch our citizens have come to expect.

The City of Franklin understands that in this era of rapid change, the need for knowledgeable, active, and engaged employees is greater than ever. Building and retaining a skilled, adaptable, and diverse workforce requires the City to recruit qualified employees and provide competitive salaries and benefits along with opportunities for ongoing training and professional development in order to meet future needs. Employees will be encouraged to become adaptable, take initiative and keep their skills current through organization-wide initiatives and individual development. They will also need to continue to build their ability to serve our increasingly diverse community.

The citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community.

- Franklin will develop a quality level of service expectation for its citizens.
 - Goal: To have 90% citizen satisfaction rated excellent/good for services as reported by community survey.
 - Baseline: Data to be collected in next community survey.
- Franklin will have a dynamic social media presence to increase effective communication with the public.
 - Goal: To continue to increase the public's use of social media forms of communication with the City of Franklin.
 - Baseline: Current communication contacts with citizens through website hits-32,662; social media: Facebook followers– 7,462, Twitter followers - 4350, YouTube views - 38,664.
- Citizens will have online access to city services.
 - Goal: To enhance online services for citizens.
 - Baseline: The City of Franklin currently has 100 services available for citizens to complete online in 2013.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendices: Appendix L – *FranklinForward*: Strategic Plan

Franklin government will seek diversification and efficiencies of revenue sources to fund its aspirations.

- Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without a over-dependence on a single dominant revenue source.
 - Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.
- Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).
 - Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.

The City of Franklin will have a talented, diverse, and engaged workforce.

- Franklin will seek to attract and retain high quality employees whose diversity fully reflects the community.
 - Goal: To attract talented workers, the City of Franklin's salaries will target to the 70th percentile of the equivalent job expectations as reflected in the marketplace.
 - Baseline: 2012 average salary is 92.1% of target market index.
 - Goal: To actively recruit and retain a workforce representative of the community.
 - Baseline: 2012 demographic employment profile for City of Franklin: 21% female (City population average is 52%); 6.6% minority (15.6% for city population). City data based on 2010 U.S. Census data. Minority includes all census group classifications which was 9,774 of 62,487 population.
- Franklin will develop a Continuous Improvement Program using quantitative and qualitative methods to improve the effectiveness, efficiency and safety of service delivery processes and systems.
 - Goal: To have a safe and healthy workplace.
 - Baseline: 21 Franklin employees had accidents in FY 2013.
 - Baseline: Number of lost work days by employees in FY2013. [Need data.]
 - Goal: To have effective training and development objectives within every employee's work plan
 - Baseline: Number of certificates earned or renewed by employees in 2012. [Need data]
 - Baseline: Number of credit hours reimbursed for employees in 2012-13 was 345.
 - Baseline: Percent of employees with a training and development objectives in their work plan. [Need data]



City of Franklin, Tennessee

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Appendices: Appendix L – **FranklinForward**: Strategic Plan



Quality Life Experiences

Franklin citizens are proud of their community. They want to remain among the best places to live in the United States—a place envied for its engaging quality of life. People are invested in their neighborhoods as well as in the city. They willingly volunteer, participate, and support the many activities, recreational pursuits, and special events that bring them together as a community.

Franklin's rapidly growing and increasingly diverse population, both in age and ethnicity, is both a strength as well as a challenge to the vision of our city. Our citizens understand the importance of ensuring that everyone who works within our community is able to live within our community.

A critical part of sustaining our unique sense of inclusiveness is ensuring that a range of housing options is available for varying income and demographic groups. As our boundaries expand, the efficient and effective varieties of land uses—residential, commercial, open space, and institutional—are critical components for sustaining our vibrant community. Our citizens are concerned that traffic congestion is increasing everywhere—on major streets and in neighborhoods. They would like a functional transportation system, more bicycle and pedestrian connections between residential neighborhoods and shopping districts or employment centers, and better transit options, not only within the city but connecting the greater metropolitan region.

Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

- Citizens will recognize and celebrate the unique sense of community and cultural diversity that is Franklin.
 - Goal: To have 90% or better of citizens who consider Franklin's quality of life to be excellent/good.
 - Baseline: 94% of citizens responding to community survey considered the overall quality of life to be excellent/good. (Source: 2012 Community Survey by ASI for Franklin Tomorrow)
- Franklin will promote a strong arts, cultural, and historical community to serve the citizens of Franklin as well as visitors to our community.
 - Goal: To increase participation by 10% annually at permitted arts and cultural events in Franklin.
 - Baseline: The total estimated attendance at City of Franklin events. Track annually the estimated number of attendees at BOMA permitted events.
 - Goal: Increase annually the number of events that satisfy all the criteria identified on the application for permit.



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- Baseline: To be established from those applicants that meet all criteria identified on the application for permit. (Special Events Committee applications).
- Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.
 - Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.
 - Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Franklin will facilitate the development and maintenance of housing options that meet the needs of people desiring to live and work in our community.

- Franklin will decrease the percentage of households who are cost burdened by their housing costs in Franklin
 - Goal: Franklin will seek to improve housing diversity as identified through the 2013 Housing Analysis.
 - Baseline: Complete Housing Analysis and establish goals based on data from the analysis.

Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.

- To reduce citizen perception of traffic congestion in Franklin
 - Goal: To reduce percent of citizens reporting improvement in transportation/ reduction of traffic and lane improvements as the most important needs for Franklin.
 - Baseline: 37% of citizens report improvement in transportation/reduction of traffic and lane improvements as the most important needs for Franklin. (Source: 2012 Community Survey by ASI for Franklin Tomorrow)
- To be a community that promotes walking, jogging, and cycling.
 - Goal: To increase the Walkability Index Score for Franklin.
 - Baseline: Current walkability Index Score is 32. Achieved an Honorable Mention in [walkfriendly.org](http://www.walkfriendly.org).
<http://www.walkfriendly.org/communities/community.cfm?ID=70> and <http://www.walkscore.com/TN/Franklin>
 - Goal: To become a more bicycle friendly community.



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- Baseline: To become a bicycle-friendly designated community through assessment by the League of American Bicyclists.
- To reduce energy costs, road congestion and improve air quality by better use of alternative transportation services
 - Goal: To increase inventory of transit hubs, park-and-ride sites, and alternative services in Franklin.
 - Baseline: Inventory of current transit hubs, number of park-and-ride parking slots, and description of alternative transportation services available in Franklin. (TMA)
 - Goal: To increase the number of riders using the Franklin Transit Authority.
 - Baseline: 52,034 riders in 2009 (Last data available on Nashville MPO site).
 - Goal: To reduce the number of days of air quality nonattainment in the City of Franklin.
 - Baseline: [none: need data point related to air quality].

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

- Goal: To improve ranking as one of the 100 Best Places to live in the United States.
 - Baseline: Ranked of 52 (CNN Money Magazine, 2012).
- Goal: To improve ranking as one of the top 10 communities providing for historic preservation in the U.S.
 - Baseline: Rank as 4th in nation for historic preservation (Preservation Network, 2012)
- Goal: To improve ranking as one of the top business-friendly cities in Tennessee.
 - Baseline: Ranked as 2nd in Tennessee (Beacon Center for Tennessee, 2012).
- Goal: To remain one of the top rated healthy cities in Tennessee.
 - Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)
- Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).
 - Baseline: 11.28 acres per 1,000 citizens (Parks Department).
- Goal: To remain below the national Cost of Living Index of 100.



City of Franklin, Tennessee

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Appendices: Appendix L – **FranklinForward**: Strategic Plan

- Baseline: 89 on index of 100 (Williamson County Chamber of Commerce).
- Goal: Maintain status as a Tree City U.S.A.
 - Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).
- Goal: To improve ranking as one of the best cities for start-up businesses in the United States.
 - Baseline: Ranked top 50 in the nation (http://images.businessweek.com/ss/09/03/0327_smallcity_startups/43.htm).
- Goal: To achieve the American Association of Retirement Communities Seal of approval as one of the top places for retirees in the United States.
 - Baseline: City of Franklin has not yet received this recognition. (American Association of Retirement Communities)
- Goal: To reduce the poverty for citizens of Franklin to a rate at least 50% below the state average (State average is 16.9%) (2010 Census).
 - Baseline: The 2010 census shows 7.4% of citizens live in poverty in Franklin (2010 Census).



Sustainable Growth and Economic Prosperity

Franklin has a heritage of economic stability, defying many of the struggles faced in other communities and the nation. This heritage is a result of a dedication to sustainable growth through thoughtful public policy decisions and well-managed developments. The community values the diversity of high-quality and high-worth places—the mix of suburban and downtown shopping districts that serve the community's needs and are magnets for out-of-town visitors; a vibrant corporate and office environment that is the home to industry-leading businesses of all sizes; well-designed and maintained parks and recreational gathering places that also focus on historical, cultural, or natural attributes; and opportunities to pursue a wide range of activities without leaving the community.

City leaders also understand the importance of having a self-sustaining economic engine that through collaboration and partnership with both private and public entities supports efforts that attract, retain, and create quality jobs to ensure a diverse economic base, a resilient and growing tax base, and thriving neighborhoods.

Franklin will strategically manage its growth and the value of its assets.

- Goal: To have 80% or better of citizens reporting satisfaction with the managed growth of the community.
 - Baseline: Citizen Perception reported through community survey.



City of Franklin, Tennessee

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Appendices: Appendix L – *FranklinForward*: Strategic Plan

- Goal: Update a minimum of one Land Use Plan character area with infrastructure capabilities every year.
 - Baseline: The current Land Use Plan needs to include infrastructure planning and costs as components of Land Use updates. (Planning and Sustainability)
- Goal: To increase the assessed valuation per square mile for land in City of Franklin
 - Baseline: Current assessed valuation per square mile is \$77,787,427 (Based on 41.28 sq. miles and property assessed value of 2012 of \$3,211,064,976. Finance Department)

Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.

- Opportunities for increasing tourism experiences.
 - Goal: To increase tourist visits to Franklin.
 - Baseline: Carnton Plantation, Carter House and Lotz House had 80,000 visitors in 2012 (www.carnton.org).
 - Goal: To increase private investment in Franklin's Historic Area.
 - Baseline: Franklin issued 116 Certificates of Appropriateness for construction in 2012 (Planning and Sustainability).
 - Baseline: The value of investment dollars from COA's for 2012 was \$7,565,260 (This number only reflects the valuations associated with the permits that been pulled as of this date and not projects without application for building permits. Planning and Sustainability)
 - Goal: To increase the number of participants in conventions, conferences, and meetings in the Conference Center
 - Baseline: [Need 2012 fiscal year data on number of participants or equivalent proxy]
- Opportunities for revenue enhancements through tourism and sales revenues.
 - Goal: To increase the revenue generated from Hotel/Motel taxes.
 - Baseline: Franklin received \$2,193,109.16 in Hotel/Motel Tax for the 2012 Fiscal Year (Department of Finance)
 - Goal: To increase sales tax revenue money greater than the annual state-wide sales tax growth.
 - Baseline: \$24.197 million in sales tax revenues were collected by the City of Franklin in 2012. (Financial Reports from City Finance Department)
 - Goal: Franklin will increase revenue over expenditures from conventions, meetings, and trade shows at the Conference Center
 - Baseline: [Review Conference Center data for appropriate metrics]



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Appendices: Appendix L – **FranklinForward**: Strategic Plan

Franklin will expand and retain business and job opportunities within the community as well as the county.

- Encourage job growth and retention within the city.
 - Goal: To increase the number of jobs in the city over the previous year.
 - Baseline: Franklin reported 33,750 total employment in June 2013. [Civilian Labor Force Summary, Labor Monthly Report, July 2013].
 - Goal: To decrease the unemployment rate within the city over the previous year below the county and state levels.
 - Baseline: Franklin's unemployment rate for 2013 was 5.5%. County rate for same period was 5.8% and state rate was 8.5% (both of which included Franklin rate) (Source: Civilian Labor Force Summary, Labor Monthly Report, July 2013).
- Encourage expansion and retention of business opportunities in the City of Franklin.
 - Goal: To increase the net number of business licenses within the city over the previous year.
 - Baseline: Franklin issued 427 new business licenses in FY2012 (Revenue Management)
 - Baseline: Franklin has 5,302 total active business licenses in 2012 (2012 Development Report).
 - Goal: To increase the number of small businesses over the previous year.
 - Baseline: Franklin has X number of small businesses. Williamson County has 5,910 businesses with <100 employees. (2010 Census for Williamson County)
 - Goal: To increase the number of businesses with more than 100 employees over the previous year.
 - Baseline: Franklin has 50 businesses with more than 100 employees (Williamson County Chamber of Commerce).
 - Goal: To increase the success of Fortune 1000 companies located in Franklin over the previous year.
 - Baseline: The number of local people employed by Fortune 1000 companies in Franklin was 11,971 (2012).
 - Goal: To reduce retail and commercial vacancy rates within Franklin to 30% or less than Nashville MSA rate.
 - Baseline: Franklin retail and commercial vacancy rate for 3rd Q 2013 was 3.8%. Nashville MSA rate was 9.4%. Target of 30% of Nashville rate is 6.58% (Source: Cassidy Turley Office Market Snapshot, @ WilliamsonProsper.com)



City of Franklin, Tennessee **FY 2019 Operating Budget**

Appendix M – Chart of Account Definitions

The budget is presented in a format showing expenditure classifications within the three (3) major categories: Personnel, Operations, and Capital. The following classifications are an abbreviated list of the City's complete Chart of Accounts. Further detail is available from the City's Finance Office. These categories provide definitions of the classifications used within departmental and divisional budgets within each fund.

The classifications budgeted under Personnel are:

81100 SALARIES & WAGES

Amounts paid to both permanent and temporary City employees, including personnel substituting for those in permanent positions. This category includes gross salary for personal services rendered while on the payroll of the City.

81200 OFFICIALS FEES

Amounts paid to the Board of Mayor and Aldermen, City judge, and officials of commissions and other boards.

81400 EMPLOYEE BENEFITS

Amounts paid by the City on behalf of employees; these amounts are not included in the gross salary, but are in addition to that amount. Such payments are fringe benefit payments and, although not paid directly to employees, are part of the cost of personal services.

The classifications budgeted under Operations are:

82100 TRANSPORTATION CHARGES

Charges for transport services needed for City operations

82200 OPERATING SERVICES

Services necessary for the ongoing operations of the City.

82300 NOTICES, SUBSCRIPTIONS, PUBLICITY

Costs incurred by City for public notices, dues and subscriptions, promotion, elections, and surveys.

82400 UTILITIES

Expenditures for energy, including gas, oil, coal, gasoline, and services received from public or private utility companies.

82500 CONTRACTUAL SERVICES

Amounts paid for services rendered by organizations or personnel not on the payroll of the City. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Appendix M – Chart of Account Definitions

82600	REPAIR & MAINTENANCE SERVICES Expenditures for repair and Maintenance services not provided directly by City personnel.
82700	EMPLOYEE PROGRAMS Primarily administered by Human Resources, these are programs established for employee development.
82800	PROFESSIONAL DEVELOPMENT / TRAVEL Expenditures for transportation, meals, hotel, and other expenses associated with staff travel for the City. Payments for per diem in lieu of reimbursements for subsistence (room and board) also are charged here.
83100	OFFICE SUPPLIES Costs incurred for various office supplies, décor items, benevolence items, and business meals and refreshments.
83200	OPERATING SUPPLIES Amounts paid for items that are consumed or deteriorated through use or that lose their identity through fabrication or incorporation into different or more complex units or substances.
83300	FUEL & MILEAGE (NON-TRAVEL) Costs of operating vehicles on duty.
83400	SUPPLIES PURCHASED FOR RESALE Supplies purchased for use in providing City services.
83500	EQUIPMENT (<\$25,000) Equipment used with an item cost under \$25,000. To distinguish from supplies, equipment usually has a power source: electrical, battery, fuel, etc.
83600	REPAIR & MAINTENANCE PARTS & SUPPLIES Expenditures for supplies for repair and maintenance services provided directly by City personnel.
84000	OPERATIONAL UNITS Costs incurred by departments for specific operational units or activities.
85100	PROPERTY & LIABILITY COSTS Property and liability costs.
85200	RENTALS Costs for renting or leasing land, buildings, equipment, and vehicles.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Appendix M – Chart of Account Definitions

85300	PERMITS & FEES Costs incurred by City for necessary permits and fees.
85500	FINANCIAL FEES Costs incurred related to financial operations.
85900	OTHER BUSINESS EXPENSES Business-related expenditures not classified elsewhere.
86000	DEBT SERVICE Costs incurred by City for outstanding debt.
87000	APPROPRIATIONS Includes costs for appropriations to organizations for contracted services, other governments for services and civic organizations providing social services.
87500	REIMBURSEMENT FOR INTERFUND SERVICES Amounts received by the General Fund from the Sanitation, Stormwater, and Water/Sewer funds for administrative services provided to these funds. The amounts are recorded in the General Fund as reductions of expenditures in Revenue Management, Administration, Capital Investment Planning, Facilities & Project Management, Human Resources, Law, Communications, Finance, Purchasing, and Engineering.
88000	TRANSFERS TO OTHER FUNDS Interfund transfers are financial outflows to other funds of the City that are not classified as interfund services provided and used, reimbursements, or loans.

The expenditure classifications budgeted under Capital are:

89100	LAND This includes cost for land and easements acquired for Capital projects.
89200	BUILDINGS Includes costs for buildings acquired, building design & construction and various building improvements greater than \$25,000 that adds new capacity to a existing building or extends the estimated useful life of an existing building.
89300	IMPROVEMENTS Expenditures for acquiring improvements not associated with buildings (such as Parks & Recreation Facilities & Distribution Systems)
89400	INFRASTRUCTURE



City of Franklin, Tennessee

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Appendix M – Chart of Account Definitions

Includes costs of improving drainage, streets, adding, improving, and replacing curb and gutter, adding or improving gateway enhancement and streetscape, improving bridges and tunnels, adding or improving sidewalks, acquiring and installing traffic signals and installing or improving streetlights.

89500

EQUIPMENT (>\$25,000)

Expenditures for the initial, additional and replacement items of equipment such as machinery, furniture and fixtures, and vehicles.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix N – Additional Demographic & Economic Information

The following tables provide additional detail about the City's finance, economic standing and overall demographics. Information is taken from the 2017 Comprehensive Annual Financial Report (CAFR).

City of Franklin, Tennessee

Revenue Capacity Information - Local Sales Tax Collections

FISCAL YEAR	Estimate of Taxable Sales to Local Sales Tax	Local Sales Tax Rate (City & Williamson County)	Total Local Sales Tax Collected	Less: County Portion (1/2 of tax)	Less: County Admin Fee (1% of City's 1/2 of tax)	Local Sales Tax Received by City	Percent of General Fund Revenue
2017	\$ 2,935,512,368	2.25%	\$ 66,049,028	\$ (33,024,514)	\$ (330,245)	\$ 32,694,269	49.1%
2016	\$ 2,811,166,510	2.25%	\$ 63,251,246	\$ (31,625,623)	\$ (316,256)	\$ 31,309,367	49.3%
2015	\$ 2,598,787,340	2.25%	\$ 58,472,715	\$ (29,236,358)	\$ (292,364)	\$ 28,943,994	50.3%
2014	2,447,114,882	2.25%	55,060,085	(27,530,042)	(275,300)	27,254,742	47.9%
2013	2,334,072,548	2.25%	52,516,632	(26,258,316)	(262,583)	25,995,733	49.4%
2012	2,172,607,228	2.25%	48,883,663	(24,441,831)	(244,418)	24,197,413	47.5%
2011	2,040,014,905	2.25%	45,900,335	(22,950,168)	(229,502)	22,720,666	44.8%
2010	1,882,812,211	2.25%	42,363,275	(21,181,637)	(211,816)	20,969,821	45.4%
2009	1,899,219,214	2.25%	42,732,432	(21,366,216)	(213,662)	21,152,554	42.3%
2008	2,081,744,916	2.25%	46,839,261	(23,419,630)	(234,196)	23,185,434	42.3%

Tennessee Code Annotated Section 67-6-702 authorizes the levy of a local option sales tax. The maximum rate authorized is 2.75%. The current rate is 2.25%. The tax is applied only to the first \$1,600 of any single article of personal property.

The City receives 1/2 of the 2.25% rate collected within the City. Williamson County receives the other 1/2, plus an administrative fee of 1% of the City's 1/2 of the tax.

Source: City of Franklin, Tennessee. 2017 Comprehensive Annual Financial Report. Page 102.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix N – Additional Demographic & Economic Information

City of Franklin, Tennessee													
Revenue Capacity Information - Assessed Value and Estimated Actual Value of Taxable Property													
FISCAL YEAR	Real Property Assessment				Personal Property Assessment				Public Utility Assessment		Taxable Assessed Value as a Percentage of Estimated Actual Value		
	Residential & Farm Property		Industrial & Commercial Property		Industrial & Commercial Property		Intangible Property		State Assessment		Local Assessment		Total Direct Rate
	Value	Assessed	Value	Assessed	Value	Assessed	Value	Assessed	Value	Assessed	Value	Assessed	
2017	\$2,124,725,620	\$2,290,475,081	\$164,777,885	\$115,036	\$68,350,538	\$ -	\$ -	\$ -	\$14,931,225,106	31.13%	\$14,931,225,106	31.13%	0.4176
2016	1,686,264,015	1,675,073,222	157,978,412	84,526	57,576,973	-	-	-	11,591,451,146	30.86%	11,591,451,146	30.86%	0.4065
2015	\$1,628,904,915	\$1,586,857,868	\$163,708,520	\$53,322	\$60,066,953	\$471,130	\$471,130	\$471,130	\$11,413,859,405	30.14%	\$11,413,859,405	30.14%	0.4065
2014	1,572,195,410	1,549,098,572	156,642,888	69,209	55,553,796	-	-	-	11,065,624,425	30.13%	11,065,624,425	30.13%	0.3765
2013	1,523,744,360	1,487,649,998	148,889,463	1,275,280	56,228,260	-	-	-	10,442,405,019	30.81%	10,442,405,019	30.81%	0.3765
2012	1,492,455,650	1,477,904,852	152,009,171	915,060	54,282,799	471,130	471,130	471,130	10,298,785,436	30.86%	10,298,785,436	30.86%	0.3765
2011	1,396,203,808	1,171,557,561	148,428,180	531,997	52,470,801	-	-	-	9,963,638,570	27.79%	9,963,638,570	27.79%	0.4340
2010	1,371,758,898	1,140,259,084	129,518,412	572,304	47,032,940	192,390	192,390	192,390	10,225,661,696	26.30%	10,225,661,696	26.30%	0.4340
2009	1,322,570,226	1,029,940,678	121,389,801	-	42,896,113	192,390	192,390	192,390	9,637,668,952	26.12%	9,637,668,952	26.12%	0.4340
2008	1,227,826,775	1,000,170,840	125,258,855	-	46,132,783	192,390	192,390	192,390	7,948,798,841	30.19%	7,948,798,841	30.19%	0.4340

Source: Tax Aggregate Report of Tennessee

Note: Property of the City is reappraised periodically. Tax rates are per \$100 of assessed value.

Source: City of Franklin, Tennessee. 2017 Comprehensive Annual Financial Report. Page 103.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix N – Additional Demographic & Economic Information

City of Franklin, Tennessee

Revenue Capacity Information - Principal Property Taxpayers, Current Year and Nine Years Ago

Taxpayer	2008		2017	
	Assessed Valuation	Percent of Total Valuation	Assessed Valuation	Percent of Total Valuation
<u>Real and Personal Property Tax</u>				
Highwoods Properties			\$ 108,282,800	2.33%
Spectrum			\$ 99,229,800	2.13%
Galleria Associates (CBL Assoc.)	\$ 47,035,400	1.96%	82,445,900	1.77%
Stock Bridge Capital			61,800,600	1.33%
Boyle Investments			54,509,300	1.17%
Middle Tennessee Electric			54,043,100	1.16%
Crow Holdings			50,787,300	1.09%
LCFRE Carothers			40,618,700	0.87%
SVT			35,194,300	0.76%
Mid-America Apts. LP			34,548,400	0.74%
Carothers Office	26,064,120	1.09%		
Williams W. Fred Trust	18,519,400	0.77%		
Landings F C LP	19,022,465	0.79%		
Wyndchase at Aspen Grove	20,000,000	0.83%		
Williamson Farms Corp	16,843,295	0.70%		
Franklin Cool Springs Corp	13,689,435	0.57%		
Alara Franklin Corp	13,862,320	0.58%		
Crescent Resources	13,607,440	0.57%		
Lightman Cool Springs	12,992,320	0.54%		
Totals	\$ 201,636,195	8.40%	\$ 621,460,200	13.37%

* Total assessed valuation in 2008 (tax year 2007) was \$2,399,581,643.

** Total assessed valuation in 2017 (tax year 2016) is \$4,648,444,160.

Source: City of Franklin, Tennessee. 2017 Comprehensive Annual Financial Report. Page 105.



City of Franklin, Tennessee

FY 2019 Operating Budget

Appendix N – Additional Demographic & Economic Information

City of Franklin, Tennessee

Demographic and Economic Information - Principal Employers, Current Year and Nine Years Ago

Employer	2008			2017		
	Employees *	Rank	Percentage of Total County Employment	Employees **	Rank	Percentage of Total City Employment
Community Health Systems	801	5	1.51%	3,255	1	7.99%
Nissan North America				1,850	2	4.54%
Williamson Medical Center	1,300	2	2.45%	1,609	3	3.95%
Optum				1,600	4	3.93%
Mars Petcare	500	10	0.94%	1,000	5	2.45%
Ford Motor Credit				860	6	2.11%
Verizon Wireless				763	7	1.87%
Lee Company	520	7	0.98%	646	8	1.59%
Vanderbilt University Medical Center	500	8	0.94%	580	9	1.42%
Evicore Healthcare				519	10	1.27%
Cool Spring Galleria	3,500	1	6.59%			
Healthways	1,000	3	1.88%			
AIM Healthcare	815	4	1.53%			
Civil Constructors, Inc.	500	9	0.94%			
Progeny Marketing Innovations	550	6	1.04%			
Total	9,986		18.80%	12,682		31.13%

* City's 2008 Comprehensive Annual Financial Report. Prior to 2013, the CAFR represented Franklin employers by county statistics.

** Williamson County Office of Economic Development, Williamson, Inc. 2017 Trends Report

Source: City of Franklin, Tennessee. 2017 Comprehensive Annual Financial Report. Page 113.



City of Franklin, Tennessee FY 2019 Operating Budget

Appendix O – Glossary

APPRAISED VALUE: The estimate of fair market value assigned to property by the Williamson County Tax Assessor.

APPROPRIATION: An authorization granted by the Board of Mayor and Aldermen to make budgeted expenditures and to incur obligations for purposes specified in the budget ordinances.

APPROVED BUDGET: Term used to describe revenues and expenditures for the upcoming year beginning July 1 as adopted by the Board of Mayor and Aldermen.

ASSESSED VALUE: A value established for real and personal property for use as a basis for levying property taxes.

BALANCED BUDGET: Occurs when planned expenditures equal anticipated revenues. In Tennessee, it is a requirement that the budget approved by the Board of Mayor and Aldermen be balanced.

BOND: A written promise to pay a designated sum of money (the principal) at a specific date in the future, along with periodic interest at a specified rate. The payment on bonds is identified as Debt Service. Bonds are generally used to obtain long-term financing for capital improvements.

BOND PROCEEDS: Resources derived from issuance of bonds for specific purposes.

BOND RATING: A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued. The City of Franklin has an Aaa rating from Moody's and Standard & Poor's.

BUDGET: A comprehensive financial plan of operation for a specified period of time that matches all planned revenues and expenditures with various municipal services. The City's budget is adopted annually.

BUDGET AMENDMENT: A formal change of budgeted appropriations requiring 3 readings by the Board of Mayor and Aldermen.

BUDGET CALENDAR: The schedule of key dates or milestones which the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT: The official written statement prepared by the City staff reflecting the decisions made by the Board in their budget deliberations

BUDGET MESSAGE: A general discussion of the budget which provides the Board of Mayor and Aldermen and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Administrator.

BUDGET ORDINANCE: The schedule of revenues and expenditures for the upcoming fiscal year by fund which is adopted by the Board of Mayor and Aldermen each year.

CAPITAL PROJECT FUND: Used to account for acquisition and/or construction of major capital projects, including buildings, parks, streets, bridges and other City facilities, infrastructure, and equipment. The primary revenue sources in this fund are bond proceeds, grant receipts, and developer contributions. Although included in the City's annual financial report, this fund is not budgeted.



City of Franklin, Tennessee FY 2019 Operating Budget

Appendix O – Glossary

CAPITAL IMPROVEMENTS PLAN (CIP): Issued separately but in coordination with the budget document, the CIP is the plan or schedule of project expenditures for public facilities and infrastructure (buildings, roads, etc.), with estimated project costs, sources of funding, and timing of work over a five- year period. Generally, projects over \$25,000 are included in the CIP.

CAPITAL: Category of expenditures for capital acquisitions that include:

- (a) land or easements,
- (b) buildings acquired, constructed, or improved,
- (c) parks and recreation facilities,
- (d) infrastructure such as drainage, streets, curb and gutter, gateway enhancement and streetscape, bridges and tunnels, sidewalks, traffic signals, and streetlights, and
- (e) capital equipment over \$25,000 with an expected life of 3 or more years such as furniture & fixtures, vehicles, machinery & equipment, and computer hardware & software.

CITY CHARTER: The private act of the Tennessee General Assembly of 1903 which grants unto a body politic to be the City of Franklin.

CITY FACILITIES TAX FUND: A special revenue fund used to account for the proceeds authorized by a private act of the Tennessee General Assembly of 1987 for the City to levy and collect a privilege tax on new development to provide that new development contribute its fair share of providing new public facilities made necessary by growth. Such taxes may be expended only upon police, fire, sanitation, and parks and recreation.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND: Used to account for receipts from CDBG grants and usage of these monies to further community development.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR): Issued at the end of a fiscal year, it includes comparisons to the budgeted amounts in the general and special revenue funds to ensure compliance with the legally adopted budget. The CAFR is prepared in accordance with GAAP (Generally Accepted Accounting Principles), the accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements. The authoritative source of GAAP for state and local governments is the Governmental Accounting Standards Board (GASB).

COUNTY FACILITIES TAX FUND: A special revenue fund used to account for the City's share of the County's Adequate School Facilities Tax. 30% of the proceeds are distributed to incorporated cities within the county, and another 30% is divided pro rata among the incorporated cities based on population in the last decennial census. The City began collecting a share of the County Facilities Tax in FY 2012. Funds are to be used for the purpose of providing public facilities.

DEBT SERVICE FUND: Used to account for resources set aside to fund debt service and the actual principal and interest payments made.

DEPARTMENT: A major administrative or operational division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area. A department usually



City of Franklin, Tennessee FY 2019 Operating Budget

Appendix O – Glossary

has more than one program and may include activities or divisions which are accounted for in different funds, the Streets Department for example.

DRUG FUND: Used to account for drug related fines and confiscations received and usage of these monies to further drug investigations.

EXPENDITURE: The outlay of or obligation to pay cash; a decrease in net financial resources.

FISCAL YEAR: The time period beginning on July 1st of a calendar year and ending on June 30 of the following calendar year. Budgeting is carried out on a fiscal year schedule.

FULL-TIME EQUIVALENT POSITION (F.T.E.): A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a seasonal employee working for four months, or 690 hours, would be equivalent to .3 of a full-time position.

FUND: A fund is a fiscal and accounting entity with a self-balancing set of accounts. It is also the legal level of budgetary control for the City.

FUND BALANCE: Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

GENERAL FUND: The general operating fund of the City used to account for all financial resources except those required to be accounted for in another fund. Most department operations of the City are funded by the general

fund including police and fire, administration, engineering and streets, and parks.

GENERAL OBLIGATION BONDS: Debt issued by the City, repayment of which is backed by full taxing power.

GFOA: Government Finance Officers Association.

HOTEL/MOTEL TAX FUND: A special revenue fund used to account for the locally administered tax levied on the occupancy of hotel and motel rooms, in addition to sales tax. The City of Franklin Hotel /Motel Tax is 4%. The fund is used to pay debt service on the Cool Springs Conference Center and the Harlinsdale and Battlefield parks. Also, the funds are used for tourism.

IN LIEU OF PARKLAND FUND: A Special Revenue fund created in FY 2015 for the purpose of satisfying requirements of Section 5.5.4 of the City of Franklin Zoning Ordinance in which funds collected from developments can be used for the acquisition or development of public parks, greenways/blueways, open space sites, and related facilities.

LOCAL SALES TAX: This is the City's most significant revenue source. The local sales tax rate is 2.75%. The City receives 1.125% of the tax amount, less a 1% administrative fee retained by the County, for sales that occur inside the City. Local sales tax applies only to the first \$1,600 of a single article purchase of tangible personal property.

MODIFIED ACCRUAL: The basis of accounting where expenditures are recognized when incurred and payment is due and revenues are recognized when they are



City of Franklin, Tennessee FY 2019 Operating Budget

Appendix O – Glossary

measurable and available (generally collected within 60 days).

MUNICIPAL CODE: A compilation of ordinances as adopted and approved by the Board of Mayor and Aldermen.

OPERATIONS: Category of expenditures for ongoing operations that includes:

- (a) mailing and shipping,
- (b) operating services such as printing and testing and physicals,
- (c) notices and subscriptions such as legal notices, citizens academies, dues for memberships, and publications,
- (d) utilities,
- (e) contractual services including consultants,
- (f) repair and maintenance services and supplies,
- (g) employee programs, including training and professional development,
- (h) office and operating supplies,
- (i) fuel,
- (j) supplies purchased for resale,
- (k) equipment under \$25,000 (which are not depreciated over time as capital assets in the City's annual financial report),
- (l) costs grouped within operations units such as K-9 operations,
- (m) property and liability costs,
- (n) rental costs,
- (o) permits and fees such as those paid to the State,
- (p) financial fees such as banking or investment fees,
- (q) other business expenses,
- (r) debt service,
- (s) appropriations to government and non-profit organizations,
- (t) reimbursements of expenditures, and
- (u) interfund transfers.

PERFORMANCE MEASUREMENTS:

Any systematic attempt to learn how responsive a government's services are to the needs of constituents through the use of standards, workload indicators, etc.

PERSONNEL: Category of expenditures that includes:

- (a) employee salaries and wages,
- (b) officials fees to the Mayor and Aldermen, the City judge, and the Planning Commission, and
- (c) employee benefits.

PROPERTY TAX RATE: The rate at which real and personal property in the City is taxed in order to produce revenues sufficient to conduct necessary governmental activities. This rate is currently \$0.4176 per \$100 of assessed valuation.

PROPERTY TAX RATE ORDINANCE:

The rate at which real and personal property in the City is taxed which is adopted by the Board of Mayor and Aldermen each year.

PROPRIETARY FUND: The Water and Wastewater fund is the only proprietary fund (where user charges and fees typically cover the cost of the services provided) within the City. Its financial plan is included in a separate budget document.

PROPOSED BUDGET: Term used to describe revenues and expenditures for the upcoming year beginning July 1 as proposed by the City Administrator to the Board of Mayor and Aldermen for approval.

REVENUE: Income received from various sources used to finance government services. For example, local sales tax revenue.



City of Franklin, Tennessee **FY 2019 Operating Budget**

Appendix O – Glossary

REVENUE BONDS: Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund.

ROAD IMPACT FUND: A special revenue fund used to account for proceeds authorized by a private act of the Tennessee General Assembly of 1987 for the City to assess and collect fees on new development thereby requiring the developer to pay for the costs of new road improvements.

SANITATION & ENVIRONMENTAL SERVICES FUND: A special revenue fund used to account for the City's sanitation collection, fleet maintenance, and disposal operations. Its primary sources of revenue are user charges and an operating subsidy from the general fund.

SPECIAL REVENUE FUND: Special revenue funds are used to account for resources that are subject to certain legal spending restrictions. They are created when a resolution, statute or ordinance requires that specific taxes or special revenue sources are to be used to finance a particular activity. The City has nine (9) special revenue funds: Street Aid & Transportation, Sanitation & Environmental Services, Road Impact, Facilities Tax, Stormwater, Drug, Hotel/Motel, Transit System, and Community Development Block Grant (CDBG) funds.

STORMWATER FUND: A special revenue fund used to account for the City's stormwater drainage operations. Revenues are primarily from charges to residential and commercial customers based on paved areas.

STREET AID & TRANSPORTATION FUND: A special revenue fund used to account

for the receipt and usage of the City's share of State gasoline taxes. State law requires these gasoline taxes to be used to maintain streets.

TAX BASE: The total assessed value of real property within the City.

TAX LEVY: The total amount to be raised by general property taxes for purposes specified in the Property Tax Ordinance.

TRANSFER: An appropriation to or from another fund. A transfer is the movement of money from one fund to another to wholly or partially support the functions of the receiving fund.

TRANSIT SYSTEM FUND: A special revenue fund used to account for the City's transit operations. Its primary sources of revenue are an operating subsidy from the general fund and transit fares. The City has created the Franklin Transit Authority to oversee transit operations. Daily operations of the transit system are managed by a contractor.

USER CHARGES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.



HISTORIC
FRANKLIN
TENNESSEE

ORDINANCE NO. 2018-11

TO BE ENTITLED: "AN ORDINANCE OF THE CITY OF FRANKLIN, TENNESSEE ESTABLISHING THE MUNICIPAL PROPERTY TAX LEVY FOR THE FISCAL YEAR 2018-2019; PROVIDING AN EFFECTIVE DATE"

WHEREAS, the City Charter, Article II and Article IX, provides for the assessment, levy and collection of City taxes,

NOW, THEREFORE,

SECTION I: BE IT ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that the owners of all property, real, personal and mixed, within the corporate limits of the City of Franklin (except such property as shall be exempt by the laws of the State of Tennessee) shall for the fiscal year 2018-2019 pay a tax of 41.76 Cents (\$.4176) to and for the use of the City of Franklin on each One Hundred Dollars (\$100.00) of assessed valuation of such property, and pay a proportional amount of tax for each amount of assessed valuation under One Hundred Dollars (\$100.00) all of said taxes to be collected by the proper officers of the City of Franklin for use in funding in whole or in part the budget as adopted by this ordinance.

SECTION II: BE IT ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that the tax rate stated in Section 1 shall be divided as follows:

General Fund	19.18 cents (\$.1918) or percentage approximate to 46% based on the certified tax rate. (Inclusive of proceeds from the tax increment financing district)
Debt Service Fund	17.36 cents (\$.1736) or percentage approximate to 42% based on the certified tax rate.
Street Aid Fund	1.50 cents (\$.0150) for street maintenance.
General Fund- Capital Funding Account	3.72 cents (\$.0372) for capital projects approved by the Board.

SECTION III: BE IT FINALLY ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee, that this ordinance shall take effect from and after its passage on Third and Final Reading, the health, safety and welfare of the citizens of Franklin requiring it.

ATTEST:

CITY OF FRANKLIN, TENNESSEE:

BY: _____

ERIC S. STUCKEY
City Administrator

BY: _____

DR. KEN MOORE
Mayor

Approved as to Form:

Shauna R. Billingsley, City Attorney

PASSED FIRST READING

PUBLIC HEARING:

PASSED SECOND READING

PASSED THIRD READING:

ORDINANCE 2018-12

TO BE ENTITLED: "AN ORDINANCE OF THE CITY OF FRANKLIN, TENNESSEE, TO AMEND APPENDIX A – COMPREHENSIVE FEES AND PENALTIES, CHAPTER 17 REFUSE AND TRASH DISPOSAL, OF THE FRANKLIN MUNICIPAL CODE TO INCREASE THE FEES FOR COLLECTION OF GARBAGE AND REFUSE."

WHEREAS, the City Charter, Article VIII, provides for adoption of an annual budget for all departments of the City of Franklin: and

WHEREAS, an annual budget process appropriating funds to the various departments and divisions of the City government for the fiscal year beginning July 1, 2018, has been completed in accordance with state law and local ordinances.

NOW, THEREFORE, BE IT ORDAINED by the Board of Mayor and Aldermen of the City of Franklin, Tennessee:

SECTION I: BE IT ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, Tennessee, that Appendix A, Chapter 17 of the Franklin Municipal Code is hereby amended and the following substituted in lieu thereof:

"Appendix A, Chapter 17, Refuse and Trash Disposal

Residential	
1st container	\$19.00 per month (one pick-up/week)

SECTION II. BE IT FINALLY ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF Franklin, Tennessee, that this Ordinance shall take effect for billing cycles beginning July 1, 2018, from and after its passage on second and final reading, the health, safety and welfare of the citizens requiring it.

ATTEST:

CITY OF FRANKLIN, TENNESSEE:

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

Approved as to form:

Shauna R. Billingsley, City Attorney

PASSED FIRST READING: _____
PUBLIC HEARING: _____
PASSED SECOND READING: _____
PASSED THIRD READING: _____

Refuse and Trash Disposal Rate Ordinance

ORDINANCE 2018-12

TO BE ENTITLED: "AN ORDINANCE OF THE CITY OF FRANKLIN, TENNESSEE TO AMEND APPENDIX A – COMPREHENSIVE FEES AND PENALTIES, CHAPTER 17 REFUSE AND TRASH DISPOSAL, OF THE FRANKLIN MUNICIPAL CODE TO INCREASE THE FEES FOR COLLECTION OF GARBAGE AND REFUSE."

WHEREAS, the City Charter, Article VIII, provides for adoption of an annual budget for all departments of the City of Franklin, and

WHEREAS, an annual budget process appropriating funds to the various departments and divisions of the City government for the fiscal year beginning July 1, 2018 has been completed in accordance with state law and local ordinances,

NOW, THEREFORE, BE IT ORDAINED, by the Board of Mayor and Aldermen of the City of Franklin, Tennessee:

SECTION I: BE IT ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, Tennessee, that Appendix A, Chapter 17 of the Franklin Municipal Code is hereby amended and the following substituted in lieu thereof:

"Appendix A, Chapter 17, Refuse and Trash Disposal

Residential	
1st container	\$19.00 per month (one pick-up/week)

SECTION II. BE IT FINALLY ORDAINED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF Franklin, Tennessee, that this Ordinance shall take effect for billing cycles beginning July 1, 2018, from and after its passage on second and final reading, the health, safety and welfare of the citizens requiring it.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

PASSED FIRST READING: _____
PUBLIC HEARING: _____
PASSED SECOND READING: _____
PASSED THIRD READING: _____

RESOLUTION NO. 2018-41

**A RESOLUTION OF THE BOARD OF MAYOR AND ALDERMEN FOR THE CITY OF FRANKLIN
ADOPTING THE ESTIMATE OF REVENUES AND EXPENDITURES FOR THE WATER AND SANITARY
SEWER UTILITY FUND FOR FISCAL YEAR 2018-2019; PROVIDING AN EFFECTIVE DATE.**

WHEREAS, the City of Franklin owns and operates a water and sanitary sewer utility system under authorization of the Municipal Charter; and

WHEREAS, this Utility Fund is an enterprise fund of the City in accordance with generally accepted accounting principles; and

WHEREAS, it is now deemed in the public interest to provide for authorization of the amendment to the estimate of revenues and expenditures for such fund.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, TENNESSEE, THAT:

SECTION 1: That the amendment to the Statement of Estimated Revenues and Expenditures for the Water and Sewer Utility Fund, for Fiscal Year 2018-2019, as set forth more fully in the document entitled "City of Franklin, Tennessee, Annual Operating & Capital Equipment Budget, July 1, 2018 – June 30, 2019," as approved and adopted.

SECTION 2: That this Resolution shall be effective upon adoption.

ADOPTED THIS ____ DAY OF _____ 2018.

ATTEST:

CITY OF FRANKLIN, TENNESSEE:

By: _____
Eric S. Stuckey
City Administrator/Recorder

By: _____
Dr. Ken Moore
Mayor

Approved as to Form:

By: _____
Shauna R. Billingsley
City Attorney

RESOLUTION NO. 2018-41

A RESOLUTION OF THE BOARD OF MAYOR AND ALDERMEN FOR THE CITY OF FRANKLIN ADOPTING THE ESTIMATE OF REVENUES AND EXPENDITURES FOR THE WATER AND SANITARY SEWER UTILITY FUND FOR FISCAL YEAR 2018-2019; PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Franklin owns and operates a water and sanitary sewer utility system under authorization of the Municipal Charter, and

WHEREAS, this Utility Fund is an enterprise fund of the City in accordance with generally accepted accounting principles, and

WHEREAS, it is now deemed in the public interest to provide for authorization of the amendment to the estimate of revenues and expenditures for such fund.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, TENNESSEE THAT:

SECTION 1: That the amendment to the Statement of Estimated Revenues and Expenditures for the Water and Sewer Utility Fund, for Fiscal Year 2018-2019, as set forth more fully in the document entitled “City of Franklin, Tennessee, Annual Operating & Capital Equipment Budget, July 1, 2018 – June 30, 2019” which is attached hereto as if set forth herein and is approved and adopted.

SECTION 2: That this Resolution shall be effective upon adoption.

ADOPTED THIS ____ DAY OF _____ 2018.

ATTEST:

CITY OF FRANKLIN, TENNESSEE

By: _____
Eric S. Stuckey
City Administrator/Recorder

By: _____
Dr. Ken Moore
Mayor

Approved as to Form:

By: _____
Sauna R. Billingsley
City Attorney

RESOLUTION NO. 2018-42

TO BE ENTITLED: “A Resolution to Initiate a Plan Amendment to Envision Franklin for the City-Owned Property at 403 and 405 5th Avenue North, known as “The Hill Property.”

WHEREAS, 403 and 405 5th Avenue North and known informally as “The Hill Property” is owned by the City, jointly held by the General Fund (61%) and the Water & Sewer Fund (39%); and

WHEREAS, the property has been unused since the City’s new Public Works Facility opened in Spring of 2014, and several non-profit housing advocates have indicated interest in the property for redevelopment; and

WHEREAS, the southern and northern edges of the property are located within the 100-year floodplain of the Harpeth River; and

WHEREAS, the City’s long-range plan, *Envision Franklin*, recommends the Recreation design concept for the Hill Property which includes active and passive open spaces, as well as City parks, and other recreational uses;

WHEREAS, the Board of Mayor and Aldermen has received interest from the Franklin Housing Commission, Hard Bargain Neighborhood, Community Housing Partnership, and Franklin Housing Authority to utilize the Hill Property for Affordable or Workforce Housing;

WHEREAS, the Board of Mayor and Aldermen has also received interest from a non-profit, FrankTown, to collaboratively utilize the property for a nonprofit for child and youth mentoring, learning environment, and recreational activities;

WHEREAS, the Board of Mayor and Aldermen has held discussions related to the future of the property following a presentation of public outreach, including the neighborhood meeting survey results, online survey results, and video walk-throughs of three design scenarios with the following options to Envision Franklin;

- A. Leave Envision Franklin “as is” with the Hill Property remaining in the Recreation Design Concept;
or
- B. Initiate an Envision Franklin Plan Amendment to revise the Hill Property to Mixed Residential, which could include a mix of single family homes, townhomes, big houses, and civic and institutional uses, with a special consideration for secondary access outside of the floodplain for public safety purposes;
or
- C. Initiate an Envision Franklin Plan Amendment to revise the Hill Property to Compact Residential, which could include single family detached homes and/or civic and institutional uses, with a special consideration for secondary access outside of the floodplain for public safety purposes.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF MAYOR AND ALDERMEN OF THE CITY OF FRANKLIN, TENNESSEE, that the Board of Mayor and Aldermen, as the property owner of the Hill Property, give authority to staff to initiate option _____.

IT IS SO RESOLVED AND DONE on this ____ day of _____ 2018.

ATTEST:

CITY OF FRANKLIN, TENNESSEE:

By: _____
ERIC S. STUCKEY
City Administrator

By: _____
DR. KEN MOORE
Mayor

Approved as to Form:

By: _____
Sauna R. Billingsley, City Attorney



Hill Property

BOMA Work Session
April 24, 2018

NEIGHBORHOOD MEETING & SURVEY RESULTS

SURVEY DESIGN



Compact Single-Family



Mixed Residential



Recreation

- ▶ The Hill Property Survey was designed around the three conceptual scenarios created by Tuck-Hinton Architects.
- ▶ The goal of the survey was to receive feedback on the public's preferred land use choice for the Hill Property site with these three scenario options; compact single-family, mixed residential, and recreation.
- ▶ An open-ended question was posed to give the respondent the scenario to write-in their vision for the Hill Property.
- ▶ Surveys were distributed at the Neighborhood Meeting in paper form and surveys were distributed online.

NEIGHBORHOOD MEETING

February 15, 2018

- ▶ 101 ATTENDEES
- ▶ PAPER SURVEYS DISTRIBUTED
- ▶ 80 SURVEYS RETURNED

NEIGHBORHOOD MEETING SURVEY RESULTS

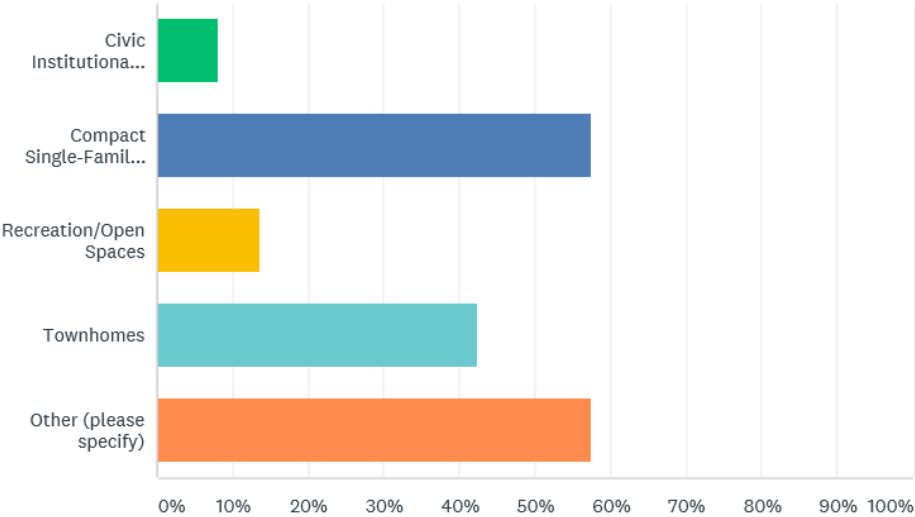
Q1

Customize

Export

What is your overall vision for the Hill Property? If you could design anything, what would it be? Choose all that apply.

Answered: 73 Skipped: 6



ANSWER CHOICES	RESPONSES	
Civic Institutional Uses	8.22%	6
Compact Single-Family Homes on Small Lots	57.53%	42
Recreation/Open Spaces	13.70%	10
Townhomes	42.47%	31
Other (please specify)	57.53%	42
Total Respondents: 73		

Showing 42 responses

☐ Affordable Housing	2/27/2018 1:38 PM	View respondent's answers	Categorize as...
☐ A mix that meets the requirement level of work force housing	2/27/2018 1:37 PM	View respondent's answers	Categorize as...
☐ Workforce Housing	2/27/2018 1:31 PM	View respondent's answers	Categorize as...
☐ Affordable rental units	2/27/2018 10:42 AM	View respondent's answers	Categorize as...
☐ I'm for affordable housing either way for workforce housing.	2/27/2018 10:40 AM	View respondent's answers	Categorize as...

Total Respondents: 73

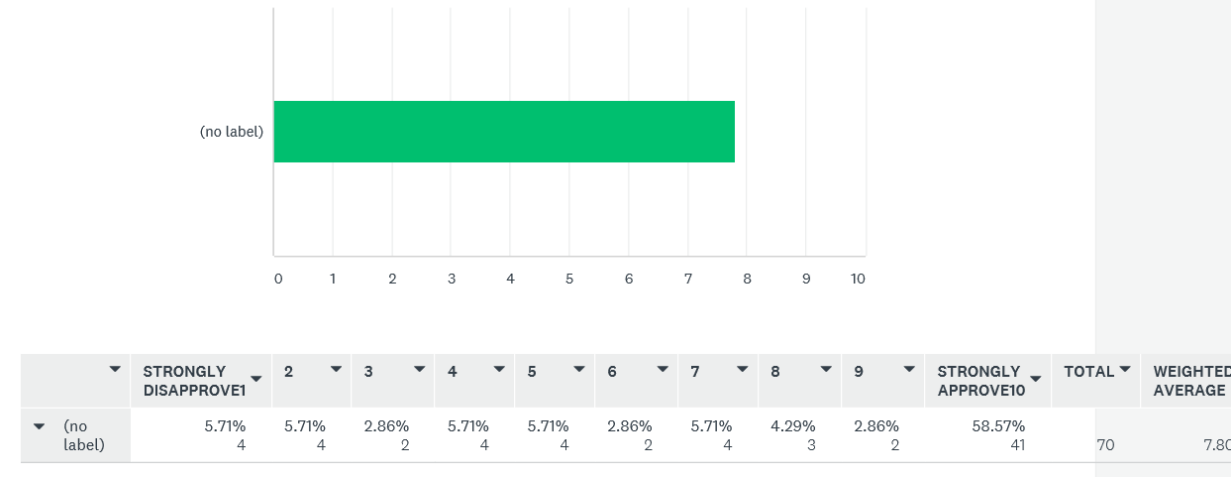
NEIGHBORHOOD MEETING SURVEY RESULTS

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?



Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Compact Residential Design Concept (single-family homes on small lots) for the Hill Property. (See Graphic Below)

Answered: 70 Skipped: 9



NEIGHBORHOOD MEETING SURVEY RESULTS

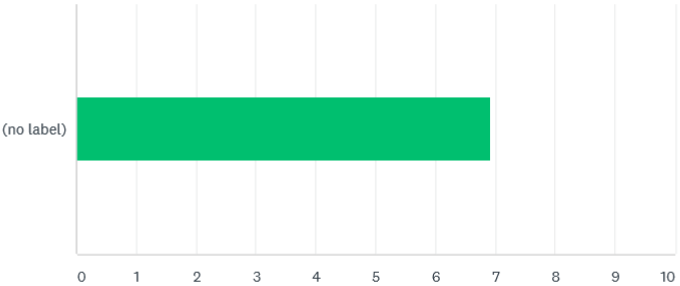
3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Mixed Residential Design Concept (mixed housing types) for the Hill Property. (See Graphic Below)

Answered: 74 Skipped: 5



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	14.86% 11	0.00% 0	4.05% 3	5.41% 4	9.46% 7	6.76% 5	8.11% 6	5.41% 4	2.70% 2	43.24% 32	74	6.93

NEIGHBORHOOD MEETING SURVEY RESULTS

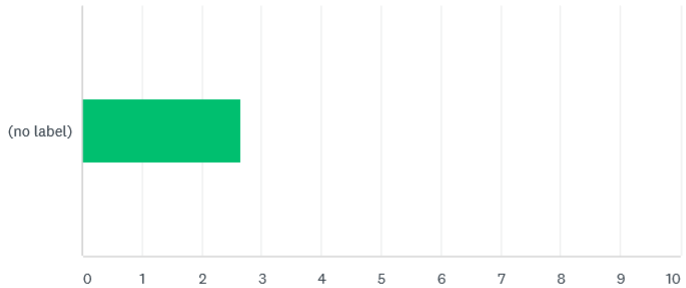
4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



Using a scale of 1 to 10, how strongly you approve or disapprove of having a Recreational Design Concept for the Hill Property? (See Graphic Below)

Answered: 74 Skipped: 5



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	60.81% 45	8.11% 6	12.16% 9	0.00% 0	2.70% 2	2.70% 2	0.00% 0	4.05% 3	4.05% 3	5.41% 4	74	2.66

NEIGHBORHOOD MEETING SURVEY RESULTS

If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Answered: 34 Skipped: 45

1. tennis courts, bocce, basketball

2. NA

3. Picnic areas, passive park amenities and parking for activities at bi-centennial park. Steps could be placed by the retaining wall and crossing would be at traffic light – already in place at 3rd Ave North

4. N/A

5. N/A

6. No

7. There is more a need for housing at this point than another park in the area.

8. Large playground for a wide range of ages; it should also be accessible for those with disabilities. I like the idea of having basketball courts.

9. Children's Park

10. Parks + green space

11. No, I'm for housing!

12. None, Franklin has plenty of parks already.

13. We have plenty of recreation.

14. No.

15. none. waste of land. bad location for a park.

16. This should not be an option.

17. Rentals for working class upstanding citizens who serve our City.

18. Don't waste this space.

19. I don't know if people realize the added traffic that a park with ball fields would create. Travel ball is nearly year round.

20. no.
21. We have enough recreation and new parks in the works.

22. I do not approve of the recreational use. We need housing.

23. Standard park amenities are always welcome. But, a botanical garden would be beautiful.

24. I believe that property lends itself to Walkway paths, a play ground at the top of the property, instead of the bottom, and connections to the neighborhood and Bicentennial Park. Although the idea of using the existing building is intriguing, the limits on parking might prohibit that use. The athletic field might require more parking too, but an open space could be provided/incorporated into the design for informal play/games. Most likely from neighboring families. Is there another structure in Bicentennial that will be repurposed?

25. N/A

26. Many parks in City of Franklin plus more being planned.

27. Running Trails, Dog Runs

28. Gardens, lots of benches, splash pad (small), playground, open green space.

29. Bike Rentals

30. Workforce housing did desperately needed

31. N/A

32. None

33. Comment: The idea of putting people in the position of walking across Hillsboro Rd (even with traffic signals) is ludicrous.

34. We have plenty of parks, we need workforce housing!

NEIGHBORHOOD MEETING SURVEY RESULTS

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

- A.

- B.

- C.

- D. None of the Above

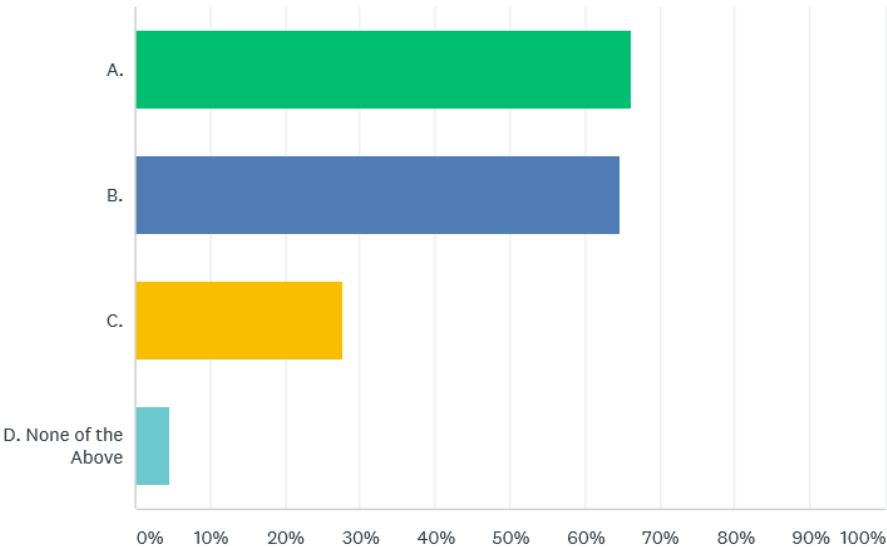
Q6

Customize

Export

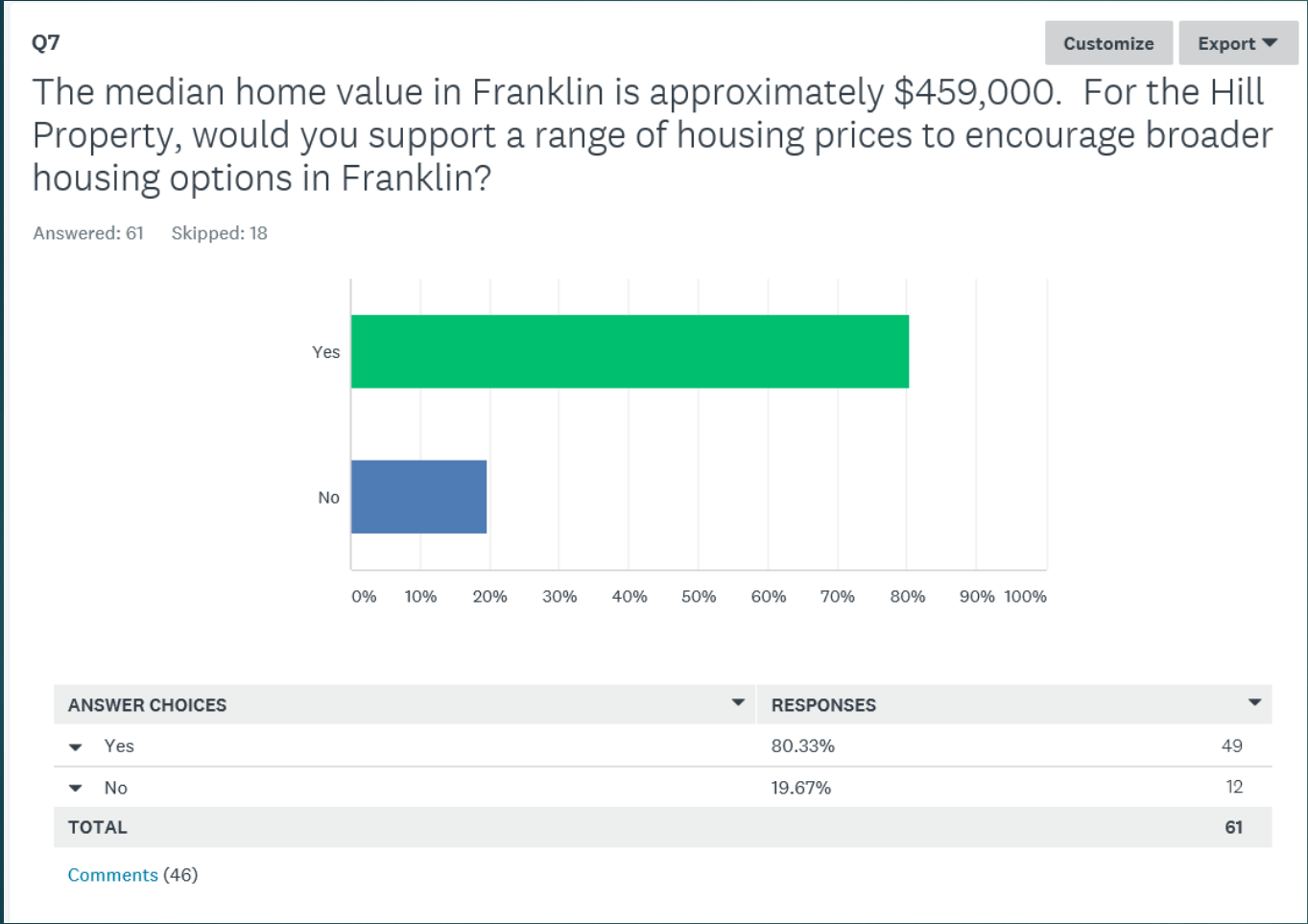
If you prefer residential uses, which type of housing would you prefer?
Choose all that apply.

Answered: 65 Skipped: 14



ANSWER CHOICES	RESPONSES	
A.	66.15%	43
B.	64.62%	42
C.	27.69%	18
D. None of the Above	4.62%	3
Total Respondents: 65		

NEIGHBORHOOD MEETING SURVEY RESULTS



► OF THE 12 “NO” RESPONSES, 7 OF THOSE RESPONDENTS WROTE IN THE COMMENT BOX THAT THEY WANTED LOWER-PRICED, AFFORDABLE, OR WORKFORCE HOUSING

*Median Home Value \$459,000 sourced from Williamson County Association of REALTORS. This number fluctuates month to month.

NEIGHBORHOOD MEETING SURVEY RESULTS

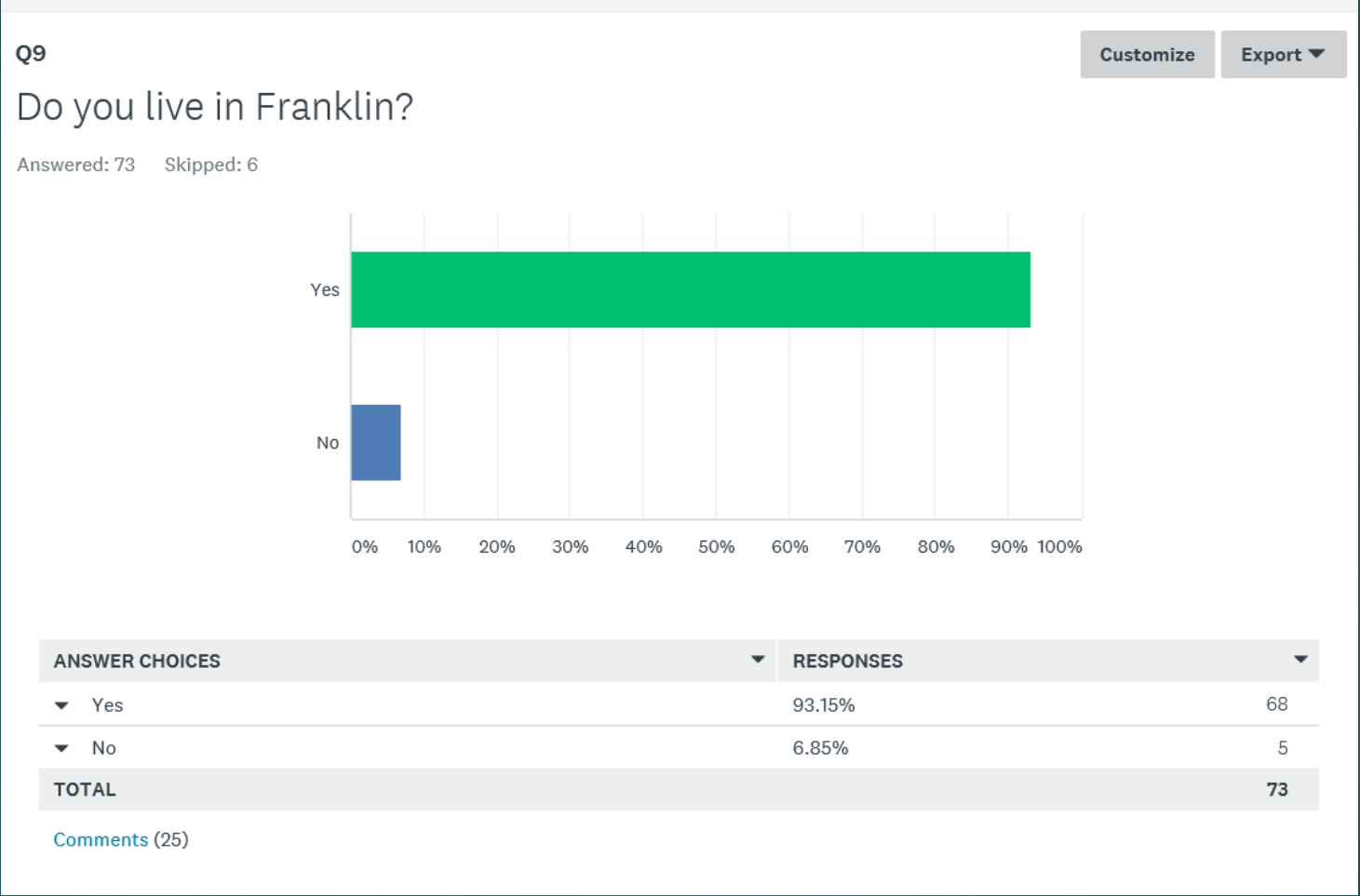
Q8

If you prefer another use, what would you like to see...

Answered: 14 Skipped: 65

- ▶ 5 - AFFORDABLE OR WORKFORCE HOUSING
- ▶ 3 – N/A, OR NONE
- ▶ 2 - OPEN SPACE/PARK
- ▶ 1- CITY HALL
- ▶ 1 – TRANSITIONAL HOUSING FOR WOMEN AND CHILDREN
- ▶ 1- CITY-RELATED OUTREACH SUPPORT CENTER WITH CLINIC/AFFORDABLE
- ▶ 1- ART GALLERY; EXPANDING CEMETERY, MUSEUM

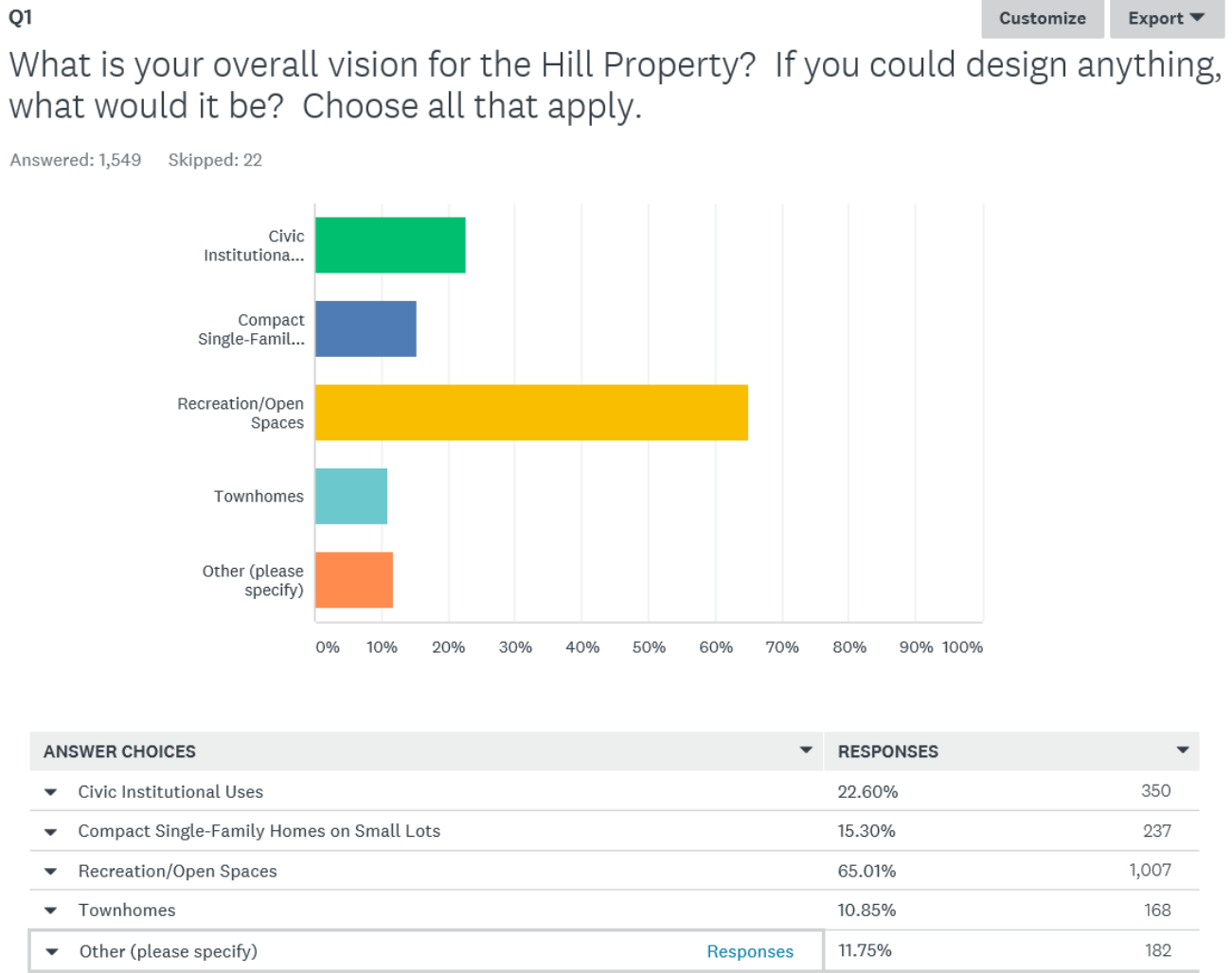
NEIGHBORHOOD MEETING SURVEY RESULTS



ONLINE SURVEY RESULTS

- ▶ 1,571 SURVEY RESPONSES
- ▶ EMAILED SURVEY LINK TO OVER 700 PEOPLE, PLACED ON CITY WEBSITE, SOCIAL MEDIA, AND MENTIONED ON TELEVISION.

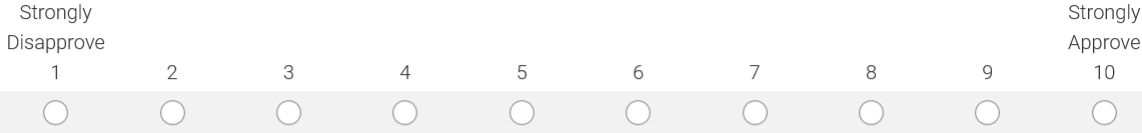
ONLINE SURVEY RESULTS



- ▶ 182 WRITTEN COMMENTS
- ▶ 46 - OPEN SPACE/PARK/PLAYGROUND/REC. AMENITY/POOL
- ▶ 42 – AFFORDABLE/WORKFORCE/LOW-INCOME HOUSING
- ▶ 23 – DO NOTHING/LEAVE GREEN
- ▶ 18 – COMMERCIAL/OFFICE/RETAIL/RESTAURANTS/MIXED-USE
- ▶ 12 – RESIDENTIAL/MULTI-FAMILY/TOWNHOMES/CONDOS
- ▶ 9 - CITY HALL OR CITY FACILITY
- ▶ 8 – FRANKTOWN/INSTITUTIONAL OR CIVIC USE
- ▶ 5 - PARKING/PARKING GARAGE
- ▶ 5 – COMMUNITY CENTER
- ▶ 3 – NON-PROFITS
- ▶ 2 – CEMETRY
- ▶ 2 – SELL IT!
- ▶ 2- ART GALLERY/MUSEUM
- ▶ 2- BATTLEFIELD RESTORATION/HISTORIC ELEMENT
- ▶ 3 – ADDITIONAL MISCELLANIOUS COMMENTS

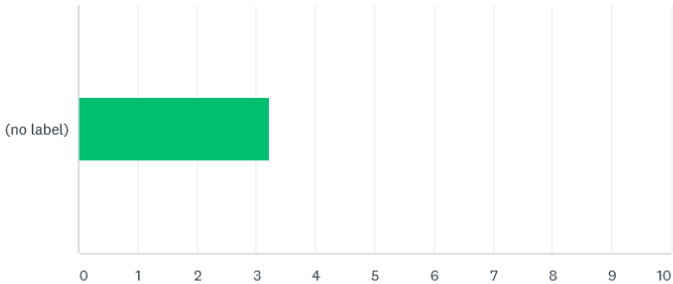
ONLINE SURVEY RESULTS

2 Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** (single-family homes on small lots) for the Hill Property. (See Graphic Below)



Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Compact Residential Design Concept (single-family homes on small lots) for the Hill Property. (See Graphic Below)

Answered: 1,547 Skipped: 24



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	55.27% 855	6.01% 93	6.72% 104	2.78% 43	6.98% 108	2.71% 42	3.23% 50	4.98% 77	2.33% 36	8.99% 139	1,547	3.23

ONLINE SURVEY RESULTS

3 Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** (mixed housing types) for the Hill Property. (See Graphic Below)

Strongly Disapprove

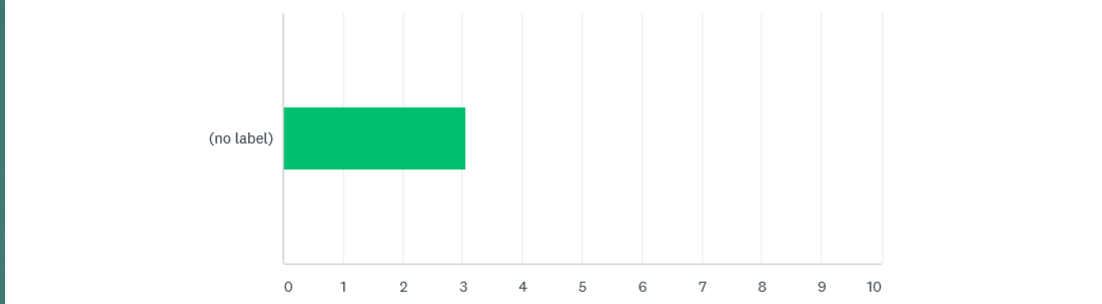
12345678910

Strongly Approve



Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Mixed Residential Design Concept (mixed housing types) for the Hill Property. (See Graphic Below)

Answered: 1,539 Skipped: 32



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	54.84% 844	6.37% 98	7.60% 117	4.16% 64	7.08% 109	3.12% 48	4.74% 73	3.90% 60	2.27% 35	5.91% 91	1,539	3.05

ONLINE SURVEY RESULTS

4 Using a scale of 1 to 10, how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property? (See Graphic Below)

Strongly Disapprove

Strongly Approve

1

2

3

4

5

6

7

8

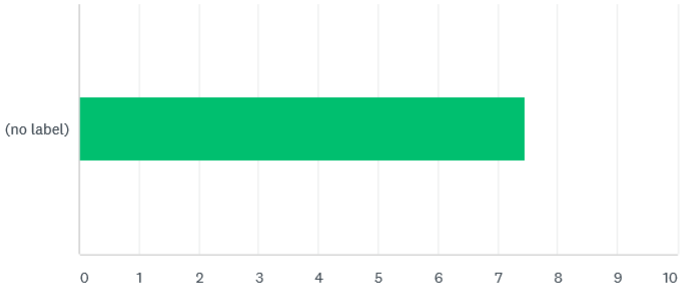
9

10



Using a scale of 1 to 10, how strongly you approve or disapprove of having a Recreational Design Concept for the Hill Property? (See Graphic Below)

Answered: 1,551 Skipped: 20



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	12.70% 197	3.16% 49	3.09% 48	2.32% 36	6.90% 107	3.42% 53	4.77% 74	6.51% 101	5.74% 89	51.39% 797	1,551	7.44

ONLINE SURVEY RESULTS

Q5

Export ▾

If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Answered: 817 Skipped: 754

RESPONSES (817)

TEXT ANALYSIS

MY CATEGORIES (0)

Cloud View

List View

Search responses  

Showing 28 words and phrases

Frisbee

Running Trails

Pedestrian Bridge

Baseball

Recreational

Climbing Wall

Green Space

Football

Picnic Area

Housing

Basketball Courts

Water Feature

Play Ground

Amphitheater

Park

Design

Walking Trails

Access

Walking Path

Music

Open Space

Rink

Splash Pad

Looks Great

Intramural Field

Pickle Ball Courts

Sports Fields

Downtown

ONLINE SURVEY RESULTS

6 If you prefer residential uses, which type of housing would you prefer? Choose all that apply.



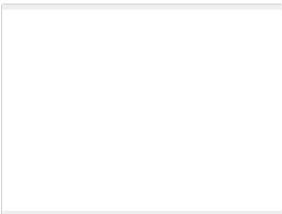
A.



B.



C.



D. None of the Above

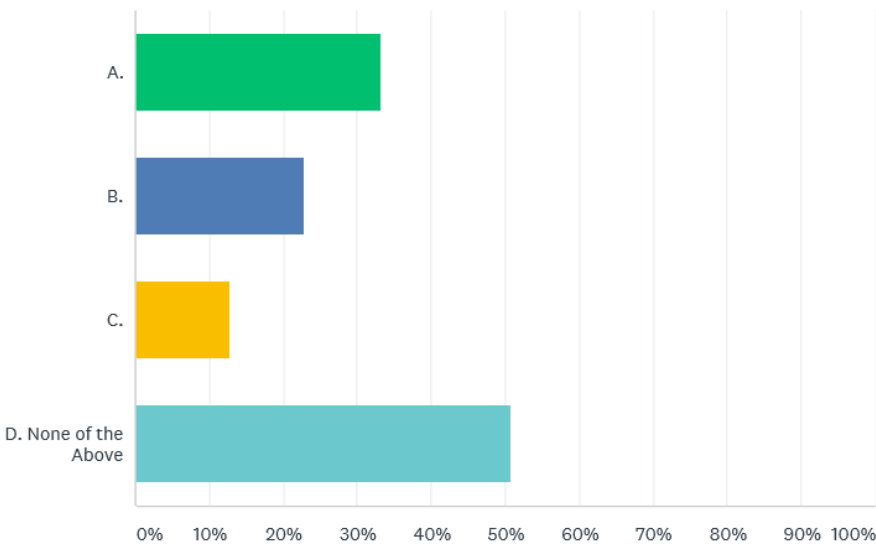
Q6

Customize

Export

If you prefer residential uses, which type of housing would you prefer?
Choose all that apply.

Answered: 1,076 Skipped: 495



ANSWER CHOICES	RESPONSES	
A.	33.18%	357
B.	22.77%	245
C.	12.73%	137
D. None of the Above	50.93%	548
Total Respondents: 1,076		

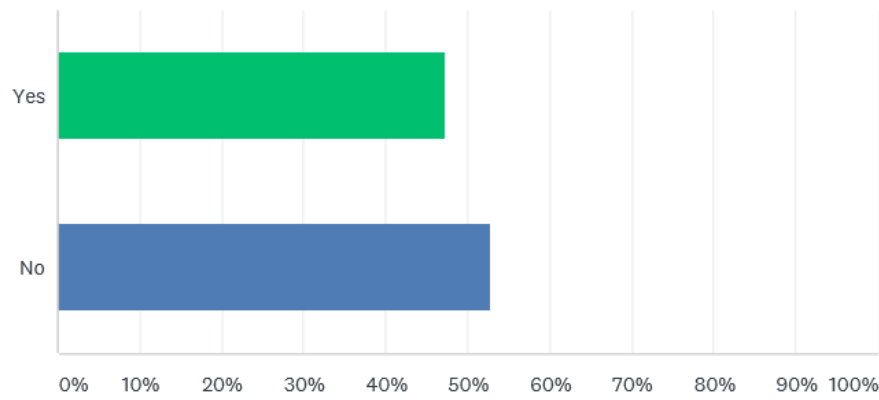
ONLINE SURVEY RESULTS

Q7

Customize Export

The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Answered: 1,355 Skipped: 216



ANSWER CHOICES	RESPONSES
Yes	47.23% 640
No	52.77% 715
TOTAL	1,355

Comments (322)

- ▶ 715 TOTAL “NO” RESPONSES
- ▶ 669- NO’S WOULD LIKE NO HOUSING AT ALL, BUT RECREATION OR CIVIC SPACE
- ▶ 21- NO’S WOULD NOT LIKE A RANGE OF HOUSING PRICES, BUT WOULD LIKE SINGLE-FAMILY HOMES OR TOWNHOMES
- ▶ 20 – NO’S WOULD NOT LIKE A RANGE, BUT WOULD LIKE ALL LOWER PRICED HOMES
- ▶ 5 – NO’S WOULD NOT LIKE A RANGE, BUT WOULD LIKE HIGHER PRICED HOMES

*Median Home Value \$459,000 sourced from Williamson County Association of REALTORS. This number fluctuates month to month.

ONLINE SURVEY RESULTS

Q8
If you prefer another use, what would you like to see...

Export ▼

Answered: 414 Skipped: 1,157

▶ 414 WRITTEN COMMENTS

- ▶ 141 – FRANKTOWN/NON-PROFIT
- ▶ 133 – PARK/RECREATIONAL USES/OUTDOOR VENUE OR EVENT SPACE/PLAYGROUND/WALKING AREAS/GARDENS
- ▶ 32 – DO NOTHING/LEAVE GREEN
- ▶ 19 – COMMERCIAL/OFFICE/RETAIL/RESTAURANTS/MIXED-USE
- ▶ 15 – AFFORDABLE/WORKFORCE HOUSING
- ▶ 11 – CIVIC/INSTITUTIONAL/COMMUNITY CENTER
- ▶ 9 – NEW CITY HALL
- ▶ 8 – HISTORIC/MONUMENTS/MUSEUM
- ▶ 6 – HOUSING/CONDOS/TOWNHOMES/APARTMENTS
- ▶ 5 – FARMERS MARKET/FOOD TRUCK AREA
- ▶ 5 – PARKING
- ▶ 4 – CEMETRY
- ▶ 10 - N/A
- ▶ 16 MISCELLANEOUS ANSWERS: FIRE HALL, INDOOR WATER PARK, SOMETHING UNIQUE OR COOL, GUN RANGE, RENEWABLE ENERGY FARM, B&B, SELL IT!, OBSERVATORY, SPACE FOR FAMILIES, INDUSTRIAL SPACE, ETC.

ONLINE SURVEY RESULTS

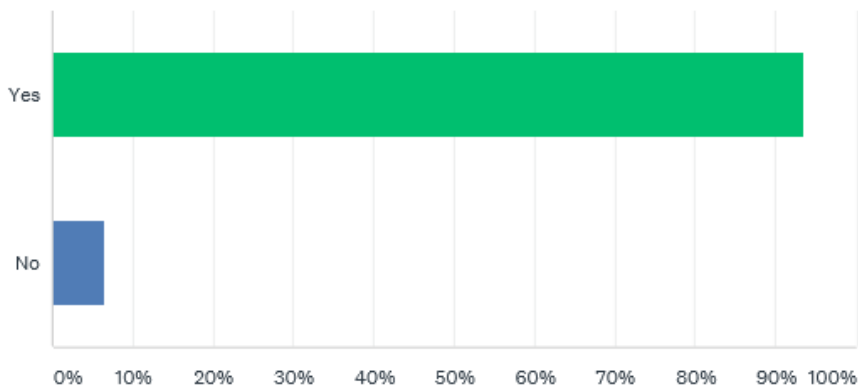
Q9

Customize

Export ▼

Do you live in Franklin?

Answered: 1,558 Skipped: 13



ANSWER CHOICES ▼	RESPONSES ▼	
▼ Yes	93.58%	1,458
▼ No	6.42%	100
TOTAL		1,558

[Comments \(251\)](#)

SURVEY COMPARISON

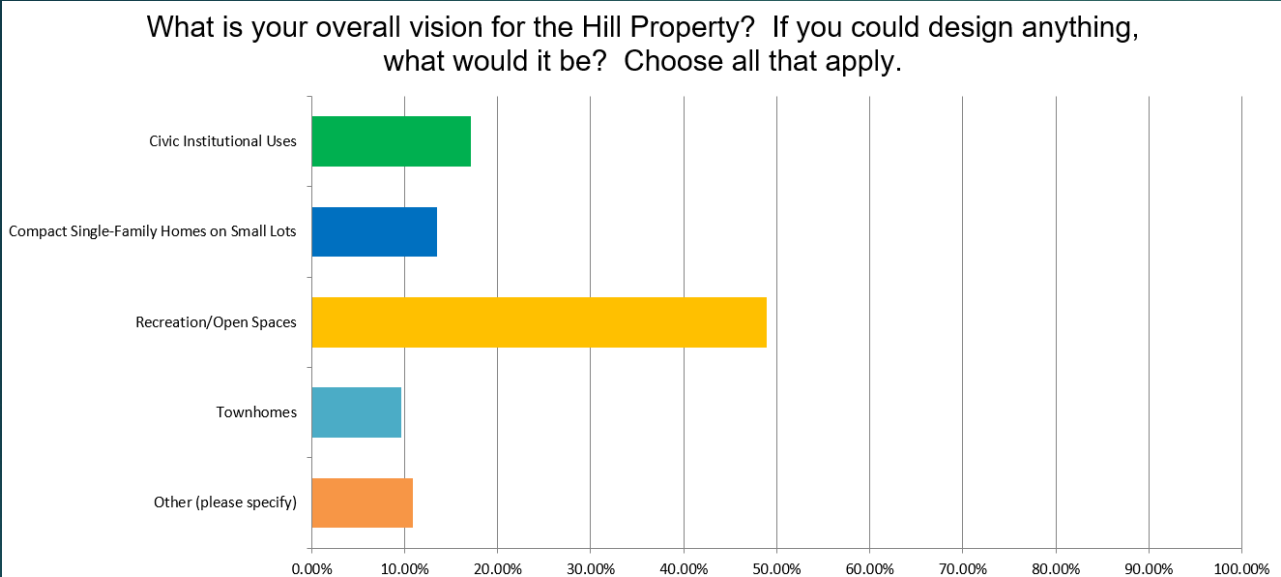
Neighborhood Meeting

VS.

Online Results

- ▶ Favored **Compact Single-Family** Housing at 57% & “Other” at 57% which included written comments for **workforce or affordable housing**.
 - ▶ Gave an approval rating of **7.8** and **6.9** for the housing options.
 - ▶ The neighborhood respondents favored the **compact single-family homes** and **townhomes**.
 - ▶ The neighborhood meeting respondents overwhelmingly **favored a range of housing prices at 93%**.
 - ▶ When the open-ended question was posed, If you prefer another use, what would you like to see... the neighborhood meeting respondents **favored affordable or workforce housing**
- ▶ The online survey reached a broader audience with 65% favoring **Recreation and Open Space**.
 - ▶ Gave an approval rating of **3.2** and **3.0** for the housing options.
 - ▶ The online survey respondents favored **none of the housing** options.
 - ▶ The online survey respondents **did NOT favor a range of housing prices at 54%**.
 - ▶ When the open-ended question was posed, If you prefer another use, what would you like to see... the online survey respondents favored **Franktown or a non-profit**.

COMBINED SURVEY RESULTS



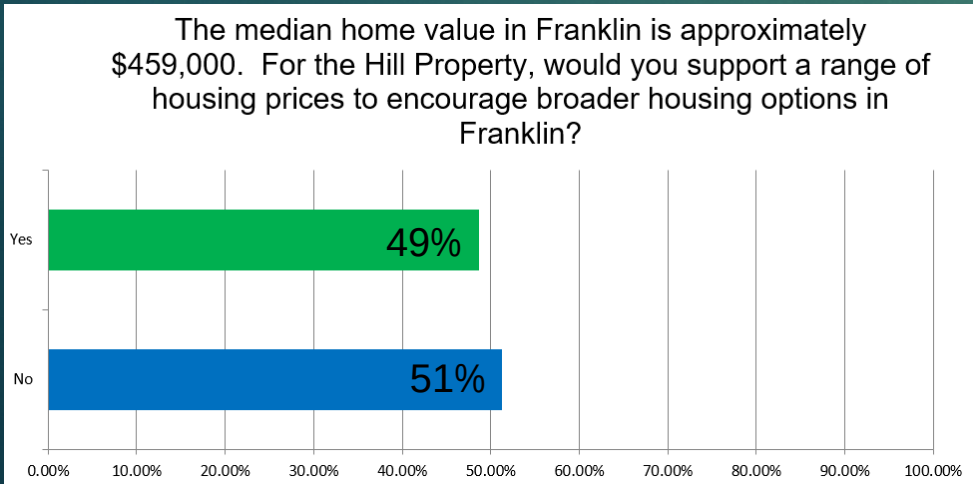
Recreation/Open Spaces drops from 65% on Online Survey to 49% on Combined Survey

Q8
If you prefer another use, what would you like to see...

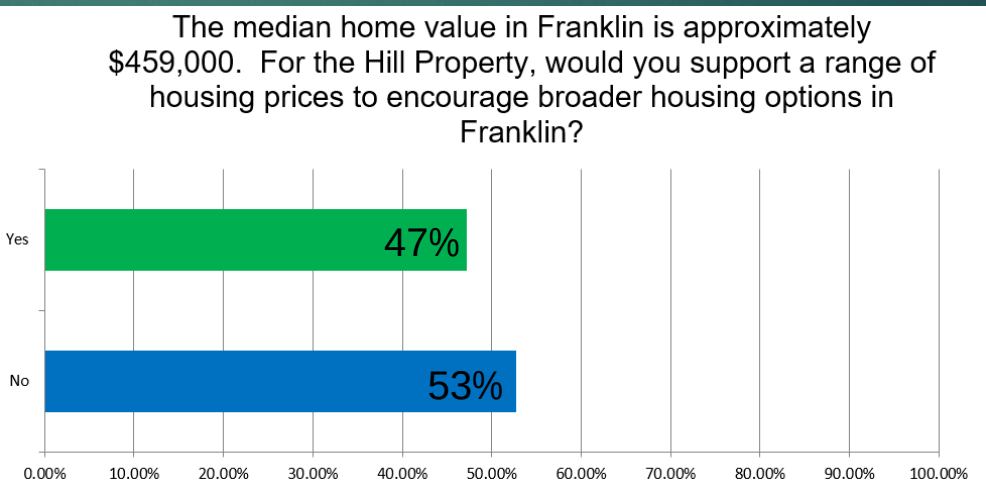
428 TOTAL WRITTEN COMMENTS

Top 2 written comments:

- ▶ 141 – FRANKTOWN/NON-PROFIT
- ▶ 135 – PARK/RECREATIONAL USES/OUTDOOR VENUE OR EVENT SPACE/PLAYGROUND/WALKING AREAS/GARDENS

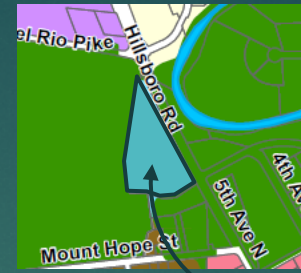


Combined Surveys



Online Survey

MOVING FORWARD



Recreation Design Concept



- ▶ WHAT LAND USE WOULD YOU LIKE TO SEE FOR THE HILL PROPERTY?
- ▶ WOULD YOU LIKE STAFF TO MOVE FORWARD WITH AN ENVISION FRANKLIN PLAN AMENDMENT FOR ONE OF THE SCENARIOS?
- ▶ WOULD YOU LIKE TO MOVE FORWARD WITH DEMO OF EXISTING BUILDINGS?



○ DEL RIO CORNER PERSPECTIVE



○ 3RD AVENUE CORNER PERSPECTIVE



○ BIRDS EYE VIEW



○ SITE SECTION

HILL PROPERTY STUDY

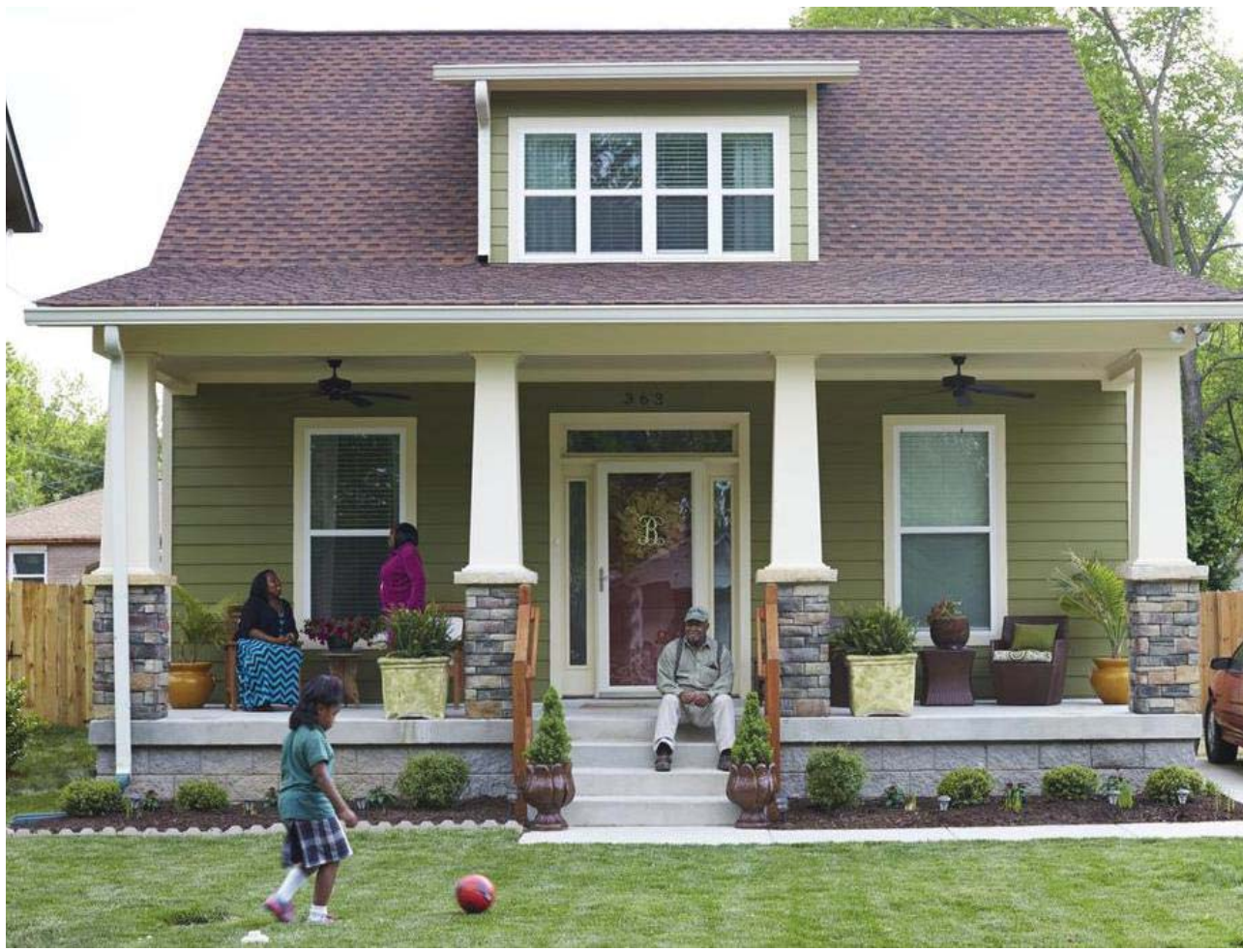
TUCK·HINTON
ARCHITECTS

COMPACT RESIDENTIAL DESIGN CONCEPT

04/10/2018

HOUSING TYPE

Affordable Workforce Housing
Single Family Detached Houses
Low-Scale Cottages
Small Building Footprints
Shallow Setbacks



GREEN SPACE

Shared Green Space
Individual Yards on Lot



**WALKING
CONNECTIVITY**

Neighborhood Sidewalks
Grass Strip for Street Trees
Street Parking
Pedestrian Paths Through Site



**CHILDREN'S
PLAYSPACE**

Children's Park Connecting
Bicentennial Park and Site



HILL PROPERTY STUDY

COMPACT RESIDENTIAL DESIGN CONCEPT



DEL RIO CORNER PERSPECTIVE

BIG HOUSE

PEDESTRIAN PATH THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY TOWNHOMES

NEIGHBORHOOD GREEN SPACE

BIG HOUSE

CHILDREN'S PARK AND PICNIC AREA

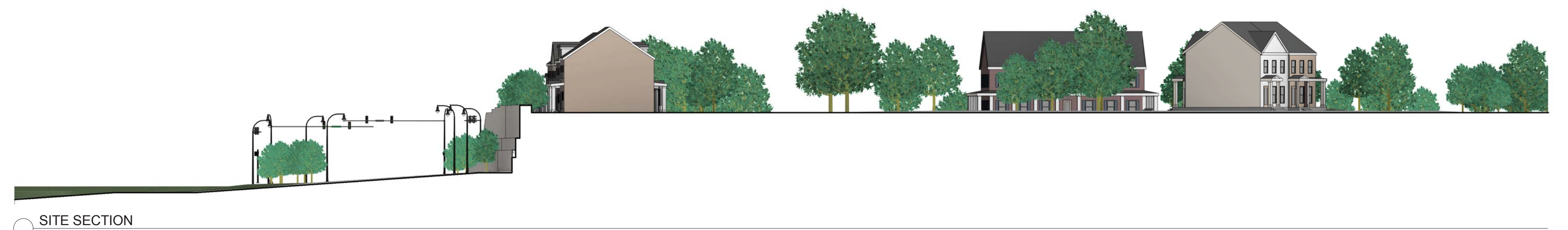
SITE SECTION



3RD AVENUE CORNER PERSPECTIVE



BIRDS EYE VIEW



HILL PROPERTY STUDY

TUCK·HINTON
ARCHITECTS

MIXED RESIDENTIAL DESIGN CONCEPT

04/10/18

HOUSING TYPE

Affordable Workforce Housing
Townhouses
Cottage/ Bungalow Style
Shallow Setbacks



SECONDARY TYPE

Big House
2 Story Duplex with
Appearance of One Building



WALKING CONNECTIVITY

Neighborhood Sidewalks
Grass Strip for Street Trees
Street Parking
Shared Green Space
Individual Yards on Lot
Pedestrian Path through Site



CHILDREN'S PLAYSPACE

Children's Park Connecting
Bicentennial Park and Site



HILL PROPERTY STUDY

MIXED RESIDENTIAL DESIGN CONCEPT



○ DEL RIO CORNER PERSPECTIVE



○ 3RD AVENUE CORNER PERSPECTIVE

COVERED PAVILION FOR RESTROOMS,
LOCKERS, RENTAL EQUIPMENT, TRAIL
INFORMATION AND COURTS

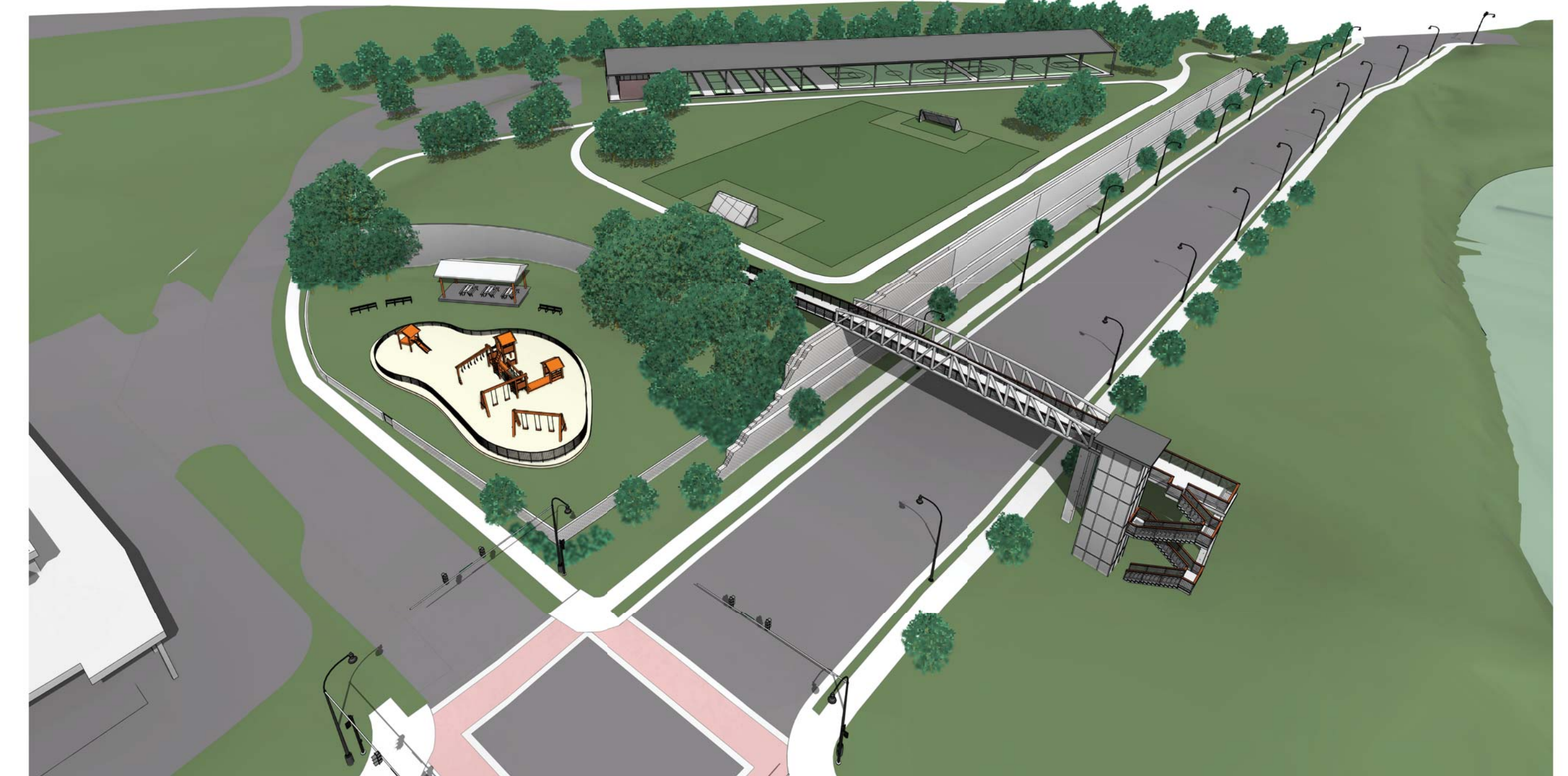
PEDESTRIAN PATH AND WALKING TRAIL
THROUGH SITE

RETAINING WALL

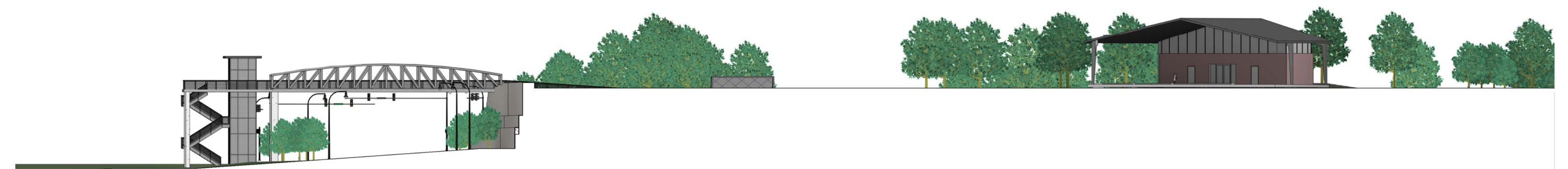
INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND PICNIC AREA



○ BIRDS EYE VIEW



○ SITE SECTION

MULTISPORT RECREATION

- Bocce Courts
- Shuffleboard
- Covered Basketball Courts
- Intramural Field
- Locker Rooms
- Restrooms
- Welcome Center



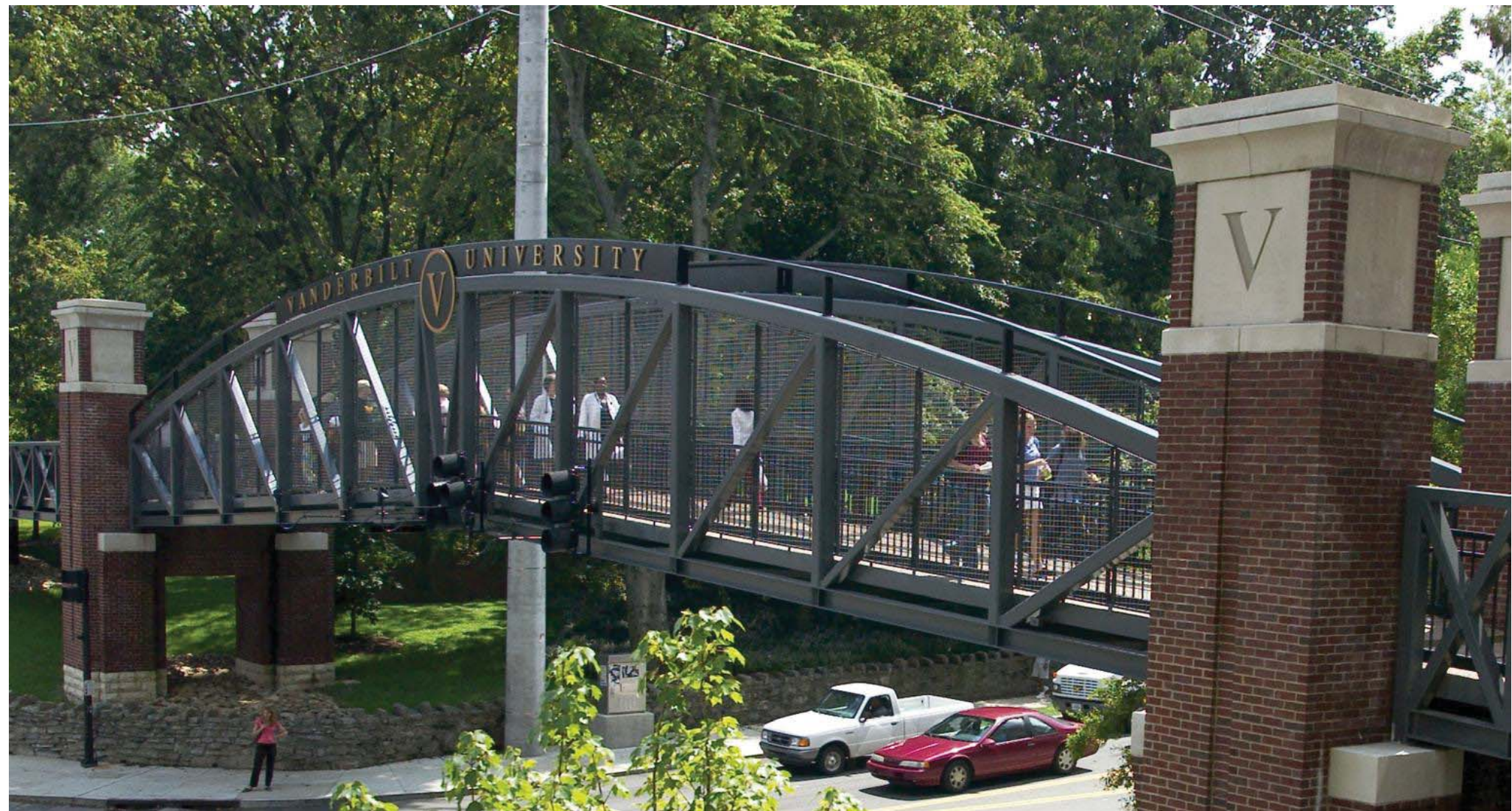
CHILDREN'S PLAYSPACE

- Safe
- Nature-inspired
- Educational
- Accessible



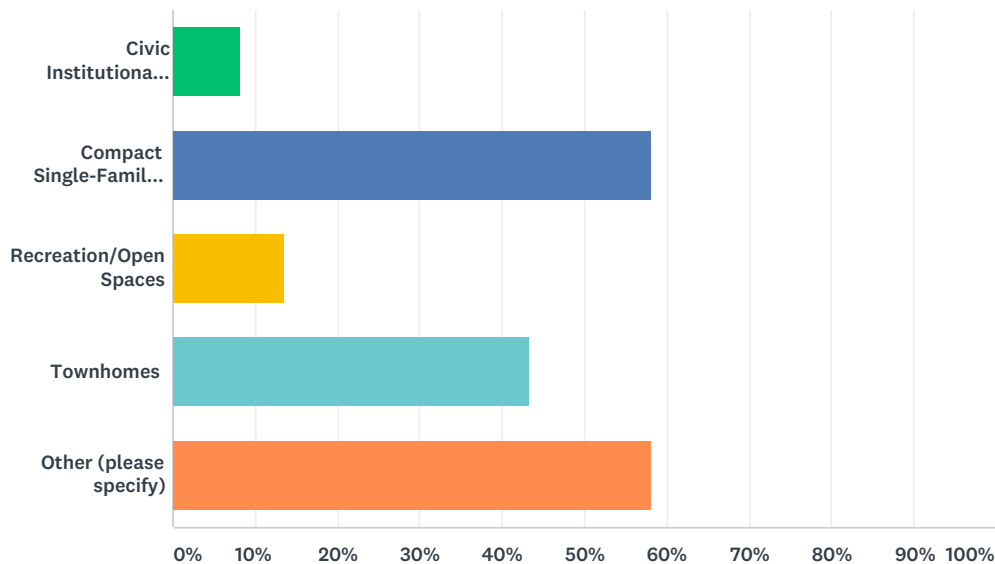
WALKING TRAIL

- Connectivity
- Safe
- Accessible
- Bridge
- Elevator
- Stairs



Q1 What is your overall vision for the Hill Property? If you could design anything, what would it be? Choose all that apply.

Answered: 74 Skipped: 6



ANSWER CHOICES	RESPONSES	
Civic Institutional Uses	8.11%	6
Compact Single-Family Homes on Small Lots	58.11%	43
Recreation/Open Spaces	13.51%	10
Townhomes	43.24%	32
Other (please specify)	58.11%	43
Total Respondents: 74		

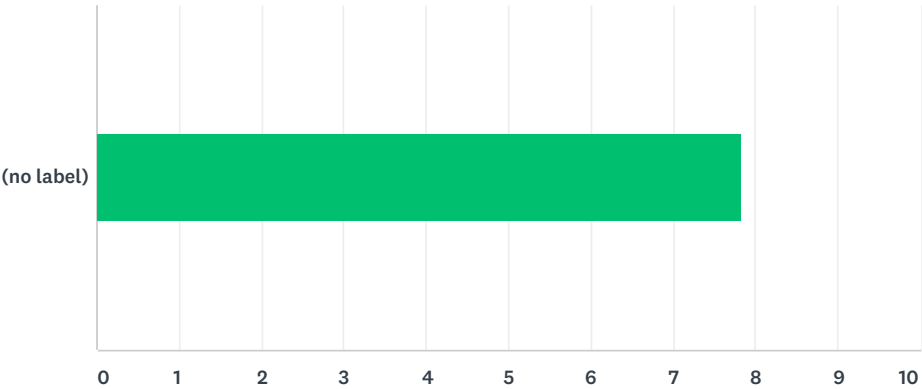
#	OTHER (PLEASE SPECIFY)	DATE
1	Duplex (One Level)	4/2/2018 2:32 PM
2	My vision is housing a teacher can afford.	2/27/2018 2:53 PM
3	Art Gallery, museum, expand cemetery	2/27/2018 2:49 PM
4	Workforce	2/27/2018 2:47 PM
5	Townhomes provide more bang for the buck.	2/27/2018 2:46 PM
6	notes on back	2/27/2018 2:45 PM
7	Affordable Housing	2/27/2018 2:38 PM
8	A mix that meets the requirement level of work force housing	2/27/2018 2:37 PM
9	Workforce Housing	2/27/2018 2:31 PM
10	Affordable rental units	2/27/2018 11:42 AM
11	I'm for affordable housing either way for workforce housing.	2/27/2018 11:40 AM
12	Public housing (affordable housing)	2/27/2018 11:34 AM
13	Change planning code to allow request narrowing thru historic zoning use where parking is now. Don't be stuck on lack of vision.	2/27/2018 11:32 AM
14	Affordable housing!	2/27/2018 11:27 AM

Copy of Hill Property Study

15	Yes, Please!	2/27/2018 11:25 AM
16	I am sad that only 16 single-family homes can get on this plan and what about a mixture of townhomes and smaller homes/ but zoning needs to be changed to get more houses.	2/27/2018 11:23 AM
17	Provide affordable rentals for employees of this growing City!	2/27/2018 11:20 AM
18	B + D together, Civic Institutional next	2/27/2018 11:17 AM
19	+ Compact - Maybe mix it up.	2/27/2018 11:15 AM
20	consider creating houses that can be bought by teachers firemen etc.	2/27/2018 11:10 AM
21	Workforce housing	2/27/2018 10:56 AM
22	What a great plan for truly affordable housing	2/27/2018 10:54 AM
23	Change the planning code to allow use where parking exists/ get a variance/ small pocket passive park	2/27/2018 10:46 AM
24	Childrens play area needs taller fence. Too close to intersection. need for protection from predators.	2/27/2018 10:42 AM
25	Higher Density workforce housing	2/27/2018 10:40 AM
26	While I fully support affordable living, this space is in a prime location for a recreational/park.	2/27/2018 10:39 AM
27	I would like to see the property stay in Open Space.	2/27/2018 10:37 AM
28	I think we need more affordable housing in Franklin, for city, school, police, employees, etc. to be able to live in Franklin.	2/27/2018 10:33 AM
29	I would like COF to proactively take care of its working class citizen by building workforce housing.	2/27/2018 10:19 AM
30	City Hall	2/27/2018 10:17 AM
31	Affordable Housing/We need workforce housing	2/27/2018 10:16 AM
32	Majority single family homes - need more houses than those in the design	2/27/2018 10:13 AM
33	Majority Singe Family Homes	2/27/2018 10:11 AM
34	use existing parking area/Affordable Housing Needed	2/27/2018 10:10 AM
35	Affordable housing for income \$35,000 and up.	2/27/2018 10:07 AM
36	Something that is creative and pay homage to history - like Bicentennial Mall	2/27/2018 10:05 AM
37	1 floor 2 bedrooms 1 1/2 bath "affordable" 16-20 houses	2/27/2018 10:01 AM
38	We need sincere park space in Franklin. Everything is moving out and it will leave the downtown area void.	2/27/2018 9:59 AM
39	Workforce housing with visitability for elderly and persons with disabilities. Franklin has an opportunity to be a leader in developing workforce housing in a desirable area. Not shoved off "across the tracks"!	2/27/2018 9:49 AM
40	Affordable Housing for Franklin residents and young families	2/27/2018 9:45 AM
41	Avoid "Big House" concept	2/27/2018 9:42 AM
42	Workforce housing and space for Franktown	2/27/2018 9:34 AM
43	Transitional Housing for Women and Children	2/27/2018 9:26 AM

Q2 Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Compact Residential Design Concept (single-family homes on small lots) for the Hill Property. (See Graphic Below)

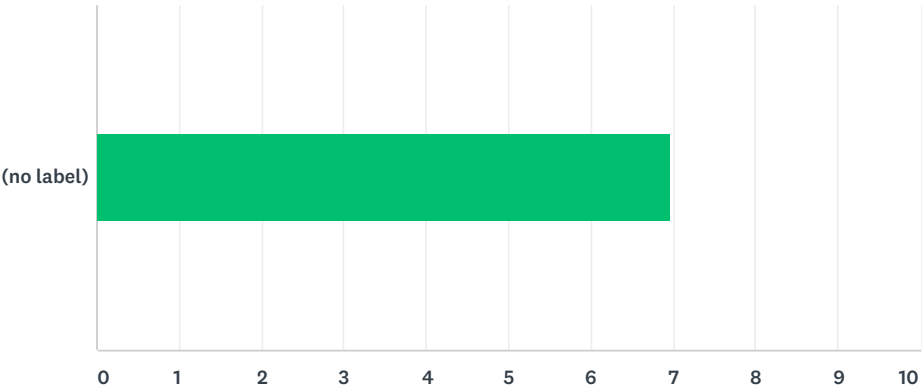
Answered: 71 Skipped: 9



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	5.63% 4	5.63% 4	2.82% 2	5.63% 4	5.63% 4	2.82% 2	5.63% 4	4.23% 3	2.82% 2	59.15% 42	71	7.85

Q3 Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Mixed Residential Design Concept (mixed housing types) for the Hill Property. (See Graphic Below)

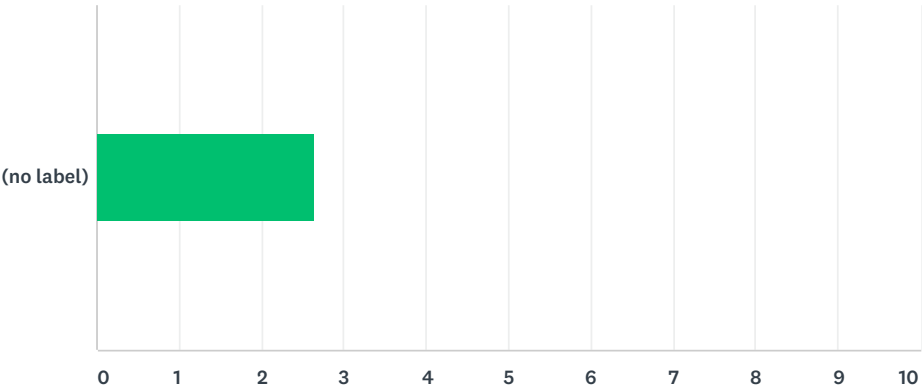
Answered: 75 Skipped: 5



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	14.67% 11	0.00% 0	4.00% 3	5.33% 4	9.33% 7	6.67% 5	8.00% 6	5.33% 4	2.67% 2	44.00% 33	75	6.93

Q4 Using a scale of 1 to 10, how strongly you approve or disapprove of having a Recreational Design Concept for the Hill Property? (See Graphic Below)

Answered: 75 Skipped: 5



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	61.33% 46	8.00% 6	12.00% 9	0.00% 0	2.67% 2	2.67% 2	0.00% 0	4.00% 3	4.00% 3	5.33% 4	75	2.6

Q5 If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Answered: 34 Skipped: 46

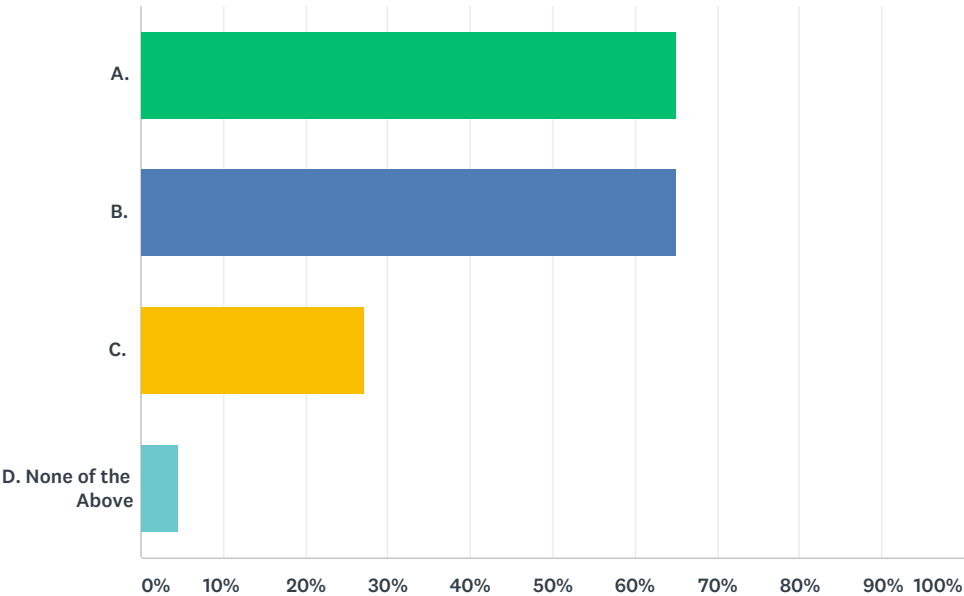
#	RESPONSES	DATE
1	tennis courts, bocce, basketball	2/27/2018 2:54 PM
2	NA	2/27/2018 2:53 PM
3	Picnic areas, passive park amenities and parking for activities at bi-centennial park. Steps could be placed by the retaining wall and crossing would be at traffic light - already in place at 3rd ave. north.	2/27/2018 2:45 PM
4	N/A	2/27/2018 2:40 PM
5	n/a	2/27/2018 2:39 PM
6	No	2/27/2018 2:38 PM
7	There is more a need for housing at this point than another park in the area.	2/27/2018 2:37 PM
8	Large playground for a wide range of ages; it should also be accessible for those with disabilities. I like the idea of having basketball courts.	2/27/2018 2:34 PM
9	Children's Park	2/27/2018 2:32 PM
10	Parks + green space	2/27/2018 11:43 AM
11	No, I'm for housing!	2/27/2018 11:40 AM
12	None, Franklin has plenty of parks already.	2/27/2018 11:34 AM
13	We have plenty of recreation.	2/27/2018 11:27 AM
14	No.	2/27/2018 11:24 AM
15	none. waste of land. bad location for a park.	2/27/2018 11:23 AM
16	This should not be an option.	2/27/2018 11:21 AM
17	Rentals for working class upstanding citizens who serve our City.	2/27/2018 11:20 AM
18	Don't waste this space.	2/27/2018 11:17 AM
19	I don't know if people realize the added traffic that a park with ball fields would create. Travel ball is nearly year round.	2/27/2018 11:10 AM
20	no.	2/27/2018 10:48 AM
21	We have enough recreation and new parks in the works.	2/27/2018 10:46 AM
22	I do not approve of the recreational use. We need housing.	2/27/2018 10:43 AM
23	Standard park amenities are always welcome. But, a botanical garden would be beautiful.	2/27/2018 10:39 AM
24	I believe that property lends itself to Walkway paths, a play ground at the top of the property, instead of the bottom, and connections to the neighborhood and Bicentennial Park. Although the idea of using the existing building is intriguing, the limits on parking might prohibit that use. The athletic field might require more parking too, but an open space could be provided/incorporated into the design for informal play/games. Most likely from neighboring families. Is there another structure in Bicentennial that will be repurposed?	2/27/2018 10:37 AM
25	N/A	2/27/2018 10:13 AM
26	Many parks in City of Franklin plus more being planned.	2/27/2018 10:10 AM
27	Running Trails, Dog Runs	2/27/2018 10:05 AM
28	Gardens, lots of benches, splash pad (small), playground, open green space.	2/27/2018 9:59 AM
29	Bike Rentals	2/27/2018 9:54 AM
30	Workforce housing did desperately needed	2/27/2018 9:49 AM

Copy of Hill Property Study

31	N/A	2/27/2018 9:45 AM
32	None	2/27/2018 9:41 AM
33	Comment: The idea of putting people in the position of walking across Hillsboro Rd (even with traffic signals) is ludicrous.	2/27/2018 9:38 AM
34	We have plenty of parks, we need workforce housing!	2/27/2018 9:30 AM

Q6 If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

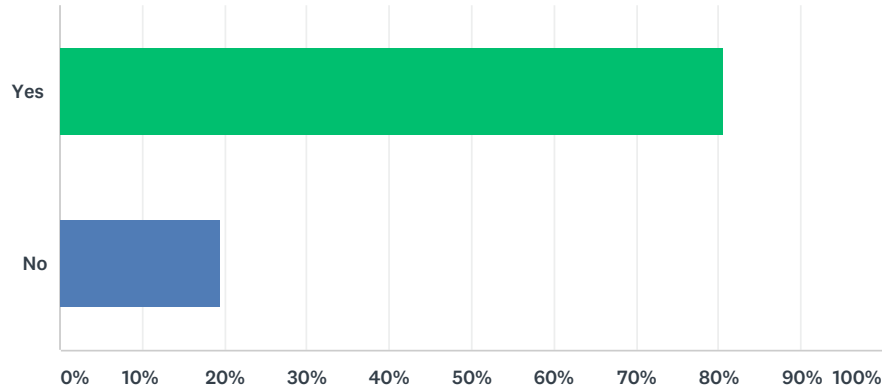
Answered: 66 Skipped: 14



ANSWER CHOICES	RESPONSES	
A.	65.15%	43
B.	65.15%	43
C.	27.27%	18
D. None of the Above	4.55%	3
Total Respondents: 66		

Q7 The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Answered: 62 Skipped: 18



ANSWER CHOICES	RESPONSES
Yes	80.65% 50
No	19.35% 12
TOTAL	62

#	COMMENTS	DATE
1	Affordable housing should be the biggest priority for Franklin workforce of income \$25,000 to include teachers aides, single parents, and single income seniors.	4/2/2018 2:32 PM
2	Work force housing for this concept available to workers in the service industries, fire, police, schools, city county workers	2/27/2018 3:04 PM
3	more economical housing needs to be provided as housing costs soar.	2/27/2018 2:54 PM
4	By "Range of housing prices" - Hope we mean \$300,000 or less	2/27/2018 2:53 PM
5	These homes are not in compliance with our regulations of homes not backing up to major streets! They will rise well above the retaining wall and will greet those entering town on Hillsboro Road! They will be seen. Our consultants recommended no residential in this location and I agree. it is not in the best interest of the residents to be in this location- noise, traffic, etc.	2/27/2018 2:45 PM
6	No other use - Affordable Housing	2/27/2018 2:40 PM
7	Affordable housing for working class teacher, nurse, etc.	2/27/2018 2:39 PM
8	Much lower cost housing	2/27/2018 2:38 PM
9	The community is perfect for workforce housing to support generations of families that already live in the community/area.	2/27/2018 2:37 PM
10	Workforce housing	2/27/2018 2:34 PM
11	Price point should be less than \$250K per unit	2/27/2018 2:34 PM
12	Workforce housing that stays affordable via some type of covenant	2/27/2018 2:31 PM
13	We are in desperate need of affordable housing.	2/27/2018 11:43 AM
14	We need to keep housing affordable	2/27/2018 11:42 AM
15	I want to make sure Franklin doesn't price hard working people out of town.	2/27/2018 11:40 AM
16	craftsman (bungalow) style keeping price as low as possible - deed restricted none.	2/27/2018 11:38 AM
17	Affordable housing workforce	2/27/2018 11:35 AM

Copy of Hill Property Study

18	It needs to be affordable housing	2/27/2018 11:34 AM
19	\$250 - \$300,000 if city donating property and a few perks. Workforce pricing. Workforce only.	2/27/2018 11:32 AM
20	Affordable housing, workforce housing	2/27/2018 11:27 AM
21	If you were to poll all the service workers in downtown (restaurant staff, city employees) and ask where they live. The need for attainable housing is clear!	2/27/2018 11:25 AM
22	Affordable/workforce price point only. There is a housing crisis in Franklin.	2/27/2018 11:23 AM
23	yes.	2/27/2018 11:21 AM
24	if broader means more affordable, then yes.	2/27/2018 11:20 AM
25	Absolutely!	2/27/2018 11:10 AM
26	Affordable Only!	2/27/2018 11:07 AM
27	our teachers need to be able to live where they work. Our policeman need to be visible in the community which they know and live.	2/27/2018 10:56 AM
28	Low/Affordable - Same for all owner occupied - deed restricted. P.S. housing will generate taxes!!	2/27/2018 10:54 AM
29	I would prefer mixed single family and apartments with low income housing. This is perhaps our last chance to provide a significant low income housing area in Franklin. Richest city in the state. We need to be ...	2/27/2018 10:48 AM
30	Only owner occupied deed restricted for # of years to go back into the pool let non profits administer.	2/27/2018 10:46 AM
31	This is a perfect opportunity to put our money where our mouth is and support attainable housing.	2/27/2018 10:43 AM
32	Workforce \$250,000 or less.	2/27/2018 10:40 AM
33	I support a range of prices, but would prefer it skewed toward more affordable.	2/27/2018 10:33 AM
34	Property needs to be 200-250,000	2/27/2018 10:15 AM
35	Only affordable housing	2/27/2018 10:13 AM
36	Affordable housing options for police, teachers, etc.	2/27/2018 10:10 AM
37	Income \$35,000 and up	2/27/2018 10:07 AM
38	Work Force Housing	2/27/2018 10:06 AM
39	We are pricing low-income families out of Franklin. This displaces communities of color especially.	2/27/2018 10:05 AM
40	Absolutely need affordable - NOT subsidized housing	2/27/2018 10:02 AM
41	It needs to be for older residents and be affordable, I don't think families with children would want to live on Hillsboro Rd.	2/27/2018 10:01 AM
42	I love to think people could afford to live here.	2/27/2018 9:55 AM
43	Between 200,000 to 250,000 for working families	2/27/2018 9:51 AM
44	We need affordable housing in Williamson County and Franklin.	2/27/2018 9:50 AM
45	Yes and yes- the people who teach your children, put out your fires, and protect you cannot afford to live here!	2/27/2018 9:49 AM
46	People who grew up in Franklin can no longer afford to live here. Range should be \$180K -\$250K. The median is not affordable compared to current incomes in the country.	2/27/2018 9:45 AM
47	Too many large homes.	2/27/2018 9:40 AM

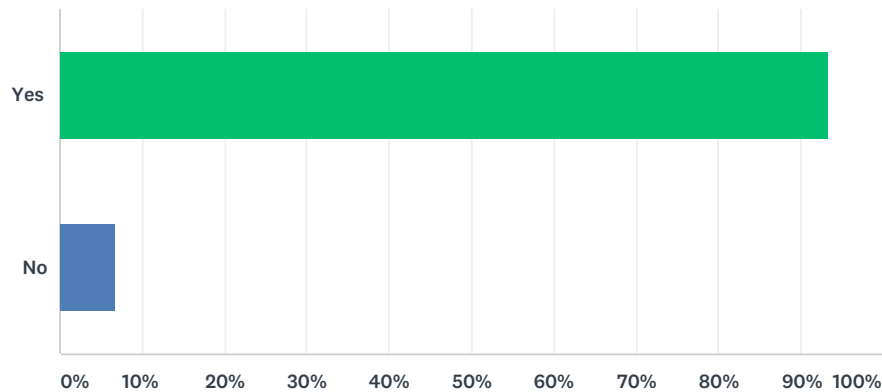
Q8 If you prefer another use, what would you like to see...

Answered: 15 Skipped: 65

#	RESPONSES	DATE
1	I would like to see affordable homes to include 55 years and over, with life changes and are on a single fixed income. They have lived, raised family, and paid taxes in Franklin and now cannot live here. (housing affordability is forcing these seniors to leave). Where is our community helping.	4/2/2018 2:32 PM
2	none	2/27/2018 3:04 PM
3	Art gallery; expanding cemetery, museum	2/27/2018 2:49 PM
4	Affordable apartments	2/27/2018 2:46 PM
5	Affordable workforce housing options.	2/27/2018 11:44 AM
6	Affordable Rental Units	2/27/2018 11:42 AM
7	N/A	2/27/2018 11:40 AM
8	workforce	2/27/2018 11:35 AM
9	Public/affordable	2/27/2018 11:34 AM
10	City-related outreach support center with clinic. affordable.	2/27/2018 11:20 AM
11	Open space/park. The closest playground is the school 1/2 mile away.	2/27/2018 10:37 AM
12	City Hall	2/27/2018 10:17 AM
13	N.A.	2/27/2018 10:06 AM
14	Park. So many ways to make that space beautiful.	2/27/2018 9:59 AM
15	Transitional Housing for women and children	2/27/2018 9:26 AM

Q9 Do you live in Franklin?

Answered: 74 Skipped: 6



ANSWER CHOICES	RESPONSES
Yes	93.24% 69
No	6.76% 5
TOTAL	74

#	COMMENTS	DATE
1	Live and Work in Franklin. I have been living in Franklin for 27 years.	4/2/2018 2:32 PM
2	Hillsboro Road	2/27/2018 3:04 PM
3	It's criminal that we have so much wealth here and it's gotten so teachers, first responders, working class people can't afford to be here.	2/27/2018 2:53 PM
4	Housing that requires parking in front looks shabby and tacky immediately; could driveways and garages in back be included in any housing design	2/27/2018 2:49 PM
5	We need affordable workforce housing. This does not need to be a park or recreation.	2/27/2018 11:41 AM
6	Near Grassland. Thanks for the chance to speak. I really have a heart for Hard Bargain neighborhood. In the same spirit, I choose housing.	2/27/2018 11:40 AM
7	Prefer A, C and D are totally out of character.	2/27/2018 11:38 AM
8	Franklin has been talking about affordable housing for years. It's time to do something NOW!! and a \$459,000 house is NOT affordable.	2/27/2018 11:34 AM
9	Maximize density for affordable - workforce housing	2/27/2018 11:32 AM
10	but our children cannot come back to Franklin - they can't afford it. They bought a house in Clarksville.	2/27/2018 11:27 AM
11	It's time to embrace density to achieve our destiny.	2/27/2018 11:25 AM
12	Listen to hardworking peoples needs and stop sending people out to have to commute and not pay on local spending.	2/27/2018 11:20 AM
13	Can't afford to!	2/27/2018 11:10 AM
14	native for 68 years	2/27/2018 11:07 AM
15	One of the issues the alderman have dealt with over time is affordable housing. I have heard that some developers who had promised affordable housing have not followed through and so the whole idea of affordable housing in Franklin seems unattainable. HERE IS OUR OPPORTUNITY!! I would like to see BOMA give (or lease) the Hill to Community Housing Partnership. Habitat and Hard Bargain. I understand the land will need to be restored, but Community Housing Partnership of Williamson County told me they are committed. I know Brant Bousquet (Hard bargain) and what a great job he has done, tirelessly working for the upgrading and growth of the Hard Bargain community. This would be a perfect addition, solution.	2/27/2018 10:54 AM

Copy of Hill Property Study

16	This is an ideal opportunity for the City to show a commitment to the development of workforce housing. Site is ideal due to location to services and city.	2/27/2018 10:40 AM
17	Thanks for providing this opportunity to comment.	2/27/2018 10:37 AM
18	I live quite close to the Hill.	2/27/2018 10:33 AM
19	City changes often (plans) can amend and rezone hill to do affordable housing! Another ex. parking in downtown. Should not be paid parking!	2/27/2018 10:10 AM
20	Live and work in Franklin	2/27/2018 10:07 AM
21	Would like to. Can't afford it.	2/27/2018 10:06 AM
22	I live in Thompsons Station because high house prices moved my family out. I grew up on East Fowlkes Street.	2/27/2018 10:05 AM
23	I live in Thompson's Station but I'm running for county commissioner in District 2 and I think this is an important issue.	2/27/2018 9:54 AM
24	I am the Executive Director of the TN Fair Housing Council. Williamson Co. is in my enforcement area and we receive CD BG money from the City.	2/27/2018 9:49 AM
25	I would like to stay here with the sight of affordable housing.	2/27/2018 9:45 AM
26	We must have workforce housing! Businesses need employees that can/live here and be a part of Franklin.	2/27/2018 9:35 AM

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

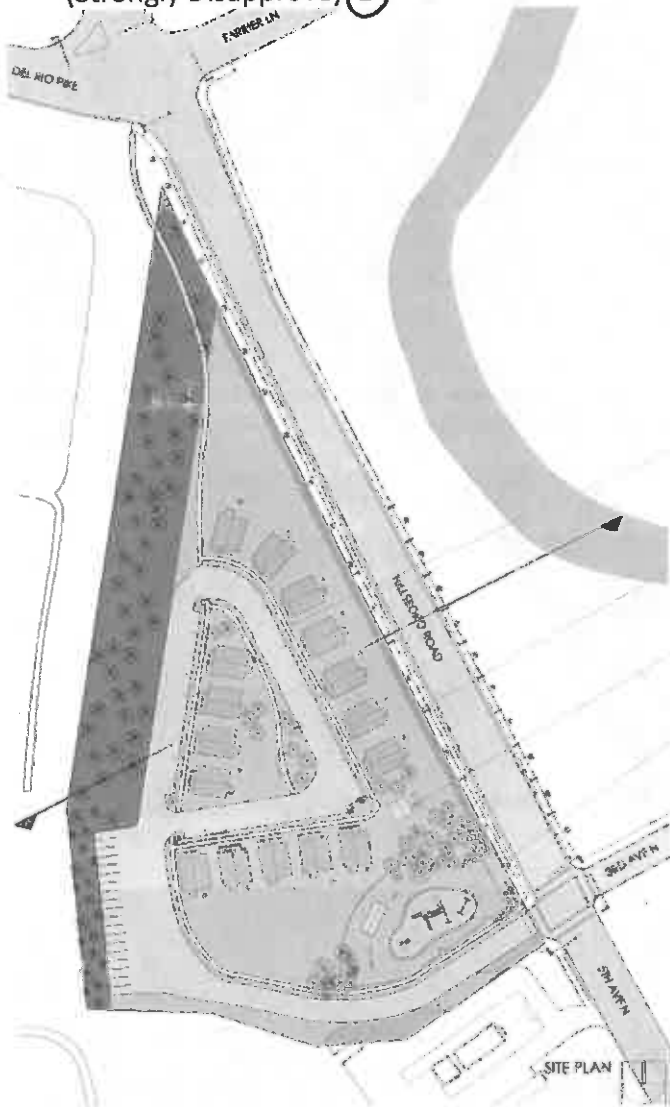
Circle all that apply.

- ☒ A. Civic Institutional Uses
- ☐ B. Compact Single-Family Homes on small lots
- ☒ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments notes on back

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) ☒ 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

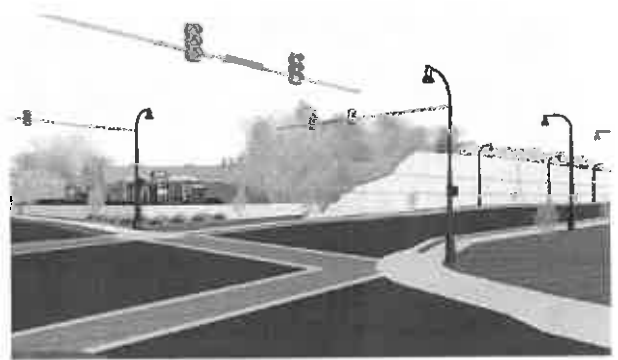


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

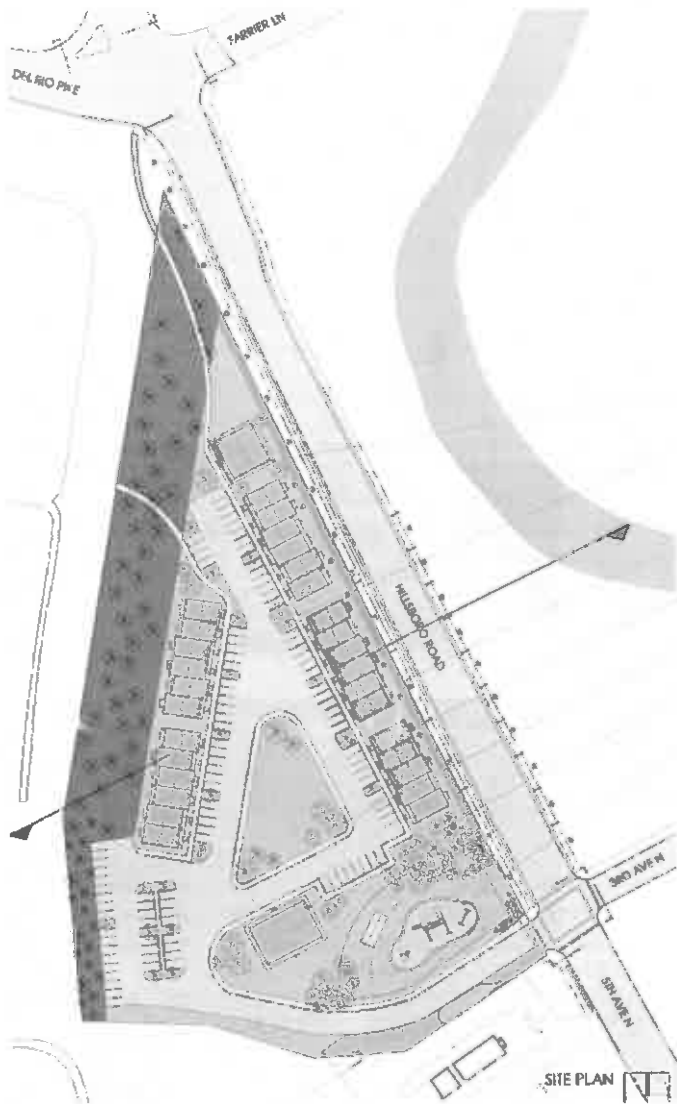
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

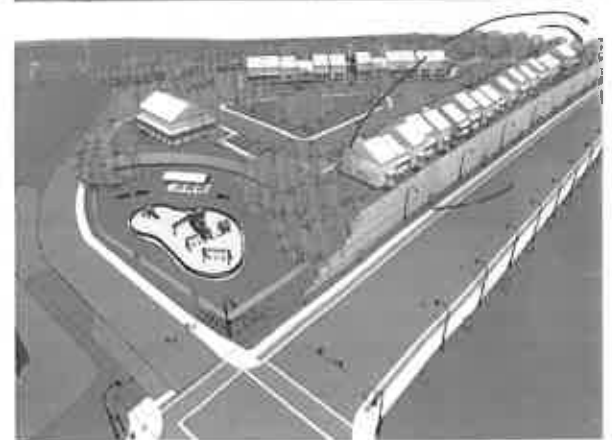
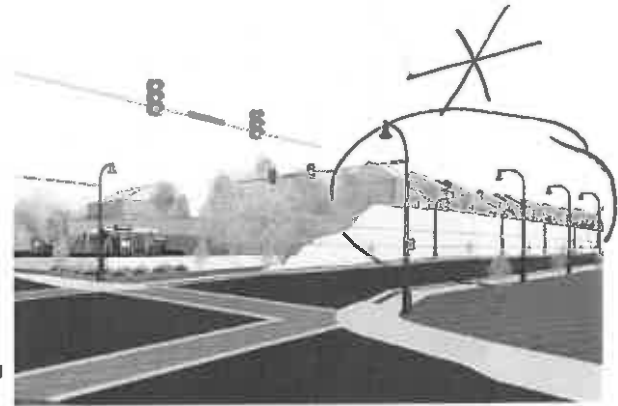
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

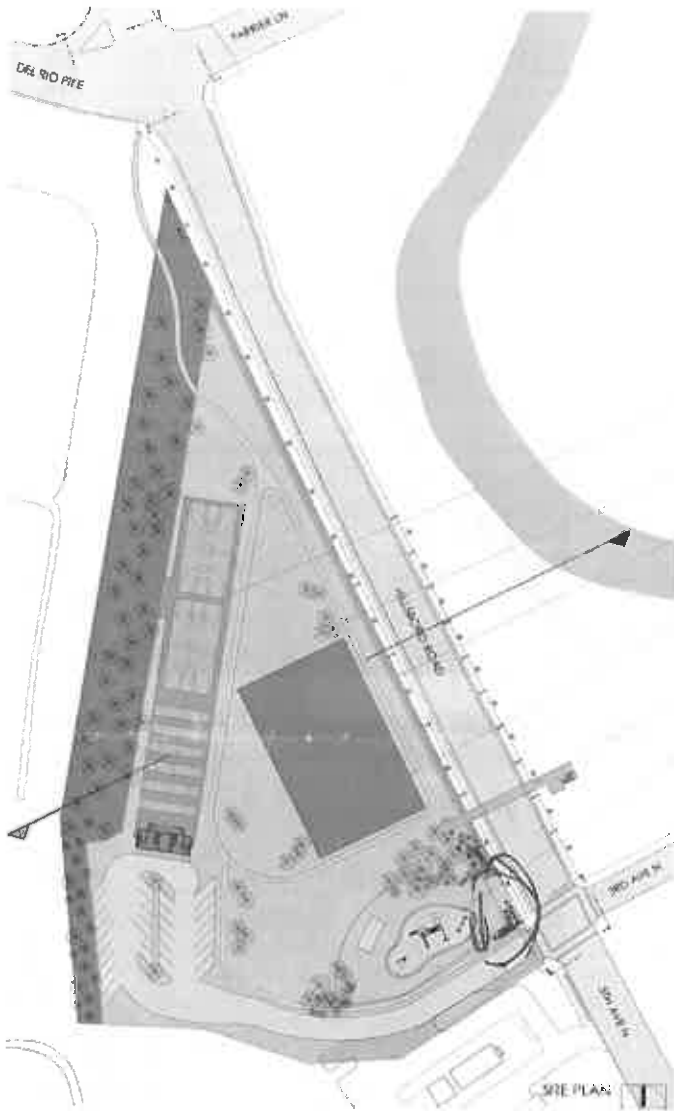
CHILDREN'S PARK AND
PICNIC AREA



These homes are not in compliance with our regulations of homes ^{not} backing up to major streets! They will rise well above the retaining wall and will greet those entering town on Hillboro Road! They will be seen. Our consultants recommended no residential in this location and I agree. It is not in the best interest of the residents to be in this location - noise, traffic, etc.

4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



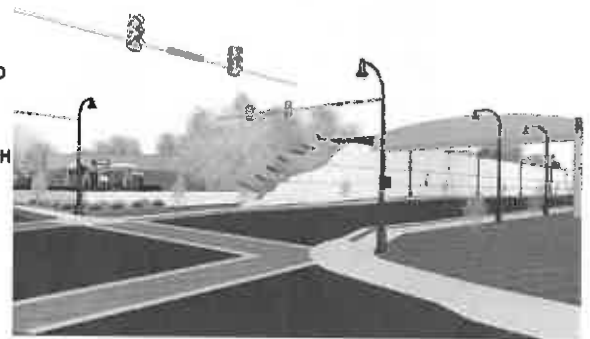
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

*Picnic areas, passive park amenities,
& parking for activities at Bi-centennial Park.
Steps could be placed by the retaining wall
& crossing would be at traffic light—
already in place at 3rd Ave. North.*

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments Townhomes provide more bang for the buck

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

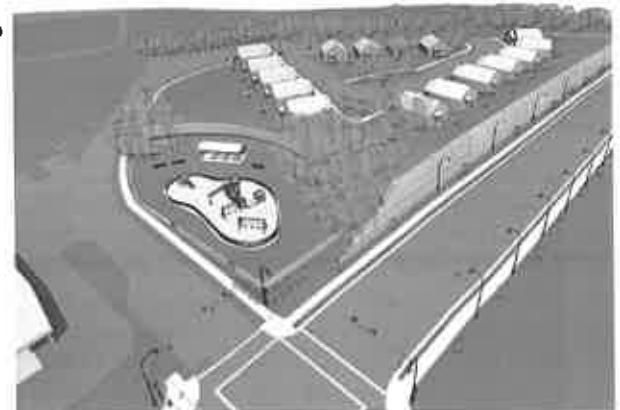


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

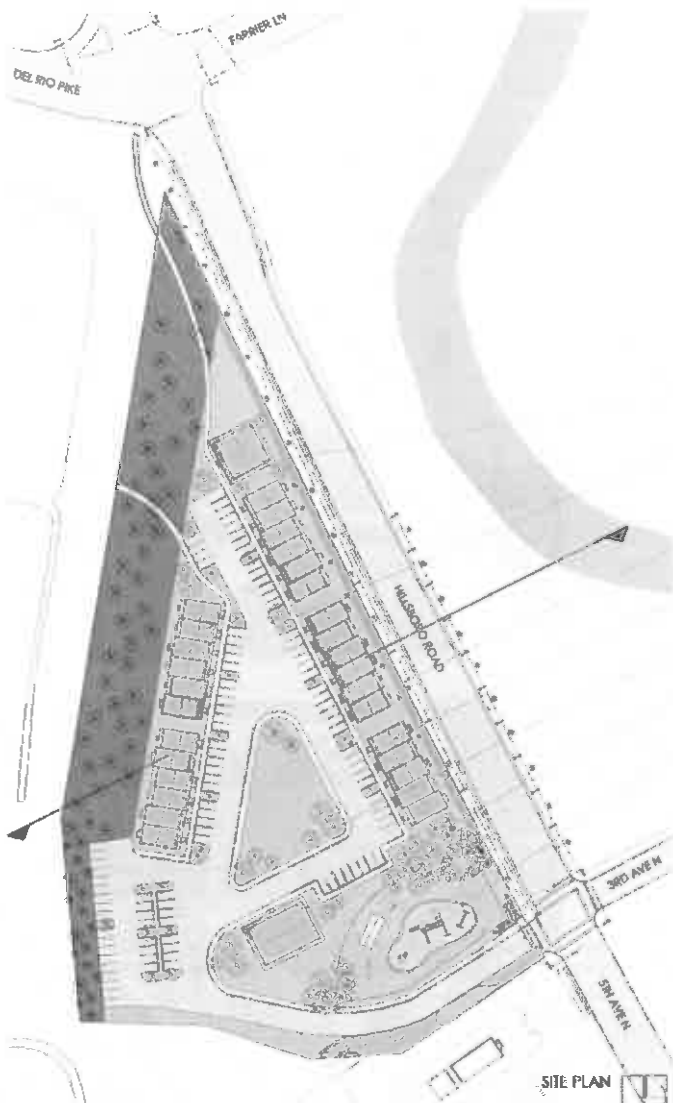
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

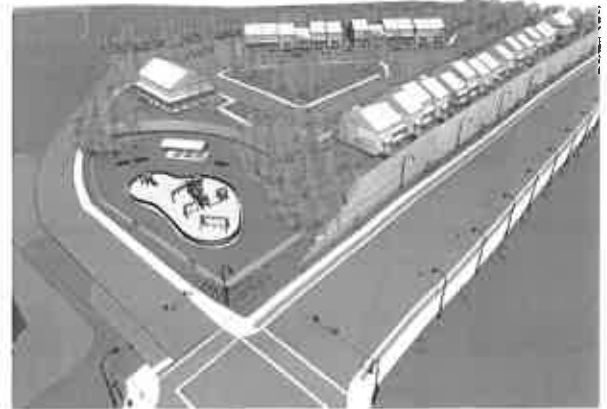
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

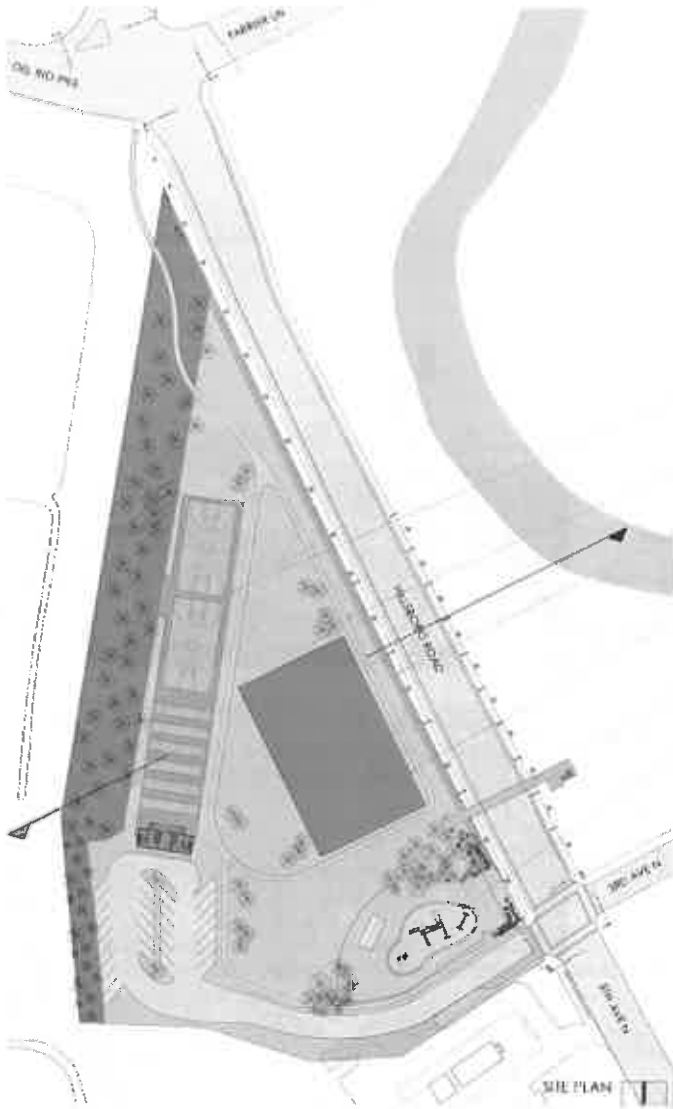
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



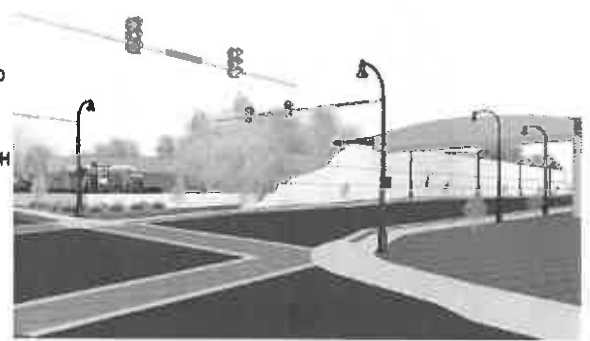
COVERED PAVILION FOR
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PEDESTRIAN PATH AND
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SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see

affordable apartments

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
B. Compact Single-Family Homes on small lots *Workforce*
C. Recreation/Open Spaces
D. Townhomes *Workforce*
E. Other

Comments

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



**PEDESTRIAN PATH
THROUGH SITE**

RETAINING WALL

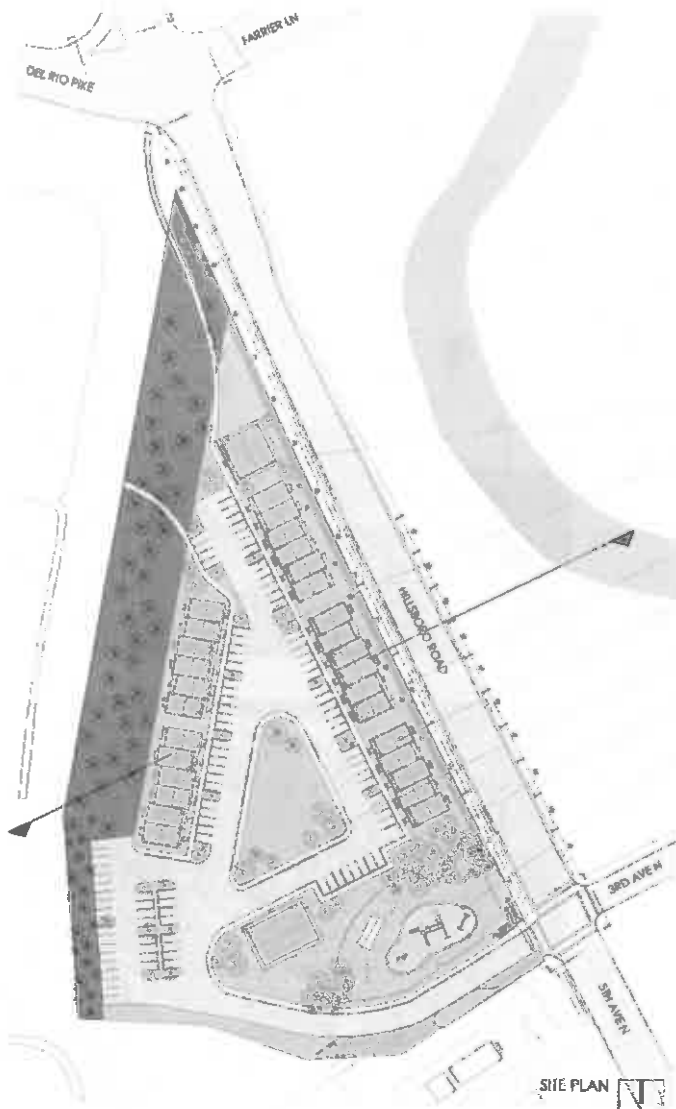
**NEIGHBORHOOD
PAVILION**

**CHILDREN'S PARK AND
PICNIC AREA**



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

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BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

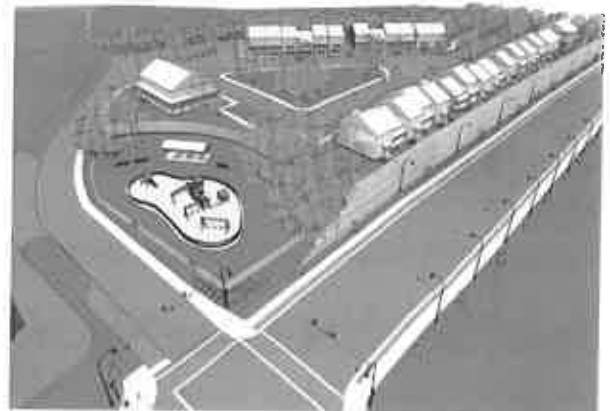
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

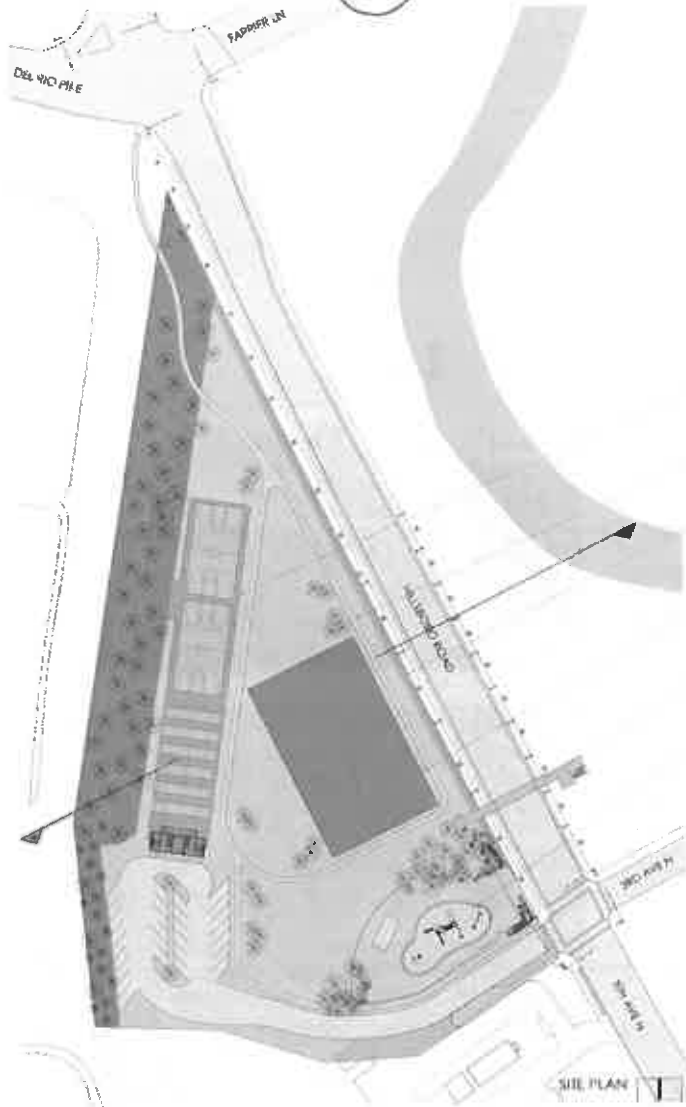
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
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PEDESTRIAN PATH AND
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SITE
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

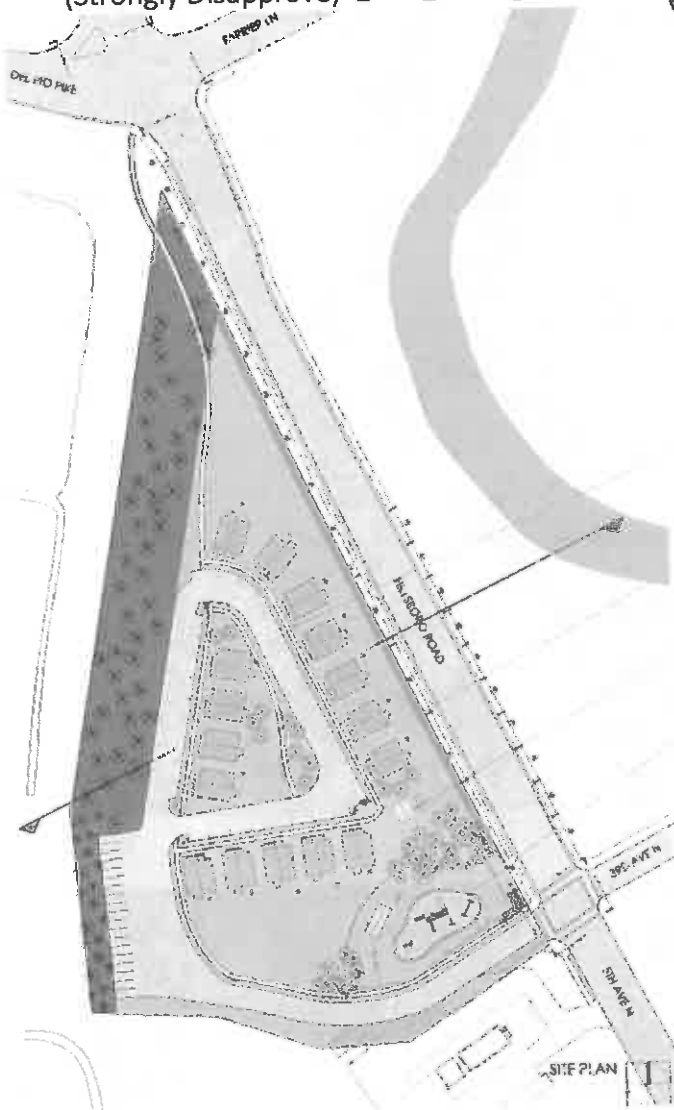
D. Townhomes

E. Other

Comments ARTS GALLERY, MUSEUM, EXPAND CEMETARY

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

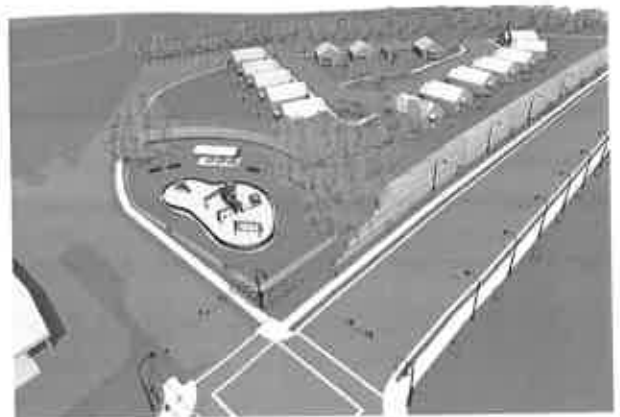


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

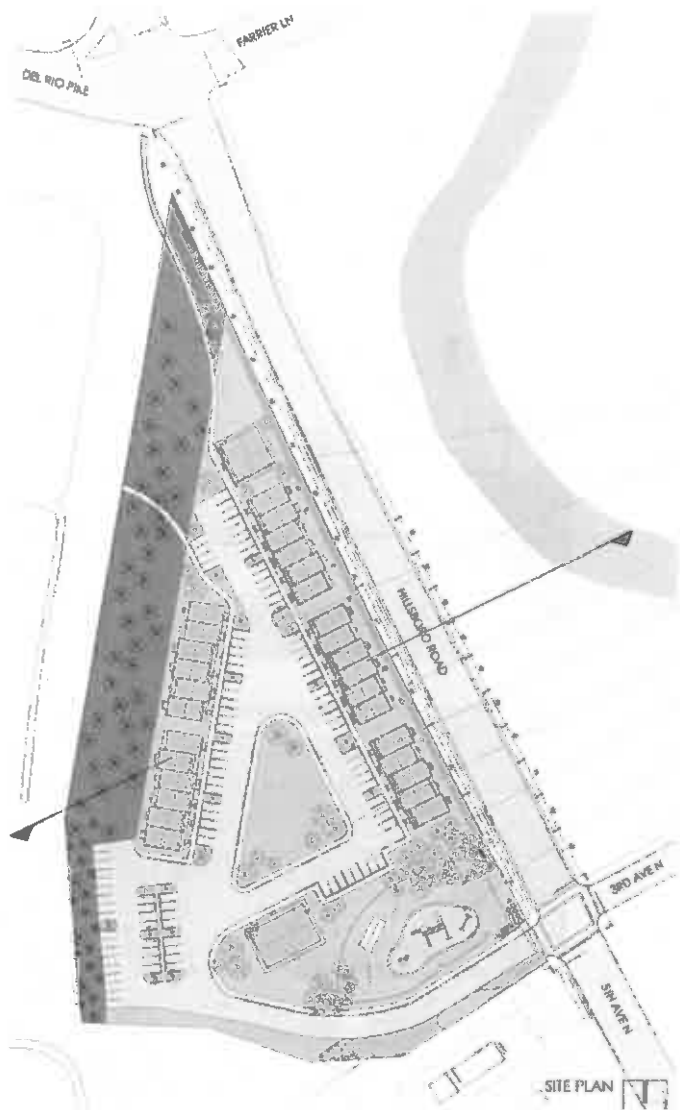
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
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3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

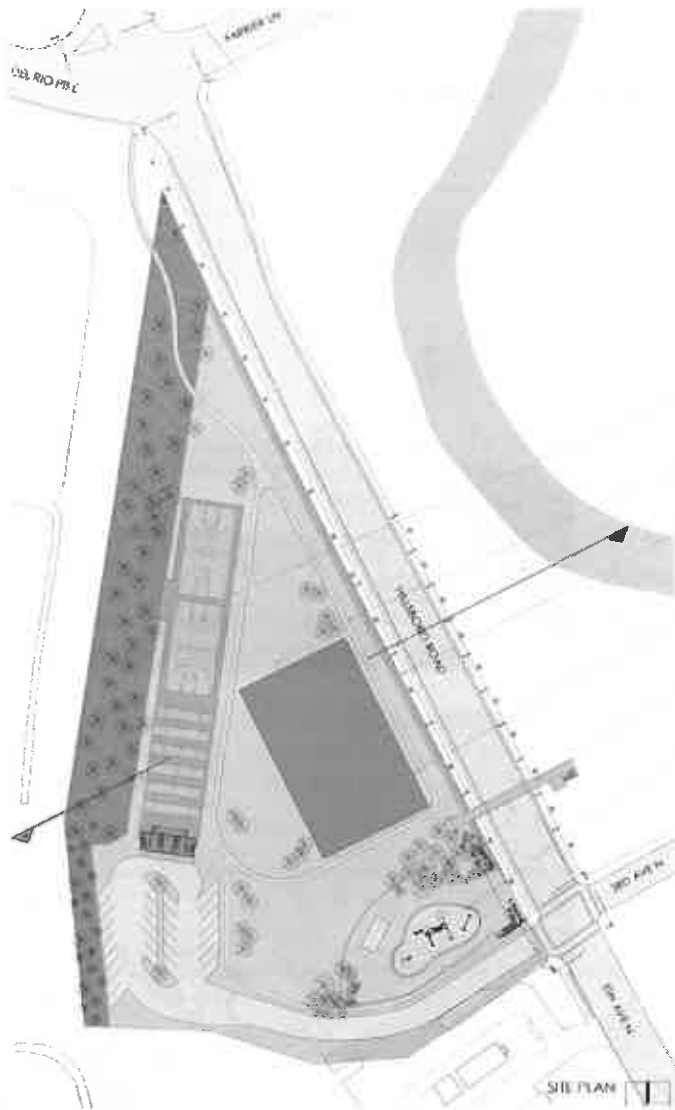
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
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CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



Single
Family Houses
with driveways
and garages

B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see ART GALLERY; - expanding cemetery,
Museum

9. Do you live in Franklin?

Yes

No

Comments Housing that requires parking in front looks shabby and tacky
immediately; could driveways and garages in back be
included in any housing design

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

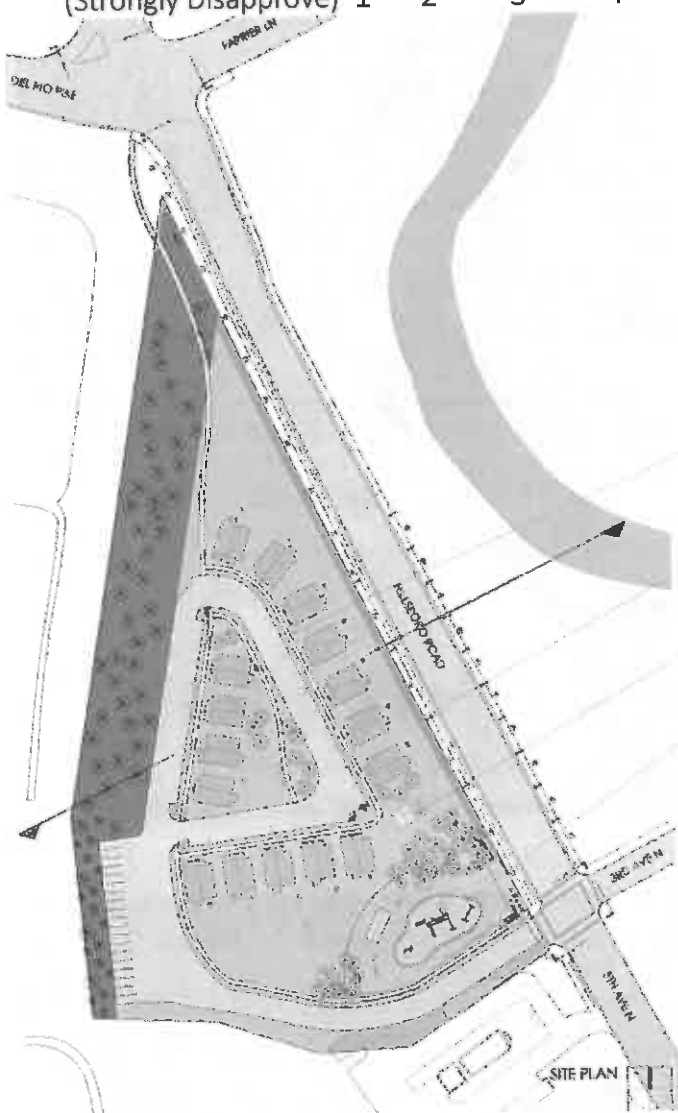
Circle all that apply.

- ☐ A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☒ D. Townhomes
- ☐ E. Other

Comments MY VISION IS HOUSING A TEACHER CON AFFORD

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

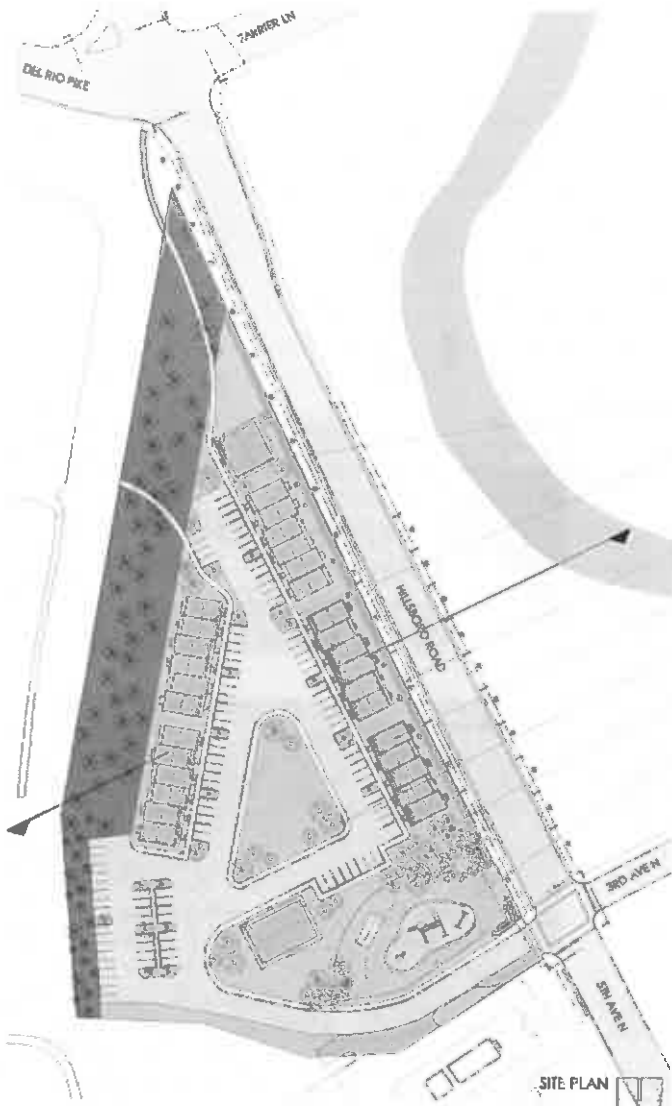
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

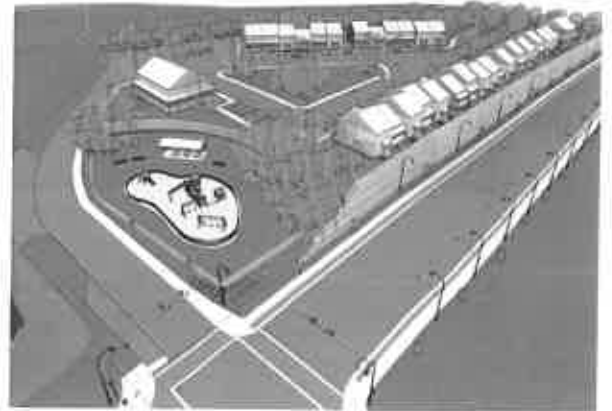
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

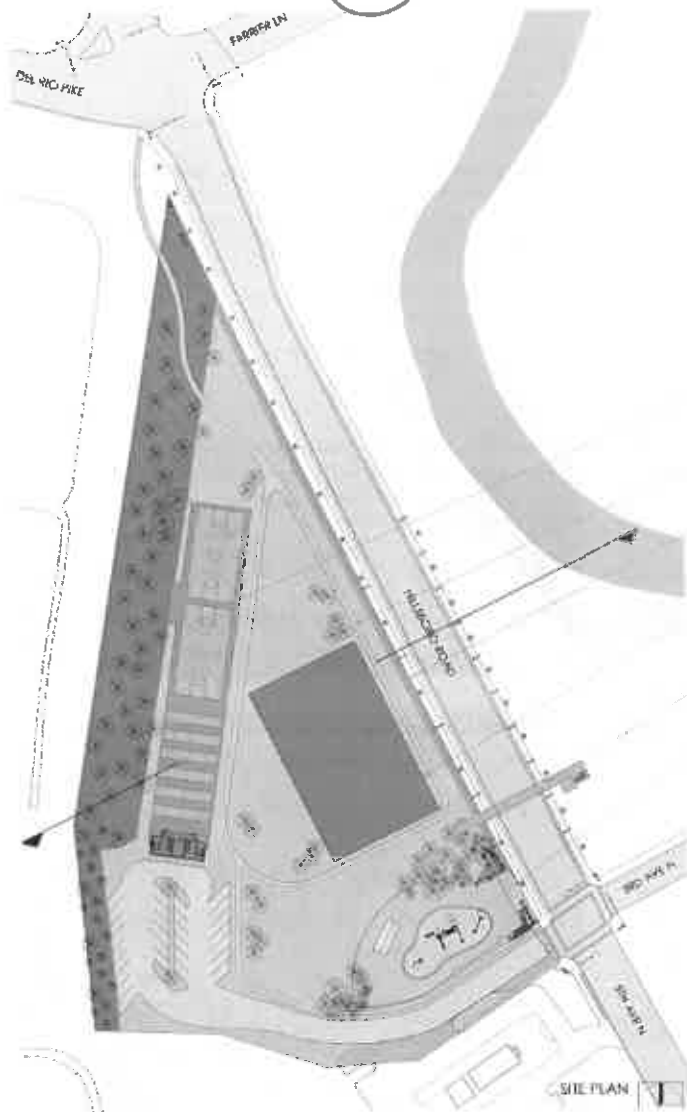
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



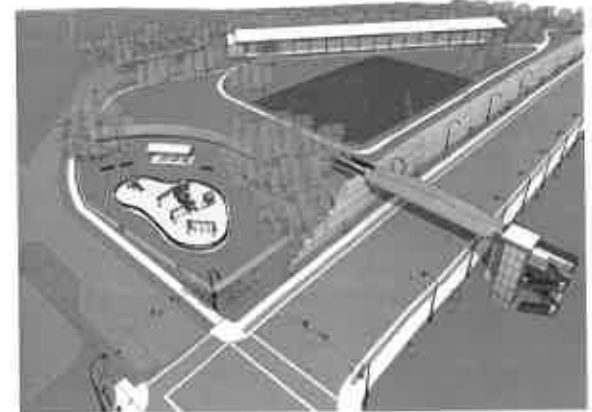
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

N/A

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

BY "RANGE OF HOUSING PRICES" - I HOPE
WE MEAN \$300,000 OR LESS

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments

IT'S CRIMINAL THAT WE HAVE SO MUCH WOODCH
HERE AND ~~NEED~~ IT'S GOTTEN SO TEACHERS,
FIRST RESPONDERS, WORKING CLASS PEOPLE CAN'T
AFFORD TO BE THERE.

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

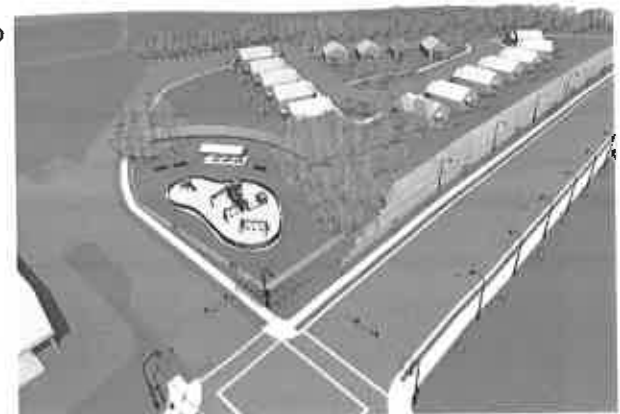


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

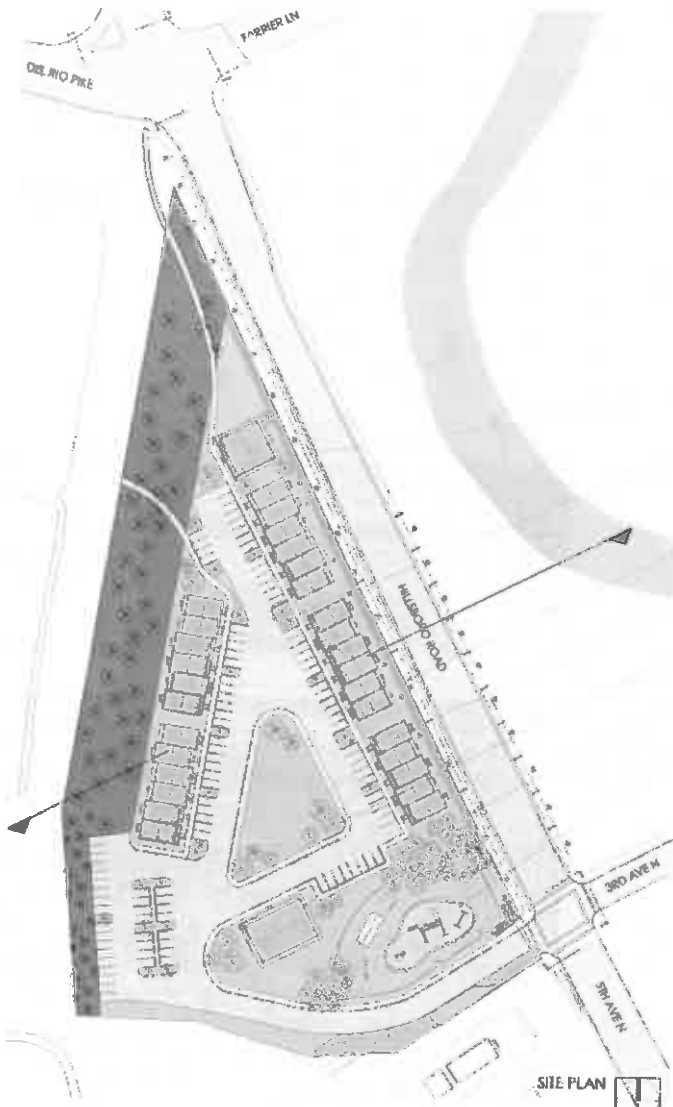
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 **4** 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

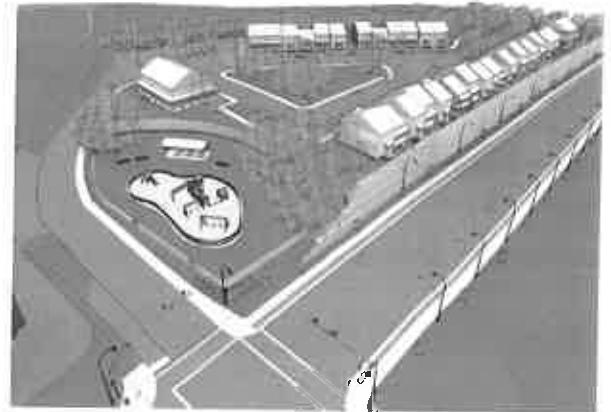
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

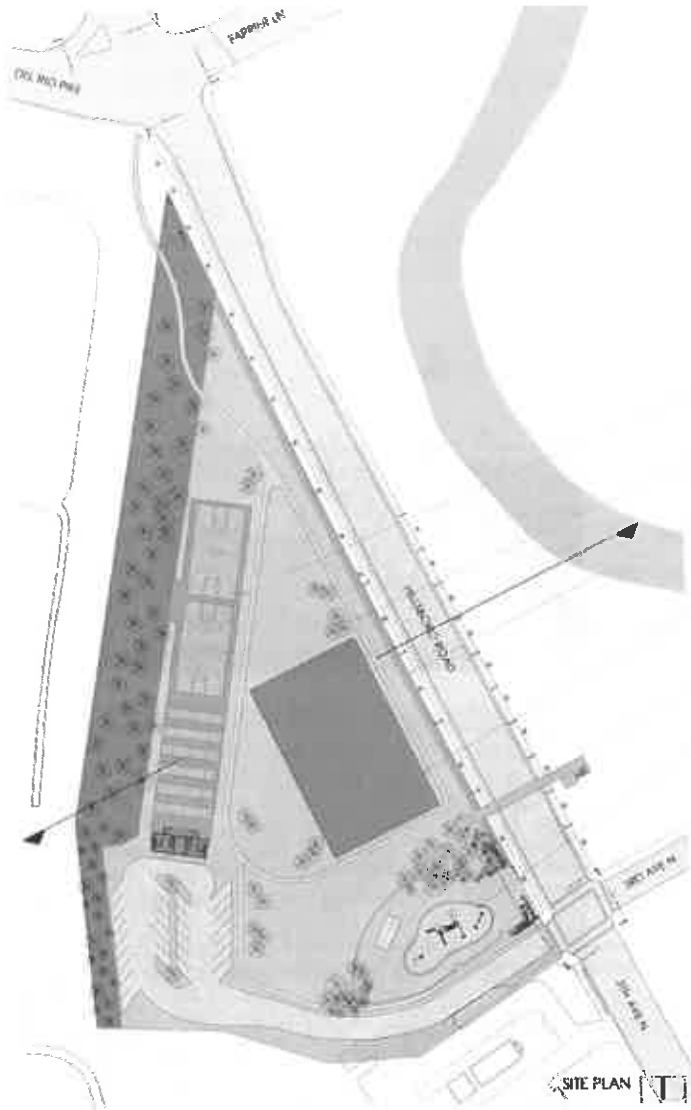
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE

RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Tennis Courts, bocce, basketball

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

More economical housing needs to be provided as housing costs soar

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- ☐ A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

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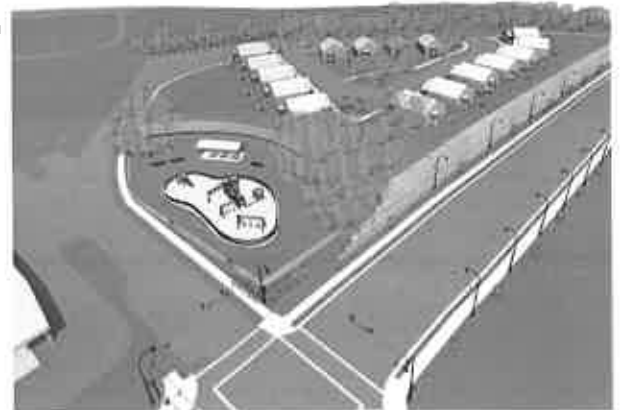


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

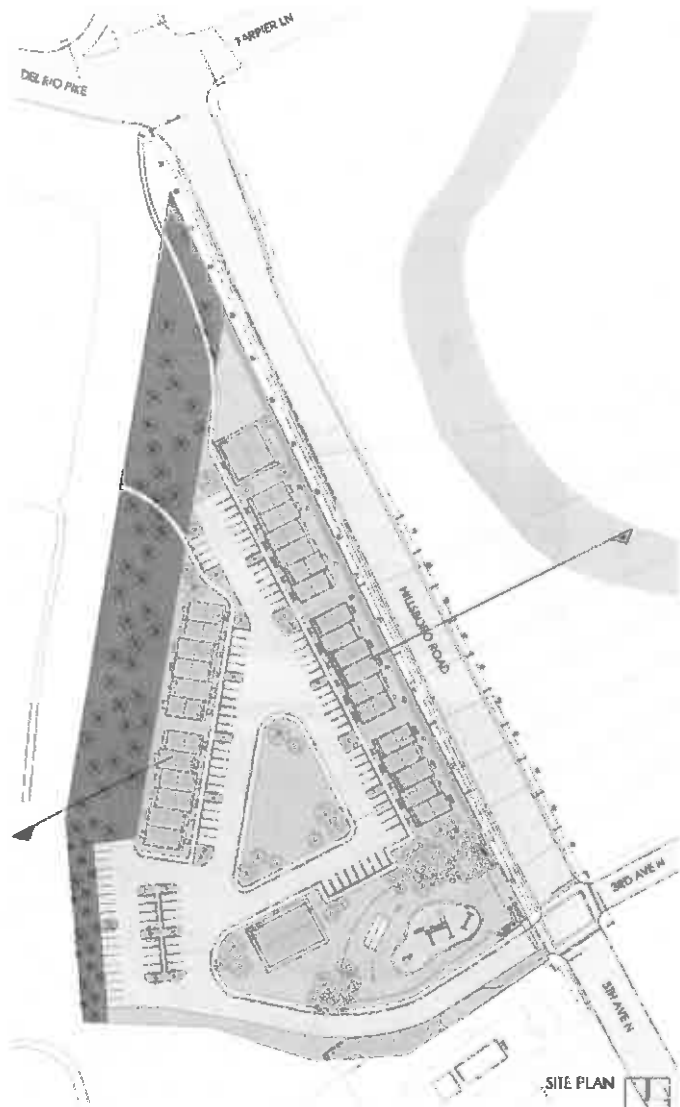
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

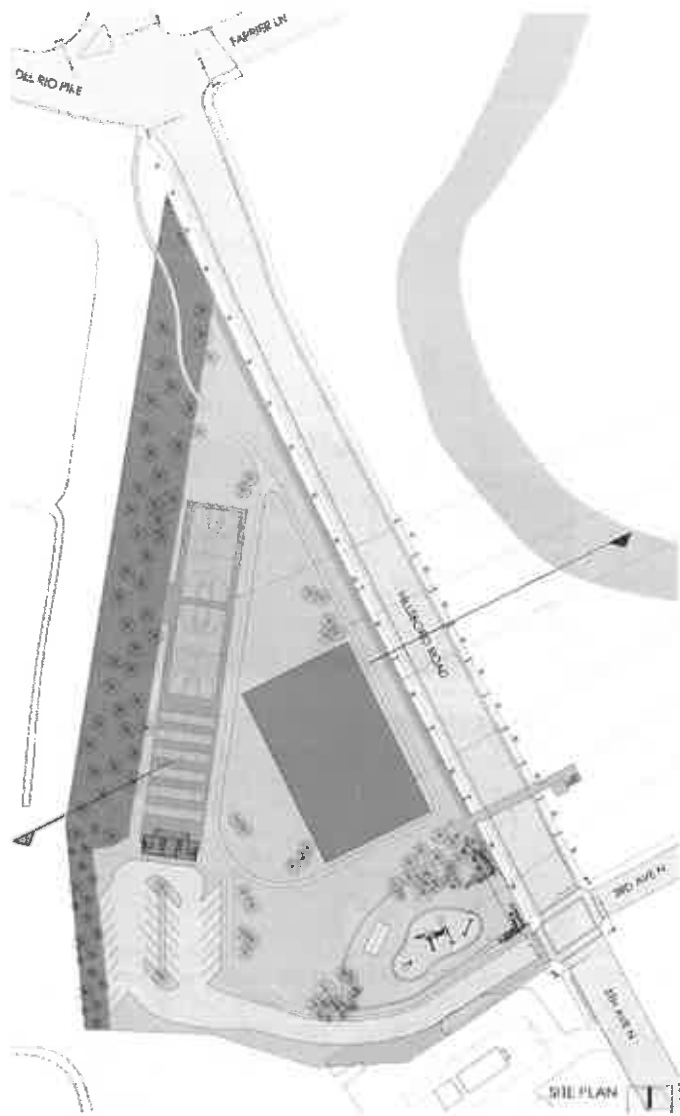
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

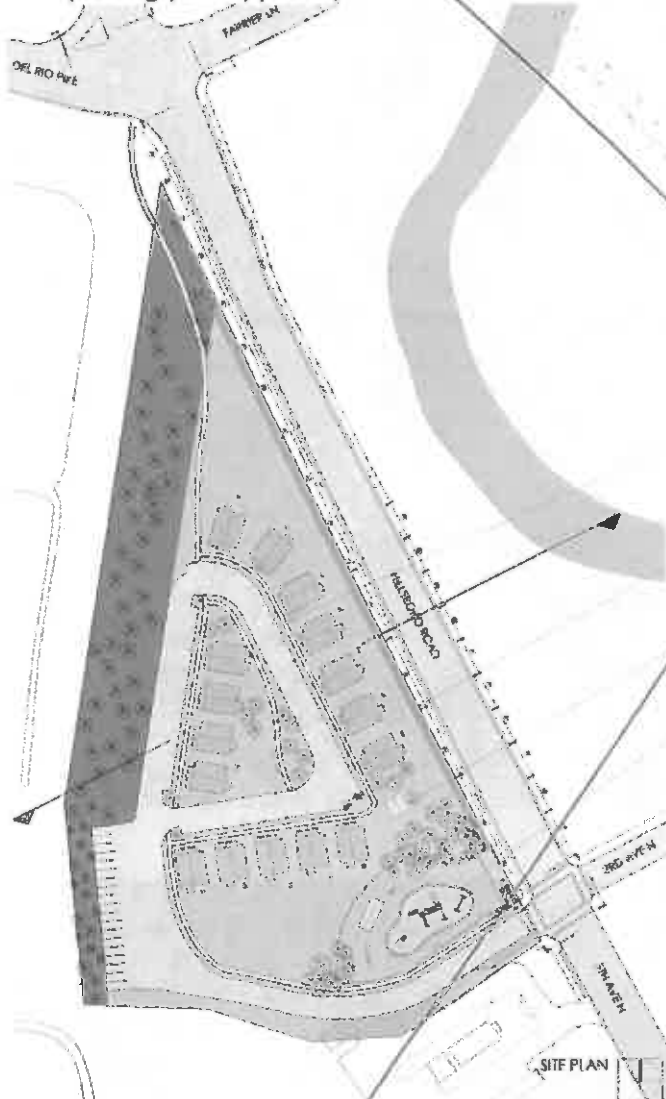
- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments

Workforce Housing

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA

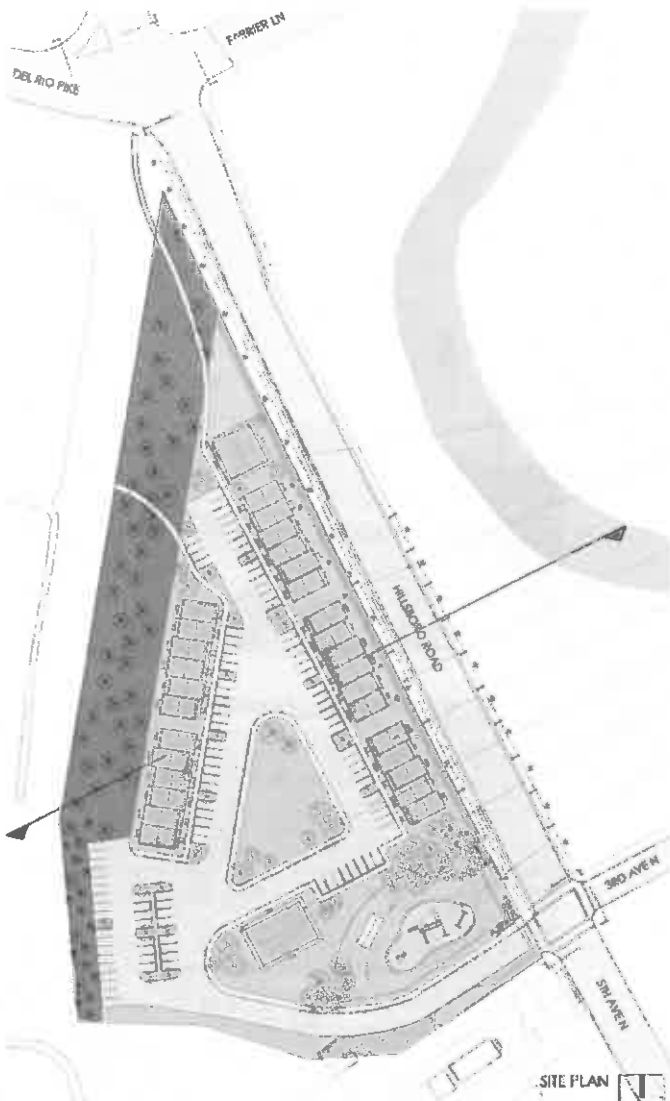


3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

10 (Strongly Approve)

Workforce Housing
Only



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

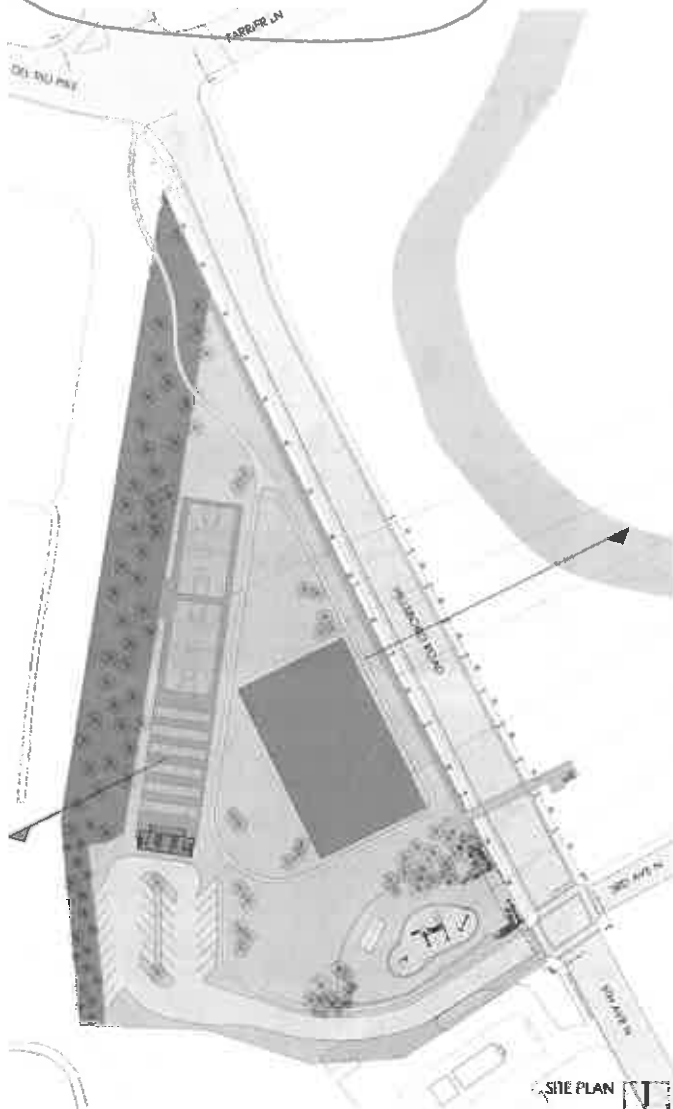
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



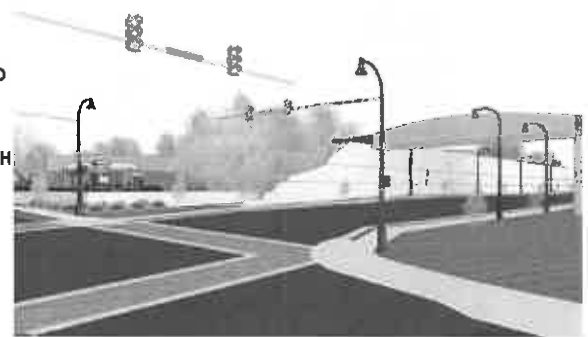
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



Workforce
Housing

B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes
No

Comments

Workforce Housing that stays affordable
via some type of covenant

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes
No

Comments

Hill Property Survey

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View from Del Rio and Hillsboro Intersection

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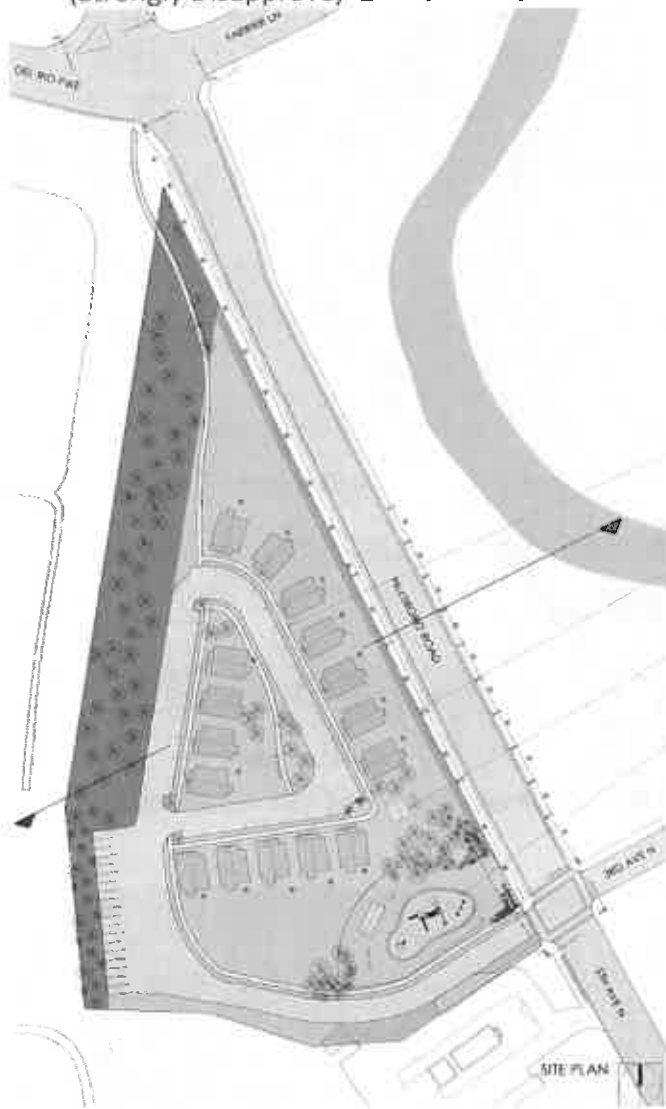
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

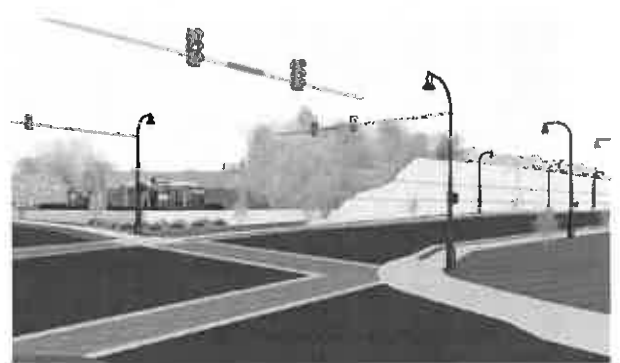


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

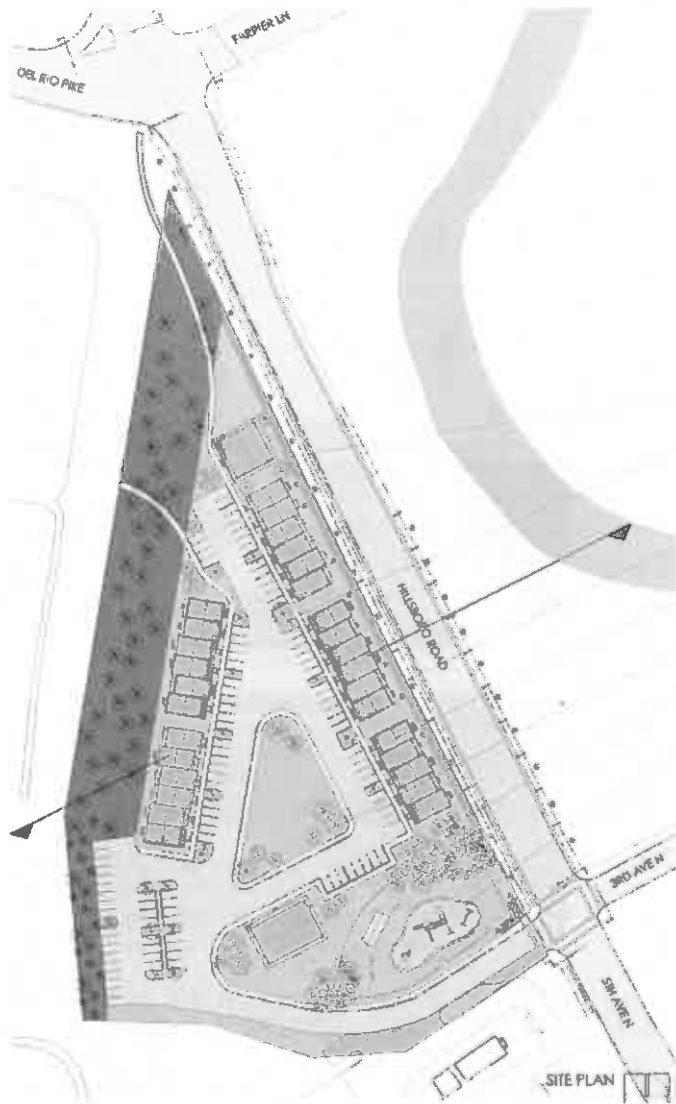
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

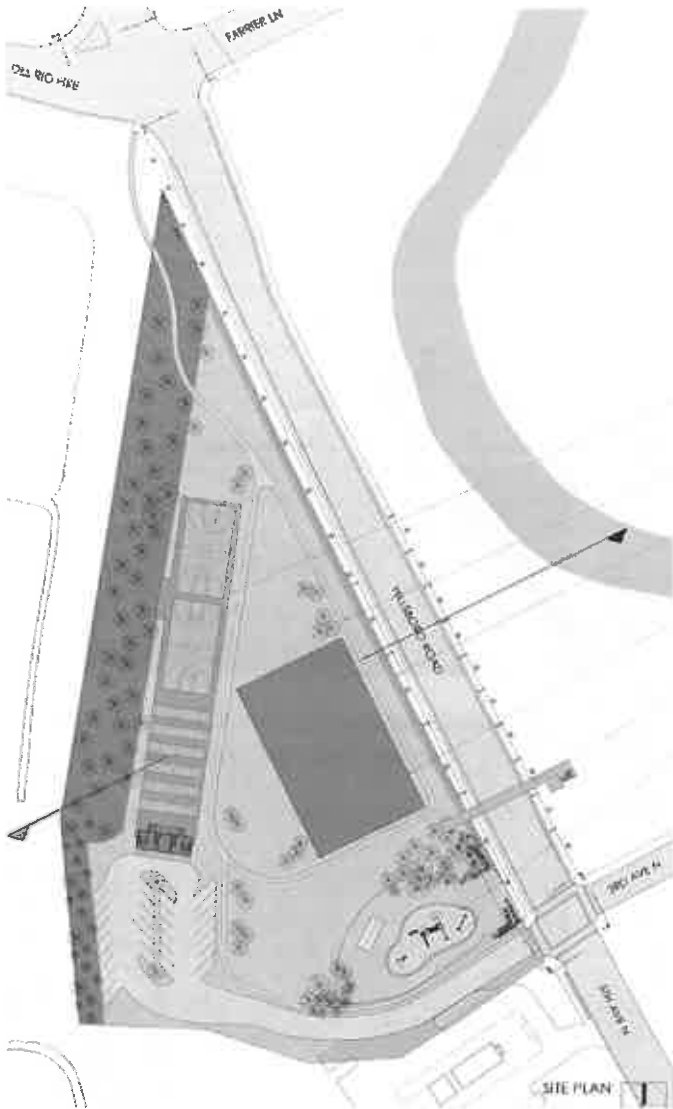
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

children's park

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☒ B.



☐ C.



☐ D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

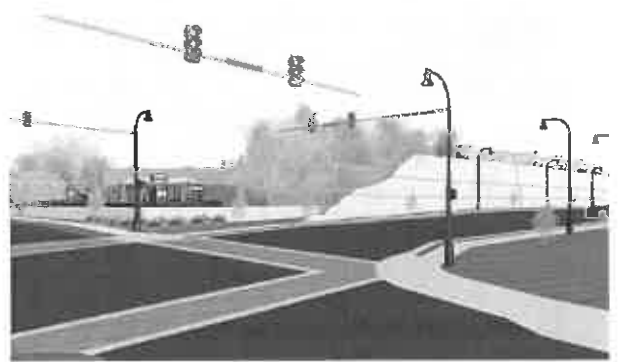


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

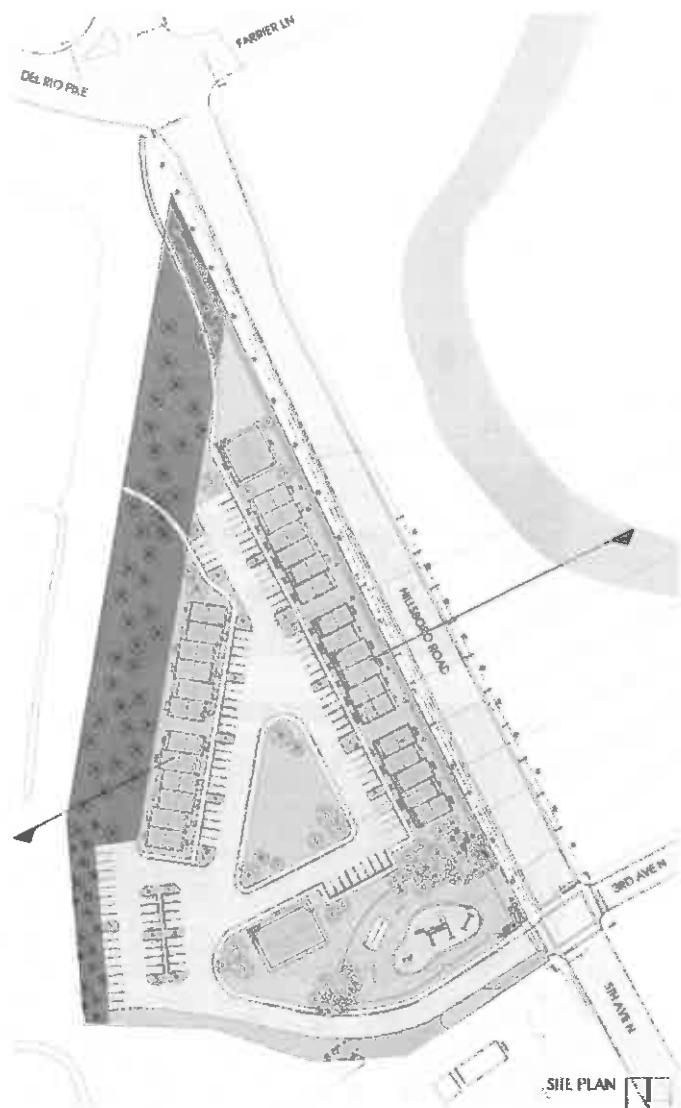
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

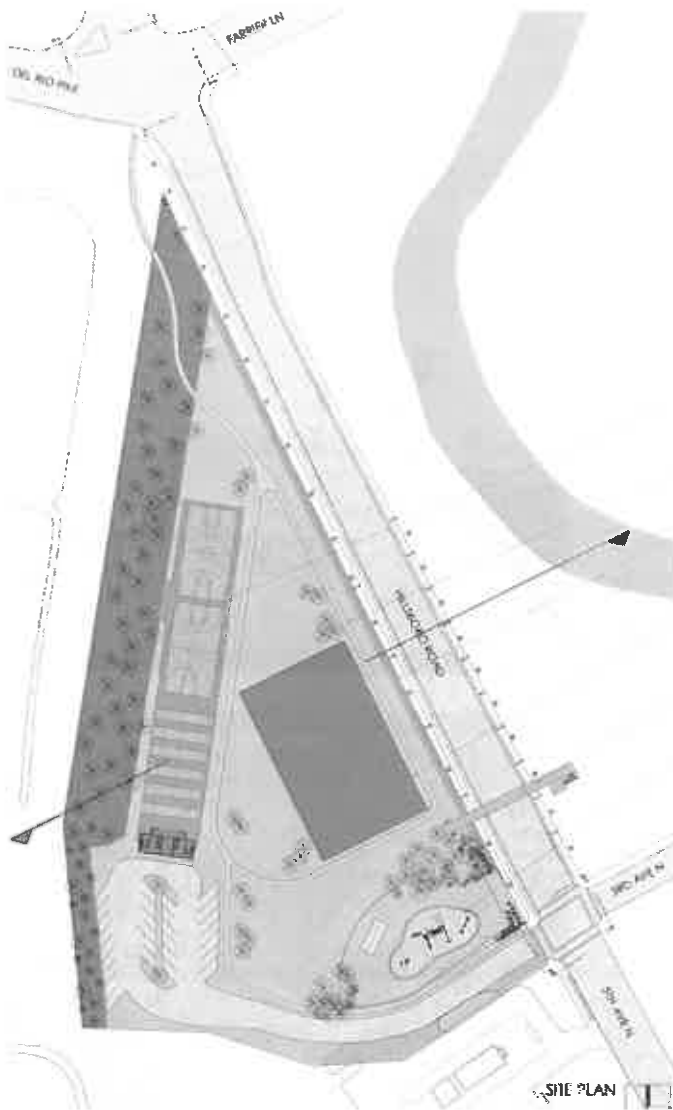
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 **9** 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Large playground for a wide range of ages; it should also
be accessible for ~~those~~ with disabilities. I like the idea of
having basketball ~~counts~~ ^{those} counts.

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☒ B.



☐ C.



☐ D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments Price point should be less than \$250k per unit.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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View from Del Rio and Hillsboro Intersection

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Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

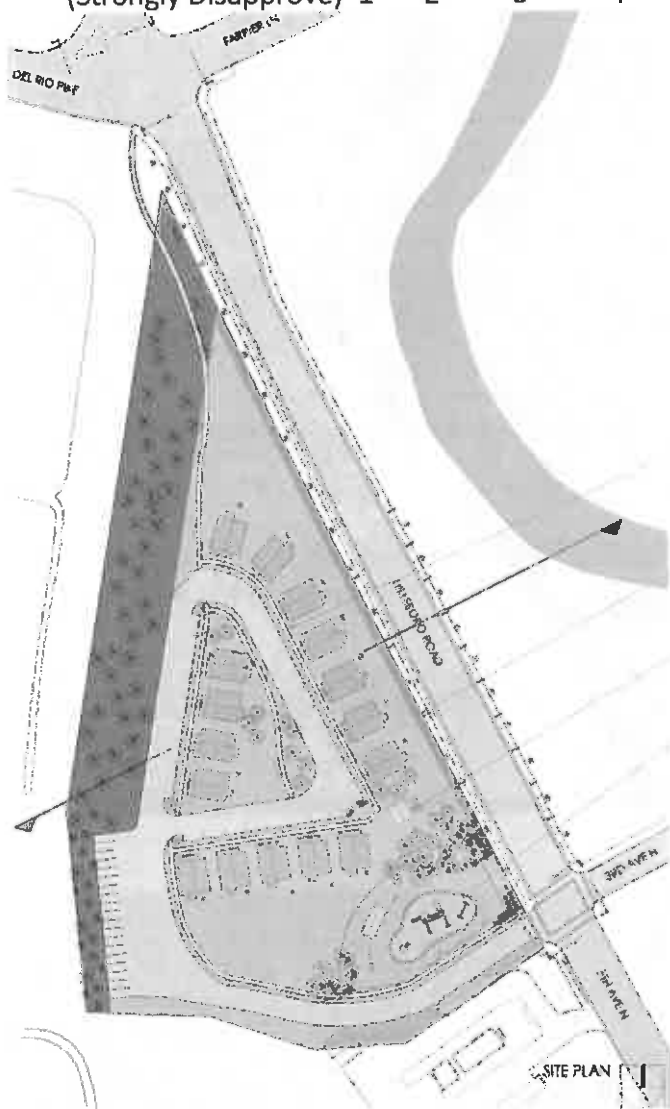
☒ D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

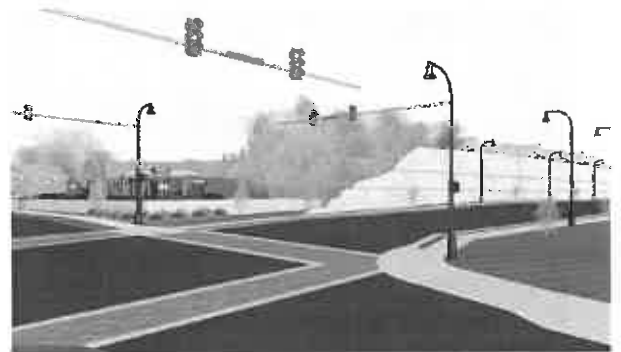


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

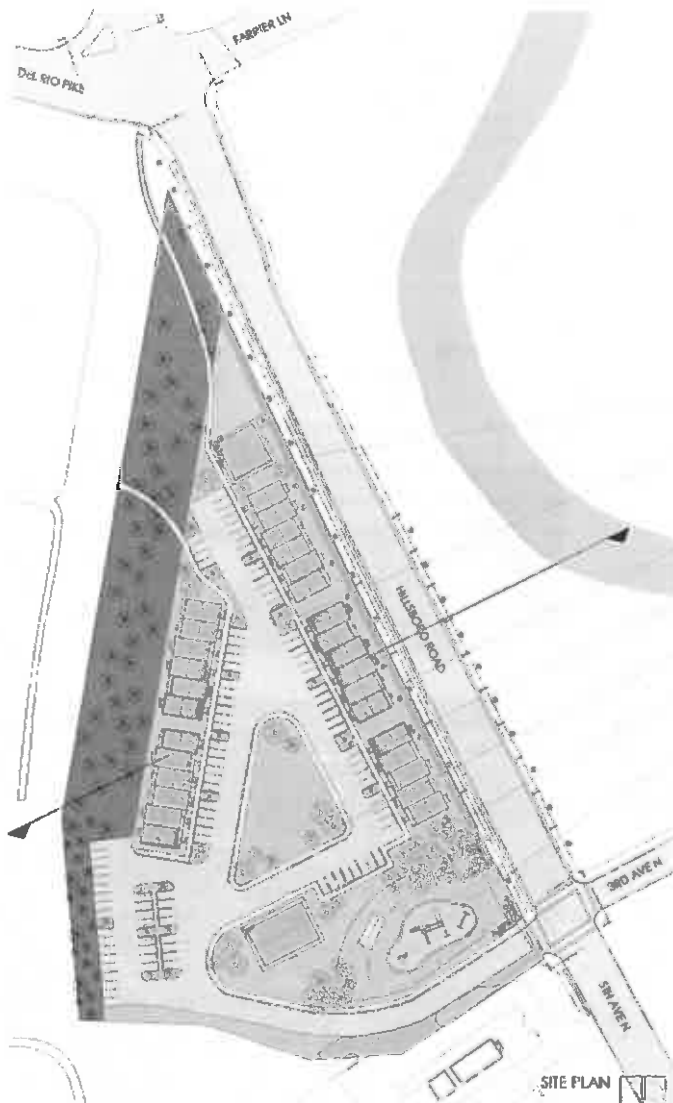
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

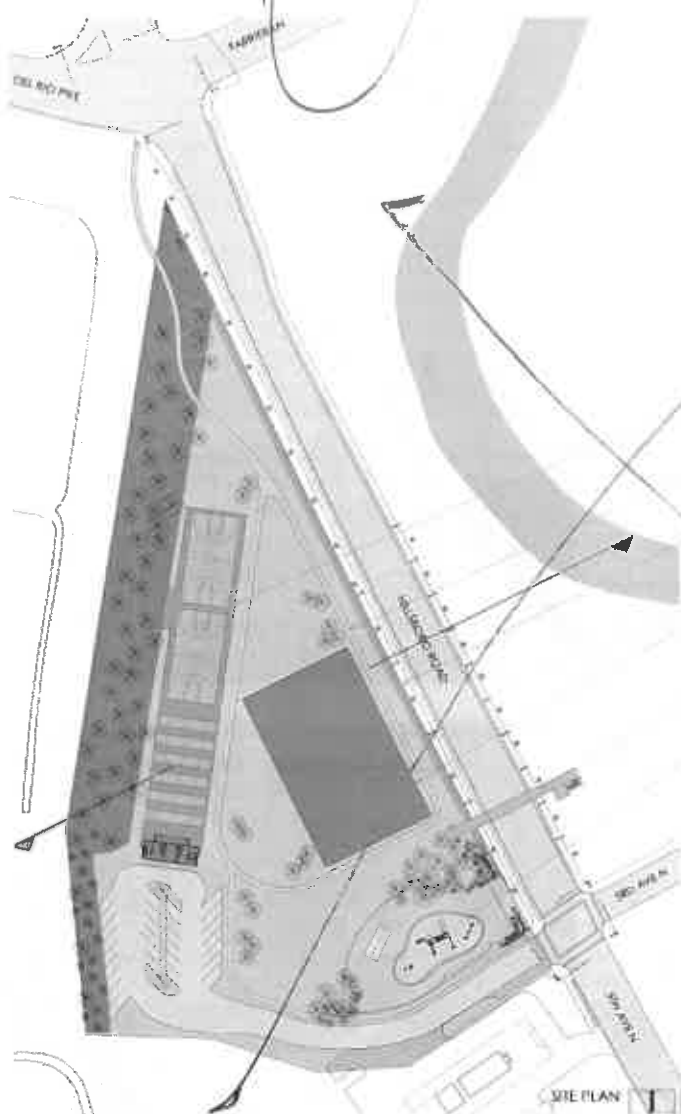
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



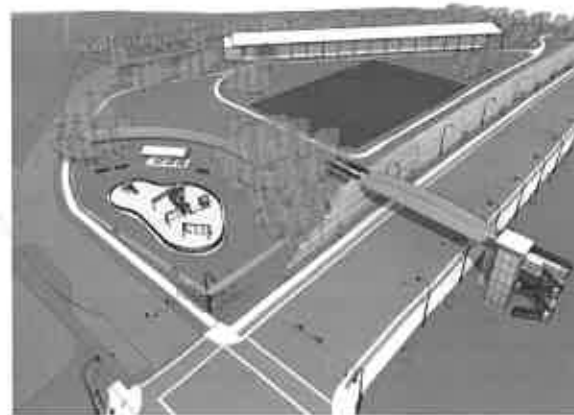
COVERED PAVILION FOR
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TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

Work force Housing

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes

No

Comments

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

D. Townhomes

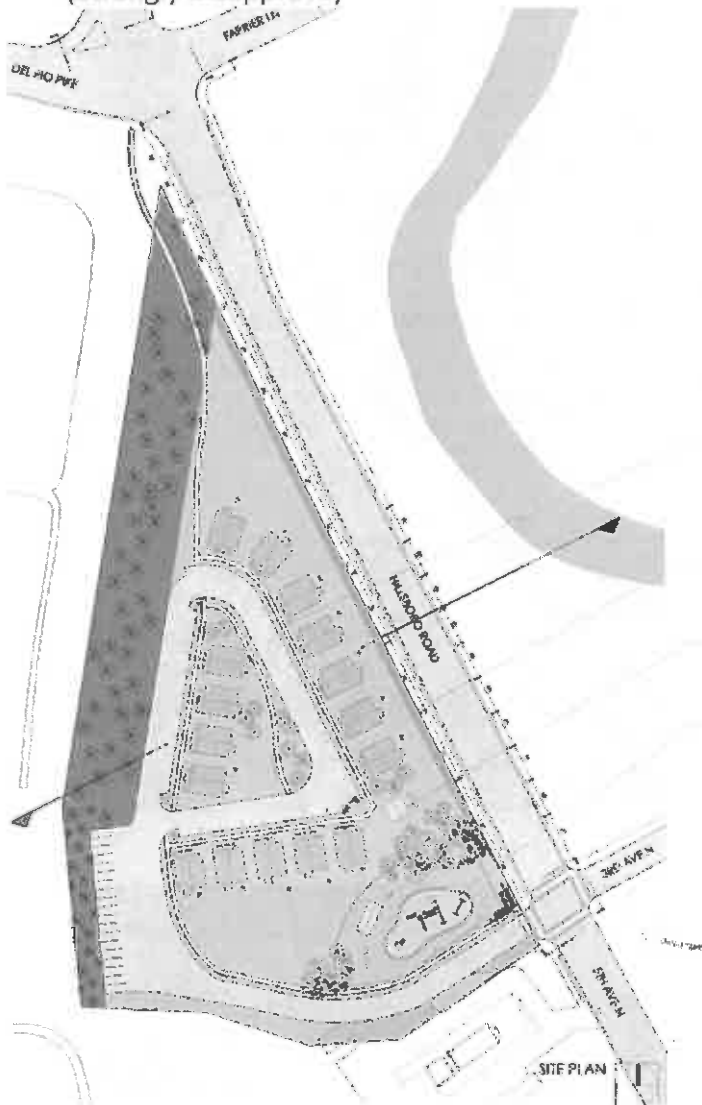
☒ E. Other

Comments

a mix that meets the requirement level of work force housing

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

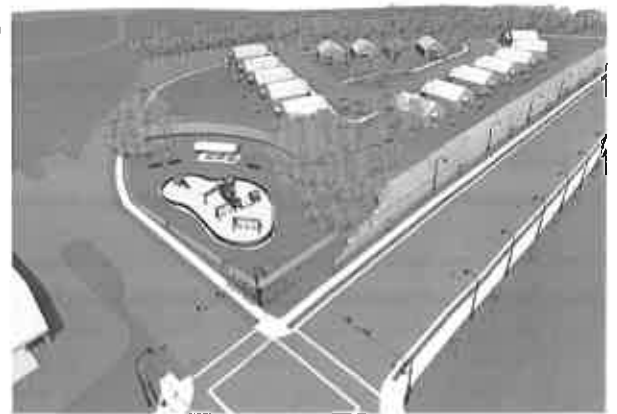


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

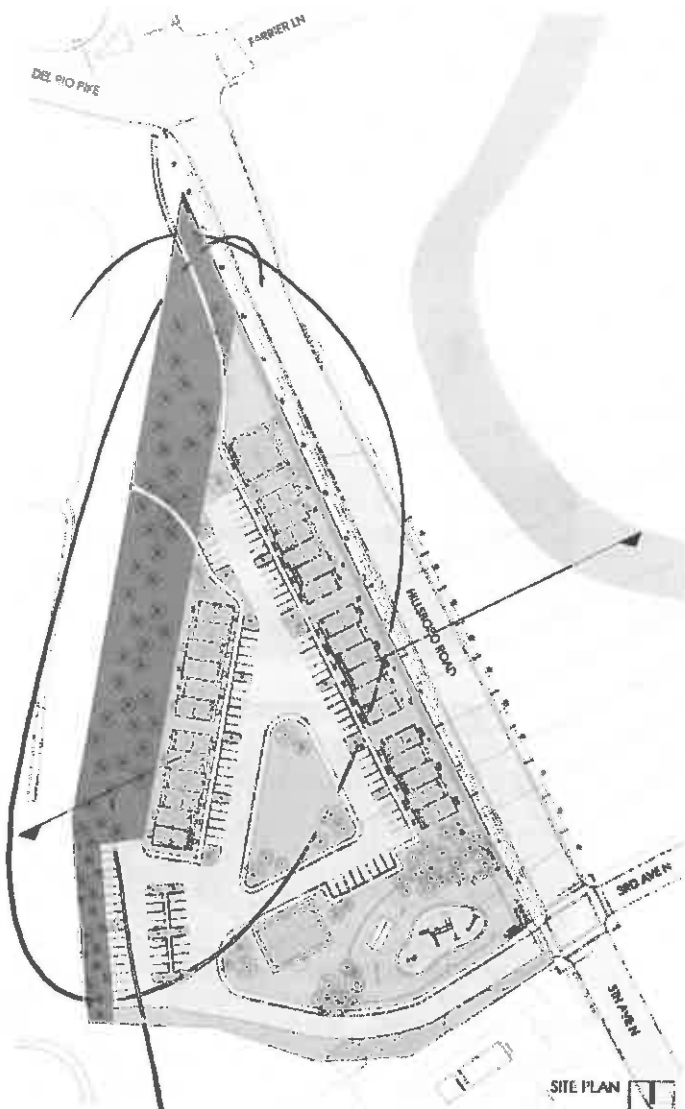
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

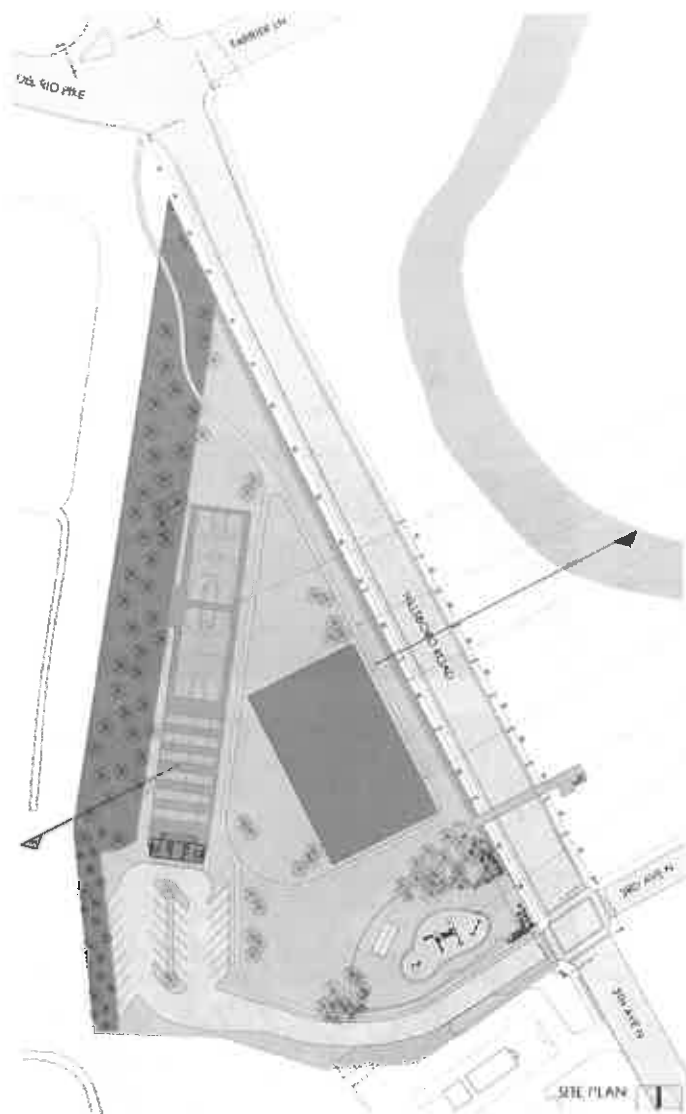
CHILDREN'S PARK AND
PICNIC AREA



This area,
could hope
going altered to meet
approved to parcel parking.
a suitable
and provide for the best interests

4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



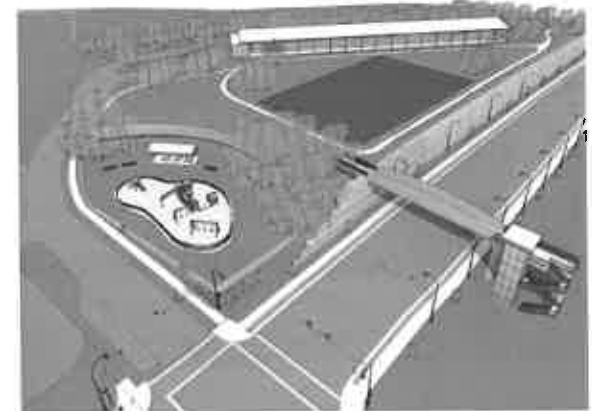
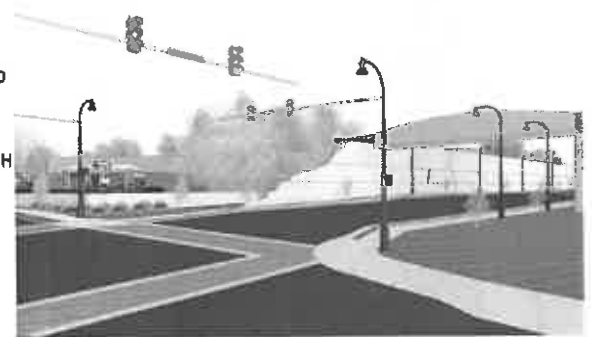
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

*There is more a need for using
at this point than another park in the
area.*

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments

The Community is perfect for work from home. Support generations of families that already live in area Community.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

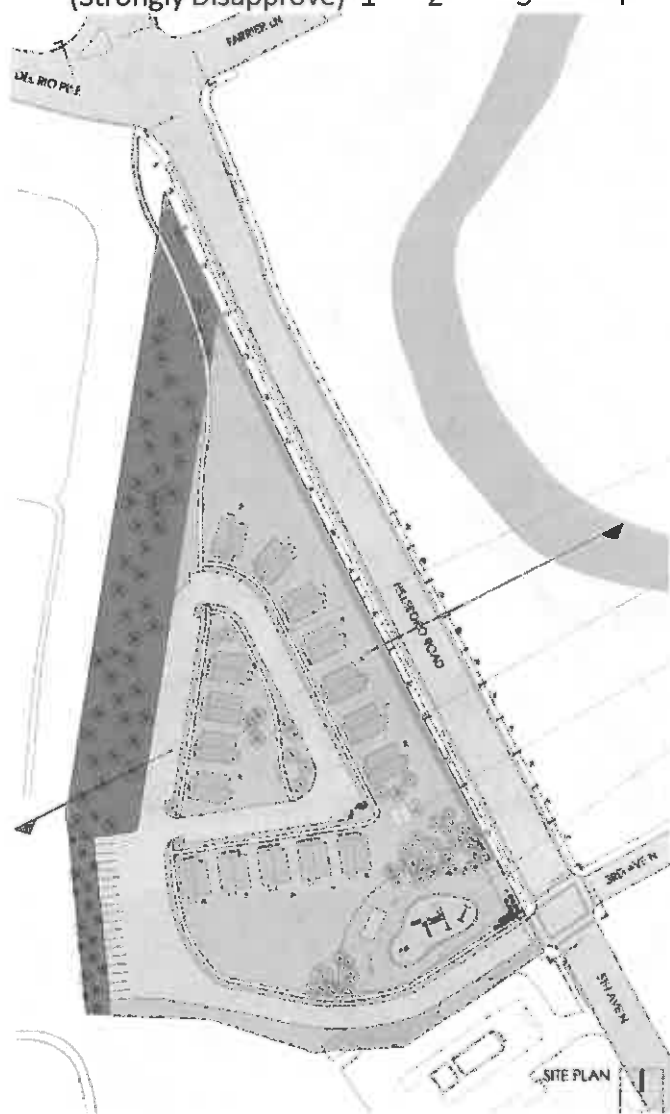
Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments Affordable Housing

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

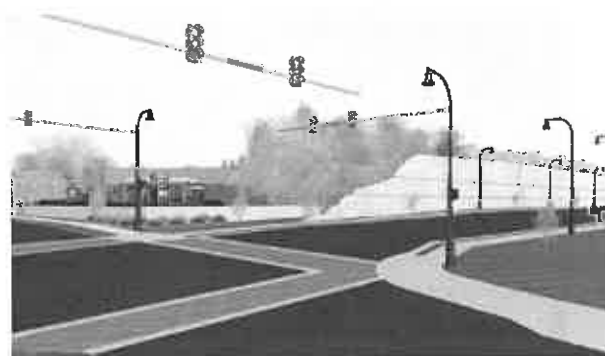


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

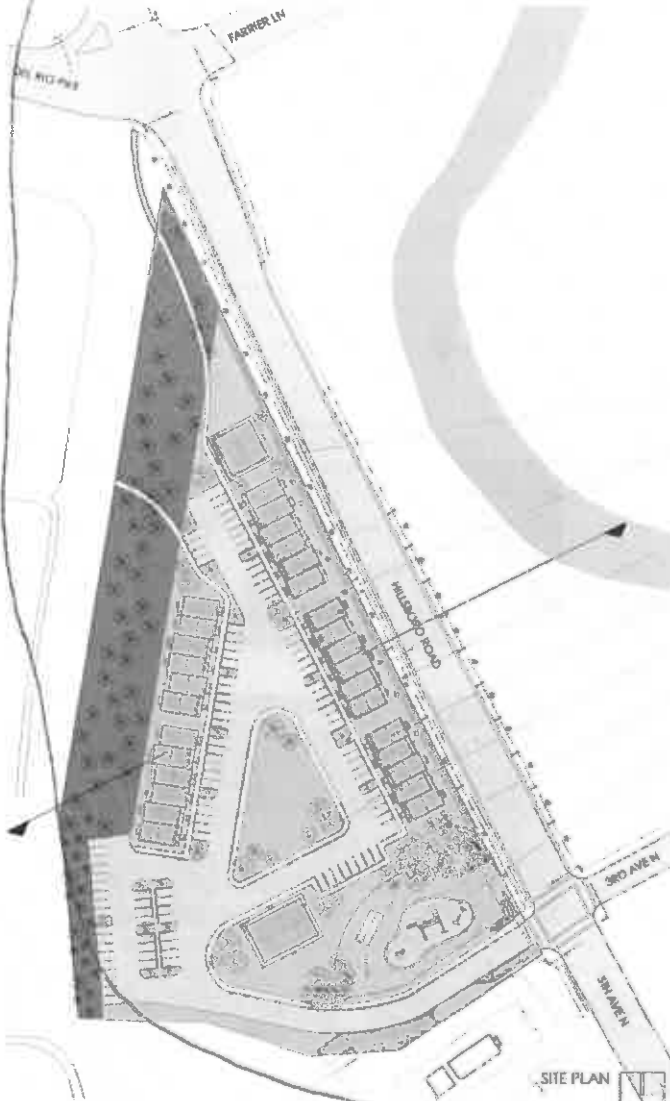
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

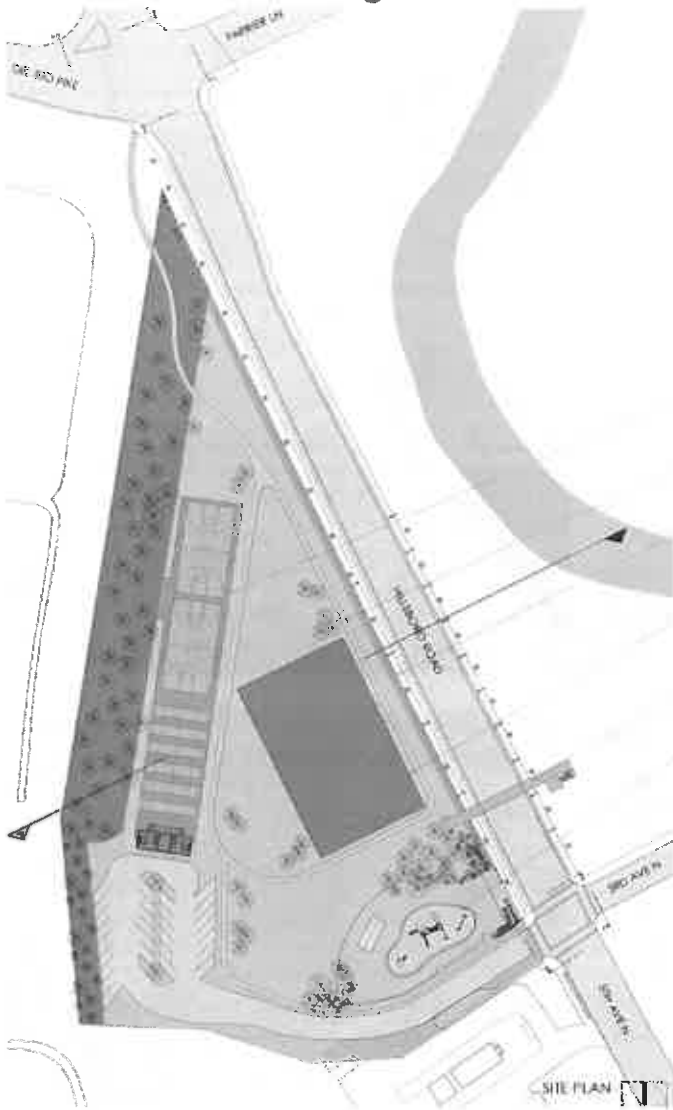
CHILDREN'S PARK AND
PICNIC AREA



Prefer this plan as adds more
units than single family plan =
Also like

4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



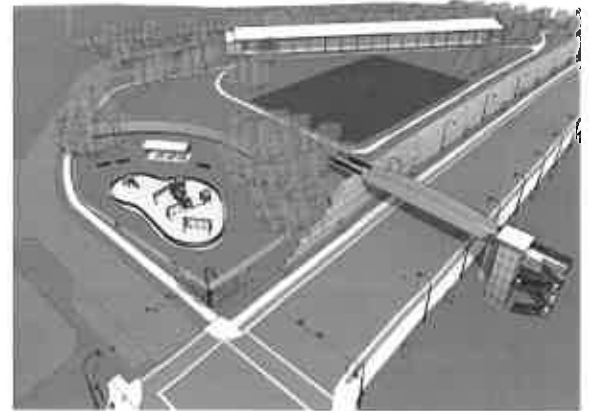
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
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TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

No

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

—— Town home development

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments

Much lower cost housing

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

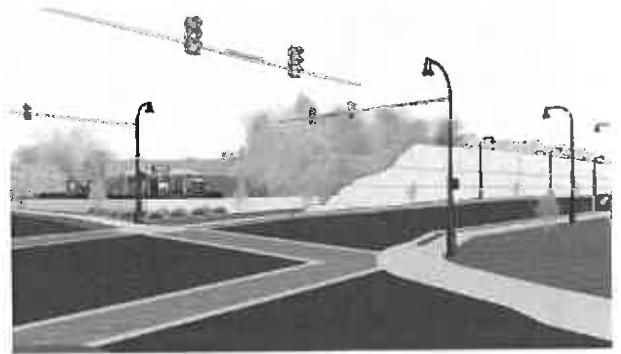


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

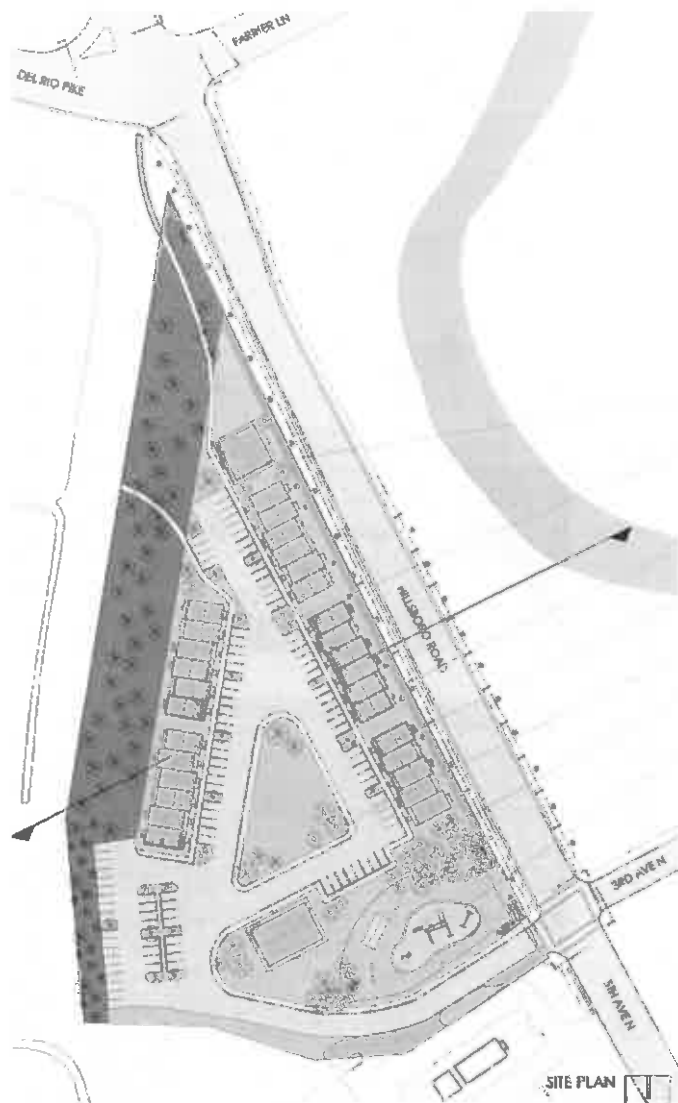
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

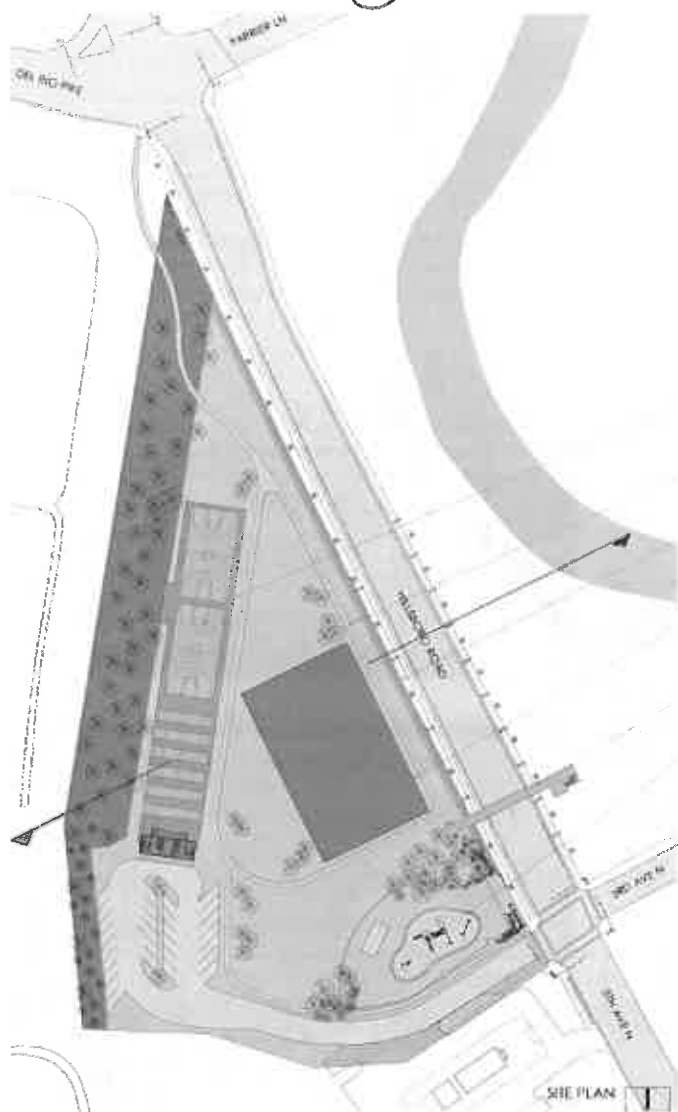
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

10/11

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☐ B.



☐ C.



☐ D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes
☐ No

Comments affordable housing prefront affordable housing
for working class
teacher, nurse, etc.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes
☐ No

Comments _____

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Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

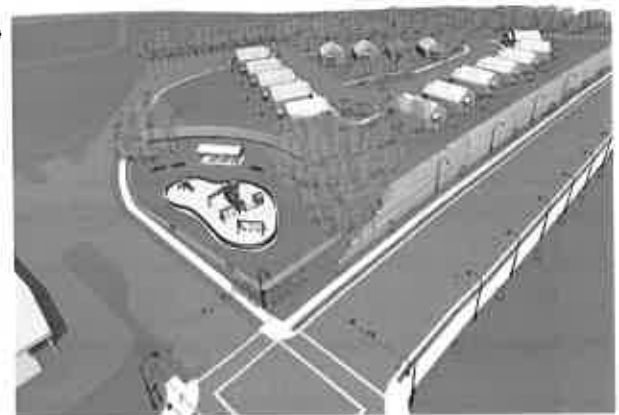


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

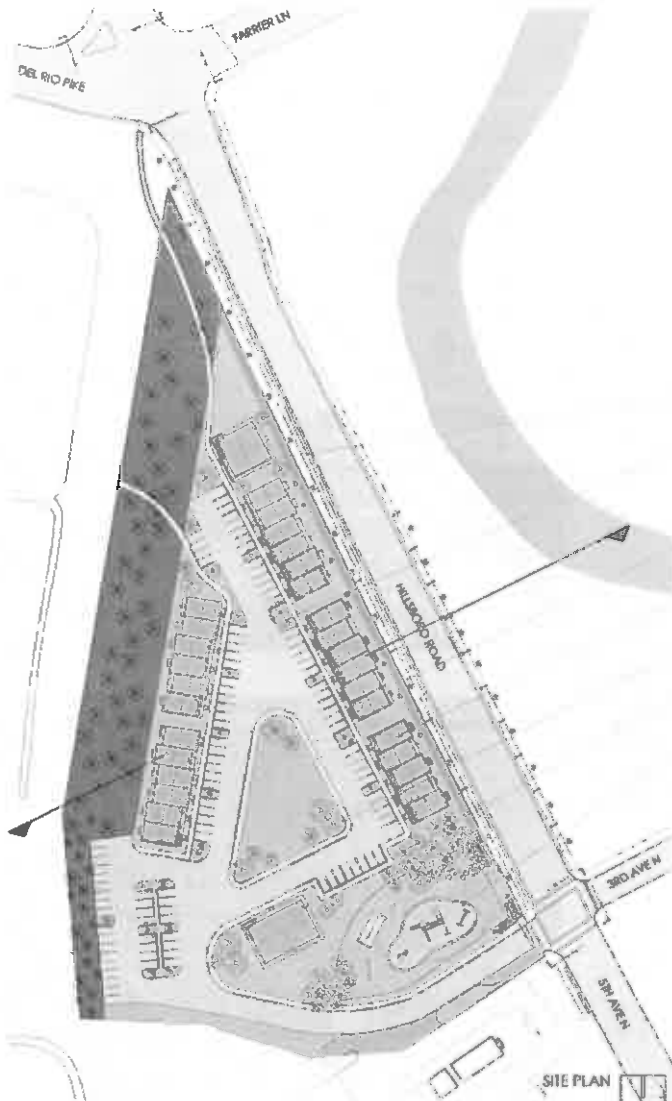
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 **10** (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

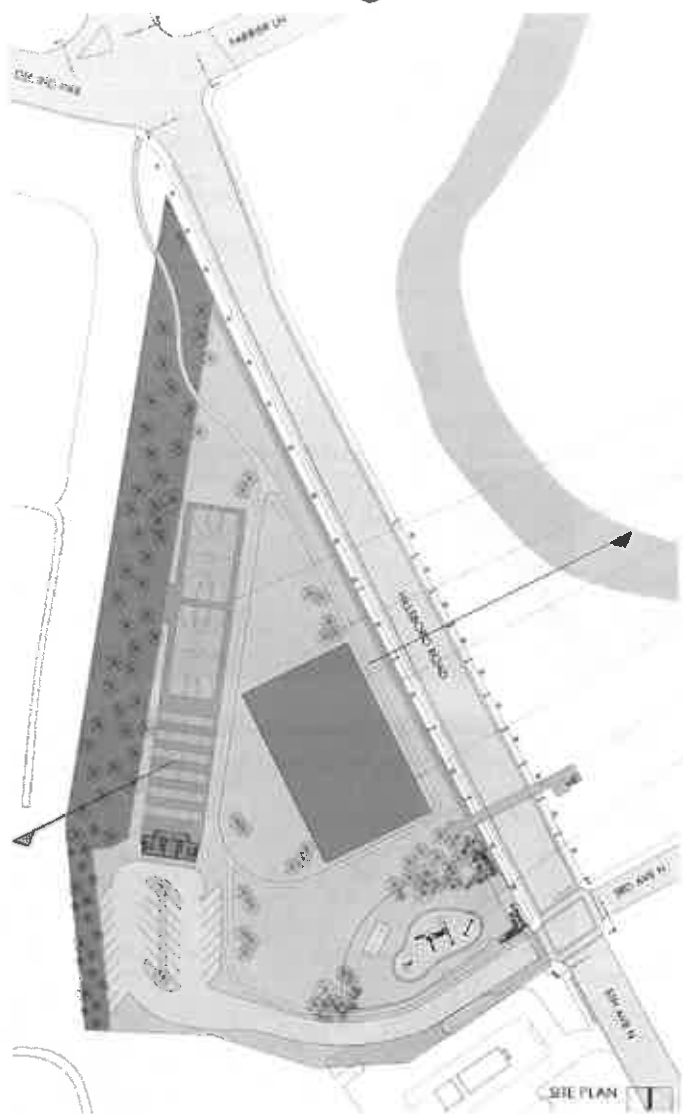
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



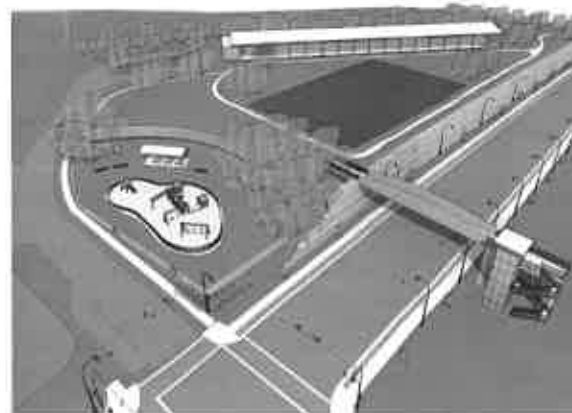
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PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

N/A

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☐ B.



☐ C.



☐ D.

None of the Above

All options

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see No other use - affordable housing

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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Aerial View



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1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

☒ C. Recreation/Open Spaces

☒ D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

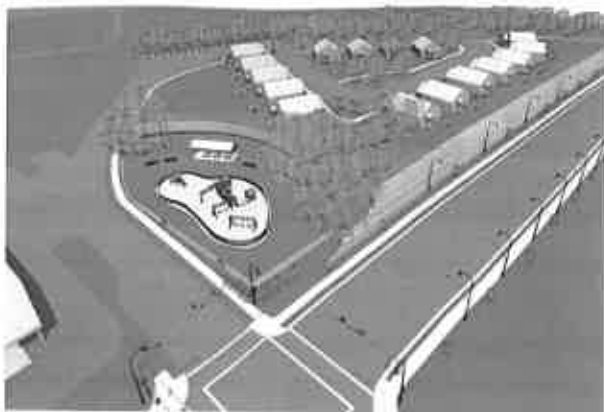


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

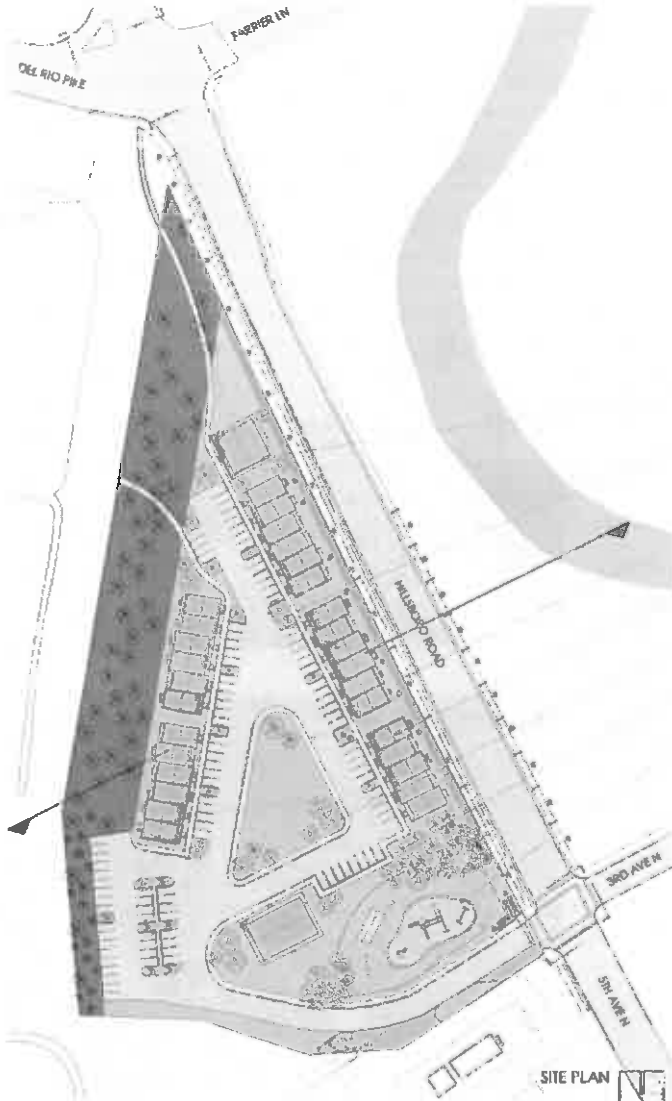
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

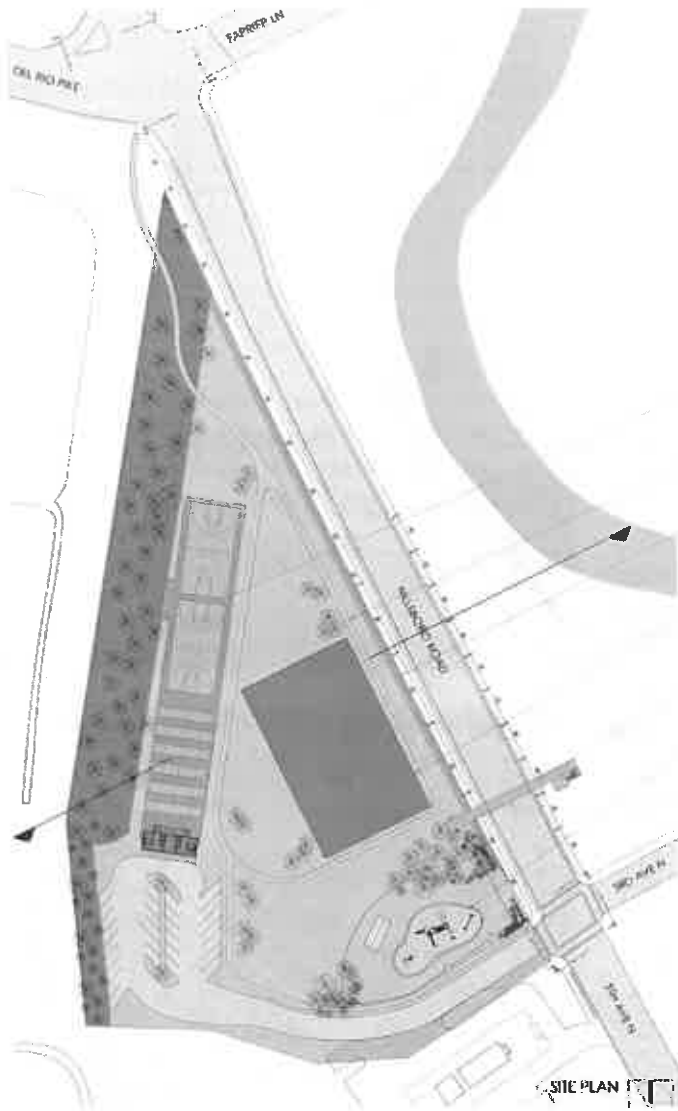
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 ~~7~~ 8 9 10 (Strongly Approve)



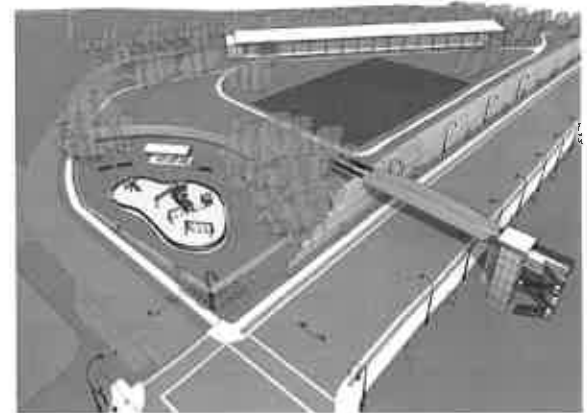
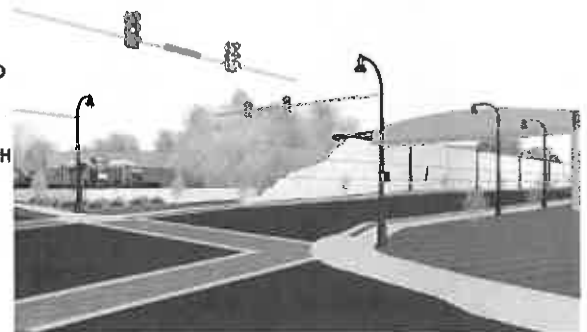
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PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

~~None of the above~~

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

Craftsman (bungalow) style
keeping price as low as possible -
deed restricted

8. If you prefer another use, what would you like to see

none

9. Do you live in Franklin?

Yes

No

Comments

prefer A
C and D are totally out of
character

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Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

☒ D. Townhomes

E. Other

Comments *I'm for affordable housing either way for workforce housing.*

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

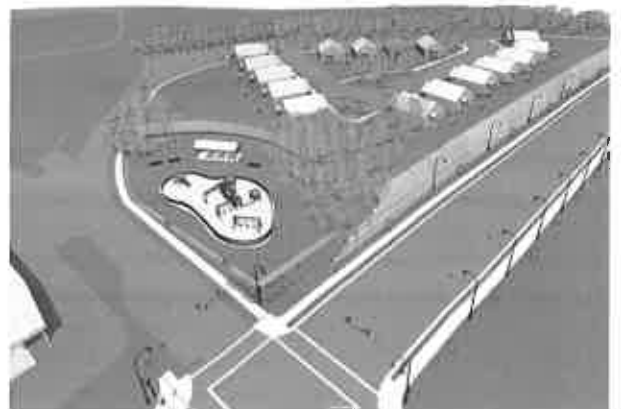


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

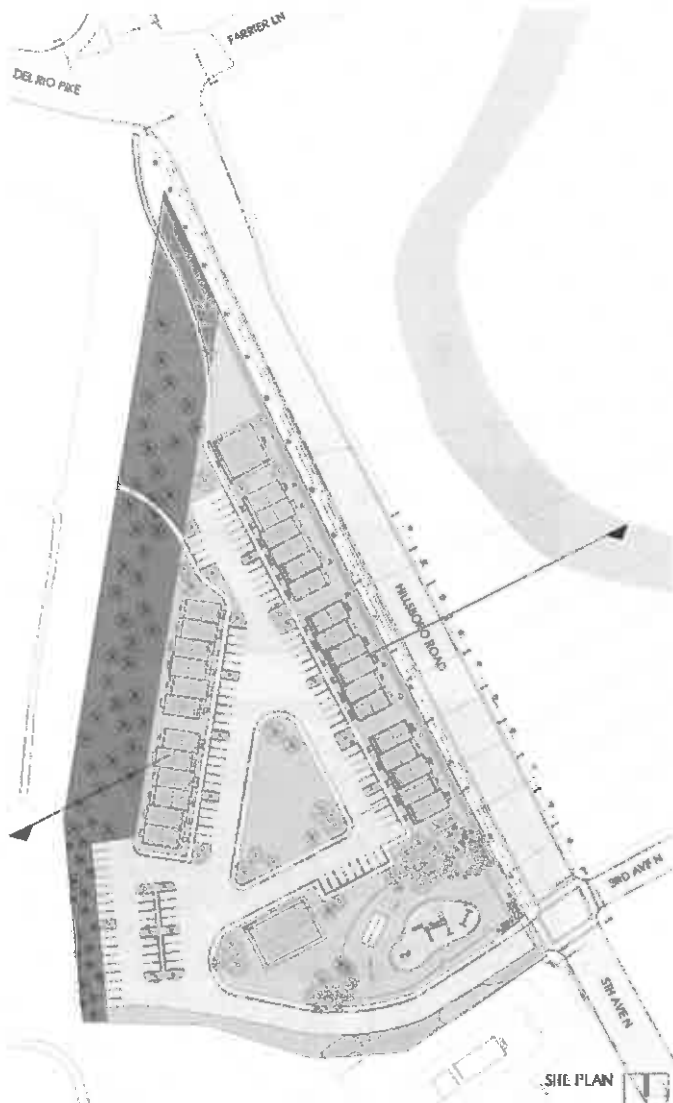
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

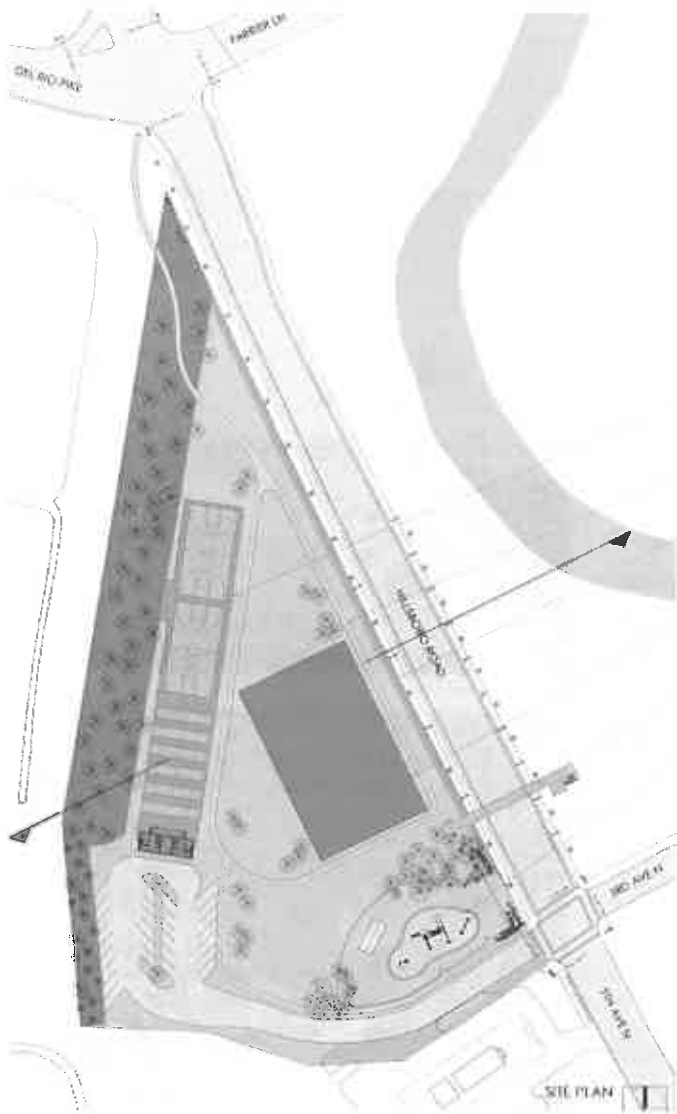
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

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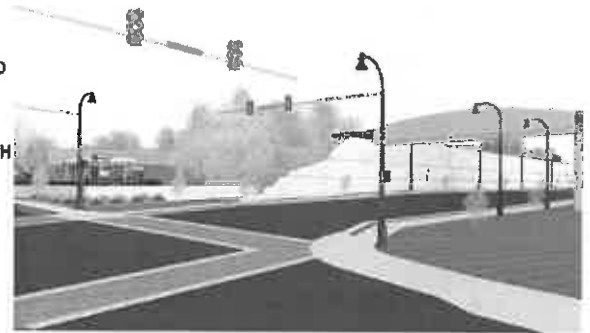
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PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

na I'm for housing!

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

I want to make sure Franklin doesn't price hard working people out of the town.

8. If you prefer another use, what would you like to see

no

9. Do you live in Franklin?

Yes

No

near Grassland,

Comments

Thanks for the chance to speak. I really have a heart for Hard Bargain neighborhood. In the same spirit, I choose housing!

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Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

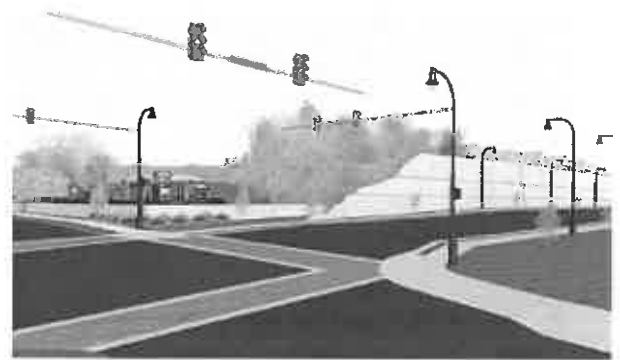


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

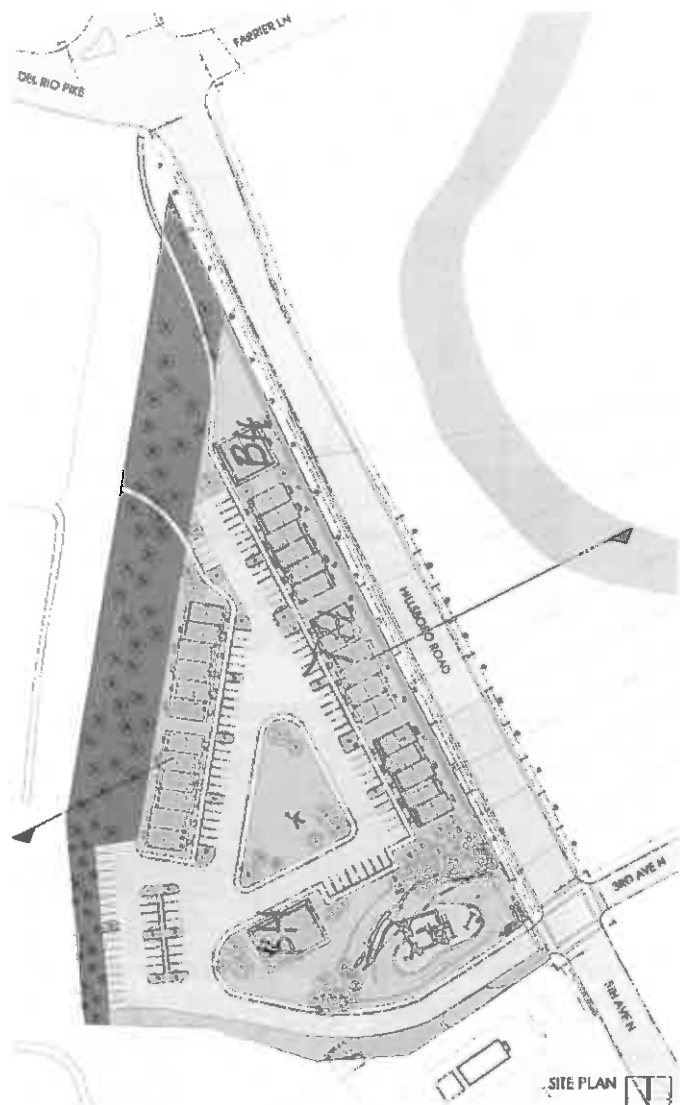
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

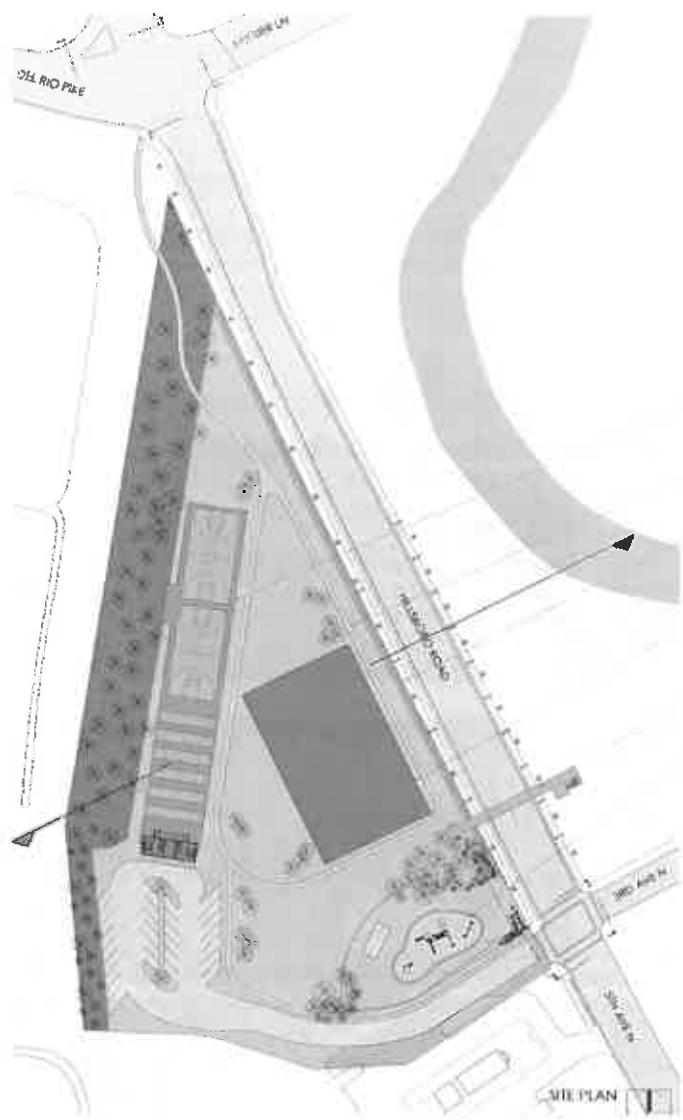
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



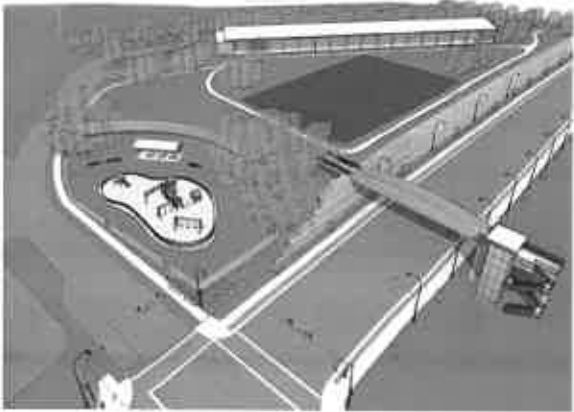
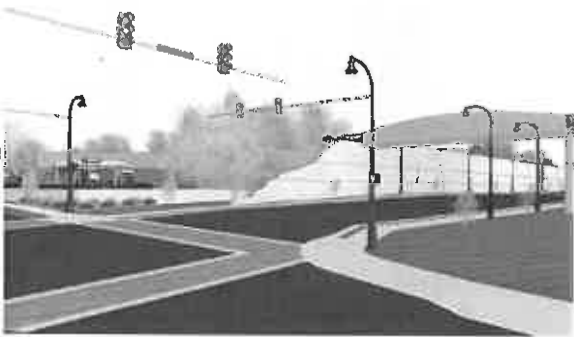
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments WE NEED AFFORDABLE WORKFORCE HOUSING. THIS DOES NOT NEED TO BE A PARK OR RECREATION.

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

☒ C. Recreation/Open Spaces

D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 ☒ 4 5 6 7 ☒ 8 9 10 (Strongly Approve)

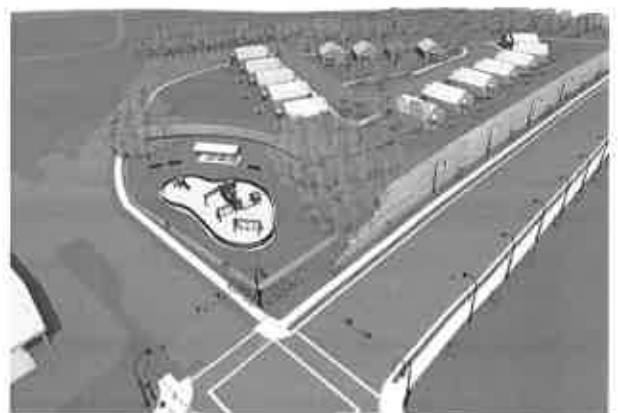


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

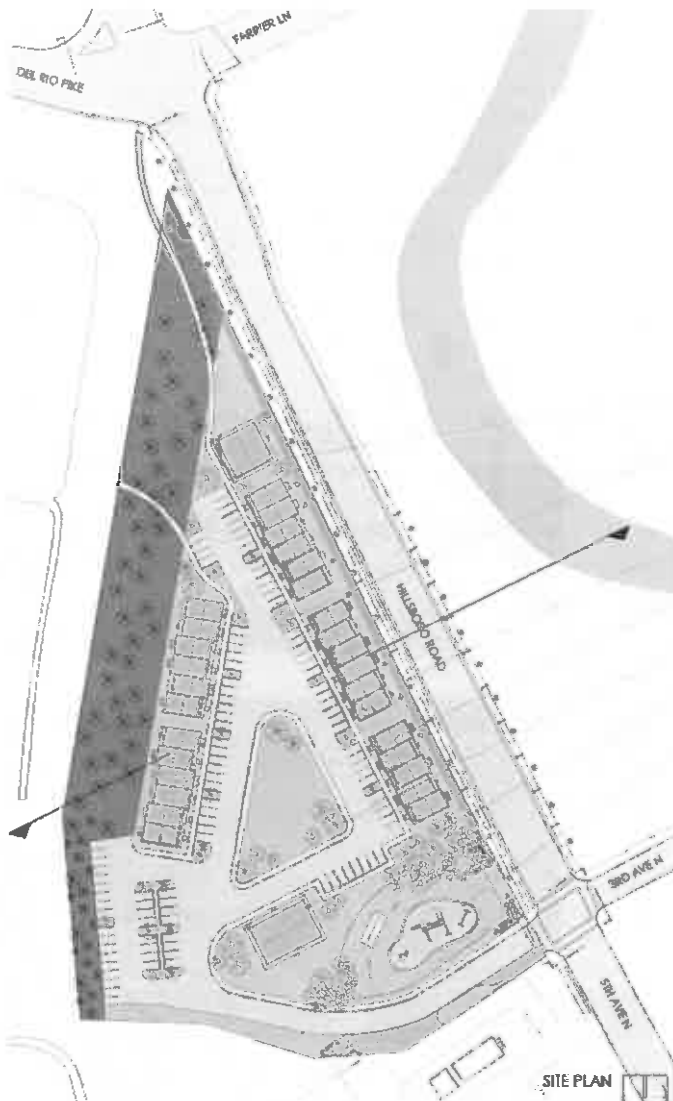
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

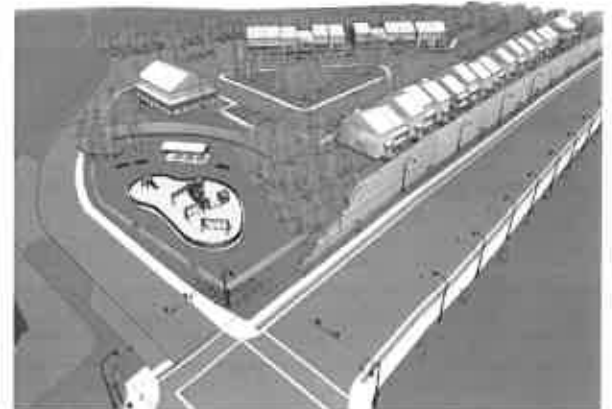
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

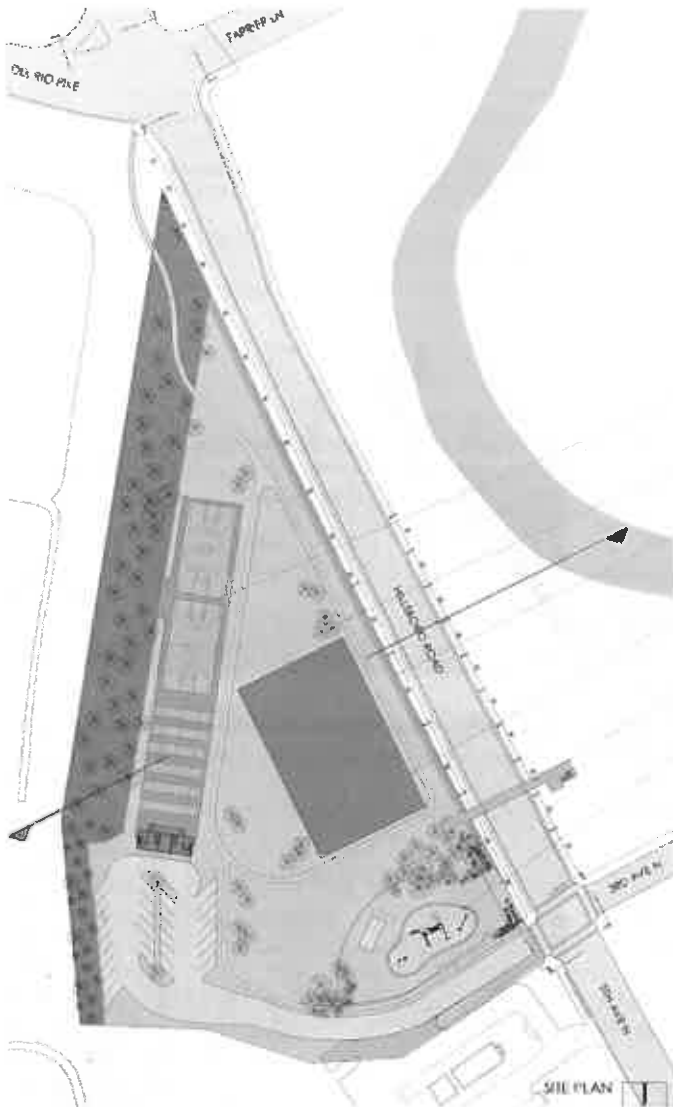
BIG HOUSE

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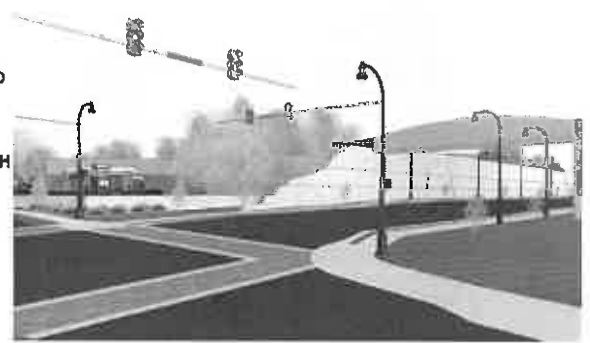
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PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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B.



C.



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☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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Circle all that apply.

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- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments AFFORDABLE RENTAL UNITS

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

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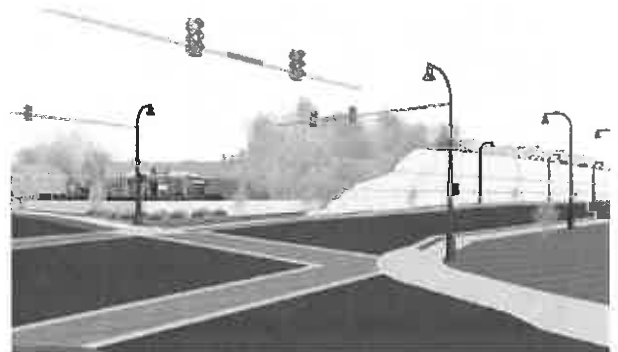


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

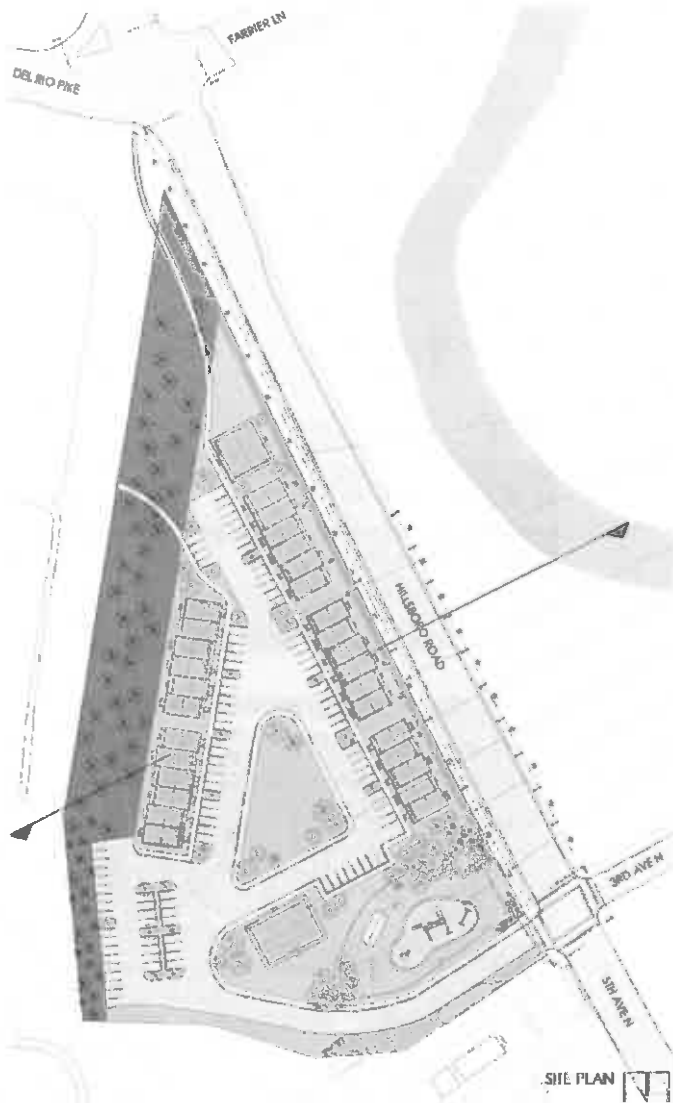
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
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(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 **10** (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

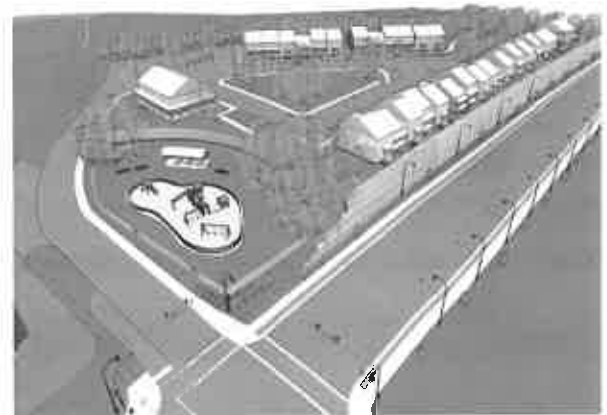
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NEIGHBORHOOD GREEN
SPACE

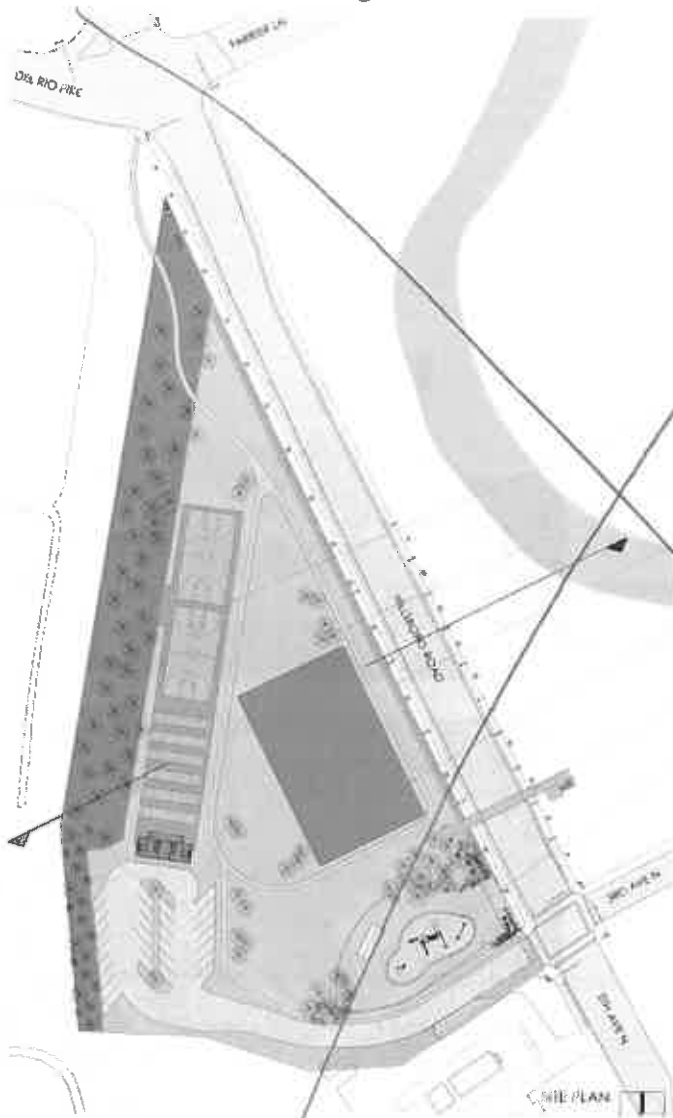
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COVERED PAVILION FOR
RESTROOMS, LOCKERS,
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CHILDREN'S PARK AND
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A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments WE NEED TO KEEP HOUSING AFFORDABLE

8. If you prefer another use, what would you like to see AFFORDABLE RENTAL UNITS

9. Do you live in Franklin?

Yes

No

Comments _____

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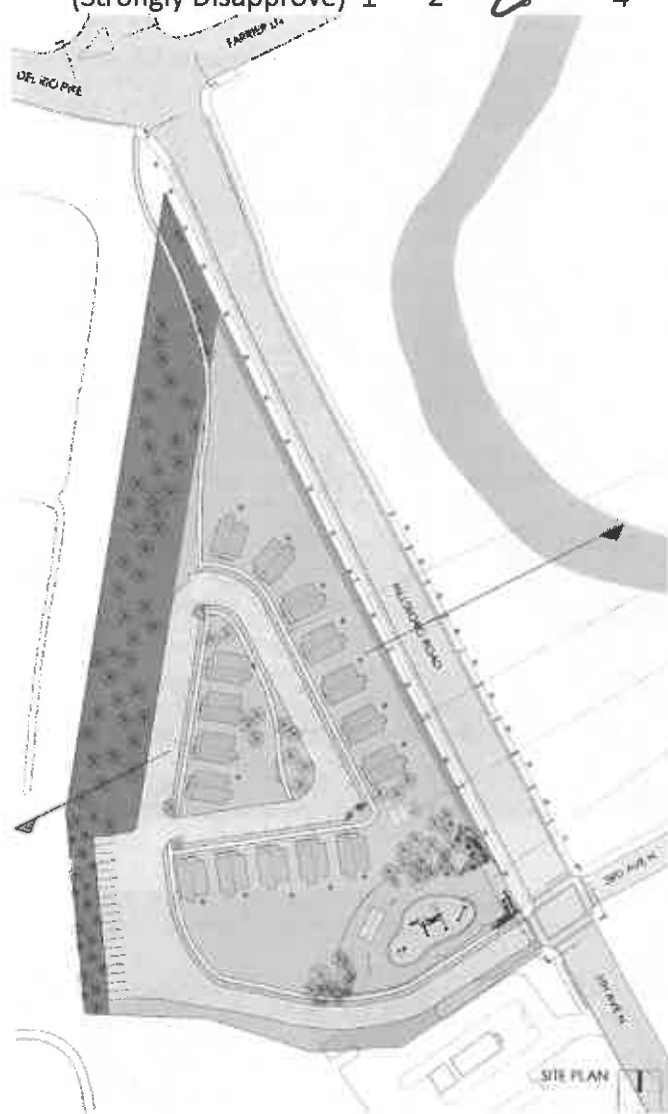
Circle all that apply.

- ☒ A. Civic Institutional Uses
- ☐ B. Compact Single-Family Homes on small lots
- ☒ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments _____

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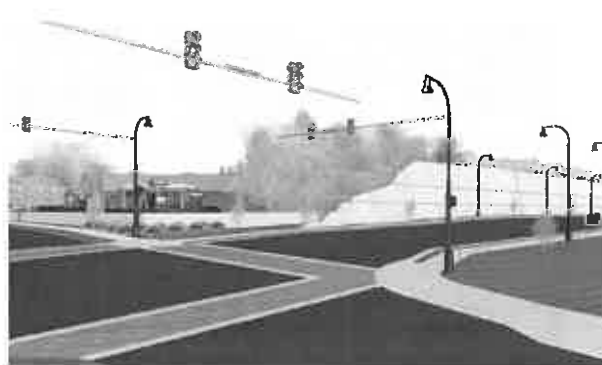


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

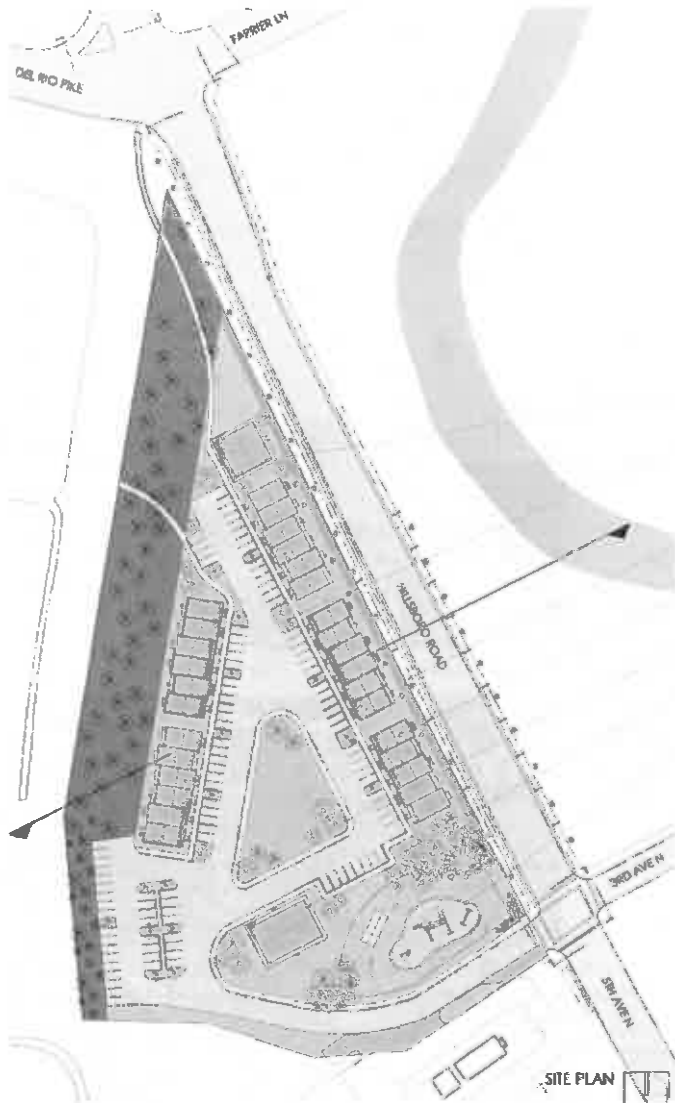
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



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BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

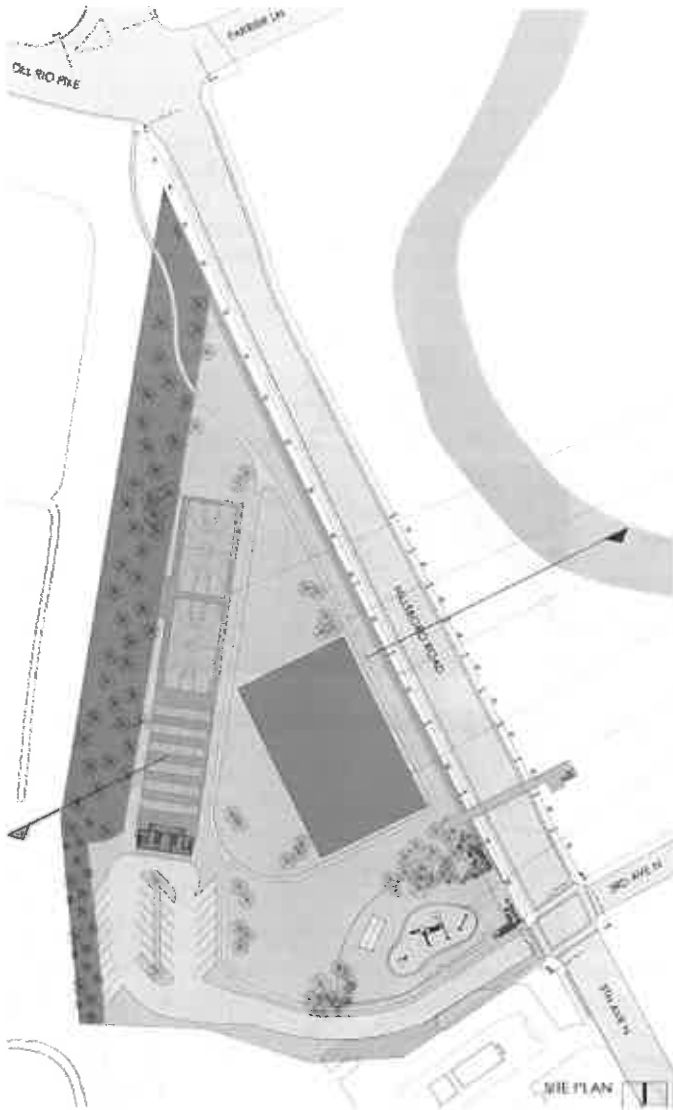
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Parks + green space

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes
No

Comments We are in desperate need of affordable housing

8. If you prefer another use, what would you like to see _____

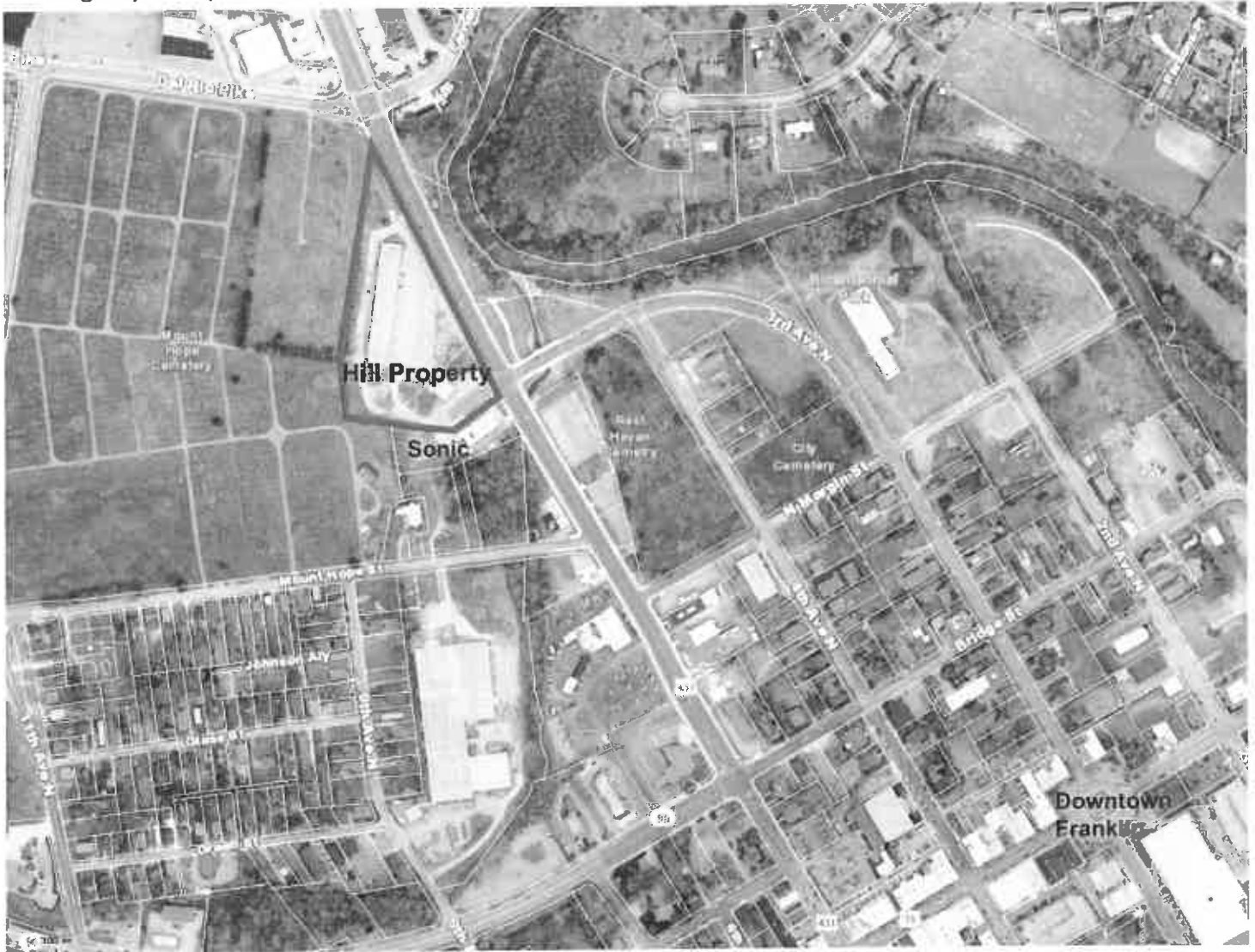
9. Do you live in Franklin?

Yes
No

Comments _____

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Circle all that apply.
- A. Civic Institutional Uses
 - B. Compact Single-Family Homes on small lots
 - C. Recreation/Open Spaces
 - D. Townhomes
 - E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

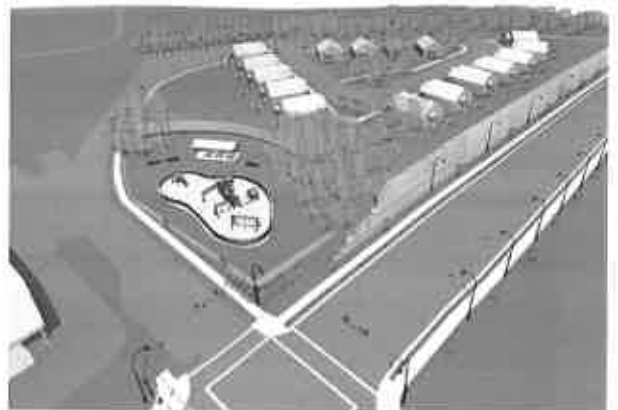


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

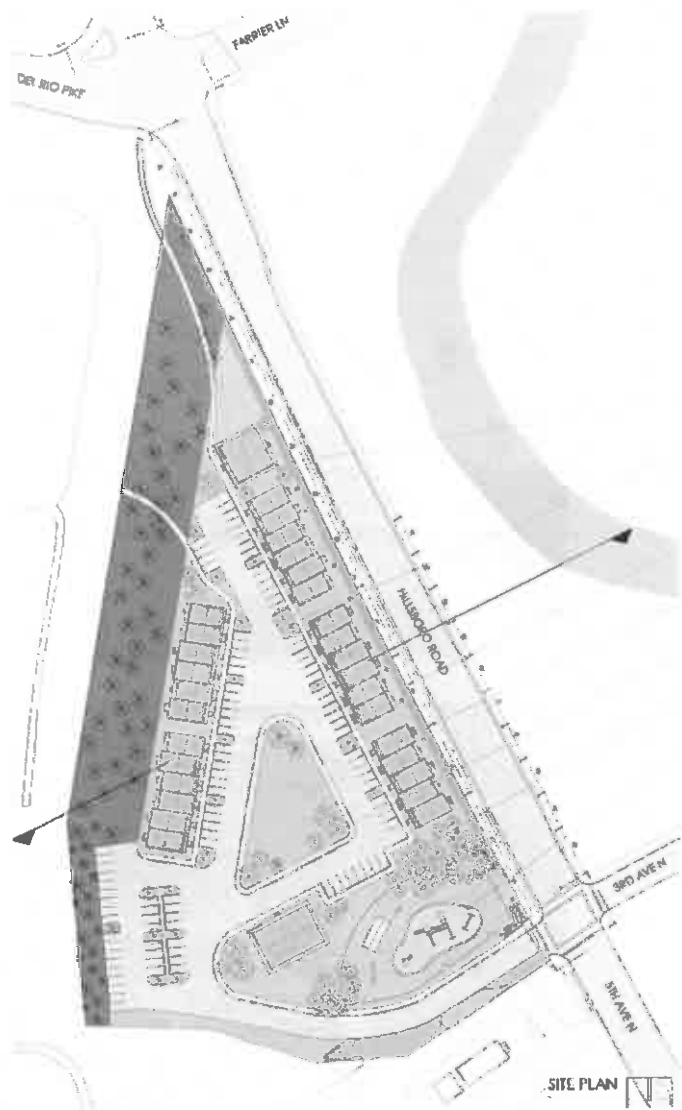
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

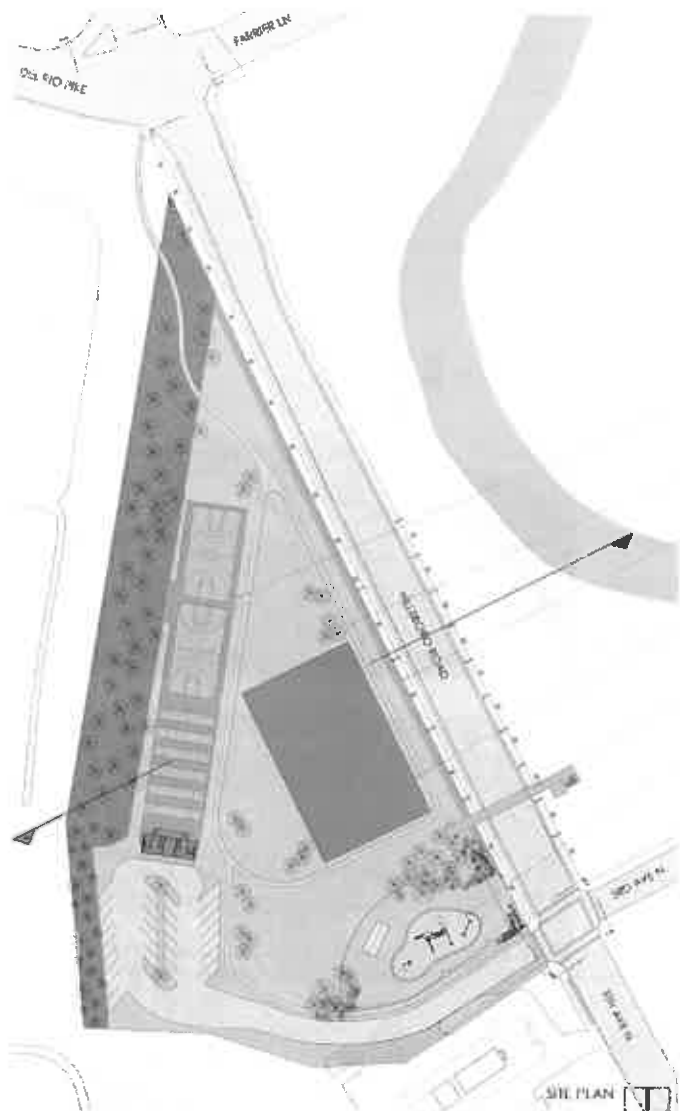
BIG HOUSE

CHILDREN'S PARK AND
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4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



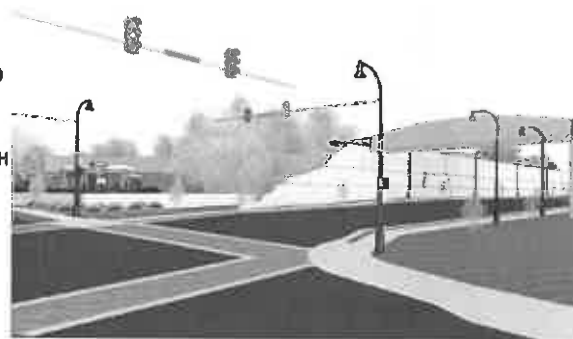
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PEDESTRIAN PATH AND
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see Affordable Workforce Housing Options

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

D. Townhomes

E. Other

Comments

single-family
I am sad that only 16 houses can get on this plan
* what about a mixture of townhomes and smaller homes?

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a

Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

* but zoning needs to be changed to get more houses



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

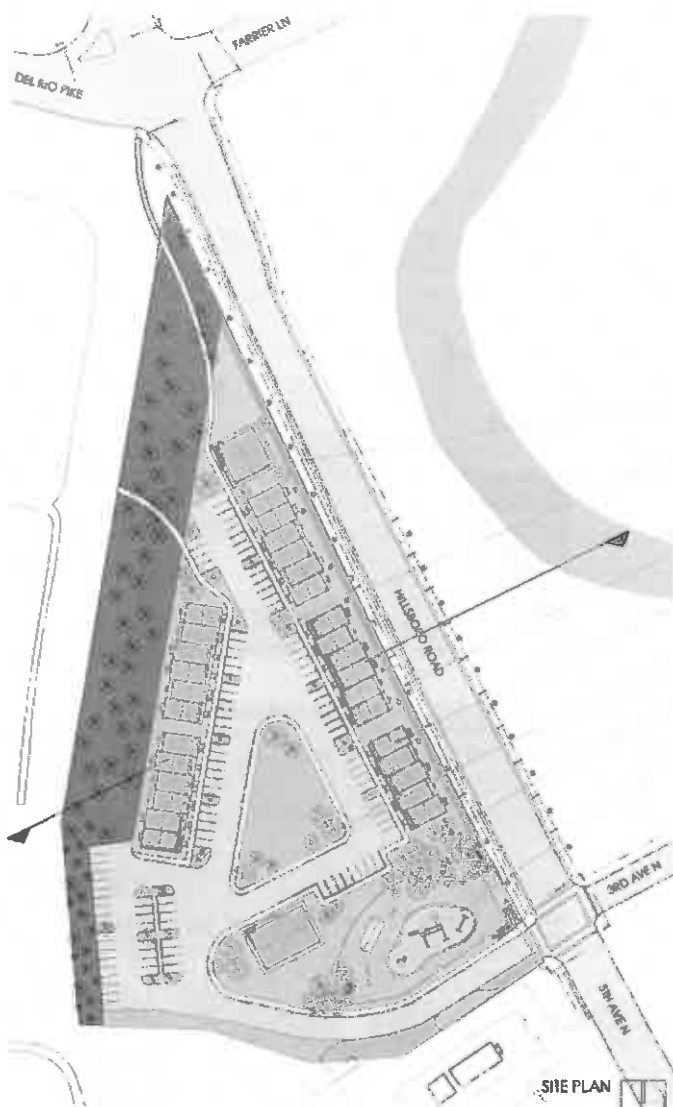
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



The main reason I approve of this plan is that it put the most people/families in a home/townhouse.

~~The big house needs to be removed or add more townhomes~~

BIG HOUSE

PEDESTRIAN PATH THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY TOWNHOMES

NEIGHBORHOOD GREEN SPACE

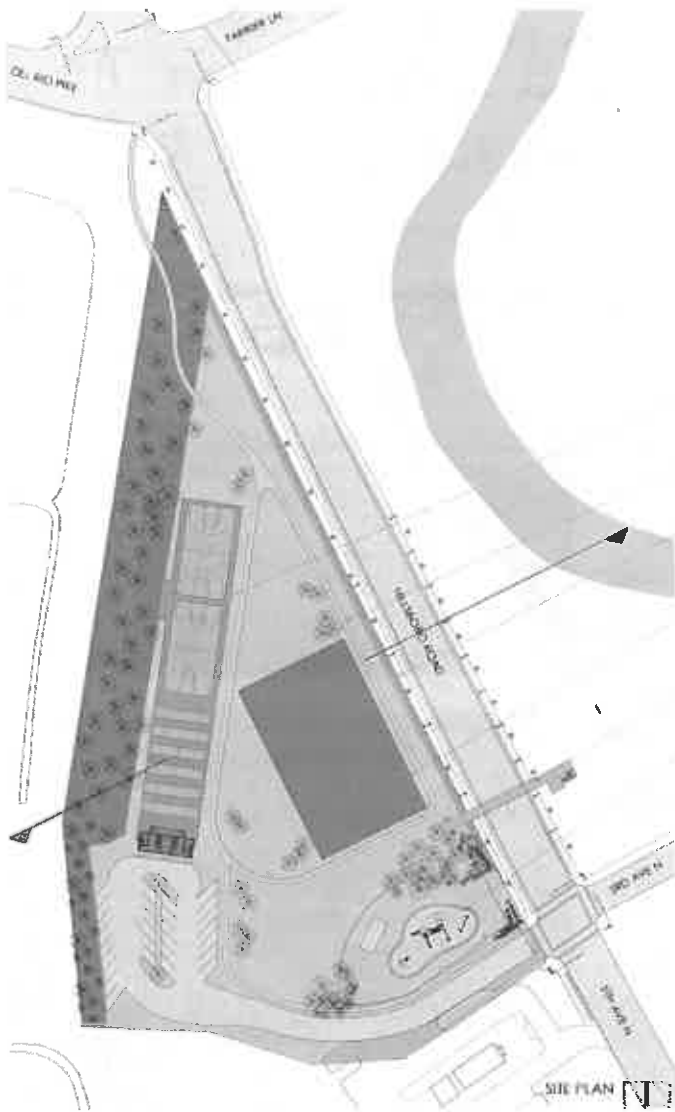
BIG HOUSE

CHILDREN'S PARK AND PICNIC AREA



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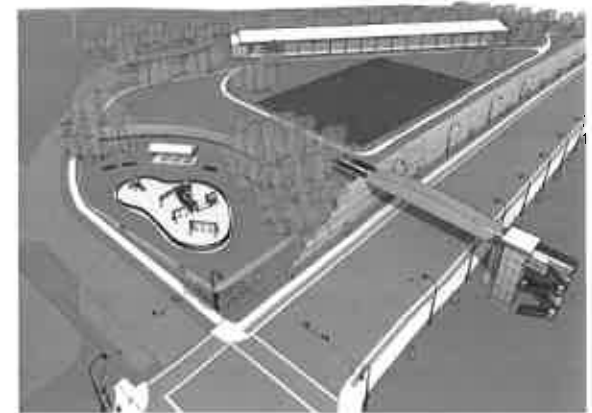
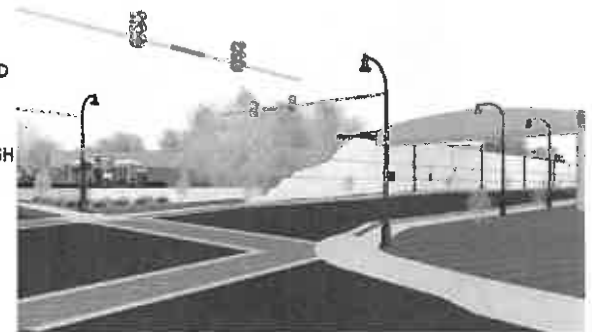
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SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

None. Waste of land Bad location
for a ~~recreational~~ park.

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments affordable/workforce price point only
There is a housing crisis in Franklin.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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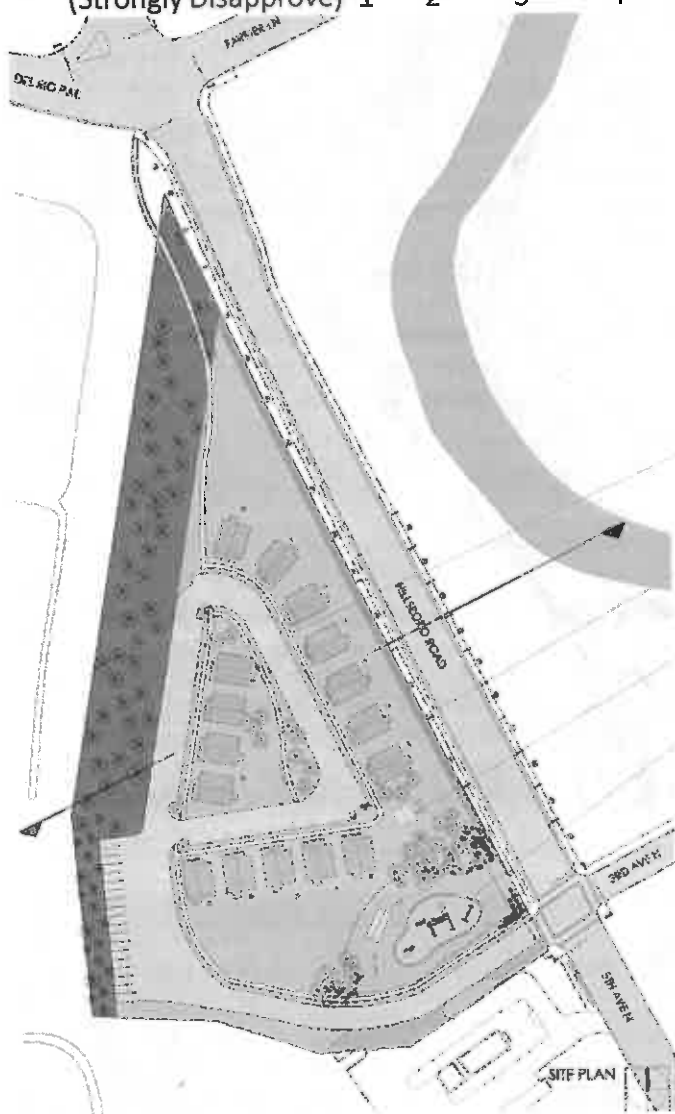
Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
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(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

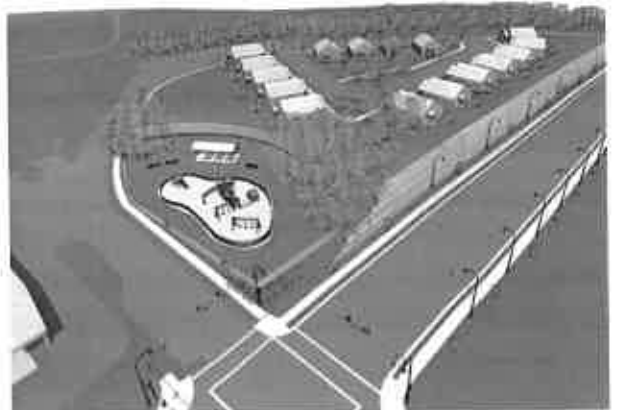


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

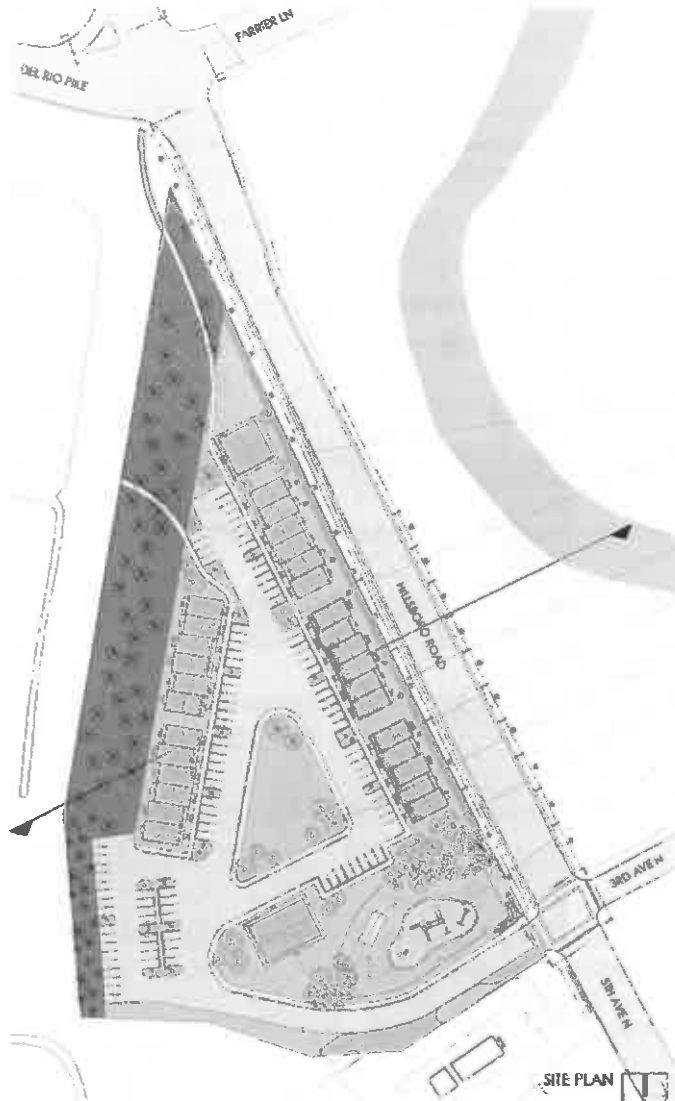
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

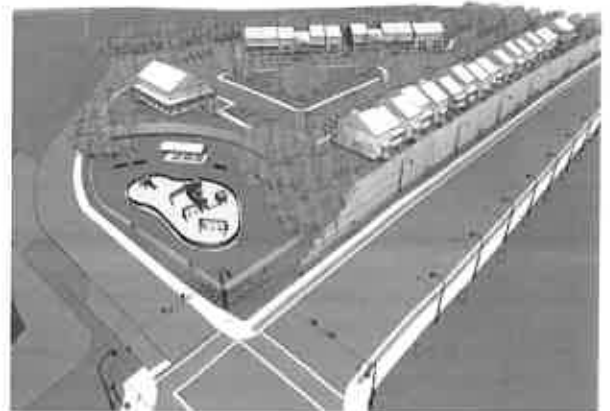
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

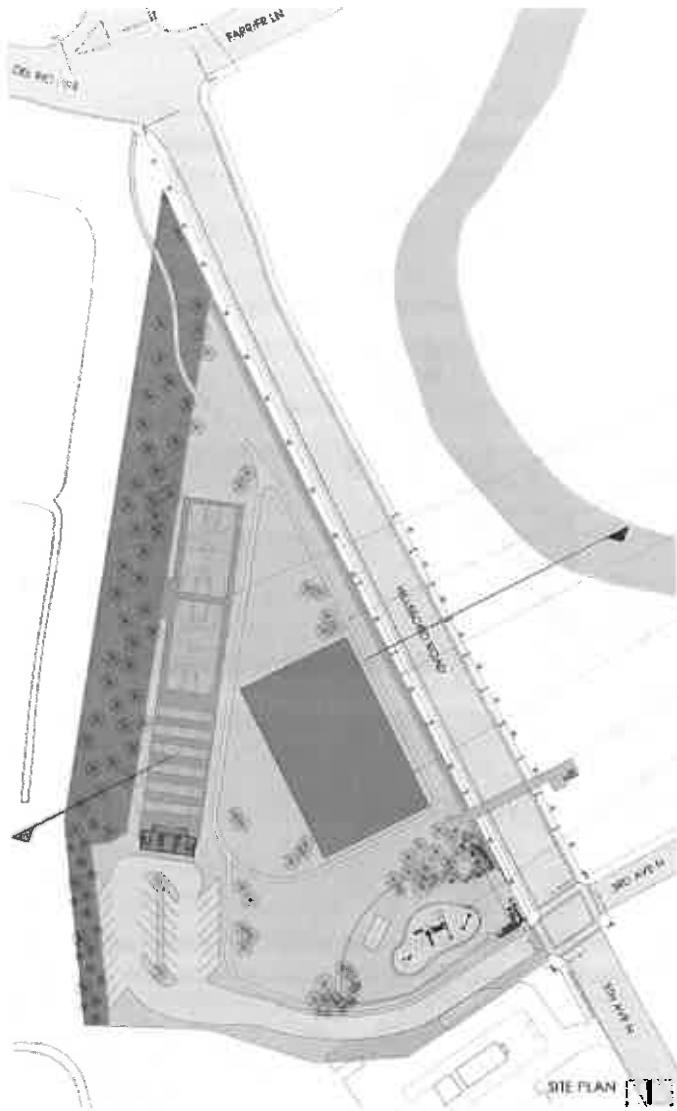
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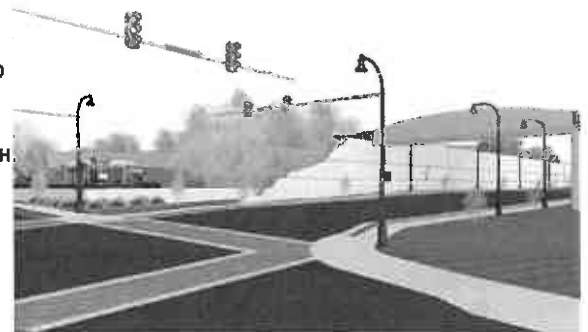
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PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

No

11

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

☒ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

☒ No

Comments _____

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Circle all that apply.

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- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments

Yes Please!

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 ☒ 2 3 4 5 6 7 8 9 10 (Strongly Approve)

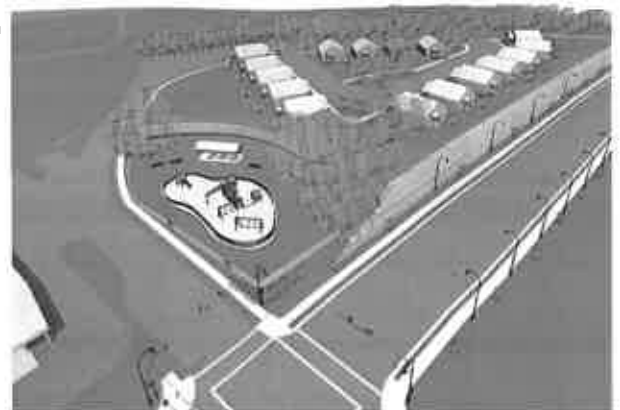
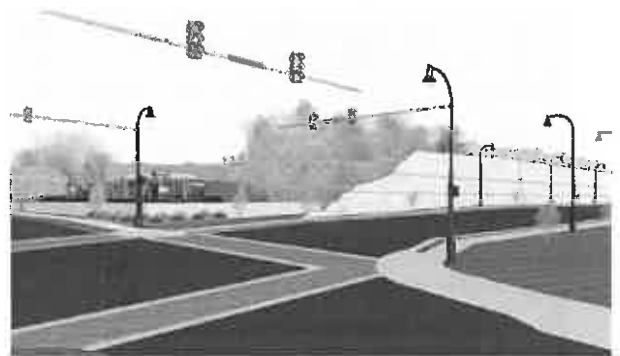


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

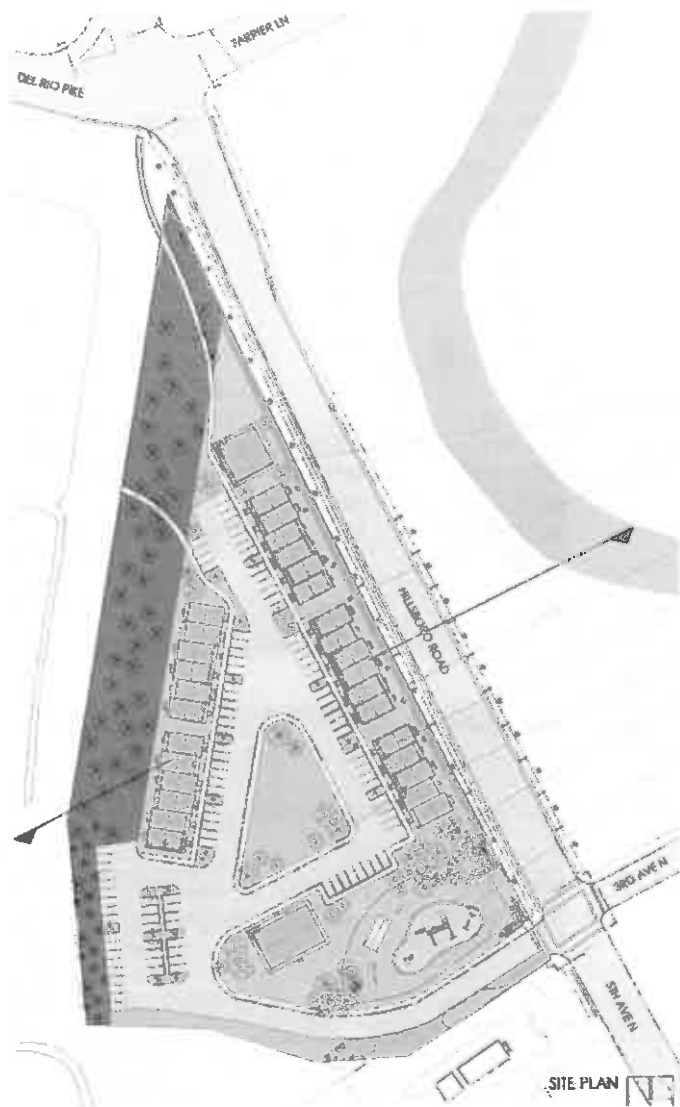
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 **10** (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

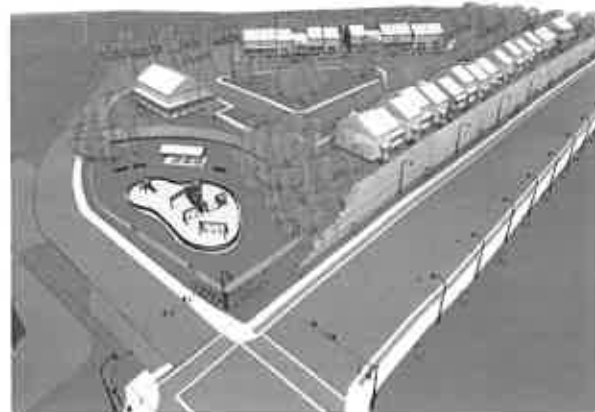
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

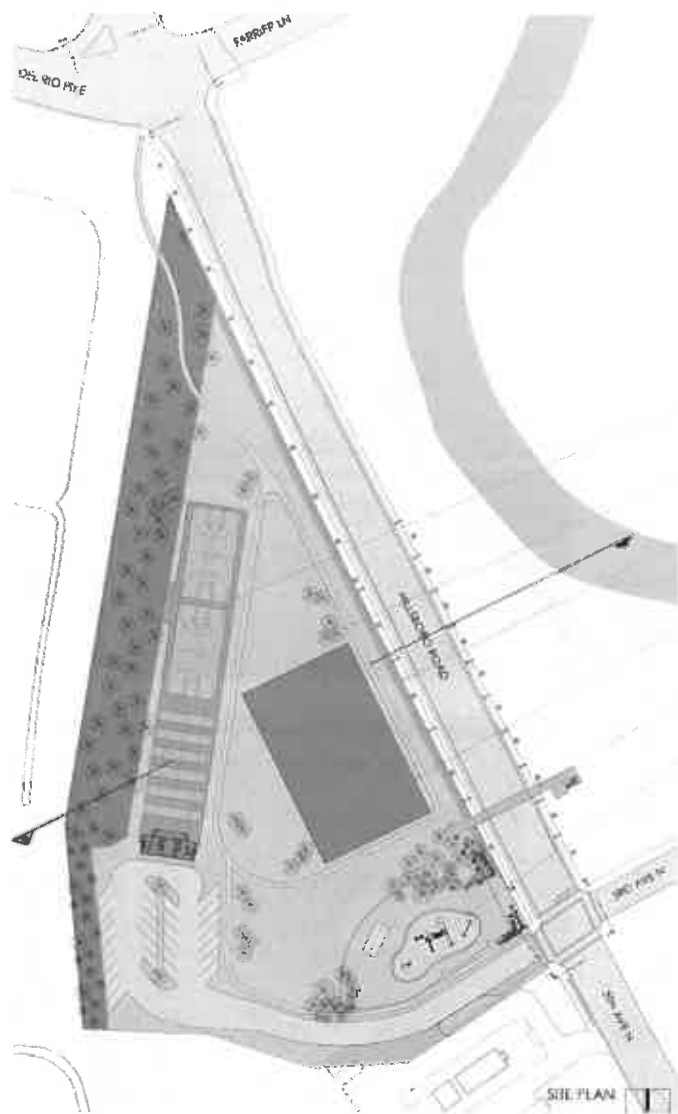
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 **2** 3 4 5 6 7 8 9 10 (Strongly Approve)



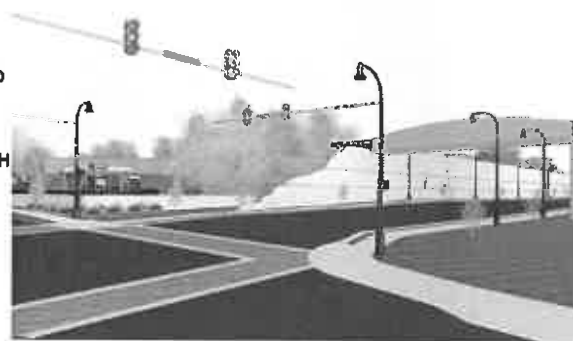
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

E. Other

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes
No

Comments If you were to poll all the service workers in
Downtown (restaurant staff, city employees) and ask
where they live, the need for attainable housing is clear!

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes
No

Comments It's time to embrace density to
achieve our destiny!

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

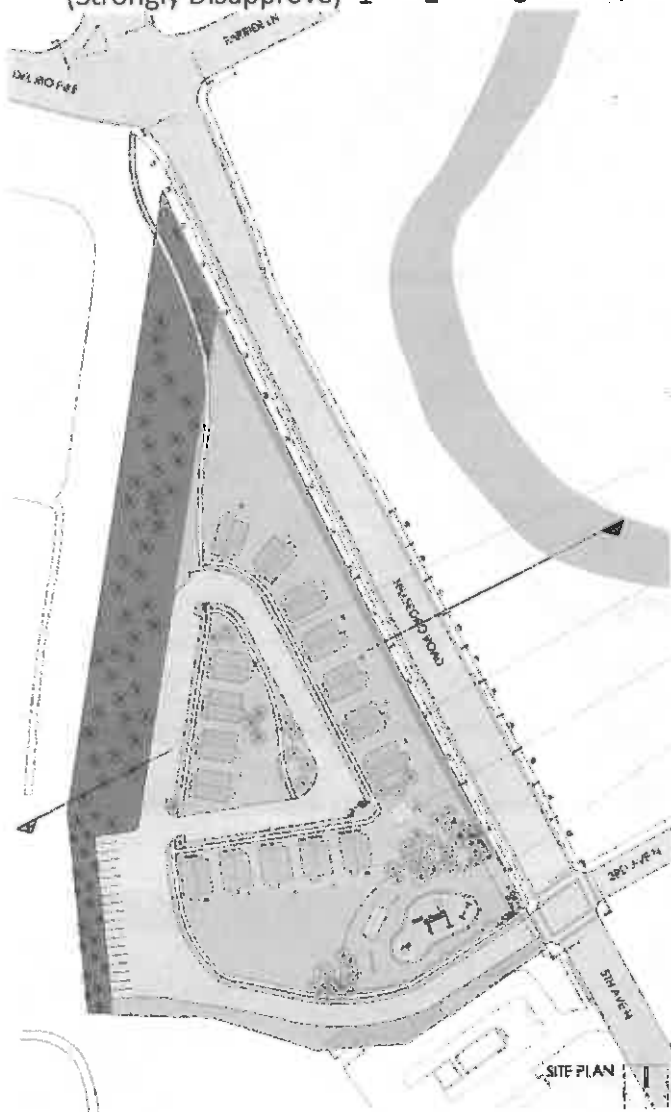
☒ D. Townhomes

E. Other

Comments Affordable housing!

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

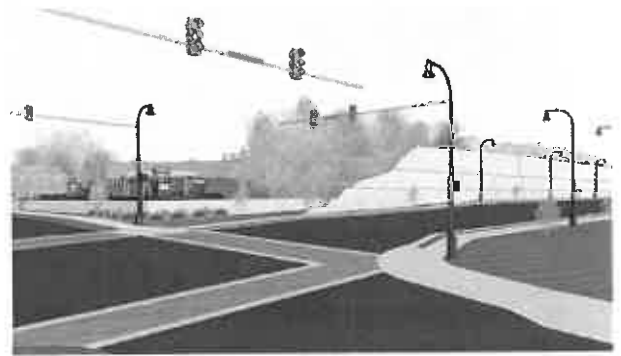


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove)

1

2

3

4

5

6

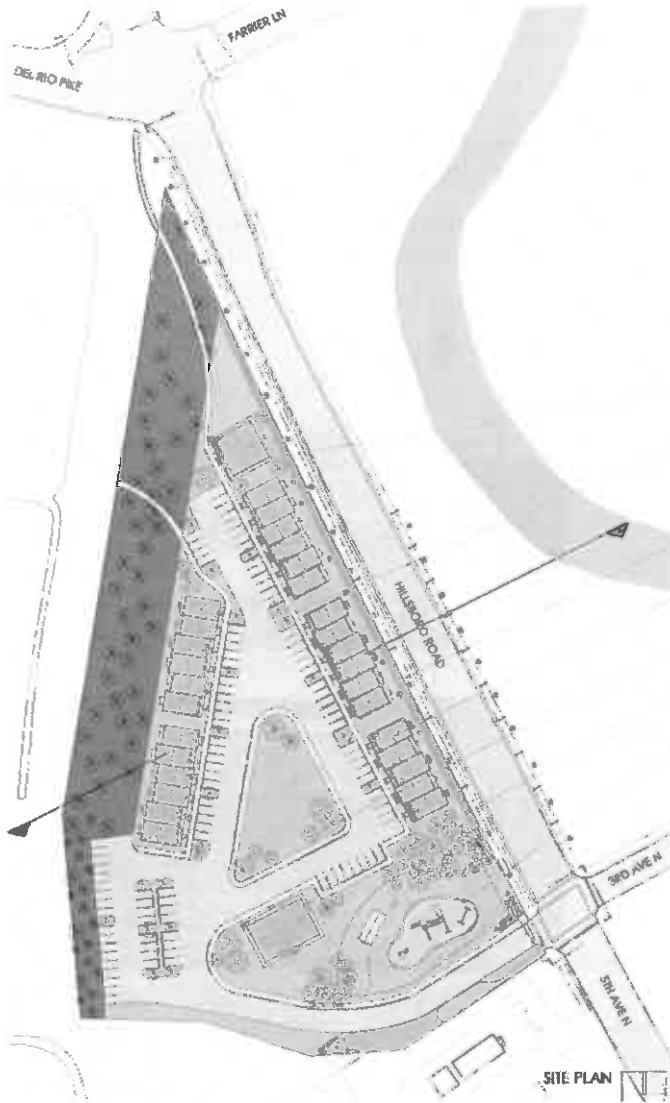
7

8

9



(Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

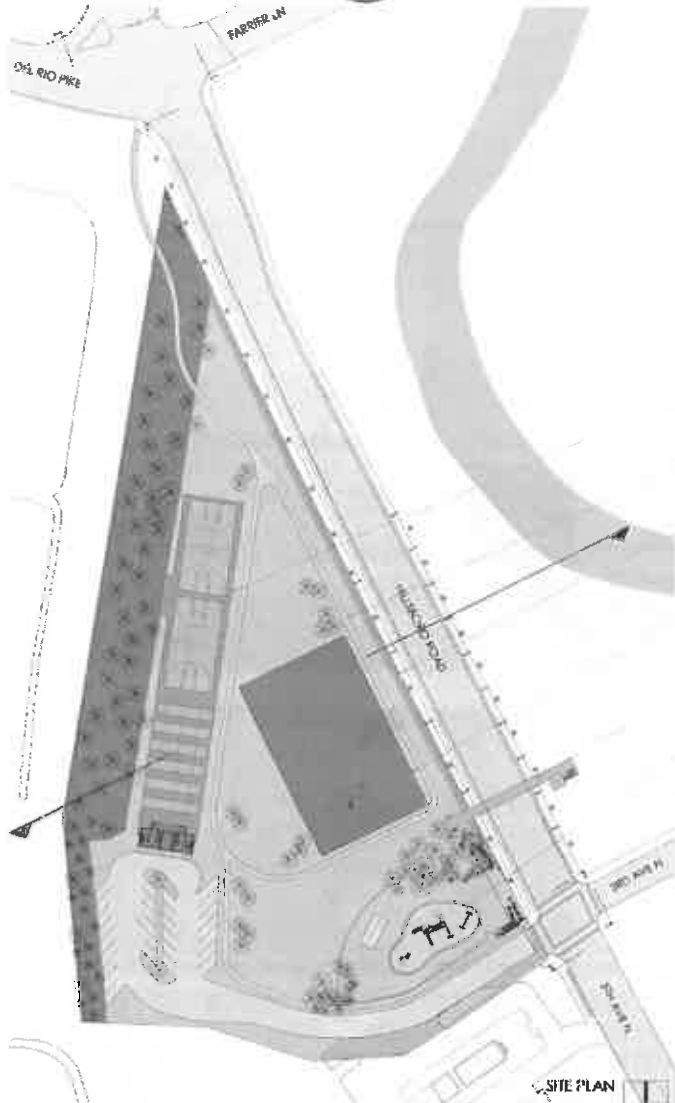
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



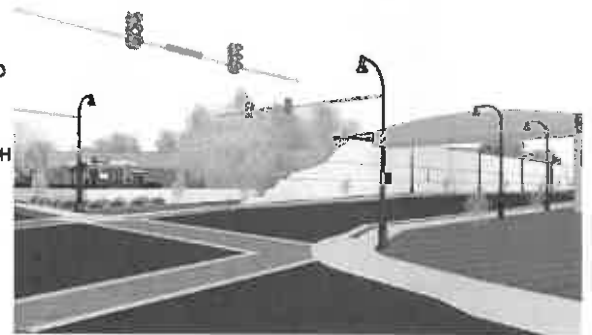
COVERED PAVILION FOR
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COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

We have plenty of recreation.

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see

Affordable Housing
work force housing

9. Do you live in Franklin?

Yes

No

Comments _____

But our children cannot come back to Franklin — they can't afford it. They bought a house in Clarksville.

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View from Del Rio and Hillsboro Intersection

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Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

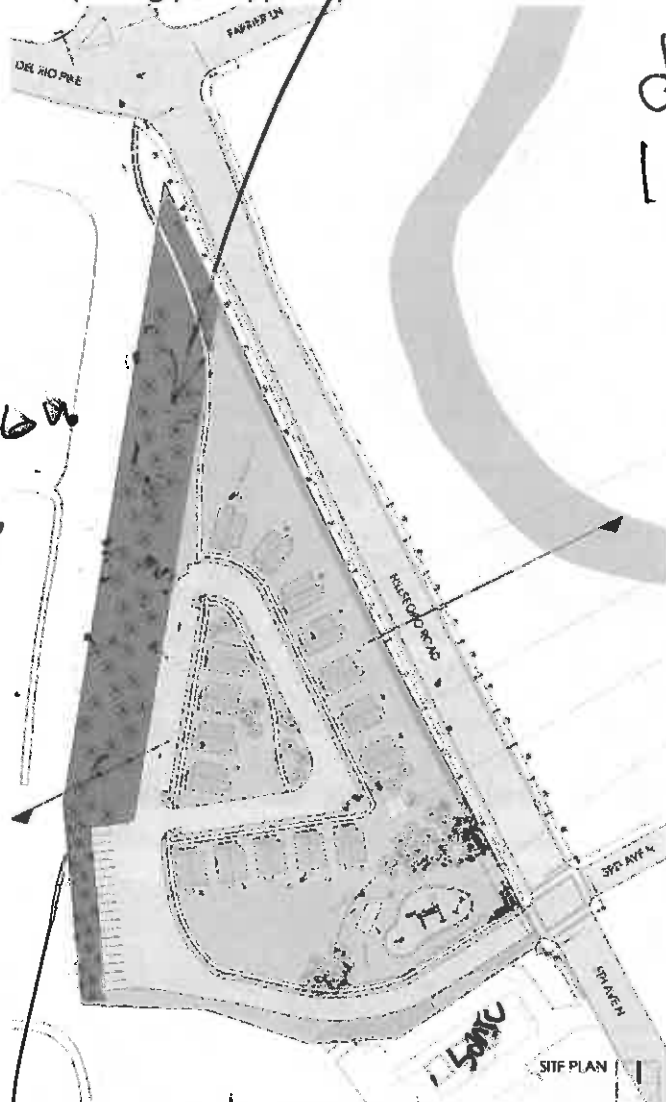
Comments

change planning code to allow use where parking is now

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

don't be stuck on lack of vision

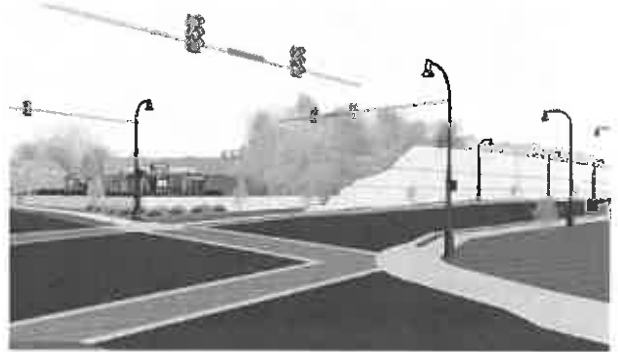


PEDESTRIAN PATH THROUGH SITE

RETAINING WALL

NEIGHBORHOOD PAVILION

CHILDREN'S PARK AND PICNIC AREA



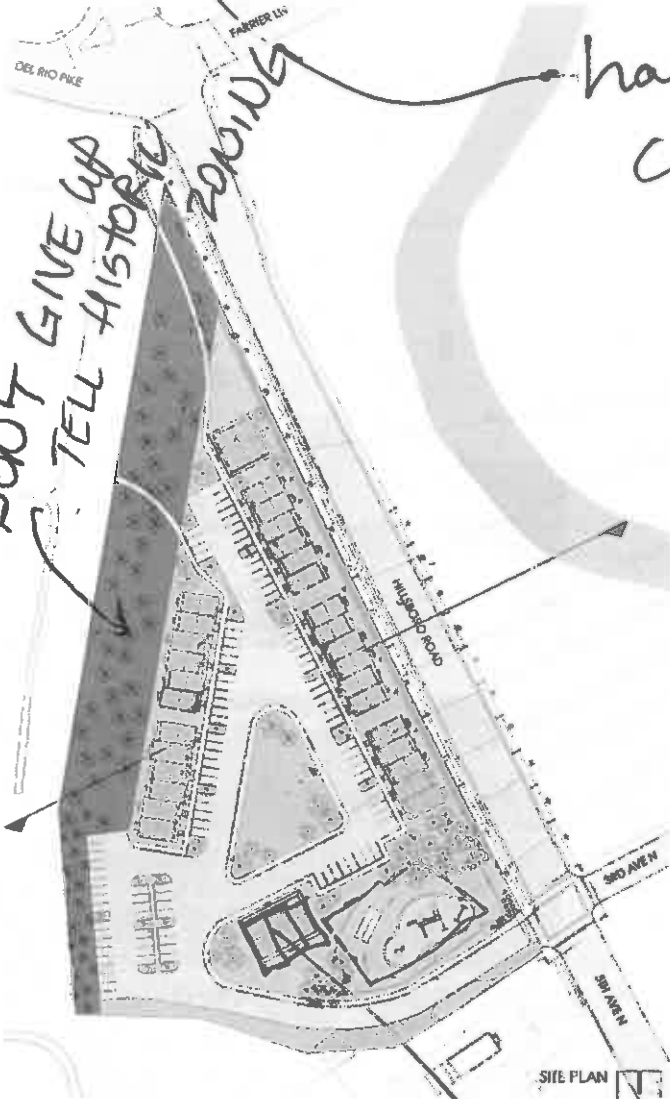
3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

hardly what I
called mixed

DON'T GIVE UP
TELL HISTORIC

200-106



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA

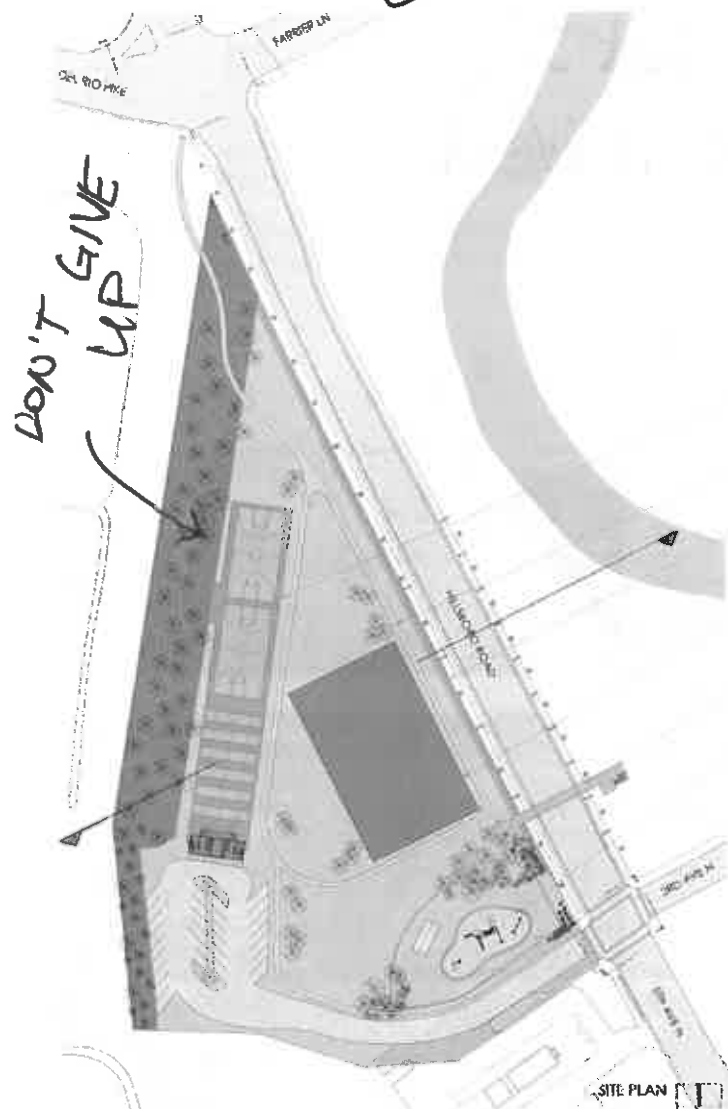


29
8
37
4 up 4 down

big house = big
dumb idea

4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



UNAFFORDABLE

C.



NOT AFFORDABLE

D. None of the Above

work force only

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes
No

work force pricing

Comments \$250,000 - 300,000 if city donating property
& a few perks

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes
No

MAXIMIZE DENSITY FOR
AFFORDABLE-WORKFORCE
HOUSING

Comments _____

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments

Public Housing (Affordable Housing)

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove)

1

2

3

4

5

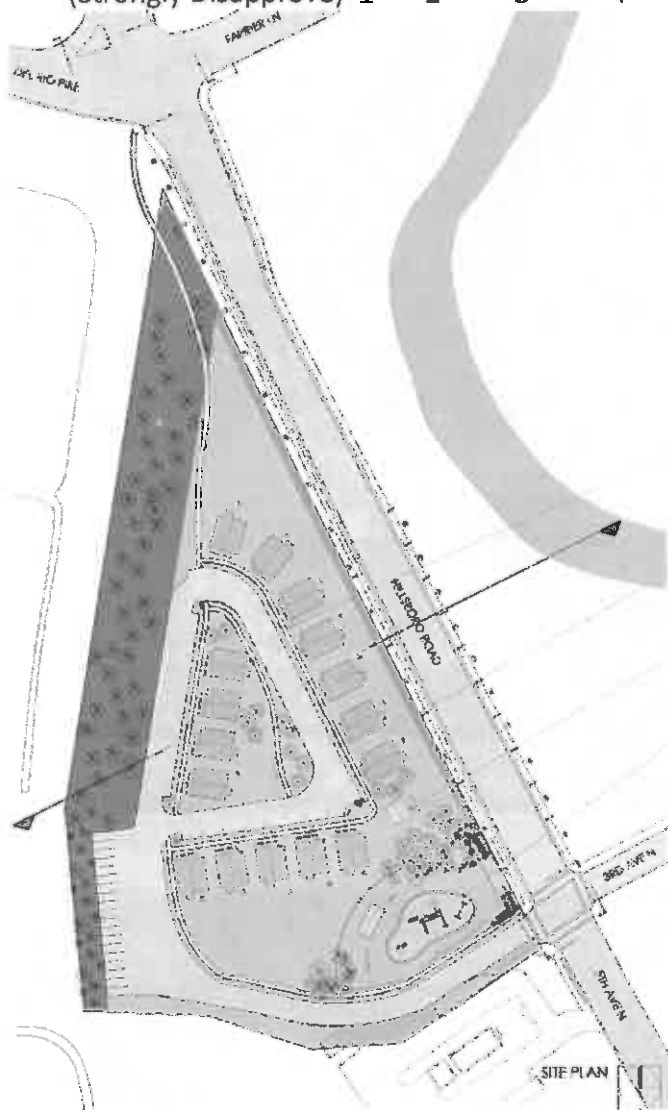
6

7

8

9

10 (Strongly Approve)

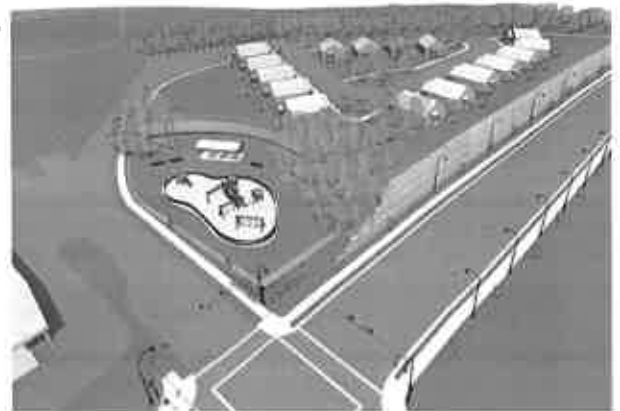
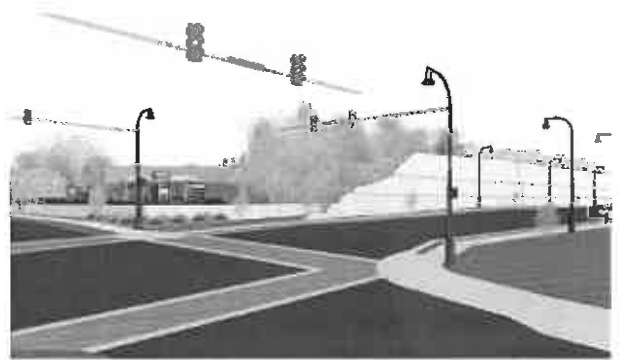


PEDESTRIAN PATH THROUGH SITE

RETAINING WALL

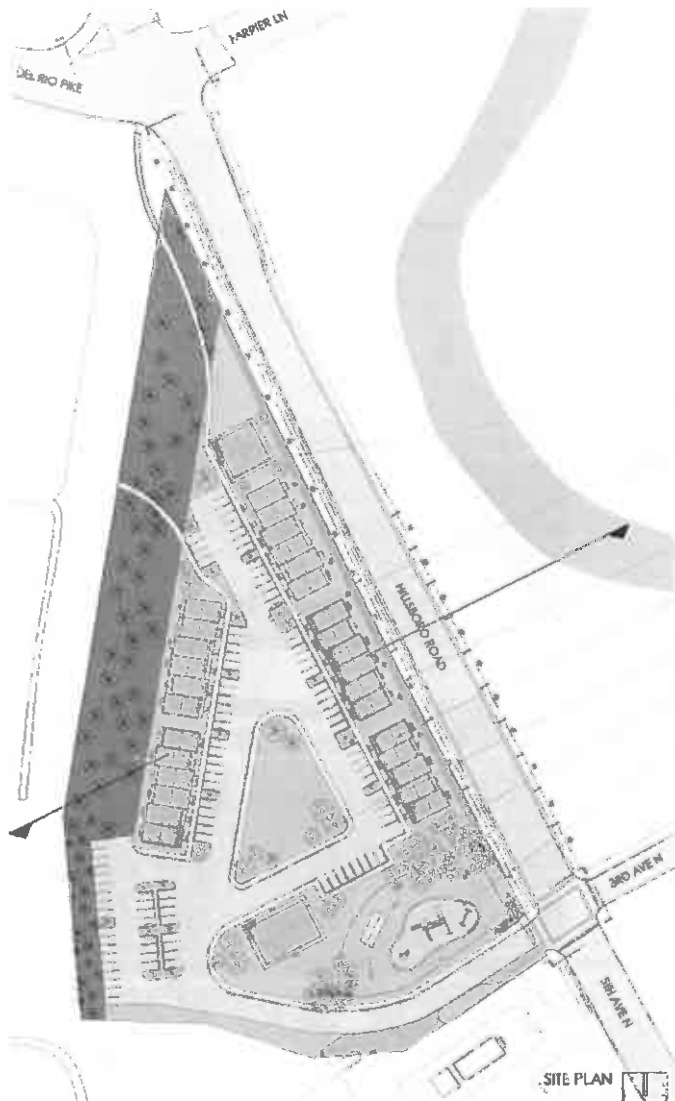
NEIGHBORHOOD PAVILION

CHILDREN'S PARK AND PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

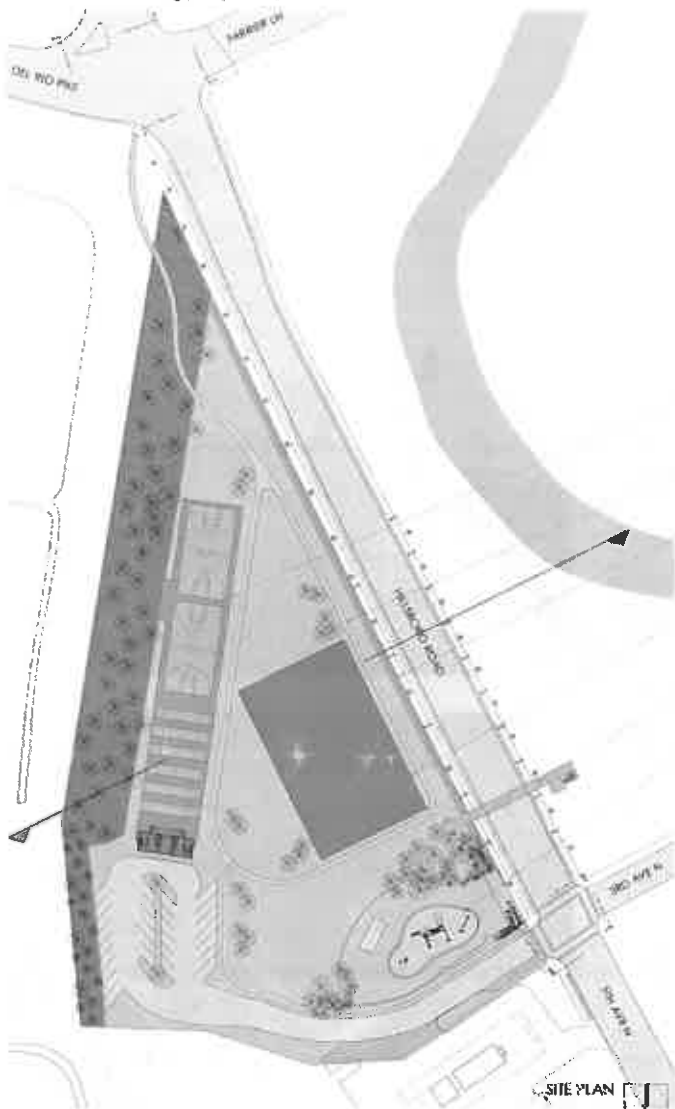
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

None, Franklin has plenty of
parks already

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

It needs to be Affordable Housing

8. If you prefer another use, what would you like to see

Public/Affordable

9. Do you live in Franklin?

Yes

No

Comments

Franklin has been talking about Affordable Housing for years. It's time to do something NOW!! And a \$459,000 House is Not Affordable

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

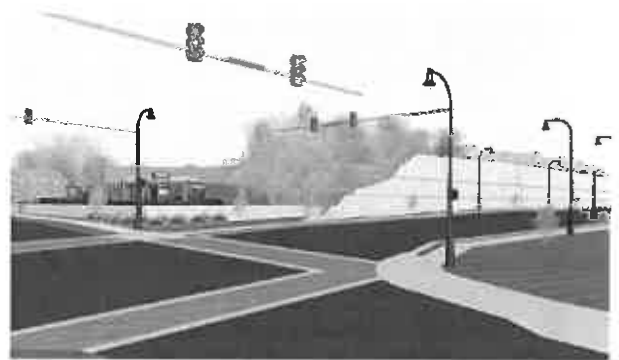


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

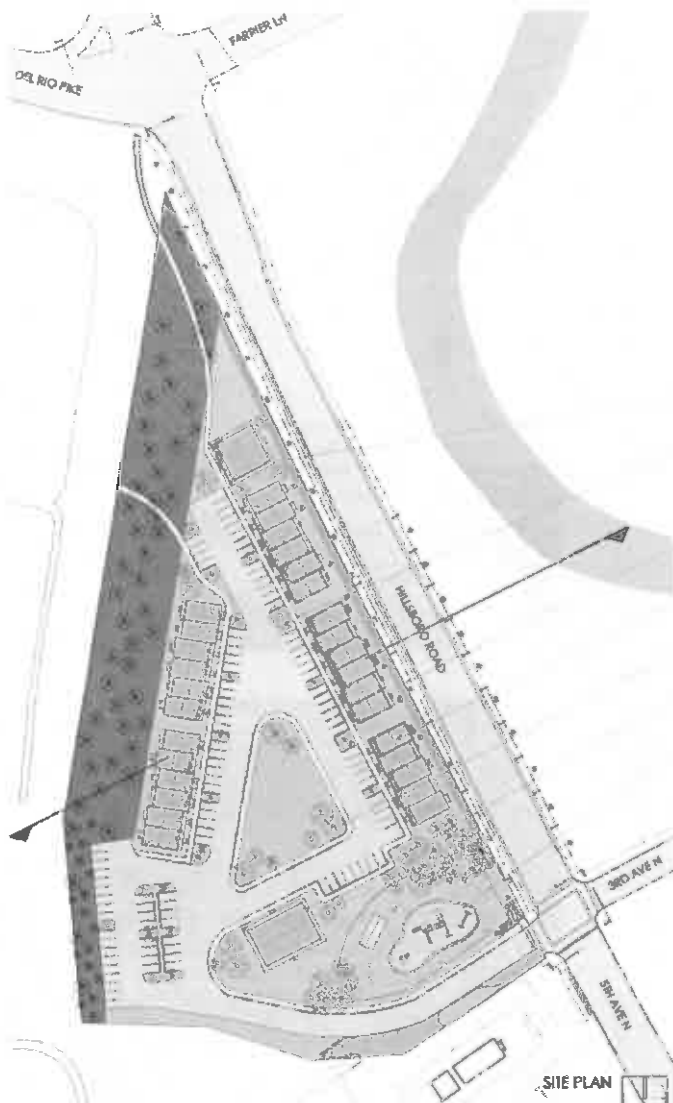
CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

AS MANY AFFORDABLE HOUSING
UNITS POSSIBLE



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

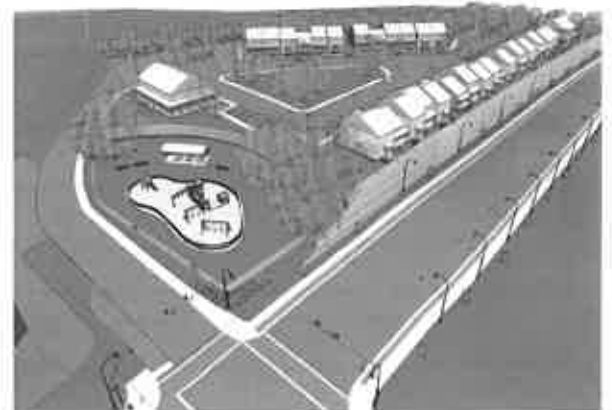
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

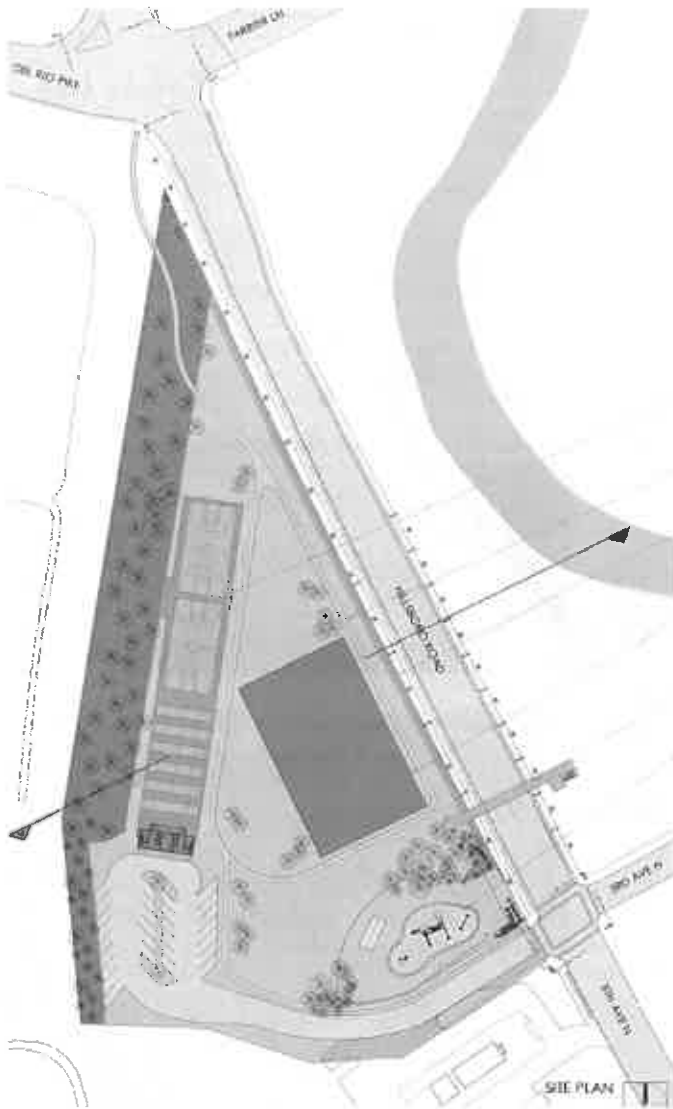
CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 **3** 4 5 6 7 8 9 10 (Strongly Approve)

*I LOVE PARKS!
BUT WE NEED
AS MUCH AFFORDABLE
HOUSING HERE*



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

☒ No

Comments

AFFORDABLE HOUSING WORKFORCE

8. If you prefer another use, what would you like to see

WORKFORCE

9. Do you live in Franklin?

☒ Yes

No

Comments

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1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

D. Townhomes

E. Other

Comments

What a great plan for truly affordable housing

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove)

1

2

3

4

5

6

7

8

9

10 (Strongly Approve)

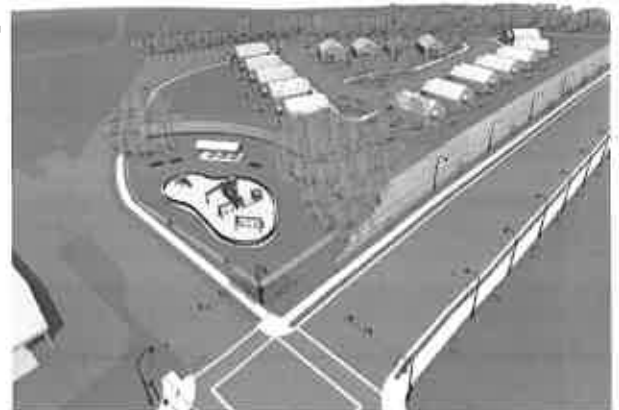
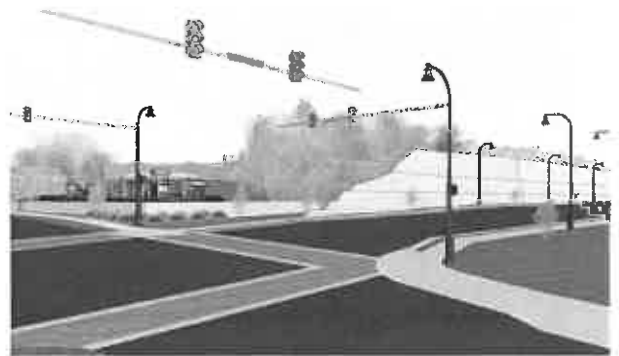


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

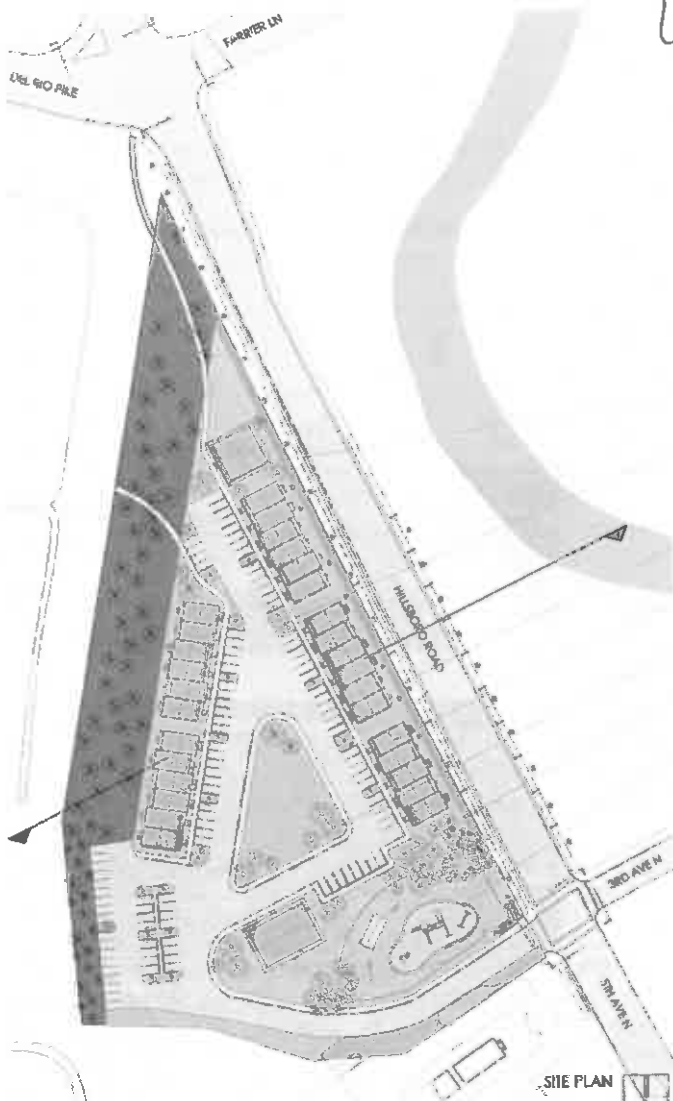
CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 **5** 6 7 8 9 10 (Strongly Approve)

better than no affordable residential,



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

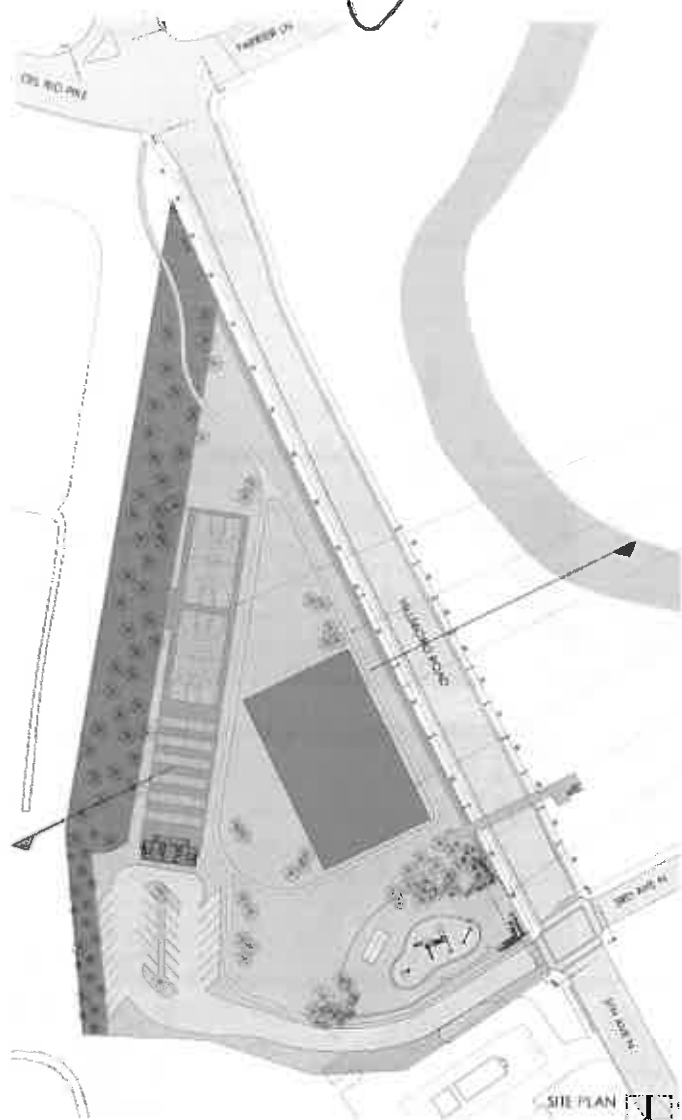
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

One of the issues the aldermen ~~have~~ dealt with over time is affordable housing. I have heard that some developers who had promised affordable housing have not followed through and so the whole idea of affordable housing in Franklin seems unattainable. HERE IS OUR OPPORTUNITY!! I would like to see BOMA give (or lease) The Hill to Community Housing Partnership, Habitat and Hard Bargain. I understand the land will need to be restored. But Community Housing Partnership of Wm. County told me they are committed. I know Brant Bousquet (Hard Bargain) and what a great job he has done, tirelessly working for the upgrading and growth of the Hard Bargain community.

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

This would be a perfect addition, solution

Comments

Low / affordable - same for all
owner occupied - deed restricted

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes

No

P.S. Housing will generate taxes!!

Comments

(attached above)

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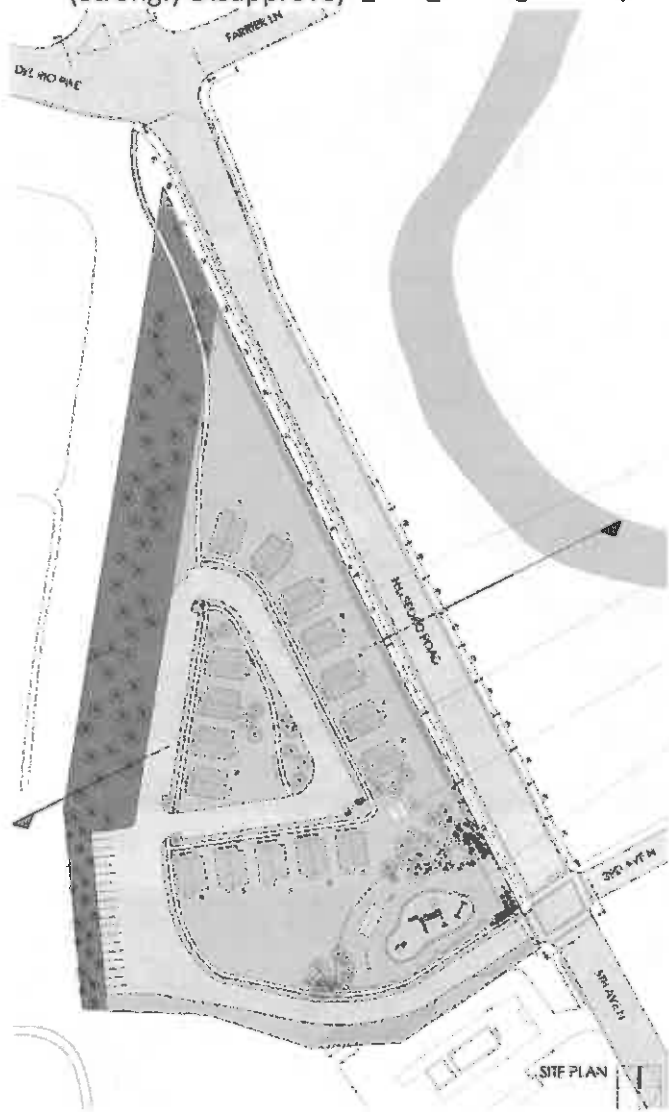
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments workforce housing

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

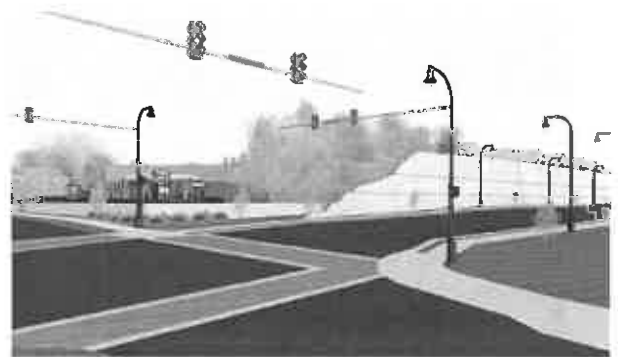


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

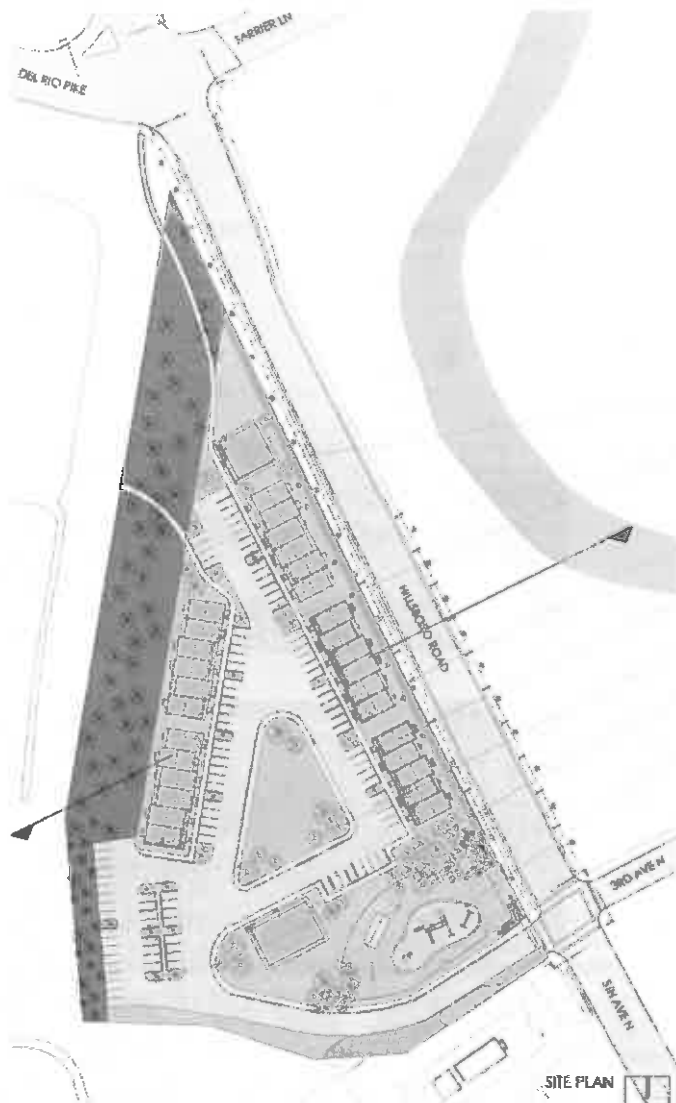
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

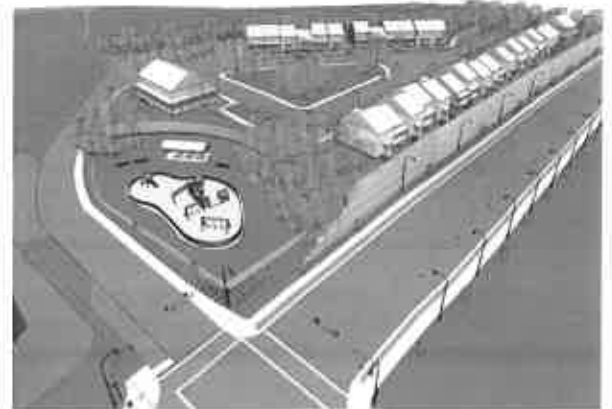
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

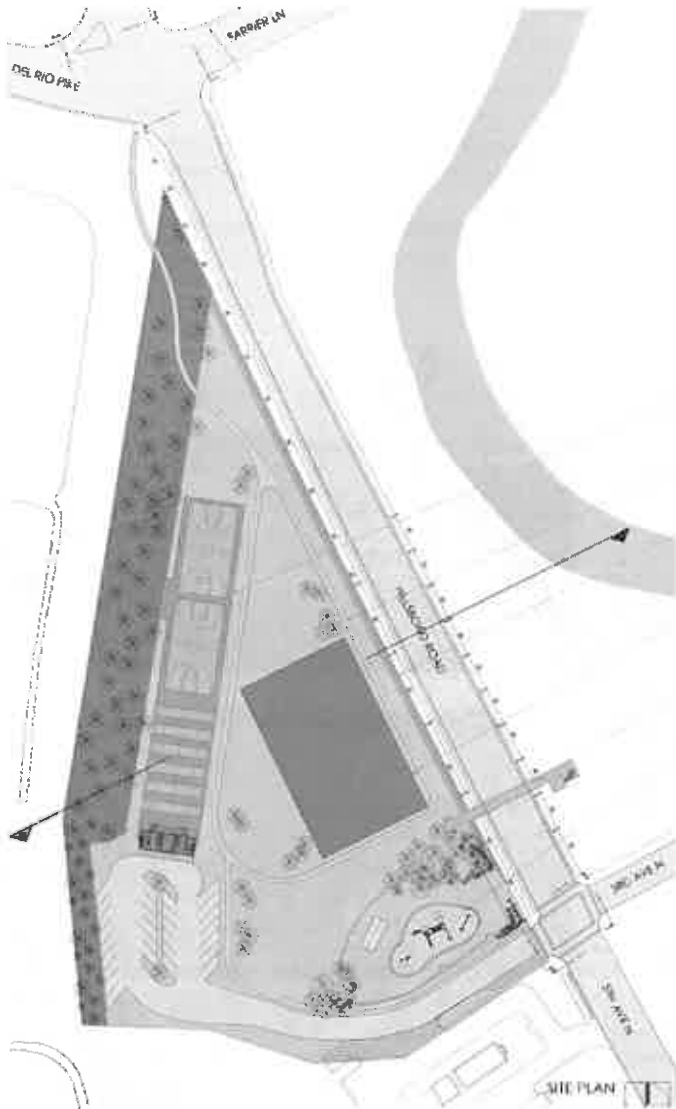
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



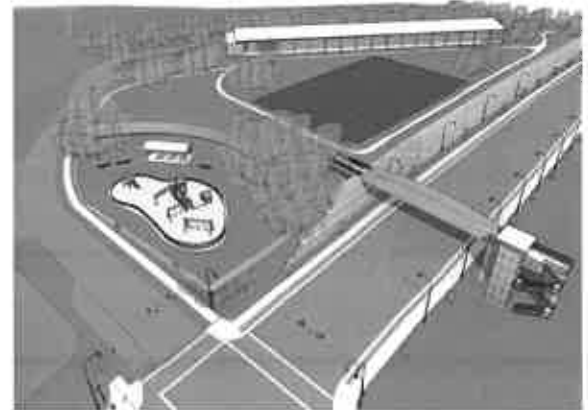
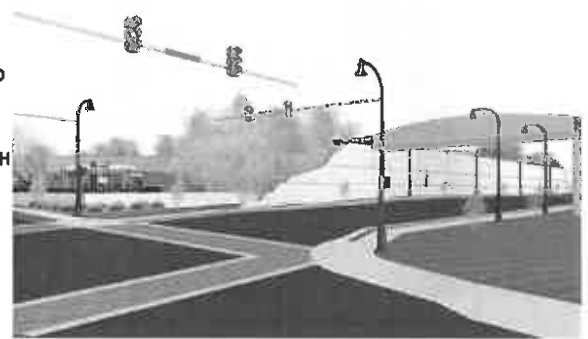
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments

Our teachers need to be able to live where they work.
Our policeman need to be visible in the community which they know
and live

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

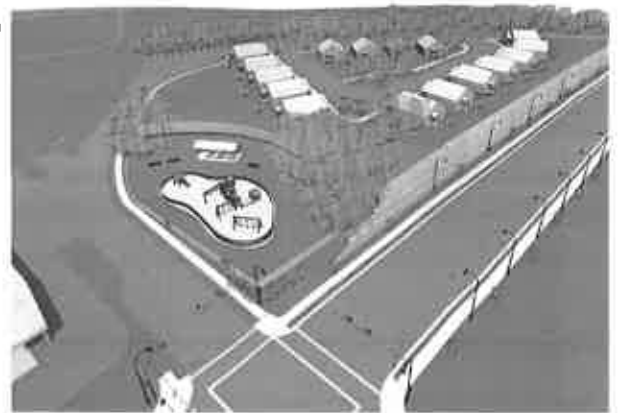


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

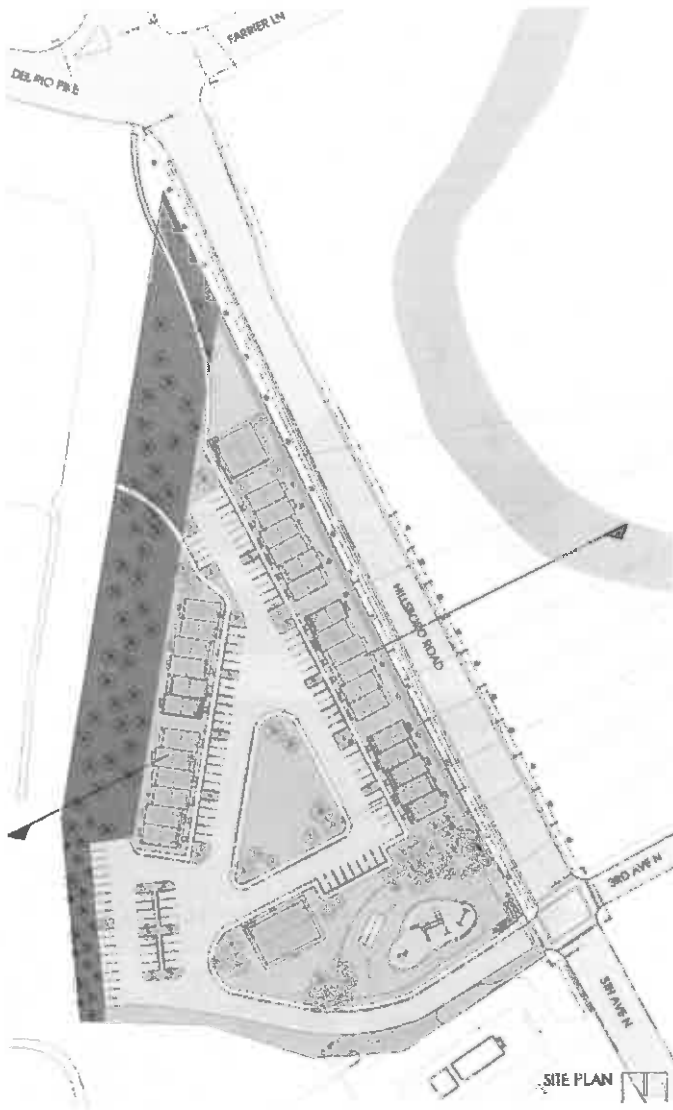
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 **10** (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

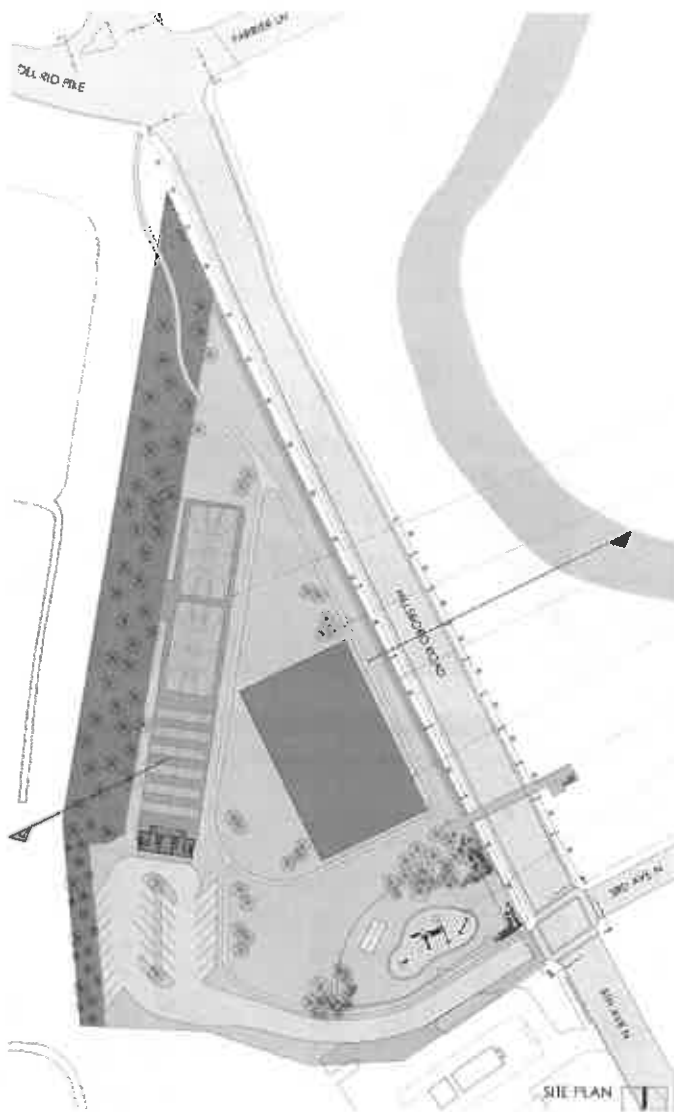
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



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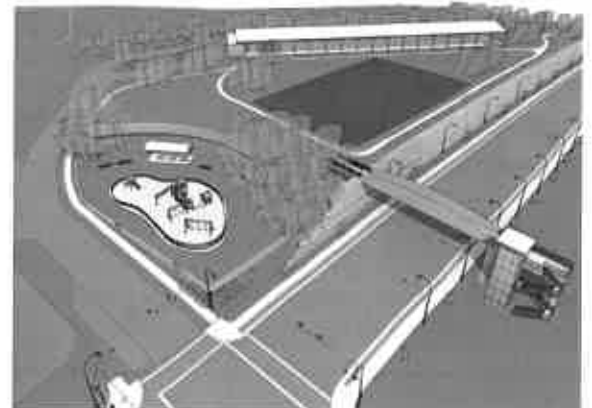
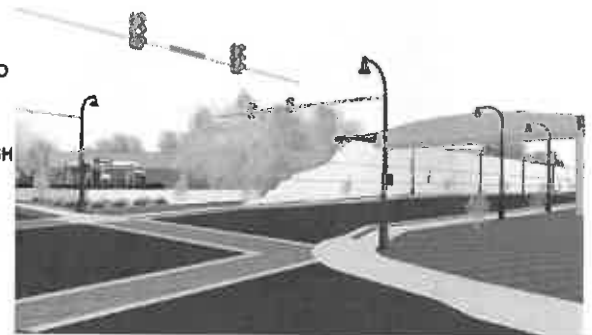
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



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6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments AFFORDABLE only !!

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments native for 68 years

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Circle all that apply.

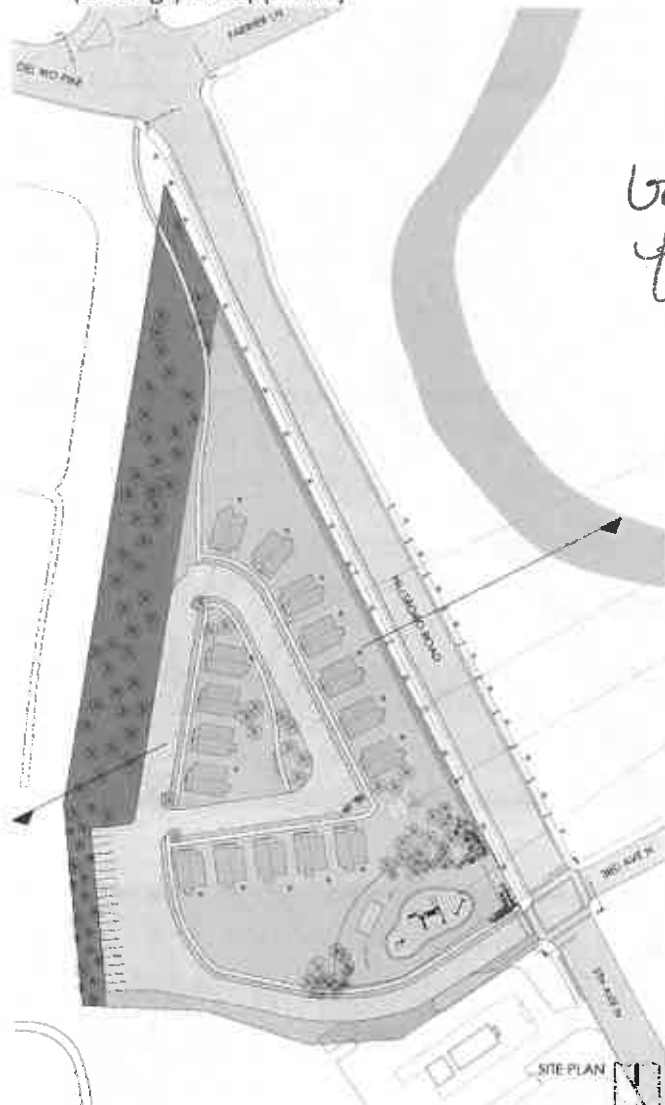
- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

*consider creating
houses that can be
bought by teachers
firemen etc*



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

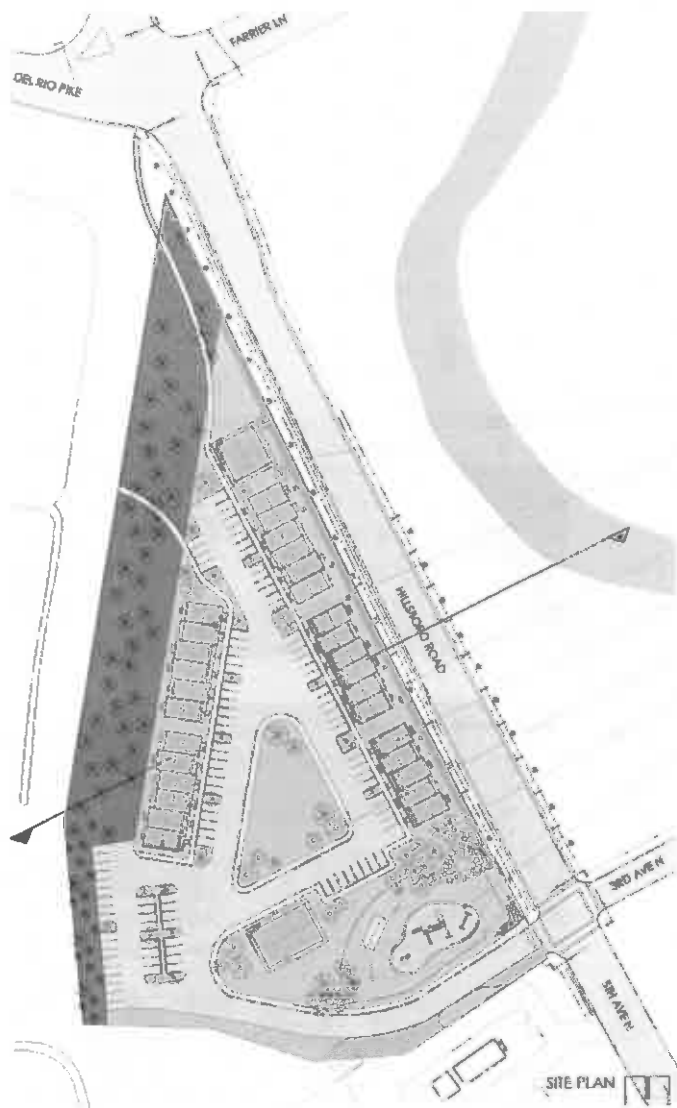
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

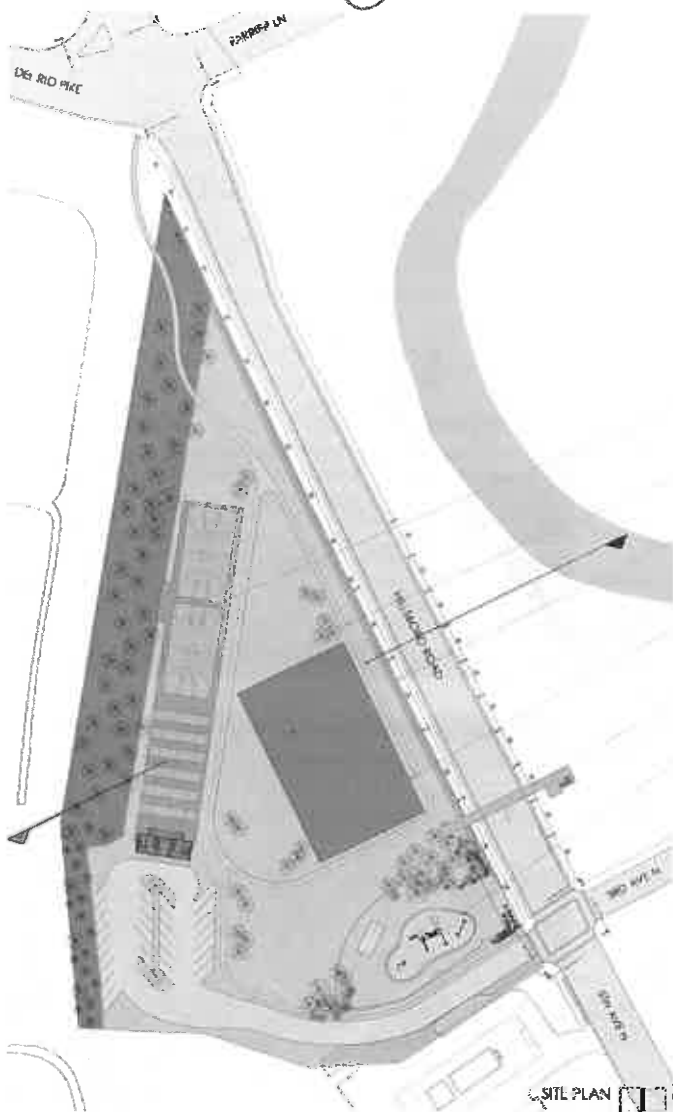
BIG HOUSE

CHILDREN'S PARK AND
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(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



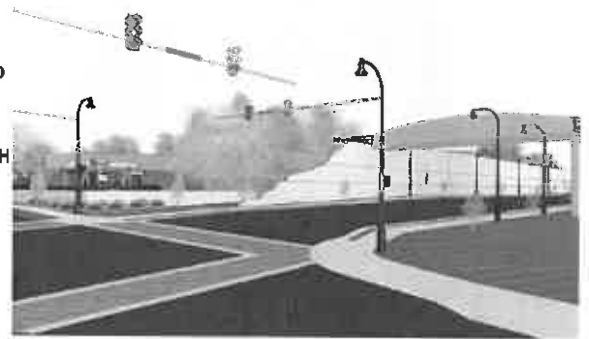
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

I don't know if people realize the added traffic that a park w/ ballfields would create. Travel ball is nearly year round

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

Absolutely

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes

No

Comments

Can't afford to!

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

☒ D. Townhomes

E. Other

Comments + B - maybe mix it up.

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 ☒ 8 9 10 (Strongly Approve)

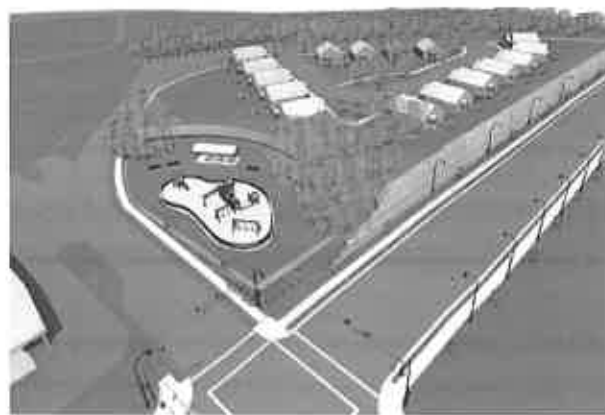
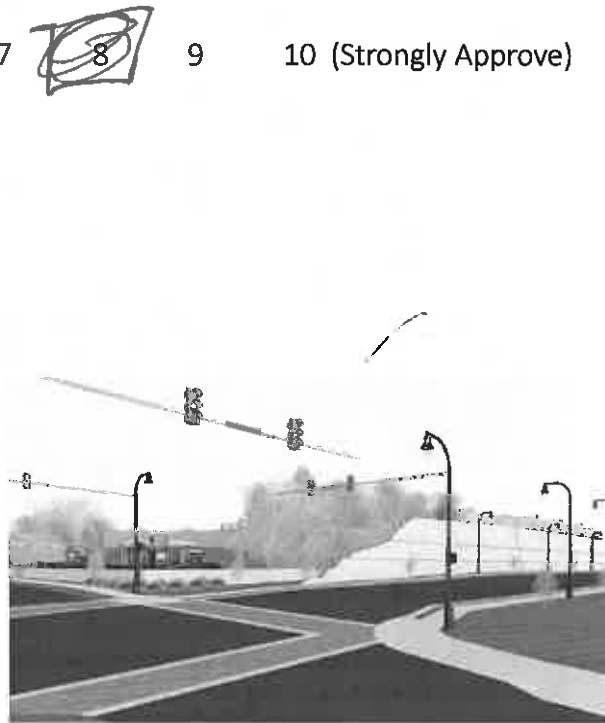


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

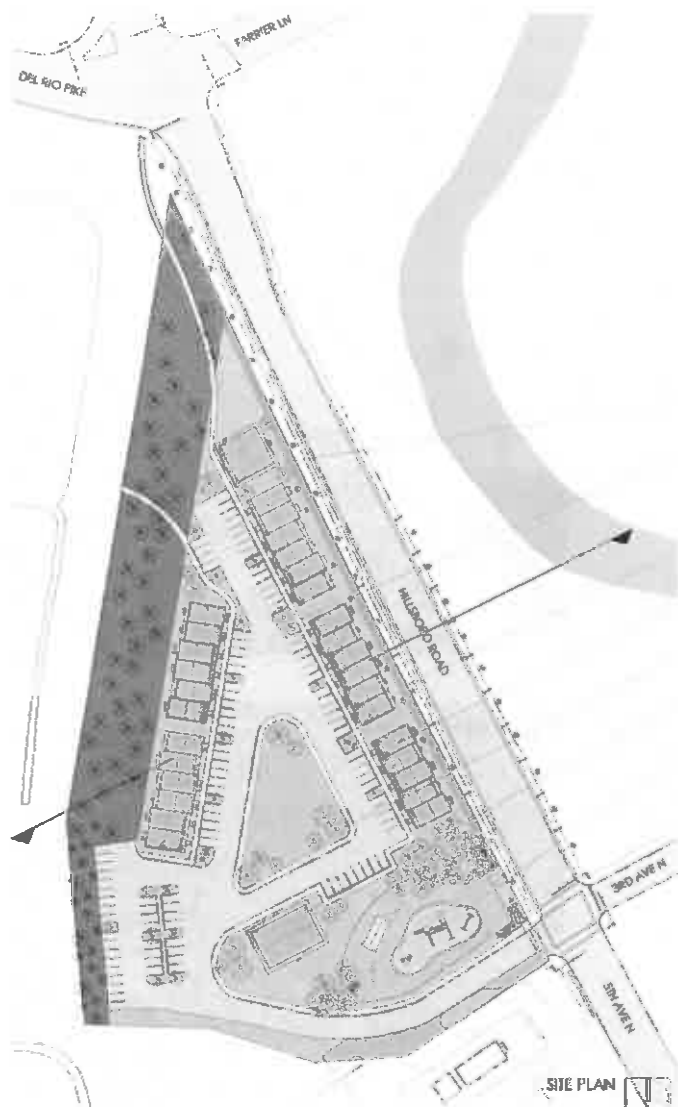
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

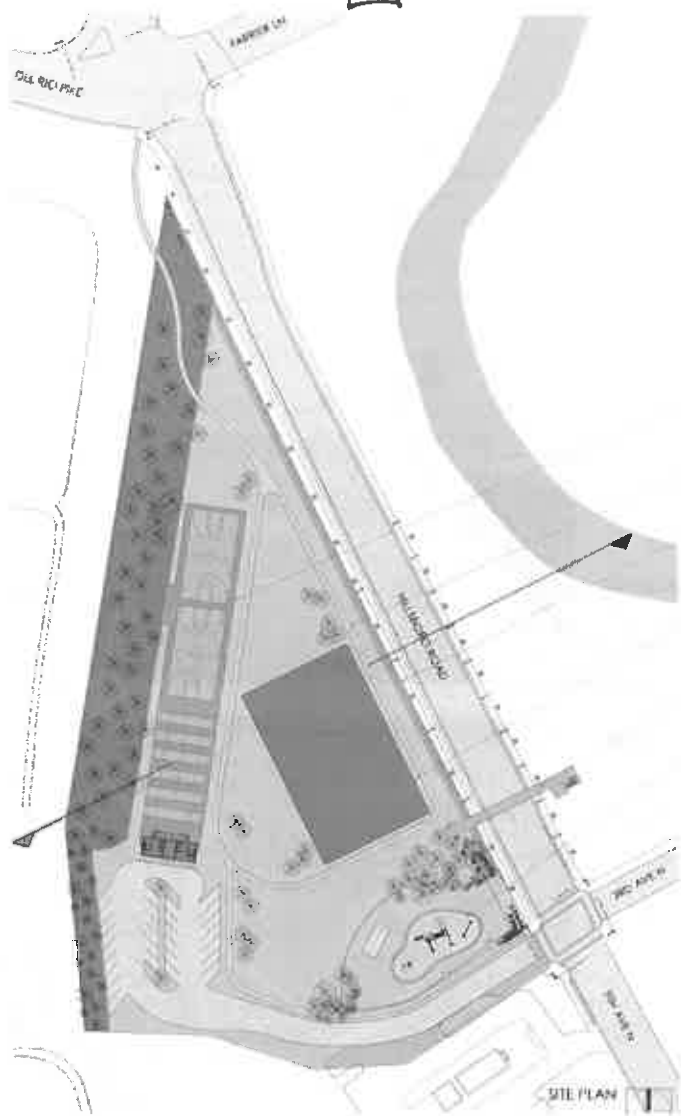
BIG HOUSE

CHILDREN'S PARK AND
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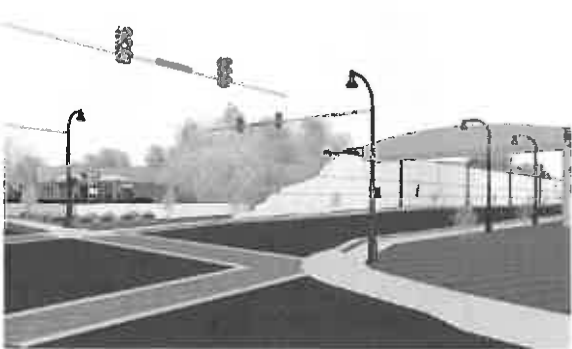
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COURTS

PEDESTRIAN PATH AND
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SITE

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☒ B.



☒ C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

Yes

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

☒ Yes

No

Comments

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

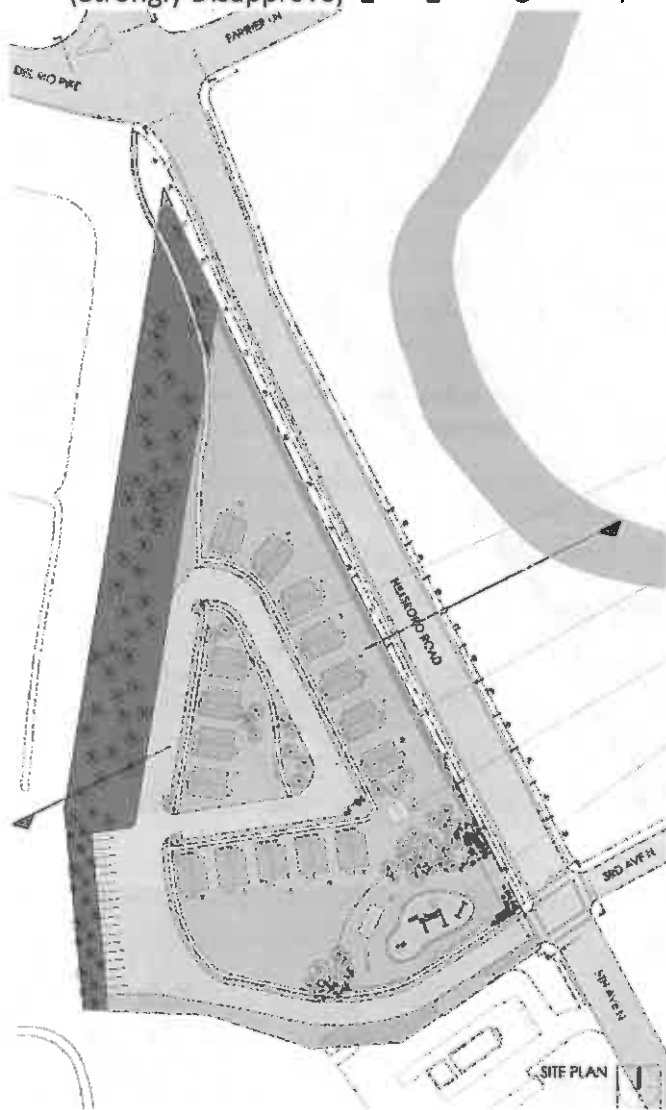
- A. Civic Institutional Uses **2ND CHOICE**
B. Compact Single-Family Homes on small lots
C. Recreation/Open Spaces **NO**
D. Townhomes
E. Other

Comments

B & D together A Next

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

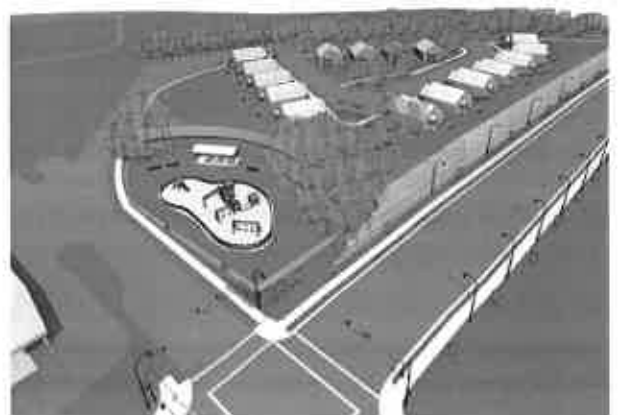
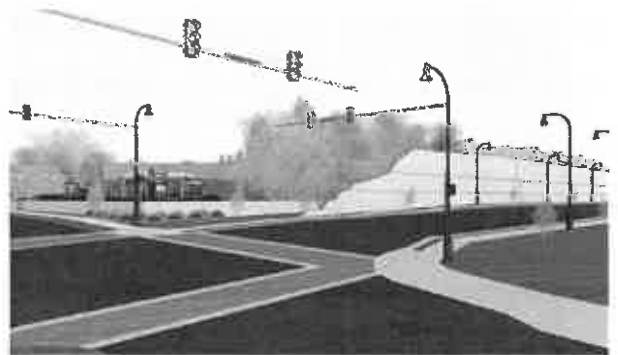


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

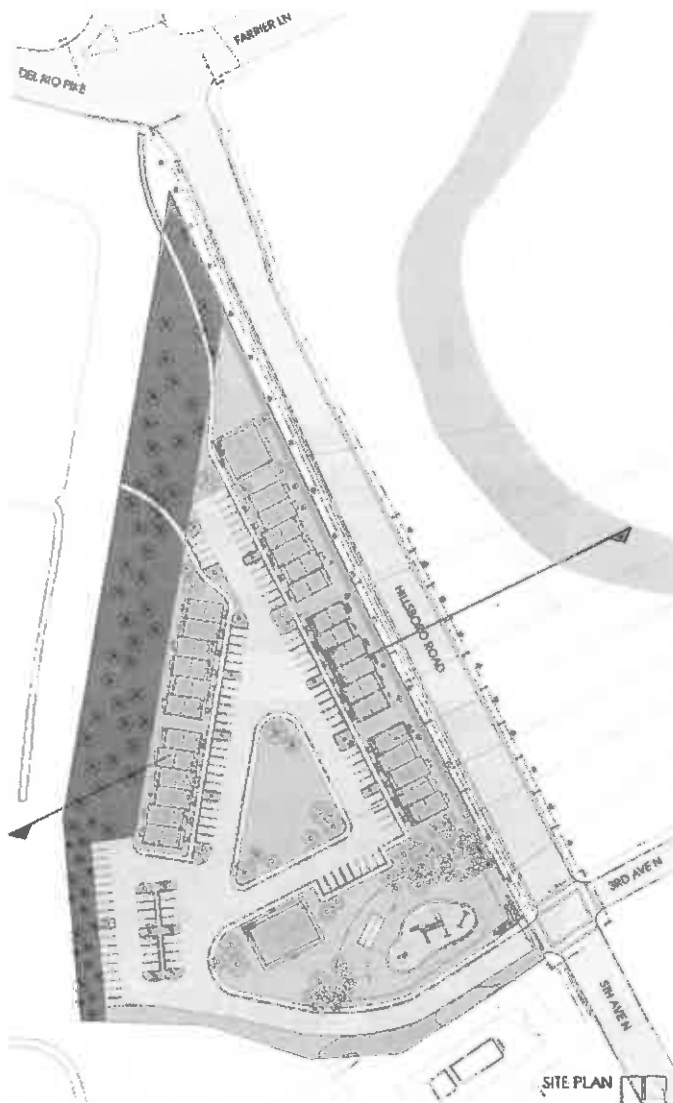
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

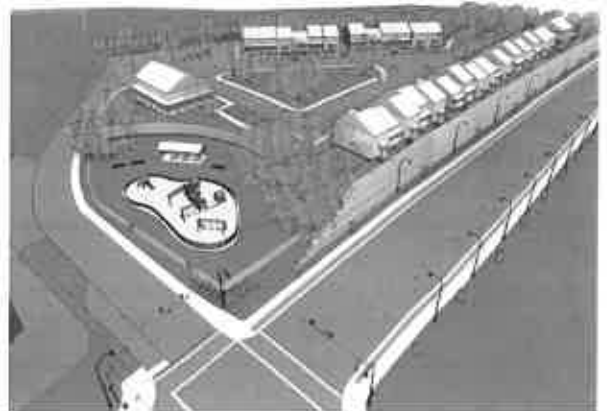
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

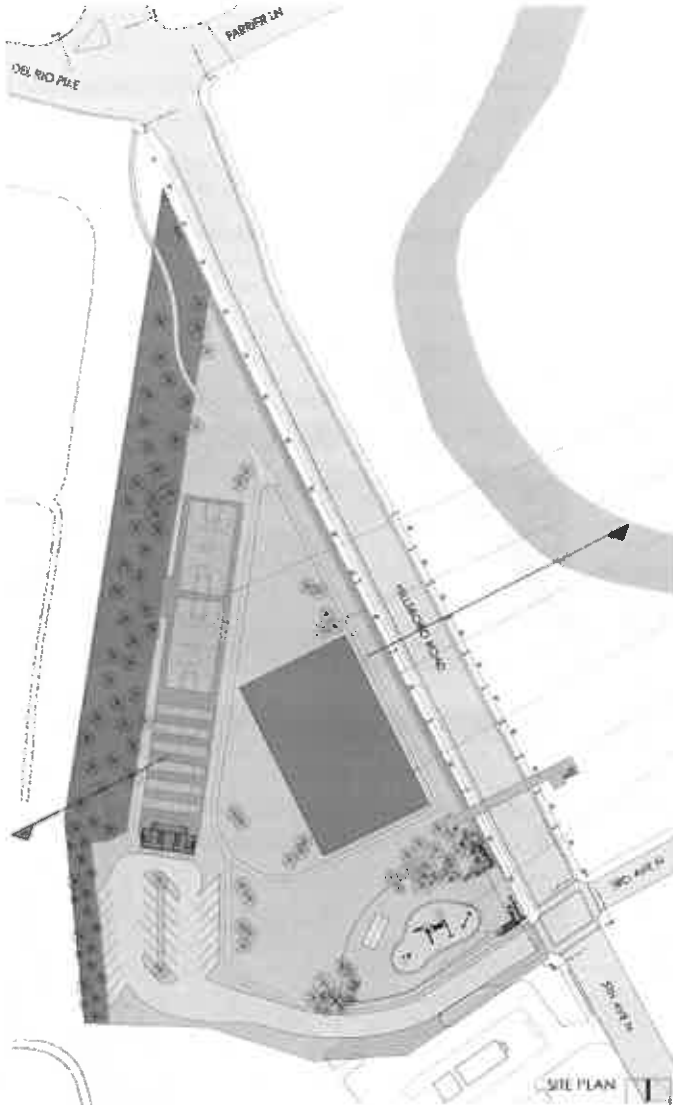
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



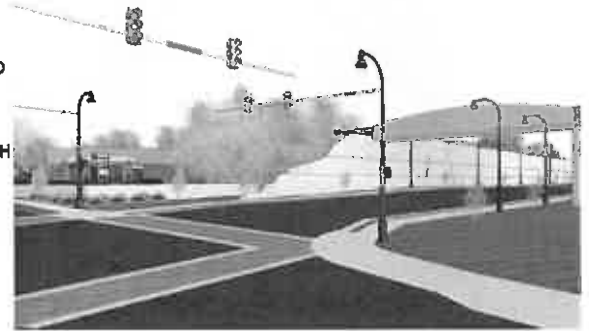
COVERED PAVILION FOR
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SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Don't waste this space

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



Yes

B.



Yes

C.



Yes

D. None of the Above

A, B & C
Second Choice
B & C.

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

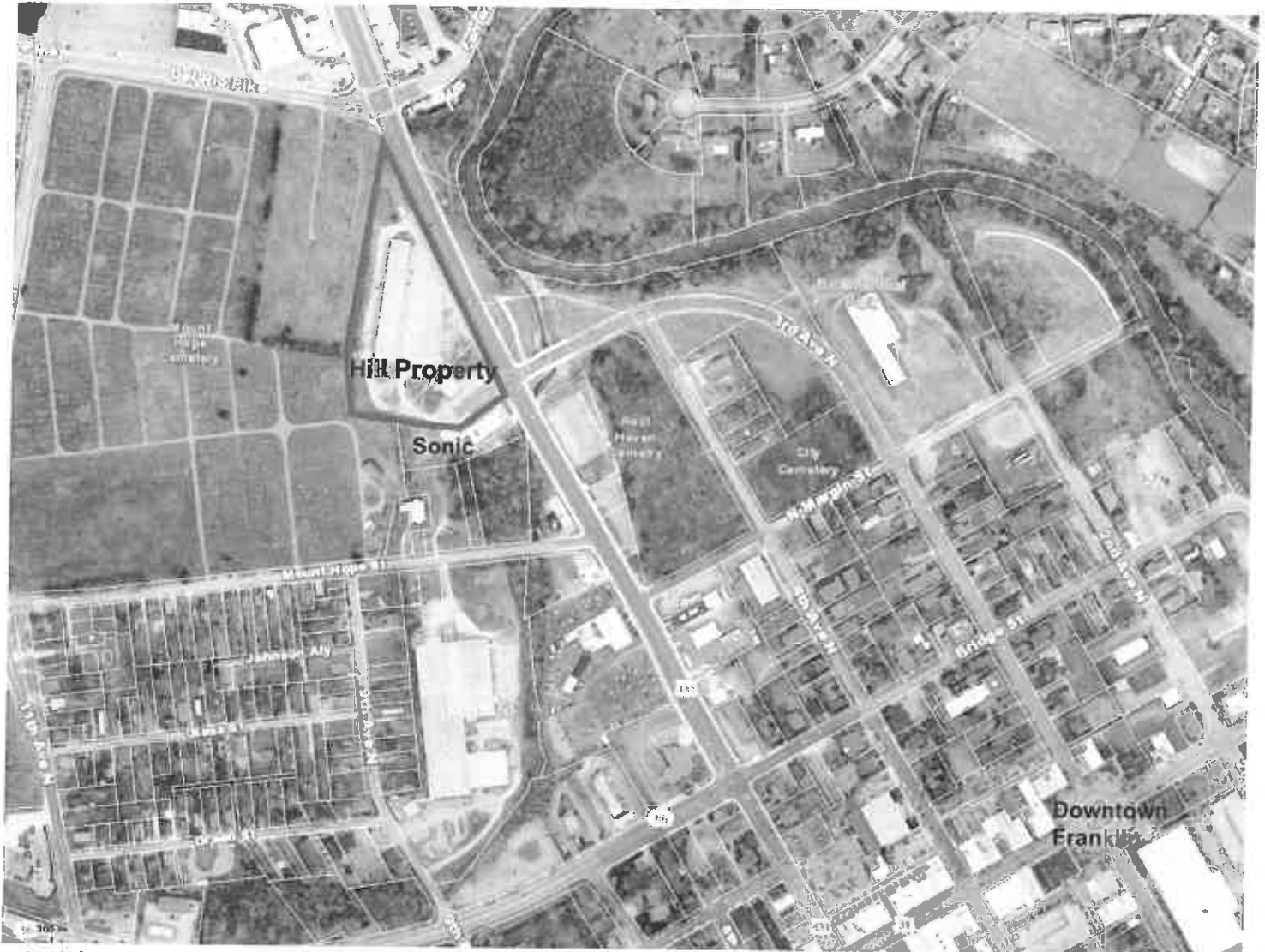
Yes

No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

D. Townhomes

E. Other

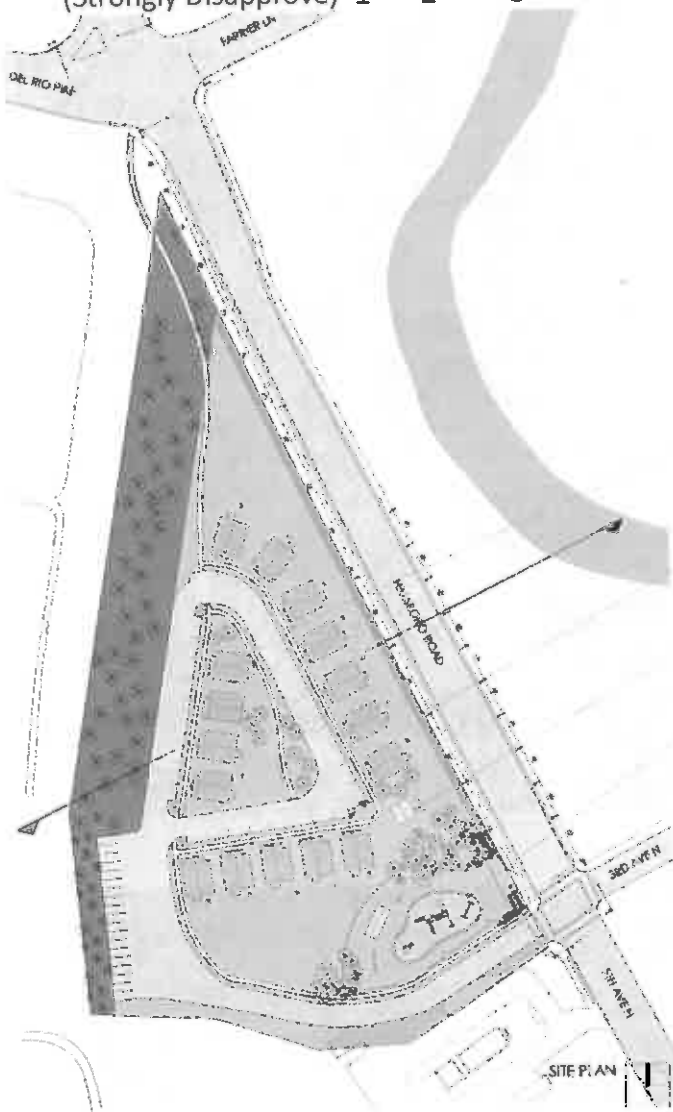
Comments

Provide affordable rentals for employees of this fine & growing city!

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

☒ 10 (Strongly Approve)

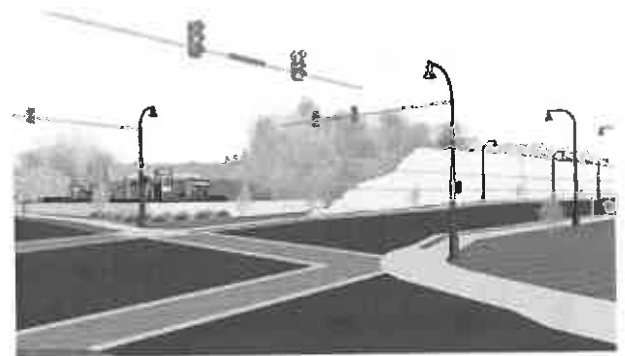


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

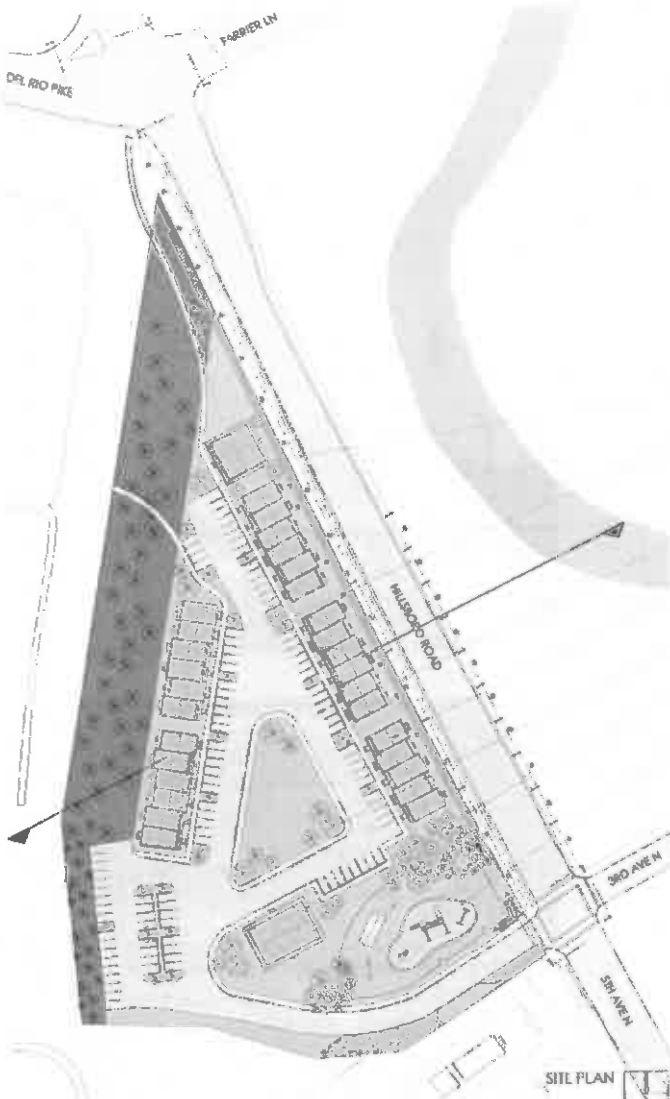
CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

★
10
★



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

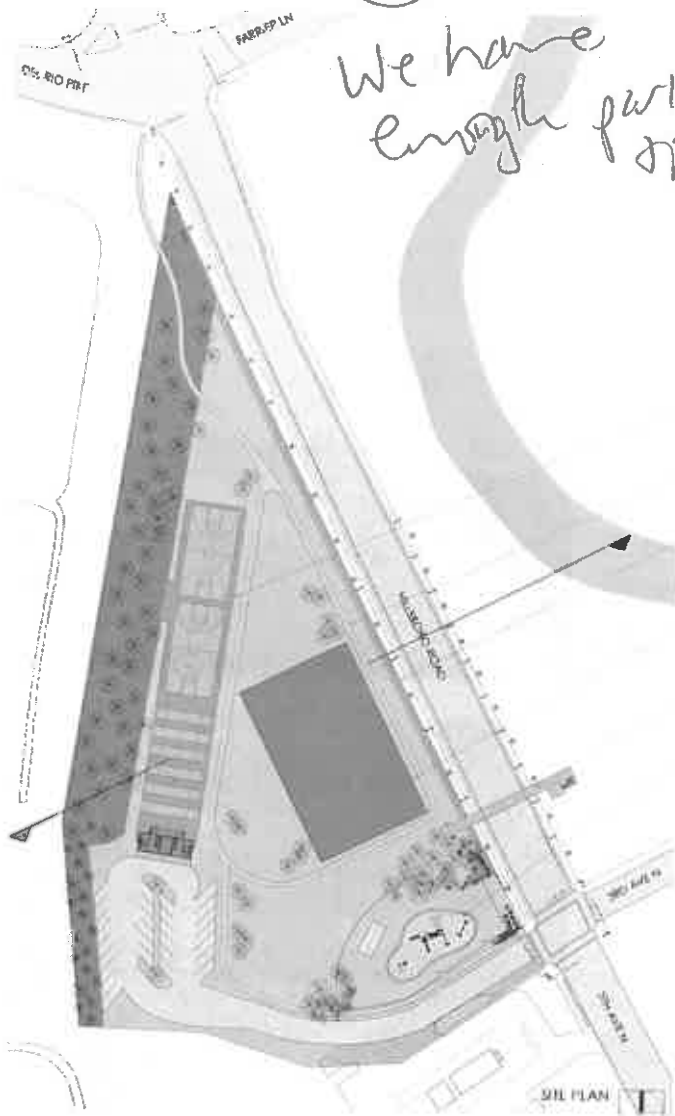
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



We have enough parks open areas

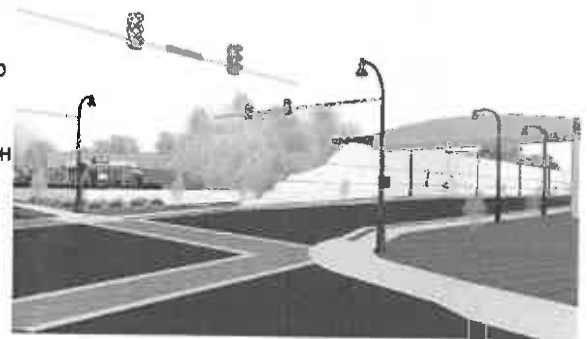
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COURTS

PEDESTRIAN PATH AND
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RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

*Rentals for working class
upstanding citizens who
serve our city.*

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



Modern apts +
condos
at affordable
prices -

B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

If broader means more affordable, then yes.

Comments _____

8. If you prefer another use, what would you like to see _____

City-related outreach
Support center w/ clinic

9. Do you live in Franklin?

Yes

No

affordable medical

Comments _____

Listen to hardworking people's needs

to stop sending people out to have to commute &
not put on local spending.

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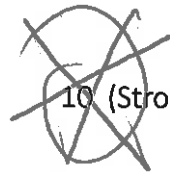
Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

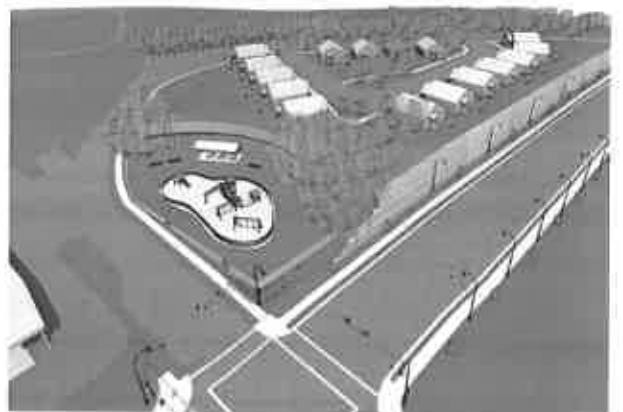


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

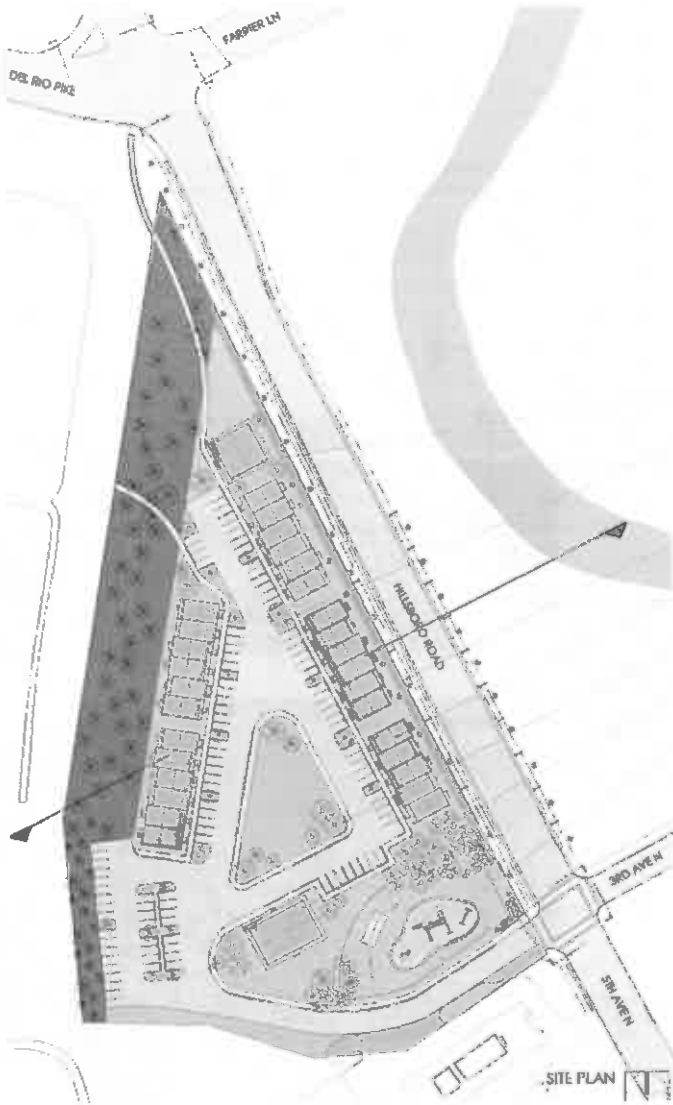
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

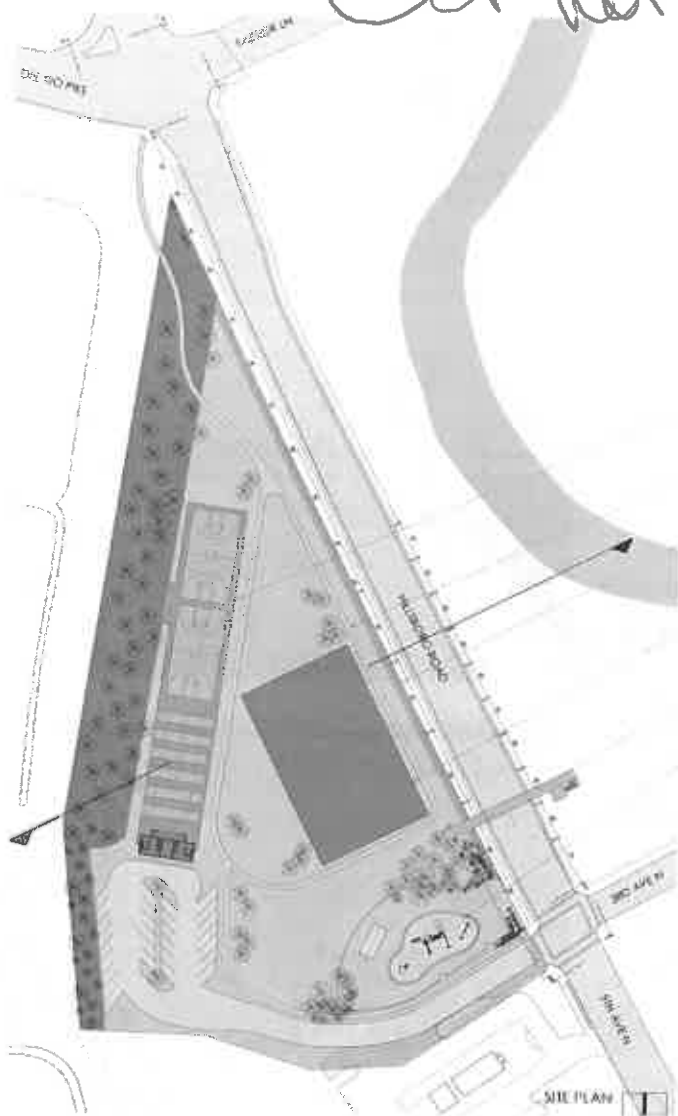
CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

Should not be an option



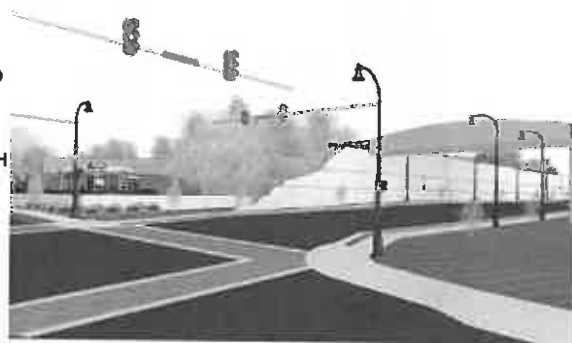
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

This should not be an option

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments Yes

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

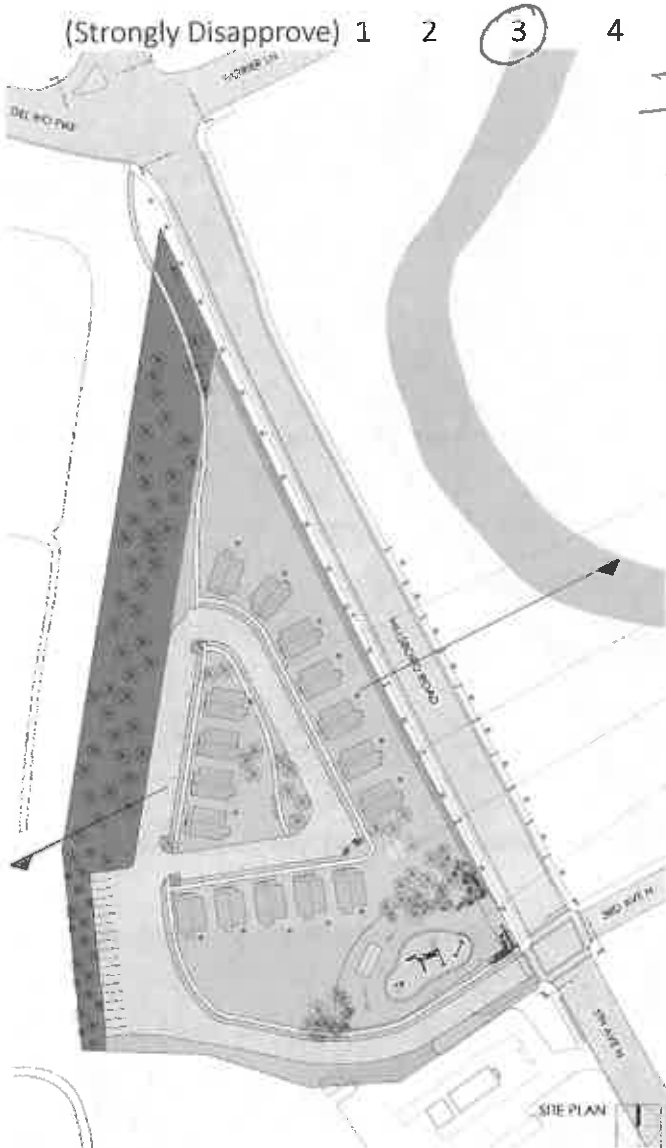
- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- ☒ C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments I would like to see the property stay in Open Space.

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 ☒ 3 4 5 6 7 8 9 10 (Strongly Approve)

I feel that a more appropriate use is for a park.

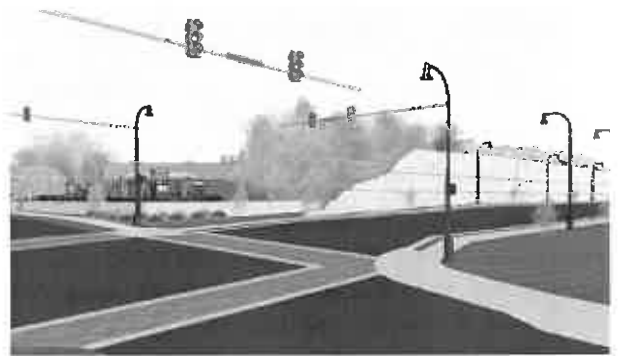


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

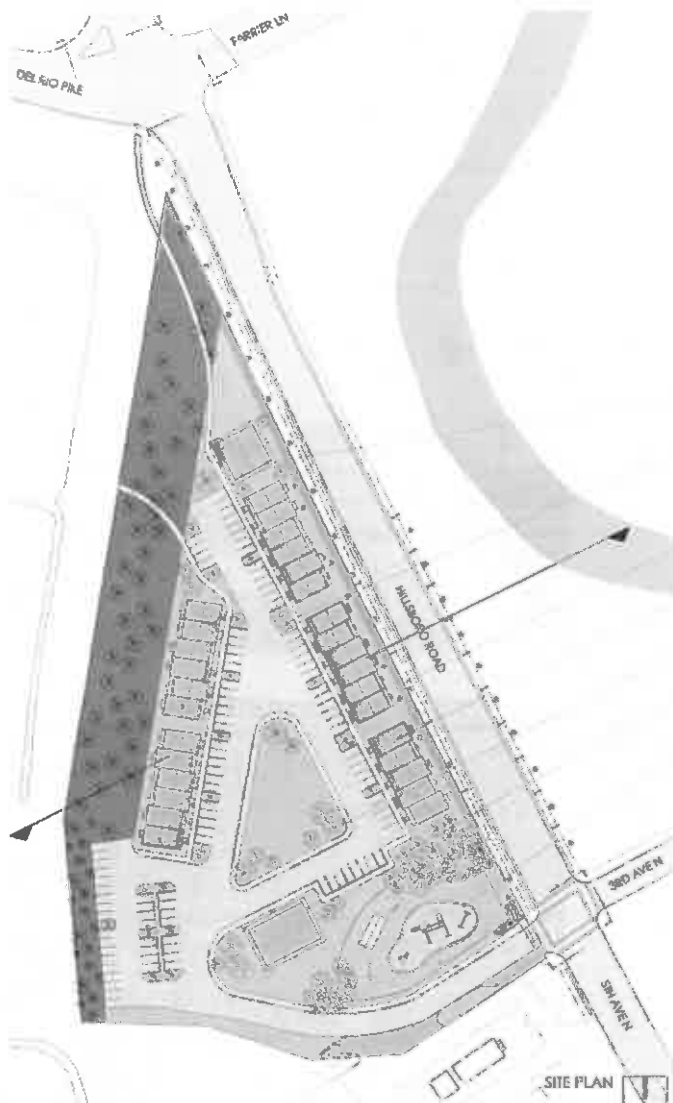
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 **3** 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

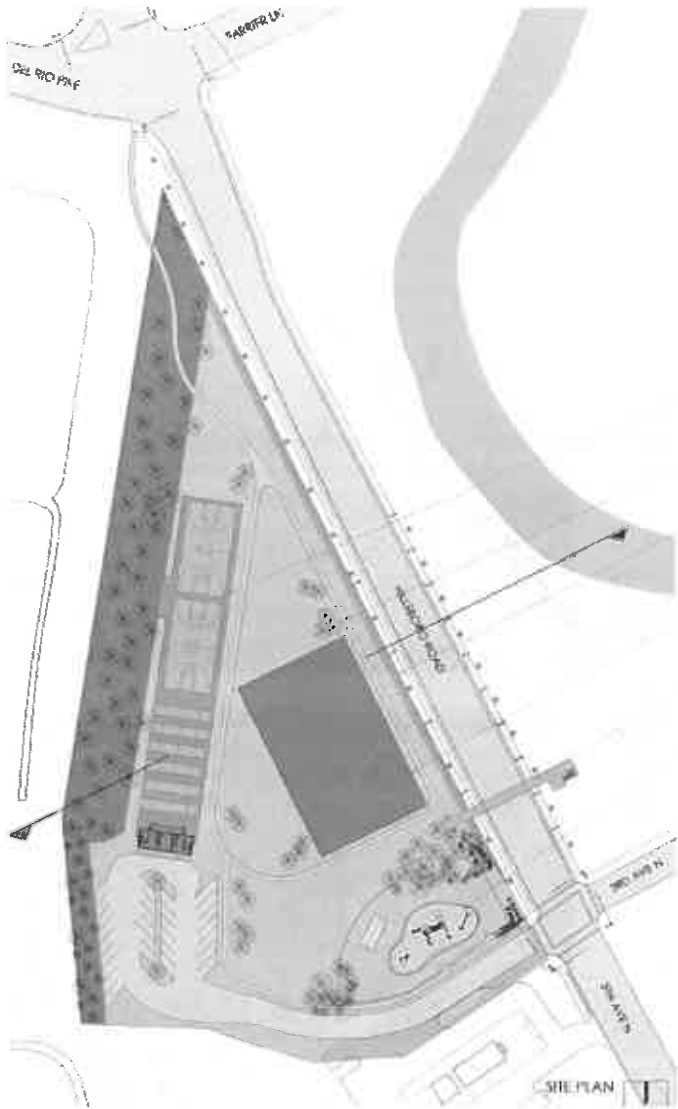
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

I believe that property lends itself to walking paths, a play ground at the top of the property, instead of the bottom, and connections to the neighborhood and Bicentennial Park.

Although the idea of using the existing building is intriguing, the limits on parking might prohibit that use. The athletic field might require more parking too, but an open space could be provided/ incorporated into the design for informal play/games - most likely from neighborhood families. Is there another structure in Bicentennial that will be repurposed?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

Single story would be better if built. Compared a structure like the CVS nearby - on a hill and on the corner - although set back, the visual impact is pretty ~~good~~ large.

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see

Open Space / Park
The closest playground is the school 1/2 mile away.

9. Do you live in Franklin?

Yes

No

Comments

Thanks for providing this opportunity to comment.

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- ☒ A. Civic Institutional Uses
- ☐ B. Compact Single-Family Homes on small lots
- ☒ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments While I fully support affordable living, this space is in a prime location for a recreational/park.

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 ☒ 4 5 6 7 8 9 10 (Strongly Approve)

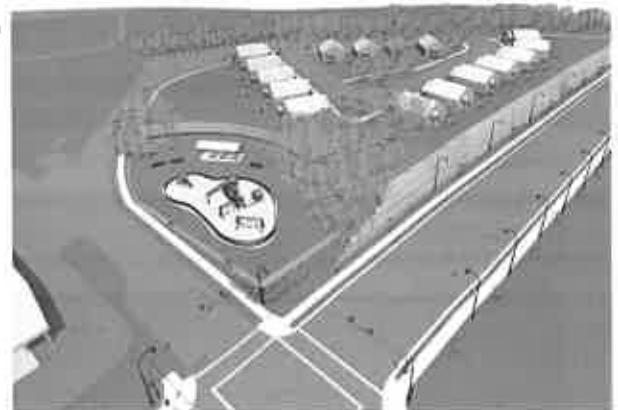


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

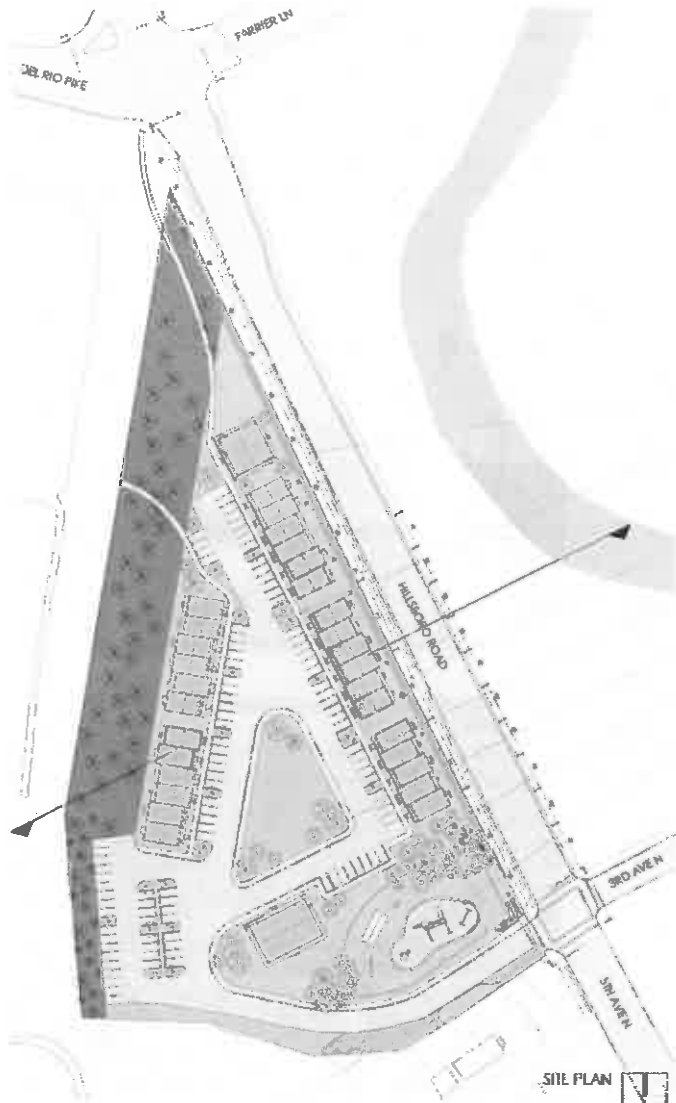
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 **5** 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

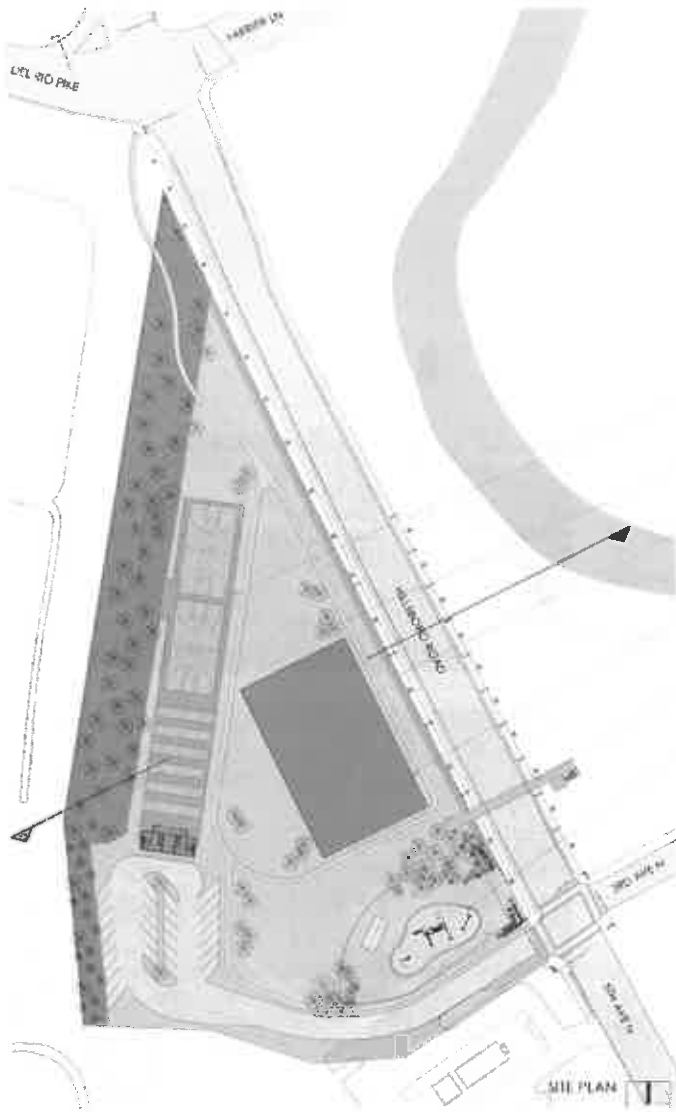
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



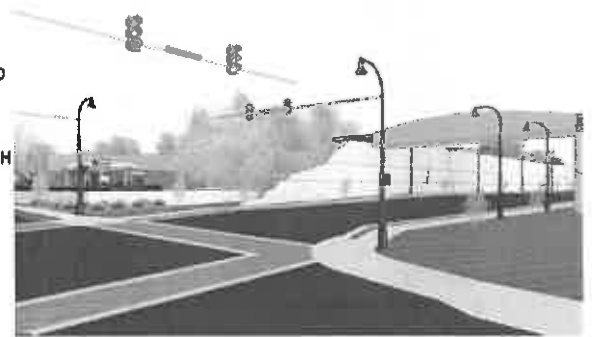
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Standard Park amenities are always welcome.
But a botanical garden would be beautiful!

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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Aerial View



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Circle all that apply.

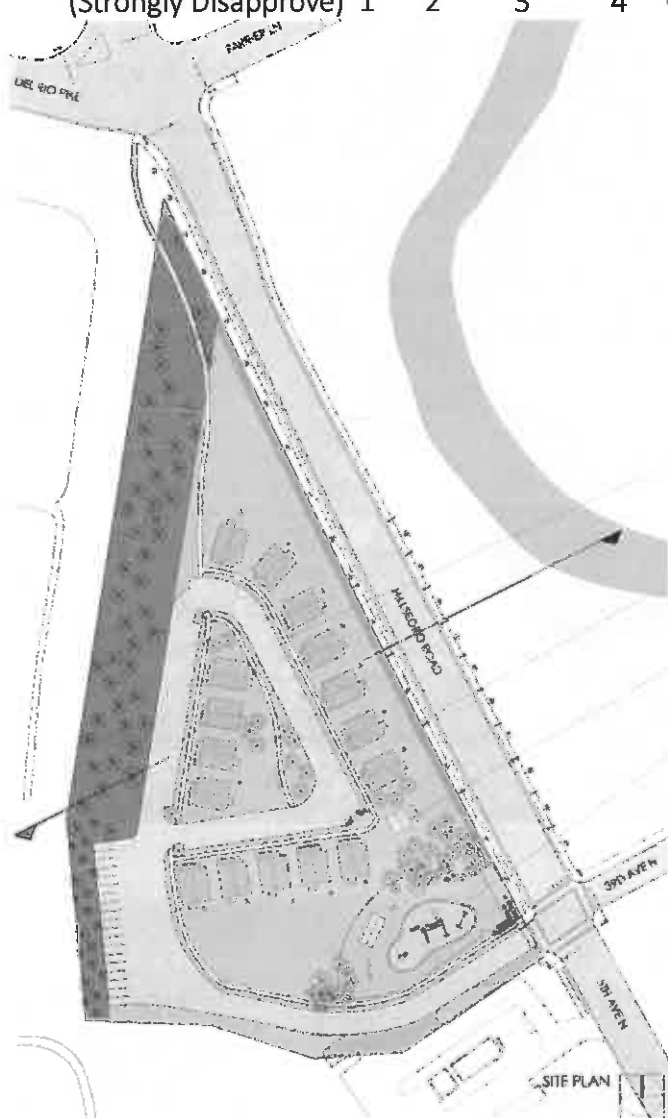
- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments

Higher Density workforce housing

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

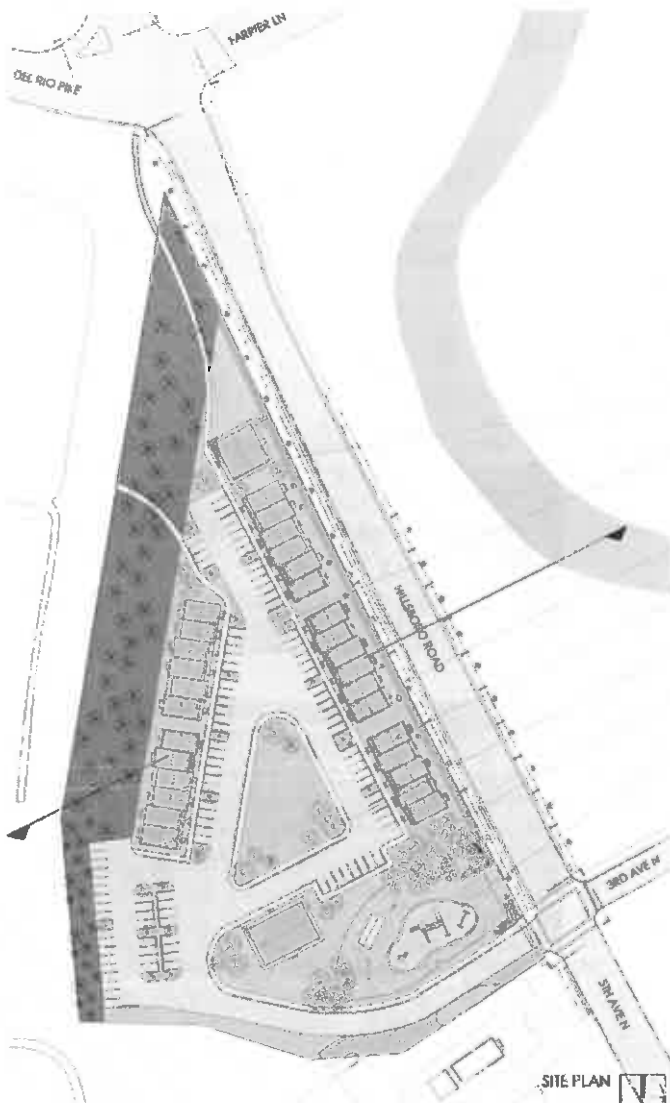
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

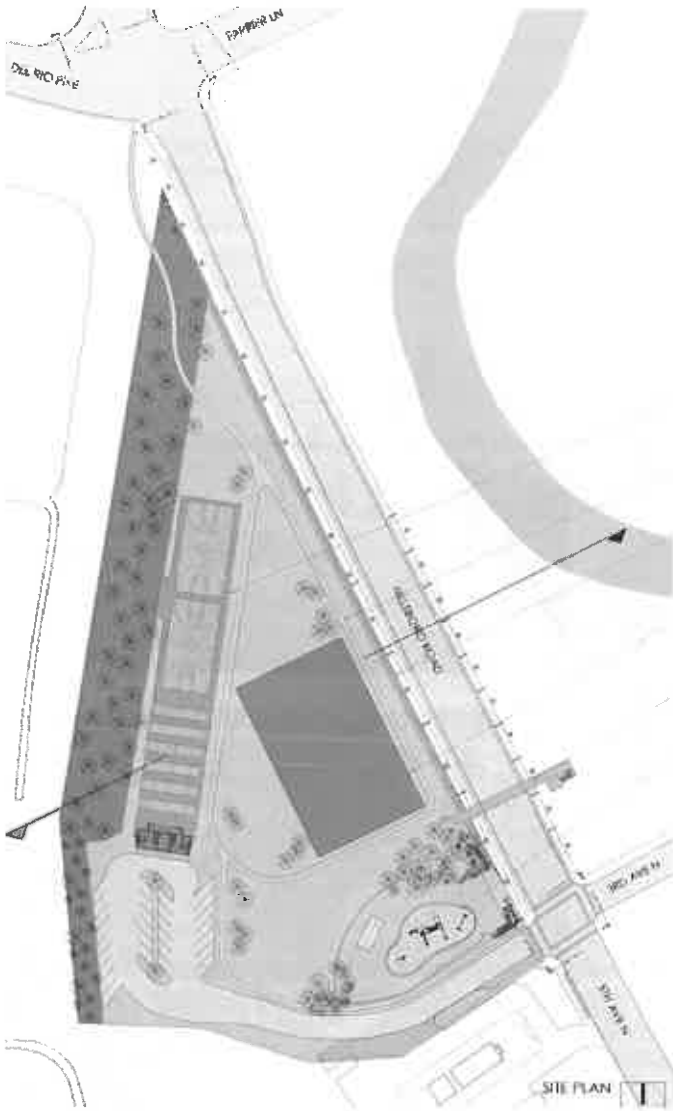
CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

Too small & not easily accessible



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

I like homes in Prescott
Place - Fieldstone Farms
8 townhomes in unit

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments Workforce \$250,000 or less

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments This is an ideal opportunity for the city to show a commitment to the development of workforce housing. Site is ideal due to location to services & city.

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments *Childrens play area needs to be fence too close to intersection. Need for protection from toddlers*

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a

Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 ☒ 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

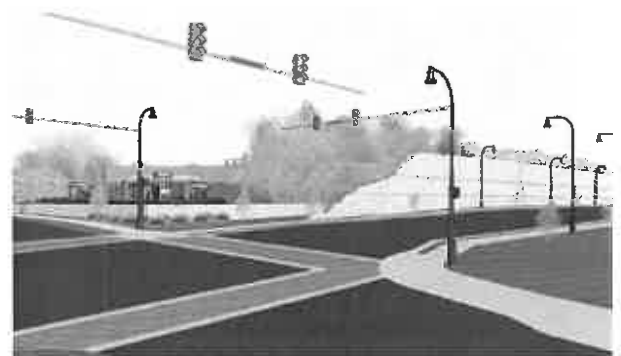


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

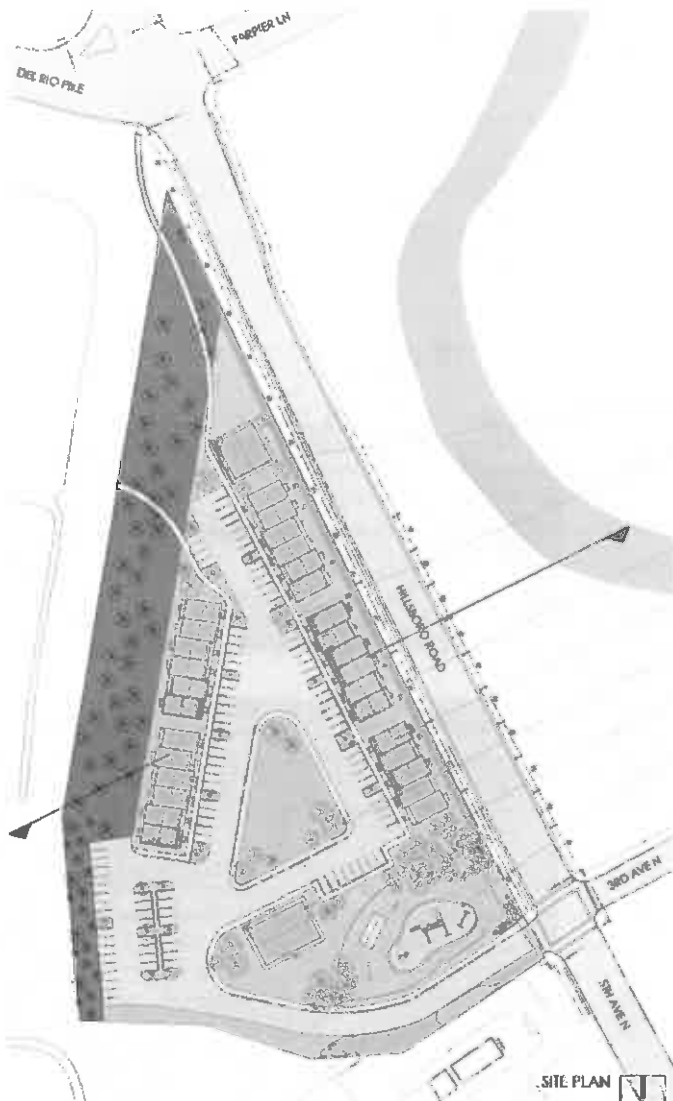
CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

10



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

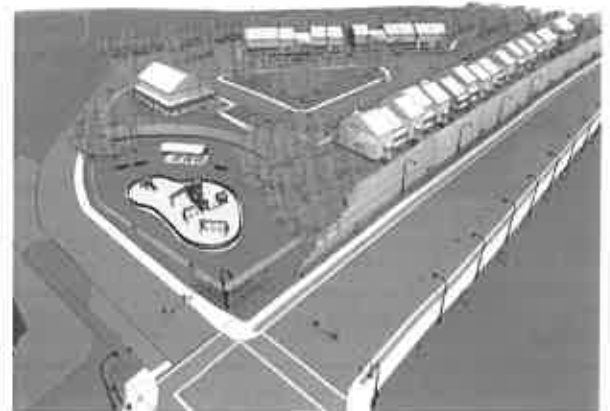
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

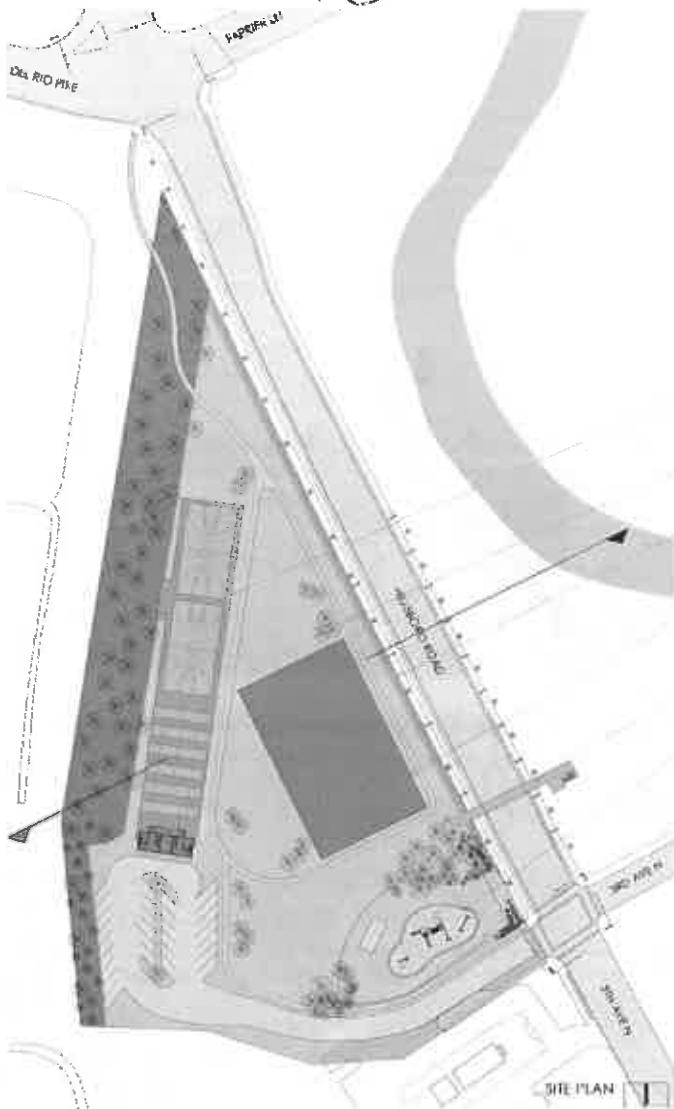
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



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(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



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PEDESTRIAN PATH AND
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SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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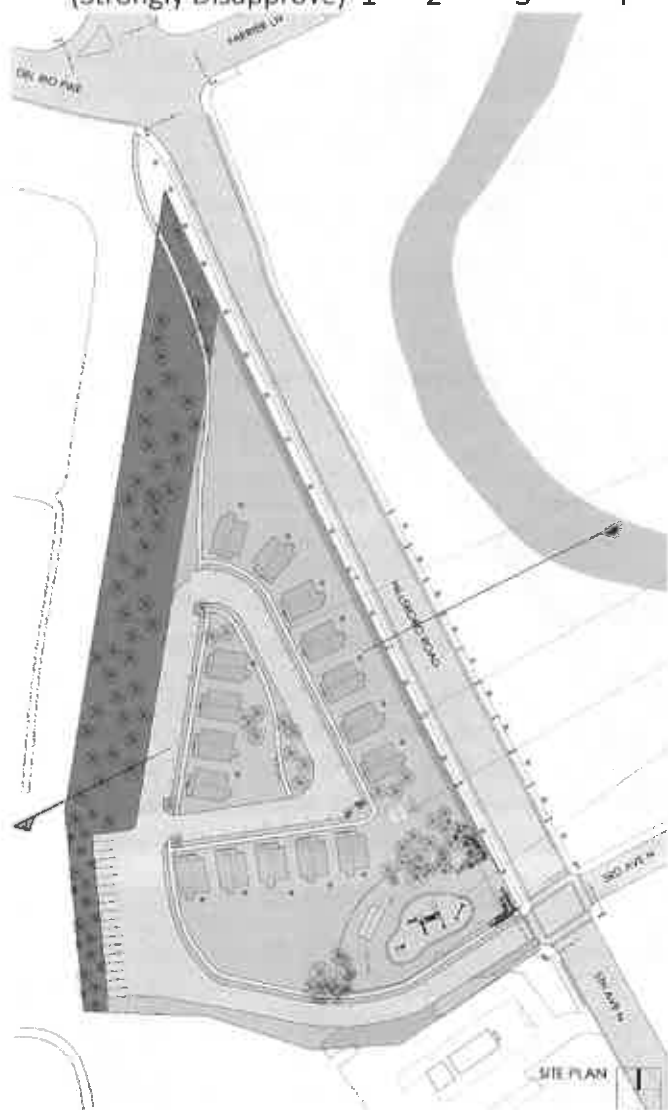
Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 ☒ 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

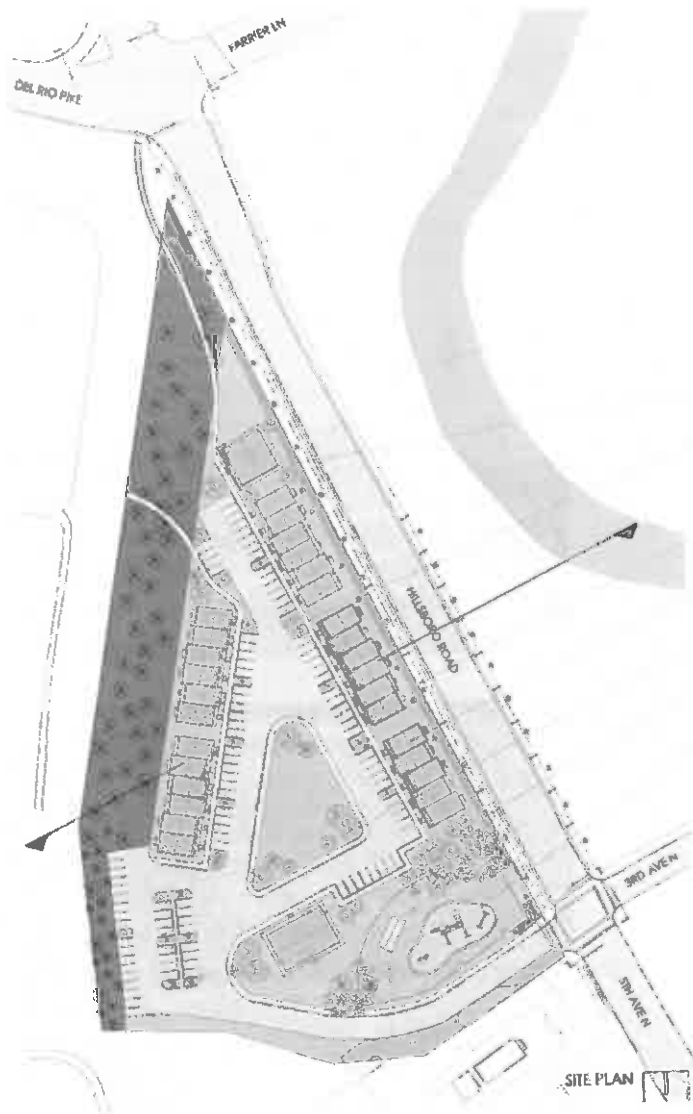
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

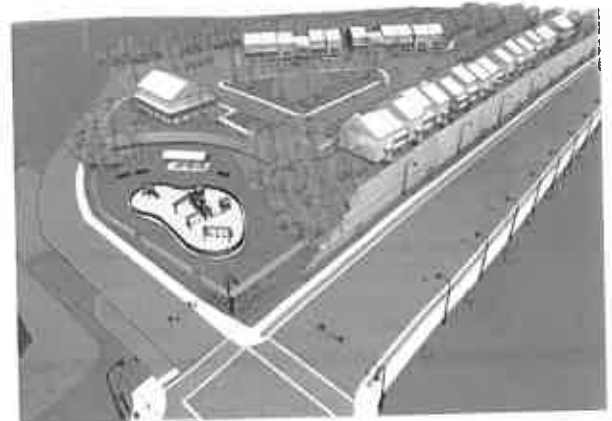
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

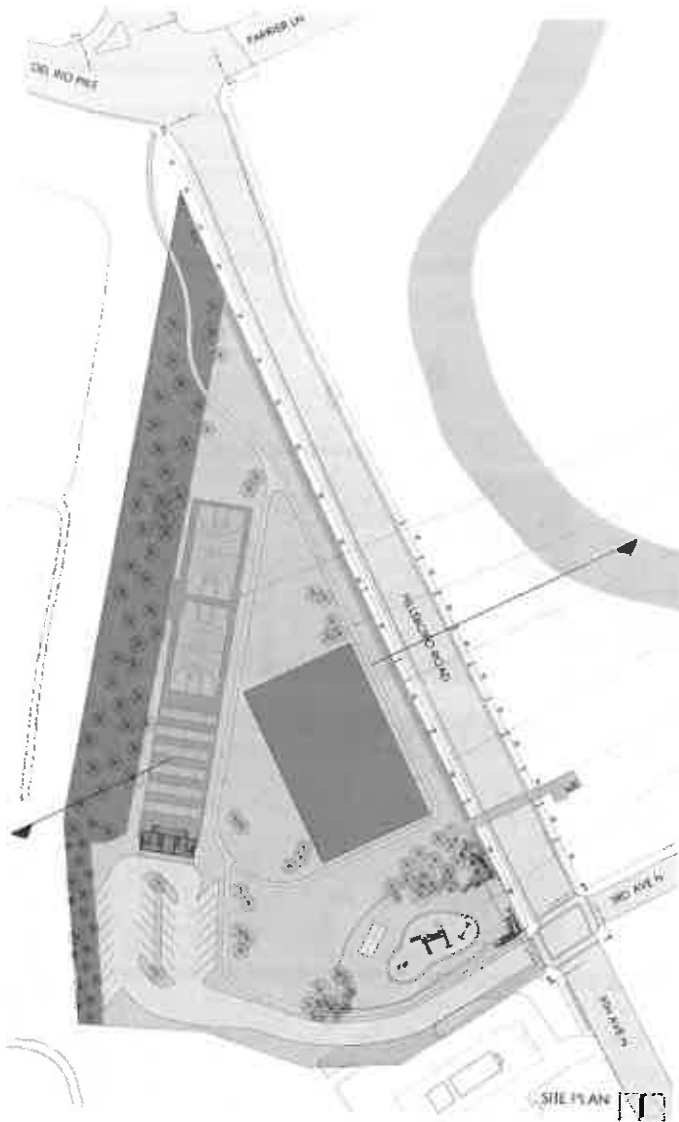
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

*I do not approve of the recreational use.
we need housing.*

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments This is a perfect opportunity to put our money
where our mouth is & support attainable housing.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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[illegible]

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Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

☒ D. Townhomes

E. Other

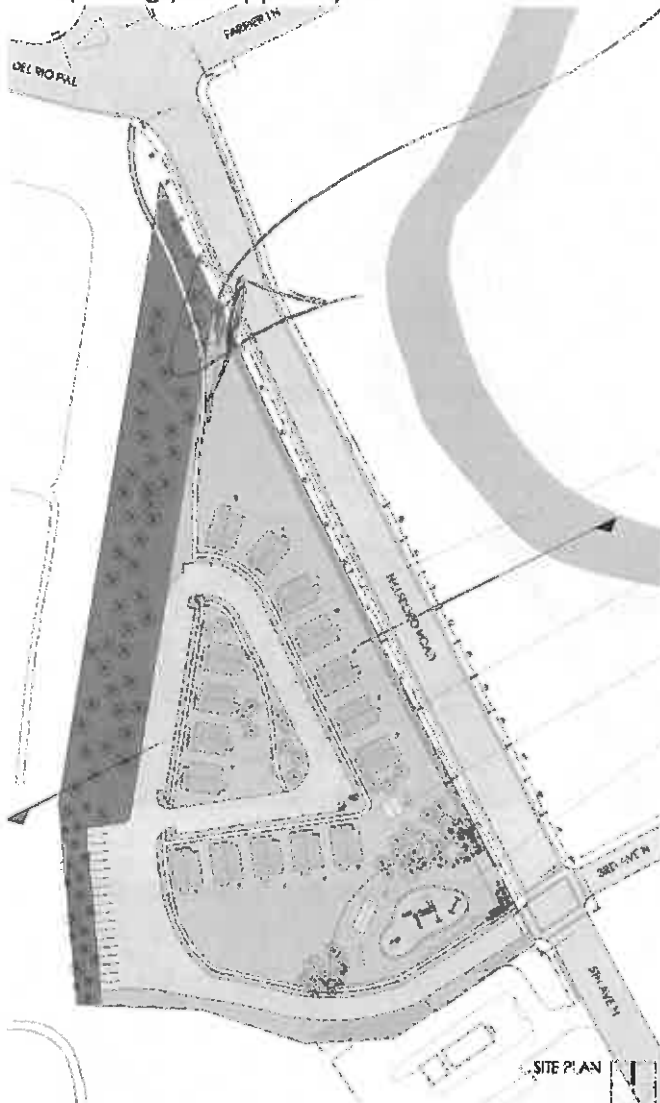
Comments

change the planning code to allow use where parking exists

small pocket passive park

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH THROUGH SITE

RETAINING WALL

NEIGHBORHOOD PAVILION

CHILDREN'S PARK AND PICNIC AREA

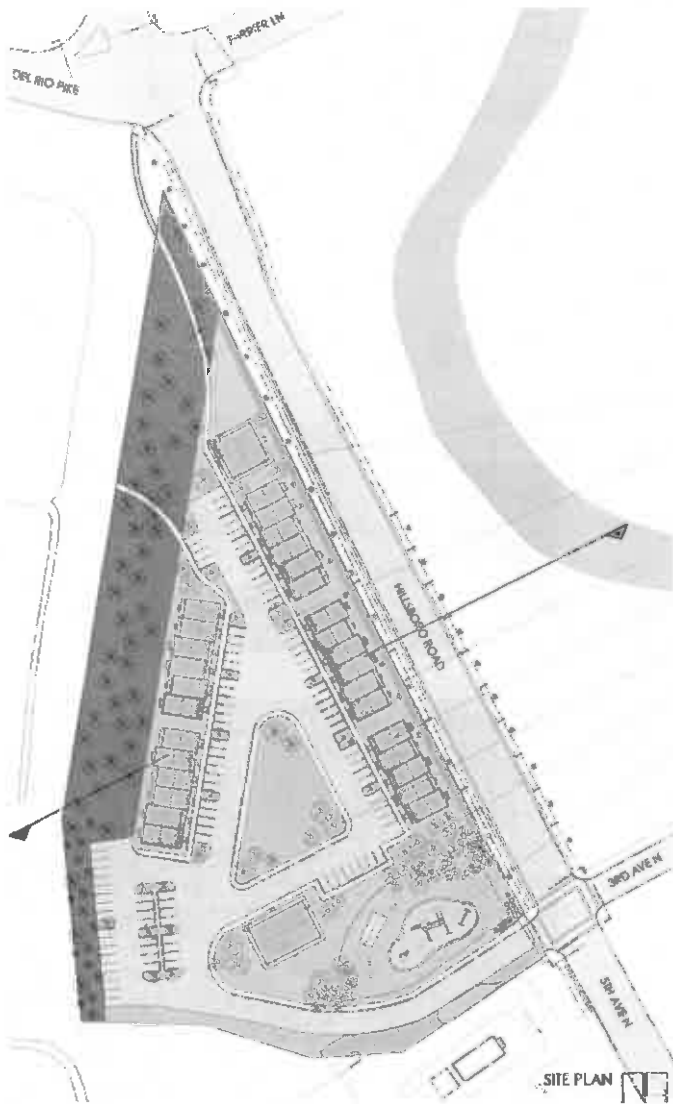


3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

could we do more than 2 stories?

how many units?



BIG HOUSE

PEDESTRIAN PATH THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY TOWNHOMES

NEIGHBORHOOD GREEN SPACE

BIG HOUSE

CHILDREN'S PARK AND PICNIC AREA

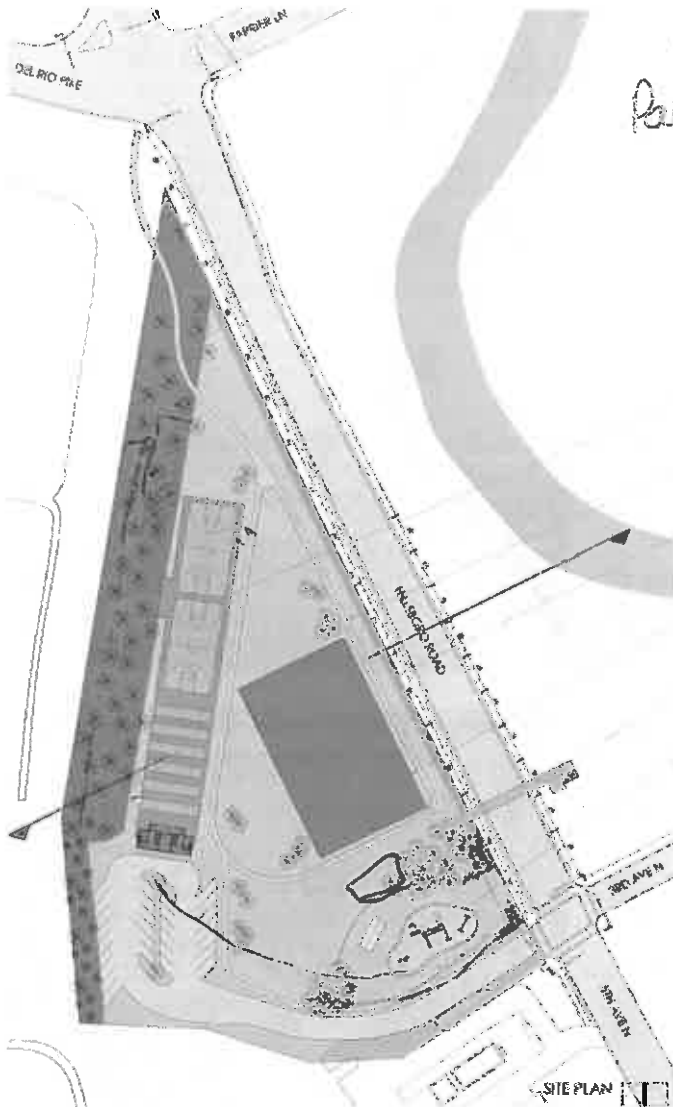


what are price points?

4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

should be mostly houses affordable
"Hill" is right next to Bicentennial
Park + near Jim Warren Park



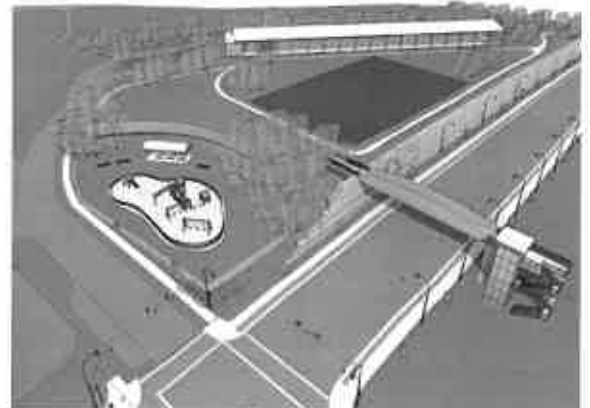
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COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

we have enough recreation + new parks
in the works

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

not affordable
looks like
Berry
Farms

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

Only owner occupied deed restricted
for # of years, go back into the pool
let non profits administer

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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Circle all that apply.

- A. Civic Institutional Uses
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- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

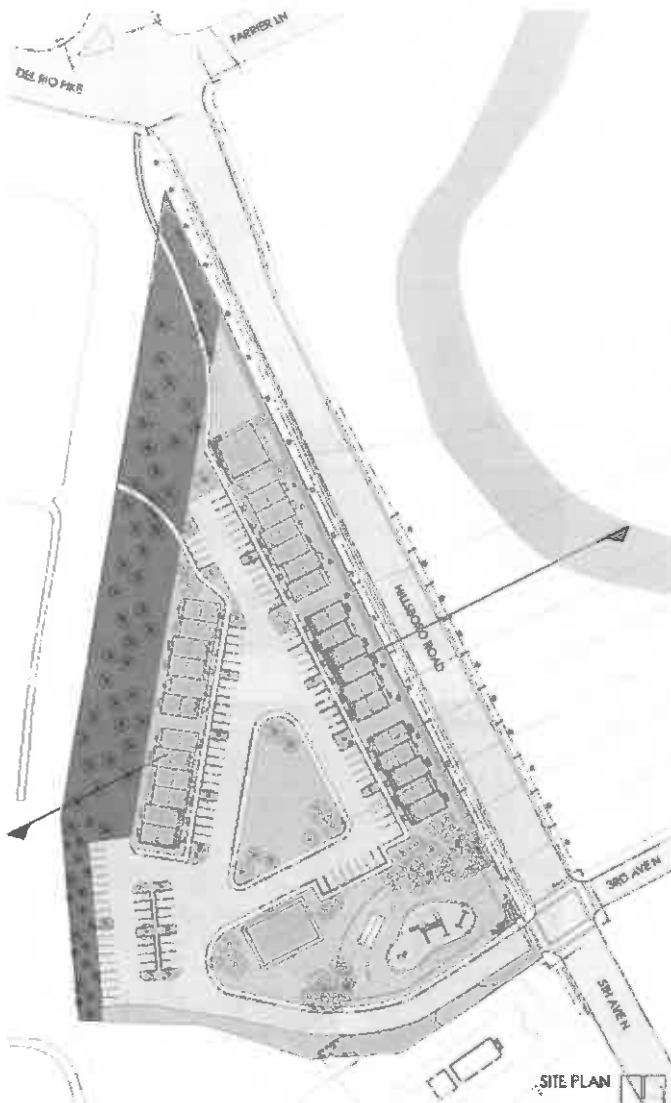
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

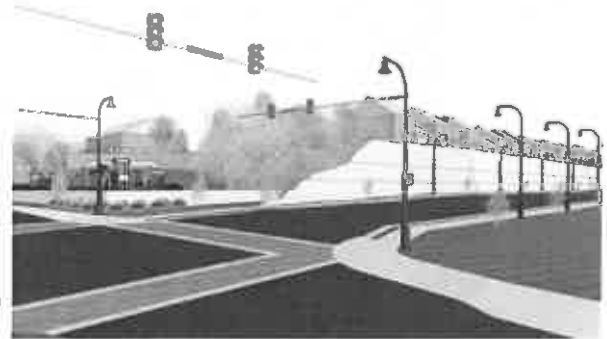
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

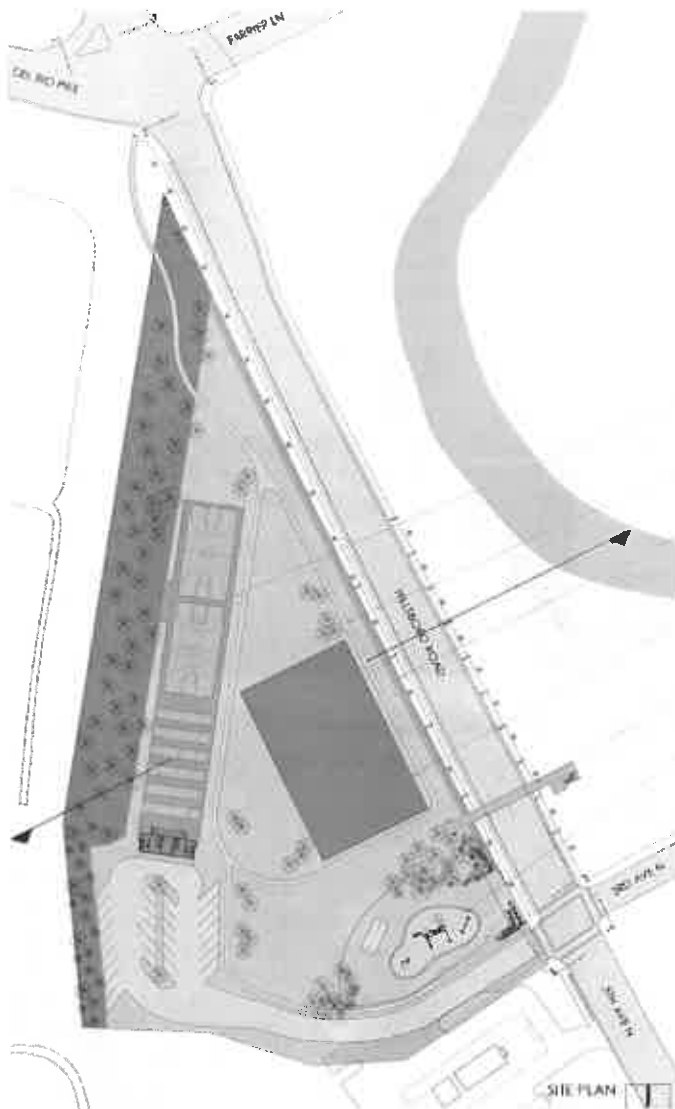
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



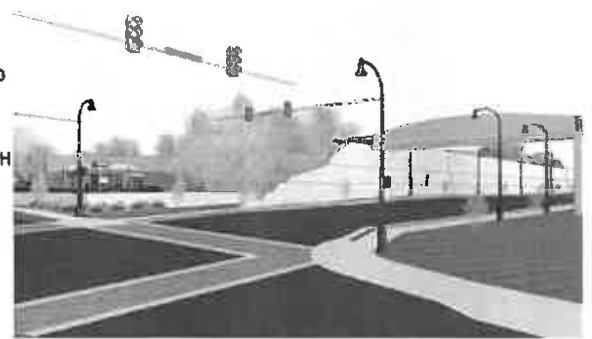
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PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
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RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Handwritten signature/initials

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

I would prefer mixed single family and
apartments with low income housing

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes

No

Comments

This is perhaps our last chance to
provide a significant low income
housing area in Franklin
Richest city in the state we
to be shrouded

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- ☐ A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☒ D. Townhomes
- ☐ E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

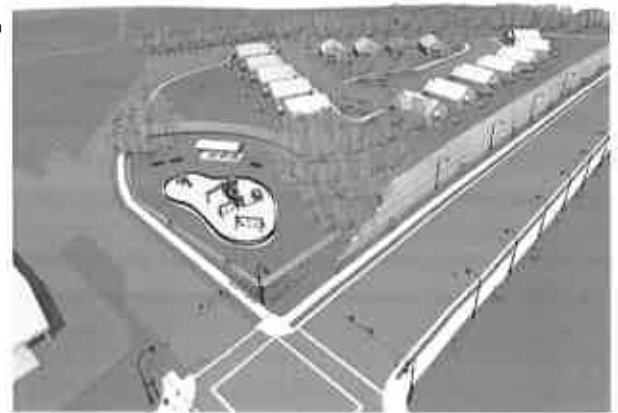
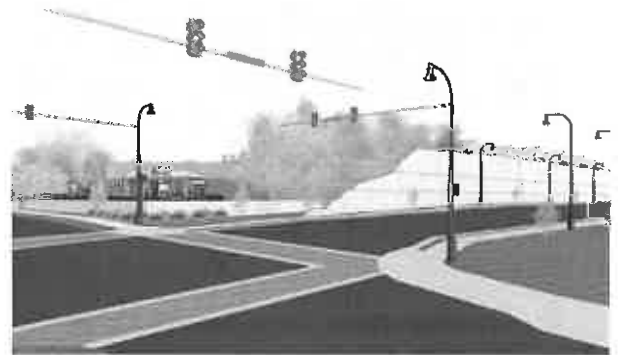


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

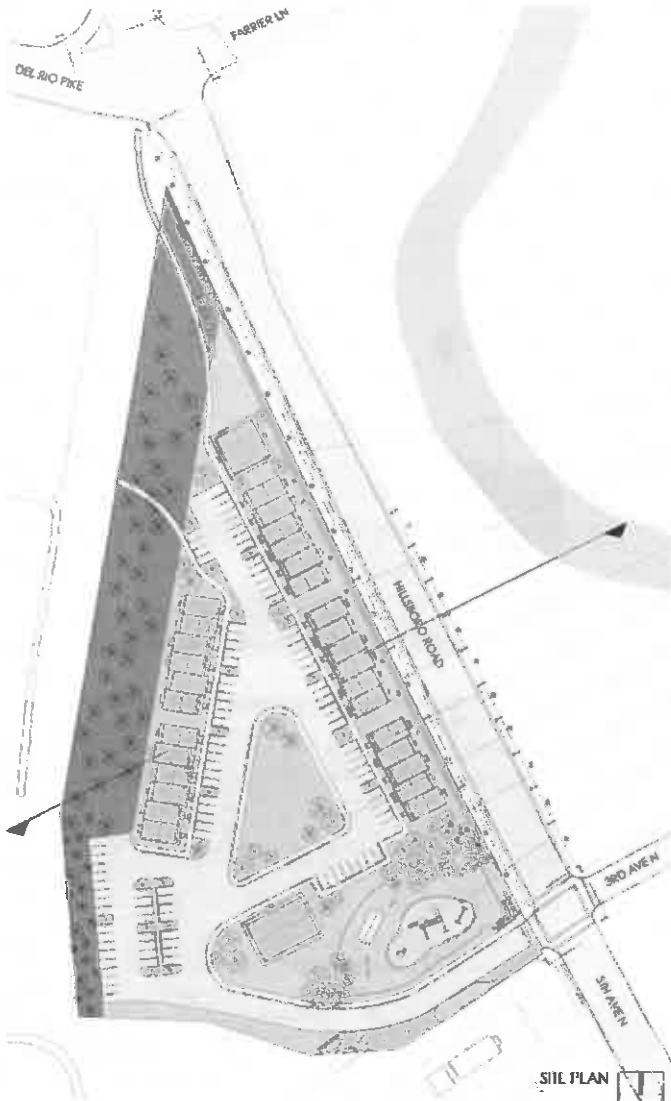
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

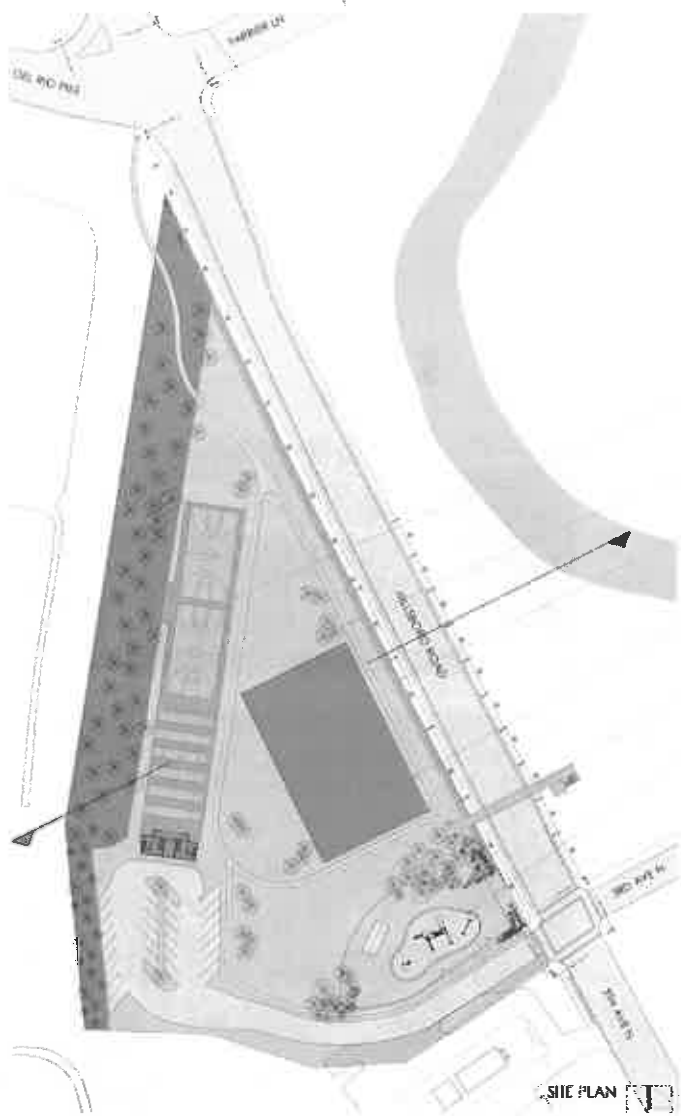
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS
PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

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Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

☐ C. Recreation/Open Spaces

☐ D. Townhomes

E. Other

Comments Affordable housing for Income \$35,000 and up

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

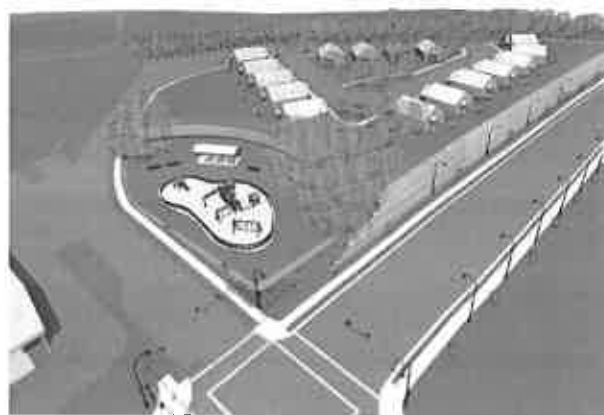


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

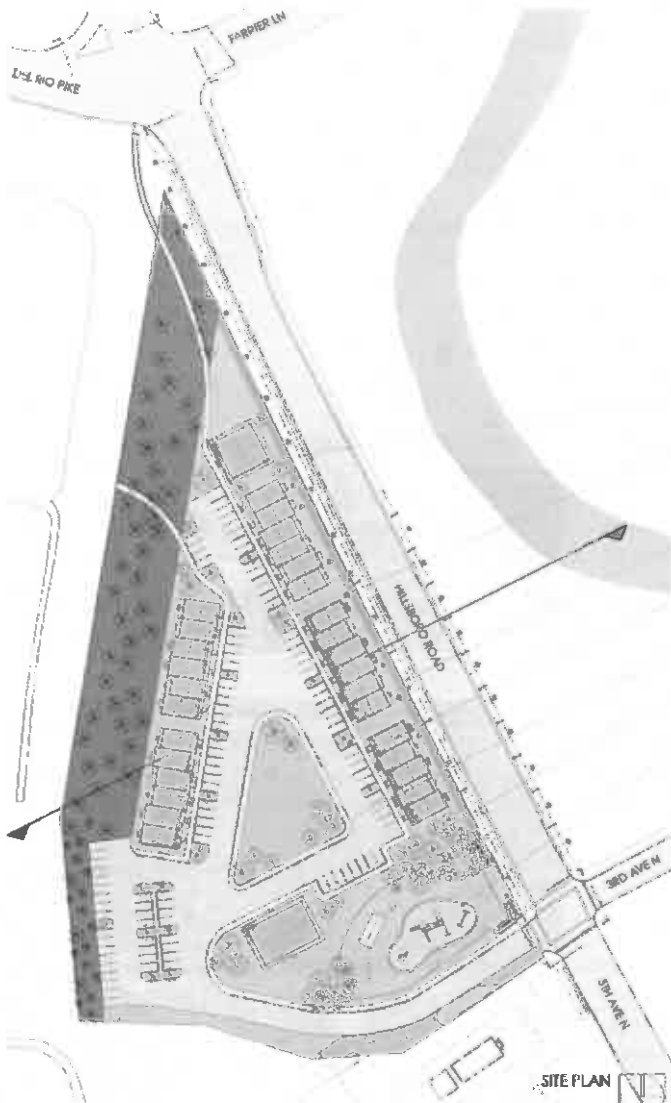
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

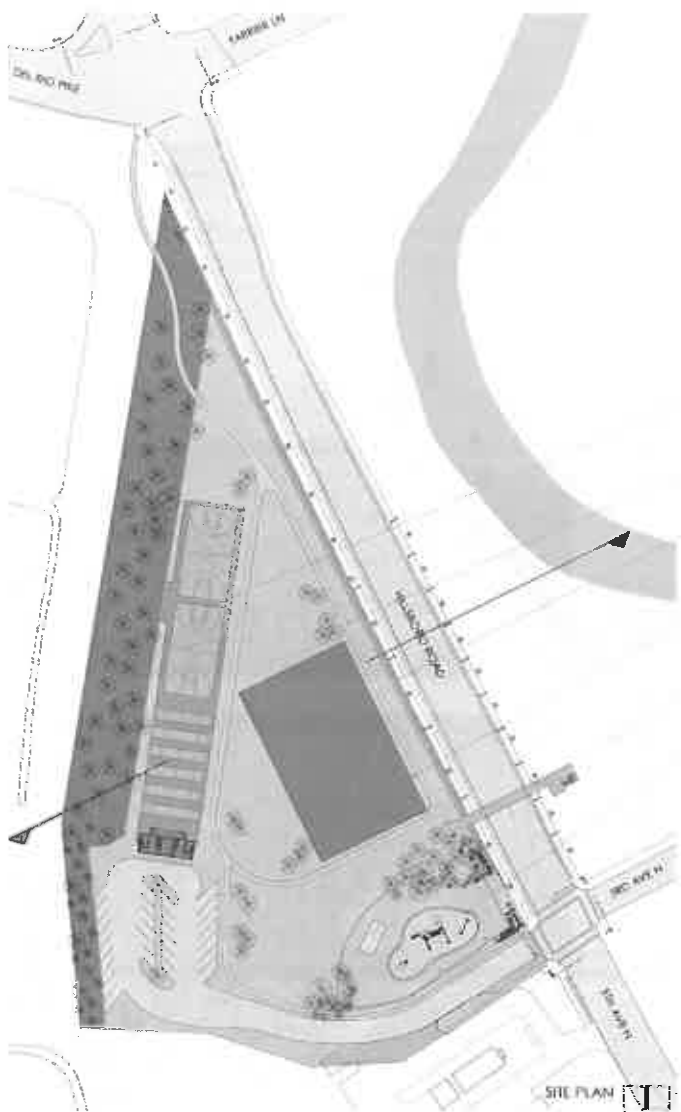
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments Income \$35,000 and up

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments Live and work in Franklin

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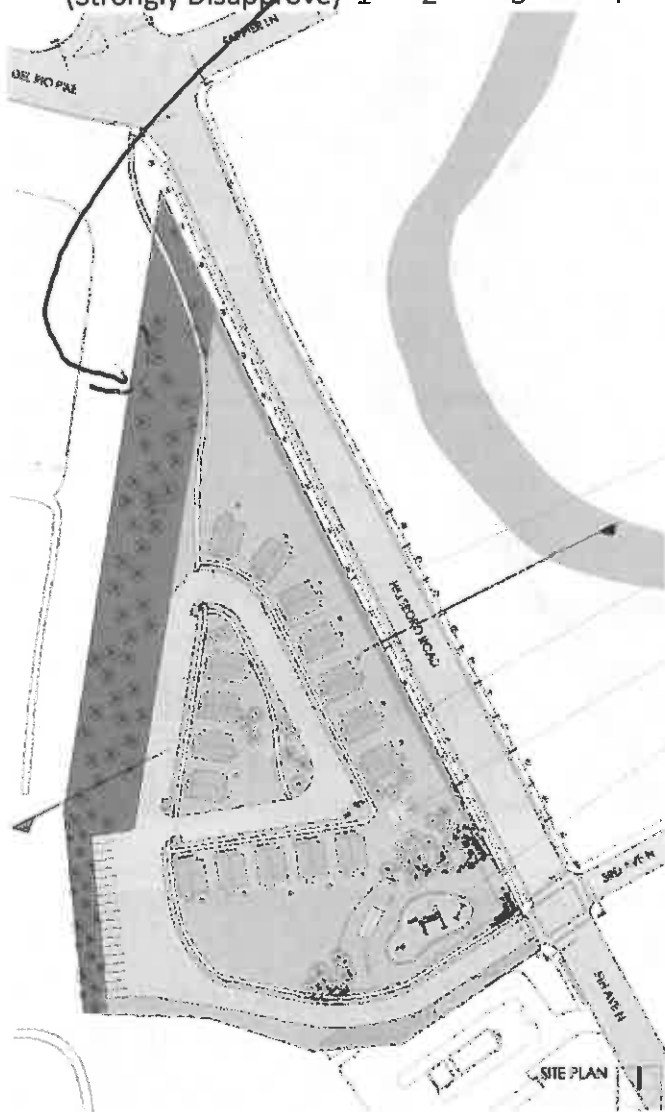
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments use existing parking area

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

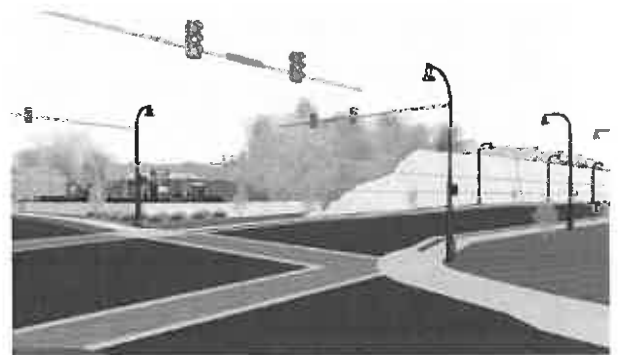


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

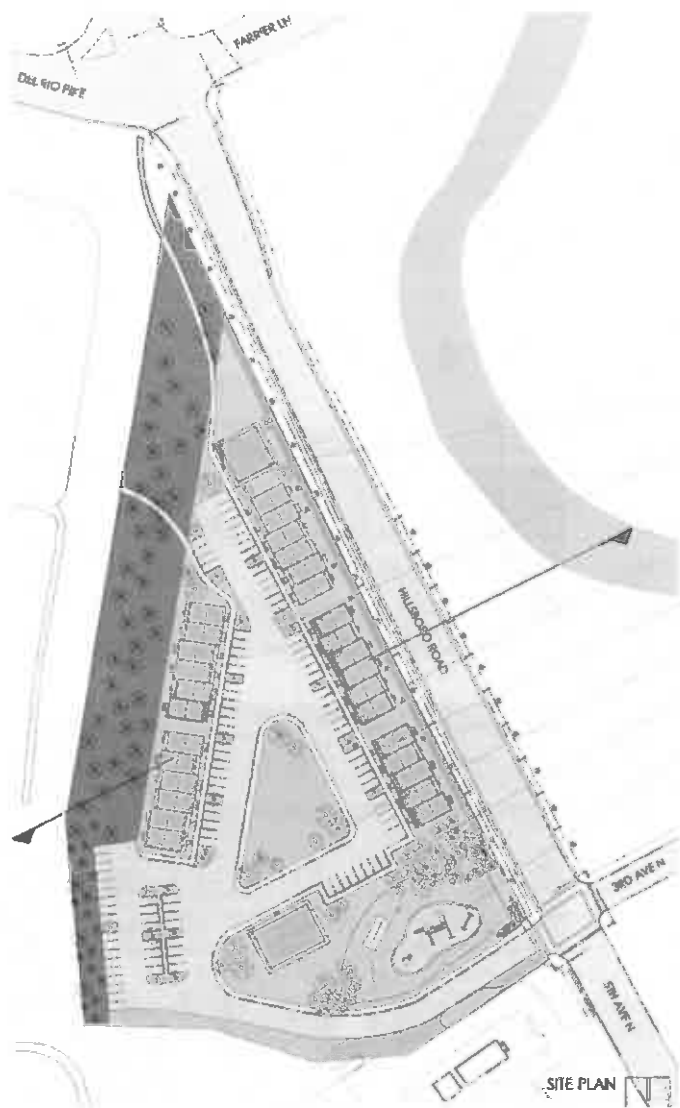
CHILDREN'S PARK AND
PICNIC AREA



Affordable housing needed!!

3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

**PEDESTRIAN PATH
THROUGH SITE**

RETAINING WALL

**ONE AND TWO-STORY
TOWNHOMES**

**NEIGHBORHOOD GREEN
SPACE**

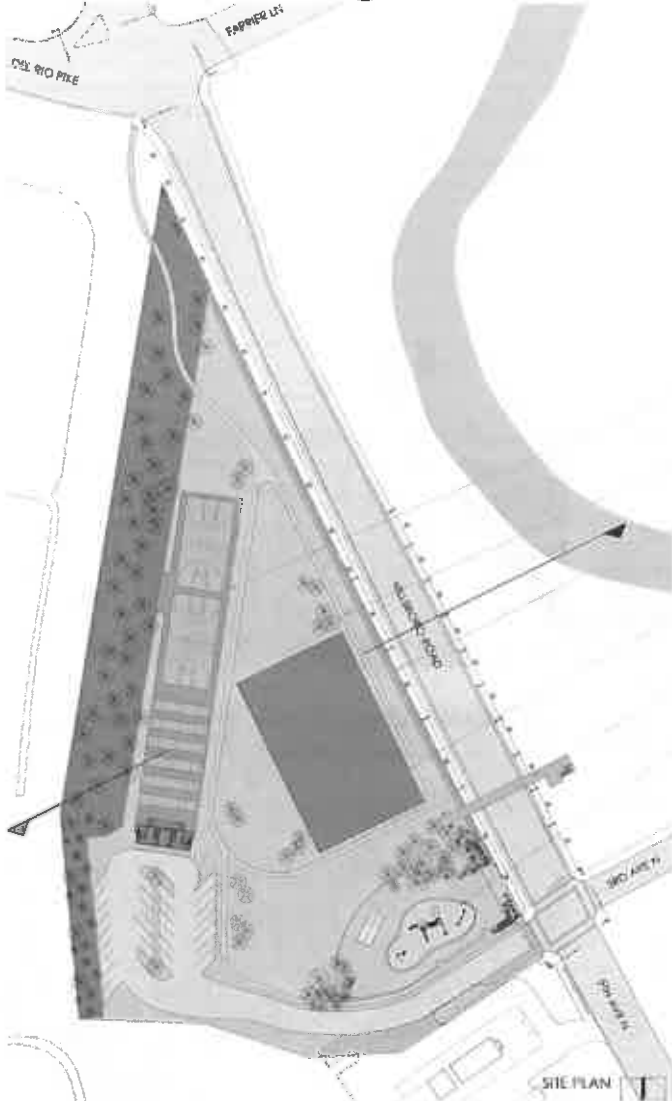
BIG HOUSE

**CHILDREN'S PARK AND
PICNIC AREA**



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

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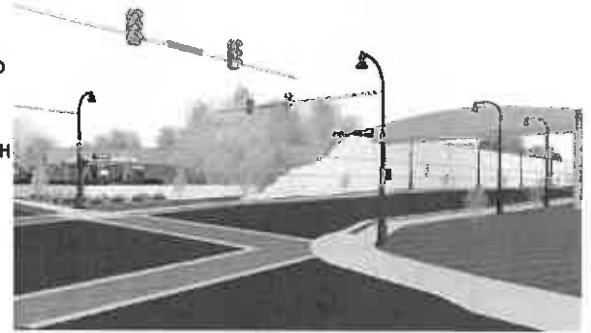
COVERED PAVILION FOR
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TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Many parks in City of Franklin plus
more being planned.

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☒ B.



☒ C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes
☐ No

Comments Affordable housing options
for police, teachers, etc.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes
☐ No

Comments City changes often (plans) can amend / rezone Hill
Another ex: parking in downtown, should not be paid parking!
to do affordable housing!

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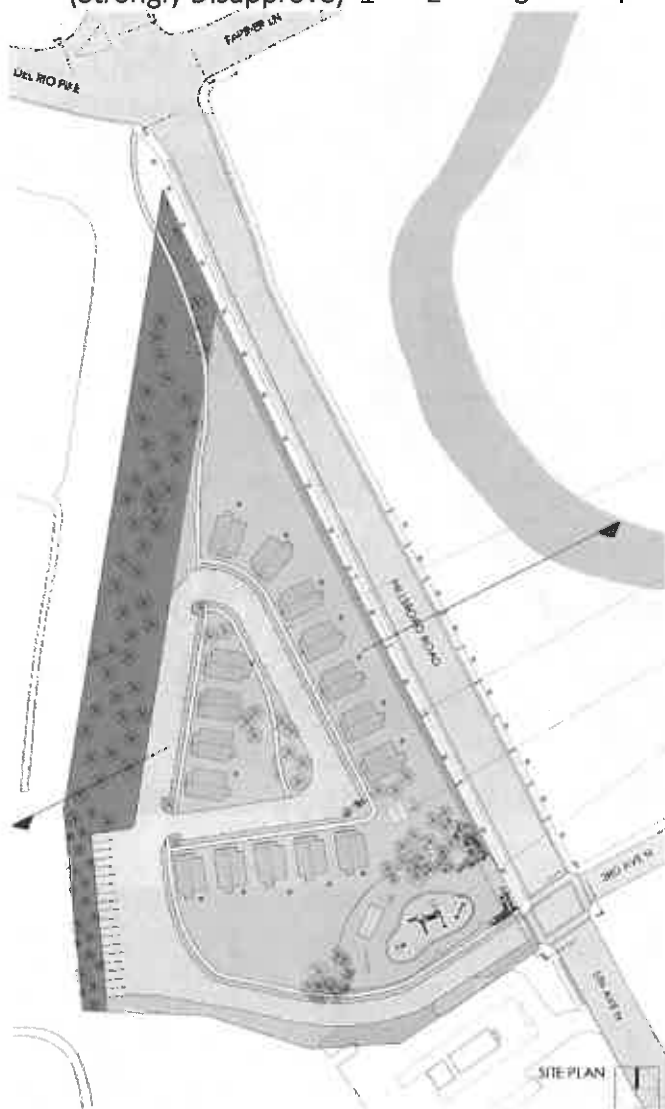
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments Medium Single Family Homes

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

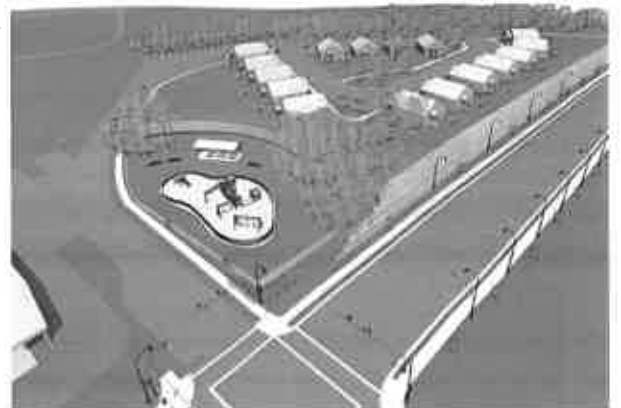
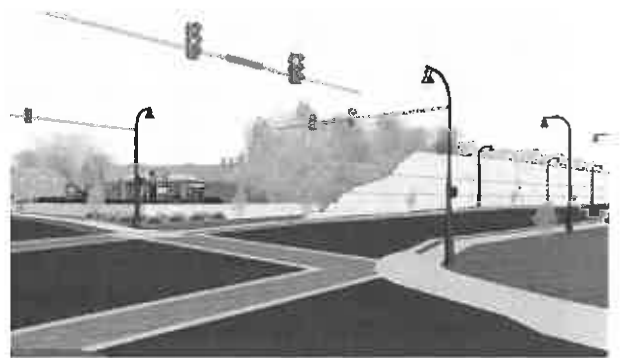


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

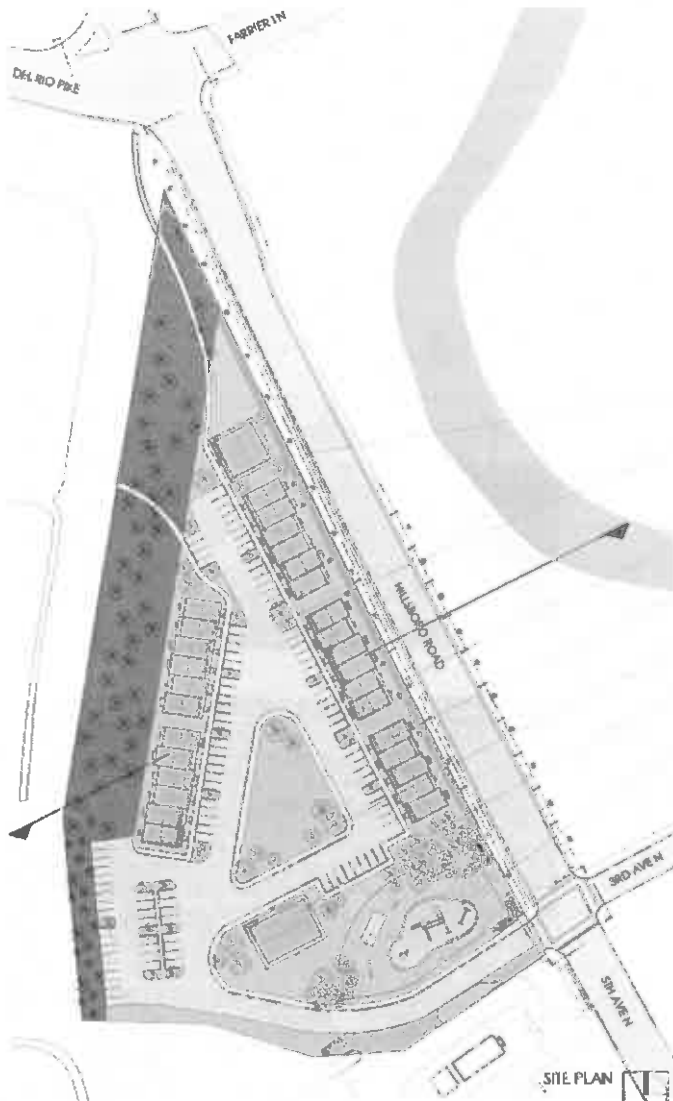
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

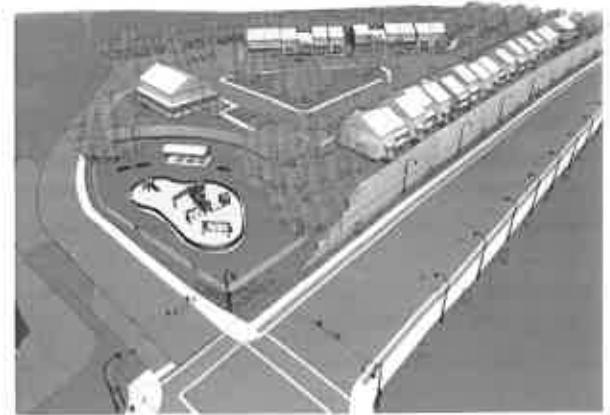
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

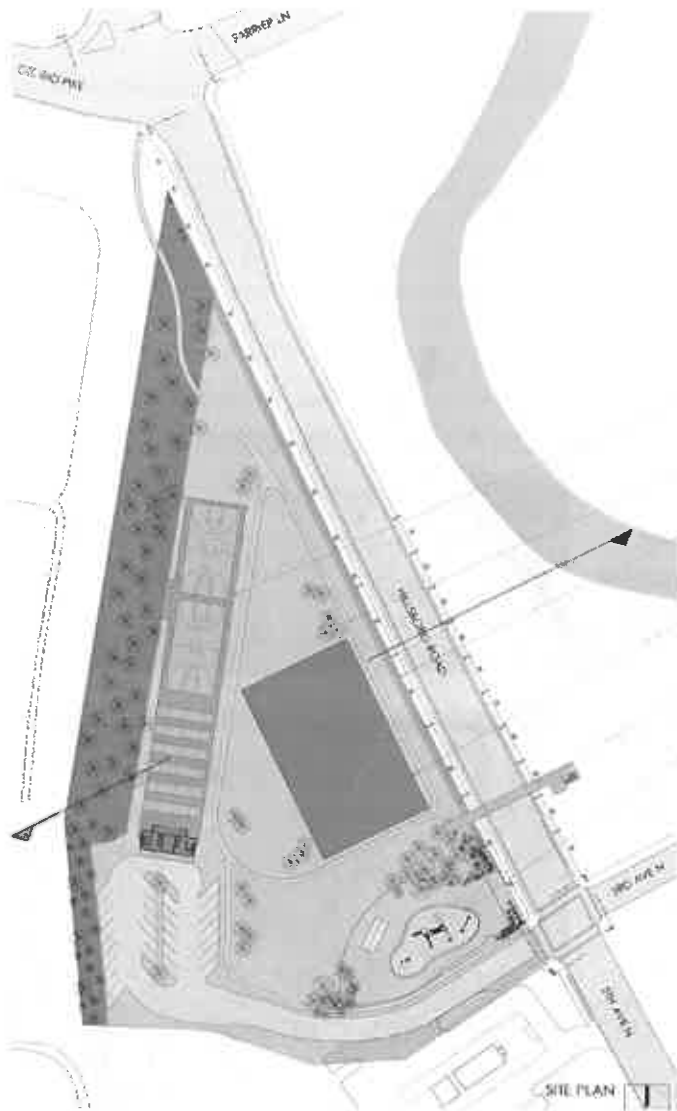
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) ① 2 3 4 5 6 7 8 9 10 (Strongly Approve)



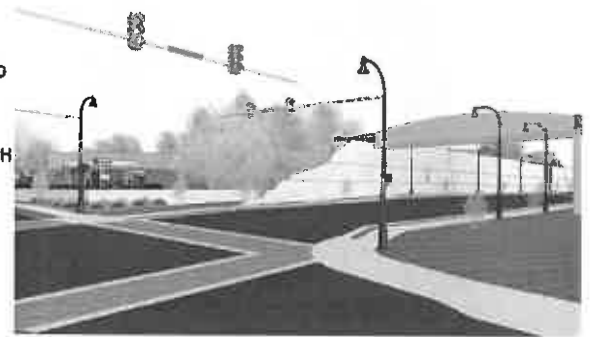
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- ☐ A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments

majority single family homes - need more houses than those in the design

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

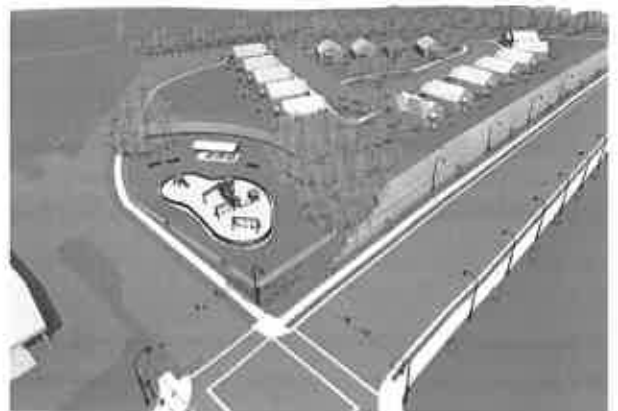
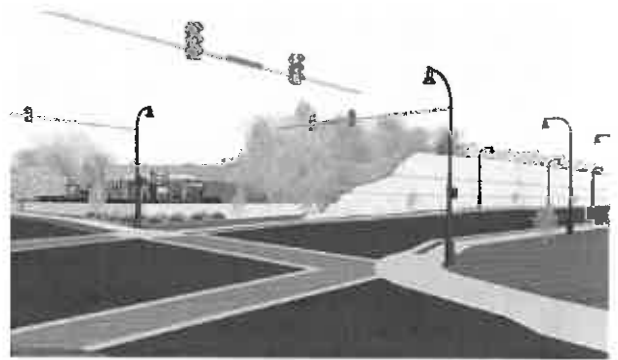


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA

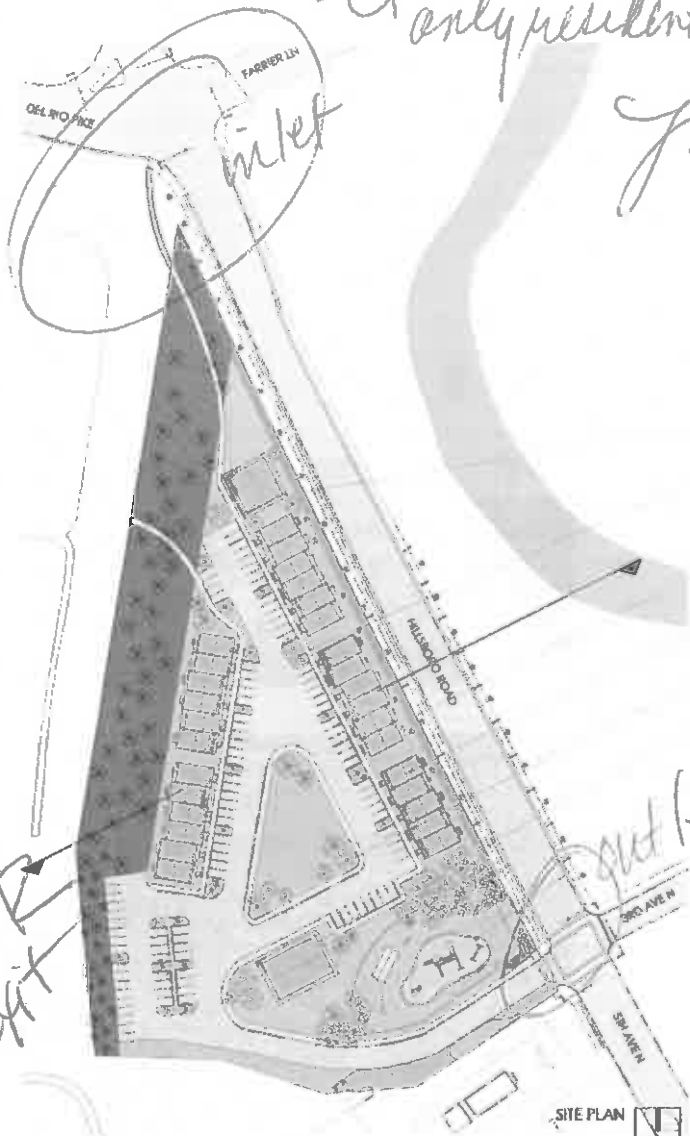


3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

only residential!

preferred design - more houses available



BIG HOUSE

PEDESTRIAN PATH THROUGH SITE

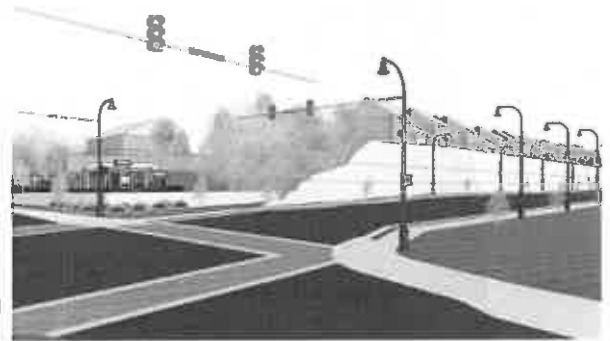
RETAINING WALL

ONE AND TWO-STORY TOWNHOMES

NEIGHBORHOOD GREEN SPACE

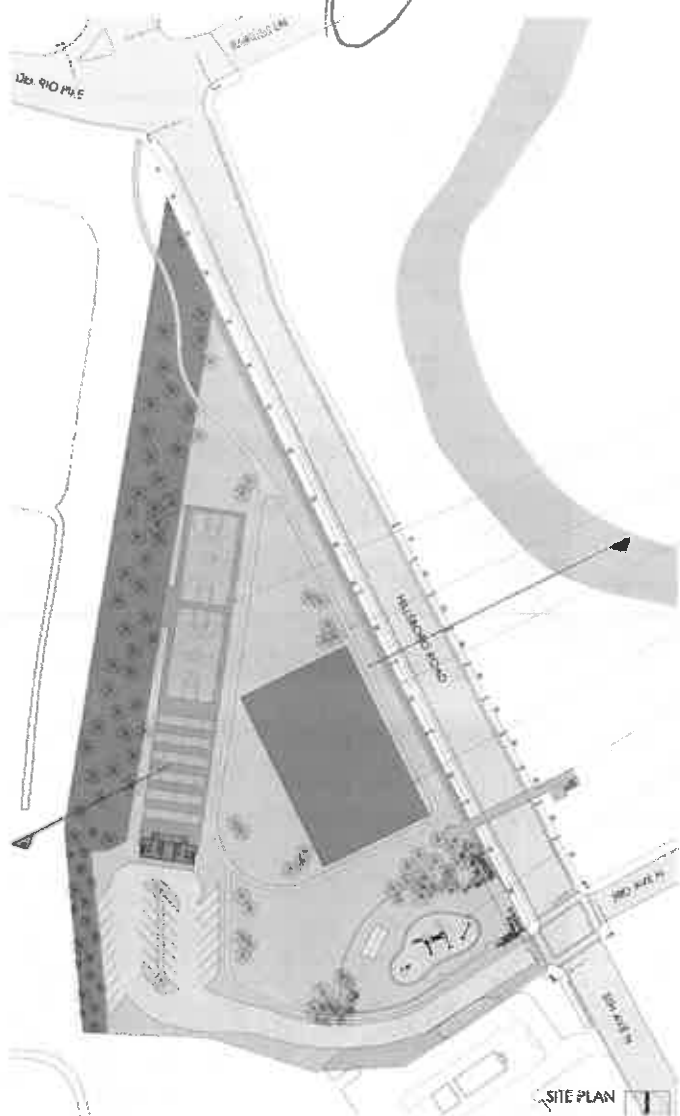
BIG HOUSE

CHILDREN'S PARK AND PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

N/A

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

only affordable housing

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes

No

Comments

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Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

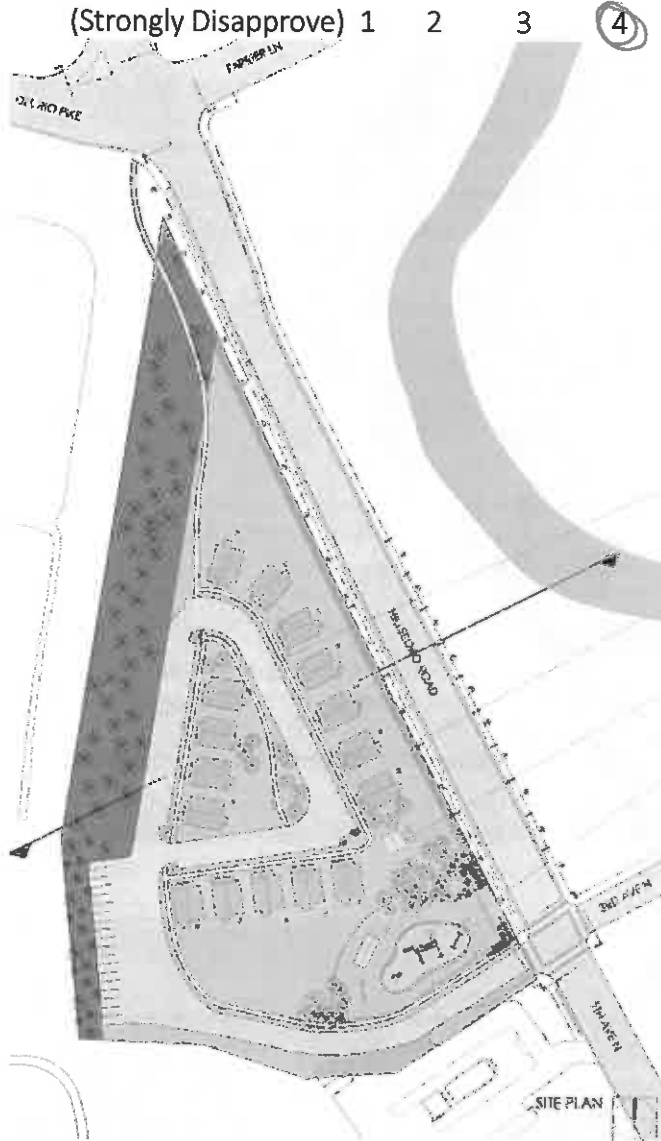
☒ D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 ☒ 4 5 6 7 8 9 10 (Strongly Approve)

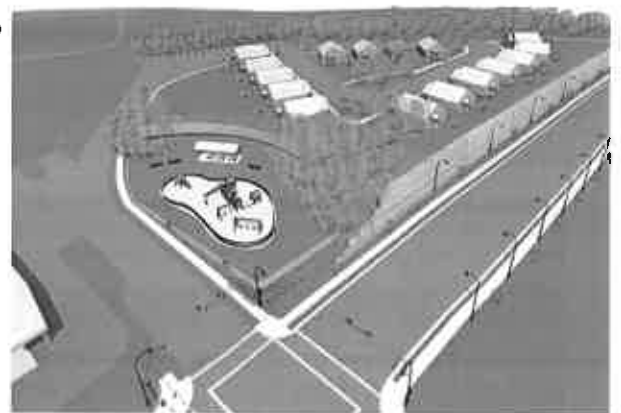
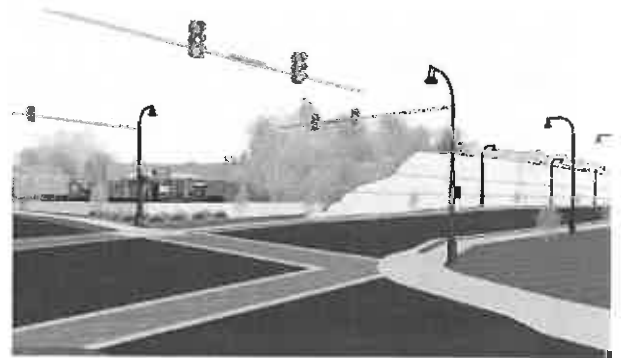


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

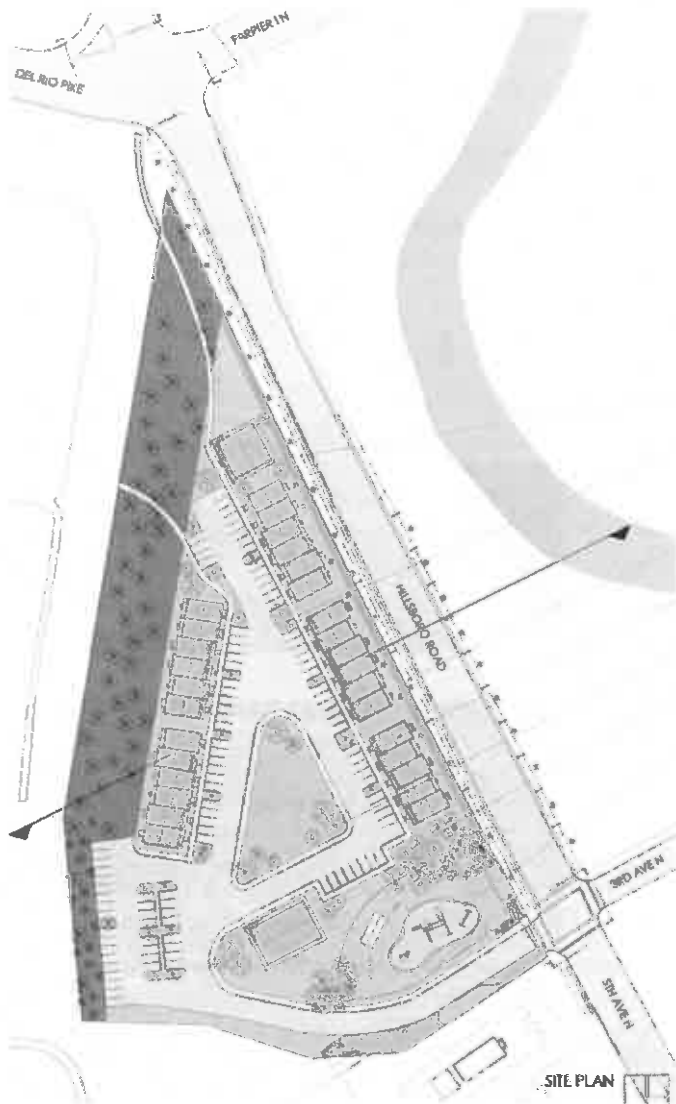
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 **7** 8 9 10 (Strongly Approve)



BIG HOUSE

**PEDESTRIAN PATH
THROUGH SITE**

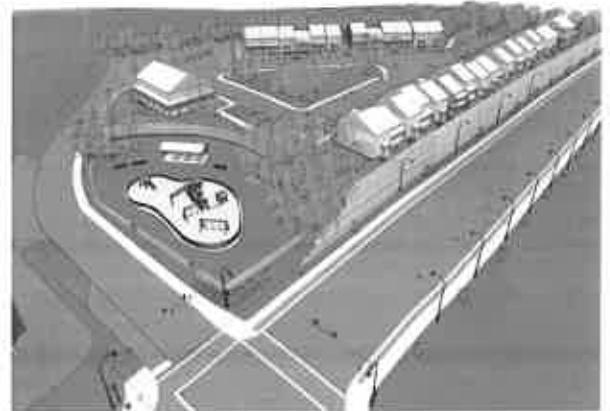
RETAINING WALL

**ONE AND TWO-STORY
TOWNHOMES**

**NEIGHBORHOOD GREEN
SPACE**

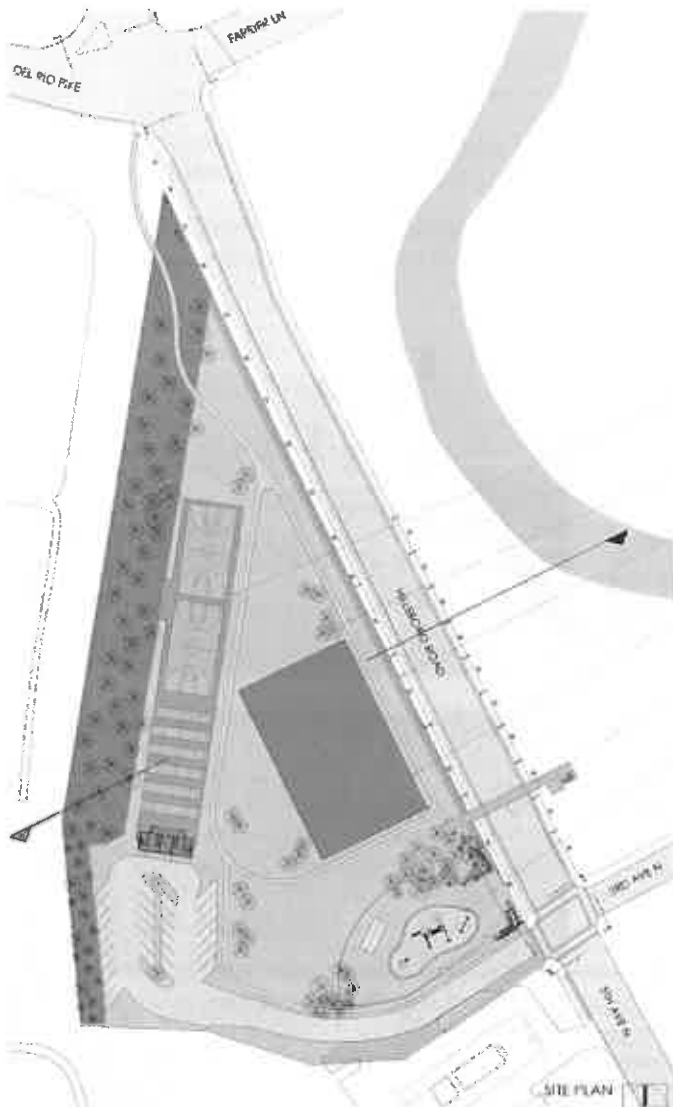
BIG HOUSE

**CHILDREN'S PARK AND
PICNIC AREA**



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
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PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
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RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



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B.



C.



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Yes

No

Comments _____

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9. Do you live in Franklin?

Yes

No

Comments _____

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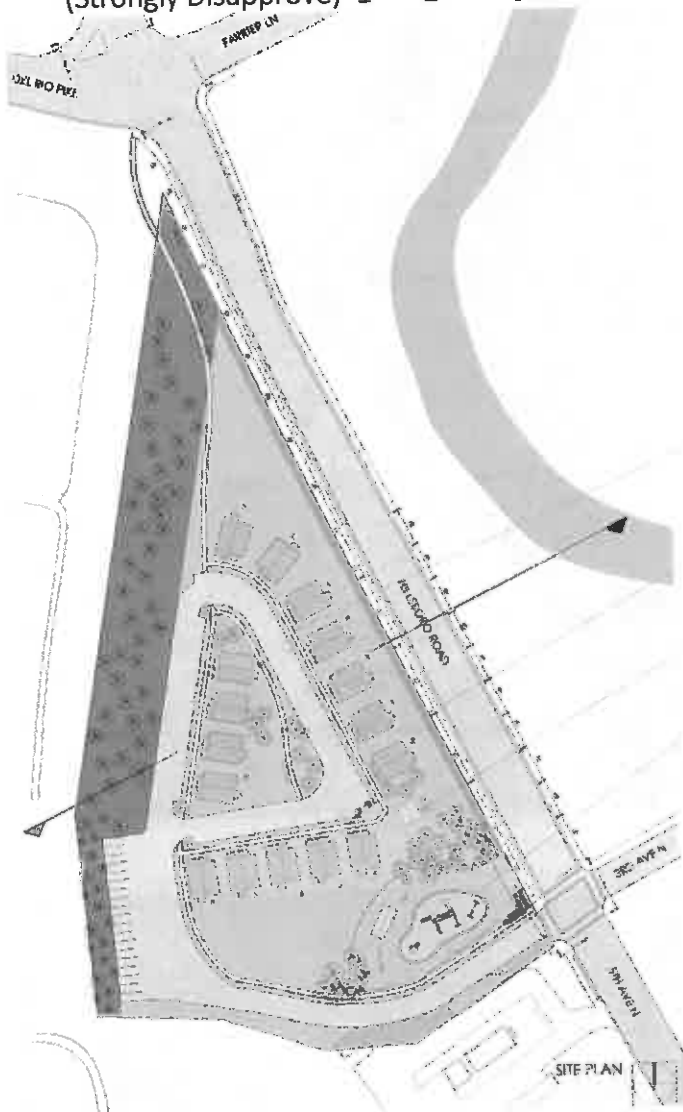
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 ☒ 9 10 (Strongly Approve)

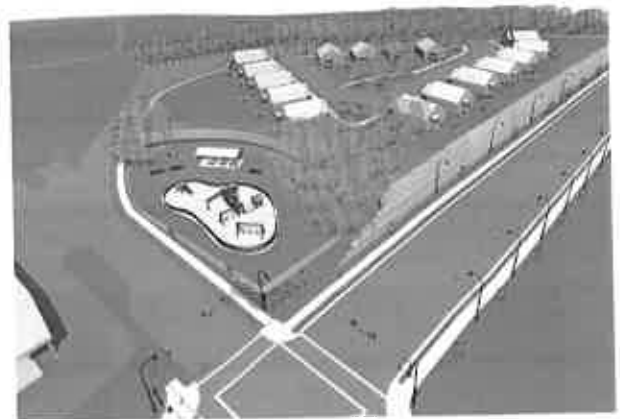


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

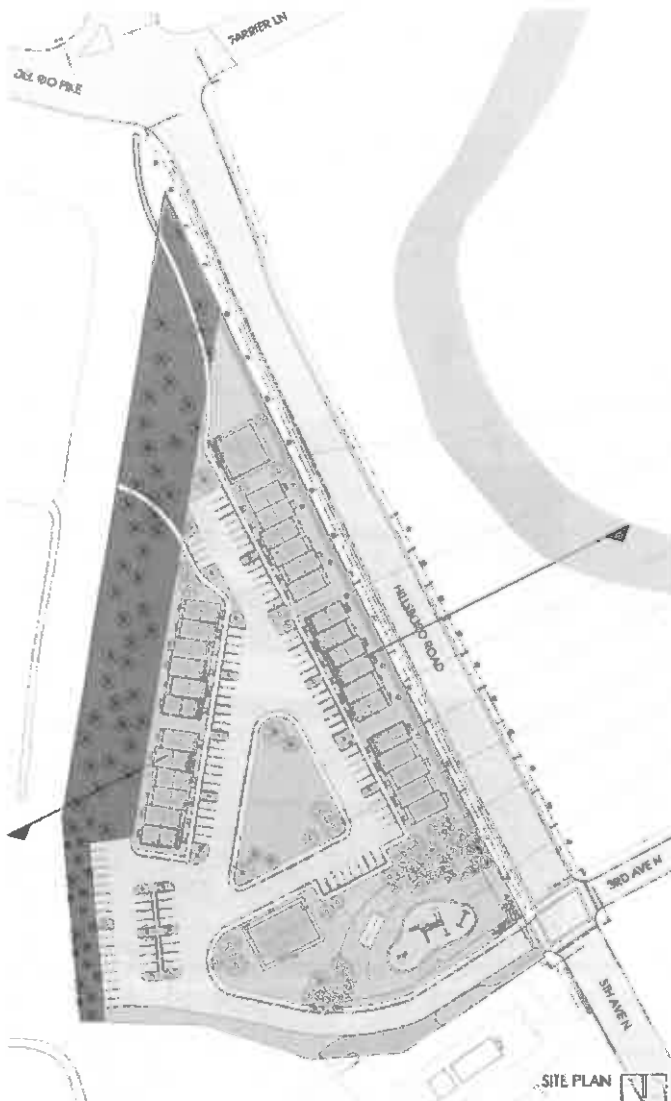
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PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

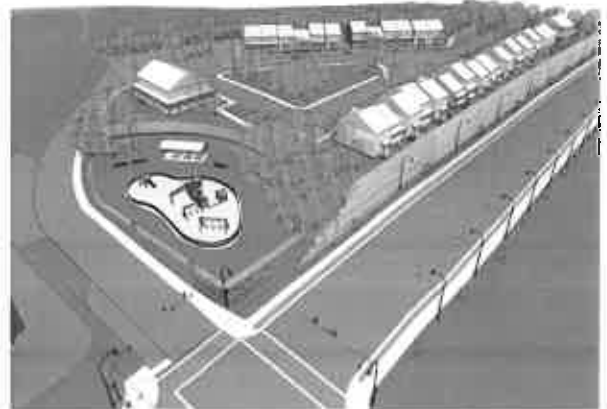
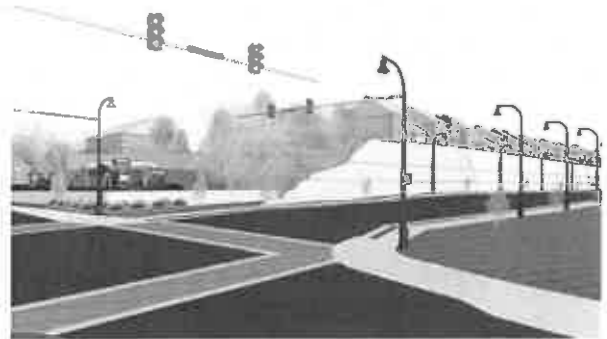
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

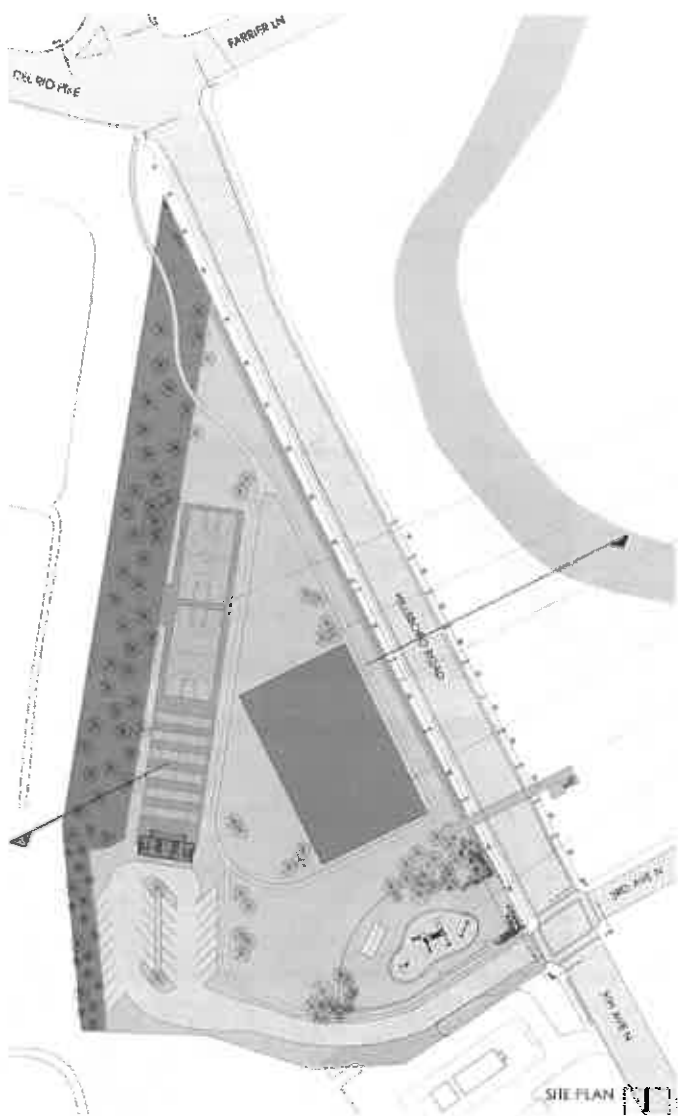
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 **3** 4 5 6 7 8 9 10 (Strongly Approve)



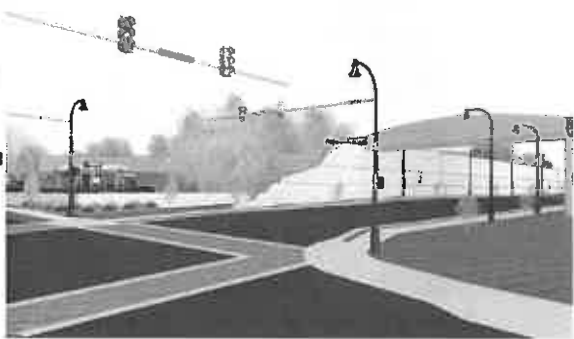
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments Property needs to be 200 - 250,000

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

Hill Property Survey

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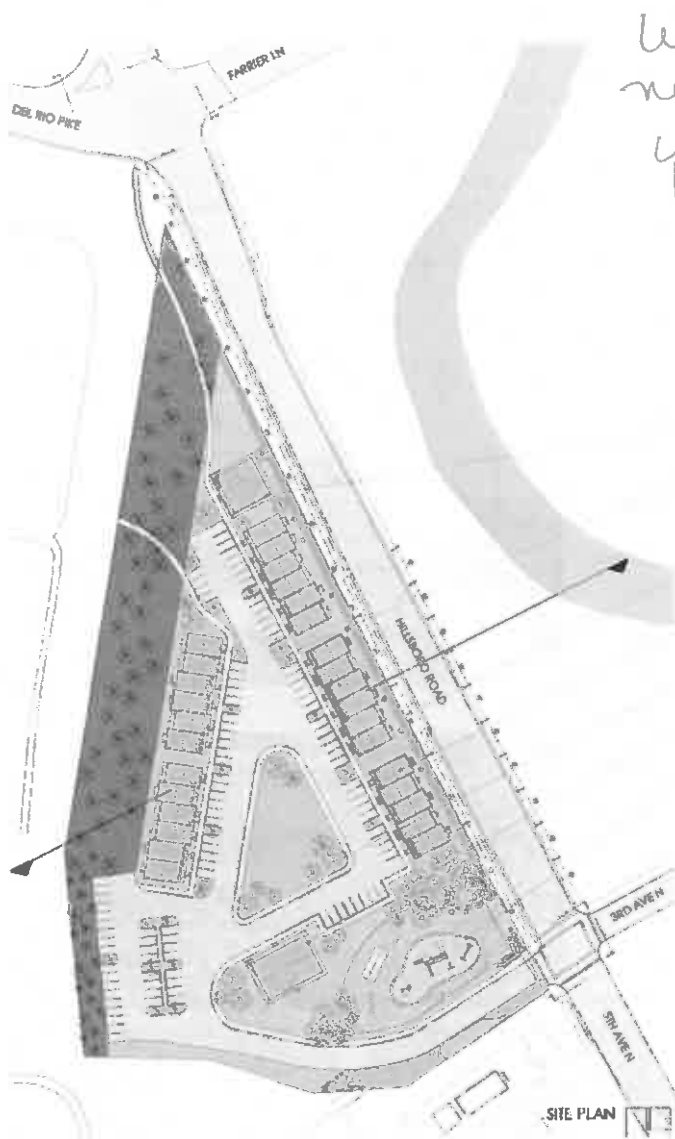
Aerial View



View from Del Rio and Hillsboro Intersection

3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



*We
need
workforce
housing*

BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

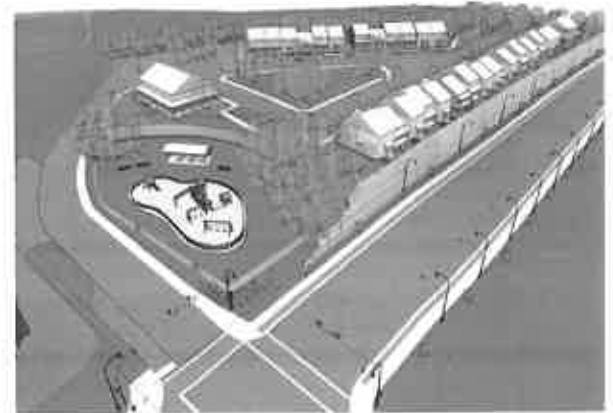
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

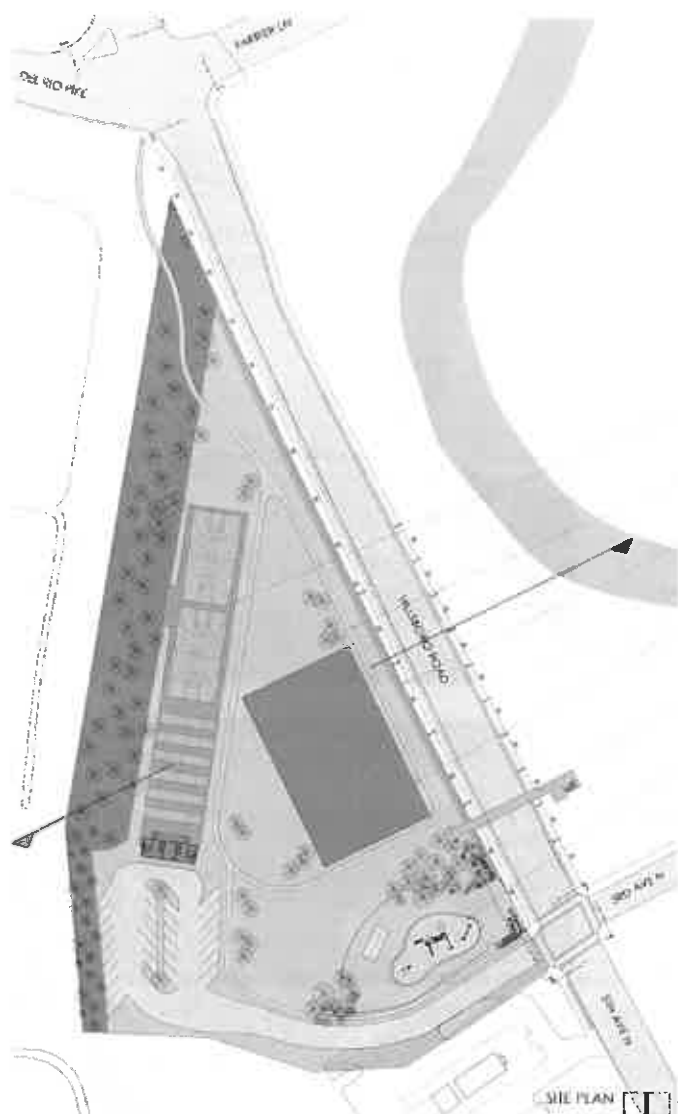
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA

People will want
to cross Hillstown
Rd & it will be
too busy,
would require too
much paved
parking



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

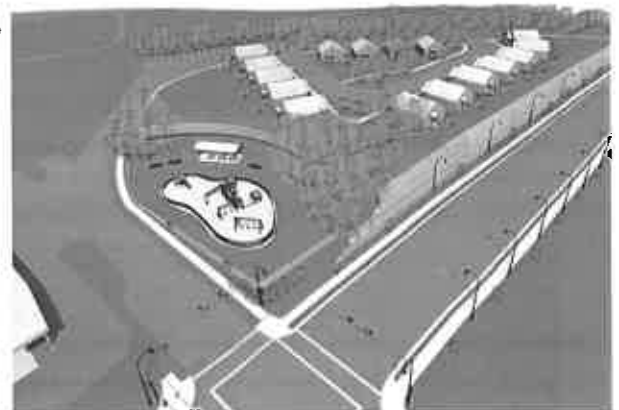


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

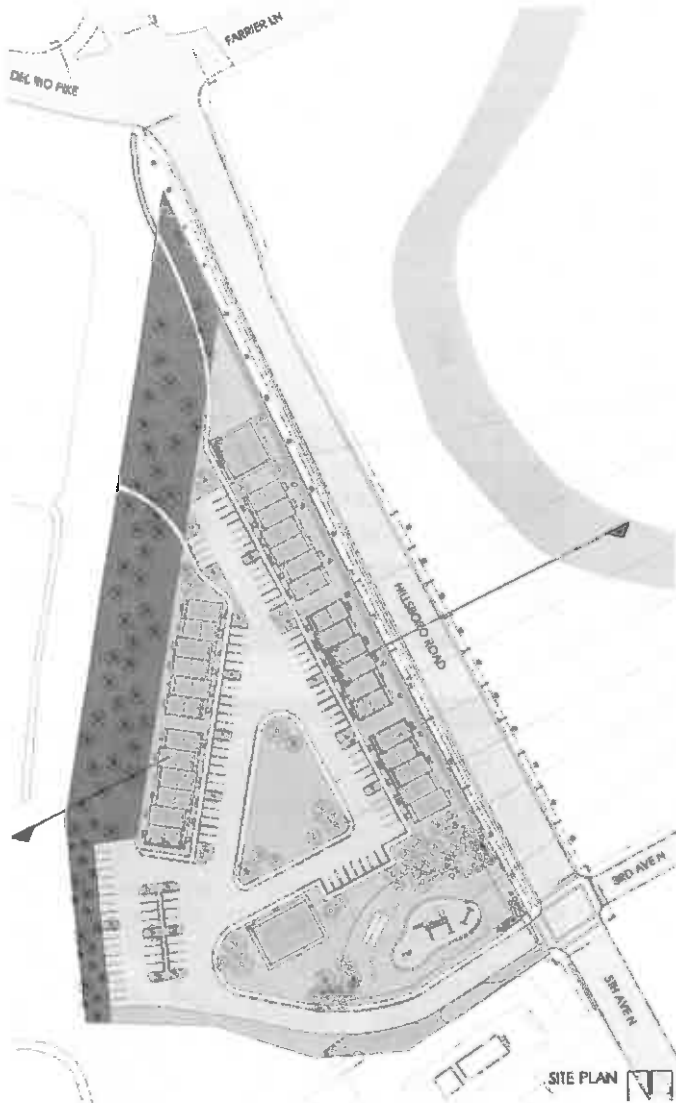
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

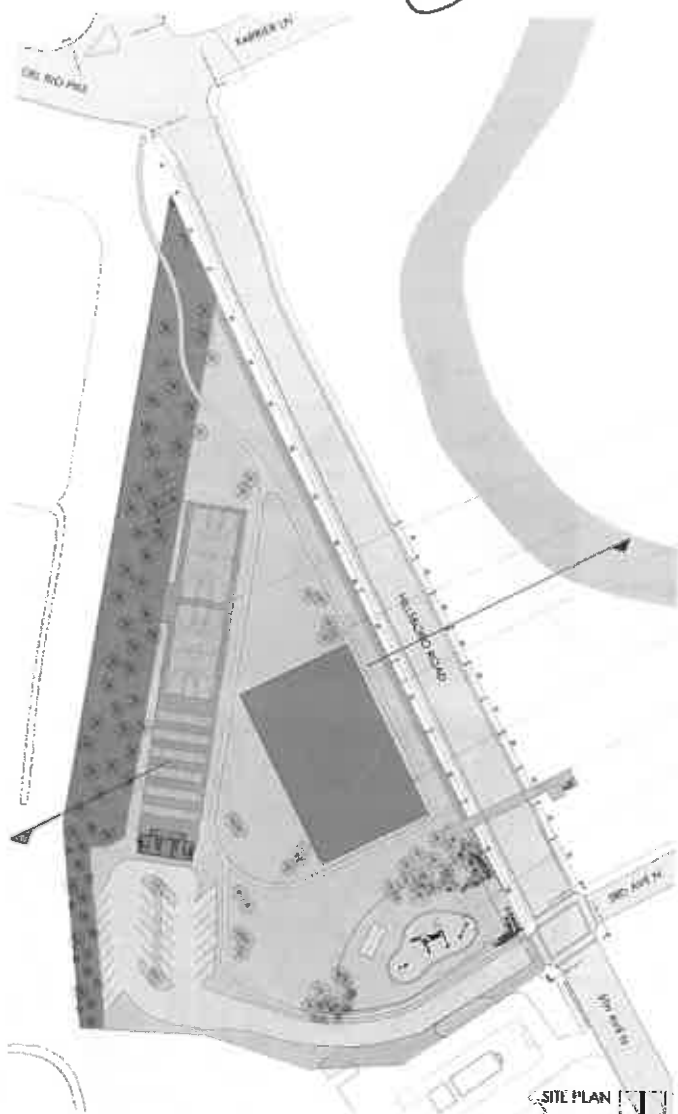
BIG HOUSE

CHILDREN'S PARK AND
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4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

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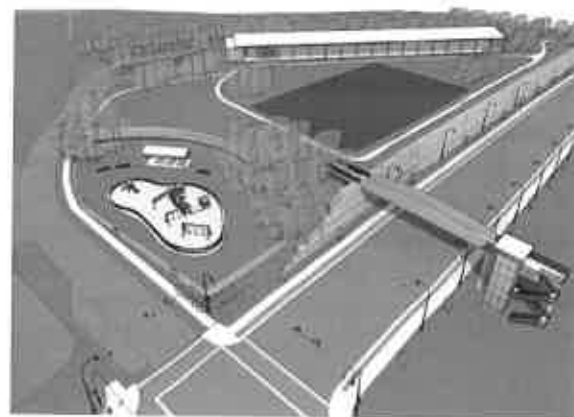
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

10

Aerial View



1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

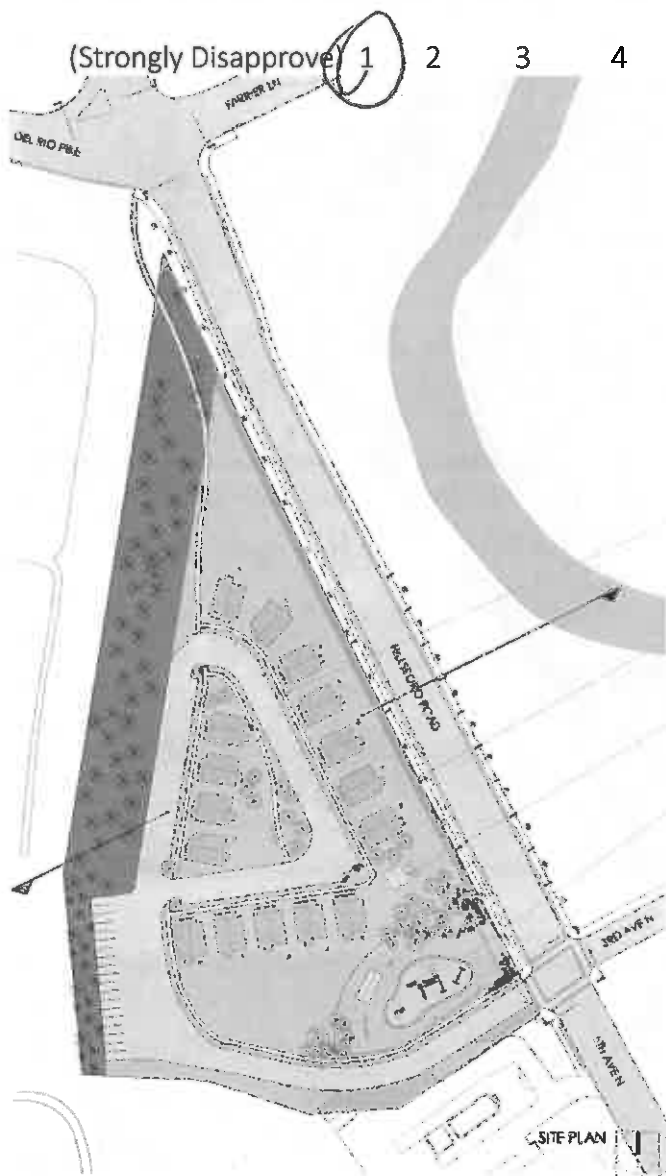
Circle all that apply.

- ☒ A. Civic Institutional Uses
- ☐ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments City Hall

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

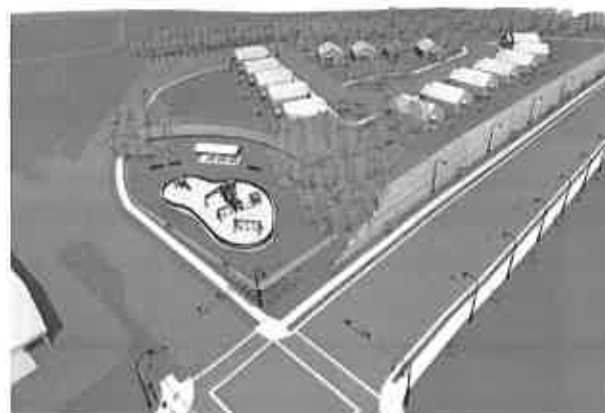
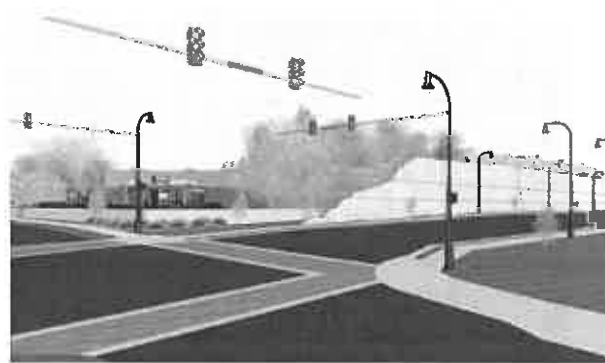


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

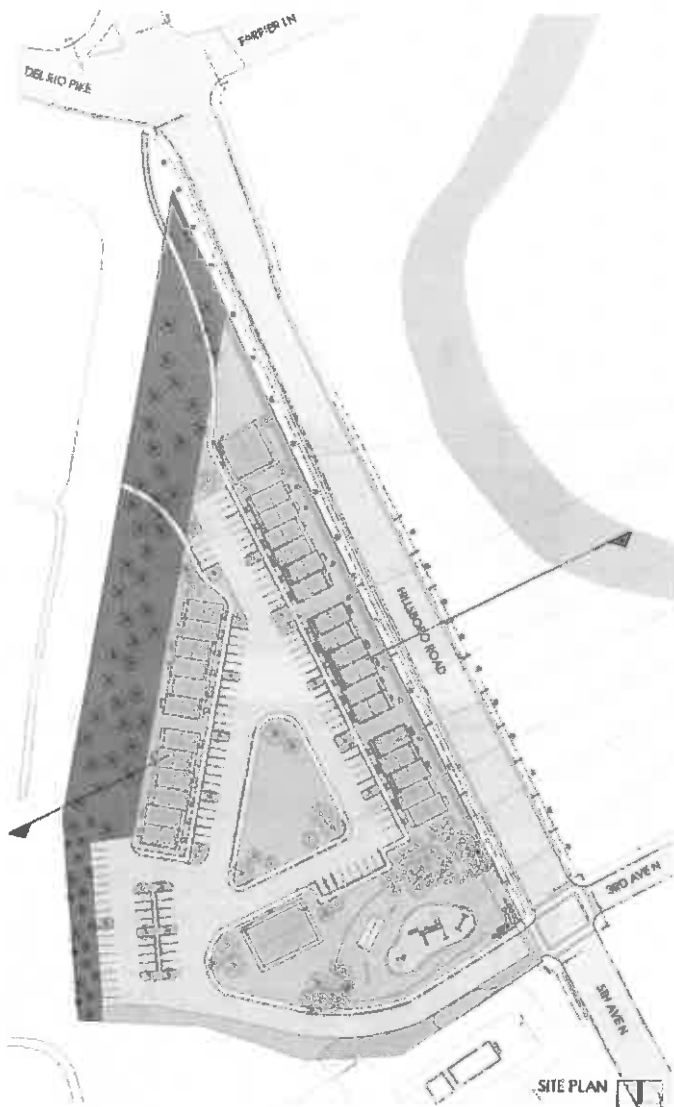
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

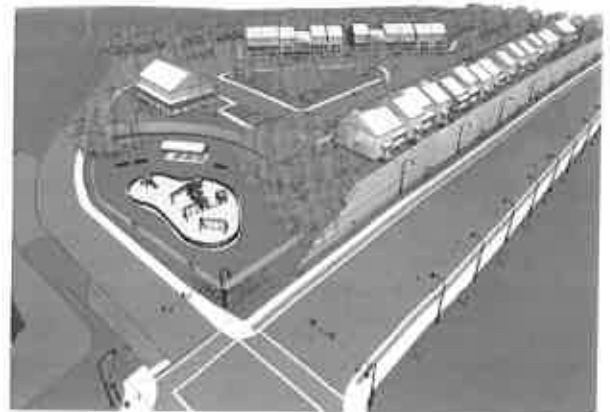
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

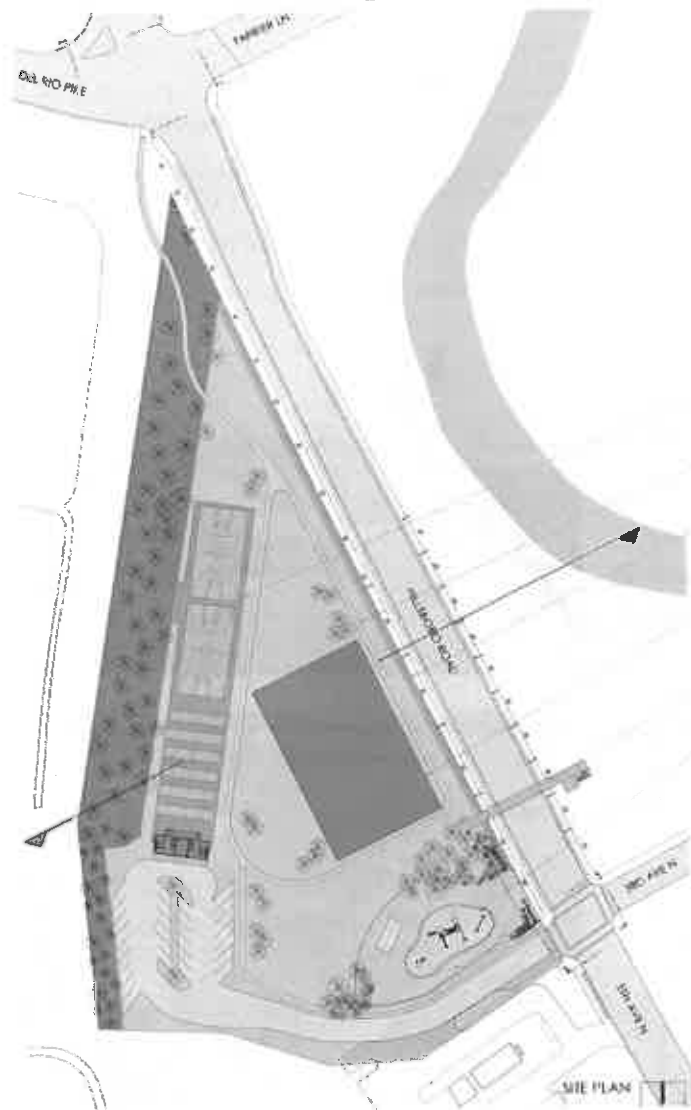
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



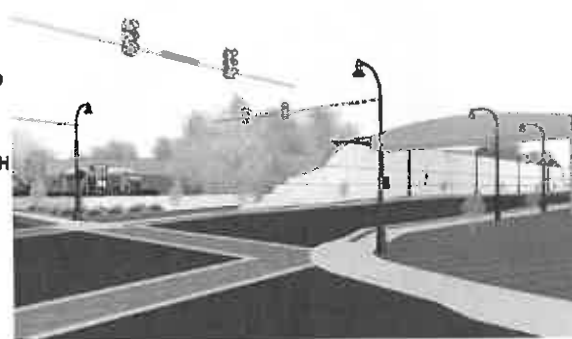
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COURTS

PEDESTRIAN PATH AND
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SITE
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see City Mall

9. Do you live in Franklin?

Yes

No

Comments _____

The Hill Property should be the location of Franklin's new City Hall.

It would serve as a great anchor on 5th Avenue North, where City staff wants infill, and it would have a commanding view of Bicentennial Park and its future growth. The Hill Property is large enough to support a 2-3 story City Hall and ample parking for employees and visitors. It complies with the current zoning and is the most appropriate use of property adjacent to the cemetery.

Permanently relocating City Hall means not having to temporarily (12-16 months) relocate it during construction at its present location. This would eliminate a logistical nightmare and significantly reduce the overall cost of the project.

City Hall does not belong downtown on the Square; it's not a tourist attraction, it generates zero revenue based on location, it increases traffic downtown and reduces available parking.

Leasing or selling the current location will generate enough revenue for attainable housing, or other projects, to more than make up for what could have been built on the Hill Property. Selling the current City Hall may generate enough money to pay for the new City Hall, saving Franklin tax payers \$20 million.

POSITIVE

No (year+) temporary move for City Hall

Decrease traffic around the Square

Increase available parking downtown

Gets the ball rolling on 5th Ave. N. infill

Provides tremendous (current & future) revenue opportunities for present location

Allows for more appropriate infill at present location

New City Hall would never flood

NEGATIVE

Eliminates potential for attainable housing on the Hill Property

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

☒ D. Townhomes

E. Other

Comments I would like CoF to proactively take care of its working class and citizens by building

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a

Compact Residential Design Concept for the Hill Property?

workforce housing

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

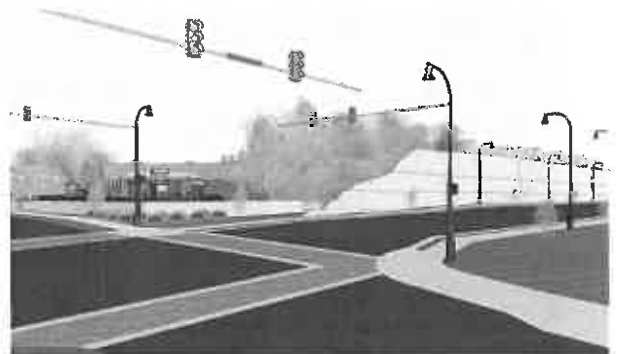


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

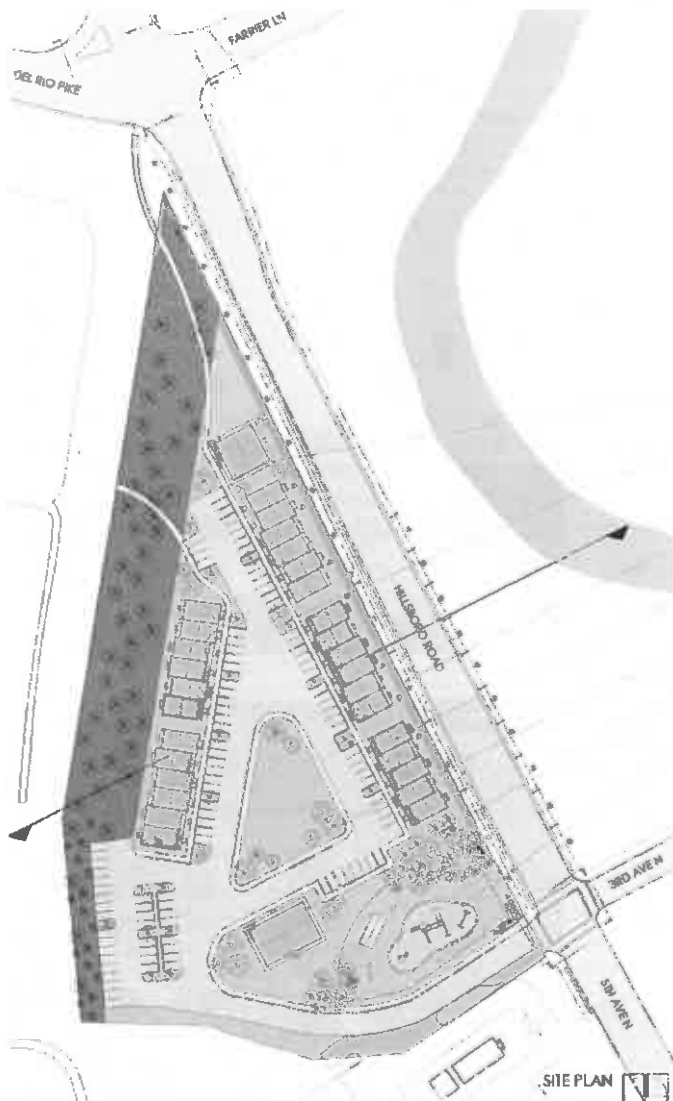
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

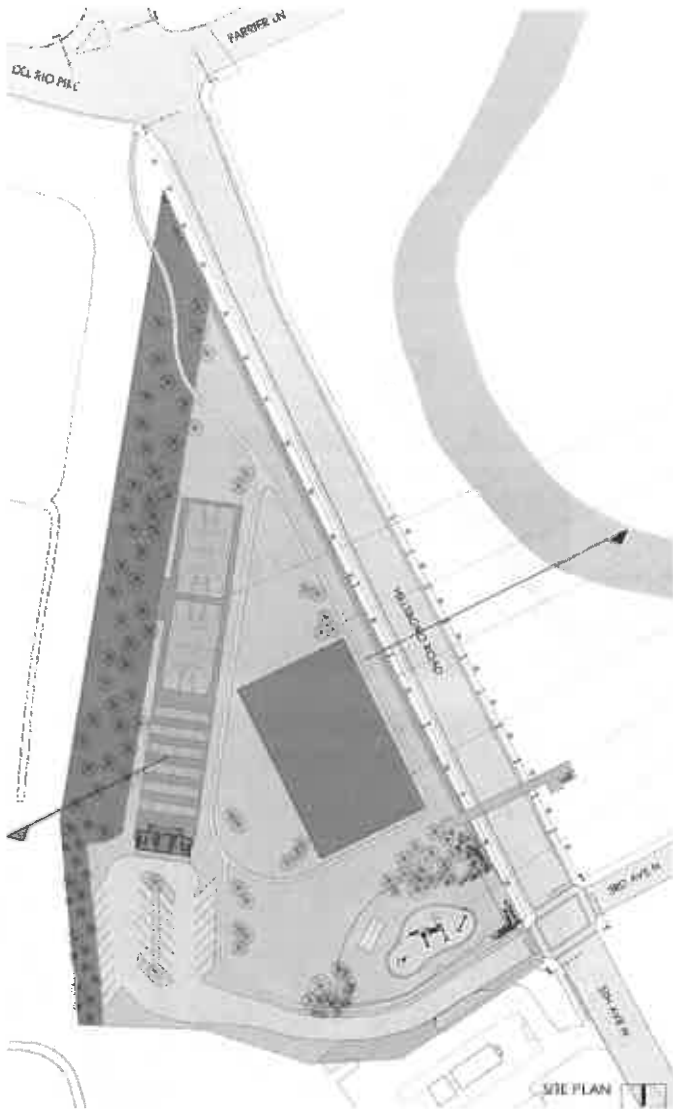
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



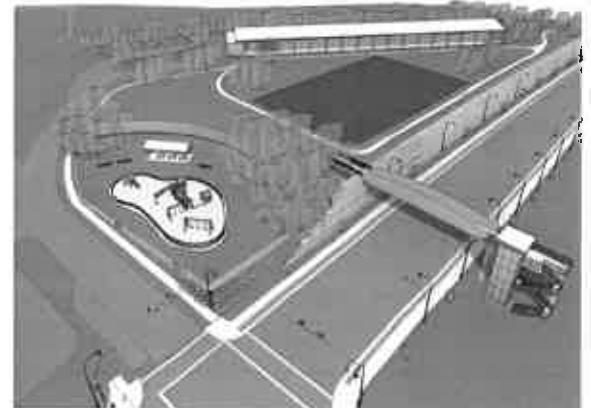
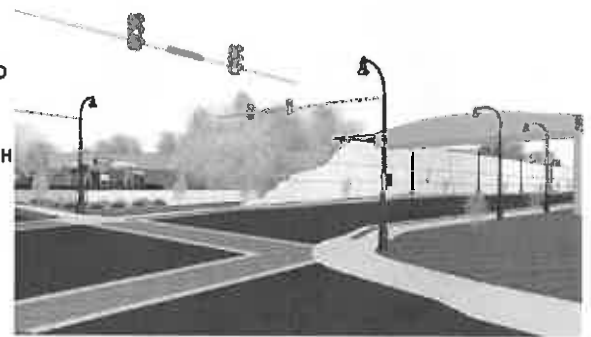
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RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☐ B.



☐ C.



☐ D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

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Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

☒ D. Townhomes

E. Other

Comments I think we need more affordable housing in Franklin, for city, school, police, etc, to be able to live in Franklin

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

employees

(Strongly Disapprove) 1 2 3 4 5 6 7 ☒ 8 9 10 (Strongly Approve)

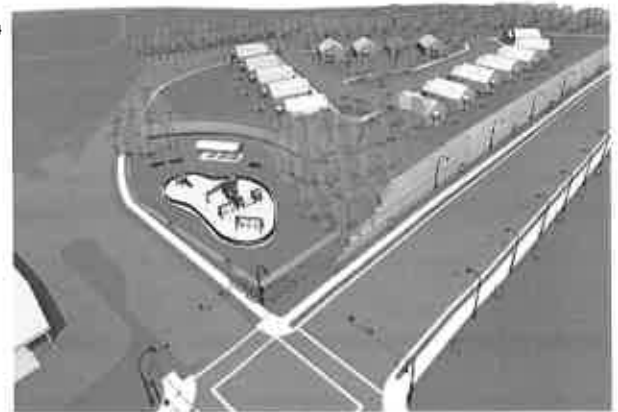
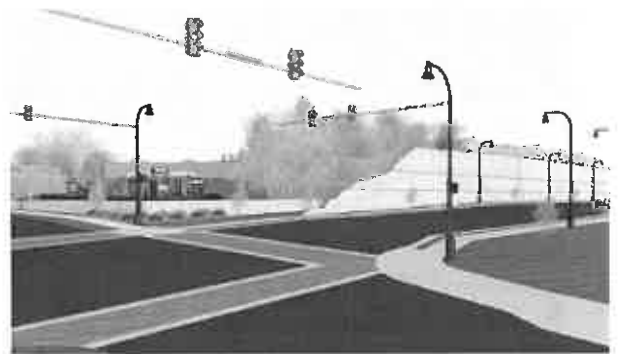


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

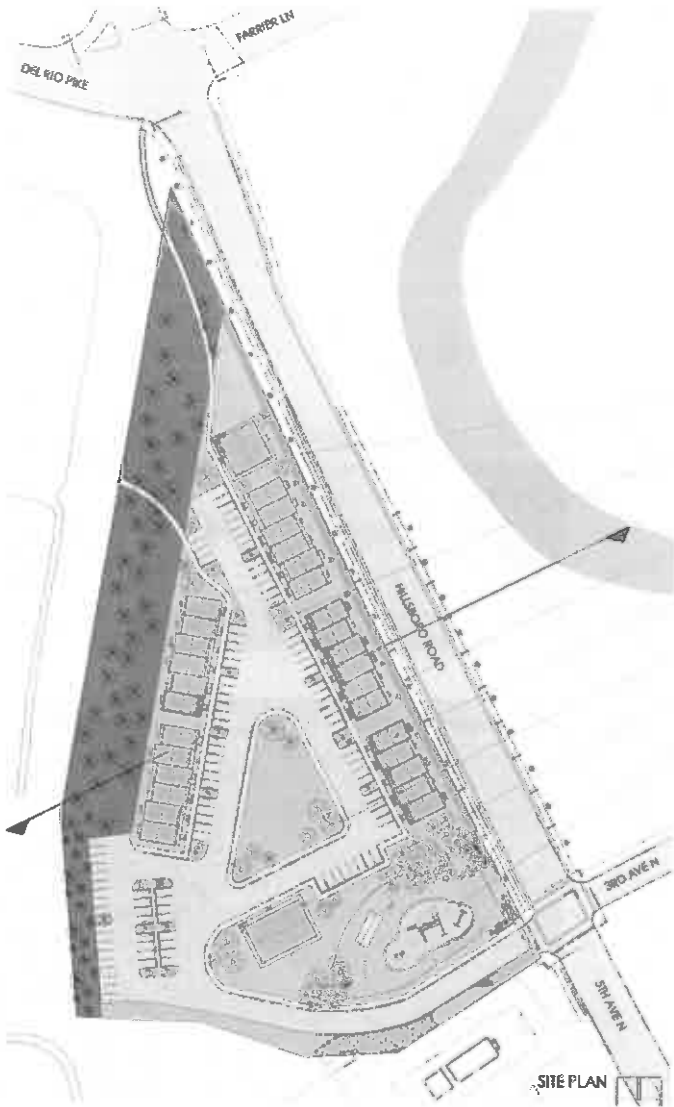
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 **10** (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

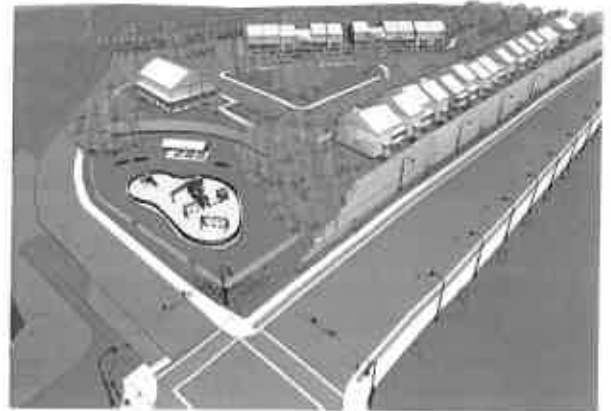
RETAINING WALL

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NEIGHBORHOOD GREEN
SPACE

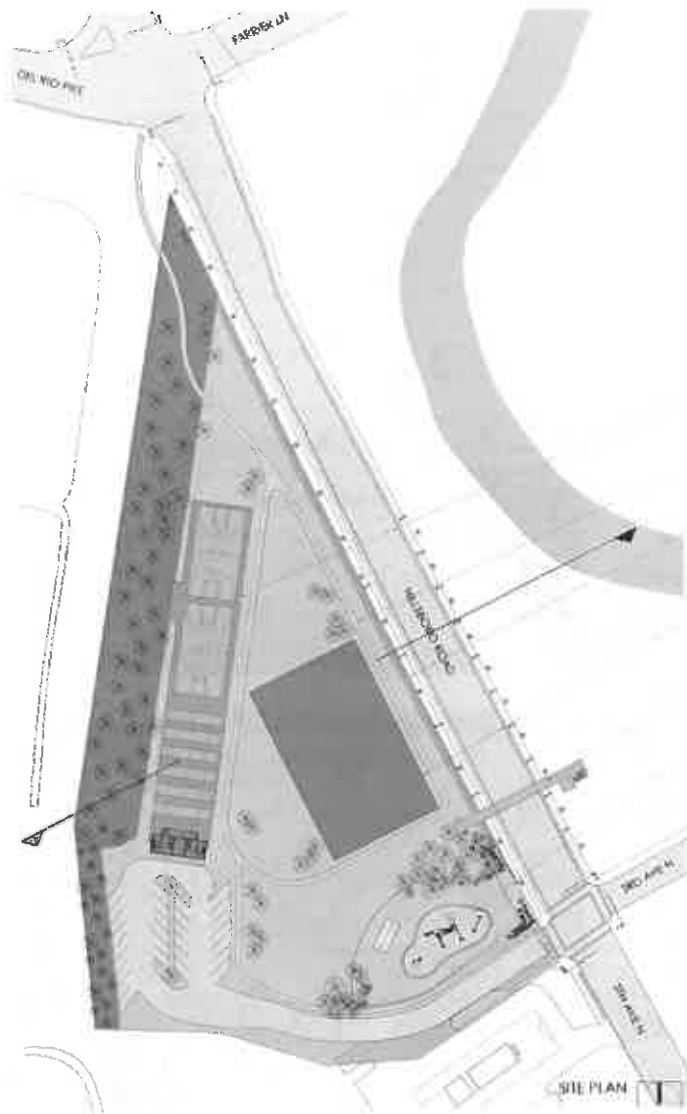
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



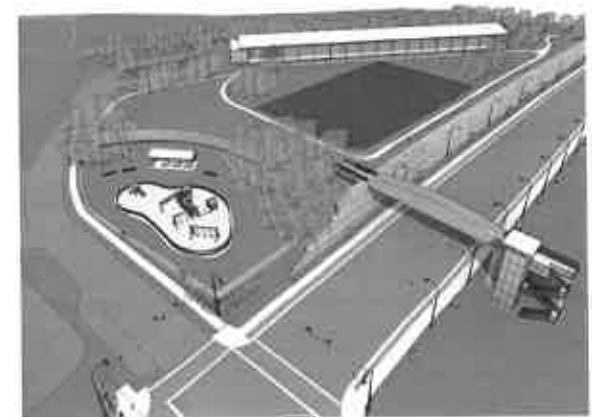
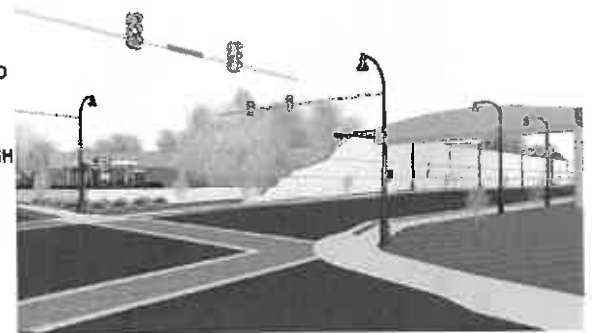
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PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

I support a range of prices, but would prefer it skewed toward more affordable

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments

I live quite close to the hill

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

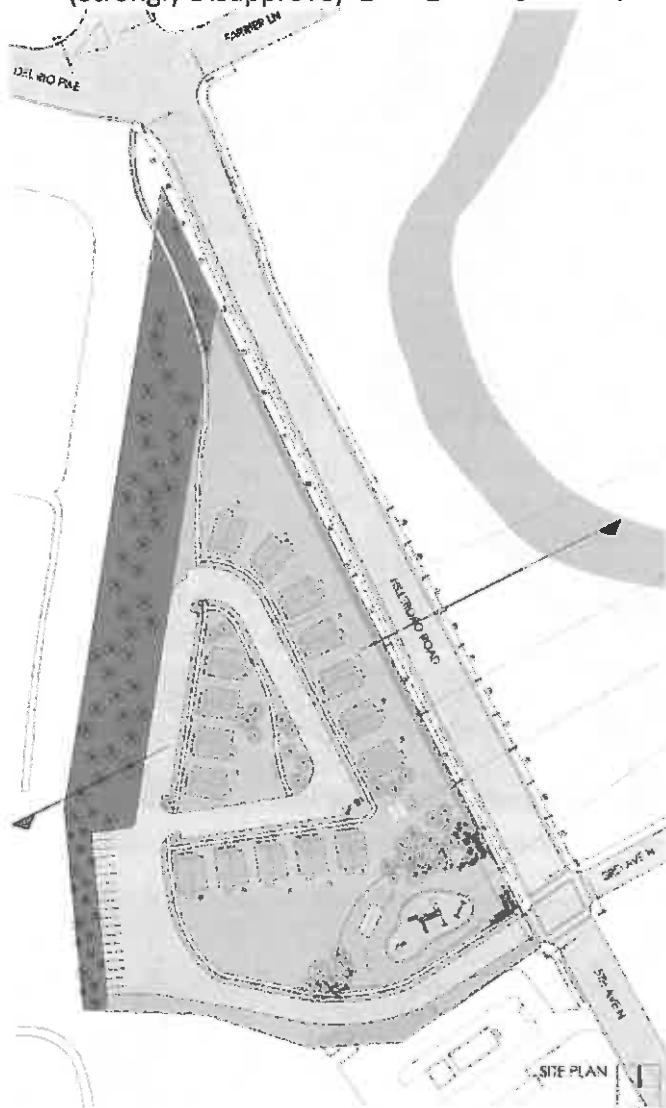
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments Affordable housing for Franklin residents and young families.

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

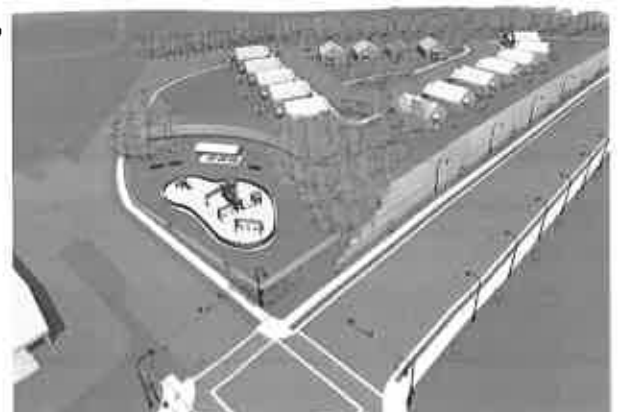
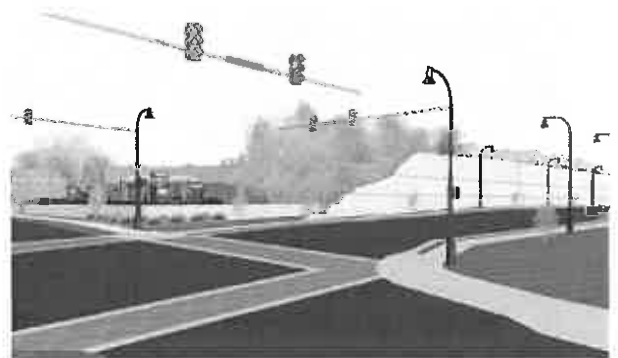


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

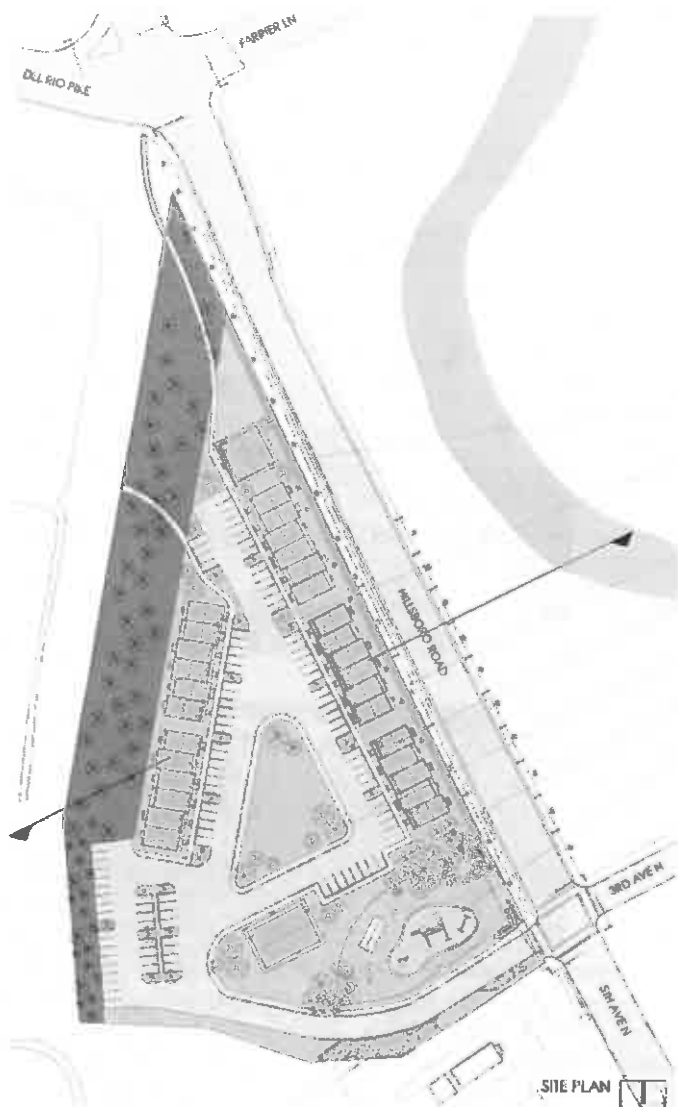
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

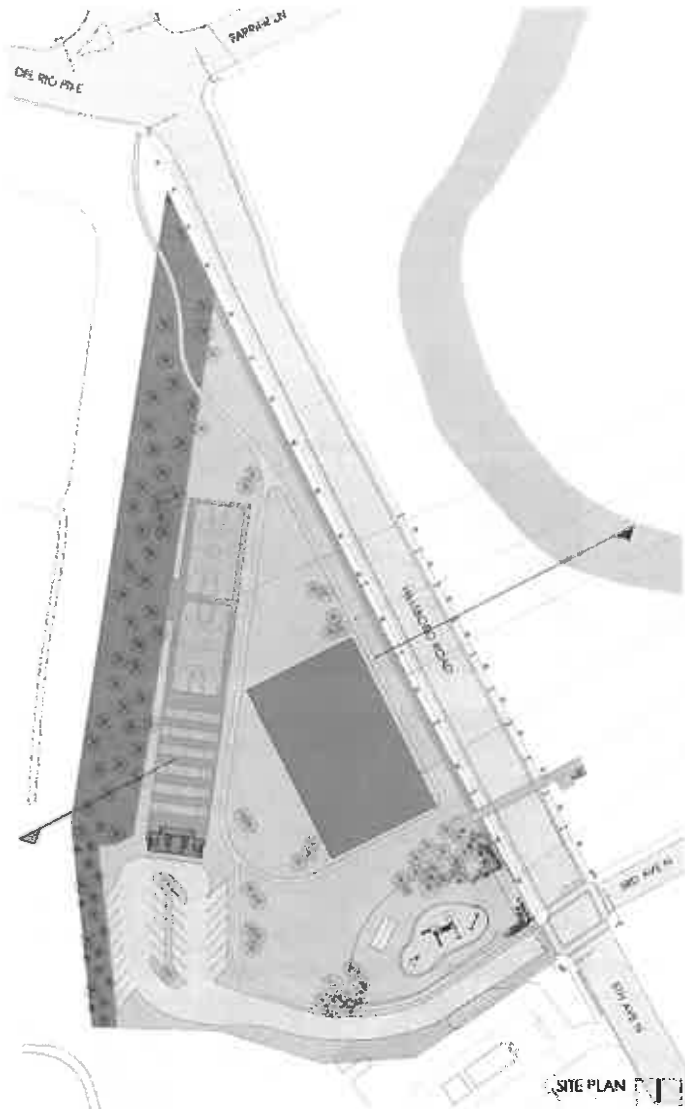
BIG HOUSE

CHILDREN'S PARK AND
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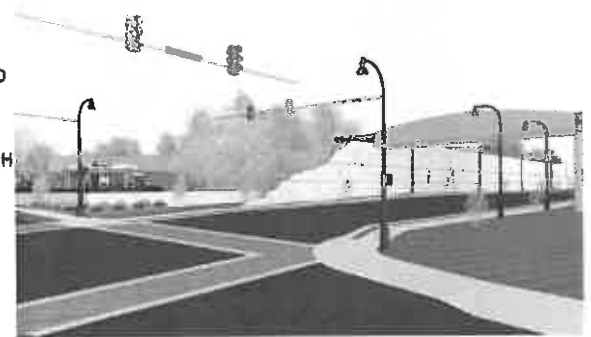
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

N/A

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments: People who grew up in Franklin can no longer afford to live here. Range should be \$150K-\$250K. The median is not affordable compared to current incomes in the country.

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

☒ Yes

☐ No

Comments: I would like to stay here with the sight of affordable housing.

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- ☒ E. Other

Comments Workforce housing with visitability for
elderly + persons w/ disabilities

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

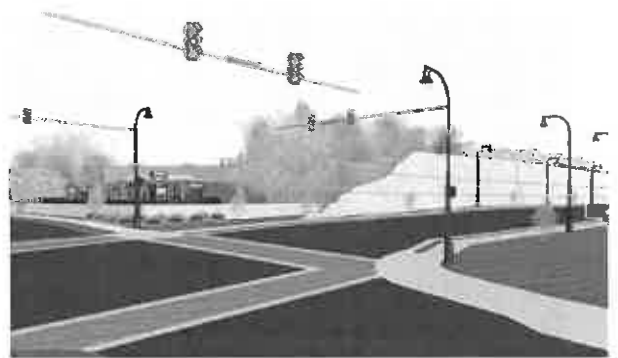


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

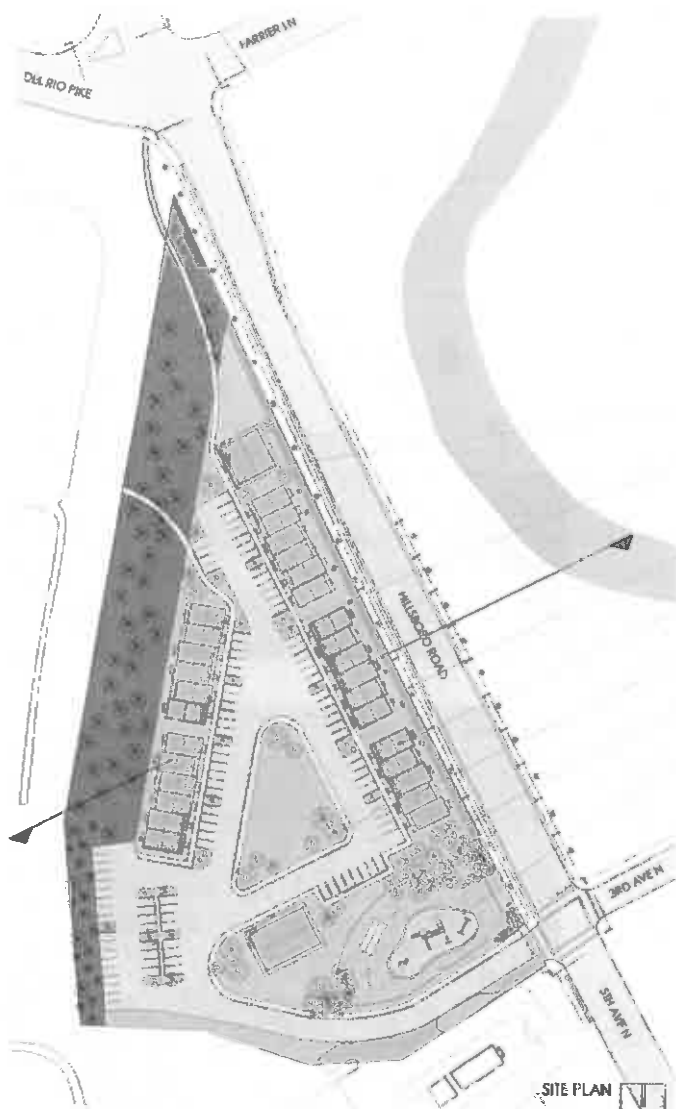
CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

Franklin has an opportunity to be a leader in developing workforce housing in a desirable area. Not shoved off "across the tracks"!



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

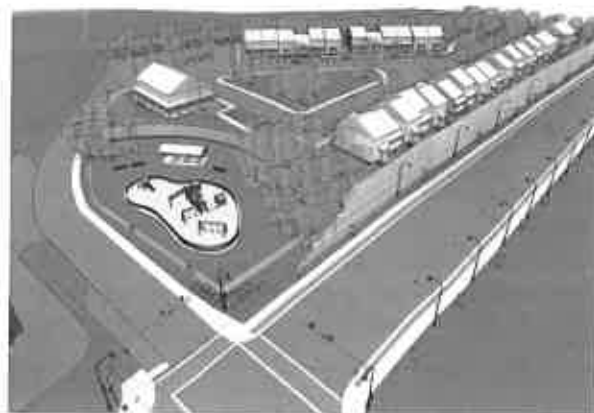
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

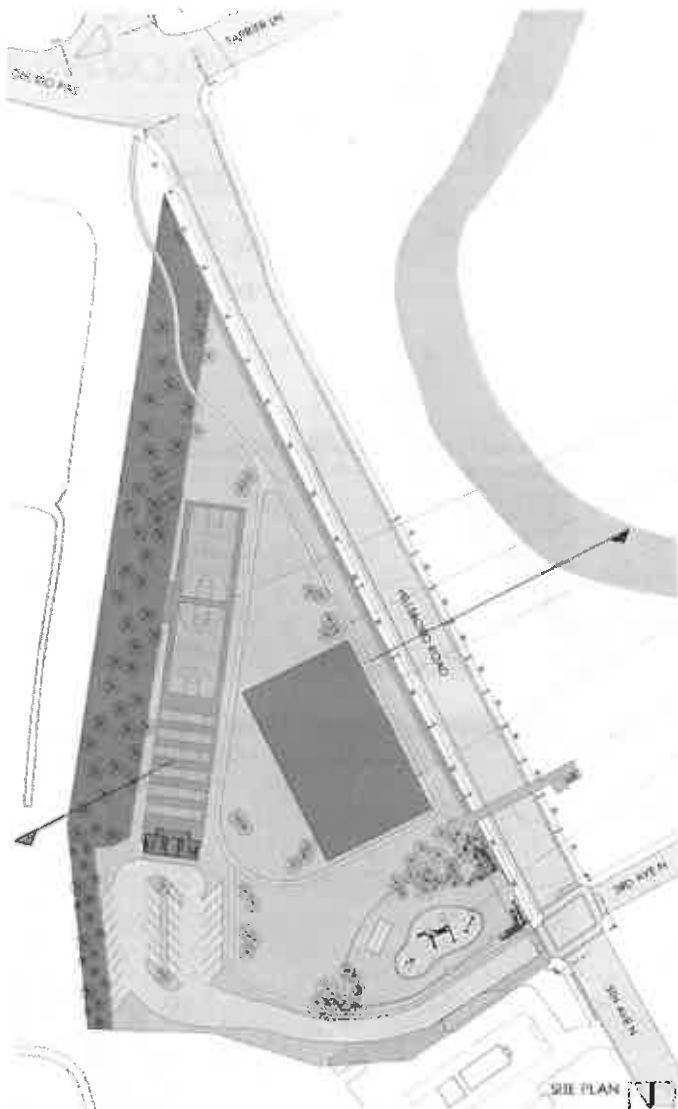
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



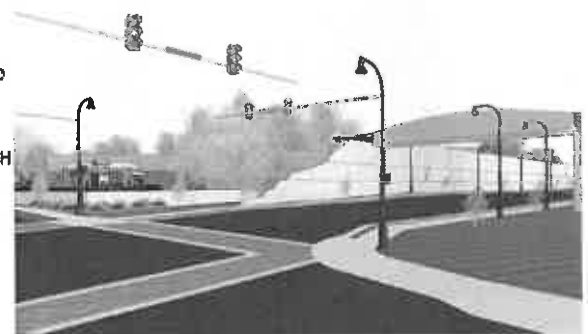
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

workforce housing is desperately needed

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



a mix of all of these
the designs should be
in keeping with the
personality of the city

B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

Yes + yes - the people who teach your children
put out your fires + protect you cannot afford
to live here!

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments

I am the Executive Director of the Tw Fair
Housing Council. Williamson Co. is in my
enforcement area + we receive CDBG money
from the city

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

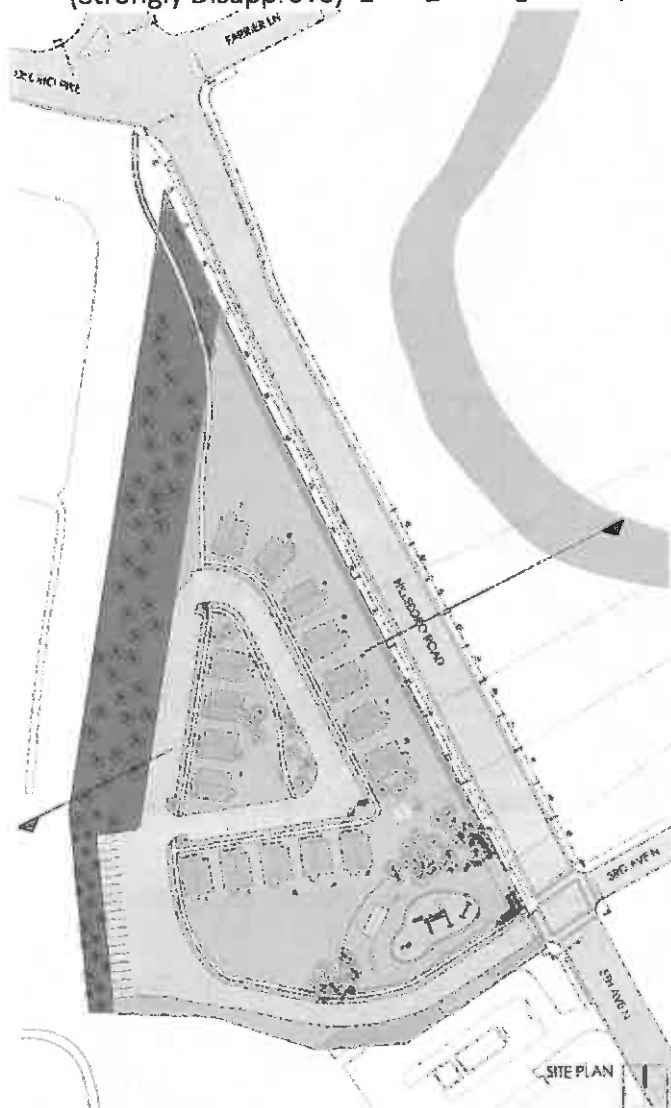
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

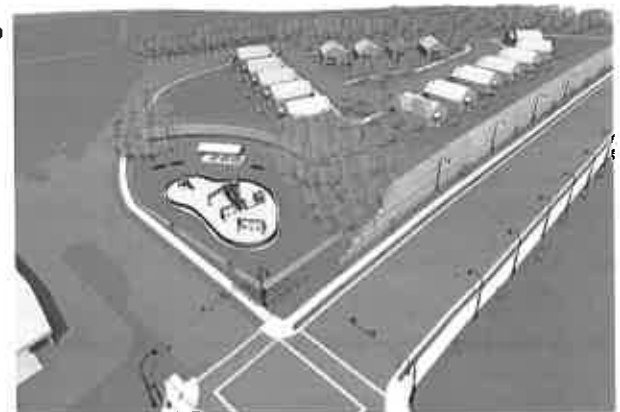
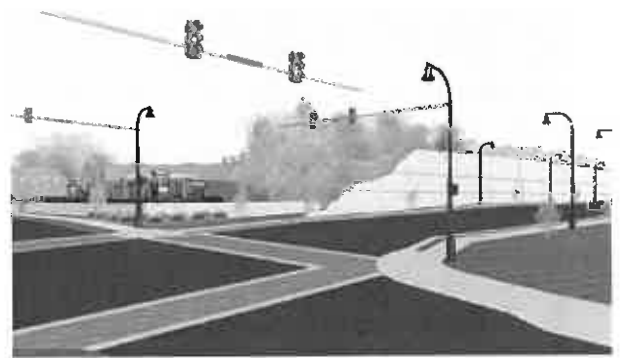


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

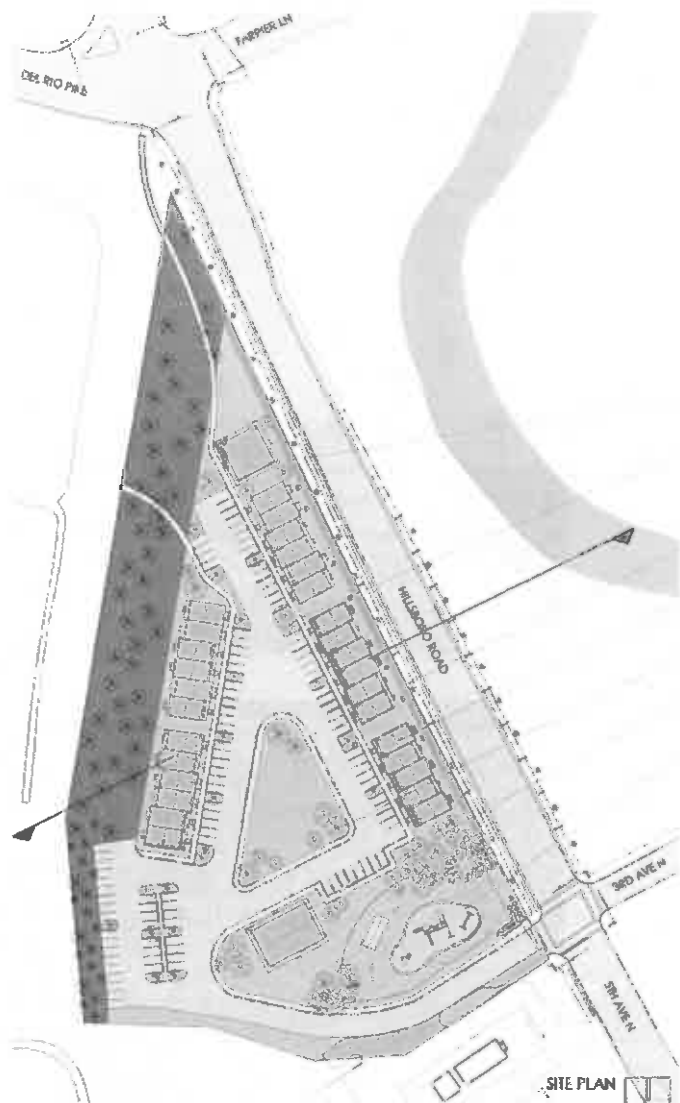
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 **10** (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

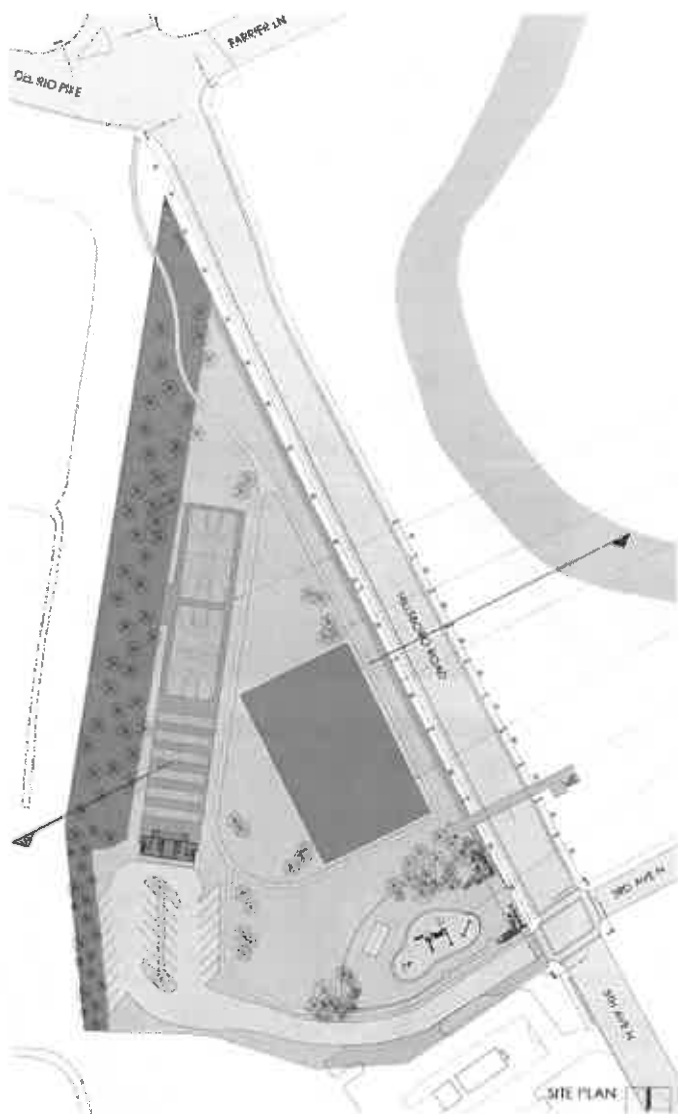
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) **1** 2 3 4 5 6 7 8 9 10 (Strongly Approve)



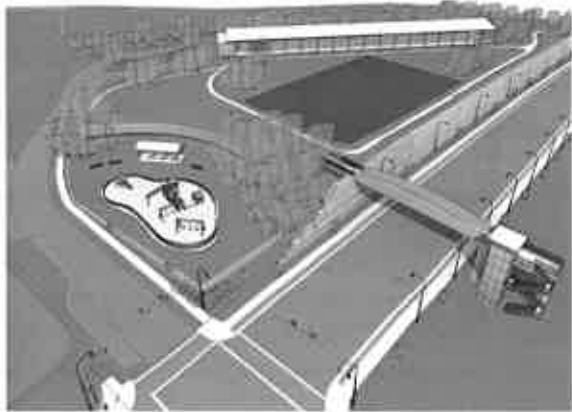
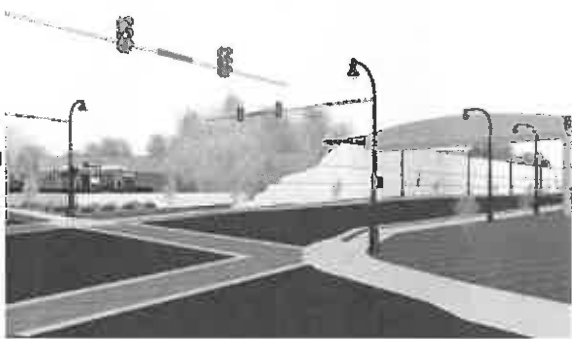
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RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☒ B.



☐ C.



☐ D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments

We need affordable housing in Williamson County and Franklin.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☐ Yes

☒ No

Comments _____

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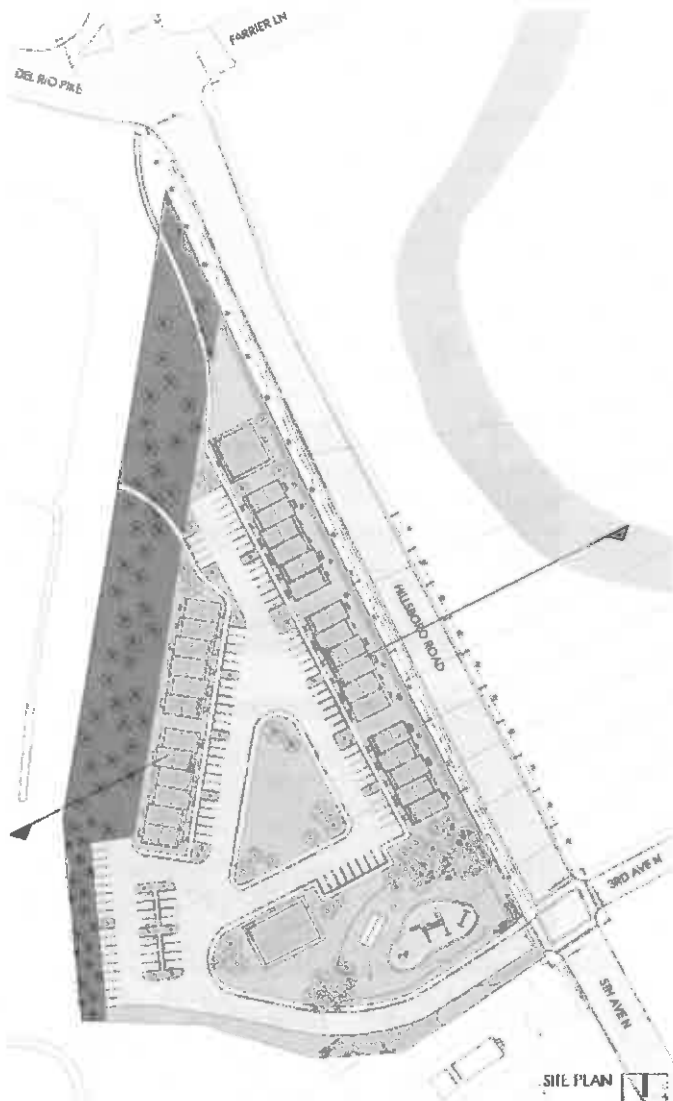
Aerial View



View from Del Rio and Hillsboro Intersection

3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

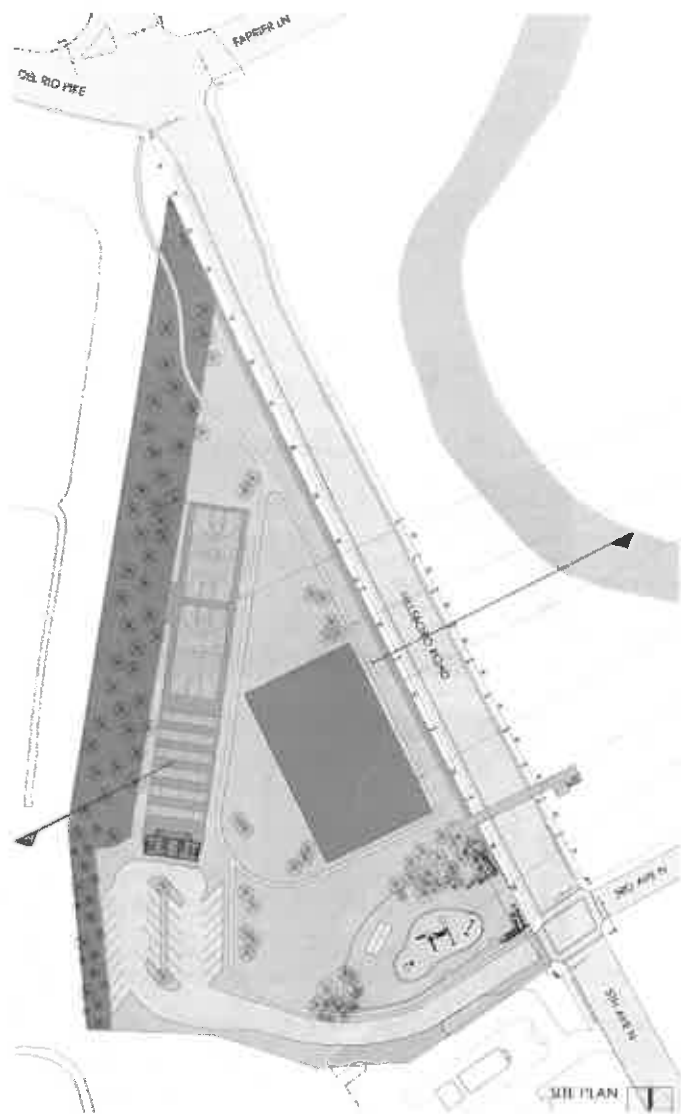
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
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PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

Between 200,000 to 250,000 For working families

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

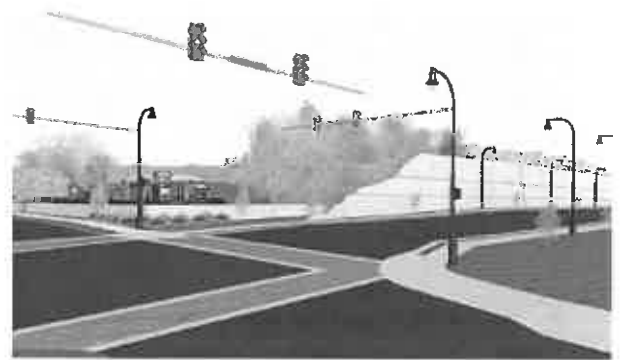


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

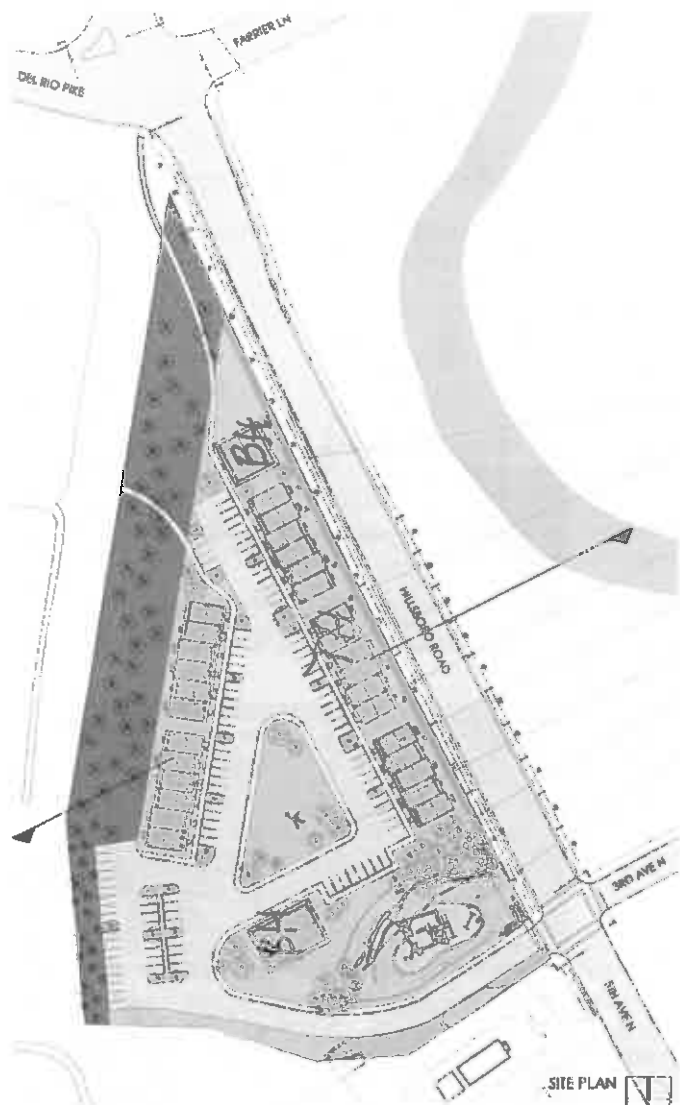
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

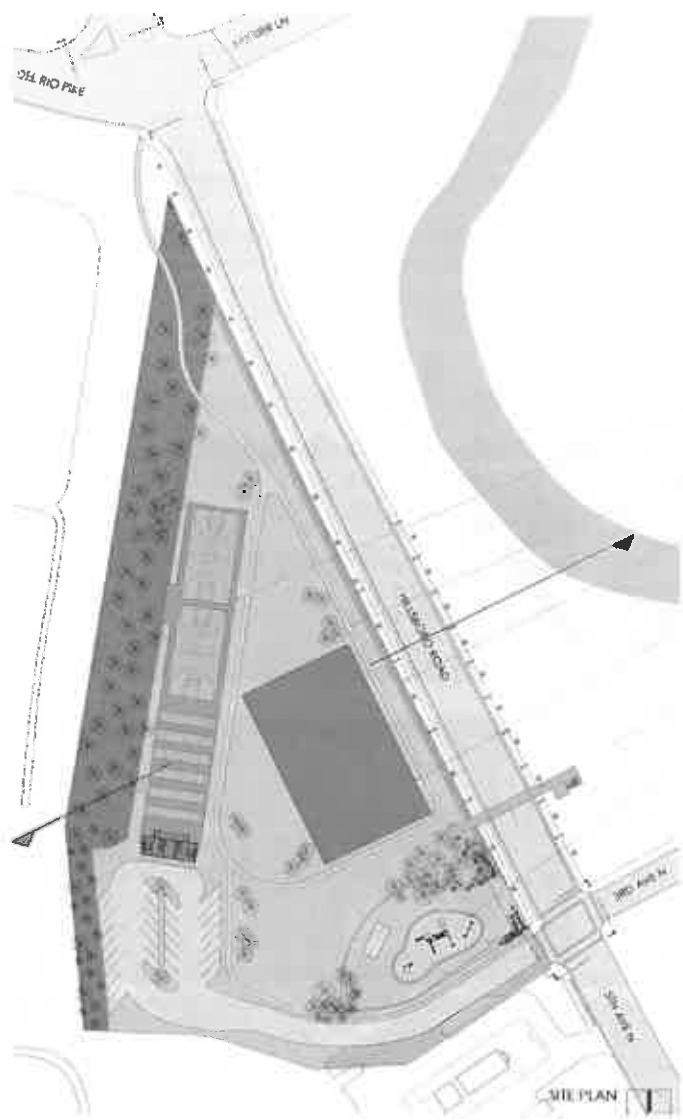
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



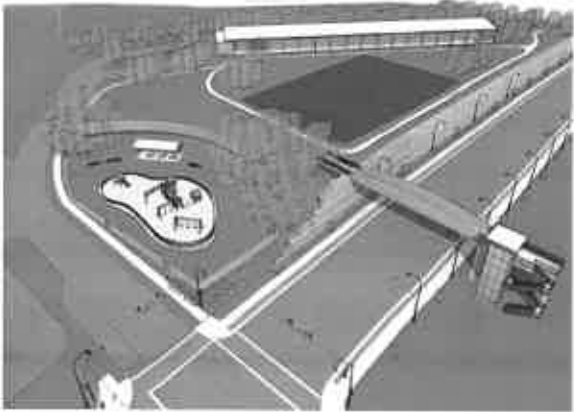
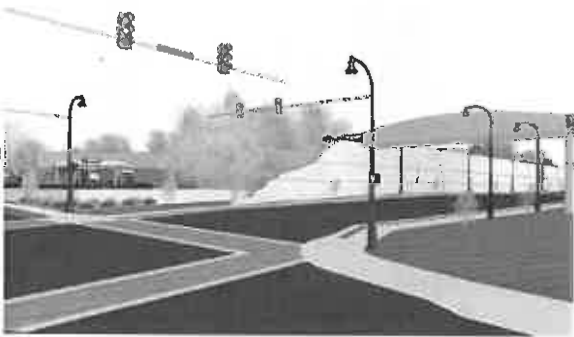
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COURTS

PEDESTRIAN PATH AND
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SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B fits the area

B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

WORK FORCE HOUSING FOR THIS CONCEPT
AVAILABLE TO WORKERS IN THE SERVICE INDUSTRY,
FIRE, POLICE, SCHOOLS, CITY COUNTY WORKERS

8. If you prefer another use, what would you like to see

NONE

9. Do you live in Franklin?

Yes

No

Comments

801 W. Hill Street Rd.
Christina B. Hill

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

C. Recreation/Open Spaces

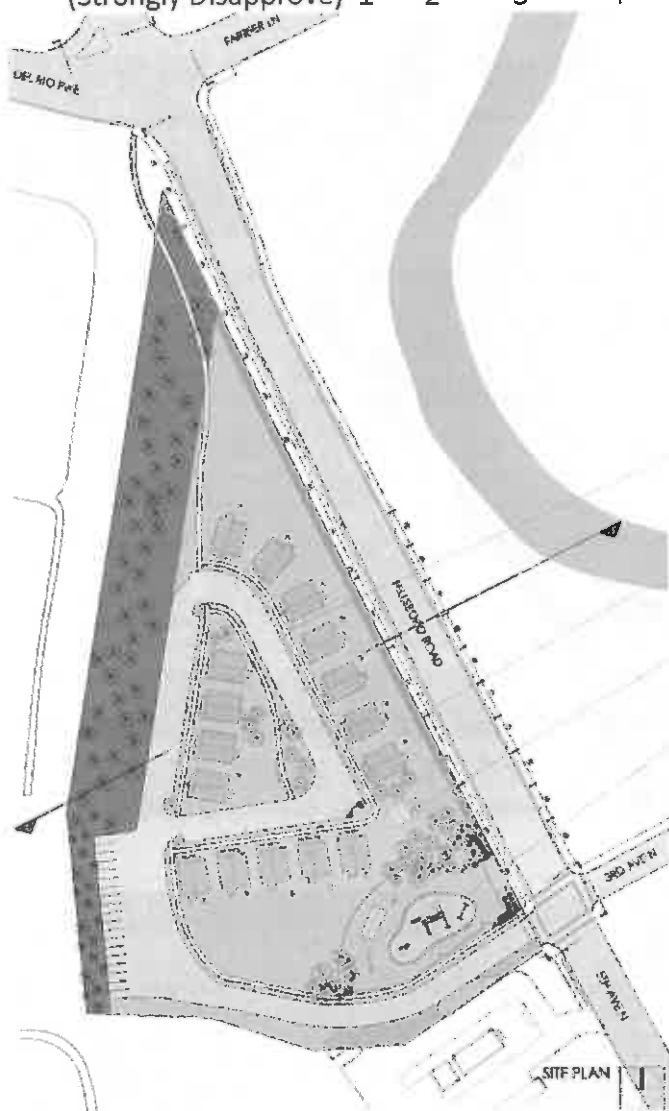
D. Townhomes

E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 ☒ 6 7 8 9 10 (Strongly Approve)

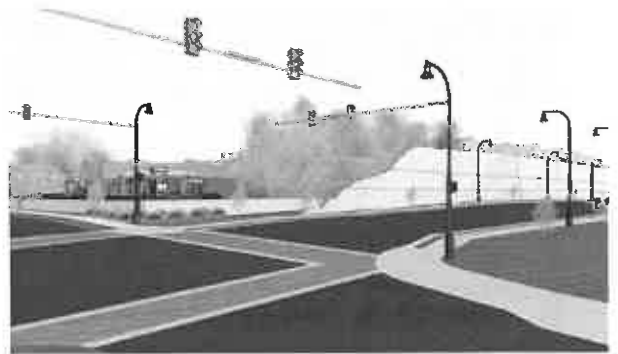


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

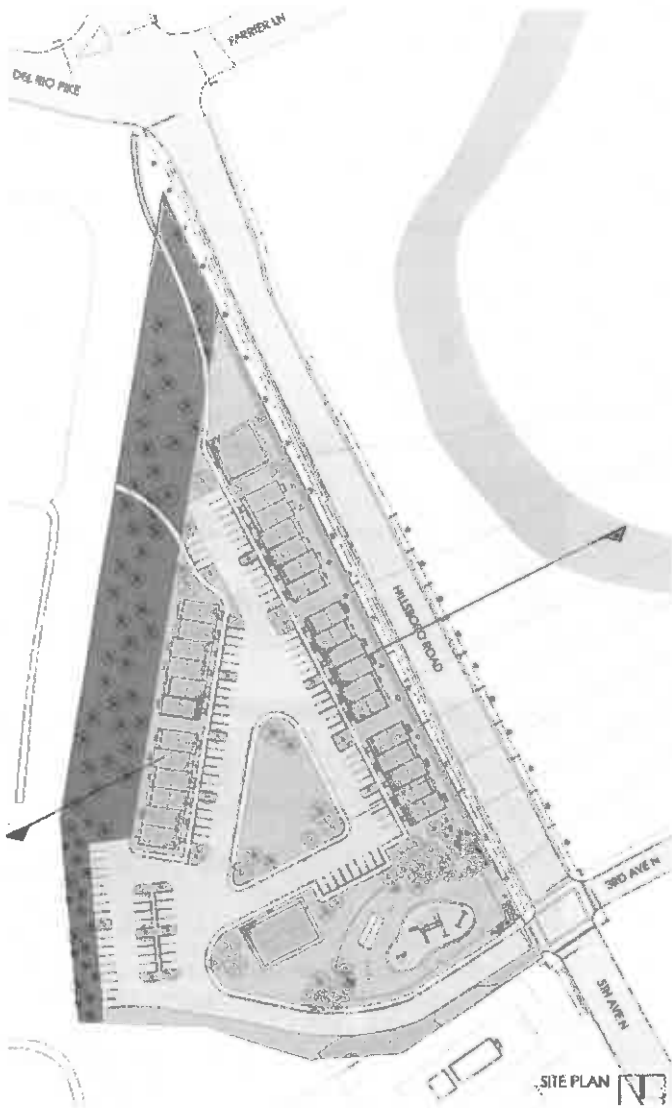
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 **4** 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

**PEDESTRIAN PATH
THROUGH SITE**

RETAINING WALL

**ONE AND TWO-STORY
TOWNHOMES**

**NEIGHBORHOOD GREEN
SPACE**

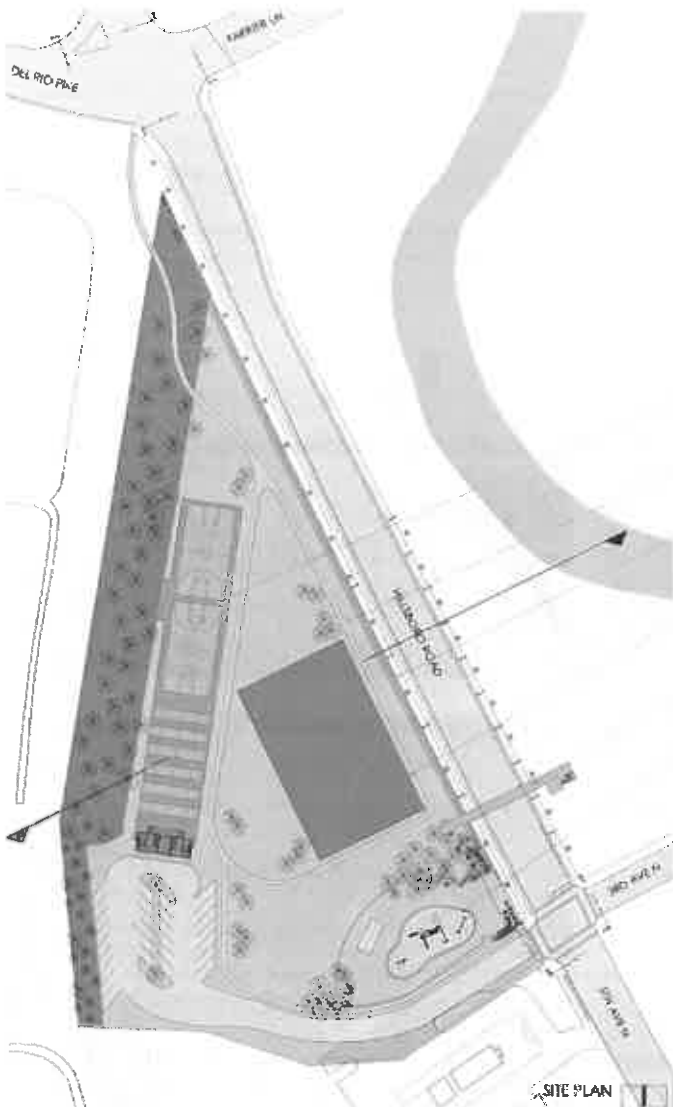
BIG HOUSE

**CHILDREN'S PARK AND
PICNIC AREA**



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



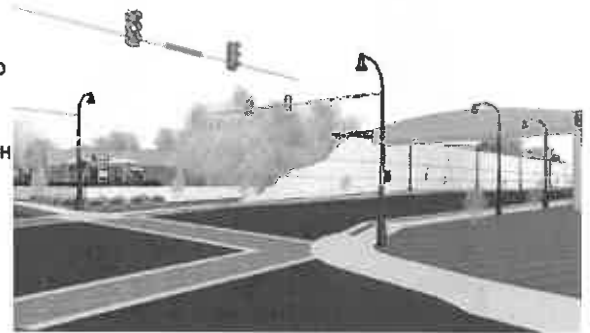
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PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Bike rentals

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☐ B.



☒ C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☐ Yes

☒ No

Comments I live in Thompson's Station but I'm running for county commissioner in District 2 and I think this is an important issue.

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- ☒ D. Townhomes
- ☐ E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)

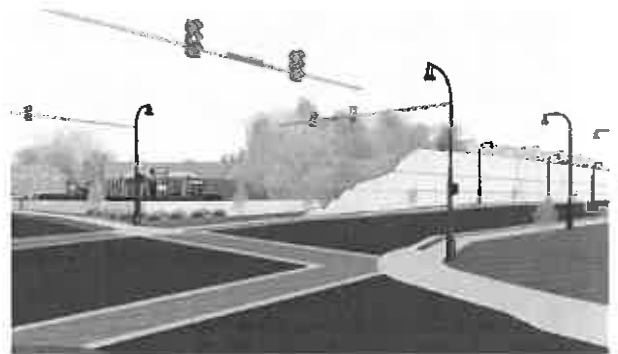


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

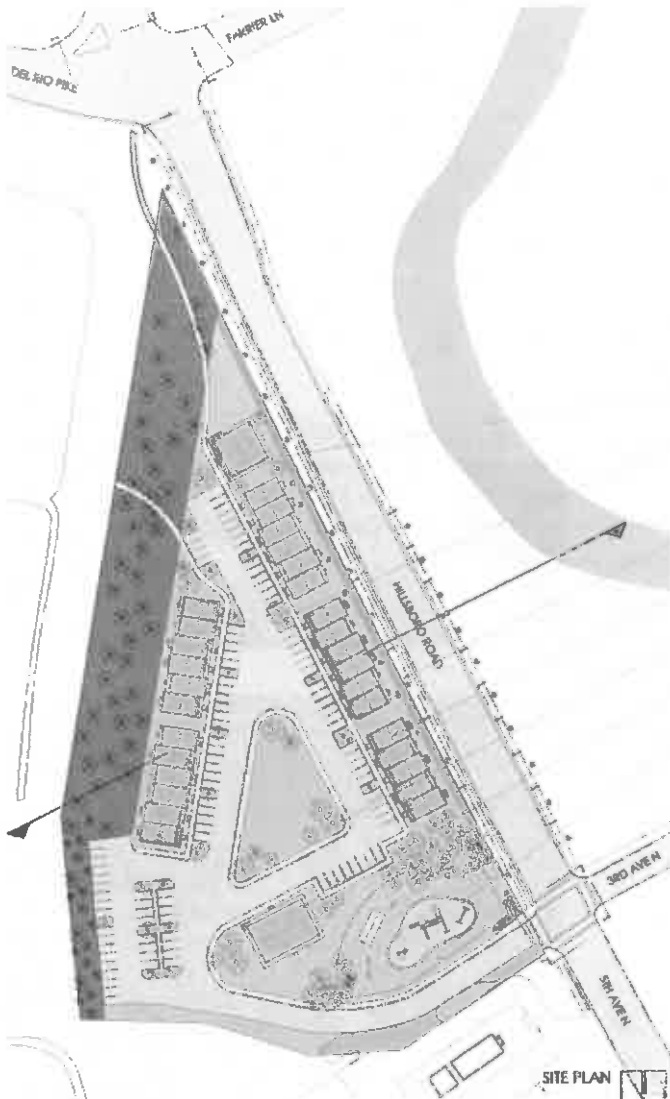
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

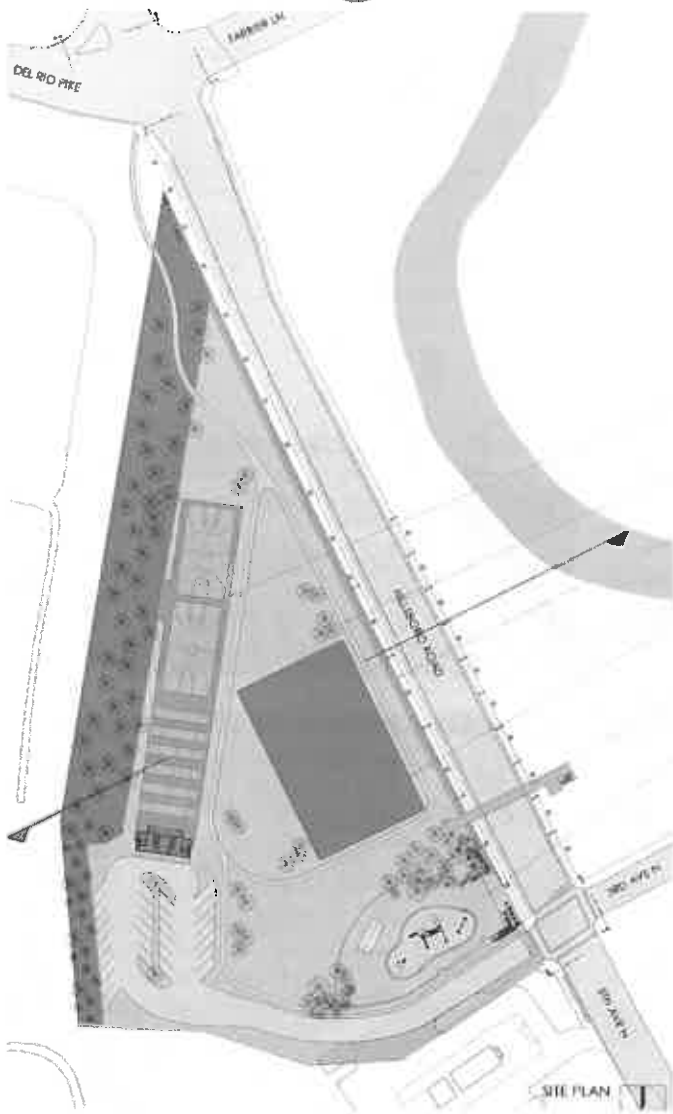
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



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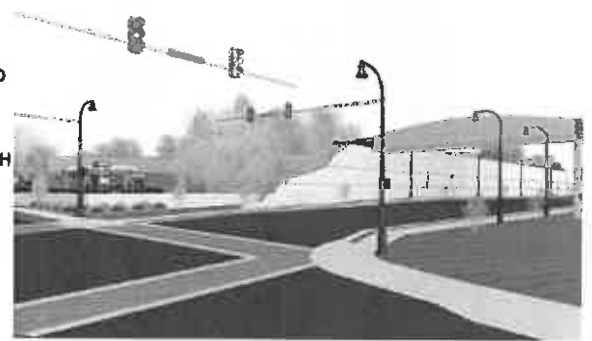
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5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments I love to think people could afford to live here

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____

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View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

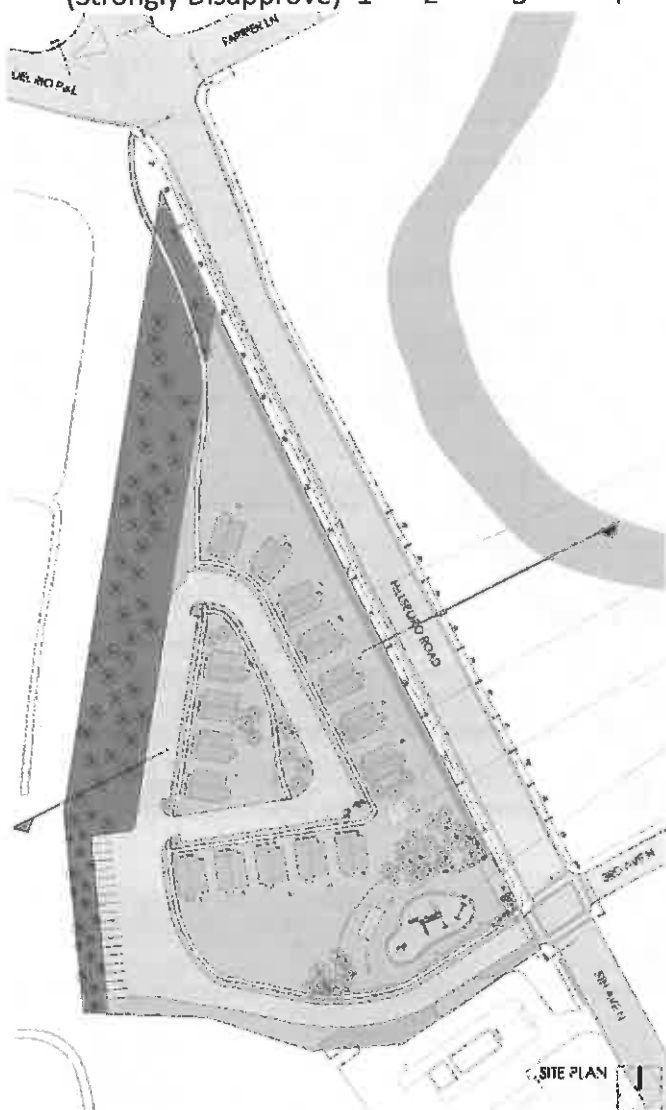
Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- ☒ C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments We need more sincere park space in Franklin. Everything is
maing out and it will leave the Danah area void.

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

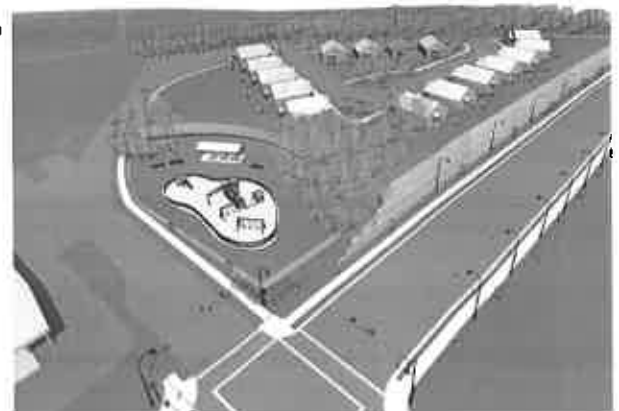
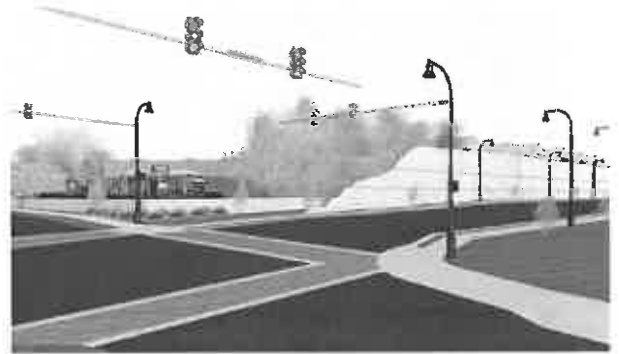


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

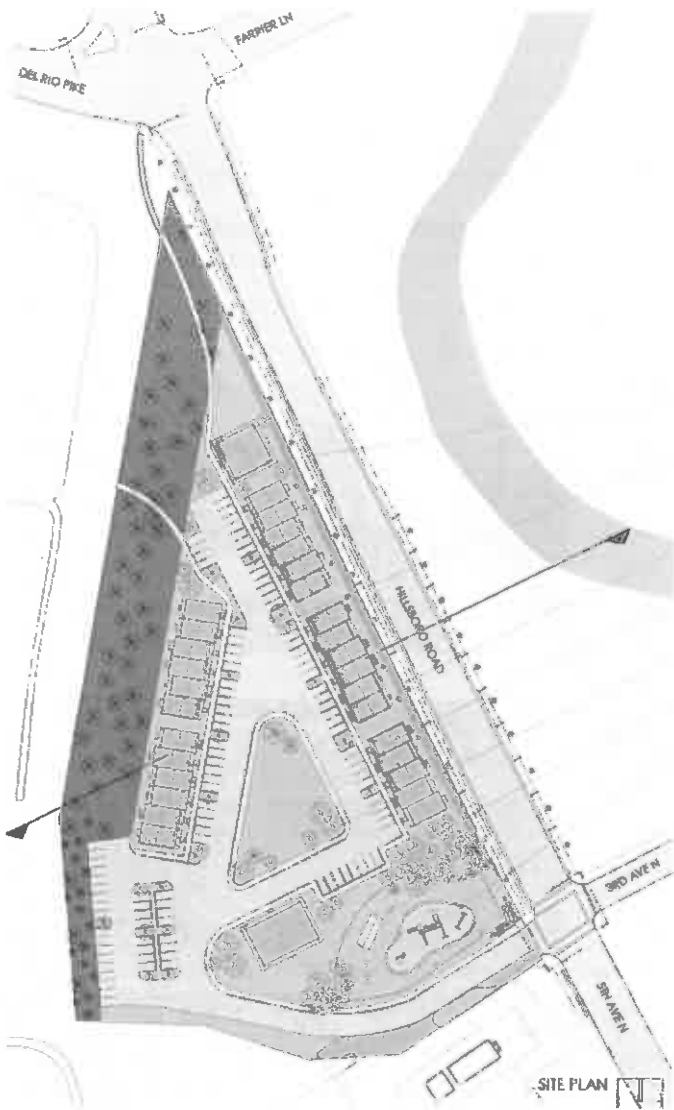
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

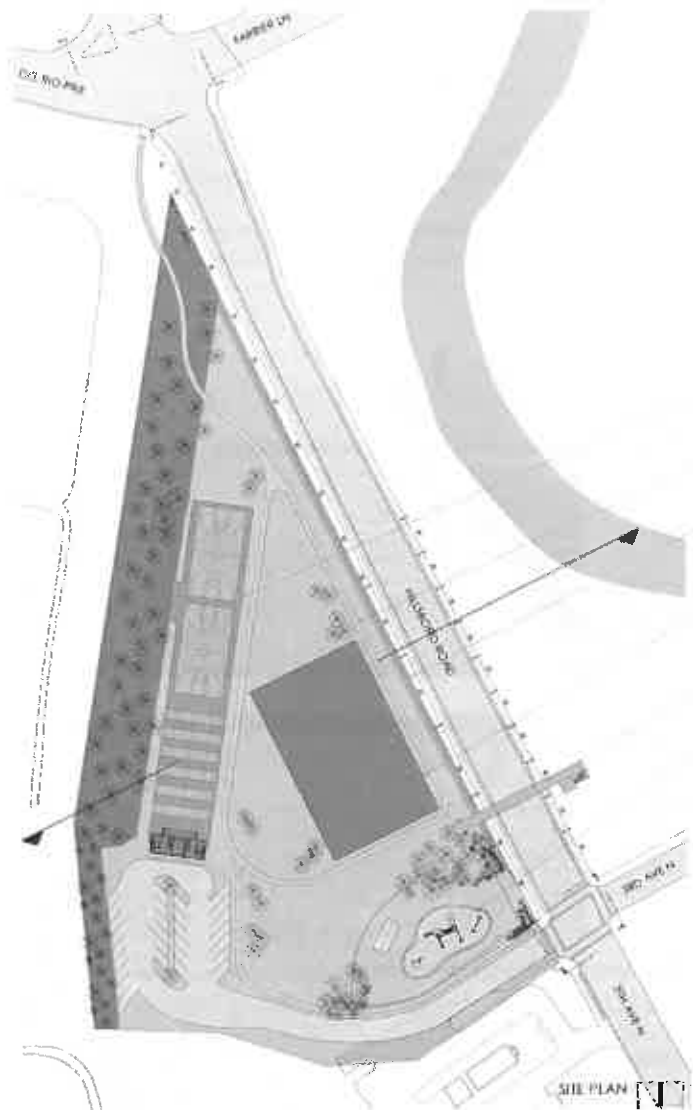
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



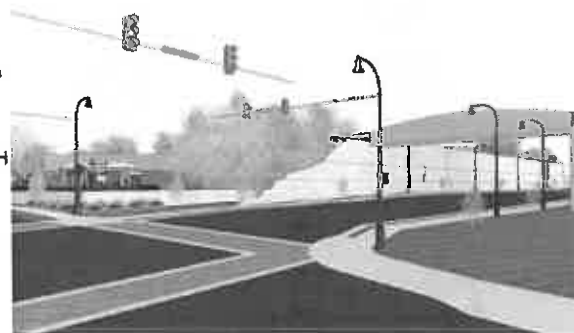
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Gardens, lots of benches, splash pad, Playgrad, open green space.

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see

Park. So many ways to make that space beautiful.

9. Do you live in Franklin?

Yes

No

Comments _____

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

"affordable"

Comments

1 floor 2 bedrooms 1 1/2 baths

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

16-20
houses

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

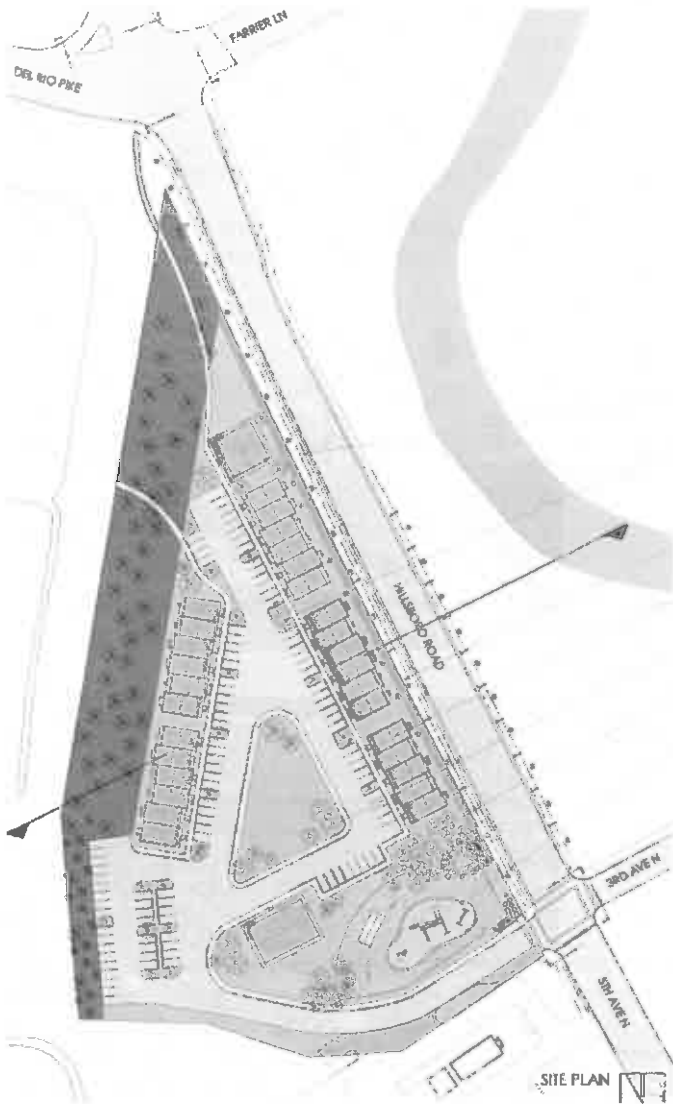
CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 **5** 6 7 8 9 10 (Strongly Approve)

*single story with
2 bedrooms - no
stairs 1 1/2 baths*



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

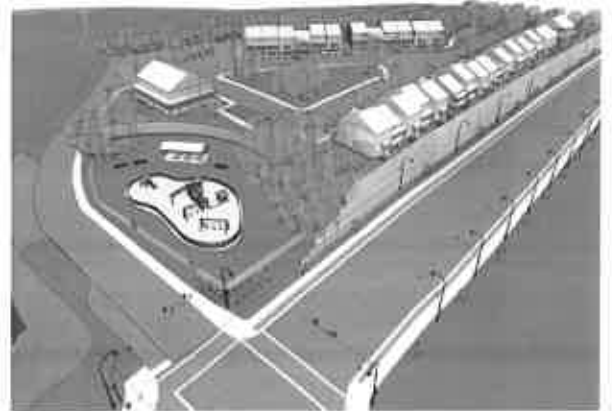
RETAINING WALL

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TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

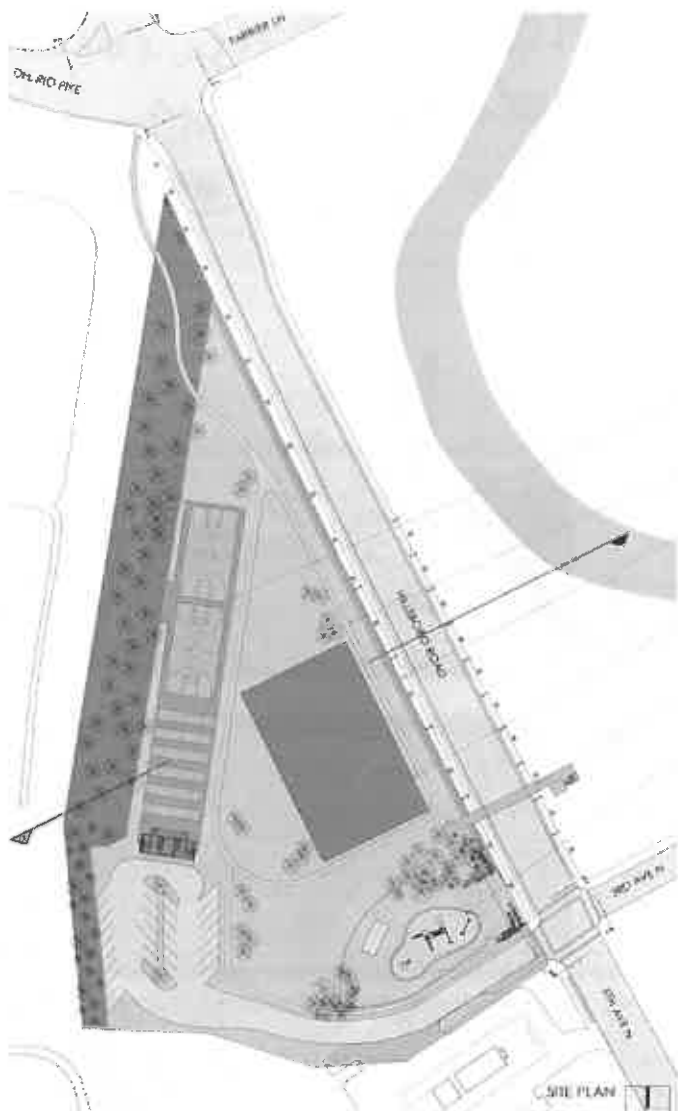
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

it needs to be for older residents & be affordable, i don't think families with

8. If you prefer another use, what would you like to see

children would want to live on Hillsboro Rd.

9. Do you live in Franklin?

Yes

No

Comments

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- ☒ D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

☒ 10

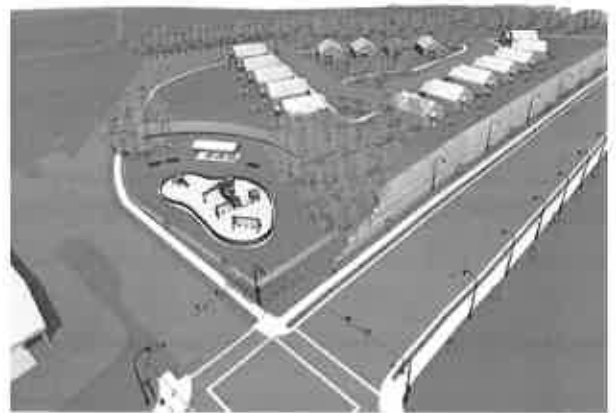


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

NEIGHBORHOOD
PAVILION

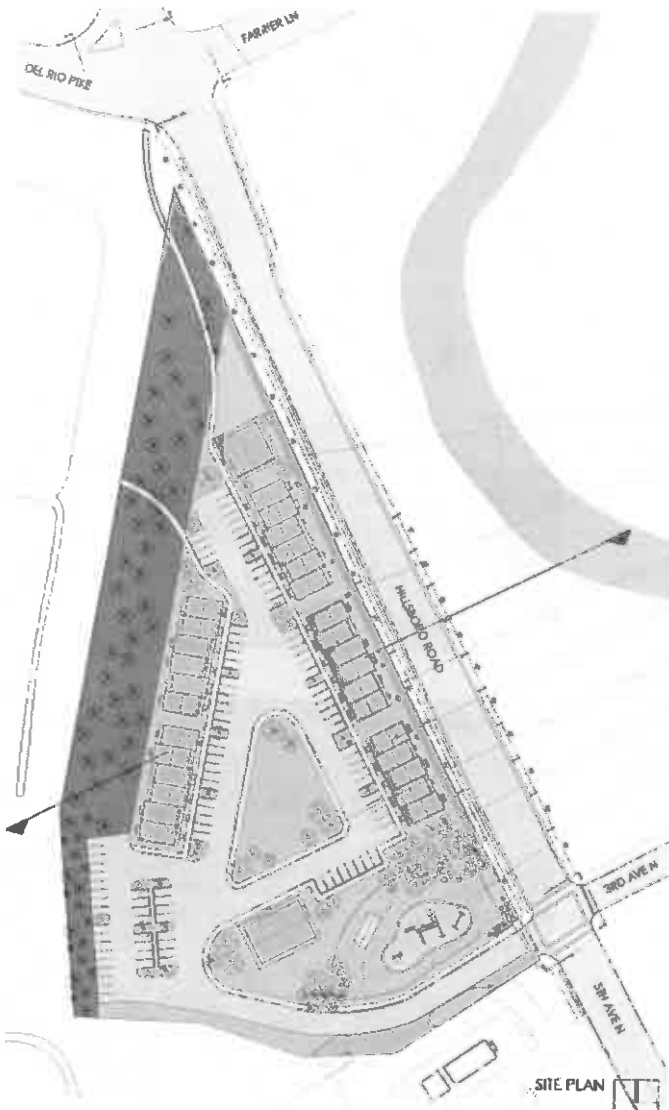
CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

Love it



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

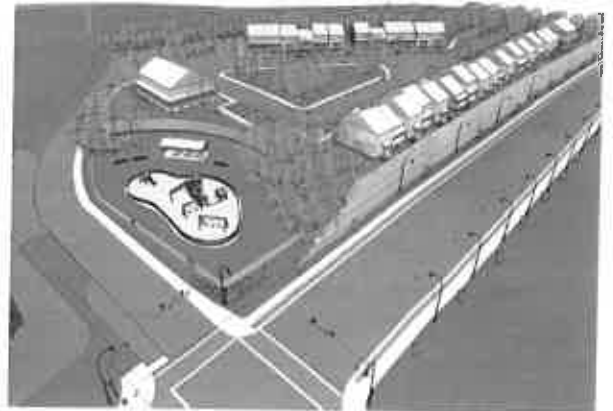
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

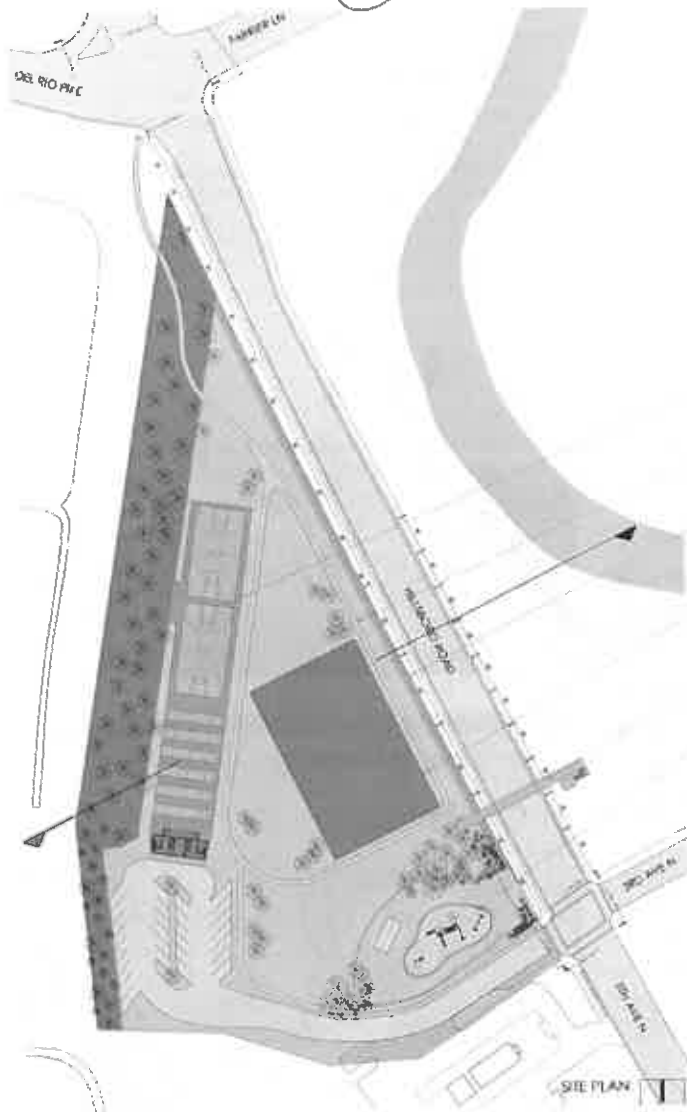
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



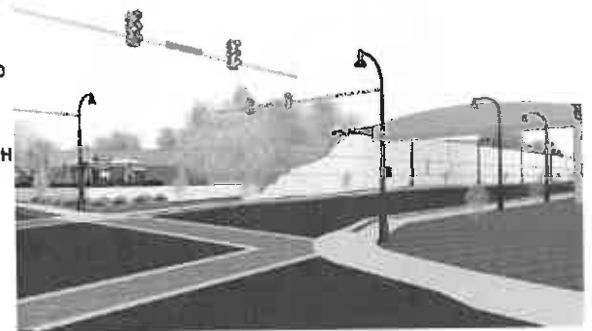
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PEDESTRIAN PATH AND
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SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes
☐ No

Comments Absolutely need Affordable - NOT
Subsidized housing

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes
☐ No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- ☒ A. Civic Institutional Uses
- ☐ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments Something that is creative and pays homage to history - like Bicentennial Mall.

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 ☒ 5 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

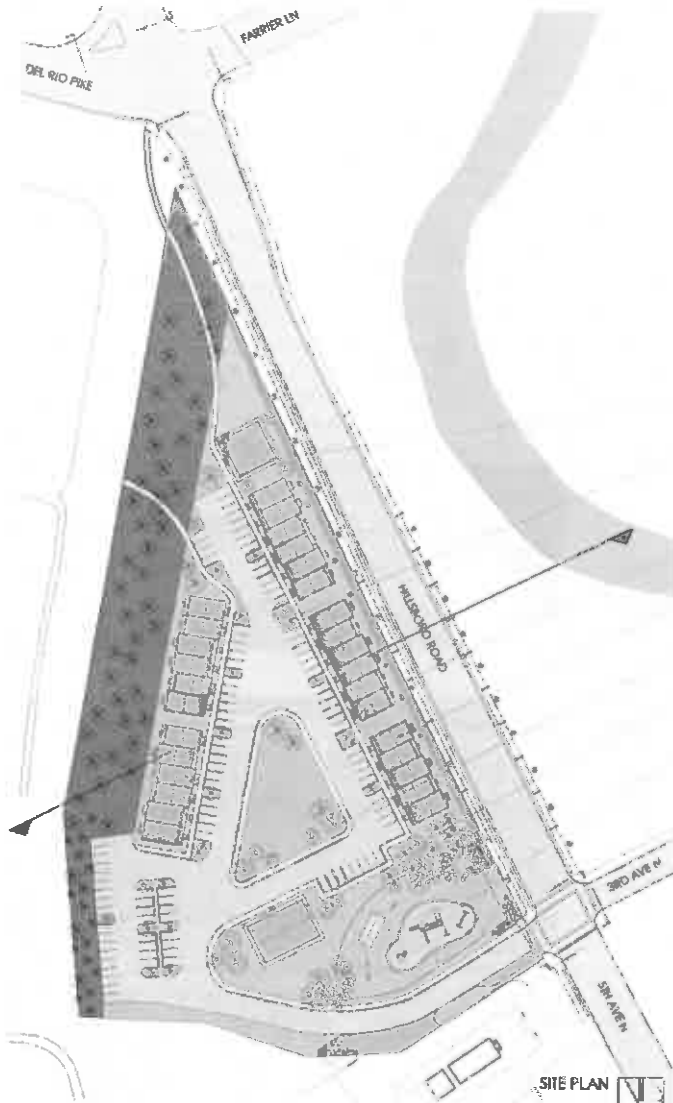
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

BIG HOUSE

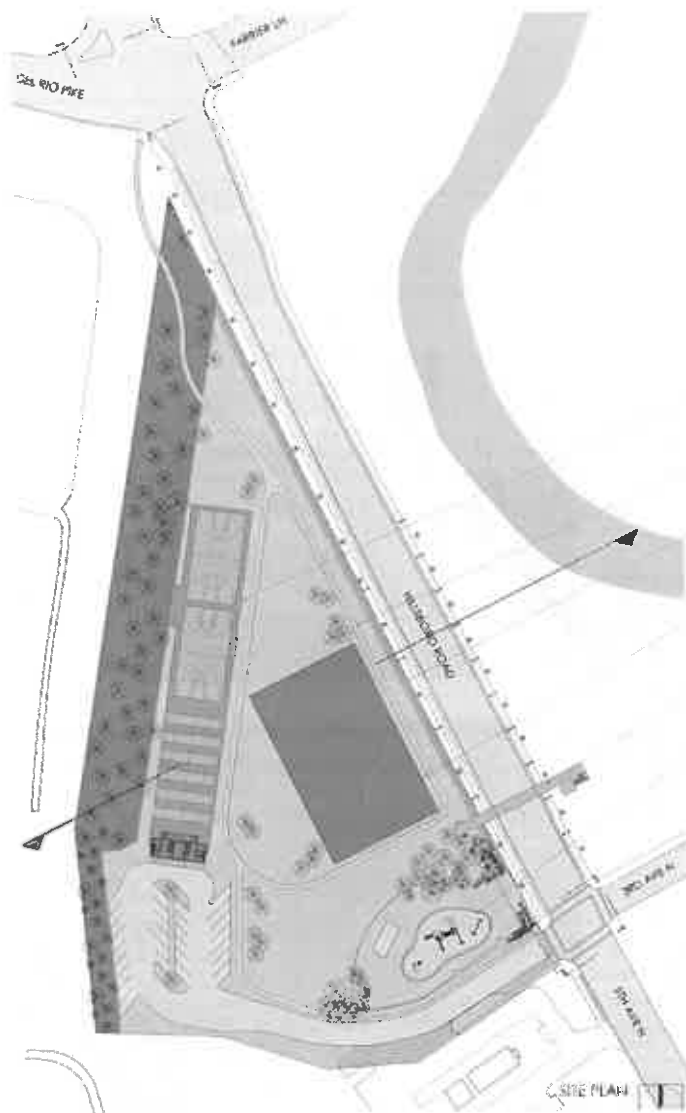
CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

9



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Running Trails, Dog runs

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes
☐ No

Comments We are pricing low-income families out of Franklin. This displaces
communities of color especially.

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes
☐ No

Comments I live in Thompsons station because high house prices moved my family out.
I grew up on East Fowlkes Street.

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 ☒ 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

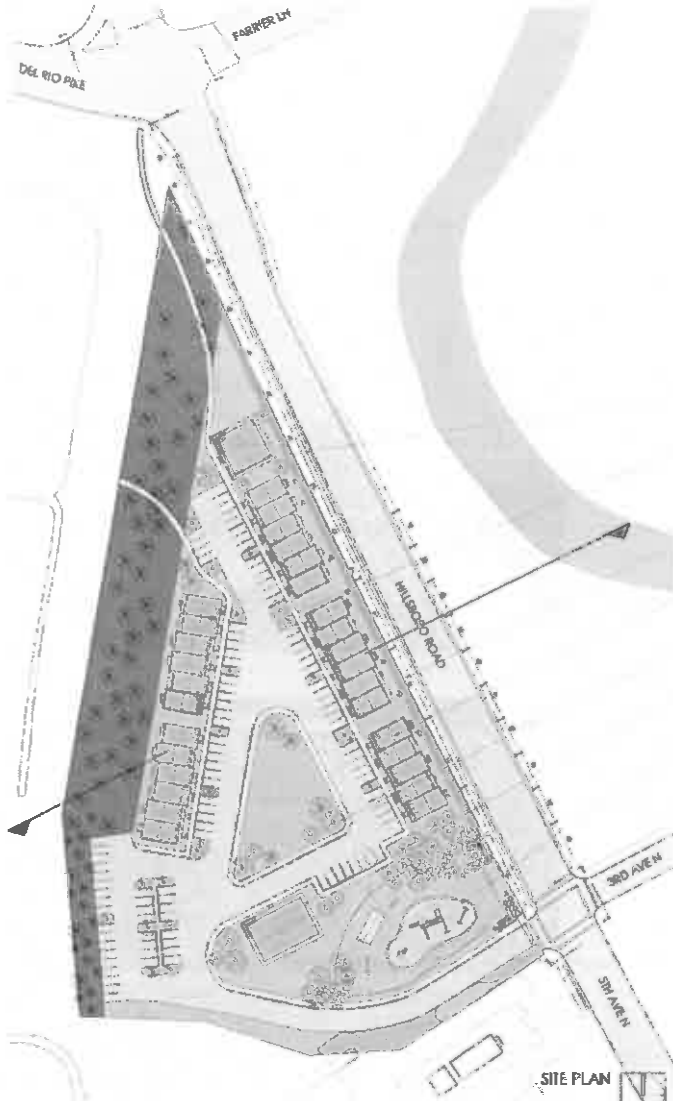
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

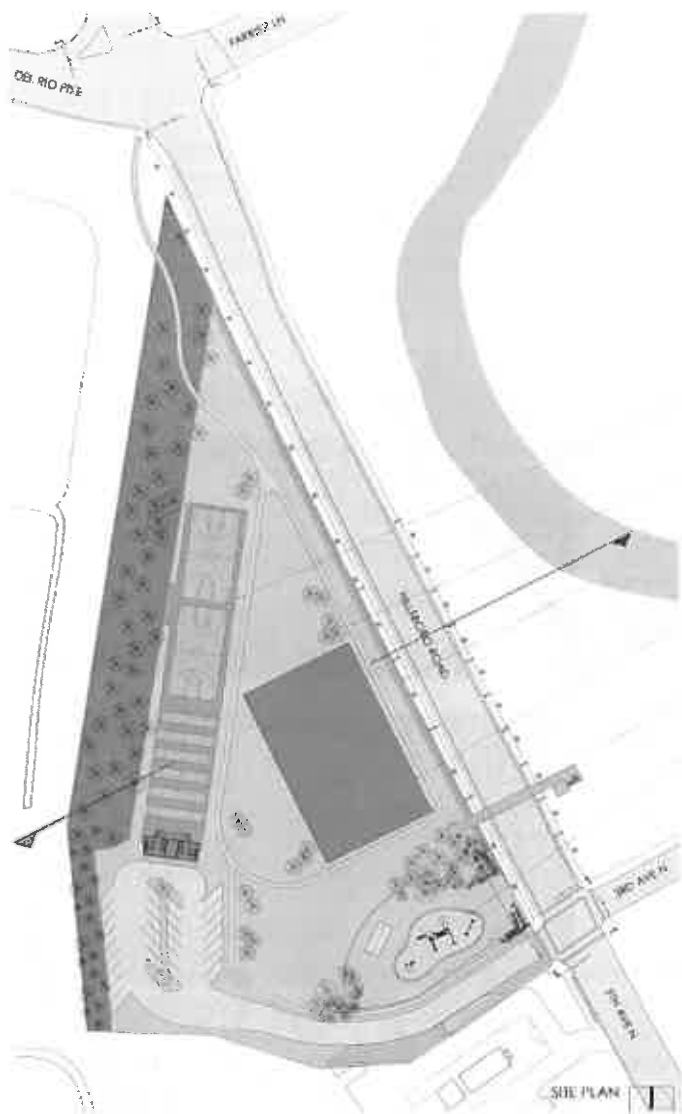
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



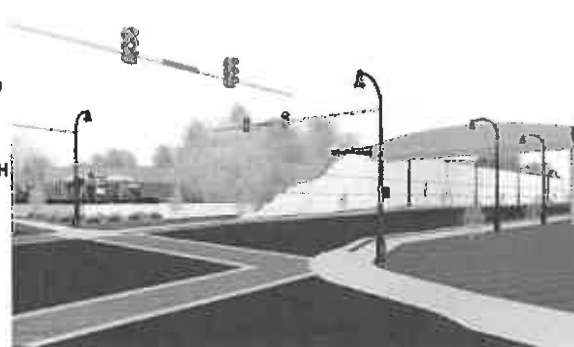
COVERED PAVILION FOR
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COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☒ B.



☐ C.



☐ D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments

WORK FORCE HOUSING

8. If you prefer another use, what would you like to see

N.A.

9. Do you live in Franklin?

☐ Yes

☒ No

Comments

WOULD LIKE TO. CANT AFFORD IT.

Hill Property Survey

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Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- ☒ E. Other

Comments Transitional Housing for women + children

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 ☒ 2 3 4 5 6 7 8 9 10 (Strongly Approve)

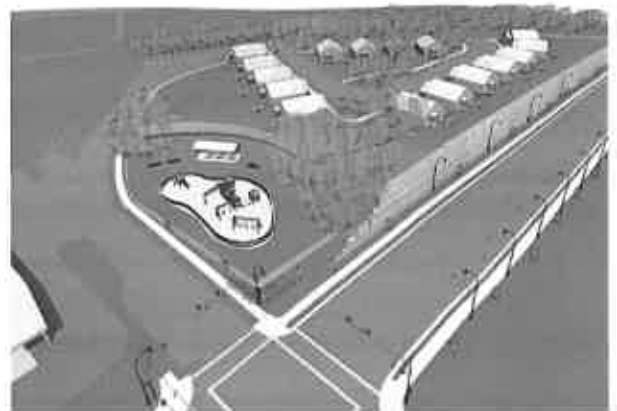
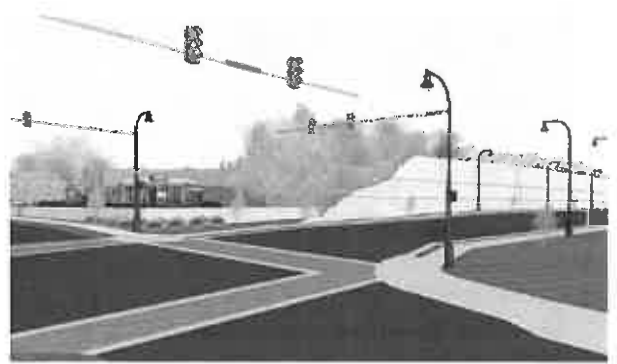


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

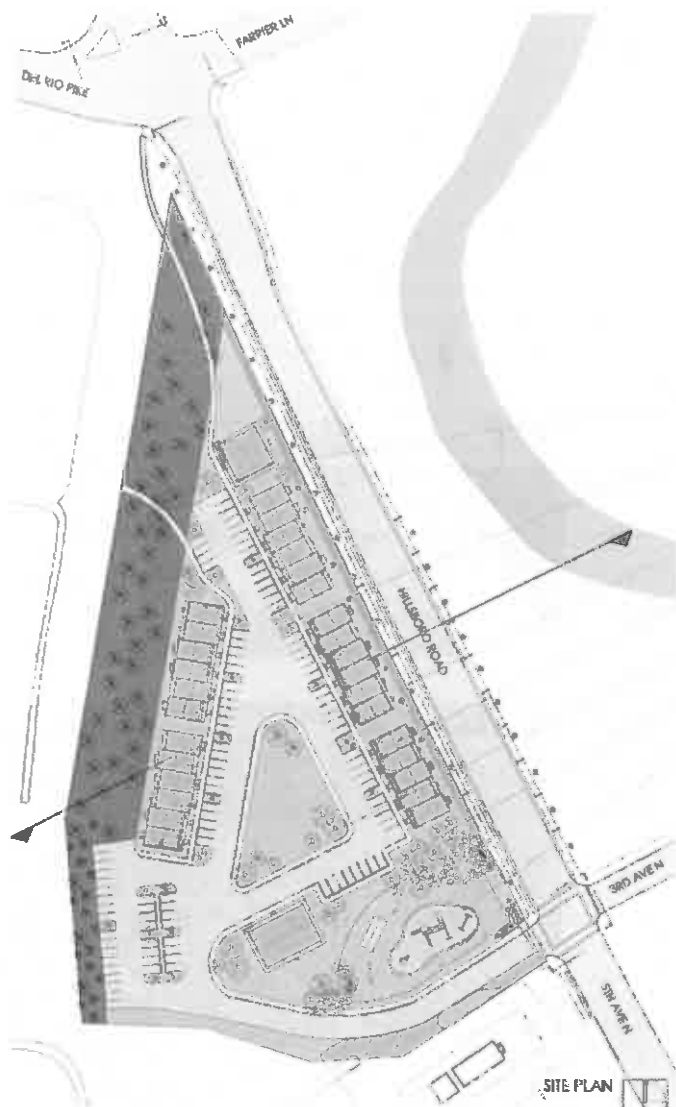
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

**PEDESTRIAN PATH
THROUGH SITE**

RETAINING WALL

**ONE AND TWO-STORY
TOWNHOMES**

**NEIGHBORHOOD GREEN
SPACE**

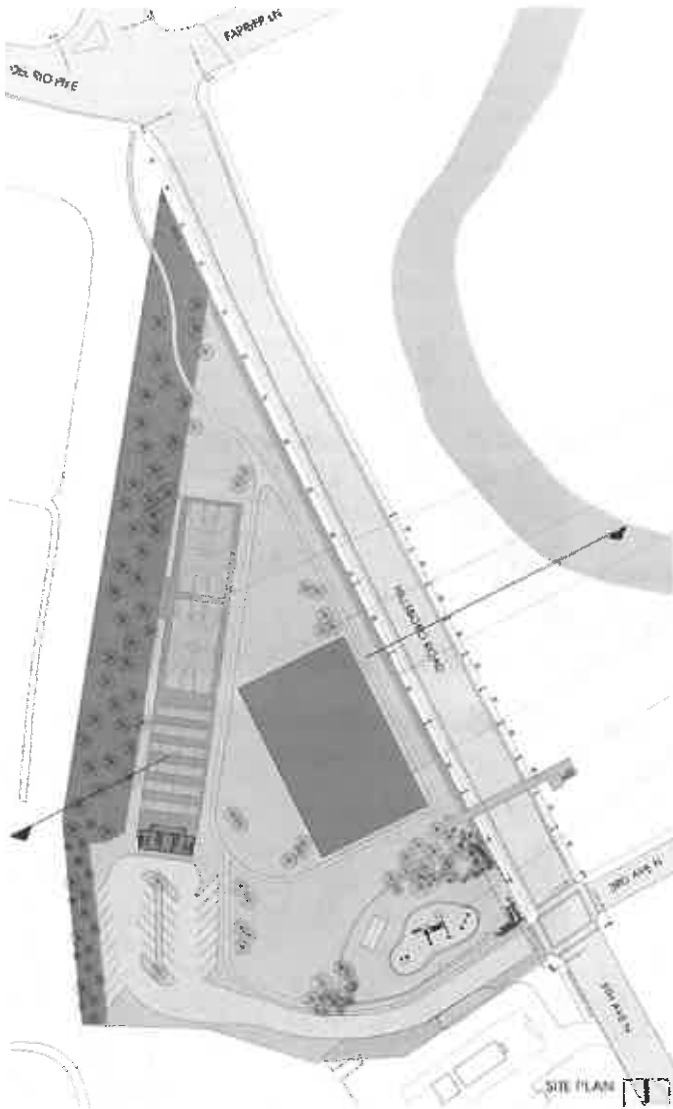
BIG HOUSE

**CHILDREN'S PARK AND
PICNIC AREA**



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 **10** (Strongly Approve)



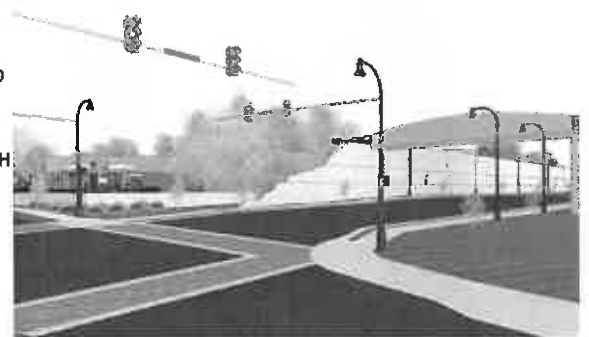
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RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

* 8. If you prefer another use, what would you like to see

for women + children transitional housing

9. Do you live in Franklin?

Yes

No

Comments _____

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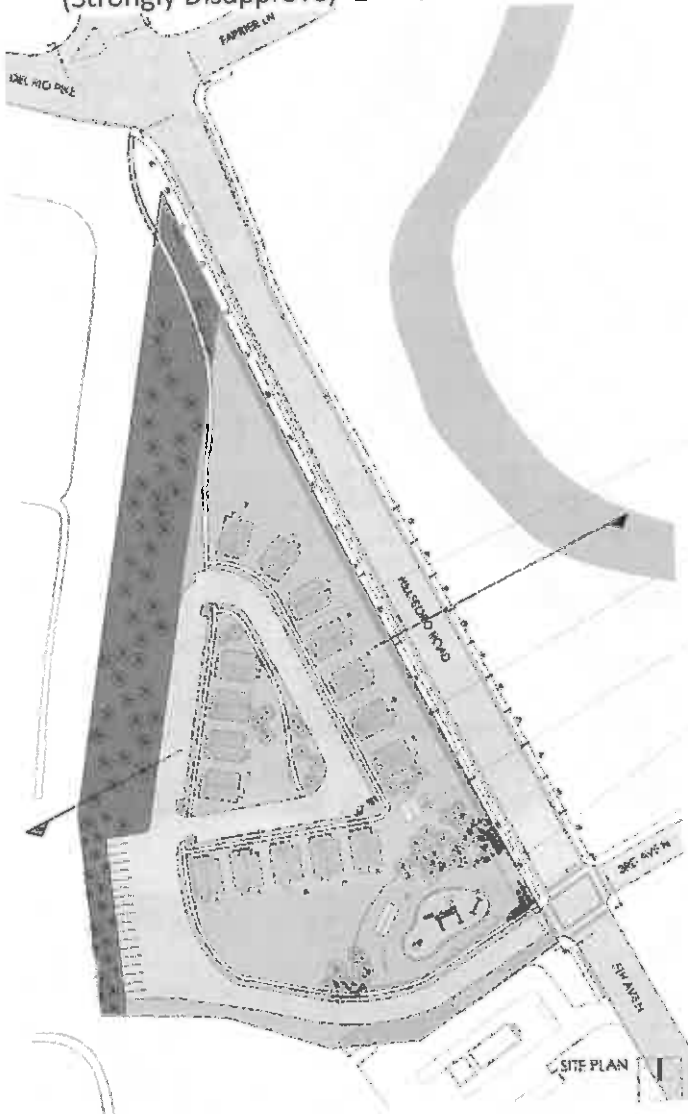
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

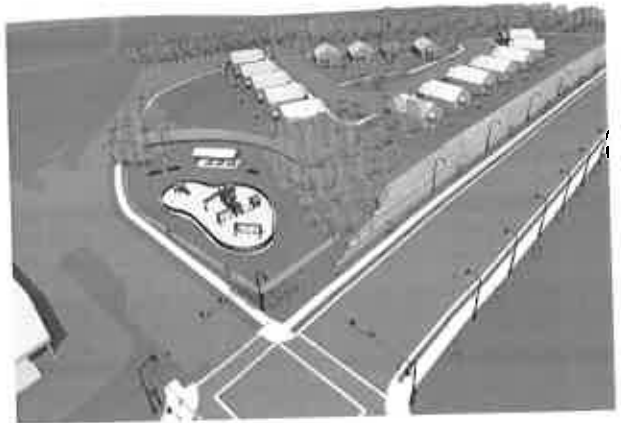


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

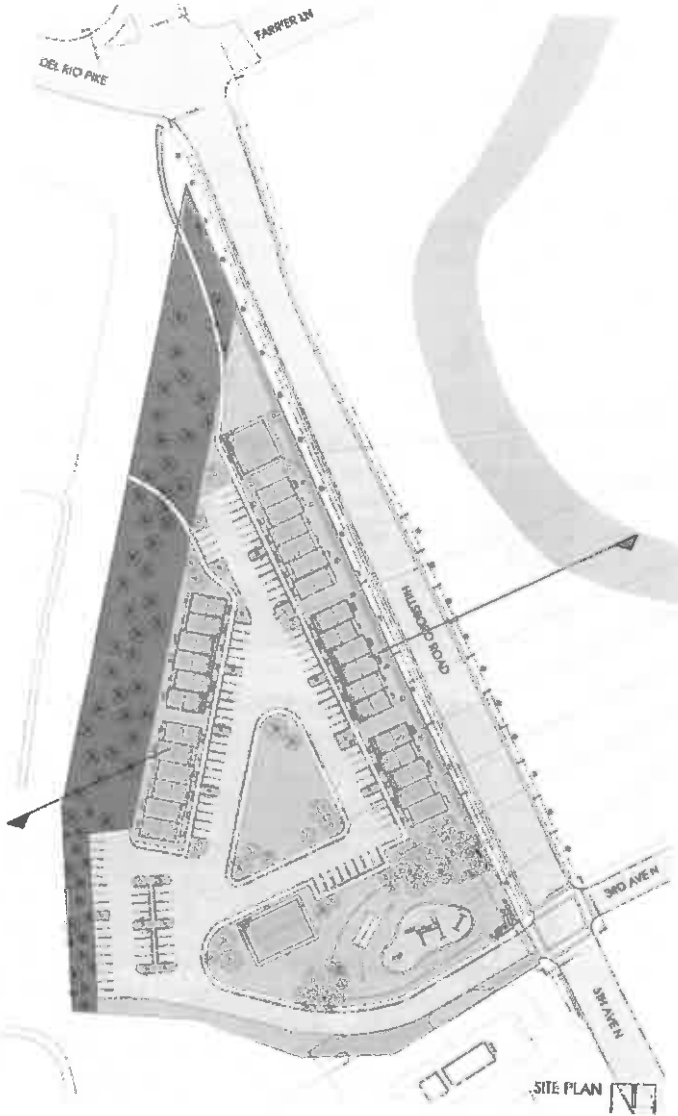
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
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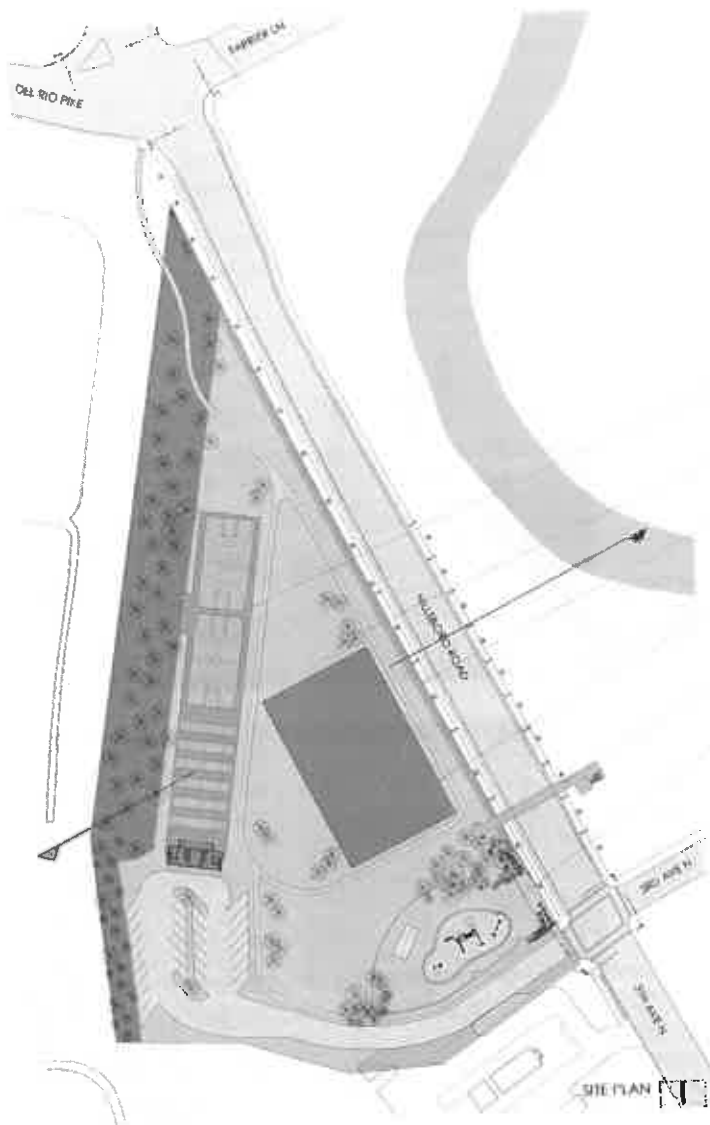
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CHILDREN'S PARK AND
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(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



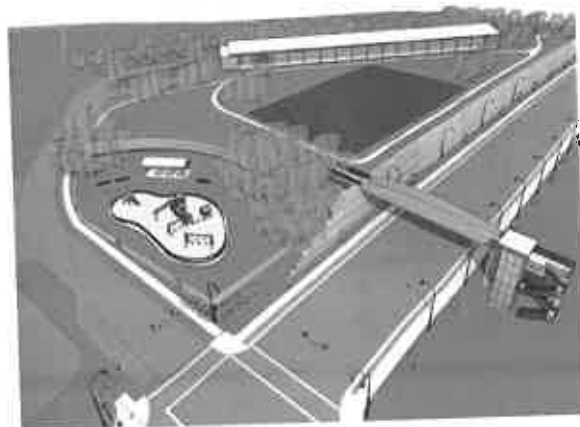
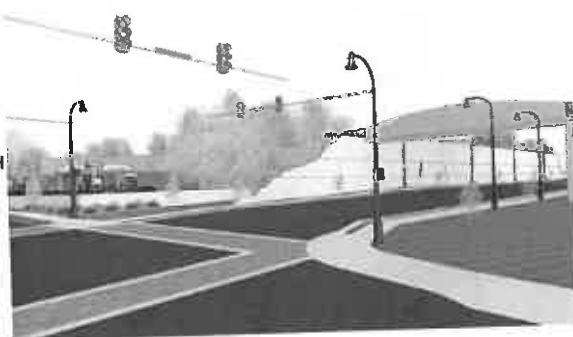
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COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

combination
suitable for
styles - seniors.

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments

8. If you prefer another use, what would you like to see

9. Do you live in Franklin?

Yes

No

Comments

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Aerial View



View from Del Rio and Hillsboro Intersection

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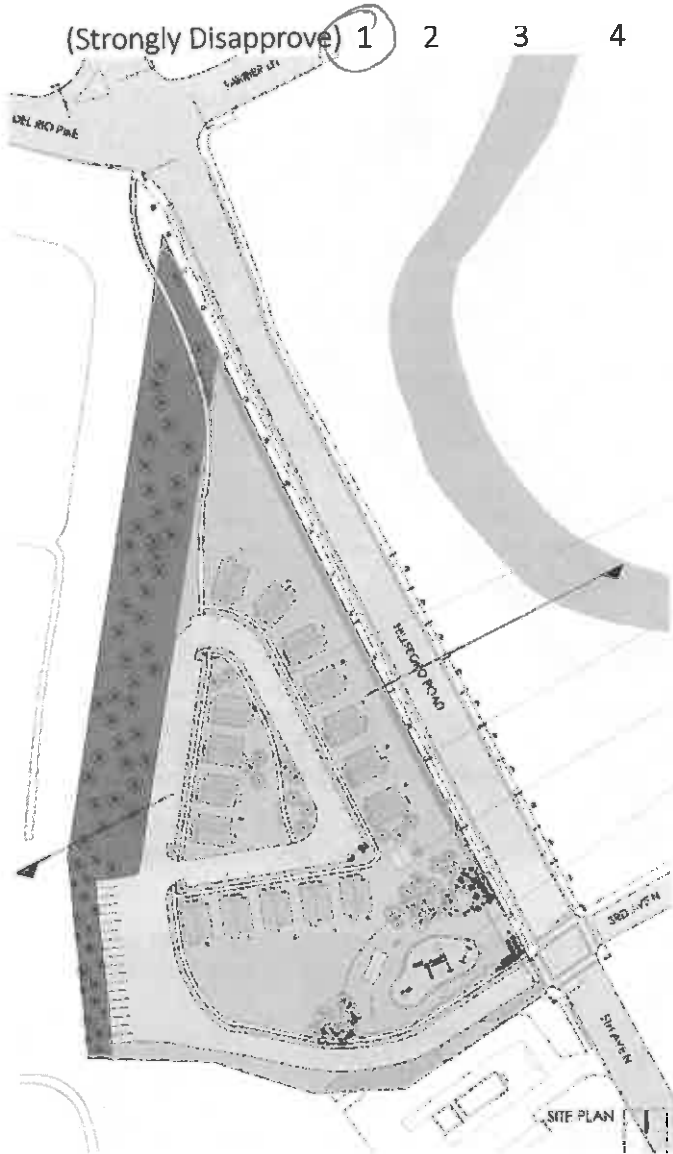
Circle all that apply.

- ☒ A. Civic Institutional Uses
- ☐ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☐ E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a
Compact Residential Design Concept for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

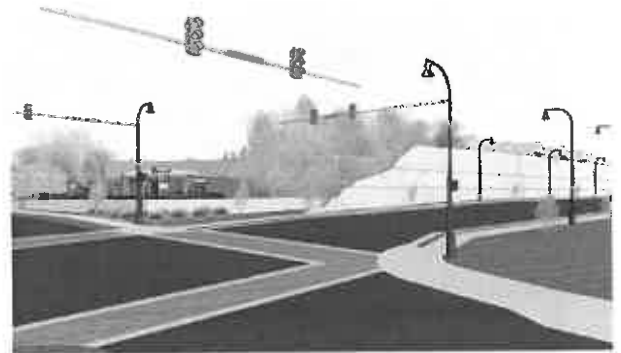


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

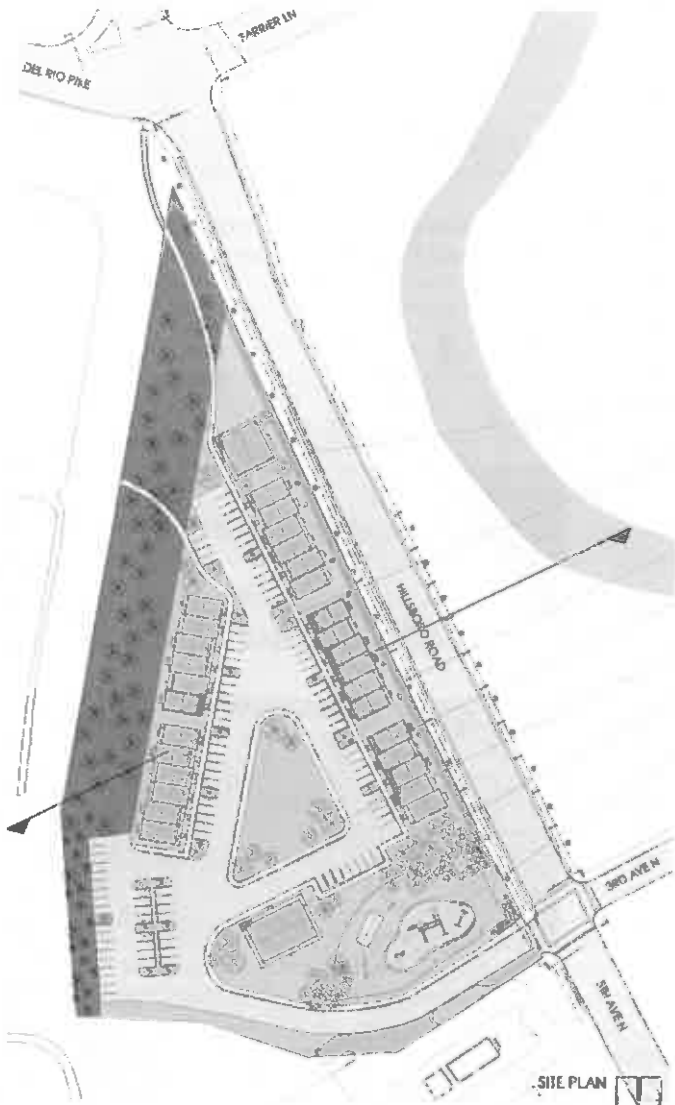
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

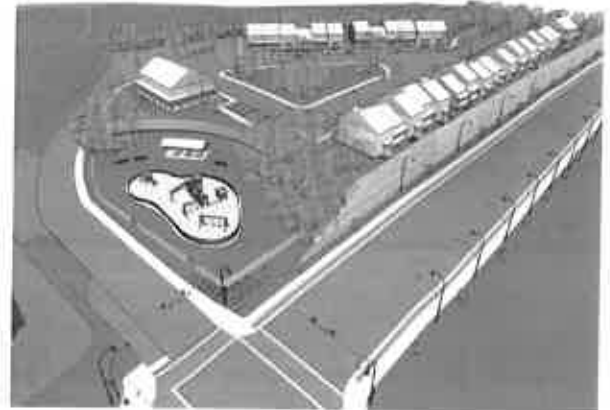
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

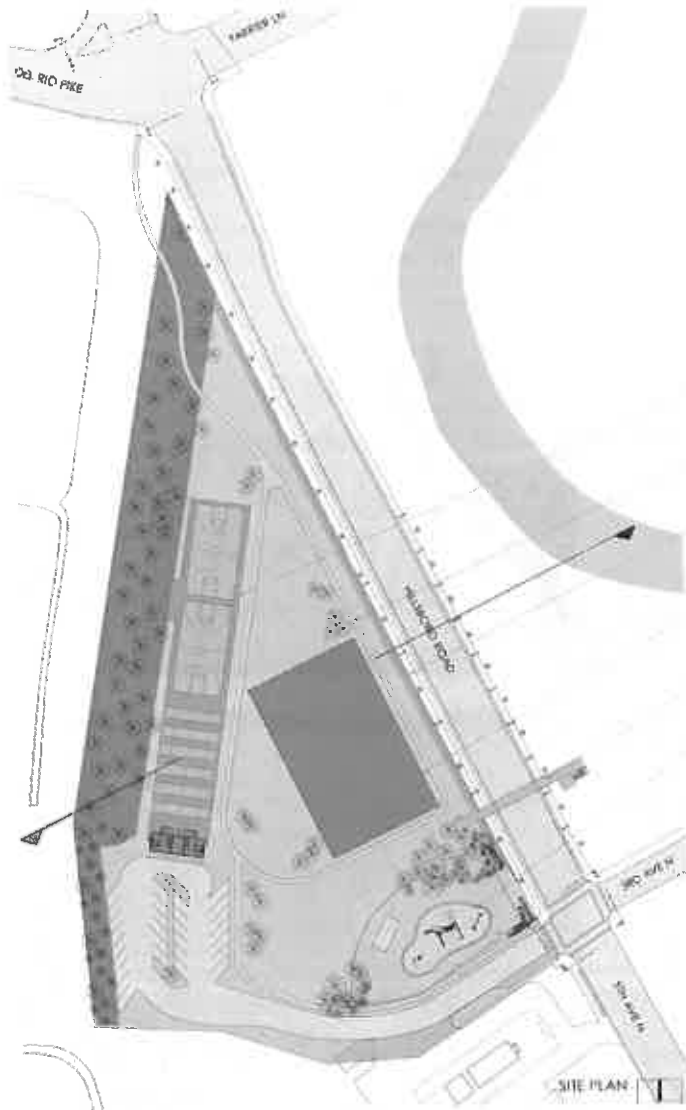
BIG HOUSE

CHILDREN'S PARK AND
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4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



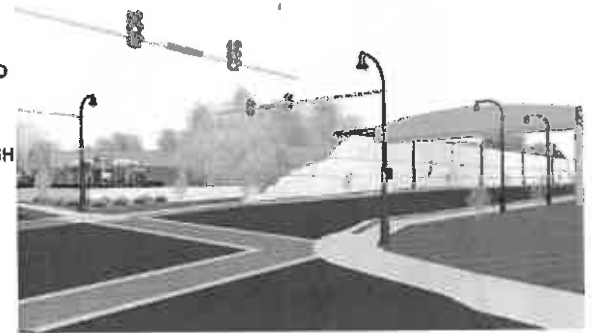
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

B

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

Comments _____

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Aerial View



View from Del Rio and Hillsboro Intersection

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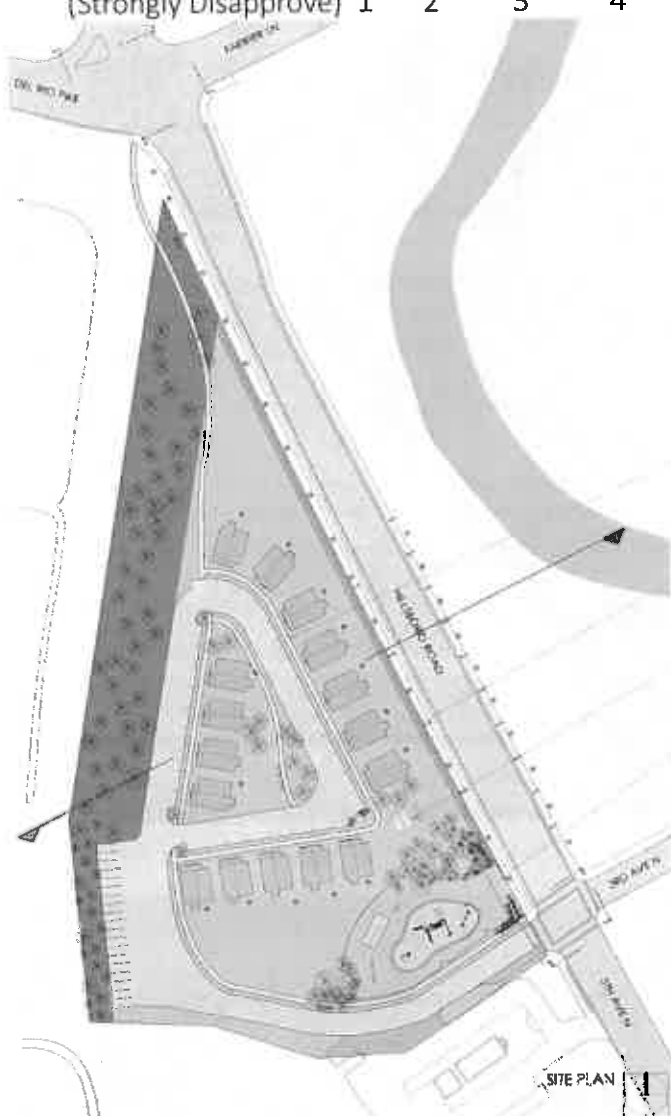
Circle all that apply.

- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

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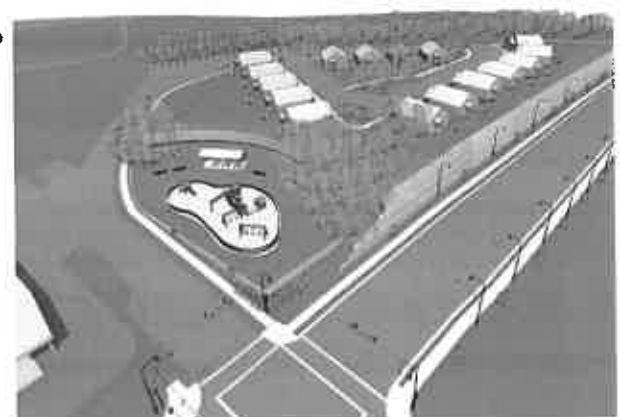


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

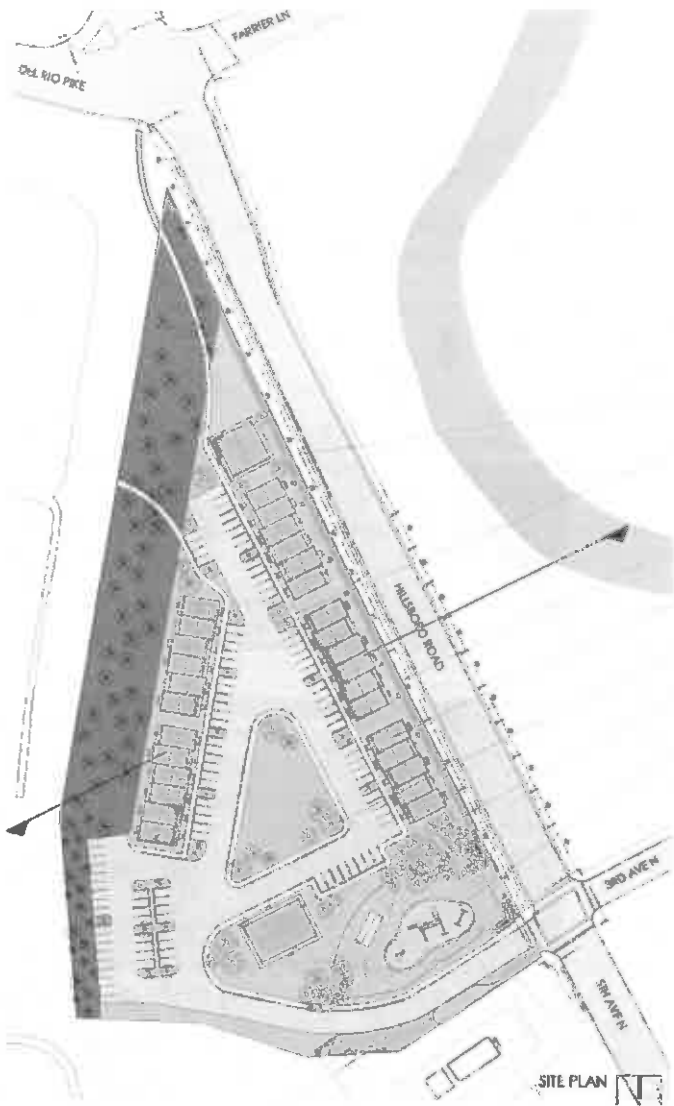
NEIGHBORHOOD
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BIG HOUSE

**PEDESTRIAN PATH
THROUGH SITE**

RETAINING WALL

**ONE AND TWO-STORY
TOWNHOMES**

**NEIGHBORHOOD GREEN
SPACE**

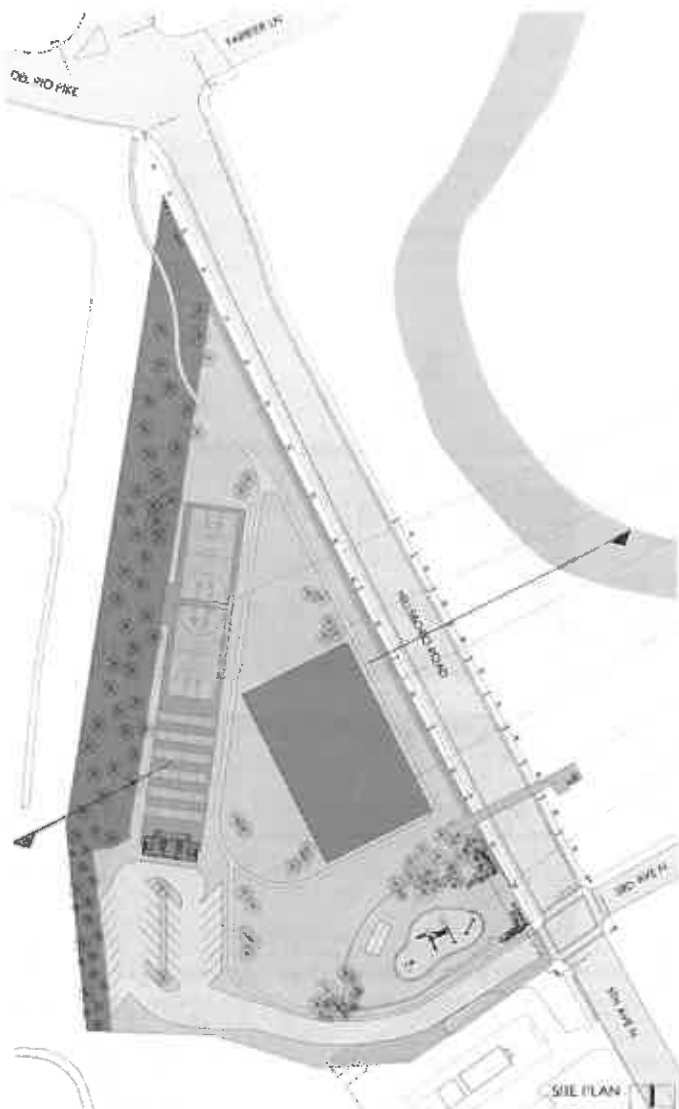
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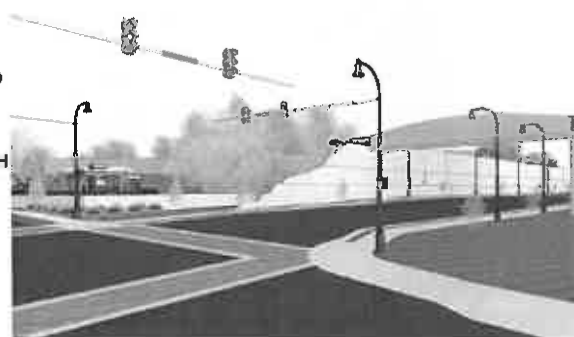
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PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



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We have plenty of Parks, we
need work force housing!

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A.



B.



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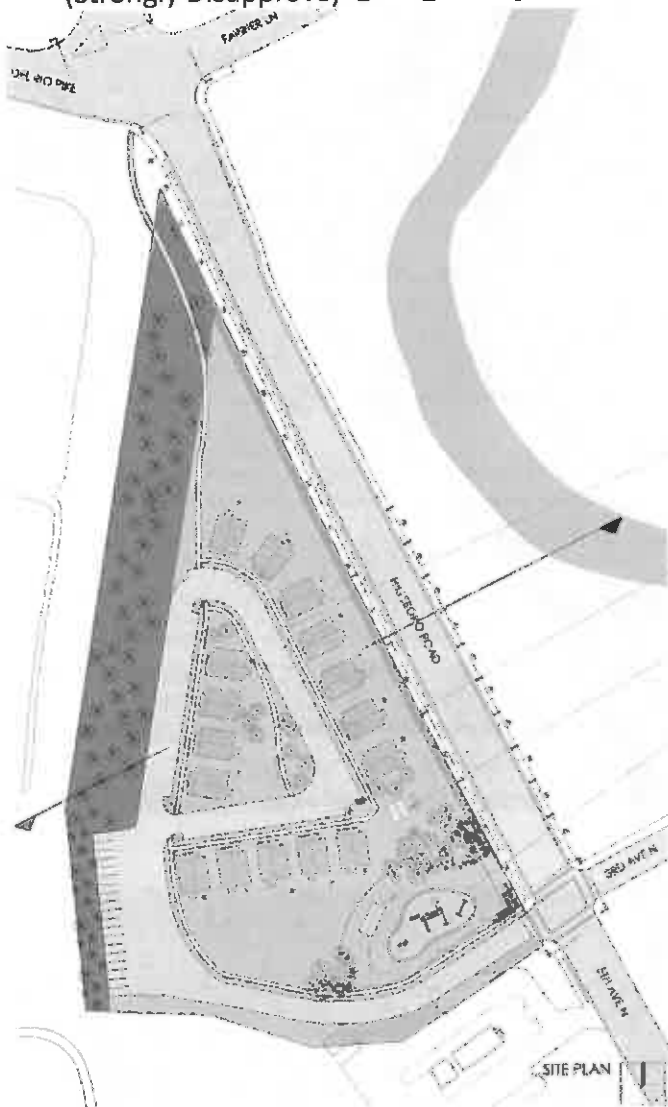
D. Townhomes

E. Other

Comments Work for Housing B space for Franktown

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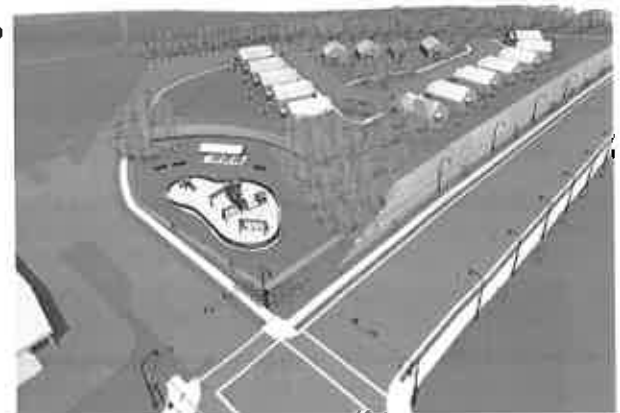


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

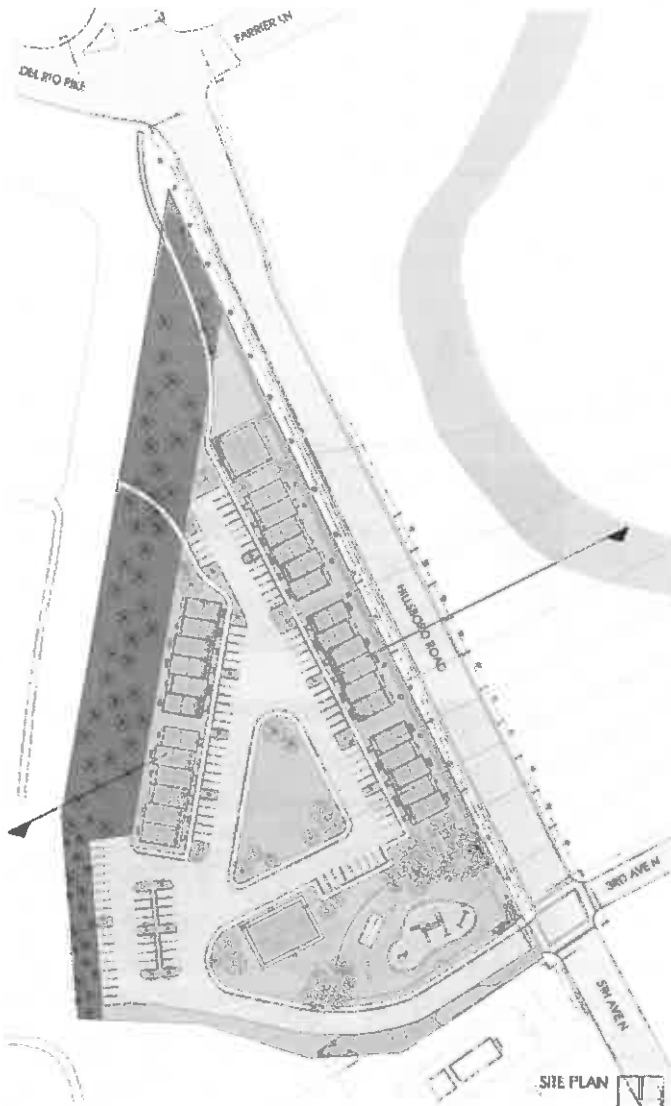
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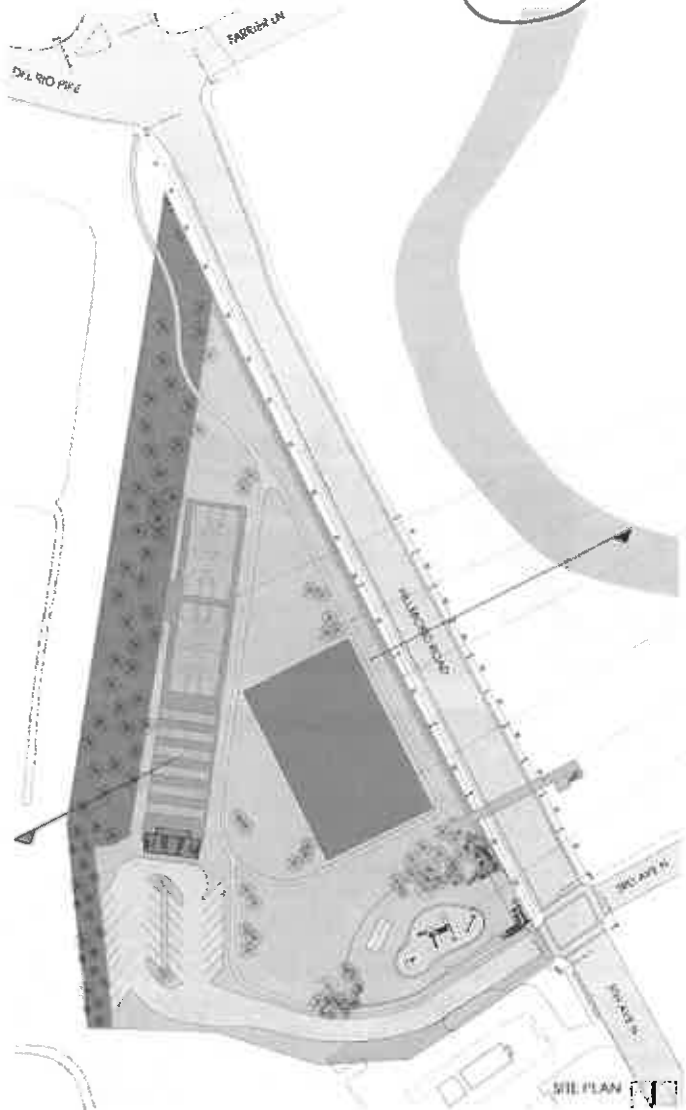
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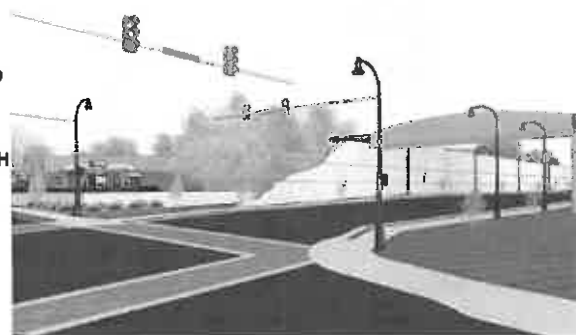
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PEDESTRIAN PATH AND
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Yes

No

Comments _____

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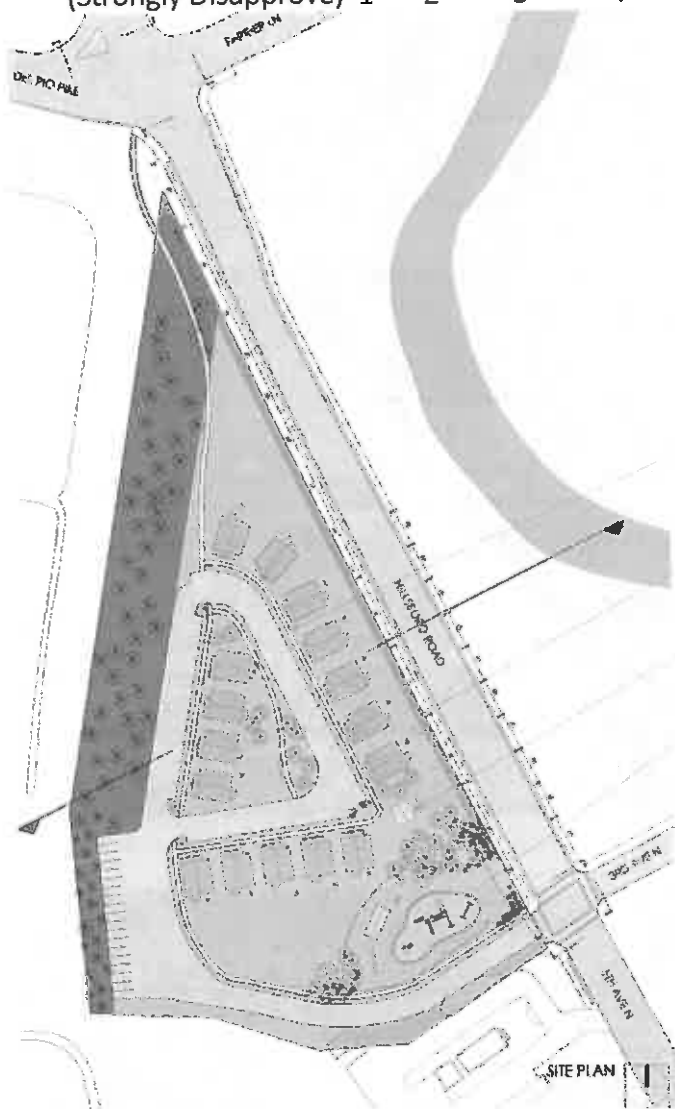
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E. Other

Comments _____

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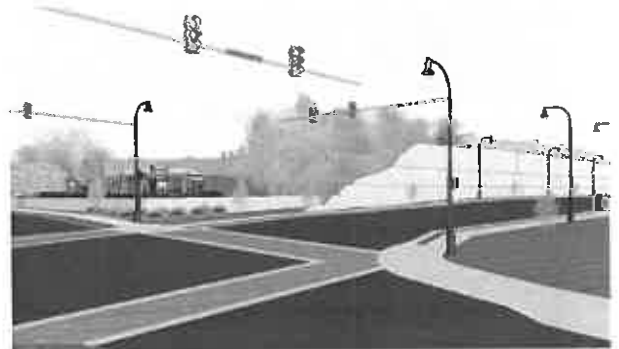


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

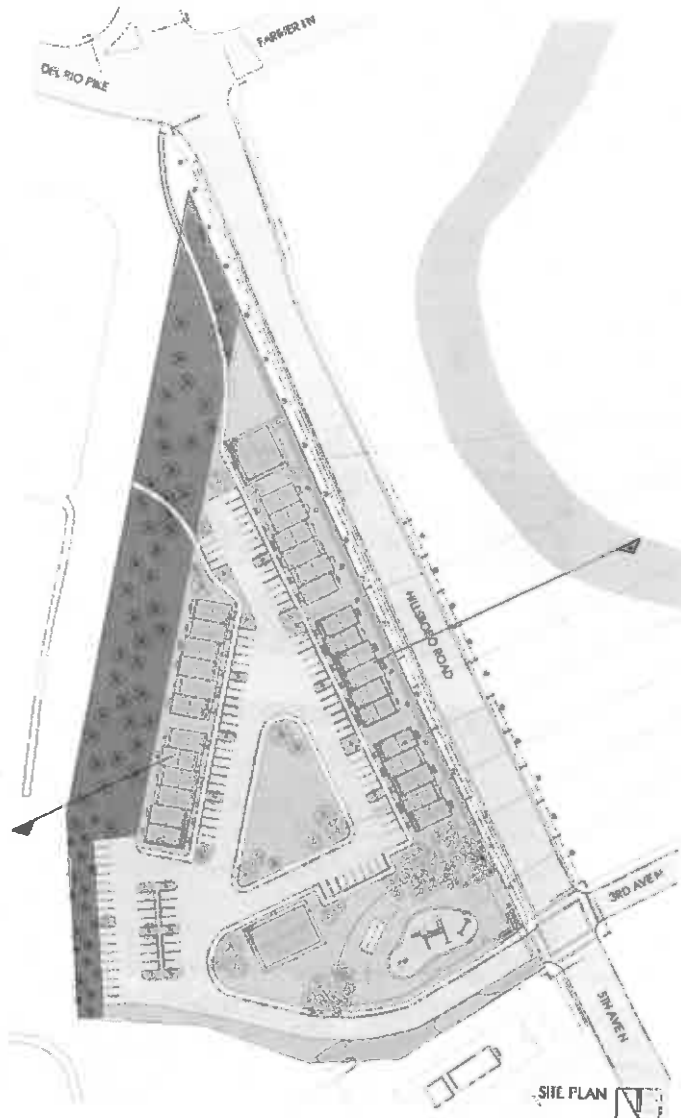
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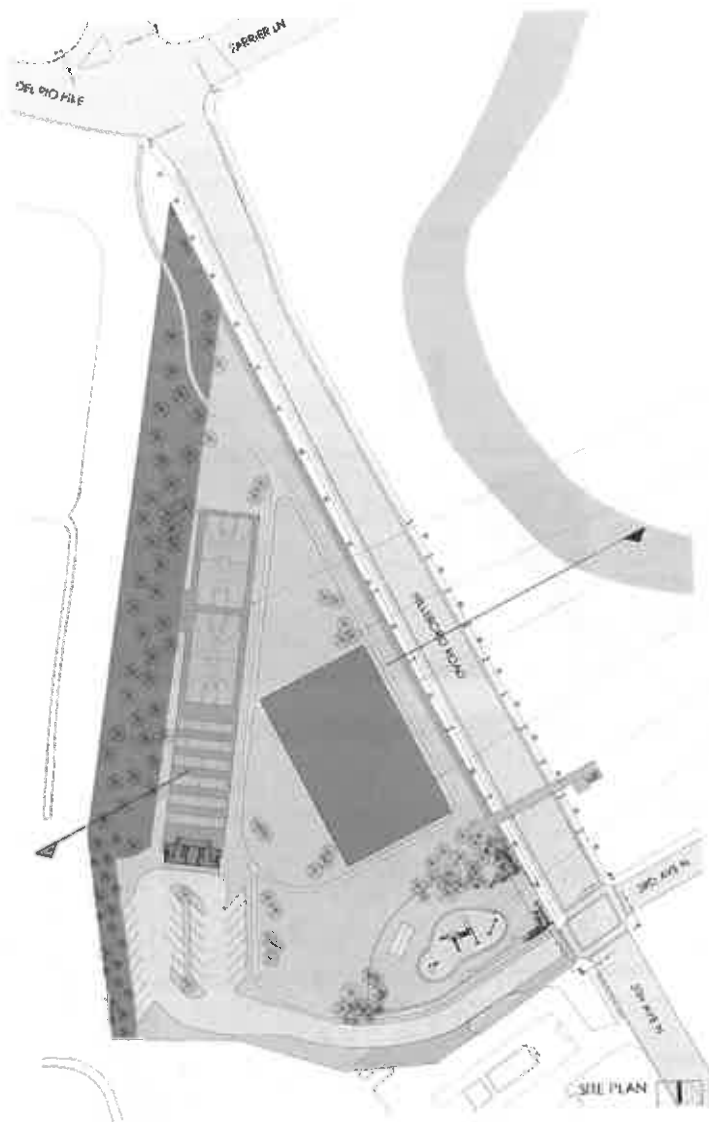
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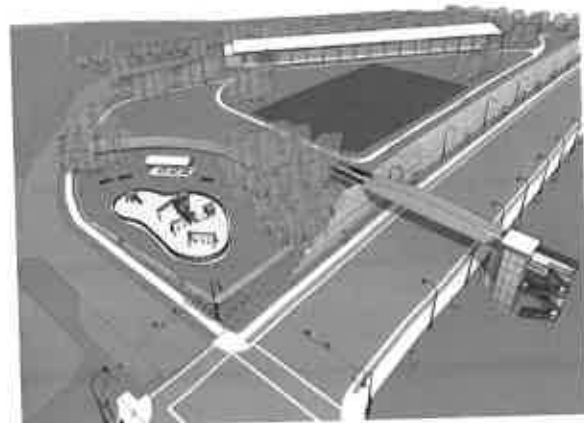
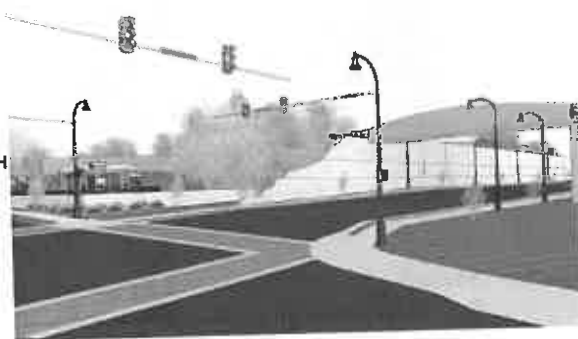
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RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
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☒ A.



B.



C.



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☒ Yes
☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes
☐ No

Comments

We must have Workforce Housing! Businesses need employees that can live here and be a part of Franklin.

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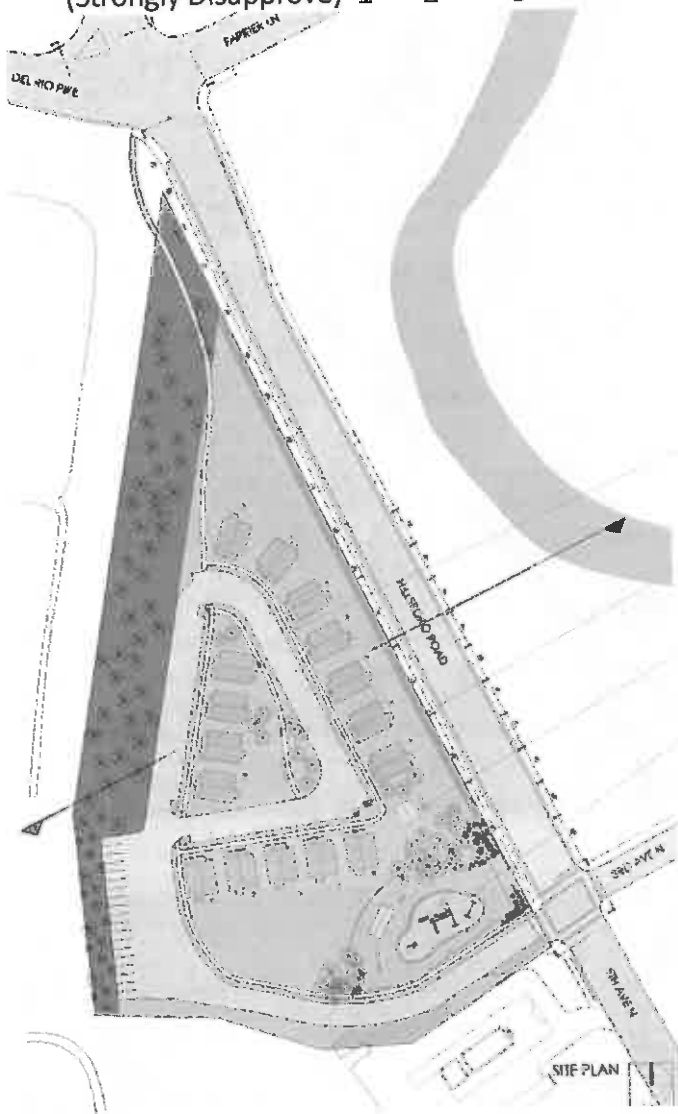
Circle all that apply.

- A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
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- D. Townhomes
- E. Other

Comments _____

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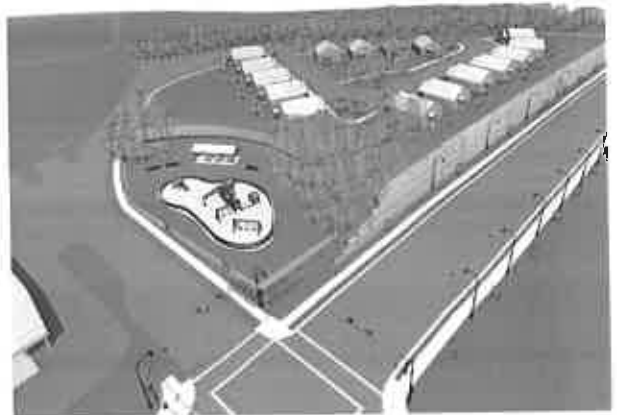


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

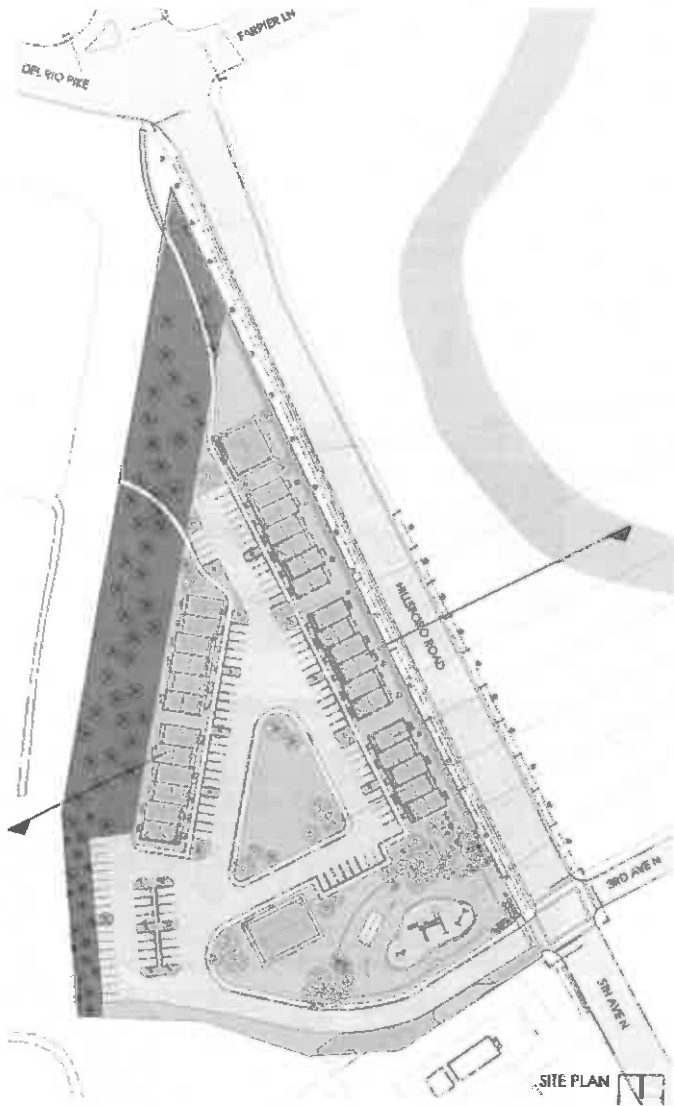
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

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BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

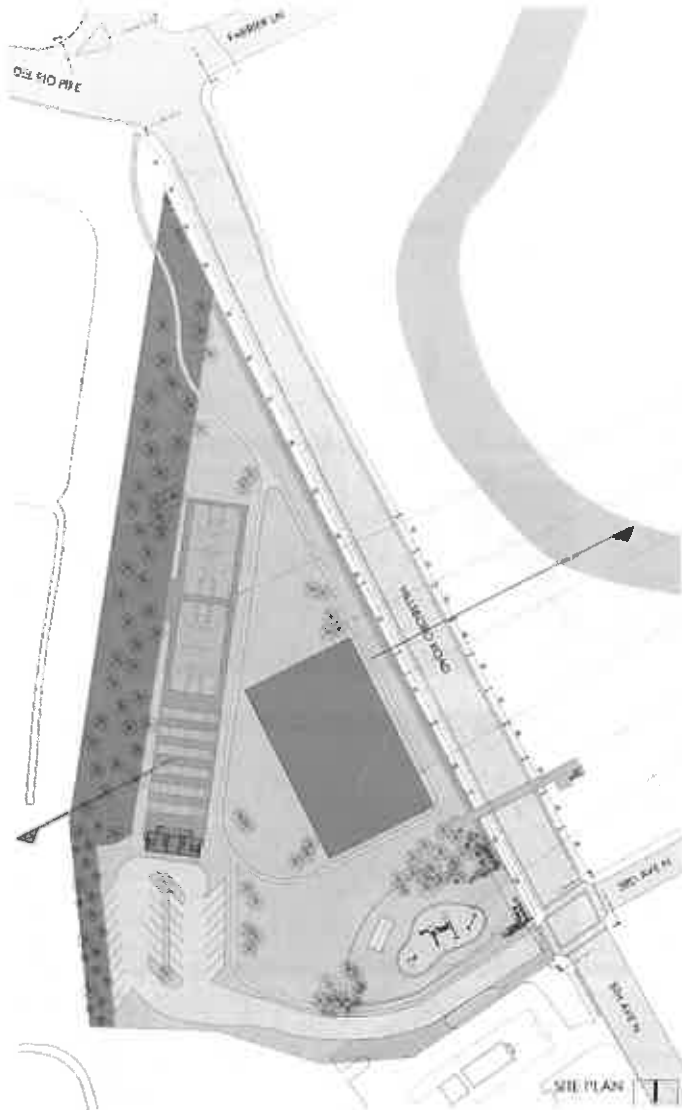
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



COVERED PAVILION FOR
RESTROOMS, LOCKERS,
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INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Comment: The idea of putting people in the position of walking across Hillside Rd. (even with traffic signals) is ludicrous

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



☒ D. None of the Above

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☒ Yes

☐ No

Comments _____

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- E. Other

Comments _____

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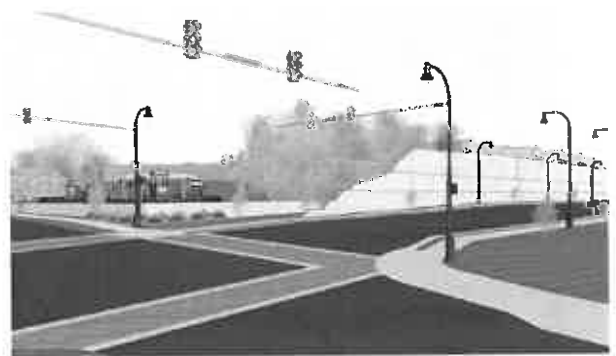


PEDESTRIAN PATH
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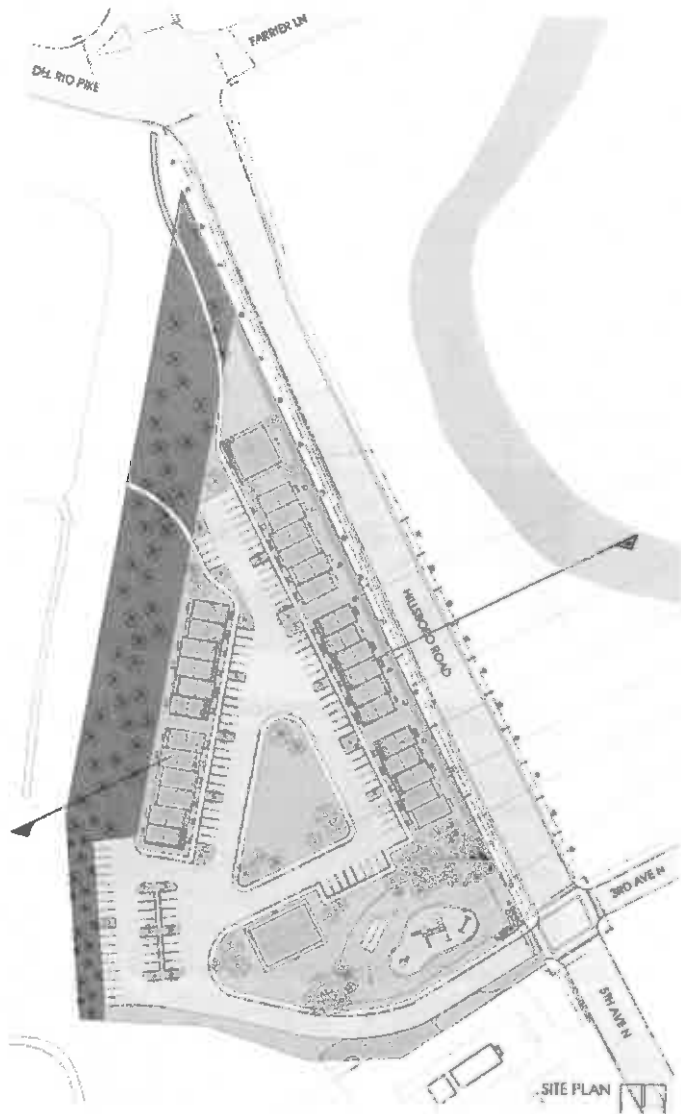
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BIG HOUSE

PEDESTRIAN PATH
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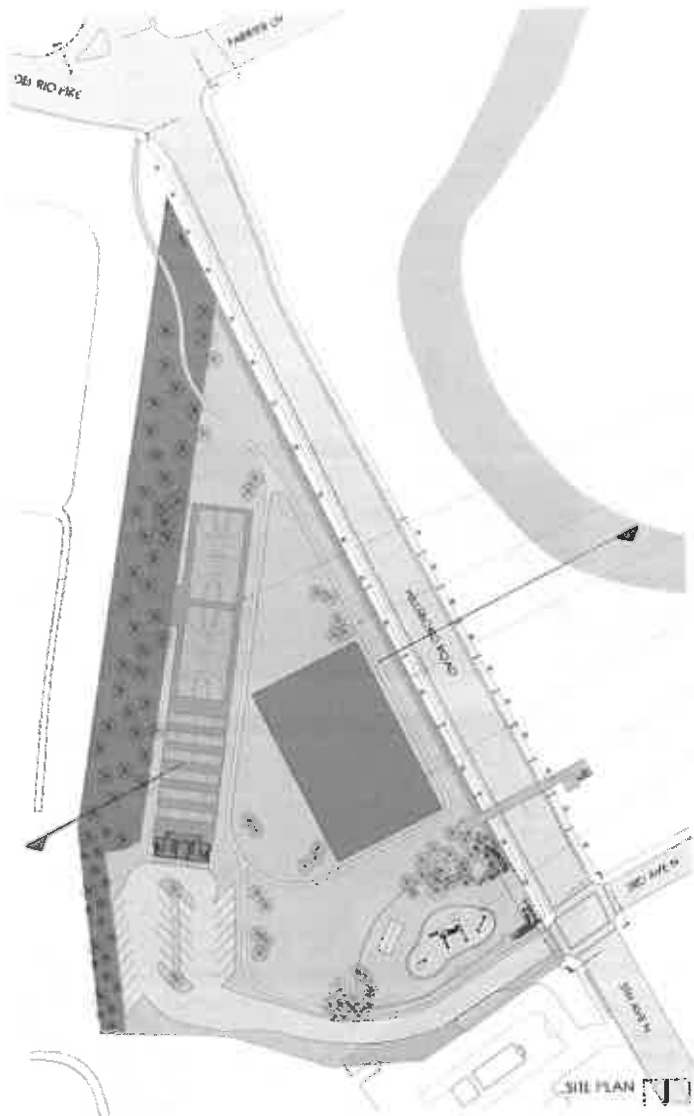
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B.



C.



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Yes

☒ No

Comments _____

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No

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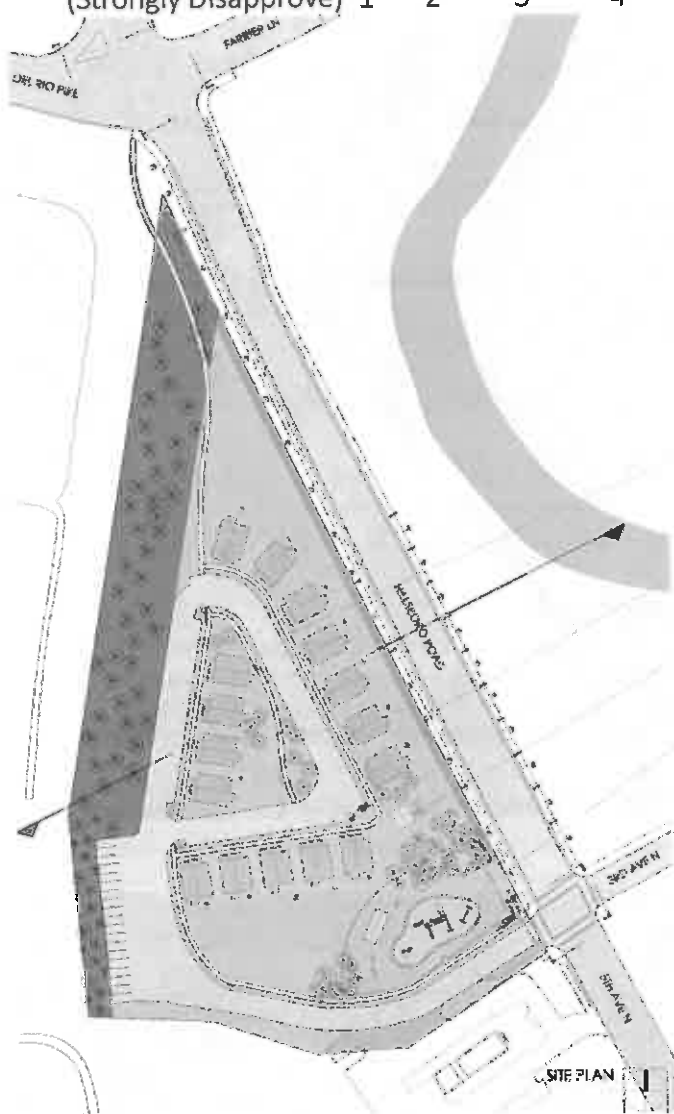
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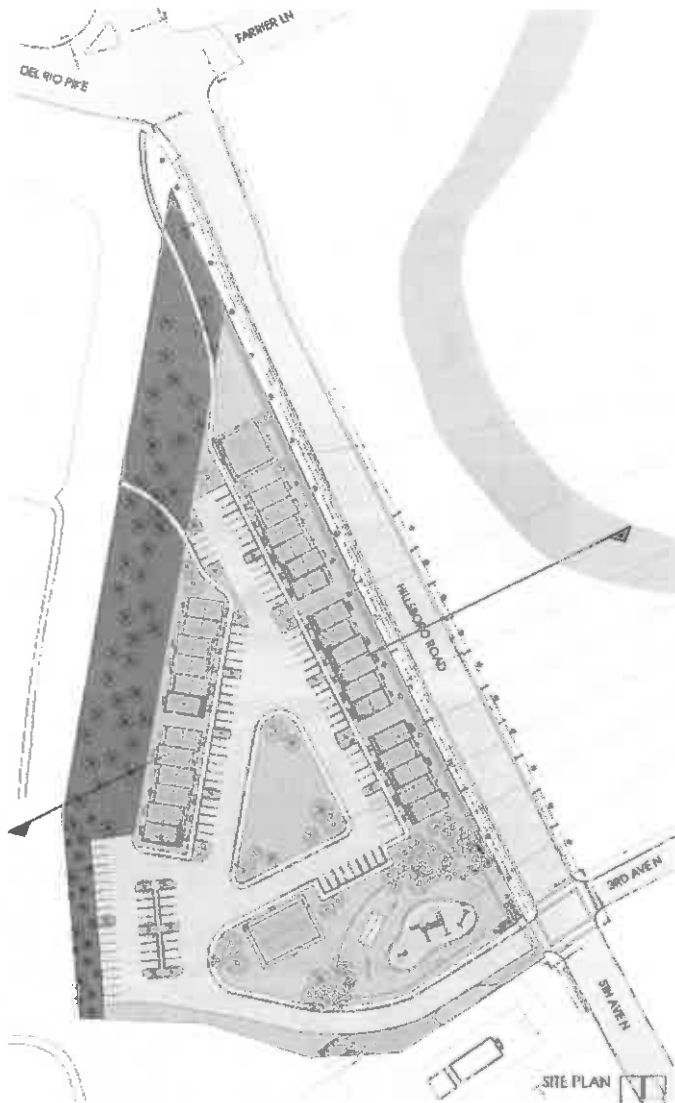
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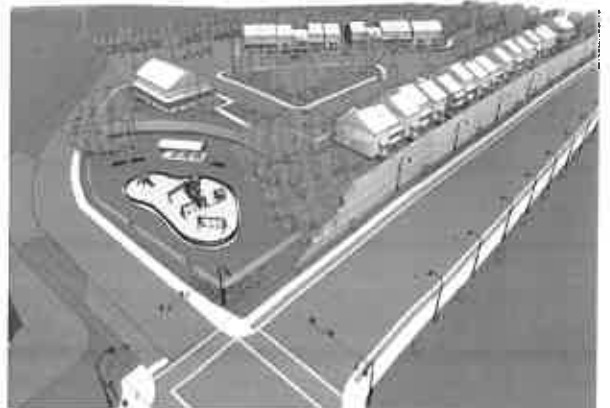
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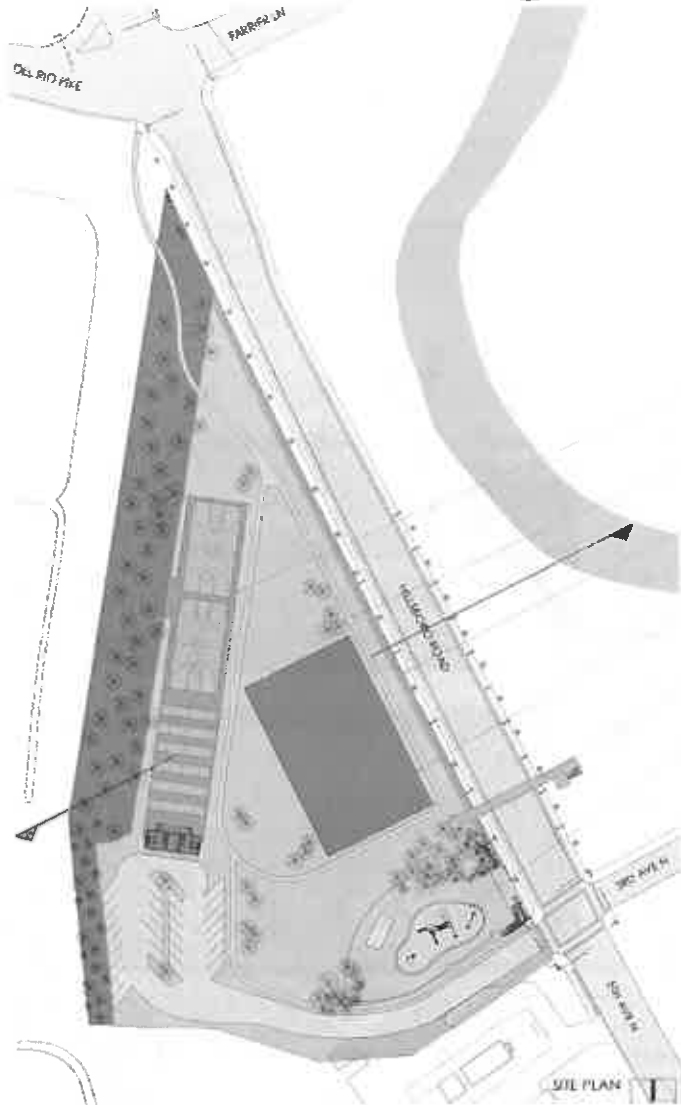
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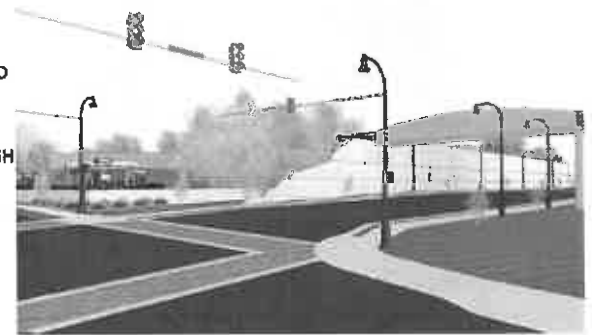
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Yes

No

Comments

to many lg homes

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Yes

No

Comments

too many

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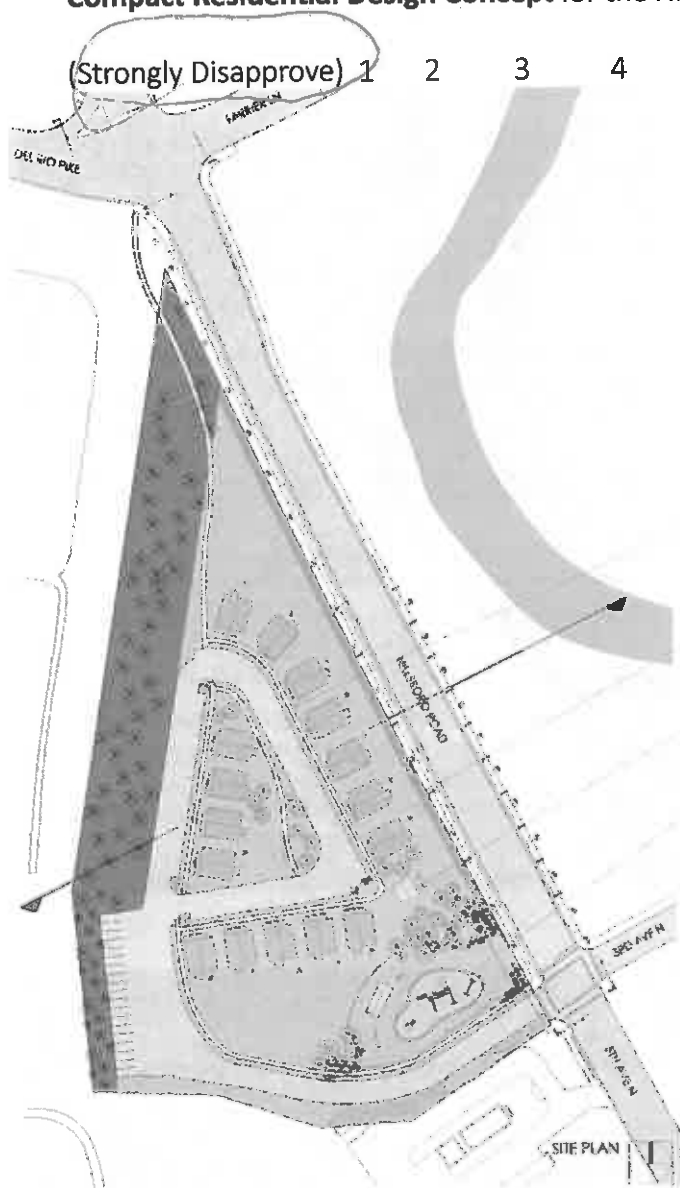
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- A. Civic Institutional Uses
- B. Compact Single-Family Homes on small lots
- ☒ C. Recreation/Open Spaces
- D. Townhomes
- E. Other

Comments _____

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

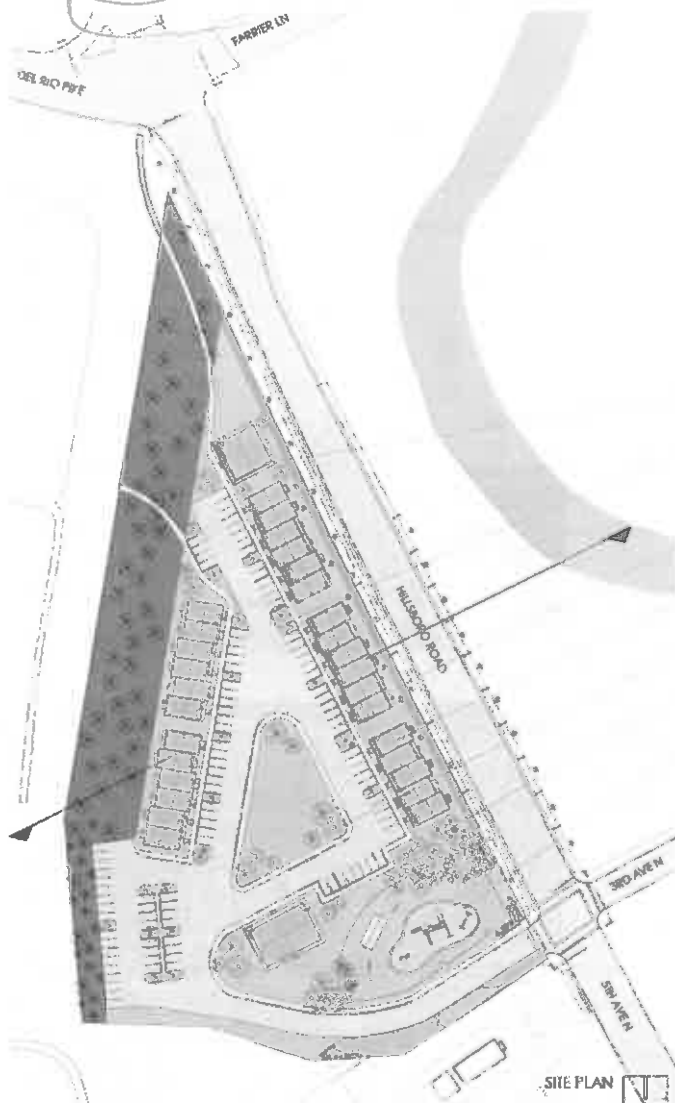
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

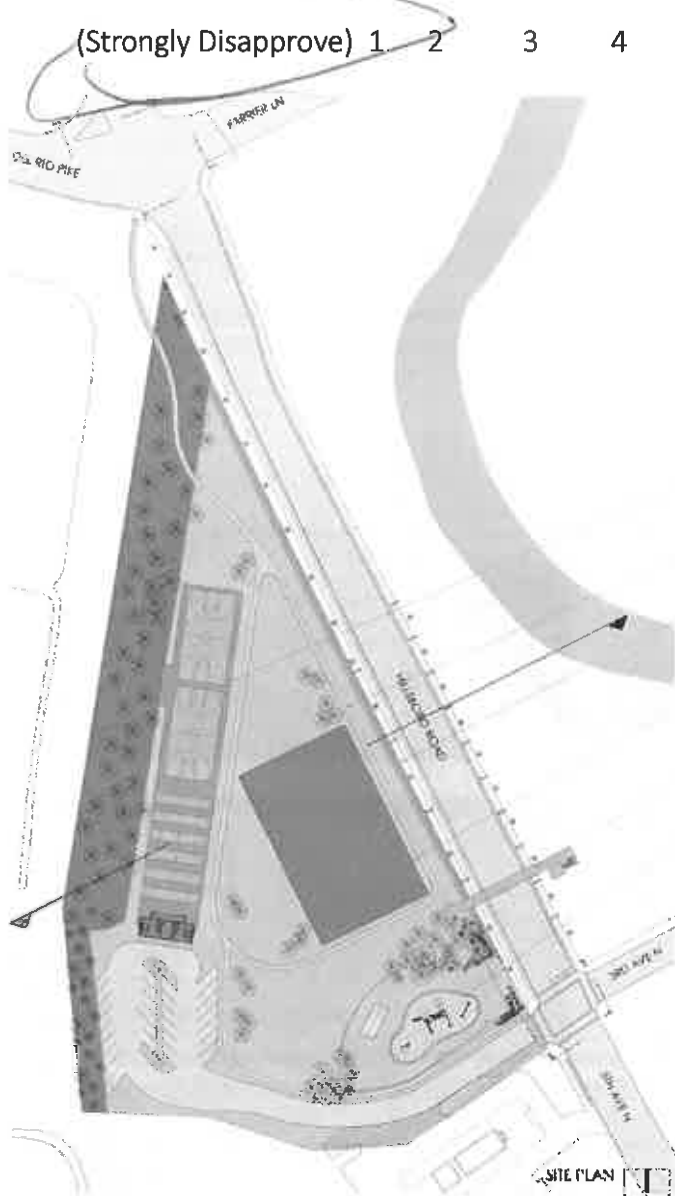
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



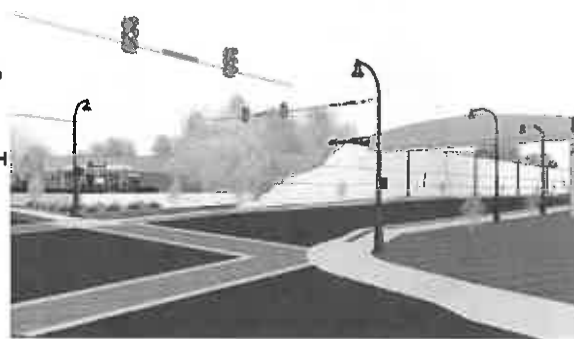
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

None

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

Yes

No

Comments _____



1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

Circle all that apply.

A. Civic Institutional Uses

☒ B. Compact Single-Family Homes on small lots

☒ C. Recreation/Open Spaces

☒ D. Townhomes

E. Other

Comments AVOID "BIG HOUSE" CONCEPT

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 ☒ 7 8 9 10 (Strongly Approve)

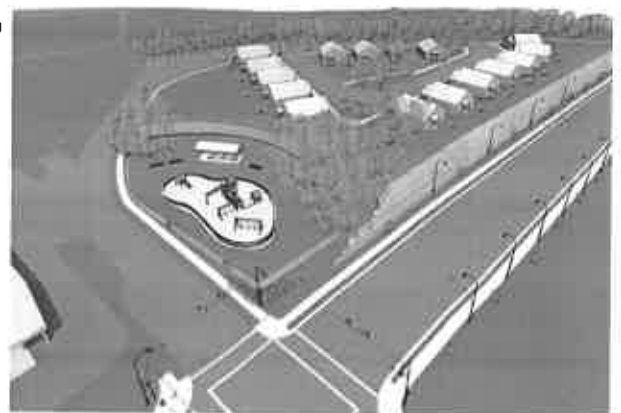


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

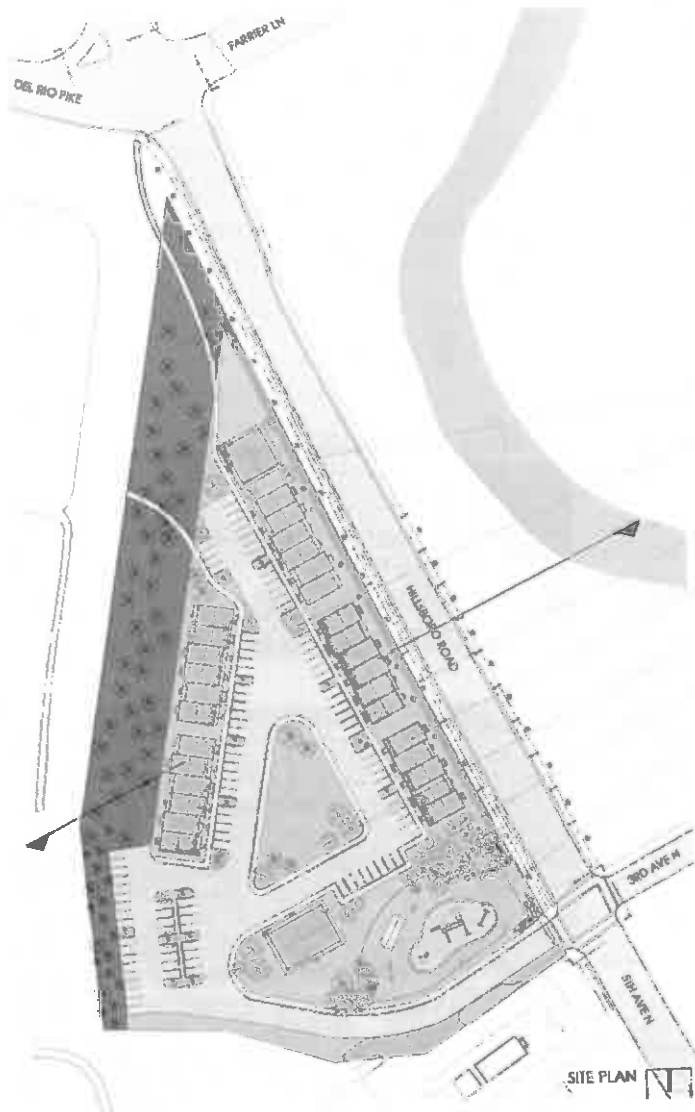
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 **5** 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

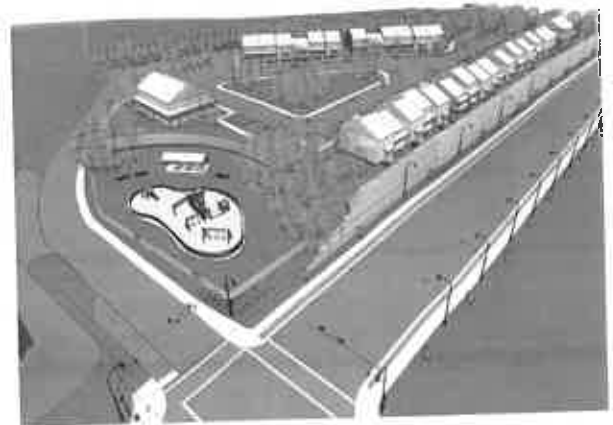
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

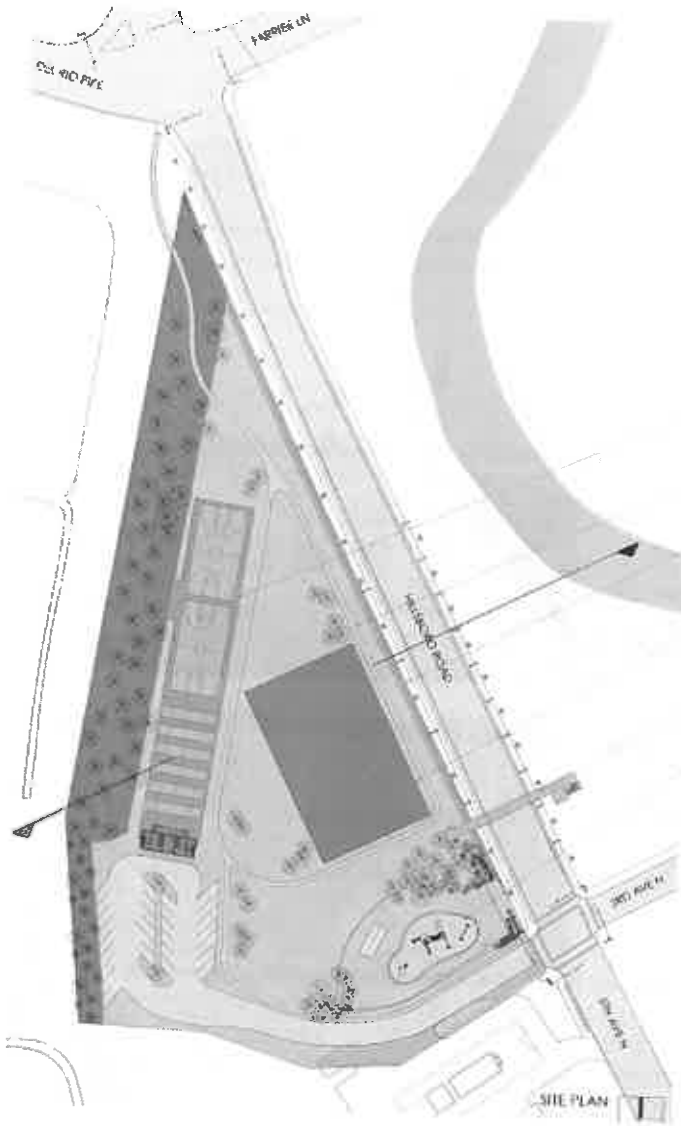
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



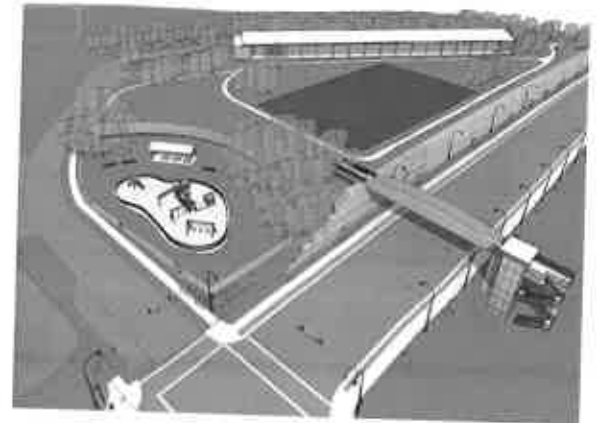
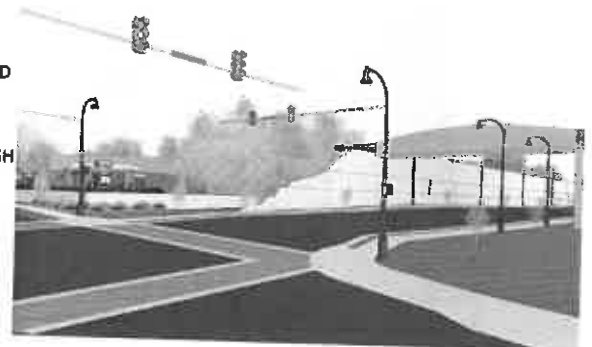
COVERED PAVILION FOR
RESTROOMS, LOCKERS,
RENTAL EQUIPMENT,
TRAIL INFORMATION AND
COURTS

PEDESTRIAN PATH AND
WALKING TRAIL THROUGH
SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

☒ A.



☐ B.



☐ C.



☐ D. None of the Above

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

☒ Yes

☐ No

Comments _____

8. If you prefer another use, what would you like to see _____

9. Do you live in Franklin?

☒ Yes

☐ No

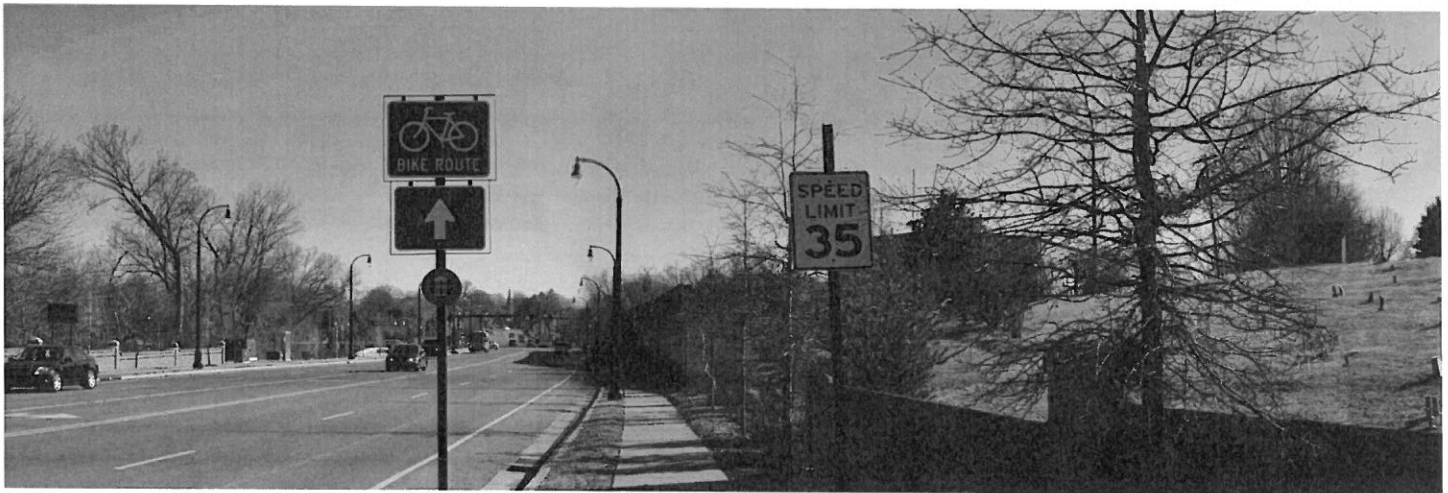
Comments _____

Hill Property Survey

The City is conducting a survey for the future use of the Hill Property, a City-owned property at 403 & 405 5th Avenue North. The City would like your input on several different land use scenarios. The first is compact single family homes, the second is mixed-residential homes (a mix of townhomes and attached residential), the third option is to provide recreational space. This site is located along a gateway into historic downtown Franklin. Please give your input on the questions below:



Aerial View



View from Del Rio and Hillsboro Intersection

1. What is your overall vision for the Hill Property? If you could design anything, what would it be?

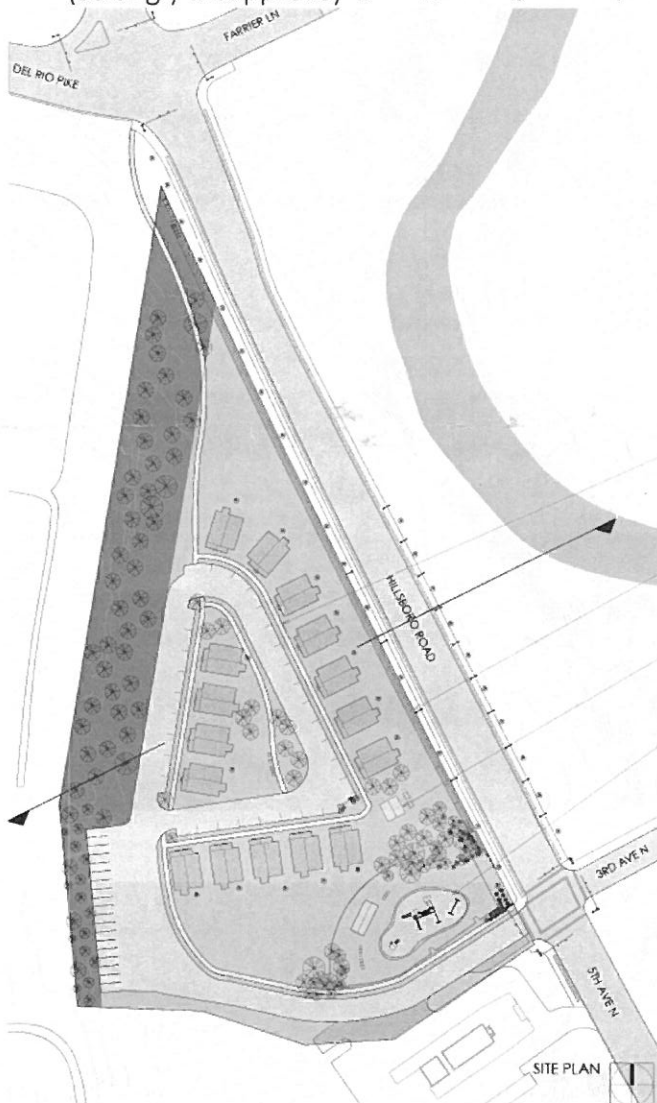
Circle all that apply.

- ☐ A. Civic Institutional Uses
- ☒ B. Compact Single-Family Homes on small lots
- ☐ C. Recreation/Open Spaces
- ☐ D. Townhomes
- ☒ E. Other *Duplex (one level)*

Comments Consider homes that are one level for those who are challenged with stairs

2. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Compact Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)

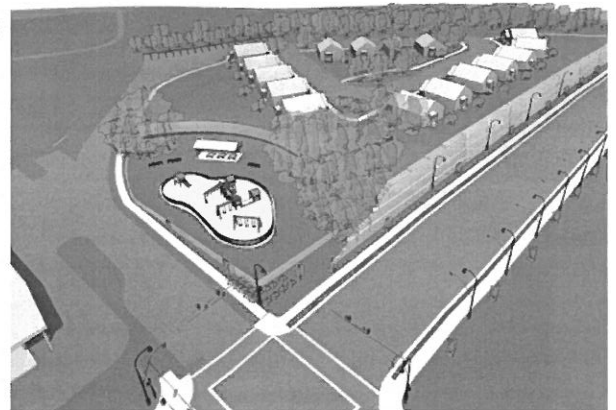


PEDESTRIAN PATH
THROUGH SITE

RETAINING WALL

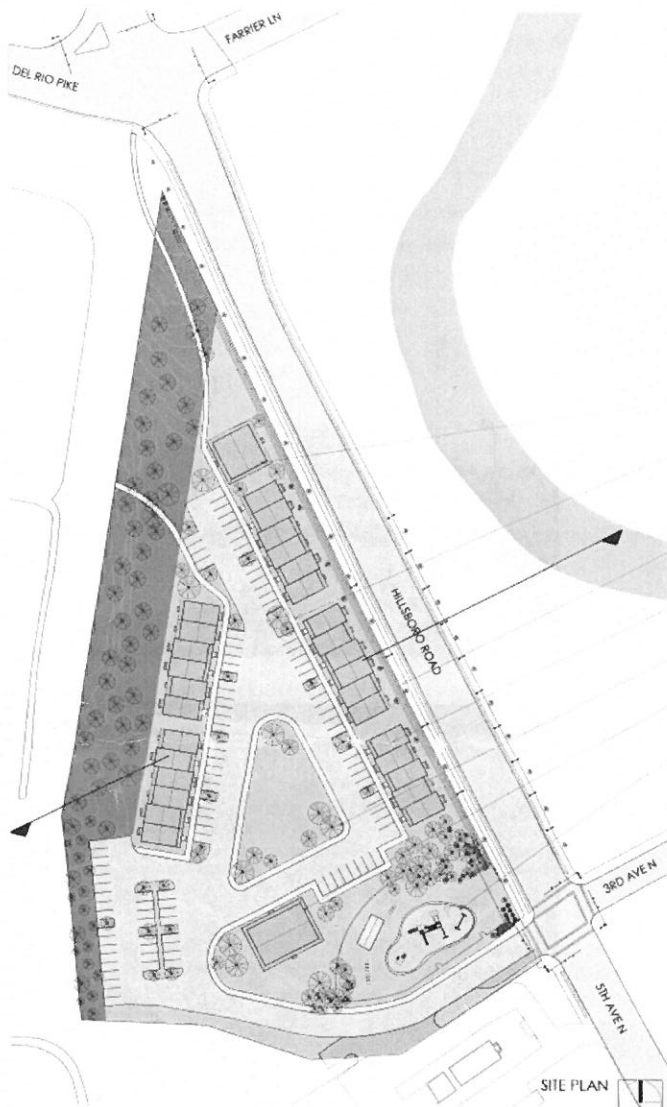
NEIGHBORHOOD
PAVILION

CHILDREN'S PARK AND
PICNIC AREA



3. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Mixed Residential Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



BIG HOUSE

PEDESTRIAN PATH
THROUGH SITE

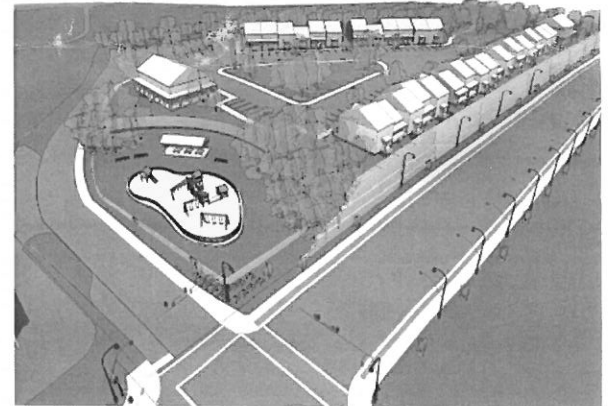
RETAINING WALL

ONE AND TWO-STORY
TOWNHOMES

NEIGHBORHOOD GREEN
SPACE

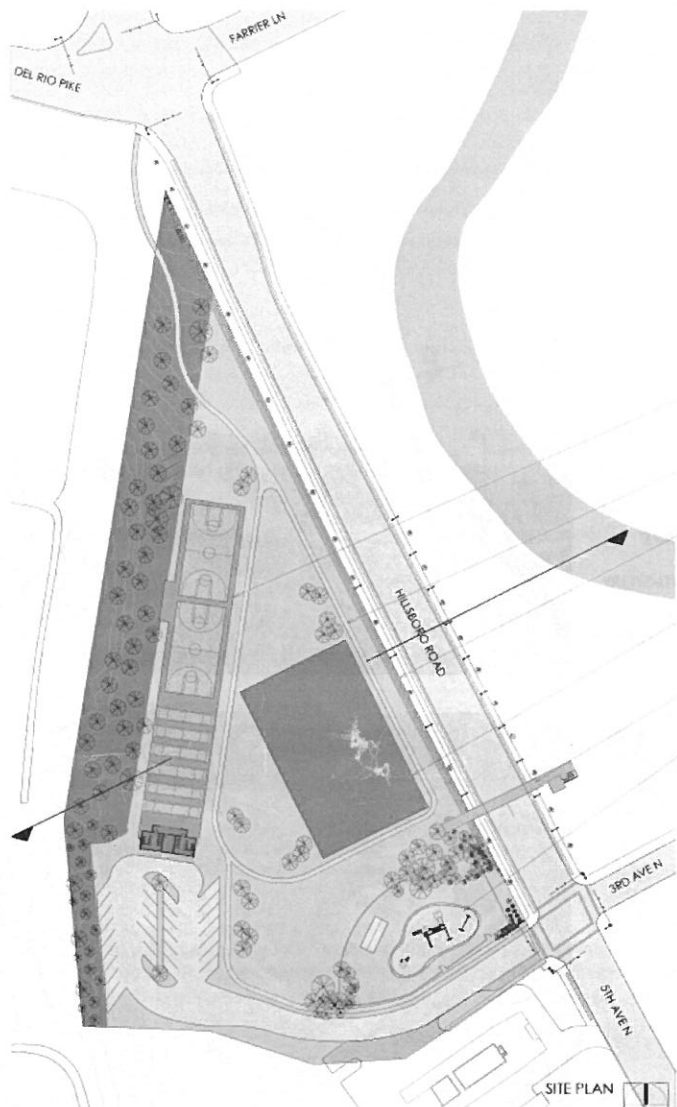
BIG HOUSE

CHILDREN'S PARK AND
PICNIC AREA



4. Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a **Recreational Design Concept** for the Hill Property?

(Strongly Disapprove) 1 2 3 4 5 6 7 8 9 10 (Strongly Approve)



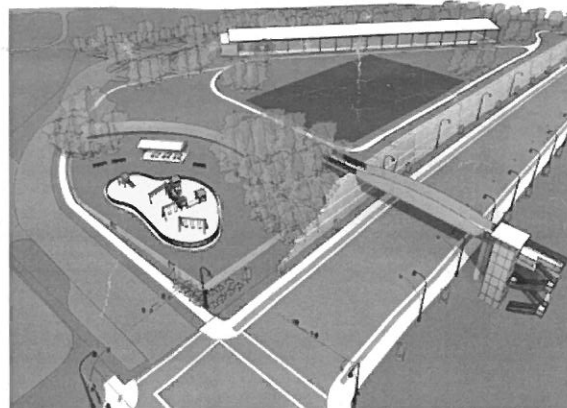
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SITE
RETAINING WALL

INTRAMURAL FIELD

PEDESTRIAN BRIDGE

CHILDREN'S PARK AND
PICNIC AREA



5. If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

6. If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

A.



B.



C.



D. ~~None~~ of the Above — include 1 story homes.

7. The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Yes

No

Comments Affordable housing should be the biggest priority for Franklin workforce of income \$25,000 to include Teachers aides, single parents, and single income seniors.

8. If you prefer another use, what would you like to see I would like to see affordable homes to include 55 years and over, with life changes and are on a single fixed income. They have lived, raised family and paid taxes in Franklin and now cannot live here. (housing affordability is forcing these seniors to leave) Where is our community helping.

9. Do you live in Franklin?

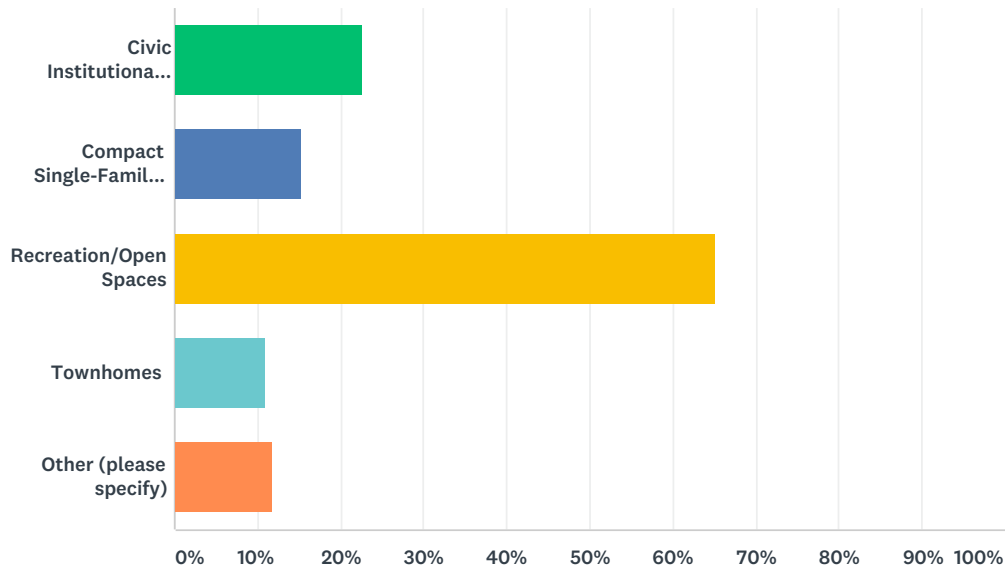
Yes

No

Comments Live and Work in Franklin. I have been living in Franklin for over 27 years

Q1 What is your overall vision for the Hill Property? If you could design anything, what would it be? Choose all that apply.

Answered: 1,549 Skipped: 22



ANSWER CHOICES	RESPONSES	
Civic Institutional Uses	22.60%	350
Compact Single-Family Homes on Small Lots	15.30%	237
Recreation/Open Spaces	65.01%	1,007
Townhomes	10.85%	168
Other (please specify)	11.75%	182
Total Respondents: 1,549		

#	OTHER (PLEASE SPECIFY)	DATE
1	Affordable houses. These options talk about size and style and not affordability	3/14/2018 11:37 PM
2	Franktown open hearts building	3/14/2018 8:29 PM
3	Franktown	3/14/2018 7:48 PM
4	one level homes at least 2000 square feet/shopping and local restaurant space	3/14/2018 4:14 PM
5	not low income, but residential single family homes that would be affordable for those who are older citizens but who do not wish to live in low income housing but also cannot afford senior living in Franklin. There must be something that can be done to accommodate these folks who want to live in a nice area but cannot afford extremely expensive living. Would also like to see these homes be on one level instead of two.	3/14/2018 1:15 PM
6	Move city hall here	3/14/2018 9:33 AM
7	Franktown	3/14/2018 9:01 AM
8	No more homes until ample infrastructure and roadways are built.	3/14/2018 8:09 AM
9	Mixed with house and townhomes	3/14/2018 8:01 AM
10	in conjunction with affordable housing	3/14/2018 7:47 AM
11	Creative recreational space	3/14/2018 7:40 AM

Hill Property Study

12	I'd love to see a community open space with soccer fields, playground, covered benches/picnic tables and splash pads! Franklin does not have enough family friendly outdoor areas	3/14/2018 7:26 AM
13	H	3/14/2018 7:09 AM
14	Affordable housing	3/13/2018 1:08 PM
15	Outdoor music venue	3/13/2018 11:25 AM
16	Industrial	3/13/2018 11:06 AM
17	residential	3/13/2018 10:40 AM
18	New disc golf course	3/13/2018 8:24 AM
19	Leave open	3/13/2018 3:41 AM
20	Affordable housing	3/12/2018 11:08 PM
21	Dog Park, man made lake, bike trails, walking trails	3/12/2018 9:13 PM
22	Nature Playground	3/12/2018 8:46 PM
23	Franktown	3/12/2018 8:40 PM
24	Real affordable housing for the little guy working in retail etc. affordable	3/12/2018 7:46 PM
25	I would like to see affordable housing and green space. I	3/12/2018 7:44 PM
26	workforce housing	3/12/2018 7:38 PM
27	Since the property is adjacent to cemeteries it would be nice to have open space and walking trails	3/12/2018 6:23 PM
28	Rec + community center	3/12/2018 6:03 PM
29	Cemetery or park	3/12/2018 5:20 PM
30	Let it be a beacon in the community for kids such as in Franktown.	3/12/2018 5:19 PM
31	Franktown	3/12/2018 5:14 PM
32	Building for non profits	3/12/2018 4:37 PM
33	Place for kids in the community to be. Franktown	3/12/2018 4:31 PM
34	Any kind of affordable housing	3/12/2018 4:09 PM
35	Affordable rentals	3/12/2018 3:40 PM
36	Affordable apartments	3/5/2018 12:27 PM
37	Affordable housing	3/5/2018 12:03 AM
38	Affordable housing	3/4/2018 10:14 PM
39	Small office/retail may also work well. The hill may be a challenge, but that corner could be a strong anchor. This would also continue the retail/commercial nature of this stretch of Hillsboro that currently exists on both sides of the property.	3/2/2018 5:15 PM
40	Technology hub or nonprofit hub	3/2/2018 4:31 PM
41	Some sit down restaurants. Lol	3/1/2018 7:25 PM
42	I wouldn't object to low-rise condos with green space. We need affordable housing, and having police/fire or other civil servants live there would be good!	3/1/2018 4:26 PM
43	Restaurants, bookstore, souvenir gift stores	3/1/2018 12:05 PM
44	I believe that there should be even greater density if housing is chosen for the site, but detached homes. (Lots as small as 30'x100' would make for good density.)	2/28/2018 4:06 PM
45	a mix of affordable housing and park space	2/26/2018 2:03 PM
46	Only mulit-family with some real density will make an impact on affordable housing needs, or provide scale for enough return for a developer. After access improvement and fees, with current labor shortages and construction costs, a larger number of units will be needed. A civic facility there, no matter how nice, will not be used. It will be a relatively empty park due to the local street and real pedestrian use in the area. Of not apartments, then high density attached products, such as townhomes, but this will not be affordable without either very low cost land and/or tax incentives.	2/26/2018 12:25 PM
47	Workforce housing	2/26/2018 11:27 AM

Hill Property Study

48	Parking for the neighboring Toussaint-Louveture Cemetary	2/26/2018 9:57 AM
49	Affordable work force housing	2/24/2018 3:55 PM
50	equipment rentals	2/24/2018 9:15 AM
51	It would be unwise to put homes on that tiny parcel of land next to the cemetery with a retaining wall holding it back. Leave it be.	2/23/2018 3:54 PM
52	Community Center	2/22/2018 3:40 PM
53	Affordable housing	2/22/2018 11:12 AM
54	Take the building down and leave it as green space.	2/21/2018 4:08 PM
55	Green space	2/21/2018 2:57 PM
56	leave it open.	2/21/2018 1:09 PM
57	development of affordable housing	2/21/2018 11:03 AM
58	Affordable housing	2/21/2018 8:01 AM
59	Why would you sick a bunch of stuff up there when this is one of the first things you see coming in to franklin. Franklin has a large setback in Franklin road for this very reason. At least try and keep some of Franklin looking linke a nice place.	2/21/2018 7:52 AM
60	Green space	2/21/2018 7:18 AM
61	I like the idea of the big house concept to provide 1 & 2 bedroom units at affordable prices.	2/20/2018 10:33 PM
62	Affordable housing targeted to current resident over 55 market. (downsizing)	2/20/2018 7:57 PM
63	Open space. Take down the wall and regrade as a slope so it looks natural and opens up to the cemetery.	2/20/2018 7:48 PM
64	Affordable housing - whether SFH or townhomes	2/20/2018 7:34 PM
65	New City Hall	2/20/2018 4:21 PM
66	parking	2/20/2018 1:53 PM
67	Art Gallery or Museum	2/20/2018 9:00 AM
68	Art Gallery	2/20/2018 8:57 AM
69	Comercial business/Open space	2/19/2018 11:27 PM
70	Affordable	2/19/2018 10:51 PM
71	Please consider giving us a park that is safe for special needs kids - wander-proof, escape-proof. A place we can watch them without worry they will take off running over a back fence.	2/19/2018 6:44 PM
72	Move city hall to this location. Sell or lease the current city hall location	2/19/2018 5:53 PM
73	Since this corridor is filled with commerical use, allow a business to invest and do what they can. It could not be a restaurant probably but a marketing firm or several small businesses could use the space.	2/19/2018 4:23 PM
74	Affordable Housing	2/19/2018 2:15 PM
75	Keep it as part of the cemetary. NO commercial development.	2/19/2018 11:58 AM
76	Parking	2/19/2018 11:44 AM
77	Sell and use money in other areas of Franklin	2/19/2018 11:41 AM
78	WELCOME AND THANK YOU FOR VISITING HISTORIC FRANKLIN	2/19/2018 11:20 AM
79	Brownstone	2/19/2018 11:19 AM
80	keep as city property. City shouldn't "cash in" this property until the next "up" cycle. Down cycle is impending.	2/19/2018 9:54 AM
81	Visitor Center	2/19/2018 9:52 AM
82	None	2/19/2018 9:39 AM
83	Open space	2/19/2018 8:27 AM
84	Nature playground	2/19/2018 8:05 AM

Hill Property Study

85	Park - Save some grass and trees = Take care of what you have, and stop trying to outgrow yourself	2/19/2018 7:57 AM
86	Food Truck Park, like this: www.rosecityfoodpark.com	2/19/2018 7:19 AM
87	City hall	2/19/2018 1:48 AM
88	workforce housing - affordable housing	2/18/2018 9:01 PM
89	Dog Park	2/18/2018 7:52 PM
90	Nature playground	2/18/2018 2:53 PM
91	non-profit Center	2/18/2018 12:25 PM
92	Renewable Energy zone	2/18/2018 11:30 AM
93	Would love to see a running track 400 meters or so	2/18/2018 12:08 AM
94	I think it should still be used as a City Facility with a remodel and facelift.	2/17/2018 8:35 PM
95	R	2/17/2018 11:13 AM
96	Nature Playground	2/17/2018 10:51 AM
97	Move City Hall to this property. The current City Hall property could be additional parking space that is greatly needed in downtown.	2/17/2018 8:48 AM
98	Affordable, regardless. It's called Hard Bargain for a reason	2/17/2018 7:28 AM
99	No more development	2/17/2018 5:57 AM
100	No Buildings! Park setting please connected to sonic and across street to walkways.	2/17/2018 1:11 AM
101	Mixed use space	2/17/2018 12:42 AM
102	Low income housing	2/17/2018 12:00 AM
103	A nature play center.	2/16/2018 11:55 PM
104	Affordable housing	2/16/2018 10:41 PM
105	Open green space.	2/16/2018 9:17 PM
106	Sell it	2/16/2018 9:12 PM
107	Nature playground	2/16/2018 8:43 PM
108	I think any of the above could be a successful use of the property. However, I feel strongly that height is a concern and whatever goes up there should be no higher than one story, or a story and a half.	2/16/2018 8:28 PM
109	Park	2/16/2018 8:05 PM
110	Low-income housing for Habitat or a similar group	2/16/2018 7:15 PM
111	J	2/16/2018 7:10 PM
112	Playground or ampitheater	2/16/2018 6:32 PM
113	Or New City Hall with attached parking garage.	2/16/2018 5:58 PM
114	Affordable Housing Community	2/16/2018 5:32 PM
115	FSSD/City of Franklin Performing Arts Center (see below)	2/16/2018 4:51 PM
116	Affordable housing	2/16/2018 4:09 PM
117	Community wellness center?	2/16/2018 3:25 PM
118	No more ugly houses!	2/16/2018 3:21 PM
119	Businesses	2/16/2018 3:21 PM
120	beautiful sunsets there	2/16/2018 3:02 PM
121	Children's play area	2/16/2018 2:59 PM
122	Affordable housing	2/16/2018 2:25 PM
123	leave it green	2/16/2018 1:14 PM
124	Park	2/16/2018 1:02 PM

Hill Property Study

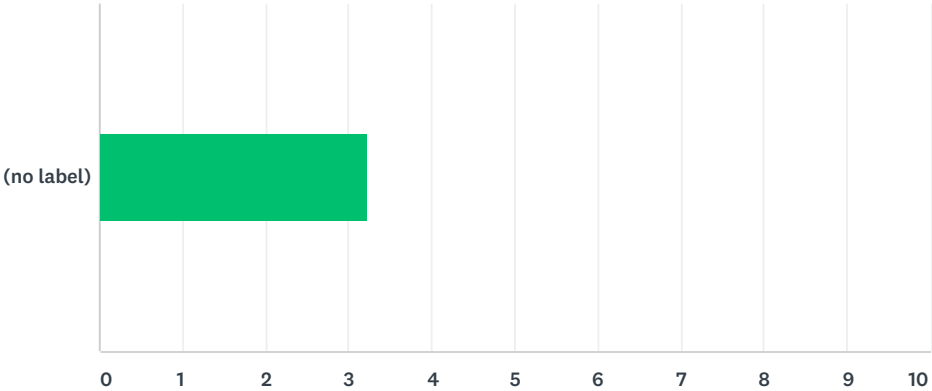
125	Nature Playground	2/16/2018 10:56 AM
126	New City Hall	2/16/2018 10:28 AM
127	Leave it the way it is!	2/16/2018 9:12 AM
128	Enrichment center of some sort	2/16/2018 8:52 AM
129	Mixed use with residential and commercial	2/16/2018 8:47 AM
130	Park	2/16/2018 8:37 AM
131	Playground	2/16/2018 8:15 AM
132	I love to have parks and different items. More homes can be used outside of the main city so as to not impact its small town feel. Parks or anything would be more appreciated since people do not have large yards in this area. Thank you!	2/16/2018 8:12 AM
133	Retail	2/16/2018 8:01 AM
134	Keep Our Thrift Store - it provides a tremendous service to our community.	2/16/2018 6:50 AM
135	Retail	2/16/2018 1:12 AM
136	open landscaped	2/15/2018 11:46 PM
137	A mixture of affordable housing options	2/15/2018 11:30 PM
138	One large bed & breakfast farm	2/15/2018 9:58 PM
139	Mixed housing, particularly for low income families and green space for a community garden and an area for children and families to enjoy	2/15/2018 9:55 PM
140	Move City Hall out of town and use this spot	2/15/2018 9:54 PM
141	Park with trees and flowers	2/15/2018 9:25 PM
142	Trade for land adjacent to existing parks.	2/15/2018 9:13 PM
143	Playground	2/15/2018 9:10 PM
144	Event venue, ice rink, or permanent farmers market	2/15/2018 8:42 PM
145	Affordable housing	2/15/2018 8:26 PM
146	A solid tree'd and bushes' greenbelt along Hillsborough Road and behind the trees a blend of single family and townhouses.	2/15/2018 7:55 PM
147	Ice hockey rink	2/15/2018 7:54 PM
148	Nature playground	2/15/2018 7:36 PM
149	I'm not sure. I think the site demands something to take advantage of the views that will also be prominent on the Hill. This would not be a good location for City Hall, and I'm not sure what other Civic / Institutional need we have. Open parks are satisfied across the street. Low density housing is a missed opportunity. Mixed-Use with dense housing is a potential win. Overall, none of these options are particularly inspiring.	2/15/2018 7:14 PM
150	Restaurants, shopping	2/15/2018 6:37 PM
151	Nature Playground	2/15/2018 6:35 PM
152	restore Battle of Franklin Union Army redoubt	2/15/2018 6:25 PM
153	Leave it green	2/15/2018 6:22 PM
154	Park	2/15/2018 6:22 PM
155	multiple eating facility with views of bicentennial park!!!	2/15/2018 6:21 PM
156	Sell for commercial use	2/15/2018 6:17 PM
157	Super dense high rise residential so we can have more traffic.	2/15/2018 6:16 PM
158	Dog Park	2/15/2018 6:15 PM
159	Commercial stores, restaurants	2/15/2018 6:11 PM
160	Benches and picnic tables. Playground equipment	2/15/2018 6:06 PM
161	Green space - adventure nature playground	2/15/2018 5:52 PM

Hill Property Study

162	It's on the greenway, definitely place it under Franklin Parks & Rec!	2/15/2018 5:45 PM
163	natural area--landscaped with trees, shrubs and flowers with some open space for relaxing.	2/15/2018 5:37 PM
164	Maximize sales income & start a fund to build a decent, large, downtown parking garage.	2/15/2018 5:36 PM
165	Park	2/15/2018 5:36 PM
166	This area is tucked away enough that it could be a great place to have a creative office space, like a container office complex for Franklin creatives that is single level with open space like other cool cities have created	2/15/2018 5:32 PM
167	Retail and restuarants.	2/15/2018 5:32 PM
168	Affordable housing with a price cap	2/15/2018 5:30 PM
169	Condominiums	2/15/2018 5:30 PM
170	something that is tied to the history of our area	2/15/2018 5:28 PM
171	Nothing! Stop developing our town!!	2/15/2018 5:26 PM
172	Small park	2/15/2018 5:26 PM
173	Leave it natural, and if anything an open space with trees.	2/15/2018 5:25 PM
174	low income housing	2/15/2018 5:25 PM
175	Parking garage!	2/15/2018 5:17 PM
176	If it MUST be used for residential purposes, I would suggest more affordable housing for that spot as Franklin does not offer much/ enough if that...	2/15/2018 5:16 PM
177	Low income housing	2/15/2018 5:15 PM
178	Less density	2/15/2018 5:15 PM
179	Shops	2/15/2018 5:07 PM
180	Mixed residential / commercial - like the businesses and apartments at Lynwood Way / Franklin Rd.	2/15/2018 5:07 PM
181	Luxury home or high end commerical only, no small or low income housing	2/15/2018 5:04 PM
182	Pool	2/15/2018 1:33 PM

Q2 Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Compact Residential Design Concept (single-family homes on small lots) for the Hill Property. (See Graphic Below)

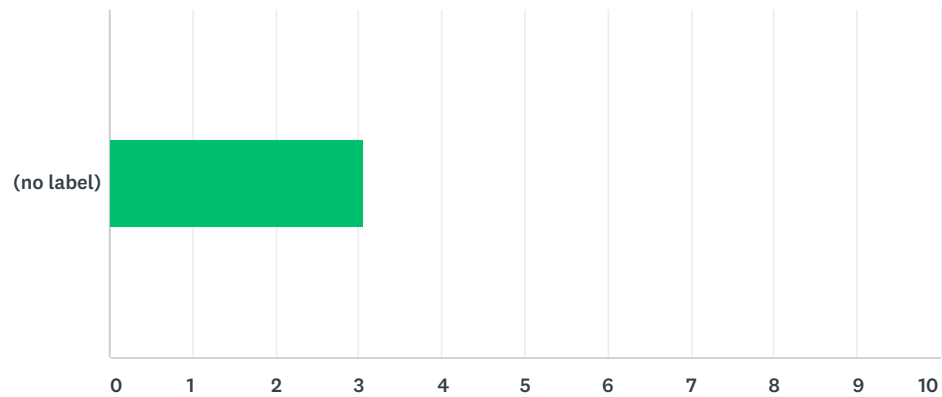
Answered: 1,547 Skipped: 24



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	55.27% 855	6.01% 93	6.72% 104	2.78% 43	6.98% 108	2.71% 42	3.23% 50	4.98% 77	2.33% 36	8.99% 139	1,547	3.2

Q3 Using a scale of 1 to 10, rate how strongly you approve or disapprove of having a Mixed Residential Design Concept (mixed housing types) for the Hill Property. (See Graphic Below)

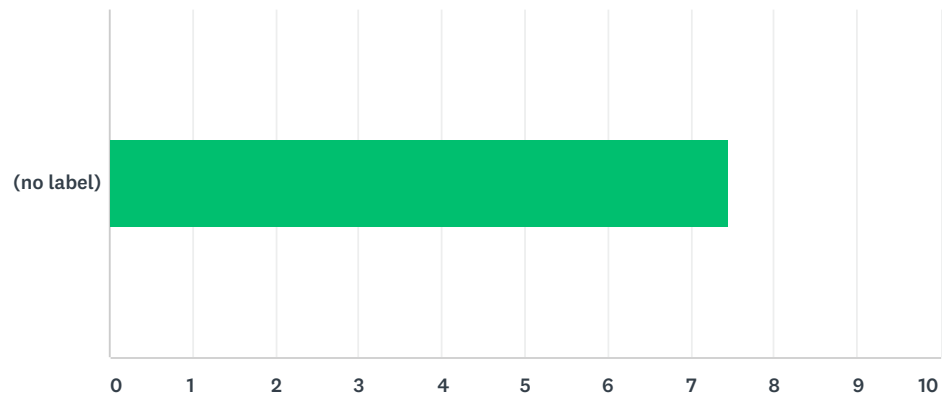
Answered: 1,539 Skipped: 32



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	54.84% 844	6.37% 98	7.60% 117	4.16% 64	7.08% 109	3.12% 48	4.74% 73	3.90% 60	2.27% 35	5.91% 91	1,539	3.0

Q4 Using a scale of 1 to 10, how strongly you approve or disapprove of having a Recreational Design Concept for the Hill Property? (See Graphic Below)

Answered: 1,551 Skipped: 20



	STRONGLY DISAPPROVE1	2	3	4	5	6	7	8	9	STRONGLY APPROVE10	TOTAL	WEIGHTED AVERAGE
(no label)	12.70% 197	3.16% 49	3.09% 48	2.32% 36	6.90% 107	3.42% 53	4.77% 74	6.51% 101	5.74% 89	51.39% 797	1,551	7.4

Q5 If you prefer the recreational design concept, which types of recreational amenities would you like to see on the Hill Property?

Answered: 817 Skipped: 754

#	RESPONSES	DATE
1	Pa	3/15/2018 8:34 AM
2	Park for kids. Pinketton is so busy we need more kid space	3/15/2018 7:02 AM
3	playground and open green space	3/15/2018 6:50 AM
4	No	3/14/2018 10:46 PM
5	trails, splash pad, playground	3/14/2018 10:10 PM
6	Basketball court, frisbee golf, sand volleyball, shuffle board	3/14/2018 9:57 PM
7	Walking paths, picnic shelters, play equipment	3/14/2018 9:50 PM
8	Picnic tables, children's playground, basketball goals, green space, etc	3/14/2018 9:45 PM
9	Park,	3/14/2018 8:52 PM
10	Franktown Open Hearts	3/14/2018 7:58 PM
11	Paddle courts	3/14/2018 7:30 PM
12	community gathering and recreational uses, indoor sports, crafts, vocational training	3/14/2018 7:04 PM
13	amphitheater	3/14/2018 6:17 PM
14	Amphitheater for outdoor concerts or movies, adult space, walking paths, skate park	3/14/2018 6:01 PM
15	Casual family oriented facilities.	3/14/2018 5:52 PM
16	open green space	3/14/2018 5:39 PM
17	Playground	3/14/2018 5:25 PM
18	Indoor basketball court. Bldgs for nonprofit organizations such as Franktown and Young Life to meet.	3/14/2018 5:14 PM
19	Tennis courts, walking/jogging path, pavilion/ampitheatre for music	3/14/2018 5:04 PM
20	Soccer. Maybe a dog park. Playgrounds.	3/14/2018 4:35 PM
21	Benches, playground	3/14/2018 2:30 PM
22	A zip line, a challenge course, splash pad, interactive exercise equipment, trails, needs to be all age groups, interactive public art, it has to be fun, inclusive and a real community asset to promote a healthy culture. You have the opportunity to do something really unique here.	3/14/2018 2:13 PM
23	centralized programming for Franklin youth. Affordable.	3/14/2018 1:19 PM
24	Intramural field and pedestrian use	3/14/2018 11:25 AM
25	I would prefer to relocate City hall from downtown but a playground would be nice.	3/14/2018 9:33 AM
26	Open space with trees and shrubs	3/14/2018 9:01 AM
27	W	3/14/2018 9:00 AM
28	sports fields, workout stations/equipment, a large movie screen that shows projected movies once a month, small amphitheater for local concerts and entertainment	3/14/2018 8:56 AM
29	educational park	3/14/2018 8:29 AM
30	Bike trails, walking paths, swings, tennis courts	3/14/2018 8:09 AM
31	I would like a park designed to recognize the battle of Franklin and its impact on the Civil War. This type of park would help educate visitors to our community and keep additional traffic off our roads.	3/14/2018 7:46 AM
32	Something unique and different. Have a creative contest for a new park amenity. That would be a fun idea and help the community be involved.	3/14/2018 7:40 AM

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33	Walking trails, dog par	3/14/2018 7:32 AM
34	Soccer fields, playgrounds, splash pads and covered picnic tables of various sizes (to accommodate large and small groups)	3/14/2018 7:26 AM
35	Playground, splash pad for children, restrooms, basketball court	3/14/2018 7:09 AM
36	I think that the recreation are shoukd fit the needs if the surrounding neighborhoods and should not be left up to the entire population of franklin who mostly will not use it. Survey the kids that live closest. 7	3/14/2018 6:01 AM
37	Walking trails, park, picnic areas	3/14/2018 5:32 AM
38	Family activity like put put golf with water feature or green space for a look out over the river.	3/14/2018 12:34 AM
39	Pretty gardens and a nature walk	3/13/2018 10:49 PM
40	Playground, sports fields.	3/13/2018 10:47 PM
41	Children's play area, picnic tables	3/13/2018 10:18 PM
42	Recreational concept feels like the children would be too close to busy streets.	3/13/2018 9:40 PM
43	Disc golf Pond Trees with hammocks Shade for picnics	3/13/2018 9:31 PM
44	Building for use by nonprofits that directly impact the city's under served population. Passive park walking trail, one mixed use playing field, children's play area	3/13/2018 8:45 PM
45	Park with walking/biking trail	3/13/2018 8:36 PM
46	splash pad	3/13/2018 7:54 PM
47	Larger children's play set/area with picnic tables, 1 basketball court, fenced in dog park, running track	3/13/2018 7:35 PM
48	passive space, peaceful, connects, compliments the cemetery.	3/13/2018 7:30 PM
49	Dog park,playground	3/13/2018 7:16 PM
50	Children's park, walking trails	3/13/2018 5:13 PM
51	I like the idea of a park and basketball courts. A half mile to full mile walking or running track would be awesome too!	3/13/2018 4:58 PM
52	Basketball and play ground	3/13/2018 4:57 PM
53	pavilions, open amphitheater for concerts, no dog park	3/13/2018 4:26 PM
54	Playground, Basket ball Court.	3/13/2018 4:01 PM
55	I would prefer a lot more biking options and connectivity through out Franklin	3/13/2018 3:40 PM
56	Park area with playground and field for rev play and basketball and or sand volleyball courts. Walking trails	3/13/2018 2:25 PM
57	Indoor swimming	3/13/2018 1:41 PM
58	really good playground and turf field for winter	3/13/2018 1:30 PM
59	Open spaces, playground, picnic area, covered area. Walk path across the street, not necessarily covered though.	3/13/2018 1:24 PM
60	Grilling area, outdoor spaces to picnic and eat	3/13/2018 1:22 PM
61	Indoor and outdoor combination - Gym and outdoor tennis and basketball courts , soccer fields	3/13/2018 1:14 PM
62	walking path	3/13/2018 1:00 PM
63	Walk	3/13/2018 11:58 AM
64	Basketball courts, Pickle ball courts	3/13/2018 11:43 AM
65	outdoor music venue	3/13/2018 11:25 AM
66	Reading areas. Walking space and tables for eating.	3/13/2018 11:19 AM
67	Park, water, biking.	3/13/2018 11:11 AM
68	Basketball courts, football/soccer field, playground	3/13/2018 11:06 AM
69	Water park	3/13/2018 11:02 AM

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70	Those which serve the expected needs of the City.	3/13/2018 10:41 AM
71	Fields for Lacrosse/Soccer (intramural like d marked here)	3/13/2018 10:39 AM
72	Passive Park	3/13/2018 10:11 AM
73	Park with fountains and walking paths and green space with trees covered pavilion like pinkerton park	3/13/2018 10:08 AM
74	multi use	3/13/2018 9:58 AM
75	Park with walking paths, playground, areas to relax, or where food trucks to meet, small town music theater where people can meet up and do small musical sessions or even plays. It is surrounded by cemeteries...I just don't feel like everyone would be jumping to live around 3 cemeteries...a harder sell.	3/13/2018 9:52 AM
76	Walking Path	3/13/2018 9:52 AM
77	Park	3/13/2018 9:43 AM
78	Intramural fi	3/13/2018 9:21 AM
79	Playgroud, dog park, splash pad	3/13/2018 9:17 AM
80	Tennis courts, basketball courts, splash pad, disc golf, outdoor fitness equipment for adults	3/13/2018 8:33 AM
81	Civic organizations such as Franktown utilizing the areas.	3/13/2018 8:27 AM
82	Disc Golf course	3/13/2018 8:24 AM
83	None	3/13/2018 8:20 AM
84	na	3/13/2018 8:02 AM
85	Splash pad	3/13/2018 7:48 AM
86	The rendering included above looks great just the way it is.	3/13/2018 7:43 AM
87	Basketball, walking path or in line skating path, lunch spots	3/13/2018 7:28 AM
88	Ball field, basketball courts	3/13/2018 7:23 AM
89	Open park area	3/13/2018 7:19 AM
90	Dog park	3/13/2018 7:18 AM
91	Lacrosse	3/13/2018 7:15 AM
92	Walking path, playground	3/13/2018 7:14 AM
93	Something for families and young children. No need for a teen "hangout" right behind Sonic and across from a liquor store.	3/13/2018 7:01 AM
94	bike trails, walking trails	3/13/2018 5:52 AM
95	No use at all. Leave as open green space	3/13/2018 3:41 AM
96	This	3/13/2018 12:45 AM
97	Soccer fiels	3/12/2018 11:28 PM
98	Parklike facilities. Not sports, but general use park	3/12/2018 10:54 PM
99	Same as Pinkerton Park	3/12/2018 10:49 PM
100	Dog park and walking track	3/12/2018 10:17 PM
101	Kids park	3/12/2018 9:46 PM
102	Playground	3/12/2018 9:36 PM
103	Walking trails, passive exercise, tennis courts.	3/12/2018 9:31 PM
104	Indoor Soccer facility	3/12/2018 9:26 PM
105	Walking paths, playground for kids, tennis coirts	3/12/2018 9:22 PM
106	Dog Park Bike Trails Manmade lake	3/12/2018 9:13 PM
107	Splash pad. Basketball court.	3/12/2018 9:07 PM
108	Playground and splash pad	3/12/2018 9:04 PM

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109	Plenty of just open space, an interpretation of the area's history and character (including African American history), and greenway to downtown area.	3/12/2018 9:02 PM
110	soccer, basketball	3/12/2018 9:02 PM
111	A free splash pad	3/12/2018 9:01 PM
112	What was listed but also more parking.	3/12/2018 8:58 PM
113	Some kind of park.benches, green space, etc	3/12/2018 8:51 PM
114	children's splash pad	3/12/2018 8:50 PM
115	Nature Playground	3/12/2018 8:46 PM
116	Water feature, Park, benches, walking trails, pedestrian bridge, playground	3/12/2018 8:32 PM
117	Volleyball, basketball, tennis, open space	3/12/2018 8:23 PM
118	Ci	3/12/2018 8:12 PM
119	Concerts, picnics, farmers market	3/12/2018 8:08 PM
120	a park	3/12/2018 8:05 PM
121	Children's park	3/12/2018 7:57 PM
122	Children's playground	3/12/2018 7:57 PM
123	Intramural field	3/12/2018 7:55 PM
124	Lacrosse field	3/12/2018 7:41 PM
125	Something for children of all ages.	3/12/2018 7:37 PM
126	Bocci ball courts	3/12/2018 7:25 PM
127	Use for non profit organizations	3/12/2018 7:25 PM
128	Pickleball Tennis Basketball	3/12/2018 7:13 PM
129	Water Park	3/12/2018 7:12 PM
130	Path and bridge	3/12/2018 7:12 PM
131	Intramural field, fenced play area for children	3/12/2018 6:51 PM
132	Splash pad. Rock climb. Basically an updated tinker bell park with only one way in/out	3/12/2018 6:44 PM
133	Trail use amenities, sports uses	3/12/2018 6:42 PM
134	Bike path. Skateboard park	3/12/2018 6:41 PM
135	Open grass for multi use sports including football, ultimate Frisbee, etc. The bridge over Hillsboro is a great idea to keep kids safe! We have enough townhomes and tight housing in Franklin already.	3/12/2018 6:31 PM
136	Courts	3/12/2018 6:28 PM
137	Walking trail	3/12/2018 6:25 PM
138	Walking trails, native plantings and picnic pavilions that could be .reserved by county residents and city residents on.y.	3/12/2018 6:23 PM
139	Running track, playground, basketball, tennis.	3/12/2018 6:20 PM
140	Parks, outdoor concert venue	3/12/2018 6:16 PM
141	Definitely not athletic fields for sports. A great idea would be something like a smaller scale version of the gardens at Cheekwood.	3/12/2018 6:15 PM
142	Splash pad	3/12/2018 6:14 PM
143	I would like to see organizations and non profit...like Franktown Open Hearts to have the ability to use.	3/12/2018 6:12 PM
144	Playgrounds, covered-outdoor eating areas w/picnic tables benches thru-out the park, an amphitheater for plays and music, parking, and maybe a place for food trucks	3/12/2018 6:06 PM
145	Picnic tables; frisbee park	3/12/2018 6:04 PM

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146	Multi use field available for community use with priority given to community/smaller groups (not the major sports clubs),	3/12/2018 6:03 PM
147	Walking track, park and picnic area	3/12/2018 6:02 PM
148	Family activity area for concerts	3/12/2018 5:57 PM
149	Open space and trails	3/12/2018 5:52 PM
150	Open space field or fields....basketball court.....pickleball courts.	3/12/2018 5:49 PM
151	Bike/walking trails with a playground!	3/12/2018 5:47 PM
152	Park	3/12/2018 5:45 PM
153	exactly or close to the above rendering	3/12/2018 5:38 PM
154	Amphitheater if room.	3/12/2018 5:34 PM
155	Soccer frisbee golf	3/12/2018 5:34 PM
156	walking trails, playground equipment	3/12/2018 5:33 PM
157	C park and recreation area	3/12/2018 5:27 PM
158	Children's playground	3/12/2018 5:26 PM
159	Walking ?? Walking trails.	3/12/2018 5:24 PM
160	Walking trail, bike lane/path, pickle ball	3/12/2018 5:23 PM
161	I'd love to see a water feature, like a community splash pad be incorporated.	3/12/2018 5:22 PM
162	A children's playground, with a shade shelter.	3/12/2018 5:20 PM
163	Walking trails	3/12/2018 5:20 PM
164	Picnic pavilion, children's park and walking trail.	3/12/2018 5:20 PM
165	Basketball, tennis, outdoor exercise stations	3/12/2018 5:19 PM
166	Space for kids in hard bargain to use. Or nonprofits	3/12/2018 5:19 PM
167	a splash pad/playground similar to what is already in Springhill.	3/12/2018 5:19 PM
168	Green Space, Basketball Courts, Small Park	3/12/2018 5:19 PM
169	place to secure bicycles, covered area for walkers and bikers when it rains. Picnic area, open field, fenced dog area.	3/12/2018 5:17 PM
170	Green Space / Walking Trail	3/12/2018 5:16 PM
171	Walking	3/12/2018 5:16 PM
172	Playground	3/12/2018 5:13 PM
173	Park and open space for families	3/12/2018 5:11 PM
174	I would love to see a playground that uses the natural landscape as it's features. Rocks, bridges, stones paths, ropes over river, ect.	3/12/2018 5:11 PM
175	park like setting	3/12/2018 5:07 PM
176	Basketball, baseball, soccer	3/12/2018 4:31 PM
177	Large Playground / Splash Pad	3/12/2018 4:17 PM
178	Park	3/12/2018 4:12 PM
179	Basketball courts and soccer fields	3/12/2018 4:07 PM
180	Something charitable organizations can utilize.	3/12/2018 4:06 PM
181	Various programs to assist youth in learning a trade or interest that would carry them into adulthood.	3/12/2018 4:04 PM
182	soccer, basket ball, baseball, running track, walking path, dog area	3/12/2018 3:52 PM
183	youth	3/12/2018 3:49 PM
184	Basketball courts, playground, fields space (soccer, frisbee, football, etc.), picnic area	3/12/2018 3:45 PM
185	?	3/12/2018 3:42 PM

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186	Low income only	3/12/2018 3:40 PM
187	A park and walking trail	3/12/2018 3:39 PM
188	Outdoor Basketball courts & Volleyball courts for youth in the area to play in a safe, public, free, place.	3/12/2018 3:33 PM
189	Playground, restrooms	3/12/2018 3:30 PM
190	Fields with play grounds and equipment to be rented would be a beneficial facility for such close downtown access. As well, some sort of facilities for non-profits to gather, be accessible, and hold events.	3/12/2018 3:27 PM
191	n/a	3/12/2018 3:25 PM
192	N/A	3/12/2018 3:24 PM
193	Nature walk/study/preserve	3/7/2018 11:16 AM
194	Nature playground	3/7/2018 10:03 AM
195	https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/	3/6/2018 10:06 PM
196	Splash Pad, Basketball, Soccer/Mixed Use field. Playground.	3/6/2018 1:59 PM
197	https://l.facebook.com/l.php?u=https%3A%2F%2Fwww.pinterest.com%2Fpattiksmith%2Ffranklin-adventure-nature-playground-ideas%2F&h=ATMs8ipV2RUi0puRgNLLepP59nIZqFhXpJK06BiplGjohPn5uVMRUnJf_CCSNLlle nHHT5u_KkSceEHIZNm2loumiUf-R1BfiGZXdDqIPceOsX1PZmfJIUso6k1mdYb-kjiy0GDI4-66dlwHjkHXPg	3/5/2018 11:04 PM
198	Basketball courts, playgrounds, etc	3/5/2018 9:45 PM
199	No pedestrian bridge. Include a small pavilion for gatherings. No other hard surfaces except for parking.	3/5/2018 6:56 AM
200	Park without sports. It's next t to a cemetery. No one wants to bury the de pick up are happening next door.	3/4/2018 11:32 PM
201	A playground would be great in this area as shown in the design.	3/4/2018 10:44 PM
202	Playground	3/4/2018 8:10 PM
203	If it is going to be recreation, don't duplicate the fields on Downs....make it a more natural park.	3/4/2018 7:12 PM
204	One that involves very little vehicle traffic. Traffic is already a huge problem in and out of the downtown area, I don't understand why the city wants to increase density.	3/4/2018 9:29 AM
205	Whatever people who live in close proximity would enjoy.	3/3/2018 9:18 PM
206	Tennis, basketball, and possibly soccer. It would have to be planned to prevent frequent balls going over the retaining wall on to Hillsboro Road. Sports listed above are typically inside fencing which would not look all that great towering over the retaining wall either. Possibly a pavilion along the road to buffer and fields/courts further inside the property?	3/2/2018 5:15 PM
207	None	3/2/2018 4:31 PM
208	Walking trail, intramural/soccer field	3/2/2018 3:56 PM
209	fields, courts, etc.	3/2/2018 3:24 PM
210	Basketball courts	3/2/2018 1:00 PM
211	Parj	3/1/2018 8:46 PM
212	Lets do something that this city doesn't already have how about a city ice arena. We would be the only city in this state to have one. That might be a long shot but we could have roller hockey rink like a ones at La Vergne City Park, Bellevue and number of other cities around Nashville.	3/1/2018 5:17 PM
213	splash pad, swings	3/1/2018 1:37 PM
214	We already have the Recreation Centers in Williamson County along with other independent gyms.	3/1/2018 12:05 PM
215	play ground, tennis courts, walking trail	2/28/2018 5:46 PM
216	Restrooms, bike share station, multi-generational outdoor exercise equipment.	2/28/2018 4:06 PM
217	Playground with shaded areas, covered pavilion, walking trail, splash pad	2/28/2018 1:56 PM

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218	Park area.	2/28/2018 10:10 AM
219	games that can be played on small courts, overlook onto area below.	2/27/2018 5:26 PM
220	Play ground for kids (there are none in the area close by). Closest park is Jim Warren (1.5 miles away).	2/27/2018 9:53 AM
221	Soccer or tennis would probably be the best fit - or one of those workout circuits...maybe both!	2/27/2018 9:10 AM
222	Dog Park, Hiking and/or walking path like at Pinkerton Park, playground, open field	2/26/2018 2:16 PM
223	Walking trails, access to greenways, picnic areas	2/26/2018 1:35 PM
224	passive park	2/26/2018 1:32 PM
225	N/A	2/26/2018 11:27 AM
226	Park	2/26/2018 9:53 AM
227	Children's Playground	2/26/2018 9:47 AM
228	Walking path. Recreational playground and children's area	2/26/2018 8:55 AM
229	Open space & a soccer field	2/26/2018 8:22 AM
230	I like the plan above but something low maintenance for the city.	2/26/2018 4:23 AM
231	Open park	2/26/2018 2:14 AM
232	small concert venue	2/26/2018 12:42 AM
233	Playground, green space for family and Pet use	2/26/2018 12:25 AM
234	Dog park	2/24/2018 3:54 PM
235	Not every open space has to be turned into something. Perhaps left undeveloped or as a greenspace wildlife will have has a refuge within our city.	2/24/2018 10:10 AM
236	equipment rentals walking trails nature center	2/24/2018 9:15 AM
237	rental equipment, walking trail, field	2/24/2018 9:09 AM
238	walking trails parks other recreational uses	2/24/2018 9:07 AM
239	pedestrian bridge, intramural field	2/24/2018 9:01 AM
240	any recreation to better serve community	2/24/2018 9:01 AM
241	pavilions, trail information and courts	2/24/2018 8:57 AM
242	Parks	2/24/2018 8:52 AM
243	Park, benches, pavilion	2/24/2018 8:49 AM
244	childrens park and picnic area	2/24/2018 8:47 AM
245	children's park and picnic area, covered pavilions, walking trail information	2/24/2018 8:46 AM
246	Not sure what the size of the property is and what would be feasible. General walking, view observance area.	2/24/2018 8:45 AM
247	Anything other than housing.	2/24/2018 8:14 AM
248	Park, dogpark, skateboard park, small waterfountain park for kids to play in, walking trails, shelters, etc.	2/24/2018 7:44 AM
249	Courts playground, stage for performances, picnic tables,	2/24/2018 12:15 AM
250	Trails	2/23/2018 5:24 PM
251	I think we have enough parks...and houses.	2/23/2018 3:54 PM
252	Public Park - designated sidewalks	2/23/2018 1:03 PM
253	Playground, sports, grass, walking trail	2/22/2018 10:24 PM
254	Some sort of covered or enclosed community center. We are losing our roots of being a family small town.	2/22/2018 3:40 PM
255	Splash water park, sports activities	2/22/2018 1:28 AM
256	Just green open park type space	2/21/2018 9:08 PM

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257	pedestrian path and walking trail through site	2/21/2018 8:10 PM
258	None. I just want it open. Do we have to develop every inch of land we own?	2/21/2018 4:08 PM
259	basketball courts, softball fields, batting cages, children's park	2/21/2018 1:47 PM
260	None	2/21/2018 1:09 PM
261	Playground, walking path, open green space.	2/21/2018 12:54 PM
262	Build soccers lacrosse or baseball	2/21/2018 10:27 AM
263	Walking trail, playground	2/21/2018 10:21 AM
264	Everything mentioned with rendering above.	2/21/2018 10:18 AM
265	Walking trails, Tennis, lakes, picnic areas, movie lawns, flower displays	2/21/2018 10:03 AM
266	Playground, walking trails, SPLASH PAD!	2/21/2018 10:02 AM
267	Trail head for bikes and walkers. Water fountains. Dog water fountains.	2/21/2018 9:15 AM
268	Park and fields for play!	2/21/2018 9:07 AM
269	Trail to include bike lane.	2/21/2018 7:54 AM
270	Keep it green	2/21/2018 7:52 AM
271	Kid friendly park, splash pads, duck feeding ponds, food truck festivals	2/21/2018 7:29 AM
272	Greenspace	2/21/2018 7:18 AM
273	roller hockey rink that can convert to ice rink in winter.	2/21/2018 7:05 AM
274	More dog parks along with walking trails	2/21/2018 12:04 AM
275	Housing under \$250,000. There is none available.	2/20/2018 11:38 PM
276	Simple green space — place for picnic, dogs	2/20/2018 10:32 PM
277	The options shown are fine- they just look shoe-horned onto the site. Doesn't look natural.	2/20/2018 7:48 PM
278	Swings, ball courts, jungle gym, rock wall and splash pad	2/20/2018 7:47 PM
279	Mixed use Playground similar to Pinkerton. Soccer field, basketball courts, etc.	2/20/2018 7:36 PM
280	We do not need a recreational design for this space. There are already plenty of those. What Franklin lacks is affordable housing to promote economic diversity in the city.	2/20/2018 7:34 PM
281	walking / jogging trails, children's play area, multi-use courts (tennis, pickleball basketball), multi-use field(s), benches, trees.	2/20/2018 6:30 PM
282	Open park grounds to be respectful of the nearby cemeteries	2/20/2018 5:23 PM
283	The use of the Hill Property as a park to complement bi-centennial (which i'm sorry is not really a park, but rather a pass through that's beautifully landscaped) with picnic areas, play areas and a gathering spot would be something my family and i would use frequently. There really are no playgrounds with swings, climbers etc. for the kids on this side of town that are not attached to a school or church. This being located just off the trail would be something we could bike to, walk to, and enjoy being outside.	2/20/2018 4:19 PM
284	I would like to see possibly a park with trees and a large fountain, with a pavilion in the back. This would tie in to the walkable park area and sidewalks extending all the way to Pinkerton Park eventually. It would also preserve the simplicity and peace of the graveyard behind the property.	2/20/2018 3:09 PM
285	Trailhead, playground, parking	2/20/2018 1:55 PM
286	trails, field and parking	2/20/2018 1:53 PM
287	Park, something for all.	2/20/2018 1:45 PM
288	Outdoor basketball courts	2/20/2018 10:38 AM
289	Small children's park	2/20/2018 8:19 AM
290	not sure at this time	2/20/2018 7:21 AM
291	Tennis courts, children's play area	2/19/2018 11:50 PM
292	I love the covered basketball courts in the rendering	2/19/2018 11:38 PM
293	Walkway, park type of area	2/19/2018 11:27 PM

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294	Frisbee golf, basketball courts, volleyball courts, larger public swimming pool - Parks & Rec satellite campus.	2/19/2018 9:35 PM
295	Non	2/19/2018 8:54 PM
296	Enclosed space with climbing wall and other amenities	2/19/2018 6:44 PM
297	Pickle ball	2/19/2018 6:28 PM
298	walking trails	2/19/2018 6:09 PM
299	basketball court picnic area park/playground	2/19/2018 4:56 PM
300	No recreational use.	2/19/2018 4:23 PM
301	Ball fields and playgrounds.	2/19/2018 4:04 PM
302	A passive park that tells our community history	2/19/2018 3:52 PM
303	I would love to see an opportunity for some "alternative" recreation facility types. I.E. bicycle velodrome, or a rugby pitch, or a community Hockey/ Ice Skating Rink, or ??? Anything other than residential!	2/19/2018 3:51 PM
304	Children's park, picnic area and intramural fields only. No courts, lockers or rental equipment.	2/19/2018 3:39 PM
305	Trails and gardens	2/19/2018 2:16 PM
306	A park. Not another workout facility.	2/19/2018 1:51 PM
307	Passive park	2/19/2018 1:09 PM
308	Park benches and picnic tables, lots of trees, open green space.	2/19/2018 12:57 PM
309	Playground, grass area	2/19/2018 12:26 PM
310	MINIMAL development. Green space use. Trails. Restrooms.	2/19/2018 11:58 AM
311	multi purpose ball field(s) for pick-up games (kickball, soccer, football); volleyball; biking	2/19/2018 11:41 AM
312	play ground equipment, rock walls, etc.	2/19/2018 11:38 AM
313	Green space	2/19/2018 11:32 AM
314	Playground, basketball court, tennis courts	2/19/2018 11:26 AM
315	A Memorial Garden	2/19/2018 11:22 AM
316	Would not put any type housing at that location.	2/19/2018 11:20 AM
317	Skate park.	2/19/2018 11:06 AM
318	Swings, and park equipment, sports fields, croquet field, bocce ball court, etc. and a place under roof for picnics	2/19/2018 11:04 AM
319	Walking trails or bike access.	2/19/2018 11:03 AM
320	family restrooms, water fountain, bike rack, green space, multi-use paved path, decorative rail or fencing along the retaining wall, trees, lighted paved parking, canopied park benches near the children's play area, rubberized play area surface, green space, picnic tables, dog clean up station.	2/19/2018 11:02 AM
321	Soccer field, tennis courts, running track/paths, basketball courts	2/19/2018 10:50 AM
322	Splash pad, bigger childrens play area away from main road and more picnic spots.	2/19/2018 10:47 AM
323	Skate Park, Basketball, Picnic area	2/19/2018 10:24 AM
324	dog park, kid play area	2/19/2018 9:54 AM
325	It won't be used, too difficult to access.	2/19/2018 9:54 AM
326	Staffed Visitor Center building	2/19/2018 9:52 AM
327	open green space.	2/19/2018 9:48 AM
328	Parking	2/19/2018 9:39 AM
329	Passive park use like above but do not like the walk over.	2/19/2018 9:37 AM
330	bocci ball, tennis, croquet	2/19/2018 9:27 AM
331	The usual stuff.	2/19/2018 9:08 AM

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332	Picnic pavillion, historic markers	2/19/2018 9:06 AM
333	Something unique from other parks. High grade boche courts, rock climbing park, splash pad, cardboard on astroturf hill for sliding.	2/19/2018 9:03 AM
334	as described above	2/19/2018 8:42 AM
335	Leave it alone. Tear down the ugly service buildings and let it b natural space	2/19/2018 8:27 AM
336	I really like the pedestrian bridge going to the river walk and other park property. As far as types of recreational amenities, I suggest something for the elderly.	2/19/2018 8:27 AM
337	OPEN SPACE. We have plenty recreational amenities and we do not need affordable housing with 'fanny-first' designs on a GATEWAY corridor!	2/19/2018 8:16 AM
338	None	2/19/2018 8:05 AM
339	Picnic tables and shuffleboard	2/19/2018 8:04 AM
340	Open green space where people can relax without business	2/19/2018 7:57 AM
341	Soccer fields, basketball courts, sand volleyball, etc, restrooms, security cameras	2/19/2018 7:19 AM
342	Walking and bike paths, picnic pavilions, grills	2/19/2018 6:52 AM
343	Natural	2/19/2018 1:48 AM
344	Basketball ?? Playground	2/19/2018 12:21 AM
345	Something for mountain biking.	2/19/2018 12:04 AM
346	Soccer fields, playground and picnic area	2/18/2018 9:52 PM
347	Children park	2/18/2018 9:43 PM
348	Walking paths and dog park.	2/18/2018 7:52 PM
349	Tennis, basketball, sand volleyball courts, climbing wall, splash pad, a track, open field space, etc	2/18/2018 5:29 PM
350	A Nature playground	2/18/2018 2:53 PM
351	The plan appears to have everything I would be looking for in a park, except perhaps a place to rent a bike for the day.	2/18/2018 2:28 PM
352	I don't see the need for a large recreational field when Jim Warren is just a few minutes away. I love the idea of a nature trail or a more "organic" park area for the land. Here's a park nearby where my parents live that I would love to see replicated in our area! https://g.co/kgs/z8jkWo	2/18/2018 1:24 PM
353	playground, trails, basketball courts, picnic tables, love the walking bridge to cross over	2/18/2018 12:28 PM
354	trailhead, shelters, viewing area, equipment	2/18/2018 12:25 PM
355	passive park; playground; community garden park	2/18/2018 8:45 AM
356	Natural outdoor playground. Schaumburg, I'll has a beautiful one that is ways busy and enjoyed.	2/18/2018 8:32 AM
357	I like what I see in the picture!	2/18/2018 1:38 AM
358	Rubber floor playground	2/18/2018 12:30 AM
359	A running track	2/18/2018 12:08 AM
360	Playing fields, play grounds, walking path, picnic shelters	2/17/2018 11:33 PM
361	Fountains for kids' water play (like Cumberland Park in downtown Nashville and Coolidge park in Chattanooga)	2/17/2018 10:49 PM
362	Nature playground	2/17/2018 10:40 PM
363	climbing wall, walking track, fitness course, shuffleboard	2/17/2018 10:38 PM
364	Picnic area, climbing walls, water fountains/sprayground for play	2/17/2018 10:29 PM
365	Childrensplay area. Tennis courts, live music area. Picnic tables.	2/17/2018 10:27 PM
366	BMX / mountain biking skills park, disc golf, basketball, street hockey / ball hockey.	2/17/2018 9:22 PM
367	Open space	2/17/2018 9:03 PM
368	tennis, a faculty like Academy Park	2/17/2018 7:10 PM
369	Dog park	2/17/2018 6:15 PM

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370	Pickleball courts	2/17/2018 6:10 PM
371	Playground equipment	2/17/2018 5:09 PM
372	General recreational space for families.	2/17/2018 3:48 PM
373	This design looks good.	2/17/2018 3:12 PM
374	Park	2/17/2018 2:11 PM
375	Community-based amenities that would allow for things like farmer/flea market....food trucks, music, etc.	2/17/2018 1:57 PM
376	It would be a fantastic place for a tower overlook with historical legends like Winstead Hill pointing out the Civil War historical sites. It just across from BiCentennial Park and the historical cemeteries so it would extend the walking area of interests for tourists. It could include green space, picnic tables/benches and possibly a small play area for children. Maybe even a dog park for walkers. Tourism is a huge draw for Franklin and this would be a great opportunity to add to that and close to downtown. Thanks, Kim Stout 533 Ploughmans Bend Drive Franklin TN 36064	2/17/2018 1:24 PM
377	Turf fields	2/17/2018 12:56 PM
378	Games. Walking space . Food.	2/17/2018 12:54 PM
379	Kids play area. Bike parking	2/17/2018 12:22 PM
380	Lots of open green space please!	2/17/2018 11:33 AM
381	Walking trails, dog park, picnic tables and pavilion	2/17/2018 11:17 AM
382	Tennis courts, picnic tables	2/17/2018 10:55 AM
383	Pavilion, Playground	2/17/2018 10:53 AM
384	Nature playground https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/?autologin=true	2/17/2018 10:51 AM
385	Walking trails, children's play equipment	2/17/2018 10:48 AM
386	Children's playground	2/17/2018 10:48 AM
387	Not another dog park please! A place for kids to play.	2/17/2018 10:43 AM
388	Walking trail and children's play area	2/17/2018 10:15 AM
389	Playground Amphithéâtre Running trails	2/17/2018 10:15 AM
390	Primary focus on childrens play equipment.	2/17/2018 10:07 AM
391	Walking trail, play ground	2/17/2018 9:57 AM
392	Walking trai	2/17/2018 9:41 AM
393	Playground. Walking/running track, turf field	2/17/2018 9:35 AM
394	Walking paths, playgrounds, maybe a small amphitheater type space for outdoor plays by local theater	2/17/2018 9:23 AM
395	Parks	2/17/2018 9:20 AM
396	Walking path, swing set, a sports field if there's room.	2/17/2018 9:16 AM
397	Low maintenance, picnic tables, benches, bike racks, trees and shaded pavillion	2/17/2018 9:14 AM
398	basketball and tennis courts	2/17/2018 9:09 AM
399	Soccer Field	2/17/2018 9:03 AM
400	Field and basket ball courts. Pedestrian bridge would be a must.	2/17/2018 8:57 AM
401	Flowers and seating	2/17/2018 8:51 AM
402	Why would you put an Intramural field this close to the road? Depending on the types of sports played the potential for loose balls getting down onto Hillsboro Rd could be dangerous.	2/17/2018 8:48 AM
403	children's play area (similar to Pinkerton) and large open field for mixed used recreation. Would stay away from lockers and rental equipment due to ongoing maintenance cost.	2/17/2018 8:44 AM
404	Track, running course, basketball/tennis courts, etc	2/17/2018 8:38 AM
405	Any we have enough houses going in everywhere	2/17/2018 8:20 AM

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406	Basketball, pickle ball, maybe tennis, playground for bigger kids	2/17/2018 8:09 AM
407	Trails and walking paths	2/17/2018 7:50 AM
408	Outdoor education /history center	2/17/2018 7:30 AM
409	Walking ??♀ walking path. Haha! The words are whites out. Hope you can see this!	2/17/2018 6:56 AM
410	Tennis and basketball courts	2/17/2018 6:22 AM
411	Children's playground with bathrooms. Walking /biking loop. Pavilion covered. Pedestrian bridge to access centennial walkway.	2/17/2018 5:45 AM
412	Like Pinkerton Park.	2/17/2018 1:03 AM
413	Tennis Courts, jogging/walking trails	2/17/2018 12:51 AM
414	A nature play center.	2/16/2018 11:55 PM
415	Walking trails	2/16/2018 11:49 PM
416	playground, ball field,	2/16/2018 11:47 PM
417	Nature playground! https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/?autologin=true	2/16/2018 11:42 PM
418	Kids sports, baseball fields	2/16/2018 10:48 PM
419	Grilling and chilling areas.	2/16/2018 10:34 PM
420	Playground, fields	2/16/2018 10:27 PM
421	Trail	2/16/2018 10:01 PM
422	Playground and walking path	2/16/2018 9:53 PM
423	800 meter running track. Soft surface.	2/16/2018 9:35 PM
424	None.	2/16/2018 9:17 PM
425	Outdoor racquetball courts (3 wall); exercise path with stations, pickle ball, walking path, sitting areas with porch swings, trees	2/16/2018 9:07 PM
426	walking tr	2/16/2018 9:06 PM
427	Playground	2/16/2018 8:53 PM
428	Nature playground	2/16/2018 8:43 PM
429	Tennis courts	2/16/2018 8:39 PM
430	Huge playground	2/16/2018 8:39 PM
431	Tennis Courts	2/16/2018 8:37 PM
432	Playground with deciduous trees on the southern side to provide shade in the summer. A cool "landmark/sculpture" feature, like an old train. Shaded walking/running path. A series of slides built into the hill (I've seen something like this in Europe- very cool). Covered pavilions. Tennis courts. I like the idea of an intramural field but concerned about balls, frisbees, etc flying over the wall and causing a disturbance on the street below.	2/16/2018 8:28 PM
433	soccer fields and play ground, great area to pull families into downtown area for recreation, adds green space to bicentennial footprint, add a walking trail that ties into cross walk across street	2/16/2018 8:21 PM
434	Running/Walking trail Pavilion	2/16/2018 8:17 PM
435	Open park and trail	2/16/2018 8:05 PM
436	Trails, historical markers, flower gardens, community gardens for ag. Pedestrian bridge is overkill and not worth expense	2/16/2018 7:46 PM
437	Park	2/16/2018 7:44 PM
438	Walking paths, tennis or basketball court	2/16/2018 7:17 PM
439	Walking trail.	2/16/2018 7:15 PM
440	Extension of Bicentennial park	2/16/2018 7:10 PM
441	Attractive pavilion, playground, landscaped open space	2/16/2018 6:54 PM
442	Walking trails and park	2/16/2018 6:51 PM

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443	walking trails-picnic areas--	2/16/2018 6:51 PM
444	Walking trails	2/16/2018 6:47 PM
445	Handicap accessible playground	2/16/2018 6:41 PM
446	green space with water fountains , benches etc for people to stop and relax if they are waling to or from town	2/16/2018 6:38 PM
447	Playground for young and small with rubber footing like liberty park. Sand box. Field is good because that can be mis use. Tennis courts sound good bc I dont know of any.	2/16/2018 6:32 PM
448	A large children's playground and picnic area would be a fantastic option that those using the walking/biking trails would have a destination on the opposite side of the trail vs Pinkerton . I think this would be a way that ALL of Franklin can use this land.	2/16/2018 6:32 PM
449	Children's park and playground	2/16/2018 6:31 PM
450	basketball	2/16/2018 6:12 PM
451	Track and field, park	2/16/2018 6:09 PM
452	Dog park	2/16/2018 6:04 PM
453	More natural space...like a lake for fishing. TREES! Natural land as it should be in Franklin, TN. Stop building please!	2/16/2018 6:02 PM
454	Walking Trail with easy access group outdoor yoga space. Open multifunction grass space. No Dogs Allowed! (Use Harlinsdale) Not everyone wants to walk around big dogs, even if on a leash.	2/16/2018 5:58 PM
455	It would be great to have a Franklin Botanical Garden at this site! Or, a River Walk area with large scale fountains, maybe set to music with an evening light show.	2/16/2018 5:43 PM
456	Walking/jogging path. /	2/16/2018 5:37 PM
457	basketball hoops, playground for all age levels as well as handicap children, bike path	2/16/2018 5:31 PM
458	open space. common uses for all citizens	2/16/2018 5:25 PM
459	Children's play area, walking trails, picnic area	2/16/2018 5:24 PM
460	Walking trails, picnic area,playground equipmnt	2/16/2018 5:21 PM
461	N/A	2/16/2018 5:13 PM
462	running trails,	2/16/2018 5:11 PM
463	Splash pad or playground	2/16/2018 5:10 PM
464	Perhaps on purpose is a parking spot/trail head for cyclists to use the trail across the road near the Harpeth. Of course you will connect all the trails up right!!! RIGHT!!!! Franklin should have an ever expanding network of riding, walking, running trails connecting parks ectc. along the harpeth.	2/16/2018 5:09 PM
465	I would love to see a 400 or 800m track that is open for public use! I'd also love to see a playground as there are not very many parks in the area with children's play equipment compared to the number of residents. This would be wonderful as it is in walking distance to downtown.	2/16/2018 5:09 PM
466	Bike racks and access to bathrooms and lockers	2/16/2018 5:08 PM
467	tennis, park with a path that connects, dog park	2/16/2018 5:03 PM
468	another park like Pinkerton Park	2/16/2018 5:03 PM
469	None, just green space.	2/16/2018 5:00 PM
470	400 meter running track	2/16/2018 4:59 PM
471	This requires much thought. But When did The City of Franklin become a developer????	2/16/2018 4:57 PM
472	Climbing walls, something recreational for older kids. Sonic and a place to hang out. Maybe an outdoor theater area since the area is so walkable.	2/16/2018 4:55 PM
473	More green space!	2/16/2018 4:53 PM
474	Basketball courts	2/16/2018 4:51 PM
475	Trees to climb!	2/16/2018 4:48 PM
476	More hiking trails	2/16/2018 4:40 PM
477	Overlook and observation deck	2/16/2018 4:38 PM

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478	Dog park Restrooms Benches	2/16/2018 4:36 PM
479	I would love to see a nature playground in Franklin like the one at Edwin Warner Park.	2/16/2018 4:36 PM
480	Large event pavillion.	2/16/2018 4:28 PM
481	Basketball, soccer, playground, walking trail	2/16/2018 4:25 PM
482	track and field setup (track, long jump, high jump, shot put and discus, etc). Bocce ball, basketball, outdoor racquetball	2/16/2018 4:14 PM
483	Potential space for street fair/farmers market activities	2/16/2018 4:14 PM
484	climbing wall	2/16/2018 4:09 PM
485	400m track would be nice (soft service)	2/16/2018 4:06 PM
486	NO MORE BALL FIELDS !!! Passive recreation, and children's playgrounds. LINK BIKE TRAILS.	2/16/2018 4:03 PM
487	Play space, track, trees	2/16/2018 3:59 PM
488	Garden	2/16/2018 3:58 PM
489	Walking trail, benches, picnic tables	2/16/2018 3:57 PM
490	Tennis Courts, playground, picnic tables	2/16/2018 3:56 PM
491	Sand volleyball court, basketball court 400 or 800 meter dirt track or soft path around intramural field (for running..this i really needed since high school track is off limits) There is a large running community in the area that would love to have a soft surface to do repeat intervals. Walking community would love it as well.	2/16/2018 3:54 PM
492	Basketball courts, mixed fields for soccer etc. Playground, dog run area, etc.	2/16/2018 3:47 PM
493	Playground	2/16/2018 3:45 PM
494	Splash pad for kids to play especially in the summer	2/16/2018 3:45 PM
495	trails and trees	2/16/2018 3:43 PM
496	Open grass fields for running, playing and some sports. Picnic tables.	2/16/2018 3:36 PM
497	Park, greenway	2/16/2018 3:33 PM
498	Playground equipment	2/16/2018 3:27 PM
499	I like the idea of an intramural field, as well as a pedestrian path, playground, and pavilions. Anything to encourage more outdoor play and activity!	2/16/2018 3:26 PM
500	A park with restrooms, or even a splash pad, would be fantastic!	2/16/2018 3:25 PM
501	The above idea looks great. Maybe add a skateboarding option in there, too	2/16/2018 3:25 PM
502	I want more open air space, for people congregate.	2/16/2018 3:24 PM
503	Concert area or covered picnic tables.	2/16/2018 3:23 PM
504	Tennis/badminton, Cornhole, putting range,	2/16/2018 3:23 PM
505	Pickle Ball Courts, Tennis Courts	2/16/2018 3:23 PM
506	Pond with bench seating, flat grassy area for frisbee, jogging track, maybe dog park? Franklin is dense enough, we need to keep it warm and fun and intimate. More open spaces, less development!	2/16/2018 3:21 PM
507	Soccer, open space	2/16/2018 3:21 PM
508	Splash pad, live music venue, picnic area	2/16/2018 3:21 PM
509	Dog Park	2/16/2018 3:21 PM
510	Perhaps an event lawn for small concerts and additional movies in the summer. Maybe even an option of adult movies for date nights. Maybe tennis/basketball courts. Perhaps areas assigned for picnicking on blankets with willow or cherry trees. While I have three little ones a park where adults can go without kids running on top of you would be a nice idea.	2/16/2018 3:21 PM
511	Park and picnic area, restrooms, intermural fields	2/16/2018 3:19 PM
512	Corn hole boards or horseshoe toss Play ground Basketball Tennis Volleyball Picnic areas Just suggestions	2/16/2018 3:16 PM
513	Picnic Pavilion Golf putting greens and chipping area	2/16/2018 3:13 PM

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514	Picnic, passive park with history	2/16/2018 3:09 PM
515	sand volleyball, larger playground area. Perhaps another type of recreation activity that is not currently offered at other parks?	2/16/2018 3:05 PM
516	Ice rink.	2/16/2018 3:03 PM
517	a walking path. picnic tables, dog park, play set	2/16/2018 3:02 PM
518	Picnic pavilion	2/16/2018 3:02 PM
519	a water feature kids can run and play in like what they have by the river in Chattanooga, maybe some freestanding artwork	2/16/2018 3:02 PM
520	Picnic tables, open space, walking path. Nice "Franklin" monument to welcome people to town. No basketball courts.	2/16/2018 3:02 PM
521	None	2/16/2018 3:02 PM
522	A climbing or ropes course	2/16/2018 3:01 PM
523	Open spaces for trails and a park	2/16/2018 3:01 PM
524	Tennis courts, playground equipment, picnic areas.	2/16/2018 3:00 PM
525	Walking paths, children's playground	2/16/2018 2:59 PM
526	More for teenagers, basketball, volleyball	2/16/2018 2:59 PM
527	Tennis, Basketball, Playground, Greenway Continuation, Mixed Use Field	2/16/2018 2:31 PM
528	Playing field (soccer etc...) Playground equipment (swings etc...)	2/16/2018 2:29 PM
529	Children's play area, dog park, city-owned concession stand	2/16/2018 2:26 PM
530	A place that would entertain teens. The movies have gotten too expensive and they dont need to wander the mall or streets.	2/16/2018 2:20 PM
531	Picnic area with covered area with firepit or fireplaces like atThe Warner parks A nice water / pond area . Edison lights for night use . Too many houses in Franklin now	2/16/2018 2:09 PM
532	a park with benches and shelters	2/16/2018 1:45 PM
533	Children's park, picnic area and walking trails	2/16/2018 1:38 PM
534	A playground that is interesting and challenging for older children...not just toddlers.	2/16/2018 1:32 PM
535	Basketball, Fields, Playgrounds, Outdoor Raquetball, Wall ball,	2/16/2018 1:20 PM
536	Walking trails, restrooms, trees and shrubs	2/16/2018 1:19 PM
537	Open field hiking and play ground walking paths Ampretheater	2/16/2018 1:17 PM
538	playground, bathroom, walking path	2/16/2018 1:14 PM
539	cookout area children's play area and walking area	2/16/2018 1:02 PM
540	Tennis	2/16/2018 1:02 PM
541	playground, walking trail, tennis courts, baseball courts picnic tables	2/16/2018 12:40 PM
542	walking trails, playgrounds, picnic areas, open fields, fountain	2/16/2018 12:28 PM
543	Play grounds	2/16/2018 12:23 PM
544	Open field area, playground, tennis courts, bocci ball, horseshoes or corn hole, etc.	2/16/2018 11:58 AM
545	Covered Pavilion. Walking Trail with a pedestrian bridge connection to Bicentennial Park would be brilliant.	2/16/2018 11:15 AM
546	Restrooms, playground	2/16/2018 11:11 AM
547	Park benches, walking paths, open grass area, playground	2/16/2018 11:10 AM
548	Nature Playground	2/16/2018 10:56 AM
549	not housin	2/16/2018 10:33 AM
550	General purpose green space (i.e. allow a variety of sports and keep it open vs. limiting to organized ball games a few days per week)	2/16/2018 10:22 AM

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551	Parks- or fields- but NOT soccer or football. There are no lacrosse fields in the city- most it'd be nice for area teams to have a field.	2/16/2018 10:04 AM
552	amphitheater, dog park, farmer's market, place for art festivals, etc. anything except more homes.	2/16/2018 9:34 AM
553	Green space	2/16/2018 9:33 AM
554	Walking, bike riding, not so much playground equipment	2/16/2018 9:30 AM
555	Walking trails, playground, tennis courts	2/16/2018 9:28 AM
556	Nature playground	2/16/2018 9:27 AM
557	park with walkover across the street	2/16/2018 9:23 AM
558	Playground and Picnic area	2/16/2018 9:21 AM
559	Play ground,picnicking covered area,	2/16/2018 9:18 AM
560	playground, green space, dog park, picnic areas	2/16/2018 9:17 AM
561	Basketball courts, a meeting area. Franklin needs an area where children ages 13-16 can congregate. An area they can call their own, without out costing them money.	2/16/2018 9:15 AM
562	Grass & trees. A Green Space.	2/16/2018 9:00 AM
563	A good place to read or workout, or let the young children burn off some energy. Let there be a walking loop trail so a person could go take a daily walk	2/16/2018 8:52 AM
564	I think a water park similar to the one in Spring Hill maybe on a small scale instead of a intramural field. I know that parents with kids would love that in this area near the walking fields for a day of fun.	2/16/2018 8:49 AM
565	Trails	2/16/2018 8:45 AM
566	field, picnic area, frisbee golf	2/16/2018 8:43 AM
567	Basketball or field hockey	2/16/2018 8:37 AM
568	Basketball Volleyball.	2/16/2018 8:18 AM
569	I think fields, dog park and playgrounds	2/16/2018 8:15 AM
570	Bike paths, tennis, basketball, soccer fields, playgrounds, etc. Give it a franklin feel and make it amazing as always!	2/16/2018 8:12 AM
571	Trails, Scenic Historic objects, small amphitheater, public speaking forum.	2/16/2018 8:11 AM
572	walking path, basketball and tennis courts.	2/16/2018 8:08 AM
573	Not much room for anything but a park	2/16/2018 8:01 AM
574	Dog park, open space, sports facility	2/16/2018 7:51 AM
575	Dog park and trails	2/16/2018 7:47 AM
576	Children's play area and walking paths	2/16/2018 7:44 AM
577	We don't need more recreational space.	2/16/2018 6:50 AM
578	Exercise park	2/16/2018 6:10 AM
579	Walking paths, picnic areas and playgroundsWalking paths	2/16/2018 4:17 AM
580	Park with walking trails	2/16/2018 4:04 AM
581	Picnic tables, resting area, small fenced area for dogs,	2/16/2018 1:28 AM
582	Park, picnic areas, walking trail, water feature	2/16/2018 1:28 AM
583	Off leash dog park	2/16/2018 1:17 AM
584	Playground, walking trails, picnic tables	2/16/2018 1:12 AM
585	Walking Trail, Water feature...pond/fountain/stream	2/16/2018 1:06 AM
586	Walking and jogging trails	2/16/2018 12:47 AM
587	Pickle ball courts, this is a huge sport for retirees it would also be a great intro to tennis for youth. It's a huge growing sport and/or mini golf. There is nothing like mini golf around and it would bring families out for outdoor play dates thus bringing more life to the area.	2/16/2018 12:37 AM

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588	Nature park - something that would be a fun break during festivals and events downtown when kids just want to run around and explore.	2/16/2018 12:35 AM
589	Multifunctional where rest rooms and parking can be used for town events like Dickens of a Christmas etc	2/16/2018 12:24 AM
590	Pavilion, picnic area	2/16/2018 12:07 AM
591	Playgrounds, wheelchair accessible	2/16/2018 12:03 AM
592	Gym.	2/16/2018 12:02 AM
593	All the above listed.	2/15/2018 11:58 PM
594	tennis courts	2/15/2018 11:46 PM
595	Fitness trail, open space, picnic areas, park benches	2/15/2018 11:46 PM
596	Love the current design. Definitely sports courts.	2/15/2018 11:46 PM
597	Playground, ball field, pavilion	2/15/2018 11:42 PM
598	More green space! We have too many house	2/15/2018 11:35 PM
599	Kids play area, ttrails	2/15/2018 11:29 PM
600	Children's gated park Walking paths	2/15/2018 11:20 PM
601	Bikes trail	2/15/2018 11:18 PM
602	Walking path, intramural field, pedestrian bridge	2/15/2018 11:18 PM
603	Roller Hockey Rink	2/15/2018 11:17 PM
604	Children's park	2/15/2018 11:08 PM
605	Tennis running track. Playground	2/15/2018 10:56 PM
606	Playground/park	2/15/2018 10:44 PM
607	Tennis courts, outdoor ping pong. Basketball court,. Playground	2/15/2018 10:43 PM
608	Splash pad, picnic pavillions, rock wall, architectural play scapes, basketball courts, walking path	2/15/2018 10:37 PM
609	Walking paths with exercise stations along the way and a dog park.	2/15/2018 10:28 PM
610	Family park, low density recreation (ie, not soccer)	2/15/2018 10:27 PM
611	Turf field	2/15/2018 10:21 PM
612	The recreational design in # 4 looks great.	2/15/2018 10:03 PM
613	Basketball, putt putt course, bocce court, walking trail around and throughout.	2/15/2018 10:03 PM
614	Walking paths, ponds, dog park,	2/15/2018 9:58 PM
615	I'd love to see something different than the standard playgrounds. Something more nature-inspired would be ideal (using more wood and natural materials to build than bright plastic), especially since it will have such clear visibility from the road.	2/15/2018 9:58 PM
616	No recreational amenities! There are a multitude of recreational facilities already in Franklin. Just a nice little open space, park type setting like in the graphic without tennis courts & no intramural field!	2/15/2018 9:55 PM
617	Playground ; outdoor adult exercise stations, benches	2/15/2018 9:55 PM
618	tennis court, basketball court, maybe beach volleyball area, children play area, boulders to climb and play on; the bridge is a fun idea to the park, and picnic tables/seating areas would be a nice addition as well.	2/15/2018 9:55 PM
619	Tennis court(s), basketball court(s), playground, trails, outdoor gym.	2/15/2018 9:52 PM
620	walking trail	2/15/2018 9:44 PM
621	trees and green space.	2/15/2018 9:35 PM
622	Children's playground	2/15/2018 9:32 PM
623	Climbing wall	2/15/2018 9:27 PM
624	A beautiful water feature like a fountain.	2/15/2018 9:16 PM

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625	City is lacking recreational amenities for the under 10. The east side has Pinkerton but the west side is lacking.	2/15/2018 9:15 PM
626	Multiple soccer and lacrosse goals, football goal posts, walking track, backstop for baseball or softball.	2/15/2018 9:15 PM
627	Walking and bike paths	2/15/2018 9:13 PM
628	An epic playground!	2/15/2018 9:10 PM
629	Playground	2/15/2018 8:50 PM
630	Tennis, volleyball	2/15/2018 8:46 PM
631	Disc golf	2/15/2018 8:46 PM
632	Greenway for cycling and walking. An extended transit to downtown.	2/15/2018 8:44 PM
633	Basketball courts	2/15/2018 8:43 PM
634	Turf field	2/15/2018 8:43 PM
635	Pedestrian bridge and walking trail, tables to eat a picnic	2/15/2018 8:43 PM
636	Playground - Basketball Court - Walking Track - Covered Picnic Area - Parking - Soccer Field. This would make up for Bicentennial having nothing.	2/15/2018 8:43 PM
637	Scenic space overlooking the river, without the pedestrian bridge.	2/15/2018 8:42 PM
638	NA	2/15/2018 8:42 PM
639	Playground, picnic spaces, walking trails, etc	2/15/2018 8:40 PM
640	tennis courts, playground, volleyball court	2/15/2018 8:40 PM
641	Childrens Play area, Green Space	2/15/2018 8:40 PM
642	Playground and pavilions. A recreation field would be great too. Restrooms as well.	2/15/2018 8:33 PM
643	Playground	2/15/2018 8:28 PM
644	Canoe & bike rentals	2/15/2018 8:26 PM
645	Tennis, a park, volleyball	2/15/2018 8:17 PM
646	walking/biking paths	2/15/2018 8:14 PM
647	I like pavilion and picnic areas. Maybe something like Pinkerton Park (for playground area). Maybe a small dog park. I do not think the pedestrian bridge is needed (expensive and ugly being over the road).	2/15/2018 8:14 PM
648	Playground area, public restroom	2/15/2018 8:13 PM
649	WaWalking trail	2/15/2018 8:13 PM
650	I like the above design	2/15/2018 7:56 PM
651	Nature trails	2/15/2018 7:55 PM
652	Williamson County Ice Hockey	2/15/2018 7:54 PM
653	Park	2/15/2018 7:54 PM
654	restful, parklike settings	2/15/2018 7:53 PM
655	Areas geared for teen use - basketball, ultimate frisbee, ,soccer , volleyball, etc	2/15/2018 7:48 PM
656	Mixed recreational- tennis handball path Tennis Etc	2/15/2018 7:47 PM
657	basketball courts, soccer goal, walking trails, exercise benches/equipment, splash pad, swings	2/15/2018 7:47 PM
658	Basketball and Sand Volleyball.	2/15/2018 7:47 PM
659	Water feature	2/15/2018 7:45 PM
660	Walking trails & bike path	2/15/2018 7:42 PM
661	Walking, biking paths. Roller hockey area	2/15/2018 7:41 PM
662	Walking/biking trails Volleyball courts Picnic areas	2/15/2018 7:39 PM
663	dog park	2/15/2018 7:37 PM

Hill Property Study

664	Nature playground- something that is more organic in design and incorporates nature into the design.	2/15/2018 7:36 PM
665	Preserve open space	2/15/2018 7:29 PM
666	Park area - no more ball fields	2/15/2018 7:29 PM
667	Playground including natural features such as Large Rocks for climbing etc, basketball courts, picnic areas (covered), lots of trees, sidewalks for riding on, grassy area	2/15/2018 7:29 PM
668	Greenway space, opportunities to share more about Franklins history, , etc. but PLEASE DONT TURN FRANKLIN into Nashville. There is a reason we all moved to Franklin for the small town feel, and we're known for our countryside. Over developing our town will completely destroy our uniqueness. Plus our streets and city structure are not built to support a large downtown population. Traffic would be horrible.	2/15/2018 7:29 PM
669	I mostly like what is drawn here....I would add another area where more people (not just children) can have places to sit and eat and visit - rather than an intramural field.	2/15/2018 7:27 PM
670	Walking trails, bike trails, park, water feature	2/15/2018 7:27 PM
671	As a Franklin resident, and with all the huge amounts of building going on, want to make sure that we keep in mind the green space that we have on hand... as it was what brought us here in the first place.	2/15/2018 7:16 PM
672	Tennis courts, children's play ground, fields for lacross/flag football	2/15/2018 7:14 PM
673	Tennis courts	2/15/2018 7:12 PM
674	Dog park	2/15/2018 7:11 PM
675	Benches, picnic tables, and or playground equipment	2/15/2018 7:06 PM
676	bocce, shuffleboard, 4 square court, playground accessible for all	2/15/2018 7:04 PM
677	Covered pavilion	2/15/2018 7:01 PM
678	Playground with swings and a walking track	2/15/2018 7:01 PM
679	Strolling paths, covered and open picnic areas	2/15/2018 6:59 PM
680	The design above to the left looks perfect!	2/15/2018 6:59 PM
681	Basketball court, play area, open play, versital field.	2/15/2018 6:59 PM
682	walking or exercise spaces	2/15/2018 6:57 PM
683	Playground equipment, outdoor work equipment, basketball courts	2/15/2018 6:55 PM
684	Walking paths, children's park Covered pavilion	2/15/2018 6:54 PM
685	park or play area	2/15/2018 6:53 PM
686	Tennis courts	2/15/2018 6:53 PM
687	Everything looks great!	2/15/2018 6:52 PM
688	Chirdrens play area; walking trail; dog area.	2/15/2018 6:44 PM
689	Dog park, playground	2/15/2018 6:42 PM
690	Unique and innovative playground equipment	2/15/2018 6:42 PM
691	Walking trail, dog park	2/15/2018 6:40 PM
692	Walking/jogging/cycling trail; veloway (cycling); community movie space; community pool; outdoor performance space; disc golf I'm not a fan of the pedestrian bridge, as shown. I would prefer bike/walk paths up the 3rd Ave entrance and from Del Rio Pike.	2/15/2018 6:37 PM
693	Kids playground, shade, walking trail	2/15/2018 6:37 PM
694	A nature playground for kids with native landscaping, native plants and permaculture gardening. Preserve natural green spaces in the city. https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/	2/15/2018 6:35 PM
695	Green space this county is severely lacking. Could be a picnic area or small walking trail.	2/15/2018 6:35 PM
696	walking paths, tennis court, open grassy area	2/15/2018 6:34 PM
697	Basketball amphitheater community track	2/15/2018 6:34 PM

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698	Multi-purpose fields, alkingbpaths	2/15/2018 6:33 PM
699	Lake. Trails. Gardens	2/15/2018 6:32 PM
700	walking trails like Radnor Lake has with bldg for restrooms meeting room etc. Keep the land for a public park.	2/15/2018 6:31 PM
701	As little building as possible. Please stop building things on every available square foot of space in this town!	2/15/2018 6:30 PM
702	Multi purpose turf firds	2/15/2018 6:29 PM
703	I would love to see a nature based playground.	2/15/2018 6:29 PM
704	Trails. Park, trees, bike trail	2/15/2018 6:26 PM
705	Pa	2/15/2018 6:25 PM
706	Canoe launch	2/15/2018 6:25 PM
707	Walking paths, restrooms, picnic areas and open area.	2/15/2018 6:25 PM
708	Frisbee field, horse shoe pit, swing sets, bike racks, picnic tables, bike rental	2/15/2018 6:25 PM
709	Leave it green.	2/15/2018 6:22 PM
710	Park	2/15/2018 6:22 PM
711	depends on the plans for the other large pavilion space on city property. -- or a park for handicapped children	2/15/2018 6:21 PM
712	ANY THAT WOULD STILL ALLOW RESPECT FOR THE SURROUNDING CEMETERIES.	2/15/2018 6:21 PM
713	Those in the graphic would be wonderful.	2/15/2018 6:19 PM
714	what is shown above	2/15/2018 6:17 PM
715	Indoor gun range perhaps.	2/15/2018 6:16 PM
716	this design looks good. I think there is a children's park across the street - so how about a Dog Park?	2/15/2018 6:15 PM
717	Trails	2/15/2018 6:13 PM
718	Pickleball courts, tennis courts	2/15/2018 6:13 PM
719	Covered picnic areas, water fountains, restrooms	2/15/2018 6:11 PM
720	Playground or open green space.	2/15/2018 6:11 PM
721	Recreational activities that are not dependent on needing money to participate. I'd like a facility that provides access to a rage of age and income users.	2/15/2018 6:11 PM
722	Kids playground, picnic tables, racquetball, pickle ball	2/15/2018 6:07 PM
723	BENCHES AND PICNIC TABLES. PLACES FOR CHILDREN TO PLAY. PLAYGROUND EQUIPMENT.	2/15/2018 6:06 PM
724	Playground, tennis courts, basketball courts	2/15/2018 6:05 PM
725	Walking trail, children's park, some of the things listed in your diagram...	2/15/2018 6:04 PM
726	Walking trail, children's park	2/15/2018 6:03 PM
727	We'd to be set aside for affordable housing	2/15/2018 6:03 PM
728	Soccer baseball and softball	2/15/2018 6:00 PM
729	Possibly a walking trail, playground, picnic area, just a nice area where you could just sit and take a deep breath. With all the building happening on every square inch of vacant land a nice park on this side of Franklin would be welcome.	2/15/2018 5:58 PM
730	Bike Path - walking areas into downtown.	2/15/2018 5:57 PM
731	playground, dog park, multi use building	2/15/2018 5:57 PM
732	picnic tables, walking path, water fountain, dog waste disposal stations	2/15/2018 5:56 PM
733	leave it like it is. We need open spaces not more buildings, parking lots and sidewalks	2/15/2018 5:55 PM
734	Walking	2/15/2018 5:55 PM

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735	Parks and greenways. Extensive landscaping. Maybe a small dog park separate from other areas.	2/15/2018 5:53 PM
736	ADVENTURE NATURE PLAYGROUND - https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/ do we really need anymore pre-fab playgrounds and soccer fields??? we have a ton of those.	2/15/2018 5:52 PM
737	Passive open space.	2/15/2018 5:52 PM
738	Playground, picnic area, open field	2/15/2018 5:50 PM
739	Outdoor basketball venue. A place where tournaments and lots of people could play and watch. Bathroom facilities, concession etc..	2/15/2018 5:50 PM
740	Something not available at other parks in town	2/15/2018 5:49 PM
741	Bike rentals	2/15/2018 5:49 PM
742	lighted tennis court(s), intramural field, workout circuit like they have in the WC Rec Center field (by soccer practice fields), children's playground	2/15/2018 5:48 PM
743	Centennial Park atmosphere: Bocci Ball, Croquet, Food Trucks, Festivals	2/15/2018 5:47 PM
744	Dog park Golf Playground	2/15/2018 5:46 PM
745	Bridge, lockers, pavilion, restrooms, trails, all of the above	2/15/2018 5:46 PM
746	area to compliment the 12-17 year old crowd	2/15/2018 5:45 PM
747	Bicycle Pump Track	2/15/2018 5:45 PM
748	Walkways, fountains, trees, plants.	2/15/2018 5:43 PM
749	children's area	2/15/2018 5:43 PM
750	Splash park / water park / public pool	2/15/2018 5:42 PM
751	Concept, as shown, looks great.	2/15/2018 5:40 PM
752	Even s an extension of Bicentennial Park. Somewhere to be outside with your family.	2/15/2018 5:39 PM
753	Tennis court, large children's play area, picnic benches	2/15/2018 5:38 PM
754	love the graphic above - include all of these!	2/15/2018 5:38 PM
755	It's not that I disapprove of the idea of recreational space; but the need for affordable housing outstrips the want of another greenspace.	2/15/2018 5:38 PM
756	more park like than sports related--already have plenty of sports parks	2/15/2018 5:37 PM
757	Several covered pavilions. Basketball would be fine. Playground below would be nice.	2/15/2018 5:37 PM
758	I would like to see a park and/or maybe a playground.	2/15/2018 5:36 PM
759	Don't even think of doing this.	2/15/2018 5:36 PM
760	Lacrosse & open park	2/15/2018 5:36 PM
761	Basketball courts, baseball diamonds, open space, small pavilion area with grills, running/walking path encircling the area, volleyball pits could be interesting	2/15/2018 5:33 PM
762	Green space Memorial space	2/15/2018 5:33 PM
763	Basketball courts	2/15/2018 5:32 PM
764	Basketball; tennis; running track; volleyball	2/15/2018 5:32 PM
765	The parking would be to limited here for this, unless it was a dog park.	2/15/2018 5:32 PM
766	N/a	2/15/2018 5:30 PM
767	Park, trail, playground	2/15/2018 5:30 PM
768	Walking and running path. Gathering areas for adults a distance from playground .	2/15/2018 5:30 PM
769	Looks like you have basketball courts and a field covered so nothing else.	2/15/2018 5:29 PM
770	parking doesn't seem to be addressed - noise issues are a concern, why wasn't an historical element considered?	2/15/2018 5:28 PM
771	Something respectful of the adjacent cemeteries. Perhaps a historical marker/entrance /parking area for the Toussaint L'Overture cemetery.	2/15/2018 5:28 PM

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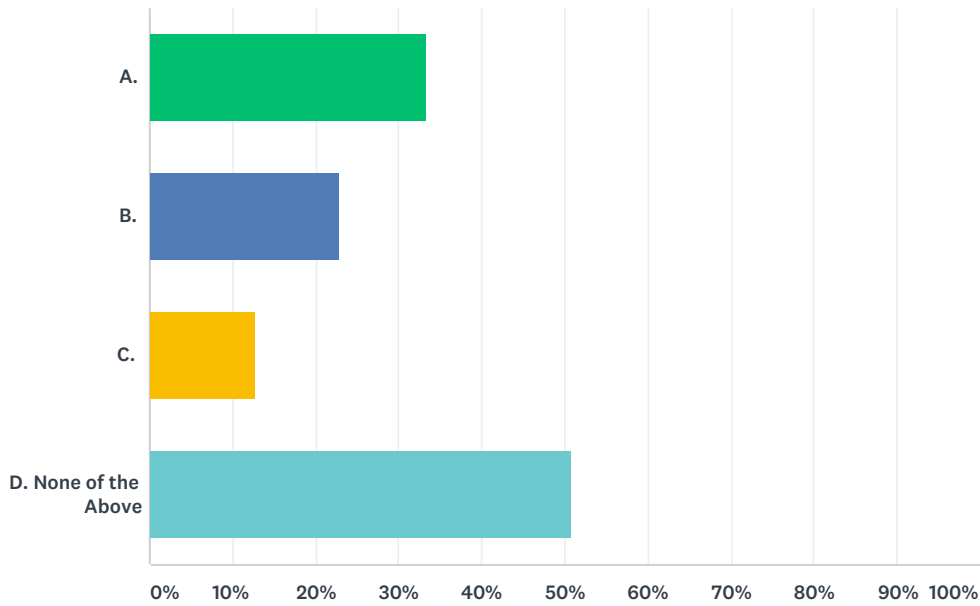
772	Green spaces, family friendly park atmosphere.	2/15/2018 5:27 PM
773	Public restroom Pavilion and picnic table Bike Racks Field to play football, soccer, or toss a frisbee	2/15/2018 5:27 PM
774	Tennis courts	2/15/2018 5:26 PM
775	I prefer it to be left with trees and a trail running through nature. Why do people think they have to change nature? Franklin is becoming overdeveloped and it's creating all sorts of problems. If you must put in a play structure for kids. Don't do anything that takes chemicals to maintain like a soccer field. That is a nightmare for the environment.	2/15/2018 5:25 PM
776	all listed on the site plan	2/15/2018 5:25 PM
777	Park playgrounds Dog Park	2/15/2018 5:23 PM
778	Kids area. Connect to green belts. Intramural fields.	2/15/2018 5:23 PM
779	Walking park, picnic tables, open green space	2/15/2018 5:21 PM
780	Something that complements the Bicentennial Park. Maybe a children's play area that insures no risk from traffic. It would promote our "family friendly" hometown feel.	2/15/2018 5:20 PM
781	Parks, green space	2/15/2018 5:20 PM
782	Roller rink Frisbee golf	2/15/2018 5:20 PM
783	Parks open ways	2/15/2018 5:19 PM
784	Waling trial, track and playground	2/15/2018 5:19 PM
785	Beautifully landscaped paths with water features, dog park, and cycling path	2/15/2018 5:18 PM
786	dog park, walking trails	2/15/2018 5:18 PM
787	Open field perhaps for soccer or lacross. Lot of close by residents could use it. Maybe a dog park? I don't have a dog but a lot of residents do.	2/15/2018 5:17 PM
788	Better/larger child's playground. Green playing fields for soccer practice, pick up soccer play, etc. Ball play of all kinds.	2/15/2018 5:17 PM
789	Walking trails, lots of trees...	2/15/2018 5:16 PM
790	pedestrian path and walking trail	2/15/2018 5:16 PM
791	Connecting bike paths, playground for kids, Tennis Court or basketball court, nice pavilion, possibly even a rink that could be used for street hockey.	2/15/2018 5:16 PM
792	Open green space. No No sports fields	2/15/2018 5:15 PM
793	Dog park or operformanfe space or picnic space	2/15/2018 5:14 PM
794	climbing wall,	2/15/2018 5:14 PM
795	Walking trail and park	2/15/2018 5:14 PM
796	Public landscaped park	2/15/2018 5:14 PM
797	Open space. This is a Franklin gateway! This property has a high elevation off Hillsboro Road. If someone kicks a ball and it goes onto Hillsboro Road, that's life threatening. Also, this concept shows some king of elevated walkway over Hillsboro Road. That seems unrealistic due to large trucks needing road clearance. The at-grade pedestrian crossing works perfectly well at the existing intersection.	2/15/2018 5:13 PM
798	Dog park, play ground, historic interactive park	2/15/2018 5:13 PM
799	Play equipment sports and picnic pavilion.	2/15/2018 5:12 PM
800	Needs more nature, not so much concrete. What's wrong with grass!	2/15/2018 5:11 PM
801	Walking trails, pedestrian bridge	2/15/2018 5:11 PM
802	Climbing wall, obstacle course type playground for kids.	2/15/2018 5:10 PM
803	park	2/15/2018 5:10 PM
804	Picnic	2/15/2018 5:10 PM
805	Playground & picnic areas	2/15/2018 5:09 PM
806	walking paths, picnic area	2/15/2018 5:09 PM
807	Park	2/15/2018 5:08 PM

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808	Walking trails, water features, monkey bars, bench swings, picnic tables	2/15/2018 5:08 PM
809	Volleyball court or bocce would be fun to have.	2/15/2018 5:08 PM
810	I love the outdoor basketball courts! Maybe a running track around the Park would be nice.	2/15/2018 5:07 PM
811	children's play or intramural field	2/15/2018 5:07 PM
812	walking trails, gardens, trees, fountain	2/15/2018 5:07 PM
813	Basketball court / playground / water park / picnic area	2/15/2018 5:07 PM
814	walking path, dog park	2/15/2018 5:06 PM
815	Walking trails	2/15/2018 5:06 PM
816	Playgrounds and walking trails	2/15/2018 5:06 PM
817	Park, Sports Fields, Play areas, etc.	2/15/2018 5:04 PM

Q6 If you prefer residential uses, which type of housing would you prefer? Choose all that apply.

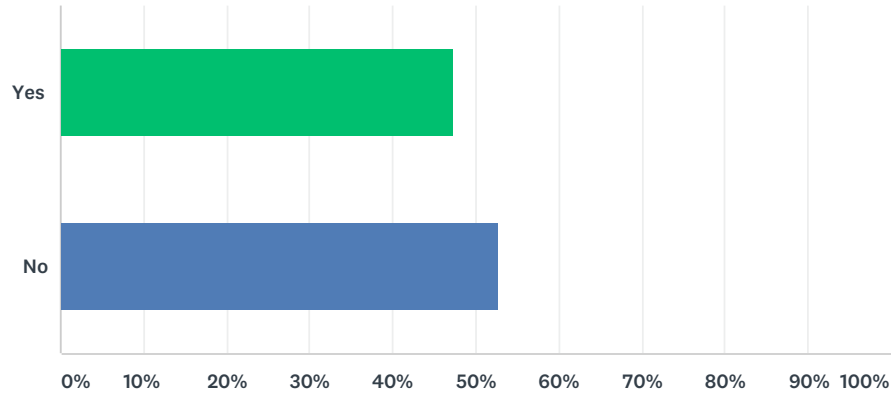
Answered: 1,076 Skipped: 495



ANSWER CHOICES	RESPONSES	
A.	33.18%	357
B.	22.77%	245
C.	12.73%	137
D. None of the Above	50.93%	548
Total Respondents: 1,076		

Q7 The median home value in Franklin is approximately \$459,000. For the Hill Property, would you support a range of housing prices to encourage broader housing options in Franklin?

Answered: 1,355 Skipped: 216



ANSWER CHOICES	RESPONSES	
Yes	47.23%	640
No	52.77%	715
TOTAL		1,355

#	COMMENTS	DATE
1	We need more affordable need more affordable housi	3/15/2018 8:34 AM
2	No keep downtown pricey so it remsi s an upscale tourist destination	3/15/2018 7:02 AM
3	I would approve of housing for lower income people, but there should also be an area for community use -nonprophits like Franktown Open Hearts.	3/14/2018 8:57 PM
4	No,way too much residential building going on in Franklin already. We do not need the area to encompass a lot of low income families. We moved here to get out of just that kind of thing.	3/14/2018 6:01 PM
5	Affordable housing	3/14/2018 5:52 PM
6	If housing is placed in this area it should be more affordable for working class individuals and families. That means prices that would allow police officers, teachers, etc who work in the area to live here.	3/14/2018 5:31 PM
7	Only Affordable housing	3/14/2018 5:20 PM
8	On main road, should be consistent	3/14/2018 5:04 PM
9	350k-450k	3/14/2018 4:14 PM
10	If you can't use if for recreation, then affordable housing would seem to be the next logical use. However, it will have to be unique, because in my experience, it will eventually succumb to market conditions and not be affordable in the future.	3/14/2018 2:13 PM
11	We need low affordable housing which will complement that area	3/14/2018 1:19 PM
12	I know for myself, I can sell my present home but cannot find anything that I can afford. Also, we need communities without HOA dues or lower HOA dues and we need homes or structures that are on one level and in a safe area. As a single person who is getting older, I need a home that is affordable and one that is on one level so I don't have to climb stairs. The City has allowed so many new homes to be built and no where do I see anything that I as a City employee, water customer and taxpayer can I afford.	3/14/2018 1:15 PM

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13	Although ideal, the home price of even smaller homes on smaller lots would still be too expensive for the typical lower to middle class families. It's the land that costs so much. But that's why there are other areas within the greater Franklin area with more reasonable prices (i.e., Fairview, Spring Hill).	3/14/2018 10:36 AM
14	No more residential downtown	3/14/2018 9:01 AM
15	There are enough people flooding this city I grew up in, and consequently ruining it. If they cannot find a place here, then perhaps they should look elsewhere	3/14/2018 8:56 AM
16	No homes should be approved without ample roads/infrastructure	3/14/2018 8:09 AM
17	Franklin needs affordable housing. Much affordable housing is disappearing and others is in sub standard condition. Franklin's citizens should have more options.	3/14/2018 7:47 AM
18	If it has to be used for housing then make it affordable housing to support lower income families. We have enough market driven housing here that will take care of itself	3/14/2018 7:40 AM
19	yes we need affordable housing but adding this small of a number is only going to benefit the builder. If you do affordable housing that is truly affordable for service tyoe jobs then I feel we need to build tow homes and increase density.	3/14/2018 6:01 AM
20	There is a need for properties in the mid 250's to 300's. While we want to keep values up, keeping the homes smaller, but higher quality with a fair market price per square foot would not result in decreased values.	3/14/2018 12:34 AM
21	That is not the best use for a great location. We have plenty of other land for development of more affordable housing.	3/13/2018 10:49 PM
22	If housing is built there (which I do not support) it should include lower priced housing	3/13/2018 10:18 PM
23	If housing ends up being put up there I believe it should be mixed to fit in with the Hard Bargain Neighborhood.	3/13/2018 8:45 PM
24	Do not support housing on this property	3/13/2018 7:35 PM
25	to be used for lower income families	3/13/2018 6:09 PM
26	I would love to see affordable housing, here.	3/13/2018 5:01 PM
27	I'd never put lower cost housing or housing at all on the major stretch of road.	3/13/2018 4:58 PM
28	Absolutely need affordable	3/13/2018 2:57 PM
29	I feel that the downtown area needs more residences to attract more retail. Its a nice downtown, but there is so much potential and a lot of vacant lots. If there are more residents close to downtown this might help increase need for more business. If prices of the homes are too low then it might not attract buyers with money to spend in franklin	3/13/2018 1:38 PM
30	Affordable. Everyone in this city is not in the \$450,000 + for housing income range. I work in education and it is hurtful and disappointing when I hear students that go to college say that they cannot return here after graduation because housing is so expensive.	3/13/2018 1:14 PM
31	We need to have housing that affords those with lesser resources the ability to enjoy the amenities of this town as well. This town is not real friendly to the lower income human being in regards to being affordable. We must become more inclusive in regard to housing.	3/13/2018 1:08 PM
32	Town	3/13/2018 12:46 PM
33	300 up	3/13/2018 11:19 AM
34	Only if it is for lower income housing	3/13/2018 11:11 AM
35	We don't need residential property in this location, Franklin has a serious lack of industrial space which this property could help. Also, any "affordable" housing in Franklin will only be affordable for a short time, then we're stuck with cheap houses at high prices where no one should be living anyway.	3/13/2018 11:06 AM
36	Need workforce housing.	3/13/2018 10:47 AM
37	Think - City of Franklin Fire and Police personnel who cannot afford to live where they keep us safe.	3/13/2018 10:41 AM
38	They would immediately turn around and resell them at a higher price. They only remain "low-income" for the first couple of owners, then it goes up again. My main concern is traffic and density in area. Since it is so close to the trails and greenway it seems better suited for a park/sports area.	3/13/2018 10:39 AM
39	No public housing!	3/13/2018 10:11 AM

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40	Teachers and other public servants need to have access to more affordable housing options	3/13/2018 10:09 AM
41	I would think it would be awesome for Franktown to be able to use this space to build a centralized location for programming in conjunction with affordable housing.	3/13/2018 9:53 AM
42	Affordable housing is in short supply and much needed for the Franklin and Nashville areas.	3/13/2018 9:52 AM
43	I don't want any housing built there. Im a Realtor in this area, but housing is destroying my sweet town of Franklin!	3/13/2018 9:08 AM
44	Affordable housing	3/13/2018 8:27 AM
45	You can't control housing prices as much as you'd like think you can. Stop building more houses.	3/13/2018 8:24 AM
46	This is Franklin's most important issue.	3/13/2018 8:04 AM
47	Let the market determine pricing.	3/13/2018 7:56 AM
48	No houses traffic would be horrible. Have nice park entry into Franklin	3/13/2018 7:19 AM
49	No housing here!	3/13/2018 7:14 AM
50	Not enough space	3/13/2018 12:45 AM
51	I would like it to complement the hard bargain community it borders	3/12/2018 11:08 PM
52	The only housing use I would approve of would include at least half being more affordable. Our service sector employees can't afford to live here.	3/12/2018 10:54 PM
53	I would not support housing as a use for this property.	3/12/2018 10:33 PM
54	Something affordable to first time buyers	3/12/2018 9:21 PM
55	Need more affordable housing, not million dollar homes backing up to the lower income areas.	3/12/2018 9:14 PM
56	I doubt that the city will pass the opportunity for more houses, despite Franklin's significant traffic and school overcrowding problems. If you must approve yet more housing, please make every attempt to maintain a semblance of this area's existing character. Huge homes on tiny lots will look ridiculous.	3/12/2018 9:02 PM
57	Too congested of an area already	3/12/2018 8:32 PM
58	I would prefer recreational space.	3/12/2018 8:23 PM
59	We need more work force housing	3/12/2018 7:38 PM
60	No residential area	3/12/2018 6:51 PM
61	Please make it AFFORDABLE workforce housing!!! There is a huge need and this is a good opportunity.	3/12/2018 6:50 PM
62	The market supports a higher income residents which benefits the city. Let people with lower income go to Spring Hill, home of the "I can't afford Franklin but am scared of Columbia".	3/12/2018 6:31 PM
63	Affordable housing	3/12/2018 6:20 PM
64	The gateway should feature more controlled spaces. There are no guarantees when homeowners are in charge	3/12/2018 6:16 PM
65	I successfully sell homes in Westhaven and Franklin and look forward to more homes as the shortage is huge - Yet, what Franklin is missing is a centralized outdoor gathering place within easy walking distance from downtown Franklin - I know we have Harlensdale, but this is not in walking distance to Downtown Franklin without some traffic danger - developments are popping up all over with mixed use and different size homes - the Hill is a perfect gathering spot - median size homes, in just a few years, will become \$1mm homes and the more affluent will be able to enjoy The Hill as there own - Franklin has spent the money on revitalization on The Hill frontage and accessibility- for very little more - an outdoor space for all would be a welcome addition to the congestion of Downtown Franklin	3/12/2018 6:06 PM
66	Depends on the range. If the point is making it affordable, then it should be affordable. (NOT \$459k)	3/12/2018 6:03 PM
67	We have limited public space. Let's keep what we have for the benefit of more people.	3/12/2018 6:02 PM
68	Franklin needs more housing in the \$175,000 to \$250,000 range.	3/12/2018 5:59 PM
69	I would favor cheaper housing options to accommodate lower income and service employees.	3/12/2018 5:34 PM
70	No more houses!!!!!!	3/12/2018 5:28 PM

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71	Housing costs in Franklin are outrageous. A broad range would be nice if homes must be put up.	3/12/2018 5:26 PM
72	No more housing	3/12/2018 5:24 PM
73	Preferably 300k-400k	3/12/2018 5:22 PM
74	Affordable workforce housing	3/12/2018 5:22 PM
75	I love living in Franklin, but the home prices are out of control. If the plan is to create a residential space, then the plan needs to include affordable housing. Affordable housing BTW is NOT a \$500,000 townhouse.	3/12/2018 5:19 PM
76	The current rate of building has already damaged the charm and quaintness of Franklin, not to mention the beautiful countryside that is being gobbled up by a wildfire of construction.	3/12/2018 4:41 PM
77	I'm a very strong advocate for building only affordable housing on this property such as Habitat for Humanity offers. Franklin has become completely unaffordable for anyone other than upper middle class or higher families. We MUST do something to help those who are struggling.	3/12/2018 4:14 PM
78	As affordable as possible for our workforce, teachers fireman policeman etc.	3/12/2018 4:09 PM
79	I believe we need more projects with quality low income housing.	3/12/2018 4:07 PM
80	We are already overcrowded with a severe lack of infrastructure and parking...please don't build more houses!	3/12/2018 3:45 PM
81	I live in downtown franklin and I wish that others had the opportunity to as well.	3/12/2018 3:33 PM
82	More affordable housing is needed for low income residents.	3/12/2018 3:27 PM
83	A new area with affordable housing would be a huge bonus in Franklin and help out a lot of families.	3/12/2018 3:24 PM
84	We need low income housing	3/6/2018 1:35 PM
85	If by "range," you mean median included, then no. This area is already getting too expensive, with the Del Rio apartments in the area being some of the last that used to be affordable. The small lot single family homes only provide housing for 16 families, while apartments could do much more than that. Rent has got to be affordable and the average income of the people who work in the city of Franklin must be considered. With traffic concerns, offering affordable apartment living for servers, clerks, and government employees so that they could walk to work would be ideal.	3/5/2018 12:27 PM
86	We need low income housing, that is affordable. We don't need any medium/high income housing in that area.	3/5/2018 12:13 PM
87	Affordable housing is needed for families.	3/5/2018 11:35 AM
88	Need affordable housing.	3/5/2018 12:03 AM
89	Best used for and with the ministry Hard Bargain Mount Hope redevelopment. Helping those in need have an affordable home in our beautiful town.	3/4/2018 11:57 PM
90	Housing needs to be affordable with first option to Hard Bargain residents and descendants.	3/4/2018 11:32 PM
91	Would love to see affordable, attainable housing !	3/4/2018 10:47 PM
92	No, lowering the median will devalue our area. We have plenty of apartment rentals and lower valued homes in that area as it is.	3/4/2018 10:44 PM
93	Affordable housing is needed.	3/4/2018 10:14 PM
94	Especially with the history of that property as part of hard bargain, I think it should be lower/middle income housing. Something young couples, or teachers, or police officers could buy.	3/4/2018 7:12 PM
95	Why does the city need to provide affordable housing options?	3/4/2018 9:29 AM
96	The challenge will likely be balancing aesthetics with cost. Many folks I'm aware of that would need the affordable housing (teachers, firemen, police, etc) are currently living in or are looking for housing under \$200,000. The images depicted above may not be considered "affordable" due to construction costs in the area? Also, I would think a goal would be to avoid having vinyl clad housing at one of the major "gateways" into historic downtown.	3/2/2018 5:15 PM
97	Make it dense townhomes so a developer can keep the price down as low as possible. Preferably in the \$200-\$300,000 range.	3/2/2018 4:31 PM
98	If this became a residential property then yes a range.	3/2/2018 3:56 PM
99	homes must be owner occupied	3/2/2018 3:24 PM

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100	I believe there should be some type of initiative to offer affordable housing to families who don't make that significant amount of money. Economic 3bed/2bath homes at 1250-1400 sqft. in a more modest range within the mid 100's mark. With stringent requirements and guidelines for the people who live there. Like a healthy living community program for young families.	3/2/2018 1:05 PM
101	I think this would be a great place to provide affordable housing to provide for all income ranges in Franklin.	3/2/2018 1:00 PM
102	The greed of Franklin's real estate developers is infamous. Can't we please give someone a break?	3/1/2018 10:11 PM
103	We need affordable housing.	3/1/2018 6:23 PM
104	i know of a long-term public employee who may have to move to KY because she cannot find housing under \$1,000 a month in a safe location in Nashville or Williamson counties. That is absurd. Having public employees live in an area brings people with civic commitment and a college education. If we don't want affordable housing near other parks, then we need to raise taxes to pay public employees more money.	3/1/2018 4:26 PM
105	If housing, then a mix of townhomes & detached single family homes preference.	3/1/2018 12:05 PM
106	residential will just cause more traffic problems, these homes will not be affordable	2/28/2018 5:46 PM
107	Yes, new housing at a lower entry point would help allow additional families to live within Franklin.	2/28/2018 4:06 PM
108	Why have houses next to cemetery.?	2/28/2018 1:57 PM
109	It needs to be much, much lower so that people who work here can actually live here.	2/26/2018 2:29 PM
110	We need more affordable housing in Franklin. Williamson County is a very rich county. I currently commute to work everyday (to Westhaven area) from Murfreesboro because housing is not affordable. My mortgage in Murfreesboro is cheaper than rent in Franklin.	2/26/2018 2:16 PM
111	Nashville and Williamson county are rapidly becoming a vacuum of affordable housing for families. I believe a diversity economically and socially makes our community better and provides young families and first time home buyers and others a chance to be part of this incredible community. A playground as part of an affordable neighborhood plan would be lovely but the last thing Franklin needs is just another fancy park or more huge homes. Please consider the mixed use, affordable option!	2/26/2018 2:03 PM
112	There are teachers in both public and private schools that can not afford to live in Franklin and must drive a great distance to find affordable housing.	2/26/2018 1:51 PM
113	\$459k median home value is not the best or only metric. The key is what one could build a home for in today's market. labor shortages and increased materials, fees and taxes, and the challenges of the site and design context will result in expensive homes even if designed for modest purposes. Affordable house would need to be much less expensive than the median. Some "range" of product could be created, but not much variety in that small of a space.	2/26/2018 12:25 PM
114	The property is next one of the oldest African-American/Slave cemeteries in the area. Out of respect for the location, there should only be parking available for those who are wanting to visit the cemetery, paying respect for the dead.	2/26/2018 9:57 AM
115	We need to maintain or increase the median price of homes	2/26/2018 9:47 AM
116	This property is adjacent to the Hard Bargain neighborhood and provides an exceptional opportunity to expand this historic neighborhood and build well designed, smaller single family homes and/or townhomes at a lesser price.	2/26/2018 8:17 AM
117	Totally inappropriate use	2/26/2018 12:25 AM
118	Work force	2/24/2018 3:55 PM
119	"Boader housing options" (affordable) will downgrade the value of our homes and quality of living in Franklin. We do not want to turn Franklin into another Nashville.	2/24/2018 10:10 AM
120	This small amount of housing is no solution and more of a PC effort to check a box. Don't do it.	2/24/2018 8:45 AM
121	I would prefer to see a public park.	2/23/2018 1:03 PM
122	Needs to all be affordable housing.	2/22/2018 11:12 AM
123	No more high density homes!!	2/22/2018 1:28 AM
124	Just green space	2/21/2018 9:08 PM
125	No housing.	2/21/2018 4:08 PM

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126	They should all be the same.	2/21/2018 3:58 PM
127	I would like to see it stay open with no planned use. Do we really need to develop every piece of land we have?	2/21/2018 1:09 PM
128	I think we lose as a city if every home owner and family has to be able to afford a \$450k home. I think we have an opportunity as a city to develop some homes that some teachers and others who work and support our community can live in. If we can build town homes at a \$250k price point that would be great.	2/21/2018 11:03 AM
129	Don't lower our property values also Franklin is overpopulated w housing developments. The traffic is horrific	2/21/2018 10:27 AM
130	Not at this site	2/21/2018 10:03 AM
131	You NEED single level or handicap accessible floirolans for those wishing to downsize and age in place. There is a massive lack of high quality, smaller, accessible homes.	2/21/2018 9:16 AM
132	We need affordable housing for People working here, fire police small business	2/21/2018 8:01 AM
133	For a gateway property don't stick any kind of housing there.	2/21/2018 7:52 AM
134	NO MORE APARTMENTS OR TOWNHOMES	2/21/2018 7:18 AM
135	Maximum of \$250,000	2/20/2018 11:38 PM
136	Single level units or small homes, targeted toward current residents only.	2/20/2018 7:57 PM
137	Entry level homes	2/20/2018 5:23 PM
138	\$350,000 is still not affordable housing for an average household.	2/20/2018 4:21 PM
139	not everyone can afford a home in the \$400-500K range	2/20/2018 3:34 PM
140	I believe that affordable houses can be built in another area of Franklin. What about down Lewisburg Pike where the large lots are (they would need to be purchased from the homeowners) or further down 96 West outside of the building that is already done, or more off of Downes Blvd.? There are all kinds of land here to build on, it just wouldn't be in the downtown area.	2/20/2018 3:09 PM
141	Lower \$175k to \$200k	2/20/2018 12:10 PM
142	There is plenty of housing of all types in Franklin already.	2/20/2018 9:00 AM
143	We do not want compact housing for low income/homeless people within the city limits. It would destroy the character and charm of Franklin.	2/19/2018 11:27 PM
144	This is a poor location for residential development... There is a cemetery behind, a busy road in front, and retail to the right and left. This property would best be developed as retail or recreational.	2/19/2018 9:35 PM
145	Affordable housing is priority one and 2.	2/19/2018 8:56 PM
146	Need lower priced homes without sacrificing how nice and safe Franklin is.	2/19/2018 8:54 PM
147	Concerned lower income homes would reduce home values. We are already affected by having a cash advance, pawn shop and liquor store in area	2/19/2018 6:44 PM
148	Too much housing construction now!	2/19/2018 6:09 PM
149	Good option for "affordable housing".	2/19/2018 4:04 PM
150	No housing of any kind	2/19/2018 3:52 PM
151	While affordability is an issue, I do not believe this is a "great" location for housing in general. The impact of affordable housing on this site, while it might create a short term improvement, long term it will make little to no improvement to the over-inflation of the current market.	2/19/2018 3:51 PM
152	The houses need to start out at around \$200,000	2/19/2018 3:38 PM
153	I think we need to make some type of affordable housing here to allow for younger families trying to get their children into our great school system an opportunity to get a start here	2/19/2018 2:15 PM
154	Single family homes at this price range can work anywhere. Given the relatively close distance to the CBD, more affordable living options is needed.	2/19/2018 12:57 PM
155	Work Force Housing	2/19/2018 12:30 PM
156	Need more housing in the \$200,000 and under	2/19/2018 12:17 PM
157	Do Not develop for residential use.	2/19/2018 11:58 AM

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158	preference is not to have housing at this location	2/19/2018 11:26 AM
159	The footprint is just too small to cram more structures on it. We wholeheartedly endorse a community in Franklin with new, basic housing in the \$200-300,000 range (our budget, we are currently leasing a home). There is so much open space in the outskirts for an unpretentious neighborhood like this. Thank you!	2/19/2018 11:22 AM
160	I am not opposed to more affordable housing in Franklin but not at that location. That is a very visual location to historic downtown and would be better used to enhance the view to the entrance to what visitors are coming here to see. Find a more desirable location to put affordable housing.	2/19/2018 11:20 AM
161	I do not agree on "affordable housing". messing with market is NOT the answer here. I have friends that work in Franklin that live in spring hill and other	2/19/2018 11:06 AM
162	There are trailer parks in Franklin, numerous apartments and plenty of small houses that are suitable for purchasing and fixing up. There is no need to build houses that would bring the average value down. One reason people migrate to Franklin to live is because of rising house values. Please don't build anything that brings that average down. There plenty of areas that one can find for lower cost housing in and outside of Franklin.	2/19/2018 11:03 AM
163	not smart to pursue residential in that location at this time. WAIT!	2/19/2018 9:54 AM
164	No	2/19/2018 9:39 AM
165	Anywhere but GATEWAYS!	2/19/2018 8:27 AM
166	No more houses	2/19/2018 8:05 AM
167	We need people to work downtown. They should have affordable housing options. My first choice is open space. Second is affordable housing for people who work downtown Franklin.	2/18/2018 9:58 PM
168	there's recreation right across the street. you've got a real opportunity for density here, don't lose it!	2/18/2018 2:47 PM
169	I would prefer NOT to see any houses on the property.	2/18/2018 2:28 PM
170	I do support better housing options in Franklin, but let's be realistic. Developers are interested in making the most money, not in cultivating our community. Until we address infrastructure issues like roads, traffic, school funding, etc. I don't think what Franklin needs is more housing, especially so close to historic downtown.	2/18/2018 1:24 PM
171	DON'T BUILD ANYMORE HOUSING NEAR DOWNTOWN!!	2/18/2018 12:28 PM
172	Although not explicit from the question, I would assume this is asking about support for lower priced housing options to be located on the Hill property. I am in support of lower priced housing (ownership) options in Franklin, just not for the Hill property.	2/18/2018 11:30 AM
173	Especially if the county's cure all is going to be a hike in property taxes	2/18/2018 8:32 AM
174	Being that close to downtown Franklin, I think the prices should be comparable to other downtown properties. If the homes are approved, they should not reduce the average, instead I would think they would be more expensive since they'd be new construction.	2/17/2018 10:27 PM
175	Franklin needs lower priced housing options to sustain growth and quality amenities.	2/17/2018 6:07 PM
176	But the market will ultimately determine the values.	2/17/2018 3:48 PM
177	Affordable, but not public housing	2/17/2018 12:56 PM
178	No housing on this property--borders cemetery and should be open park land.	2/17/2018 10:15 AM
179	no housing	2/17/2018 9:23 AM
180	No residential housing.	2/17/2018 8:51 AM
181	We don't need more houses in downtown Franklin!	2/17/2018 8:48 AM
182	If we are not doing Rec area which I strongly prefer, we should consider some more affordable housing options	2/17/2018 8:09 AM
183	If the property MUST be developed for housing I would want to see a price point more affordable for the working class.	2/17/2018 5:45 AM
184	Would not want a range--would prefer lower-priced homes for all homes on this site, perhaps attractive, smaller townhomes to reduce wasted side yardage.	2/17/2018 12:54 AM
185	The homes would need to be under \$300k to be affordable for young families. Affordable rent would be helpful as well.	2/17/2018 12:42 AM

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186	This city that I have lived in my whole life had now priced me out of my home town. There needs to be more affordable housing to keep a diverse group of people living and working in town.	2/16/2018 11:33 PM
187	Yes this is part of hard bargain so it should be affordably housing.	2/16/2018 10:41 PM
188	Housing prices should be set to allow working class residents to purchase.	2/16/2018 9:25 PM
189	We need more affordable housing in Franklin	2/16/2018 9:07 PM
190	Please do not put more housing developments in Franklin.	2/16/2018 9:06 PM
191	Another option to consider would be a housing block	2/16/2018 8:38 PM
192	Franklin needs more affordable housing.	2/16/2018 8:28 PM
193	My husband and I grew up in Franklin and have been suck in a 2 bedroom apartment for 7 years with our children to stay in our hometown because it is near impossible for young families to buy a home in the area	2/16/2018 8:27 PM
194	if housing make price pt for small homes \$300,000	2/16/2018 8:21 PM
195	Am not in favor of housing in this area	2/16/2018 8:17 PM
196	Would prefer lower cost housing.	2/16/2018 7:15 PM
197	If this property is going to be developed for housing, then it should be for senior housing, , but affordable housing that is geared to seniors--one level housing--maybe cut out the developers and have the city oversee the building.	2/16/2018 6:51 PM
198	No housing here at all.	2/16/2018 6:02 PM
199	Enough Housing! Stop!	2/16/2018 5:58 PM
200	Don't want homes here. Better to have a space where all could enjoy and be a short walk from downtown.	2/16/2018 5:43 PM
201	Affordable housing	2/16/2018 5:13 PM
202	If it HAS to be more housing. Yes.	2/16/2018 5:09 PM
203	No houses at all	2/16/2018 5:00 PM
204	not here.	2/16/2018 4:57 PM
205	Encouraging cheaper housing brings all of our property value down. It also creatws more traffic in an already congested area.	2/16/2018 4:28 PM
206	There are too many compact housing options in the city. We do not need another.	2/16/2018 4:14 PM
207	No housing in this property	2/16/2018 4:14 PM
208	Yes, if quality is not sacrificed.	2/16/2018 4:12 PM
209	Yes, if its affordable options	2/16/2018 4:09 PM
210	We need moe affordable housing options	2/16/2018 4:06 PM
211	Market value smaller homes in that location might run 350.	2/16/2018 4:03 PM
212	More affordable housing is great however artificially regulating prices isn't a good thing either	2/16/2018 3:59 PM
213	I don't want housing there. We have too many without the infrastructure to support it.	2/16/2018 3:36 PM
214	I don't think more housing should go in there.	2/16/2018 3:26 PM
215	Home prices have gone nuts in the last few years. It would be good to have more first-time buyer homes available.	2/16/2018 3:25 PM
216	Median home values.	2/16/2018 3:23 PM
217	I'd rather have higher house prices and fewer homes to maintain quality of living.	2/16/2018 3:21 PM
218	No more houses	2/16/2018 3:21 PM
219	that is going to be difficult given the cost of the land	2/16/2018 3:02 PM
220	Affordable	2/16/2018 3:02 PM
221	If you must put more housing there at least make it afforadbale	2/16/2018 3:01 PM
222	We do not need any additional traffic on that section of road, making it residential.	2/16/2018 2:59 PM

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223	It's already gridlock for those of us..	2/16/2018 2:26 PM
224	Moved away 25 years ago from that exact thing of lower housing costs. Ruined the area and existing home values	2/16/2018 2:09 PM
225	We need more affordable housing in Frankklin	2/16/2018 1:51 PM
226	yes, and maximum should be about \$150,000-\$200,000. we do not have enough low-income housing, and i am sick and tired of seeing zillion-residence apt complexes in franklin.	2/16/2018 1:45 PM
227	We do not need any more housing in Franklin.	2/16/2018 12:28 PM
228	I would not want anything that would attract a slum type of environment, but affordable housing is needed.	2/16/2018 11:58 AM
229	I do not support residential housing for this area.	2/16/2018 11:10 AM
230	Recommend lower range	2/16/2018 10:49 AM
231	Don't allow developers to be the dominant voice in the choice of housing density and price levels.	2/16/2018 10:22 AM
232	We should keep in line with the housing prices in the area.	2/16/2018 9:28 AM
233	Property values should me maintained at current levels. This area is in main view of the historic Franklin downtown and housing should reflect high standards for that area.	2/16/2018 9:23 AM
234	Franklin needs more affordable housing below 300K. That said, I would not support housing on this lot	2/16/2018 9:23 AM
235	We need affordable housing. Also affordable housing for retirees, not everybody can afford or wants to move to a "Retirement Community"	2/16/2018 9:21 AM
236	no, we have enough "housing" here and going up everyday. Keep the gateway to Franklin free of housing!	2/16/2018 8:49 AM
237	This close to town we need to keep housing as nice as possible	2/16/2018 8:37 AM
238	Let's make Franklin affordable so we are not just a great place visit.	2/16/2018 8:30 AM
239	I would prefer to raise the value of Franklin so keeping it around the median is perfect (though selfish) sorry!	2/16/2018 8:12 AM
240	Housing at this location would be a terrible idea	2/16/2018 8:01 AM
241	If there could be more affordable townhouses, I think that would be ideal for this part of Franklin.	2/16/2018 7:42 AM
242	Yes, if housing is the result. However, the highest and best use for this property is as is.... The thrift store serves the low income community that surrounds it. Renovate it and add more retail that serves the immediate community.	2/16/2018 6:50 AM
243	Not tiny homes. They are a far and will be low income housing in years to come.	2/16/2018 6:10 AM
244	Desperately need affordable housing.	2/16/2018 6:10 AM
245	Too congested, too much traffic in that area for more housing. Green space would look more appealing & tie-in with Bicentennial Park.	2/16/2018 1:28 AM
246	We need more affordable housing.	2/16/2018 1:18 AM
247	No homes	2/16/2018 1:17 AM
248	Smaller home options are okay, but of course with the charm, character and beauty of Franklin.	2/16/2018 1:06 AM
249	If we have to have more housing. We needed more access to broader housing for people to work in Williamson County	2/16/2018 12:37 AM
250	Smaller tiny homes affordable	2/16/2018 12:22 AM
251	Keep it green and for recreational use	2/16/2018 12:03 AM
252	We are being swamped by high density housing. At this rate everything that is charming about Franklin will be over populated.	2/15/2018 11:58 PM
253	I would like to see a mixture of affordable housing options (single, duplex, triplex and up) that remove the need for cars as much as possible to live there.	2/15/2018 11:30 PM
254	Use it for affordable housing only	2/15/2018 11:16 PM
255	We need more housing for middle class.	2/15/2018 10:28 PM
256	Area near downtown is becoming to congested.	2/15/2018 10:27 PM

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257	We don't have a good infrastructure for tons of small houses & I know crime and drugs and gangs come with cheap housing where people are packed in like sardines.	2/15/2018 9:58 PM
258	No residential on that corner!! We are already overbuilt!	2/15/2018 9:55 PM
259	absolutely! there are many individuals who work and serve in franklin, but can't afford to live here. i think it adds such value to our community to have diversity of economic groups and backgrounds and i would be proud to be a part of a community that seeks to care for a broader population and their needs. affordable housing with a combination of green space for those living there would add such value to franklin!	2/15/2018 9:55 PM
260	I believe the city should utilize the property as an active park. If that is not the direction the city takes, I believe the fiscally responsible decision is to sell the property to the highest bidder, and allow market forces to dictate price point of homes. Or thinking more outside the box, the site could be desirable for office users as well. Rent for office space in downtown Franklin is exceptionally high.	2/15/2018 9:52 PM
261	Young business men & women who were raised here can not afford to live here on their own. We need more affordable housing to accommodate more "regular" incomes.	2/15/2018 9:30 PM
262	If residential, it should be managed by the city and maintained like the police station, county Courthouse, and city hall grounds, not like traditional government subsidized housing. Something of workforce housing with residency for local (downtown Franklin area) low wage workers or for local first responders.	2/15/2018 8:42 PM
263	Lower priced housing	2/15/2018 8:42 PM
264	Would love to see affordable housing options. Let's keep Franklin accessible. Not exclusive.	2/15/2018 8:27 PM
265	Too much development. Stop.	2/15/2018 8:22 PM
266	I do not think this location is good for housing. It will stick out being that high and you are right next to the cemetery (not really very desirable). I would rather see it be recreation or for a boys/girls club or something more community oriented.	2/15/2018 8:14 PM
267	No low income housing.	2/15/2018 7:53 PM
268	But I would prefer recreational area for kids and especially teens	2/15/2018 7:48 PM
269	Too many people and traffic already. Quit building on every inch of land. Recreational would be best for the community.	2/15/2018 7:47 PM
270	I support the need for retail businesses in downtown Franklin to be able to have access to employees who can afford to live close by.	2/15/2018 7:32 PM
271	There are too many apartments and high density living already, without the infrastructure to support it. The city is allowing builders to put in a high percentage of high density living and our roads and schools are not prepared to handle the speed of growth this is allowing. Increased housing options and volume also decreases the value of existing homes.	2/15/2018 7:29 PM
272	Would love to see some housing in the \$200,00 range.	2/15/2018 7:11 PM
273	But NOT habitat, section 8, or low rent housing. It is the entrance to our town. It should be quality even if smaller & cost effective.	2/15/2018 7:02 PM
274	I do not want to add more houses to this area. I see more and more space being converted into housing developments. It's ruining our landscape. Roads are already congested with traffic and there seems no relief on the horizon. Please don't ruin what made many of us move to Franklin. It was a small town feel with open spaces.	2/15/2018 6:57 PM
275	we don't need to build anymore houses	2/15/2018 6:53 PM
276	\$250k to \$300k we need more affordable housing for Franklin to bring in young families or for seniors.	2/15/2018 6:53 PM
277	Cheaper is better for the area.	2/15/2018 6:44 PM
278	I am a Williamson County special education teacher and love being a part of this county. I have been living a mile outside of downtown Franklin for about seven years. I love this town. I am getting married this June and am excited to start my life and family with my husband. However, a dream of ours is to own a home, but with the housing market in this area I know Williamson County is out of our price point. I fear at some point we will need to leave this city and area to further our family dreams. With all that said I would like to see some housing created that is affordable for the many people in government and services roles that keep this city and county functioning. There are so many that work for this county and city that cannot afford to live in it.	2/15/2018 6:41 PM

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279	The housing prices will fluctuate over time; you'll never be able to keep it "affordable" to suit everyone. Make it a community space that everyone can enjoy.	2/15/2018 6:37 PM
280	We don't need any more homes.	2/15/2018 6:35 PM
281	Houses are getting pricey in Franklin and there's not a lot of options that are nice in the lower price range.	2/15/2018 6:34 PM
282	New school construction should happen before any new housing.	2/15/2018 6:32 PM
283	Housing is to high as it is here in the area.	2/15/2018 6:26 PM
284	Needs to be first class since this is a gateway.	2/15/2018 6:25 PM
285	Sell for commercial use; too busy for housing or rec purposes.	2/15/2018 6:17 PM
286	I prefer cheap housing go into this area. It's so small that smaller, less expensive housing should go into the area. We need more places closer to downtown, on the bus route and near shopping that are less expensive.	2/15/2018 6:15 PM
287	I don't think this location is best suited for housing, given its proximity to multiple cemeteries and park/trail head areas. I wish the retaining wall could be eliminated/reduced due to its unsightliness.	2/15/2018 6:11 PM
288	I do not support additional housing.	2/15/2018 6:11 PM
289	No homes should be built on the property	2/15/2018 6:06 PM
290	What we DON'T want to do is bring down home prices in Franklin.	2/15/2018 6:04 PM
291	Affordable housing	2/15/2018 6:03 PM
292	The Hill property is a gateway into downtown. It is not an appropriate location for affordable housing.	2/15/2018 5:58 PM
293	But they would need to be available to lower/middle class families too, not just government housing.	2/15/2018 5:52 PM
294	The design options should be combined to provide both attached and detached product. The options provided unfortunately were an either or option - mixed residential is preferred to all for broader range of price points to be realized.	2/15/2018 5:52 PM
295	Stop squeezing homes in every available spot!	2/15/2018 5:45 PM
296	We have enough housing been built now.	2/15/2018 5:43 PM
297	Please build lower income housing.	2/15/2018 5:40 PM
298	Please help represent us in providing more affordable housing for our firemen, police, teachers and city employees.	2/15/2018 5:38 PM
299	You MUST build and sell this housing in a way that prohibits purchase and flip, especially if city money is involved in developing the space. While it's not the same situation, Westhaven's "more affordable" townhouses were originally built to be priced as in te range that a teacher/first responder/city employee could afford. Doing so would have helped seed a neighborhood of more economic diversity. What ended up happening was the properties got purchased at the "affordable price" and sold for 30% markups within 6 months.	2/15/2018 5:38 PM
300	so needed.	2/15/2018 5:36 PM
301	I'd like to see reasonably sized homes on larger lots. Say, \$300-350k new single family homes on a third of an acre each. That's only if there's going to be housing there, though. To me, it seems you'd have to put up a sound barrier to make those home livable, and even then, the noise would be substantial for the residents. Sound barriers generally look terrible, so I'd much prefer to see the whole space be dedicated to public recreational use.	2/15/2018 5:33 PM
302	In my mind this is a commercial space not a residential deck.	2/15/2018 5:32 PM
303	Lower priced housing	2/15/2018 5:30 PM
304	Lower prices!! One level - need a place for "almost" retirees who don't want a yard or much to maintain - but are too young to move to a senior living place.	2/15/2018 5:29 PM
305	Yes- but affordable housing must be integrated into the broader community, not concentrated in selected neighborhoods. It must be a priority for the entire City.	2/15/2018 5:28 PM
306	Stop building more homes!!!!	2/15/2018 5:26 PM
307	Franklin needs to take better care of low income residents. There are loads of high price properties and more of those are not needed.	2/15/2018 5:25 PM

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308	NO government interference in housing prices. Period. No "affordable housing" projects have every worked in the past, and we should not go down this path at all.	2/15/2018 5:25 PM
309	The city needs affordable housing units that are not rental apartments. Townhouses in the \$300,000 range would create options for first time younger buyers as well as those who work in Franklin in some of the service industries. If homes are built there should be strong covenants that prohibit rental of the homes to make sure that the owners are living in the homes and that they are not snapped up by investors.	2/15/2018 5:20 PM
310	We need lower-priced homes so that the young adults that grew up in Franklin and remember the great little town as it used to be, can live here.	2/15/2018 5:18 PM
311	I am afraid Franklin will soon loose its charm if it keeps throwing up houses on every empty piece of available land. Traffic will progressively get worse until it is unbearable and we no longer have small town living. Please leave Franklin the charming little town it is.	2/15/2018 5:18 PM
312	Because regardless of what goes there there the prices on those will go sky high too so it would only benefit 1st owner	2/15/2018 5:17 PM
313	They will go up in price anyway and become un-affordable.	2/15/2018 5:17 PM
314	I would hate to see Franklin become a town that young families and singles could not afford to live in.	2/15/2018 5:15 PM
315	Franklin is way too crowded as it is.	2/15/2018 5:15 PM
316	The market for Franklin is demanding \$500,000 homes or more. We need to build housing for what the market demand not use government to Mandate a type of home	2/15/2018 5:15 PM
317	No lower priced homes	2/15/2018 5:15 PM
318	Wrong site. We don't need to see the back side of people's properties where they store their lawn mowers or other junk from Hillsboro Road.	2/15/2018 5:13 PM
319	We need more affordable housing in Franklin - under \$300k	2/15/2018 5:12 PM
320	Technically my answer is maybe. Depends on what we are talking about.	2/15/2018 5:11 PM
321	This is only a small piece of property. It will not solve the greater housing affordability problem.	2/15/2018 5:08 PM
322	depends on the options	2/15/2018 5:07 PM

Q8 If you prefer another use, what would you like to see...

Answered: 414 Skipped: 1,157

#	RESPONSES	DATE
1	Frank town	3/15/2018 8:34 AM
2	a center for nonprofit collaboration and use of space in a collaborative way. A place for nonprofits to access work space and work together.	3/14/2018 10:10 PM
3	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 9:57 PM
4	Civic organizations like Franktown Open Hearts and others able to utilize the space to improve children 's lives.	3/14/2018 9:02 PM
5	FRANKTOWN OPEN HEARTS	3/14/2018 9:01 PM
6	Nonprofit organizations	3/14/2018 8:57 PM
7	A community center for a nonprofit like Franktown Open Hearts	3/14/2018 8:37 PM
8	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 8:31 PM
9	Non profits to use this property such as Franktown. Non profit use	3/14/2018 8:18 PM
10	organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 8:08 PM
11	Franktown Open Hearts	3/14/2018 7:58 PM
12	Charity organizations	3/14/2018 7:48 PM
13	Community center or used for non-profits such as Franktown	3/14/2018 7:30 PM
14	Frank townopen hearts open	3/14/2018 7:25 PM
15	Non-profits like Franktown Open	3/14/2018 7:19 PM
16	organizations and nonprofits like Franktown Open Hearts should have the ability to use this space as well	3/14/2018 7:10 PM
17	I would to see organizations such as Franktown Open Hearts and non-profits use these spaces	3/14/2018 7:04 PM
18	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 6:50 PM
19	Organizations and nonprofitslike Franktown open hearts	3/14/2018 6:38 PM
20	nonprofit use	3/14/2018 6:34 PM
21	Donate to Franktown Open Hearts.	3/14/2018 6:18 PM
22	Community space for neighbors and organizations like Franktown to use to help local kids.	3/14/2018 6:18 PM
23	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 6:17 PM
24	Franktown	3/14/2018 6:11 PM
25	Something cool and entertaining!	3/14/2018 6:01 PM
26	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 5:52 PM
27	Space for Franktown OpenHearts Ministry	3/14/2018 5:39 PM
28	Like to see non profit organizations like Franktown Open Hearts have an opportunity to use.	3/14/2018 5:28 PM
29	Organizations like Franktown use the facility	3/14/2018 5:22 PM
30	FRANKTown to use institutional facility	3/14/2018 5:20 PM
31	Meeting space for non profots in Franklin to hold meetings and gatherings.	3/14/2018 5:14 PM
32	outdoor music venue	3/14/2018 5:04 PM

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33	Development with local restuarants/shopping/,etc....not many restaurants to choose from near downtown Franklin and usually all the downtown Franklin restaurants are booked.	3/14/2018 4:14 PM
34	I would like to see organizations and nonprofits like Franktown Open Heart have the ability to use the space as well.	3/14/2018 3:58 PM
35	would like to see organizations and nonprofits have the ability to use the space	3/14/2018 3:51 PM
36	Recreational and building space that organizations and nonprofits like Franktown Open Hearts have the ability to use.	3/14/2018 1:19 PM
37	Would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 1:15 PM
38	Orr	3/14/2018 11:49 AM
39	As a supporter of the work they do with young people, I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/14/2018 10:36 AM
40	I'd like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space.	3/14/2018 10:07 AM
41	If you relocate city hall offices here, it would be easier access for citizens and the city could sell or lease the existing building to help cover costs. They could also build another garage on the existing city hall if it is needed.	3/14/2018 9:33 AM
42	Civic Institutional Use for nonprofits like Franktown	3/14/2018 9:02 AM
43	Civic and institutional use...preferably Franktown	3/14/2018 9:01 AM
44	anything but housing	3/14/2018 8:56 AM
45	A non profit civic use as Franktown Open Hearts needs a space for a building for the children it serves	3/14/2018 8:29 AM
46	I would like to see organizations and non-profits like Franktown be able to use this space to benefit the people who already live in the area.	3/14/2018 8:26 AM
47	Miniature golf	3/14/2018 8:09 AM
48	I would like to see organizations and non-profits like Franktown Open Hearts have the ability to use this property to benefit our community	3/14/2018 7:47 AM
49	I would just like to see a creative recreational amenity.	3/14/2018 7:40 AM
50	institutional/non profits such as franktown	3/14/2018 6:37 AM
51	I would like to see Franktown get a central facility to use a	3/13/2018 10:53 PM
52	The ability for Franktown Open Heart to use the space	3/13/2018 10:51 PM
53	Green space link the bicentennial park across the street, I would tie the two together somehow	3/13/2018 10:49 PM
54	apartments? condos?	3/13/2018 9:40 PM
55	The ability for nonprofits to use this space especially those that directly impact the under served in our community. Building for their use.	3/13/2018 8:45 PM
56	Recreational use, green space	3/13/2018 7:35 PM
57	use for non profits such as Franktown	3/13/2018 6:09 PM
58	An area for non profits like Franktown to use for services.	3/13/2018 5:01 PM
59	A nice city park would be awesome!	3/13/2018 4:58 PM
60	parking spaces	3/13/2018 4:26 PM
61	Use by groups like Franktown Open Hearts	3/13/2018 1:41 PM
62	I like the idea of more green space. Maybe it could be a concert venue with free concerts and festivities. Franklin lacks a downtown green space for something like this.	3/13/2018 1:38 PM
63	Franktown Open Hearts. This group does so much good for children in tough situations. What a blessing this space could be for our city.	3/13/2018 1:30 PM
64	Franktown Open Hearts have the ability to use the space to do tutoring, after school programs, and recreation.	3/13/2018 11:43 AM
65	Franktown Open Hearts	3/13/2018 11:26 AM

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66	Industrial space	3/13/2018 11:06 AM
67	A nonprofit like Franktown, who is very much in need (I think) of a central location for their amazing organization!	3/13/2018 10:52 AM
68	Workforce housing	3/13/2018 10:47 AM
69	Civic/Nonprofit for use by local organizations.	3/13/2018 10:41 AM
70	n/a	3/13/2018 10:39 AM
71	Nonprofits like Franktown to be able to use this space	3/13/2018 10:08 AM
72	would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space	3/13/2018 9:58 AM
73	organizations and nonprofits like Franktown Open Hearts to have the ability to use this space as well. I would think it would be awesome for Franktown to be able to use this space to build a centralized location for programming in conjunction with affordable housing.	3/13/2018 9:53 AM
74	A tiny house community would provide much needed affordable housing as well as fill a need for this type of land use. It would allow for a greater quantity of housing in a smaller space.	3/13/2018 9:52 AM
75	Organizations and nonprofits	3/13/2018 9:43 AM
76	I would like to see non profits be able to use this space. Franklin is a very wealthy city yet we cant provide a place to help our young people?	3/13/2018 9:08 AM
77	Passive Park	3/13/2018 8:54 AM
78	Recreational use. We have housing!	3/13/2018 8:33 AM
79	A building that would allow for functions such as those done by Franktown.	3/13/2018 8:27 AM
80	Build a new disc golf course.	3/13/2018 8:24 AM
81	Franktown open hearts could use this space	3/13/2018 8:22 AM
82	Would like to see nonprofits such as Franktown Open Hearts use this space.	3/13/2018 8:20 AM
83	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/13/2018 8:19 AM
84	Not another use, but the residential should be an example of sustainable design.	3/13/2018 8:04 AM
85	Use by local nonprofits such as Franktown Open Hearts, Hard Bargain, One Gen Away	3/13/2018 8:02 AM
86	Added to cemetery	3/13/2018 7:28 AM
87	Walkways, picnic areas, green space.	3/13/2018 7:19 AM
88	The use of the property for non profits such as Franktown open hearts	3/13/2018 7:07 AM
89	Just walking space is fine.	3/13/2018 7:01 AM
90	Would like to see nonprofit organization like Franktown use the site	3/13/2018 6:48 AM
91	Arts center	3/13/2018 4:45 AM
92	No use at all	3/13/2018 3:41 AM
93	Parks and shopping	3/13/2018 12:45 AM
94	Recreation	3/13/2018 12:22 AM
95	Franktown Open hearts facility	3/12/2018 11:28 PM
96	Use for community nonprofit such as Franktown Open Hearts	3/12/2018 10:58 PM
97	Opportunity for non-profits to use the property for community good.	3/12/2018 10:54 PM
98	I feel it would be advantageous to the families of the surrounding community to see nonprofits and organizations such as Franktown Open Hearts have the ability to use this space.	3/12/2018 10:33 PM
99	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/12/2018 10:32 PM
100	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/12/2018 10:16 PM
101	Civic use for nonprofits to use and benefit the community as a whole like Franktown Open Hearts, boys and girls clubs, YES. Let's enrich the community and those who need it most.	3/12/2018 9:50 PM

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102	Organizations and nonprofits like Franktown Open Hearts to have the ability to use this space as well.	3/12/2018 9:14 PM
103	Already answered	3/12/2018 9:13 PM
104	Would love to see non-profits have access to this property! Like the youth of Franktown Open Hearts.	3/12/2018 9:02 PM
105	I would like to see that space be used for Franklin's nonprofits such as Franktown Open Hearts. Other nonprofits would also be able to use the space. Franktown is an amazing organization and a centralized location would benefit the organization and its mission greatly.	3/12/2018 8:51 PM
106	Share with organizations and non-profits	3/12/2018 8:51 PM
107	Organizations such as Franktown that benefit the community	3/12/2018 8:48 PM
108	Nature Playground	3/12/2018 8:46 PM
109	Franktown	3/12/2018 8:40 PM
110	FRANKTOWN	3/12/2018 8:36 PM
111	Build something that non profits like FRanktown use	3/12/2018 8:34 PM
112	See nonprofits like Franktown Open Hearts be able to utilize such space.	3/12/2018 8:24 PM
113	A use for organizations as Franktown.	3/12/2018 8:12 PM
114	Use for non profit organizations that are helping the struggling youth of inner city Franklin and Williamson County. These kids need a place to go and this property is within walking distance from their communities. Would be such a waste to just build more houses.	3/12/2018 8:05 PM
115	multiple non profit organizations	3/12/2018 7:45 PM
116	it would be great to have a place for non profits like Franktown to have a place to meet!	3/12/2018 7:43 PM
117	I would like to see organizations and non profits like Frank town open hearts be able to use the property	3/12/2018 7:41 PM
118	would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well	3/12/2018 7:41 PM
119	I would like to have civic organizations such as Franktown Open Hearts have the opportunity to use this property.	3/12/2018 7:37 PM
120	Use for non profit organizations like Franktown Open Hearts	3/12/2018 7:25 PM
121	A non profit that help the community. Like Franktown.	3/12/2018 7:22 PM
122	City Hall	3/12/2018 7:12 PM
123	Green space, fenced play area, intramural fields	3/12/2018 6:51 PM
124	Would like to see Franktown Open Hearts use this location	3/12/2018 6:41 PM
125	Green space and/or sports courts.	3/12/2018 6:31 PM
126	Affordable housing options for low- income residents.	3/12/2018 6:20 PM
127	Outdoor concert venue	3/12/2018 6:14 PM
128	I could be in favor of any of the options if it's done right, but I think the focus of the use should be on smaller, more community minded purposes (smaller rec orgs, non-profit or community use if rec, truly affordable housing if residential. Maybe even emergency/transitional housing, but not sure who would run, etc. But I'm sure there's a need. We COULD use another indoor rec facility (playing indoor soccer at 10pm on a school night is a little too late), but design & proximity to road would be important since it is a corridor right into town & we've spent a gajillion dollars already sprucing that up (while we need schools, but I digress). Open space is probably better/easier/cheaper/more aesthetically pleasing).	3/12/2018 6:03 PM
129	Community help organizations like Franktown would benefit the community for many years to come.	3/12/2018 6:02 PM
130	I would prefer strengthening our own community by allowing nonprofits that help the underprivileged	3/12/2018 6:00 PM
131	Franktown Open Hearts and affordable housing	3/12/2018 5:56 PM
132	common area	3/12/2018 5:33 PM

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133	Green space	3/12/2018 5:24 PM
134	I also would love to see a community organization have a place if you use the space for recreational use. A building that Franktown Open hearts can use for their homework tutoring and other classes they offer for the community's children would be the absolute best use for the property! Please consider such an opportunity. The children now are bussed all over town and could really use a building space that community can support. Thank you.	3/12/2018 5:22 PM
135	Green space	3/12/2018 5:20 PM
136	Another option if the space is big enough would be to put the farmer's market at this location. The current location at the Factory is like a stress test on steroids.	3/12/2018 5:19 PM
137	Keep it where families in the current demographic of the community use it.	3/12/2018 5:19 PM
138	Franktown	3/12/2018 5:14 PM
139	Facilities tha	3/12/2018 5:11 PM
140	Non profits like franktoem	3/12/2018 4:55 PM
141	Facility like Franktown Open Hearts to work with kids in that area and other areas in Franklin	3/12/2018 4:49 PM
142	Love to see a non-profit like Franktown Open Hearts have centralized offices and facilities there to serve youth	3/12/2018 4:46 PM
143	I would love to see the property used for non profit organizations like Franktown Open Hearts. This organization has been looking for a "home" base for many years and this would be a perfect location for them.	3/12/2018 4:45 PM
144	Nonprofit organization like Frank town Open Hearts	3/12/2018 4:44 PM
145	Meeting/activity/convenient center for local nonprofits such as Franktown Open Hearts to serve those of the community.	3/12/2018 4:41 PM
146	Sold to a non profit for a building to house the entire project.	3/12/2018 4:37 PM
147	Recreation center for the community	3/12/2018 4:31 PM
148	I would like to see non-profit organizations like Franktown Open Hearts also have the ability to use this property in conjunction with affordable housing.	3/12/2018 4:28 PM
149	It's a good space for non-profits. Real estate is too expensive for many of these organizations to have a good base of operation. Franktown is an example that needs a fixed location for all of the equipment/training that they provide the community	3/12/2018 4:17 PM
150	use the existing facilities for non profits that benefit inner city Franklin such as Franktown open hearts, hard bargain	3/12/2018 4:16 PM
151	It would be ideal if in addition to affordable housing, provisions could be made for a portion of the space to be used by non-profits such as Franktown Open Hearts to have a place to continue to serve their target audience.	3/12/2018 4:14 PM
152	I would love to see multiple uses of the property and support nonprofit use such as Franktown Open Hearts.	3/12/2018 4:07 PM
153	The location supports a community center for the youth and charities that focus on youth. A multi purpose community center.	3/12/2018 4:06 PM
154	Would like to see organizations and non-profits such as Franktown be allowed access to this property.	3/12/2018 4:06 PM
155	Franklin is rapidly becoming populated with new residents who have little or no history in Franklin. I would like to see opportunities for young folks whose families have lived here for decades and seem to be getting priced out of their own communities. It would be fair to have the Hill dedicated to benefiting our young folks who have grown up in this community with much less than the average Franklin resident. Non-profit organizations who are already attempting to assist these young people could accomplish much for the community with the use of this property. Thank you for your interest in attempting to find the best and most fair use of this parcel.	3/12/2018 4:04 PM
156	A community center or non profit use. Franktown would be a good choice.	3/12/2018 3:59 PM
157	Organizations and non-profits such as Franktown Open Hearts could use this property well.	3/12/2018 3:58 PM
158	Use by nonprofits such as Franktown Openhearts	3/12/2018 3:56 PM
159	Would like to see non profits, like Franktown Open Hearts use this property.	3/12/2018 3:53 PM

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160	Franktown Open Hearts is in desperate need of a facility for their charitable investment into the inner city. It is close to that target as well as to other sources of need.	3/12/2018 3:53 PM
161	I would like to have nonprofits like Franktown Open Hearts able to utilize the land for their mission.	3/12/2018 3:52 PM
162	Organizations like Franktown Open Hearts	3/12/2018 3:47 PM
163	Lets bless the people who live here with a place to play and rest and enjoy good times together! Make it open to the public, non-profits (FrankTown, FCA, YoungLife, churches, etc.)	3/12/2018 3:45 PM
164	would like to see nonprofits be able to use the space like Franktown	3/12/2018 3:42 PM
165	Affordable housing	3/12/2018 3:42 PM
166	Organizations and non-profits like Franktown or others to be able to use the space.	3/12/2018 3:41 PM
167	Low income and under 250,000 if homes or non profit use	3/12/2018 3:40 PM
168	I would like to see organizations like Franktown Open Hearts able to use the property as well	3/12/2018 3:39 PM
169	Non profits like FrankTown to be able to have a centralized location that endless then to serve those who have the needs	3/12/2018 3:39 PM
170	This would be a great space for nonprofits to utilize in some capacity.	3/12/2018 3:37 PM
171	I would like FrankTown to be able to use the property for their activities.	3/12/2018 3:37 PM
172	I'd love to see this area go to the good of our community. We have a large portion of people living in government housing and to have an area where it is encouraged to see diversity in downtown franklin with our youth is crucial. Any community organizations such as Franktown Openhearts, One Gen away, etc. These are organizations that truly care about the betterment of our city.	3/12/2018 3:33 PM
173	Franktown open hearts building	3/12/2018 3:33 PM
174	1-Non residential use. 2-Used for community center and recreation	3/12/2018 3:32 PM
175	Would love for area non-profits to be able to use this space since it's a great centralized location to the city of Franklin.	3/12/2018 3:30 PM
176	Let Franktown Open Hearts use it or Hard Bargain	3/12/2018 3:30 PM
177	Non-profits groups like FrankTown should be able to use this space	3/12/2018 3:27 PM
178	I would like organizations and nonprofits like Franktown Open Hearts have the ability to use this space as well.	3/12/2018 3:27 PM
179	I would love to see this area repurpose as a place to give out to the community, especially as a location to help local non-profits, such as Franktown Open Hearts, which are constantly fighting for spaces to meet the needs of people who live right here in Franklin.	3/12/2018 3:24 PM
180	Property opened up to greater use by community non-profits and civic organizations.	3/12/2018 3:20 PM
181	Have non-profits have the ability to use this space as well	3/12/2018 3:20 PM
182	Non-profit use that benefits the community. Something like Franktown.	3/12/2018 3:19 PM
183	Would like to see the city use this to help local nonprofits	3/12/2018 3:18 PM
184	Use for non profits and community organizations	3/7/2018 8:59 PM
185	Natural area, playground	3/7/2018 10:03 AM
186	Open space for families and children to play and spend time together building community in Franklin.	3/6/2018 10:06 PM
187	I would rather see organizations, such as Franktown, who are helping less fortunate residents, rather than provide another profit stream for developers	3/6/2018 1:59 PM
188	The opportunity for other nonprofits to use the space, like Franktown Open Hearts.	3/6/2018 1:16 PM
189	Something for families to use	3/5/2018 11:04 PM
190	Would like organizations like Franktown, and other agencies be able to use the property for the benefit of those less fortunate in the community.	3/5/2018 11:05 AM
191	Public park. Non sport.	3/4/2018 11:32 PM
192	If not lower/middle income, then I think it should be a park...not ball fields that replicate Jim Warren.	3/4/2018 7:12 PM

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193	The only other thing might be a home facility for all nonprofits in the area to come under one roof. Or a technology hub, connected with the chamber and economic development and local companies. Although that might be best left for a different area such as cool Springs or the O'Moore property	3/2/2018 4:31 PM
194	I think this space would be a great recreational area that would tie into the bicentennial area and riverwalk area. Another proposed use I have heard is for relocation of City hall to this area. I am not sure on the feasibility of this action but this would free up the existing building and perhaps provide land for a updated, energy efficient building on this property for city hall. Between those two options I favor a recreational area. There are other areas that could be developed for more affordable housing.	3/2/2018 3:56 PM
195	housing for those employed in providing services to our community...first responders, teachers, healthcare providers, etc.	3/2/2018 3:24 PM
196	I think a mixed use development made up of higher density affordable housing (townhouse-type) as well as an adjacent community or nonprofit center within the existing long building could provide a unique place in downtown Franklin to address a currently under-served population within the city.	3/2/2018 1:00 PM
197	Shuttle parking	3/2/2018 10:00 AM
198	Prefer local restaurants along with gift/souvenir shops, and bookstore.	3/1/2018 12:05 PM
199	civic, commercial or industrial	2/28/2018 5:46 PM
200	Park and open space	2/28/2018 1:57 PM
201	Greenspace open to all citizens.	2/26/2018 1:35 PM
202	passive park	2/26/2018 1:32 PM
203	As I mentioned above, I think the best option to providing some affordable housing in the area may be to have the properties as apartments. This would permit average workers needed to support the businesses downtown to live in the downtown area. If not apartments, the smaller homes for sale. However, in the end, many of these would transition to rentals.	2/26/2018 12:25 PM
204	Some type of parking for the cemetery visitors. The Toussaint- L'Ouverture cemetery is a resting place for many of our community who struggled because of slavery and poverty. Please show some respect and create a space that makes the cemetery more accesible for visitors wanting to pay their respects to the dead.	2/26/2018 9:57 AM
205	Not every open space has to be turned into something. Perhaps left undeveloped or as a greenspace wildlife will have has a refuge.	2/24/2018 10:10 AM
206	equipment rentals nature center	2/24/2018 9:15 AM
207	community recreational uses	2/24/2018 9:07 AM
208	something recreational to serve whole community	2/24/2018 9:01 AM
209	Something for community	2/24/2018 8:52 AM
210	a park or community recreation	2/24/2018 8:47 AM
211	Museum of Franklin history, a public space for workshops or lectures,	2/24/2018 12:15 AM
212	recreation	2/23/2018 5:24 PM
213	cemetery or leave it be.	2/23/2018 3:54 PM
214	N/A	2/23/2018 1:03 PM
215	Community Center	2/22/2018 3:40 PM
216	open space without access.	2/21/2018 4:08 PM
217	Green space	2/21/2018 2:57 PM
218	childrens museum	2/21/2018 1:47 PM
219	Absolutely NOTHING.	2/21/2018 1:09 PM
220	A city garden with walking trail	2/21/2018 10:03 AM
221	Green space only	2/21/2018 8:56 AM
222	Greenway park for the river	2/21/2018 7:52 AM
223	GREEN SPACE	2/21/2018 7:18 AM

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224	More parks	2/20/2018 11:50 PM
225	None	2/20/2018 11:38 PM
226	No	2/20/2018 8:43 PM
227	Open space. Why does there have to be something there?	2/20/2018 7:48 PM
228	New City Hall.	2/20/2018 4:21 PM
229	Something that would provide an awesome gateway into the city - perhaps a park with a statue/monument in it.	2/20/2018 9:00 AM
230	Art Gallery with an outdoor sculpture garden	2/20/2018 8:57 AM
231	Small commercial storefronts, similar to downtown. This would be an excellent extension to our quaint town.	2/19/2018 11:27 PM
232	A Franklin museum railroad or river way feature, or a children's museum...hands on science and tech, or art gallery,	2/19/2018 9:35 PM
233	New location for city hall.	2/19/2018 5:53 PM
234	Light commercial only.	2/19/2018 4:23 PM
235	see answer # 5	2/19/2018 3:52 PM
236	Park	2/19/2018 2:16 PM
237	Greenspace. Or let the cemetery absorb the space. Minimal development.	2/19/2018 11:58 AM
238	all season community room(s) for preteen and teen	2/19/2018 11:41 AM
239	anything besides housing	2/19/2018 11:38 AM
240	would be a great location for some type historic monument with signage to tell the the history of Franklin and Williamson county. Give it a name that would draw locals and visitors.	2/19/2018 11:20 AM
241	i like the detached housing and recreational	2/19/2018 11:04 AM
242	Lots of lighting and landscaping and updated signage would help.	2/19/2018 11:03 AM
243	Keep as city owned property	2/19/2018 9:54 AM
244	Parking for downtown shuttle service	2/19/2018 9:39 AM
245	Rec or Civic meeting space.	2/19/2018 9:37 AM
246	Natural open space is the best use for this site!	2/19/2018 8:27 AM
247	OPEN SPACE. Nothing but rolling hill with grassland. No need for more recreational and having affordable housing on a GATEWAY corridor being the focal point coming south over the hill a Del Rio intersection will be A TRAVESTY!	2/19/2018 8:16 AM
248	Nature playground	2/19/2018 8:05 AM
249	Personally, I feel like the top priority is to create reasons for people outside Franklin to visit our city. I think a food truck park is the answer for this property. There are similar spots all over the country...Portland, Atlanta, Denton TX, Austin TX...you can easily google them. They bring visitors to our city, income to our city, and create an urban, hip vibe that is completely family-friendly. There are scores of these places around the country. www.facebook.com/AustinStTruckStop www.rosecityfoodpark.com	2/19/2018 7:19 AM
250	A recreational nature playground to encourage a healthier lifestyle for Franklin residents	2/18/2018 2:53 PM
251	A PARK IS PERFECT IDEA!! NO MORE HOUSING!!!	2/18/2018 12:28 PM
252	Renewable energy "farm" and/or community garden with leased plots of land. This property is not well-suited for housing.	2/18/2018 11:30 AM
253	Nature playground	2/17/2018 10:40 PM
254	recreational park	2/17/2018 10:38 PM
255	It should remain City property and be used for their needs in the future. It is an optimal piece of property that could be used by the City and one or more of its departments. Maybe a new City Hall.	2/17/2018 8:35 PM
256	Leave it alone	2/17/2018 6:28 PM
257	Park	2/17/2018 2:11 PM

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258	A tower overlook with historical legends like Winstead Hill pointing out the Civil War historical sites. It just across from BiCentennial Park and the historical cemeteries so it would extend the walking area of interests for tourists. It could include green space, picnic tables/benches and possibly a small play area for children. Maybe even a dog park for walkers. Tourism is a huge draw for Franklin and this would be a great opportunity to add to that and close to downtown. Thanks, Kim Stout 533 Ploughmans Bend Drive Franklin TN 36064	2/17/2018 1:24 PM
259	Recreational purposes.	2/17/2018 11:37 AM
260	Nature playground https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/?autologin=true	2/17/2018 10:51 AM
261	I think City Hall should be moved to this property. Parking in downtown Franklin has become absolutely ridiculous. The parking garage on 2nd Avenue has a lot of spaces taken up by the city and now with the construction on the corner all the workers are parking there and the parking is extremely limited. The 4th Avenue garage is the same. With the court house and downtown workers parking in in there is hardly any spaces for anyone else. WE NEED MORE PARKING!	2/17/2018 8:48 AM
262	Remove the buildings and leave as a green space. A 2 - 3 story tower could be built to provide a better view of Franklin. Needs to be incorporated into long term view of the bi-centennial park and that structure.	2/17/2018 8:44 AM
263	Stop developing Franklin. Continuous development detracts from the spirit of Franklin.	2/17/2018 5:57 AM
264	green space, tennis courts	2/17/2018 12:51 AM
265	Affordable condos or apartments above retail spaces with locally owned businesses (not chains) would be a nice way to blend into the downtown area.	2/17/2018 12:42 AM
266	Again, a nature play center for our children.	2/16/2018 11:55 PM
267	Natural Park	2/16/2018 10:01 PM
268	Running areas and exercise areas for the public.	2/16/2018 9:35 PM
269	Open space	2/16/2018 9:17 PM
270	Sell it to the highest bidder	2/16/2018 9:12 PM
271	Anything except residential or commercial/industrial buildings	2/16/2018 9:07 PM
272	i like soccer fields and playground best	2/16/2018 8:21 PM
273	Park	2/16/2018 8:05 PM
274	Park	2/16/2018 7:34 PM
275	Dog park	2/16/2018 6:47 PM
276	Ampitheater	2/16/2018 6:32 PM
277	Why	2/16/2018 6:04 PM
278	My child who is 10 years old would love to have a nature reserve in this area. He is sick of seeing land destroyed and animals killed. We have seen so many dead deer that we are saddened every time a new building comes up. Think outside the box here about how this land could be preserved!	2/16/2018 6:02 PM
279	A new City Hall. Tear down Existing city hall. Build parking garage on current city hall property and build a Piazza, an open paved space with movable seating/tables. Smaller music concerts and performances. Check out Phoenix AZ Old Town area by the library, grassy and paved areas. Can be used for markets or music, etc. Must come with parking garage. Very multi functional.	2/16/2018 5:58 PM
280	It would be great to have a Franklin Botanical Garden at this site! Or, a River Walk area with large scale fountains, maybe set to music with an evening light show.	2/16/2018 5:43 PM
281	n/a	2/16/2018 5:31 PM
282	Park	2/16/2018 5:03 PM
283	Civic/institutional use	2/16/2018 5:03 PM
284	Green space to complement the African American cemetery.	2/16/2018 5:00 PM
285	Green space to stay serene with the cemetery, or enlarge the cemetery. There is a severe shortage of space for such.	2/16/2018 4:57 PM
286	FSSD All District Performing Arts Center. FSSD has preliminary plans for an amazing building but the proposed location is not central to the district or the city. This state of the art performing arts building would be a major asset for the FSSD district and the City of Franklin.	2/16/2018 4:51 PM

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287	Gardens	2/16/2018 4:48 PM
288	Public hiking trails and an extension to Harlinsdale	2/16/2018 4:40 PM
289	Downtown Franklin needs a large event space.	2/16/2018 4:28 PM
290	OPEN SPACE	2/16/2018 4:18 PM
291	open space, public venue	2/16/2018 4:14 PM
292	Public garden like Japanese garden	2/16/2018 3:58 PM
293	Green space	2/16/2018 3:57 PM
294	Community garden.	2/16/2018 3:36 PM
295	Anything promoting recreation and physical activity to get more people outside!	2/16/2018 3:26 PM
296	Anything that doesn't bring more housing or people to Franklin.	2/16/2018 3:25 PM
297	I would like to see something where outdoor gathers can take place, concerts, out door theater, etc	2/16/2018 3:24 PM
298	Open space	2/16/2018 3:21 PM
299	Business	2/16/2018 3:21 PM
300	Perhaps an event lawn for small concerts and additional movies in the summer. Maybe even an option of adult movies for date nights. Maybe tennis/basketball courts. Perhaps areas for picnicking on blankets with willow or cherry trees. While I have three little ones a park where adults can go without kids running on top of you would be a nice idea.	2/16/2018 3:21 PM
301	Swimming pool	2/16/2018 3:16 PM
302	Ice rink	2/16/2018 3:03 PM
303	what about a star gazing observatory?	2/16/2018 3:02 PM
304	None	2/16/2018 3:02 PM
305	Recreational area to connect to bicentennial park	2/16/2018 2:59 PM
306	Green space for the kids to enjoy. We have enough Developoment	2/16/2018 2:50 PM
307	Recreational	2/16/2018 2:31 PM
308	park	2/16/2018 1:45 PM
309	open space, maybe a playground with a walking trail, bathroom	2/16/2018 1:14 PM
310	Tennis	2/16/2018 1:02 PM
311	n/a	2/16/2018 12:28 PM
312	Something for the community as a whole to use	2/16/2018 12:23 PM
313	see above	2/16/2018 11:10 AM
314	Nature trails	2/16/2018 10:56 AM
315	New City Hall	2/16/2018 10:28 AM
316	something integrated into the walking trails along the area, a stopping point with outdoor exercise stations or open area	2/16/2018 9:17 AM
317	Restaurants and services are needed in this area.	2/16/2018 8:47 AM
318	Dog parks and sports fields	2/16/2018 8:15 AM
319	Retail, restaurants, etc.	2/16/2018 8:01 AM
320	Recreational space	2/16/2018 7:44 AM
321	See answer above. Consider the community surrounding the property - not profit. Heck, the community social services building is within walking distance. Community housing is within walking distance. This area does not need to be gentrified.	2/16/2018 6:50 AM
322	Offices	2/16/2018 6:10 AM
323	Park with playground, walking trail, water feature	2/16/2018 1:28 AM
324	Extension of bicentennial park!	2/16/2018 1:06 AM

Hill Property Study

325	Not housing. No one wants to live next to the cemetery. It would not sell well. Or resell well. Recreation is the way to go.	2/16/2018 12:37 AM
326	What about a stocked fishing pond for kids to fish in for free? With a fenced in playground and picnic area.	2/16/2018 12:35 AM
327	Love the park! Another idea especially if attempting to be revenue generating is an outdoor family fun center with mini golf, batting cages, etc. or swimming pool and rec center. If residential prefer mixed use business and residential such as west haven and berry farms	2/16/2018 12:07 AM
328	Keep it green and for recreational use	2/16/2018 12:03 AM
329	Recreation and green space	2/15/2018 11:58 PM
330	beautifully landscaped open area	2/15/2018 11:46 PM
331	Something quaint. Food trucks can go there. Kids can play.	2/15/2018 11:29 PM
332	Outdoor movie park	2/15/2018 10:28 PM
333	A gorgeous farm that is also a b&b. Public parkland would also be pretty. Create the type of environment our ancestors gave their lives to keep and stop thinking about changing all the land around Franklin to high density, low-quality living.	2/15/2018 9:58 PM
334	Just a nice little park, nothing else please.	2/15/2018 9:55 PM
335	City Hall	2/15/2018 9:54 PM
336	I would like to have an area where you can access the cemeteries with a walking trail. There are some very old grave markers on both sides of the street. This concept would create a recreational space with historical value.	2/15/2018 9:44 PM
337	A park with a water feature such as a fountain or water fall with a walking path. Not for swimming!	2/15/2018 9:16 PM
338	Recreational for under 10.	2/15/2018 9:15 PM
339	Already stated.	2/15/2018 9:13 PM
340	A playground	2/15/2018 9:10 PM
341	Family recreation and greenspace	2/15/2018 8:44 PM
342	Outdoor open venue like an amphitheater	2/15/2018 8:43 PM
343	Farmers market or outdoor classroom concept of some sort.	2/15/2018 8:42 PM
344	NA	2/15/2018 8:42 PM
345	A city gun range would be nice	2/15/2018 8:40 PM
346	Recreation area. Restrooms included.	2/15/2018 8:33 PM
347	Nothing. Stop building	2/15/2018 8:22 PM
348	Recreation or community oriented use	2/15/2018 8:14 PM
349	Green space	2/15/2018 7:54 PM
350	Nature playground	2/15/2018 7:36 PM
351	Green space	2/15/2018 7:29 PM
352	Coffee shop	2/15/2018 7:18 PM
353	As a Franklin resident, and with all the huge amounts of building going on, want to make sure that we keep in mind the green space that we have on hand... as it was what brought us here in the first place.	2/15/2018 7:16 PM
354	Artistic apartment community with public art community spaces would be epic.	2/15/2018 7:11 PM
355	a concept that the space is big enough for, like the recreation. Franklin needs more affordable housing, but the Hill space is not big enough to support it.	2/15/2018 7:04 PM
356	I would prefer to see all the same type housing like town homes rather than a mixed use. The space is too small.	2/15/2018 7:02 PM
357	Park space or a dog park	2/15/2018 6:58 PM
358	If not recreational, then commercial is ok.	2/15/2018 6:55 PM
359	Greenspace	2/15/2018 6:54 PM

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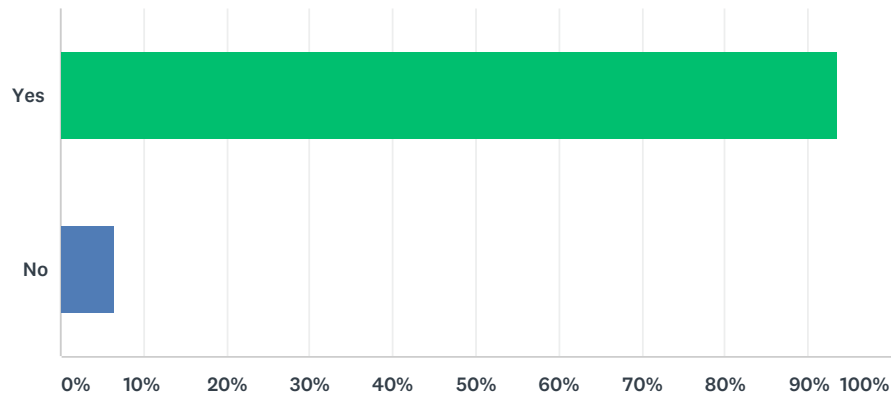
360	park or play area	2/15/2018 6:53 PM
361	Las Vegas has a container shopping center with restaurants for young chefs.	2/15/2018 6:53 PM
362	Larger playground with unique and innovative equipment	2/15/2018 6:42 PM
363	Affordable housing for city county employees.	2/15/2018 6:41 PM
364	Park	2/15/2018 6:39 PM
365	Community use. Parks. Pavilions. Walking/jogging/cycling trails.	2/15/2018 6:37 PM
366	A nature playground for kids with native landscaping, native plants and permaculture gardening. Preserve natural green spaces in the city. https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/	2/15/2018 6:35 PM
367	Green space	2/15/2018 6:35 PM
368	Recreational use	2/15/2018 6:33 PM
369	Green area	2/15/2018 6:26 PM
370	Farmers Market	2/15/2018 6:25 PM
371	A small park without recreational amenities would be nice.	2/15/2018 6:22 PM
372	Leave it green	2/15/2018 6:22 PM
373	commercial restaurants	2/15/2018 6:21 PM
374	Commercial use-retail or food	2/15/2018 6:17 PM
375	plant a forest. low maintenance. trees don't drive.	2/15/2018 6:16 PM
376	I would like to see it used for a public art or music venue, or combined.	2/15/2018 6:12 PM
377	Recreational or green space.	2/15/2018 6:11 PM
378	Restaurant	2/15/2018 6:11 PM
379	Open Air Music / Arts performing space.	2/15/2018 6:11 PM
380	Either recreational or civic use (use of the city government). But no cracker box houses all crammed up next to each other. That would be a terrible idea.	2/15/2018 6:04 PM
381	Upscale retail	2/15/2018 6:03 PM
382	no homes, no buildings, no parking lot, no sidewalks. let the land stay as is. We have clogged roads, too much traffic stop some of the build out of williamson co	2/15/2018 5:55 PM
383	ADVENTURE NATURE PLAYGROUND - https://www.pinterest.com/pattiksmith/franklin-adventure-nature-playground-ideas/	2/15/2018 5:52 PM
384	The design options should be combined to provide both attached and detached product. The options provided unfortunately were an either or option - mixed residential is preferred to all for broader range of price points to be realized.	2/15/2018 5:52 PM
385	The area is adjacent to a stork African American cemetery the best use with the open space for people to view and appreciate the site	2/15/2018 5:50 PM
386	Outdoor space	2/15/2018 5:46 PM
387	Office space...recreation area...anything but housing.	2/15/2018 5:45 PM
388	a plan under the Franklin Parks & Rec	2/15/2018 5:45 PM
389	N/A	2/15/2018 5:43 PM
390	Affordable housing	2/15/2018 5:38 PM
391	Given its walkable proximity to schools, downtown, neighborhoods, and shopping, this is one of the most prime pieces of residential real estate in the entire county. We have the once-in-a-lifetime opportunity to provide a place for teachers, nurses, firefighters, city employees to be able to purchase in and be a part of the city they serve. DO NOT SCREW THIS UP.	2/15/2018 5:38 PM
392	Modern commercial office building 3 story max.	2/15/2018 5:36 PM
393	We could use the space as a draw to franklin—something really unique for the area. It could be a mixed use recreational and public art space, a public co-creation space, etc.	2/15/2018 5:33 PM
394	Memorial	2/15/2018 5:33 PM

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395	container office complex with green space for creatives	2/15/2018 5:32 PM
396	Retail and restaurants	2/15/2018 5:32 PM
397	N/a	2/15/2018 5:30 PM
398	historical	2/15/2018 5:28 PM
399	Park	2/15/2018 5:26 PM
400	Leave it natural or a natural space with walking paths.	2/15/2018 5:25 PM
401	Indoor water park.	2/15/2018 5:20 PM
402	walking trails, farmers market, dog park	2/15/2018 5:18 PM
403	greenspace for all. or a parking garage which is needed	2/15/2018 5:17 PM
404	Not sure if I have any other thoughts or ideas on this...	2/15/2018 5:16 PM
405	park and recreational use	2/15/2018 5:16 PM
406	Franklin has spent too much time pushing density. We need to stop packing homes into the city	2/15/2018 5:15 PM
407	Walkways	2/15/2018 5:10 PM
408	Civic Center, gathering place for Franklin"ites"	2/15/2018 5:09 PM
409	Town homes, similar to Chattanooga river side townhomes. We want nice neighborhood not cheap home in downtown. We can build affordable houses elsewhere	2/15/2018 5:08 PM
410	I prefer to see this land used as a park.	2/15/2018 5:07 PM
411	Recreational would be preferred	2/15/2018 5:07 PM
412	gardens, trees, fountain	2/15/2018 5:07 PM
413	Shops	2/15/2018 5:07 PM
414	Fire Hall	2/15/2018 5:05 PM

Q9 Do you live in Franklin?

Answered: 1,558 Skipped: 13



ANSWER CHOICES	RESPONSES	
Yes	93.58%	1,458
No	6.42%	100
TOTAL		1,558

#	COMMENTS	DATE
1	That area is already far too busy with traffic to add any more homes.	3/14/2018 9:45 PM
2	I lived in Franklin from 1997 to 2008.	3/14/2018 8:37 PM
3	I would like to see organizations and nonprofits like Franktown Open Hearts have the ability to use this Dpac	3/14/2018 6:50 PM
4	I've lived in Franklin for 11 years and affordable housing is a big issue!	3/14/2018 5:31 PM
5	I attend church in Franklin.	3/14/2018 5:13 PM
6	I urge the City to strongly work toward building residential housing that is affordable for those who want to be able to stay within the City. The city's growth has allowed for a tremendous amount of housing that can only be afforded by those who have significant income. Everyone who lives in Franklin does not have a lot of money or wealth. Please work to accommodate those important citizens.	3/14/2018 1:15 PM
7	Or	3/14/2018 11:49 AM
8	We live in Fairview, but spend most of our free time and workspace in Franklin.	3/14/2018 10:36 AM
9	Thank you for the opportunity to give input	3/14/2018 7:47 AM
10	Lived here since 1995. Love it overall. Thank you for asking the public about this space.	3/14/2018 7:40 AM
11	Franklin is already so crowded and every green space is being developed. We really don't need another housing development. You are ruining the charm of this town.	3/14/2018 7:32 AM
12	Excited to see something happen with the property.	3/14/2018 12:34 AM
13	I have lived in Franklin since 1996, please keep Franklin Sweet southern town	3/13/2018 10:49 PM
14	I live outside the city limits in the Grassland area of Williamson County	3/13/2018 10:18 PM
15	I frequently travel to Franklin for everything.	3/13/2018 7:35 PM
16	A public park would e a wonderful addition	3/13/2018 4:57 PM

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17	While I don't live in Franklin, I work in Franklin and sell Real Estate in Franklin. I believe whatever choice is made, careful consideration has to be made to protect the cemetery and the gateway into downtown Franklin. Both housing and recreation have their pros and cons. While people do express an interest for homes with walk ability to downtown, shoving homes onto every blade of grass will take away from the charm that is downtown Franklin, something that is already taking a hit. The answer is in the balance.	3/13/2018 2:53 PM
18	I love the idea of renovating vacant unused spaces for everyone in franklin to use.	3/13/2018 1:38 PM
19	I think it would be a shame to add housing in front of the cemetery. Make that space something that complements the cemetery, not something that hides it. I am STRONGLY against adding housing here.	3/13/2018 1:24 PM
20	I live in Fieldstone Farms for the past 17 years.	3/13/2018 11:43 AM
21	Don't let out of town folks (read: "Largen") come ruin this amazing city with bad ideas like housing in this space or unnecessary taxes.	3/13/2018 11:06 AM
22	This is one of the last chances in Franklin to build a livable walkable community. Families can walk to the grocery store, walk to Centennial Park, and walk to downtown Franklin. That is what Franklin is all about. If we put a civic or park use (which we have both uses nearby) we wont have this opportunity again.	3/13/2018 10:40 AM
23	Let the market determine any housing.	3/13/2018 10:11 AM
24	we need green space	3/13/2018 10:08 AM
25	If affordable housing were available or a tiny house community existed I would move back to the city I love.	3/13/2018 9:52 AM
26	I have lived in Franklin 25 years. My children have attended public school from K-12. I have watched Franklin become what it is today. If not careful, it will just become another busy town. I caution you to not become a slave to builders!	3/13/2018 9:08 AM
27	I have a Franklin mailing address. I'm in the county.	3/13/2018 8:27 AM
28	I lived in Franklin my whole life. I'm 37yrs old and I have seen a lot of change. I have never lived outside of a 5 mike radius feom Jim Warren Park. Stop building new houses until our infrastructure is in place to handle who is already here.	3/13/2018 8:24 AM
29	In county	3/13/2018 7:19 AM
30	Grassland	3/13/2018 7:18 AM
31	We need to slow growth	3/13/2018 3:41 AM
32	We just don't need more housing inside Franklin with no infrastructure improvements to support it.	3/12/2018 10:54 PM
33	I am a 23-year resident of Franklin. I have seen the benefits of programs such as those offered by Franktown Open Hearts and other similar organizations, and I believe that including them in the consideration of this property could go a long way toward helping to improve the lives of some of our most unfortunate and vulnerable youth. Thank you.	3/12/2018 10:33 PM
34	I am	3/12/2018 9:40 PM
35	We don't need more housing and development. We need more space for families to play and congregate. There is already too much development. This is the last area those traveling into Franklin see before arriving downtown. Let the charm and ambience of our city shine through, not the shadows of further development.	3/12/2018 9:07 PM
36	We lived in Franklin for a decade before moving to College Grove. The entire county is in grave danger of losing all the things that make it desirable - great schools, green space, a bit of rural and historic character, and quality of life. A lack of planning for growth is slowly destroying this county. Please at least consider what will be best for the community as a whole (open space, parkland, and maintaining our character and history), not just a small number of wealthy individuals wanting huge houses.	3/12/2018 9:02 PM
37	Brentwood (but many of our activities are in Franklin)	3/12/2018 9:02 PM
38	30 years	3/12/2018 8:40 PM
39	I think it would be the greatest thing ever if franktown got to use the building!!!!	3/12/2018 8:36 PM
40	I live in Thompson Station but work in Franklin.	3/12/2018 8:24 PM
41	This is so close to cemetery to put low cost housing. A civic use would help those in neighborhood.	3/12/2018 8:12 PM

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42	I live in Franklin and concerned with the continued overdevelopment	3/12/2018 7:55 PM
43	We need affordable housing for the working class	3/12/2018 7:46 PM
44	Our family has lived here for 40 years. Thank you for asking for inputs from residents for this property.	3/12/2018 7:44 PM
45	Like for this site to be utilize d by groups like Franktown Openhearts	3/12/2018 7:14 PM
46	Thank you for allowing people to have a voice!	3/12/2018 6:31 PM
47	Williamson County resident	3/12/2018 6:23 PM
48	Please dont this wonderful space over to the builders - If the Hill is made into a park..., the dingy businesses flanking The Hill will also become worth investing in and will add revenue to the city.	3/12/2018 6:06 PM
49	When we lose public space to development it is gone forever (except for the five or 10 families in the houses). This is a very central location in the community and should be used for the long term benefit for as many as possible.	3/12/2018 6:02 PM
50	Williamson County	3/12/2018 5:49 PM
51	Please please stop building!	3/12/2018 5:24 PM
52	Franklin is simply losing its charm. Much development and growth, all be it good to some, others like me feel it is just too much. And having an open, inviting greenway on the gateway to Franklin would be great.	3/12/2018 5:23 PM
53	A huge lack of workforce housing in Franklin makes it increasingly difficult for businesses to staff their companies.	3/12/2018 5:22 PM
54	20 year resident, and I love our zoning 'Nazi-Amish' who protect our natural beauty.	3/12/2018 5:20 PM
55	Since the property is a gateway to Franklin, a park or green space would be more welcoming than buildings and driveways.	3/12/2018 5:20 PM
56	Every city attracts more people and more businesses with more green space. Would also be a nice amenity to go with the walking trail along the river and I believe more people would use that walking trail and walk to stores downtown if there was a green space located at this location.	3/12/2018 5:17 PM
57	Non-profit like Franktown Open Hearts in that area	3/12/2018 4:49 PM
58	I live nearby	3/12/2018 4:20 PM
59	I live in hard bargain and have been in Franklin for 30 years... We need affordable housing	3/12/2018 4:09 PM
60	Lived in Franklin since 2002 and Spring Hill before that. It would be good to have community space, which can be rented for a nominal fee for multi-purpose events. In my hometown of St. Louis - every city has a community center which various community organizations utilize and citizens rent space for reasonable fees.	3/12/2018 4:06 PM
61	As Frankin grows the need for a large recreational area will increase, and we want to have a place for young people to use up their energy. We want to be more than just a brick and mortar town.	3/12/2018 3:52 PM
62	816 Shadowlawn Ct. Fieldstone Farms	3/12/2018 3:45 PM
63	Adjacent to Franklin	3/12/2018 3:40 PM
64	Downtown Franklin	3/12/2018 3:33 PM
65	I live in Brentwood, but I work in downtown Franklin at Fourth Ave Church.	3/12/2018 3:27 PM
66	I currently live in Nashville, but spend most of my time down in Franklin, where I work.	3/12/2018 3:24 PM
67	My child goes to school in Franklin	3/7/2018 10:03 AM
68	The infrastructure for more housing will only further congest the area. Franklin is a family town but you will loose that fast if you can't give families things to do.	3/5/2018 11:04 PM
69	There is a big park across the street. We don't more parks in this space, we need workforce housing!	3/5/2018 6:46 PM
70	I lived in Franklin for 25 years and now live in Nolensville because I cannot afford to live in Franklin anymore, and my combined income is over \$150,000 a year for our household.	3/5/2018 12:27 PM

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71	We've lived here 20 years. Main St. was quaint until Franklin started receiving national attention and heavily promoting our 'quaint' town. Gradually, Franklin has become a caricature of its original being. Our downtown now resembles more of a reproduction of a Main St than the real thing. The desire to continually increase rents and to bring in more big payers to downtown (and less mom and pops), doesn't allow for many of the businesses that helped Franklin achieve its famous status to continue to operate in downtown. A real Main St. has homes in the surrounding vicinity that are affordable for a range of income brackets and that allow citizens of all income levels to be part of the community and to enjoy the same walkability to downtown festivities, shopping, and recreation. Please stop squeezing out the lifeblood that made Franklin attractive in the first place and take opportunities when you have them to allow for a balanced demographic to equally enjoy our city.	3/5/2018 12:03 AM
72	I'd prefer a park but if it goes housing it needs to blend with the neighborhood and Hard Bargain should have accessibility	3/4/2018 11:32 PM
73	Thank you for asking for opinions!	3/4/2018 10:47 PM
74	Don't put another Chestnut Bend type development, and don't do a retail/residential mixed use which is popular now. Let it be something that benefits the existing community. The history of this place calls for something that can be used by somewhat lower income people, not limited to high income people.	3/4/2018 7:12 PM
75	Please stop increasing the density in the downtown area.	3/4/2018 9:29 AM
76	It's a great site and could be the city's best opportunity to provide a development geared towards mixed-income folks unique in the city.	3/2/2018 1:00 PM
77	Affor	3/1/2018 8:46 PM
78	I live in Westhaven.	3/1/2018 4:26 PM
79	Yes, I am a Franklin resident for more than 20 years. I would like to avoid Cool Springs for restaurants, bookstores and gift/souvenirs. It is cumbersome when friends & family visit from out of town that the only options for restaurants in downtown Franklin are reduced to the town square and the Factory, which are often extremely busy.	3/1/2018 12:05 PM
80	homes bring tax dollars, open space costs tax dollars	2/28/2018 8:48 PM
81	Why cover everything up?	2/28/2018 1:57 PM
82	We need to keep affordable housing in Franklin.	2/27/2018 9:53 AM
83	It's not affordable, so even though I work here, I have to live elsewhere where it's cheaper.	2/26/2018 2:29 PM
84	I grew up in Franklin and have spent my whole life here. When I got married, we could not afford housing prices in Franklin, so we moved to Murfreesboro. Now, both my husband and I commute to Franklin for work.	2/26/2018 2:16 PM
85	I work for Southern Land Company, and have the opportunity to study and visit many small towns, much like Franklin. The city has done a fantastic job in many ways, but there is really no affordable housing in progress with such a nice location. I have also seen many small pocket parks put in place that are mostly empty, unless programmed. I believe that a park in this location, even if nicely done, would remain relatively un-used based on pedestrian habits and other better options in the are. Perhaps the "view" would make it unique. I'd have to get up there and take a look.	2/26/2018 12:25 PM
86	It is amazing that the City of Franklin thinks we need more housing in the downtown area. And it is greedy if it is necessary to build housing right next to a historic cemetery. Green spaces that commemorate battles are being saved. But the space near the resting place of so many natives from our community is being considered for development in order for someone to gain a profit. Shame on Franklin!	2/26/2018 9:57 AM
87	We don't need more homes that would only increase the traffic congestion	2/26/2018 9:47 AM
88	I work in Franklin	2/26/2018 9:37 AM
89	Franklin is rapidly losing economic diversity, especially in housing choices. The city should take every opportunity to encourage the construction of more affordable housing options. If more citizens of lesser income can actually live here, then fewer will have to commute to jobs and services.	2/26/2018 8:17 AM
90	There is not enough recreational space in Franklin to Accommodate the growing population. Houses are being thrown together at record speed with little or no infrastructure. Truly a sad situation	2/26/2018 12:25 AM
91	Lets not make "boarder housing options" a magnet that attracts crime and drugs. Let's keep our home values high by keeping Franklin Franklin.	2/24/2018 10:10 AM

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92	I grew up in Franklin, lowering the standards for newcomers to move into Franklin is not what the city should do in my opinion.	2/24/2018 8:14 AM
93	Our leadership in Franklin has become lead by the dollar. Bad decisions such as high density buildings and over-growth are changing what the city has been about - quaint, personable, historical.	2/22/2018 1:28 AM
94	Traffic is already out of control, do not need more homes in Franklin	2/21/2018 9:08 PM
95	Franklin needs affordable housing	2/21/2018 5:46 PM
96	We are chasing all our wildlife out of their habitat by building things everywhere. Let's just leave it. Who wants to overlook a cemetery anyway?	2/21/2018 4:08 PM
97	Although I prefer the single family homes, I could look at the townhouse plan. Homes will bring in taxes. We desperately need affordable housing in Franklin. This a perfect opportunity!! We count on our leaders to do the right thing.	2/21/2018 3:58 PM
98	Stop building high density residential in Franklin. Period. Just stop.	2/21/2018 2:57 PM
99	37064 Zip.	2/21/2018 12:54 PM
100	I have lived in Fieldstone Farms since 2007 and have been surprised at how the prices have risen so much in recent years. I am strongly in favor of seeing the Hill Property be used for the development of affordable/workforce housing.	2/21/2018 11:03 AM
101	Lived here for 40 years and now I want to move because of traffic, over population, and litter	2/21/2018 10:27 AM
102	Traffic in Franklin is already so out of control. We do not need anymore neighborhoods squeezed in. Especially on a main road.	2/21/2018 10:18 AM
103	I lived in Franklin for 7 years but just can't stand the traffic and moved north recently. Of town	2/21/2018 9:16 AM
104	We have too much high density housing in Franklin already. As a homeowner I'm very disappointed with the path that our elected officials have taken up to this point with apartments on every corner	2/21/2018 9:02 AM
105	Please stop with all the high density developing! No more apartments either.	2/21/2018 8:56 AM
106	Let's get serious about housing the little guy. I'm here only by. The grace of God. Bought just before prices got crazy	2/21/2018 8:01 AM
107	Live in Brentwood while visiting the downtown area and parks of Franklin frequently.	2/21/2018 7:05 AM
108	My daughter lives in Franklin and there is no available single housing for a single working female in Williamson County. Instead there is expensive apartments that costs more in monthly rent than a monthly house note. Throwing money away at the tune of \$18,000-\$22,000 a year with no accrued equity. She has been trying to find an affordable house for four years there. So are several others. If a person is going to serve the residents of Franklin, they shouldn't have to drive 20-25+ miles to do it.	2/20/2018 11:38 PM
109	It has been horrible to see how investors have been allowed to buy up condos in the area from entry level housing and rent them out without proper control. Not only have others lost access to affordable housing, but the living standards of remaining residents in more affordable developments have now deteriorated. We are in the Residences at Southwinds and these have moved from 80% resident owners to now under 35%.	2/20/2018 7:57 PM
110	Franklin has done such a lovely job with the entrance to the city. I would hate to see homes crammed into the area. Also doesn't seem conducive to a residential area that far into downtown.	2/20/2018 6:30 PM
111	I believe this area would be more suitable as a gateway into downtown Franklin with just a bit more parkland and make it so much more appealing to those visiting. It would certainly tie in with the riverside parkland directly across from it and a tie in to the peacefulness of the hill behind for the graveyard.	2/20/2018 3:09 PM
112	This particular space is not right for housing. And, housing shouldn't be segregated by value; there should be all price points for housing in each subdivision; the city planners should insist on this for any development project.	2/20/2018 9:00 AM
113	Housing just doesn't make sense in that little cutoff area; it should be a destination like an art gallery or museum.	2/20/2018 8:57 AM
114	The recreational concept will also compliment and balance off the area on the other side of 431.	2/20/2018 5:04 AM
115	Fieldstone Farms	2/19/2018 8:54 PM
116	Lived in Franklin for over 30 years. I would prefer the ground be left green.	2/19/2018 3:52 PM

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117	I would like to, but the median home value in Franklin is approximately \$459,000	2/19/2018 3:38 PM
118	City employee	2/19/2018 2:30 PM
119	1. This site has good visibility on a major gateway into the CBD. 2. Affordable housing is needed. Throw the median income and home price averages out the window because it does not resemble the median incomes of you and the majority of hard working citizens of our great City. I've been a commercial appraiser for 3 decades. If you should decide affordable living uses, be sure to place home price restrictions to builders, or possibly LIHTC. Good luck	2/19/2018 12:57 PM
120	Please, please stop building homes. We have so many options with so many new subdivisions. We are getting overrun by people. Franklin isn't the quaint little town it used to be. I am all for progress, but we are OVER building here. Please stop. Let us have more green space.	2/19/2018 12:57 PM
121	I have lived in Franklin for 25 years and I have seen a great deal of change here in Williamson County. As far as I have observed, city planners have promoted and allowed far too much development, with little consideration for the consequences to our infrastructure. A residential community in such a small parcel would, once again, cause too much chaos, and add more traffic for an already overburdened Hillsboro Rd. Hoping your office will greatly decrease any type of residential development. You're ruining our county.	2/19/2018 11:58 AM
122	Th	2/19/2018 11:44 AM
123	Community needs more spaces for "pick-up" sport gatherings; many and most fields are currently established for league-only play	2/19/2018 11:41 AM
124	Thank you for coordinating the survey. The opportunity to seek feedback in a simple survey is much appreciated!	2/19/2018 11:22 AM
125	A place of learning for young and old visitors and residents	2/19/2018 11:20 AM
126	I worked very hard to get the chance to live in Franklin. My first house was in Antioch, and I had to commute to Franklin for some time. Most of my friends commute 20 to 40 miles for work, this "have to live in Franklin if you work in Franklin is B.S.!! I know house prices are going up, however they are going up all over Nashville.	2/19/2018 11:06 AM
127	Thank you.	2/19/2018 11:02 AM
128	I feel this is not the location for residential development. It is city owned and should be used for all the citizens of Franklin. It would make a great addition to our parks or Civic meeting space.	2/19/2018 9:37 AM
129	Time to slow the developments in Franklin.	2/19/2018 9:08 AM
130	All my life	2/19/2018 8:27 AM
131	I work in Franklin.	2/19/2018 8:27 AM
132	Living in the Franklin Corporate limits now and lived in Williamson Co all my life! Attending FHS and I travel this corridor many times. This 'affordable housing' will be the biggest focal point on the entire corridor and will be dauntingly ugly as vehicles come down the hill and pass Del Rio intersection	2/19/2018 8:16 AM
133	Please build a Blantyre playground instead of more houses	2/19/2018 8:05 AM
134	Please consider something that helps make Franklin a destination...and not just more houses	2/19/2018 7:19 AM
135	Can't make any comments	2/19/2018 1:48 AM
136	This is a busy intersection and area in the morning and afternoon. Please consider use that can be utilized by all citizens of Franklin, especially those that live on the west side.	2/18/2018 7:52 PM
137	This property does not lend itself to housing. Its proximity to a cemetery, limited (due to elevation change) access to sidewalks and connectivity to essential needs, and close proximity to a retaining wall to Hillsboro Rd that poses a safety hazard, are all reasons to support this. This property could be used as a Solar Panel "farm" where the City could enter into a lease agreement that provides a steady income stream that then could be used to support solutions to housing options within walking distance of the downtown district - if that is the goal of "work-force housing".	2/18/2018 11:30 AM
138	I do not think any type of residential use on that property makes sense. It is a valuable piece of property that the City can use to provide facilities for its ever growing departments to accommodate an ever growing city. Fire, Police, Streets, Administration, New City Hall or extension etc...	2/17/2018 8:35 PM
139	We don't need more residential areas in Franklin right now. I think open space/park area is a great idea!	2/17/2018 11:33 AM

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140	We live right across from this property in Chestnut Bend and are very concerned about this. We feel a community space that provides playground equipment would benefit ALL the neighborhoods and residents of Franklin.	2/17/2018 10:48 AM
141	13 year resident; there is too much growth; provide amenities for current residents; I am for affordable housing, but what exists could be made better and gentrification of in town could be controlled.	2/17/2018 9:23 AM
142	Born and raised in Franklin. Hate seeing large housing being squeezed onto small lots, not what this small town is about. Especially next to the cemetery. Used to ride with grandparents to haul trash on that hill.	2/17/2018 8:51 AM
143	Franklin has maintained a small-town, locals feel to it throughout the years, which residents and tourists alike admire about the city. Adding more mixed-use residential to this area, especially the ideas described above, would risk diluting the atmosphere of Franklin.	2/17/2018 8:38 AM
144	Chestnut bend	2/17/2018 8:09 AM
145	We need to start investing into the lives our our citizens and help them be healthy by giving opportunities to walk or run thru town safely.	2/17/2018 6:56 AM
146	I grew up in Franklin and after moving back from college, Franklin has become so unaffordable that we can not buy a home in our own home town. I would like for my kids to attend schools in the same county as I did, but there are very little options. My only concern is that once this property is developed, these homes will also immediately increase in value and become unaffordable as well.	2/17/2018 12:42 AM
147	Will be moving there in a couple of months	2/16/2018 10:01 PM
148	I teach in Franklin.	2/16/2018 9:35 PM
149	If recreation areas are desired, they should be on the Harpeth river side of Hillsboro along with public rest rooms (something currently lacking in Franklin).	2/16/2018 9:25 PM
150	The growth has got to stop!	2/16/2018 8:24 PM
151	Enough with the constant neighborhoods going in. Too many people. Traffic is hideous.	2/16/2018 8:05 PM
152	I live halfway between Franklin and Brentwood.	2/16/2018 7:15 PM
153	Please stop the building and lap it green.	2/16/2018 6:47 PM
154	Outside city limits but have a franklin address. I work in and shop in franklin daily.	2/16/2018 5:28 PM
155	I live in the country but I retired from working for FSSD, traveling all over Franklin. I have also delivered Meals on Wheels for 25 years. Now we are preparing to move to downtown F'lin.	2/16/2018 5:00 PM
156	Grew Up Here...Becoming increasingly discouraged and unimpressed with the current administration of this group. Just because you own it doesn't mean you have to make money on it. It is a terribly ugly site from the road and anything you do will not enhance that. Let it be more plots for the residents to purchase to lay to rest their family members.	2/16/2018 4:57 PM
157	It's no secret we don't need more residents adding cars, traffic, and students to our already burdened infrastructure.	2/16/2018 4:48 PM
158	The City needs to take advantage of the opportunity to conserve green space and provide recreational and civic opportunities utilizing this property	2/16/2018 4:14 PM
159	Live in the Boyd Mill subdivision	2/16/2018 3:59 PM
160	No housing please.	2/16/2018 3:58 PM
161	No impervious pavements other than parking. Look at the North Chickamauga Creek Conservancy in Chattanooga for further examples. Great use of open space.	2/16/2018 3:36 PM
162	Stop trying to put houses on every inch of space. Franklin is great because of what it is, and doesn't need to grow so big that it's no longer Franklin.	2/16/2018 3:25 PM
163	I'm adjoining it in Thompsons Station and considering buying/living closer to the downtown square. It depends on where these decisions go, whether or not I spend the money to buy there instead.	2/16/2018 3:21 PM
164	The retaining wall is so ugly.	2/16/2018 3:21 PM
165	Williamson County resident.	2/16/2018 3:17 PM
166	since 1998.	2/16/2018 3:02 PM
167	Please, no more construction for housing or businesses!	2/16/2018 2:26 PM
168	I live in Brentwood	2/16/2018 2:25 PM

Hill Property Study

169	Too many cheaply made but unaffordable housing in Franklin already. Franklin is losing it's small town charm.	2/16/2018 2:20 PM
170	We don't need homes put everywhere. Green, open space is essential to the character of Franklin.	2/16/2018 1:14 PM
171	This is the first information I've seen on this. Would have better input if I had more information.	2/16/2018 1:02 PM
172	For over 20 years, but we are ready to move and discourage others from moving to Franklin if downtown Franklin becomes overrun by chains and more development. Enough is enough! Progress can be made in other ways. Right now there is no thoughtfulness put into any of the development. It is pure greed.	2/16/2018 12:28 PM
173	The Hill Property should be the location of Franklin's new City Hall. It would serve as a great anchor on 5th Avenue North, where City staff wants infill, and it would have a commanding view of Bicentennial Park and its future growth. The Hill Property is large enough to support a 2-3 story City Hall and ample parking for employees and visitors. It complies with the current zoning and is the most appropriate use of property adjacent to the cemetery. Permanently relocating City Hall means not having to temporarily (12-16 months) relocate it during construction at its present location. This would eliminate a logistical nightmare and significantly reduce the overall cost of the project. City Hall does not belong downtown on the Square; it's not a tourist attraction, it generates zero revenue based on location, it increases traffic downtown and reduces available parking. Leasing or selling the current location will generate enough revenue for attainable housing, or other projects, to more than make up for what could have been built on the Hill Property. Selling the current City Hall may generate enough money to pay for the new City Hall, saving Franklin tax payers \$20 million. POSITIVE No (year+) temporary move for City Hall Decrease traffic around the Square Increase available parking downtown Gets the ball rolling on 5th Ave. N. infill Provides tremendous (current & future) revenue opportunities for present location Allows for more appropriate infill at present location New City Hall would never flood NEGATIVE Eliminates potential for attainable housing on the Hill Property	2/16/2018 10:28 AM
174	There is so much new construction going on - don't think we need more housing. Saving more open space is definitely a better idea.	2/16/2018 9:34 AM
175	Houses are already being jammed in every open space. I would keep land surrounded by so many cemeteries more serene	2/16/2018 9:30 AM
176	We live downtown and are rapidly watching the infrastructure break down with the constant influx of density.	2/16/2018 9:23 AM
177	No more housing projects!!! Save our Green Sapces!	2/16/2018 9:00 AM
178	My husband and I have lived in Franklin for about 20 years in Founder's Pointe. Brought up our daughters here and now have a grandson. We need fun uses for children/parents/families and it should be near the area of this beautiful Franklin city. Please don't put up HOUSING!!!!	2/16/2018 8:49 AM
179	Housing at this location will junk up this area.... That strip on both sides needs to be cleaned up with nicer stores & restaurants to provide an extension of what is going on in downtown Franklin	2/16/2018 8:01 AM
180	Not all housing growth is good growth. I do not support the addition of housing at this location.	2/16/2018 7:51 AM
181	We are very quickly moving toward having as many homes as possible being built on every small piece of property in Franklin	2/16/2018 7:44 AM
182	Recognize that Franklin has a significant low income community right in the backyard of this property. We don't need more housing - unless it is designed for low income residents. Our Thrift Store serves a tremendous need for our community by providing merchandise and employment. Go visit on a Saturday if you have never been there. The Hill Company is looking to profit by redeveloping prime real estate. That is understandable. I would love for them to consider the real needs of the community. Decision makers should take a walk behind the property - back to West Main. Really look at the community that property serves. Then decide if you think the area really needs more expensive housing.	2/16/2018 6:50 AM
183	I really like the idea of the outdoor basketball courts, but not at that location. I think they would be better used by the recreation complex (next to the tennis courts or volleyball court). The area is growing so fast, I think some kind of housing will suit the city's needs more.	2/16/2018 6:02 AM
184	We know it will be beautiful, as Franklin strives to be special.	2/16/2018 1:06 AM
185	We often come to visit festivals or go shopping.	2/16/2018 12:35 AM
186	No more high density housing, hotels and any other form of overdevelopment. Traffic has become horrible with in the last three years. Our infrastructure can support what we have now, but at the rate we are growing....just think of the misery of Springhill traffic and the high crime of Murfreesboro, both which have grown too fast.	2/15/2018 11:58 PM

Hill Property Study

187	Cheswicke Farm, the rec/open space would be a great compliment to the bicentennial green space	2/15/2018 11:46 PM
188	I think that a mixed residential affordable housing option is the best way to go with this property. I would like to see some commercial options as well in the form of potential first floor offices/retail. A co-housing concept could also help to develop more of a community feel by including a shared space (large meeting area with a kitchen).	2/15/2018 11:30 PM
189	Love it here. The more sidewalks, the better!	2/15/2018 10:28 PM
190	No more housing until the schools can handle more children.	2/15/2018 10:04 PM
191	I moved to Franklin for the town's charm, beauty, history and spacious property. I don't want to see it denigrate isn't the same old cheap areas that are a dime a dozen across this nation. I honestly don't care if the average person can't afford to live in Franklin. We should not regress towards the mean just to make the average person comfortable. Let's hold ourselves to a higher standard and maintain large lots so we can avoid overcrowding, crime, and traffic.	2/15/2018 9:58 PM
192	Franklin needs to slow down with all of the housing projects. Our infrastructure is clearly struggling, as evidenced by the traffic issues, and our schools are overcrowded. A creative, nature-based park near Bicentennial Park would be fantastic.	2/15/2018 9:58 PM
193	Franklin is just about to the point we are building ourselves out of the little slice of heaven we have here! No residential on that corner please!! No recreational amenities! There are a plethora of recreational facilities already in Franklin. Just a nice little open space, park type setting like in the graphic without tennis courts & no intramural field! Stop overbuilding Franklin PLEASE!!	2/15/2018 9:55 PM
194	i live in historic franklin and have hoped to see franklin take this step forward into providing more affordable housing instead of adding yet another pocket neighborhood that is out of financial reach for most. i personally feel that the last thing franklin needs is another pocket neighborhood with single-family homes squeezed onto small lots that are in the \$400s and up! thank you for sending out this survey! what a wonderful idea. i will pass this along to my neighbors and hope you all get valuable feedback from within our community and continue seeking input from those of us who are impacted by these significant decisions.	2/15/2018 9:55 PM
195	Yes, in the downtown area.	2/15/2018 9:52 PM
196	46 years.	2/15/2018 9:13 PM
197	I am glad not to see a commercial or shopping center option!	2/15/2018 8:43 PM
198	Recreational Design concept is the only way to make use of this space properly. This area needs to beautify the gateway to Downtown Franklin. This is probably the most primary road used to enter Downtown Franklin and needs to reflect the growing city and its desire for fun outdoor spaces and events.	2/15/2018 8:43 PM
199	32 years	2/15/2018 8:40 PM
200	In your architectural design of the Mixed Housing I see the boxes that are representing the houses and they appear to have their backyards on Hillside. I DO NOT want to see anyone's back yard; hence my statement of wanting a solid line of trees and bushes landscape. This also will create privacy and shade for homeowners, more safety for kids, and a MUCH more pleasant view for drivers/walkers on Hillsborough Rd.	2/15/2018 7:55 PM
201	I grew up here and attended FHS	2/15/2018 7:48 PM
202	We do not live in the Franklin city limits, however we are in Franklin 90% of our Time. There are many great traditional playgrounds in the area, however a large playground with more open play activities would be great for the area. The small play area at Warner Park is great and always a favorite for families. Something in that design vein, or like the natural play area at the Murfreesboro Discovery Center would be great.	2/15/2018 7:36 PM
203	Stop giving away every piece of grass away to developers to over-build on. Traffic is bad enough & developers aren't helping w the county's expenses due to their building at a ridiculous pace.	2/15/2018 7:29 PM
204	Please limit the ratio of high density development!!!!	2/15/2018 7:29 PM
205	I am strongly opposed to using that space for residential purposes.	2/15/2018 7:29 PM
206	Bought	2/15/2018 7:27 PM
207	As a Franklin resident, and with all the huge amounts of building going on, want to make sure that we keep in mind the green space that we have on hand... as it was what brought us here in the first place.	2/15/2018 7:16 PM

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208	I moved here 5 years ago. I rent a house, work, and own a business in Franklin. Would love to be able to afford to buy a place here someday.	2/15/2018 7:11 PM
209	Please do not overcrowd the Hill property. That intersection by Sonic and the lot cannot support a residential area.	2/15/2018 7:04 PM
210	We have enough recreational space. Something like more affordable housing for police, fire, & other mid range earners is most needed.	2/15/2018 7:02 PM
211	We love Franklin! They have done such an amazing job protecting the history of the town. I would hate to slowly become a Spring Hill. There is cheap housing everywhere & it's hideous.	2/15/2018 6:59 PM
212	Please keep Franklin as green/land as possible	2/15/2018 6:58 PM
213	I am a realtor in the area and affordable housing is in high demand and I would love to have an option to share with the young families or my older folks looking to downsize.	2/15/2018 6:49 PM
214	I have been so blessed with local landlords that have given me affordable housing. We have built a trusting relationship and it has been such a blessing.	2/15/2018 6:41 PM
215	I live just outside Franklin, in Forest Hills, near Old Hickory/Hillsboro intersection.	2/15/2018 6:35 PM
216	Been a resident since 1999 and this is no longer a sweet small town. Overcrowded and losing its quaintness.	2/15/2018 6:35 PM
217	In general, I think that there's too much building without the infrastructure in place to handle it. Traffic is much worse and it takes much longer to get from point A to point B. What drew us to the area when we were relocated to this area is not nearly as prevalent now. We liked the quaint small town feel with plenty of free parking in Franklin.	2/15/2018 6:34 PM
218	It is too small a space to put in ANY kind of residential be it housing, apartments or town homes. For heavens sake! Leave it green!	2/15/2018 6:22 PM
219	I AM A STRONG SUPPORTER OF FRANKLIN AND ITS COMMUNITY....SHOPPING, ACTIVITIES, ETC. I SPEND DOLLARS, TIME AND PROMOTE.	2/15/2018 6:21 PM
220	It appears the Franklin planners have failed to plan with the present road infrastructure in mind. Franklin has done a great job in attracting tourists and northern transplants. Those transplants are busy trying to undermine what attracted them to Franklin and Williamson County. Many are getting involved in committees and government. The traffic is atrocious and getting worse. Mack Hatcher should have been completed 10 years ago. Its time to stop the shoe-horning of more people into the city. With property values rising annually, it seems the county and city could utilize the tax money more frugally. We just raised the sales tax - most voting out of self-defense to avoid further property taxes. I hear that was in vain as tax increases are in the planning. There is a dearth of "affordable housing" in Franklin which precludes younger and more modest income families from enjoying the benefits of the family oriented Franklin. We need those families too. Otherwise we become like Brentwood. That's not a good thing.	2/15/2018 6:16 PM
221	I was born here and the constant building of shotgun homes is ruining what was once a great town.	2/15/2018 6:13 PM
222	Thank you for asking.	2/15/2018 6:11 PM
223	We need more recreational areas!	2/15/2018 6:07 PM
224	Thanks for the opportunity to give our input	2/15/2018 6:06 PM
225	Franklin is a beautiful city. Let's keep it that way. No cookie-cutter, crackerbox houses shoved up next to each other on tiny lots - please. There are other places (the corner of Glass Street and New Hwy 96, near Johnson Elementary) where it literally looks like a ghetto - tear those terrible places down and put nicer housing there. Literally, anything would be better than what's there now.	2/15/2018 6:04 PM
226	I've lived here for 32 years.	2/15/2018 5:52 PM
227	I've lived in Franklin for 30+ years.	2/15/2018 5:50 PM
228	I live across the intersection from this site, over in Chestnut Bend subdivision.	2/15/2018 5:48 PM
229	Enough is enough. when housing is developed in the lower income area, it does not benefit the majority of those needing the housing. Housing quickly becomes..."project" type housing.	2/15/2018 5:45 PM
230	No one is going to say, "Wow, what a great place to live, the houses are squeezed into that property." However, this is a prime opportunity to add a beautiful park to a main corridor going into Historic Franklin. This sets the tone of where we want to be in the future, a well planned city with plenty of amenities.	2/15/2018 5:45 PM
231	No, homes, no business, green space.	2/15/2018 5:43 PM

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232	We desperately need to provide affordable housing in Franklin. Tasteful, but affordable.	2/15/2018 5:38 PM
233	35-year resident.	2/15/2018 5:38 PM
234	Franklin can not support the influx of housing in its school systems. The Farms and large recreational space is diminishing so fast, let's add to outdoor recreational living.	2/15/2018 5:36 PM
235	since 1981	2/15/2018 5:33 PM
236	I live in cool springs on the Brentwood side but am typically driving through franklin all day	2/15/2018 5:30 PM
237	If homes are built there,I would love to see town homes built that are more affordable than Willowsprings or West Haven...but still lovely... just not priced so high. I would buy one of those. They would go like hotcakes.	2/15/2018 5:30 PM
238	This is absolutely the wrong location for residential uses. The entire site could be cut off because of flooding. The concepts above do not seem to take environmental constraints into consideration. The City should follow the recommendations of Envision Franklin, which call for Recreational uses on this site. The Plan was adopted in 2017- what has changed that would alter the future land use policy for this site?	2/15/2018 5:28 PM
239	Our town is being overrun with development...you are ruining a wonderful, quaint town with constant development ...please stop!!	2/15/2018 5:26 PM
240	We need more green space	2/15/2018 5:26 PM
241	We moved here 3.5 years ago. Had I known it was going to be developed in a very distasteful way I would have never moved here. Keep Franklin a peaceful place and quite developing.	2/15/2018 5:25 PM
242	I grew up here and really do not like seeing what has become of Franklin. Change and growth are good, but not at the expense of running the citizens out that have only known Franklin. Many original Franklinites cannot afford to live here. We need lower-priced homes so that the young adults that grew up in Franklin and remember the great little town as it used to be, can live here.	2/15/2018 5:18 PM
243	I'd love to see the results of this survey printed up somewhere.	2/15/2018 5:17 PM
244	I do not like that the backs of the townhomes/houses will be visible from Hillsboro Rd. The way it is currently designed,the housing products look like low income housing. Look at Franklin's Vandalia Cottages neighborhood as a better concept for land use that puts the primary focus on connectivity between houses instead of on the vehicle. I also am not a fan of the pedestrian bridge.	2/15/2018 5:16 PM
245	And my father was born here in 1925.	2/15/2018 5:15 PM
246	The city needs to stop with their agenda of high density. Franklin has helped create an issue of overcrowded schools and infrastructure because of this policy. It needs to stop	2/15/2018 5:15 PM
247	Near town . Do not add to the traffic problem!!!!	2/15/2018 5:15 PM
248	I truly believe there is no need for the limited amount of residences that this property would provide. Rec areas are needed to get people active and live healthier lifestyles	2/15/2018 5:12 PM
249	So disappointed to see what is happening to Franklin. Small local businesses being pushed out. Everything that made Franklin special and charming is disappearing all in the name of growth. Before long it will just be another big city, nothing special.	2/15/2018 5:11 PM
250	I am a full-time licensed real estate professional for Keller Williams (live in Fieldstone Farms). I was just in a meeting about the continued influx of people moving to the Nashville area (still 80 per day.) Additional housing and upgraded infrastructure would be the best idea in my opinion. Thankfully Hillsboro Rd is being widened through that area!	2/15/2018 5:10 PM
251	Our family would take advantage of these basketball courts.	2/15/2018 5:07 PM

HILL PROPERTY EXISTING CONDITIONS



View from 3rd Avenue looking towards Hill Property



View from Hillsboro Rd. Intersection at Sonic looking North



View from Hillsboro Rd./Del Rio Intersection looking South



View from Hill Property Site looking out North over Hillsboro Rd.

HILL PROPERTY EXISTING CONDITIONS



View from Southern edge of site looking North towards the Cemetery



View from Hill Property looking Southeast towards Sonic



View from Hill Property looking East into the site



View from back side of Hill Property looking South

May 10, 2018

TO: Eric Stuckey, City Administrator
Vernon Gerth, Asst. City Administrator CED

FROM: Chris Bridgewater, Director BNS
Ron Yeary, Neighborhood Resources Supervisor
Kathleen Sauseda, Housing Development Coordinator

Subject: Ground Lease Background Information

When an owner makes a long-term lease of land only, the lessee is said to have obtained a ground lease. Also called a land lease, a ground lease is commonly for a term of 50 to 99 years. Specific circumstances and the negotiations between the lessor and lessee significantly determine the make-up and contents of a ground lease instrument, but there are several elements that are typically present. In most cases, the lessee pays all expenses of the real property such as property taxes, insurance, maintenance and financing costs. The lease also will likely include provisions regarding any improvements made to the property.

Advantages and Disadvantages

There are several advantages that may motivate a prospective developer or tenant to seek a ground lease rather than a different form of ownership. First, the price of the property should be less than the purchase price of similar properties because the land is not being bought. Second, initial development costs should be drastically reduced, especially during the construction period. With a ground lease, the monthly expenses are fixed at the cost of the rent payment. Finally, a ground lease may be the only method to attain a piece of property. The developer may be dealing with a party, such as a City or non-profit entity, that generally is not disposed to or even permitted to sell the land.

Certain disadvantages tag along with ground leases that otherwise would not be incurred; the importance of successful negotiations is evidenced here. The shorter the ground lease term, the more difficult it may be to obtain financing. If the lessee was not successful in negotiating the terms and restrictions of the agreement, the lessee may have less flexibility in the development and operation of the property because of the landowner's control.

A ground lease is a way for a property owner to maintain ownership of the property while allowing long term development to occur. The ground lease agreement allows the property owner to maintain control of aspects of the development such as:

- Use of the property
- Type of structure/development

- Future transfer of the structure(s) to other tenants or owners
- Long term increase in property values.
- Right to require maintenance
- First right of refusal if/when the property is placed on the market
- Rights to act to forestall a mortgage default.

Who Uses a Ground Lease?

A ground lease is most often used in the following situations: (1) when the property is leased to a developer who subsequently will make multiple subsidiary leases; (2) when a governmental body, e.g., a town or county, clears land under an urban renewal program and leases the cleared land to a developer; (3) when a non-profit entity, such as a church or charity, cannot sell the property and leases the land; (4) in sale and leaseback transactions, which are a form of financing; and (5) for estate planning purposes.

Conclusion

The character of a ground lease varies depending on the needs and negotiations of the parties to the lease agreement. An example may involve a plot of land upon which there currently is no structure and the lessee intends to build one and lease space back to the lessor-owner. In this agreement, the lessor has a more active involvement with the lessee because instead of simply receiving payment on the leased land, the lessor has a substantial interest in the design planning of the building as well as in the future users or occupants of the building. The instrument would need to be drafted in a way to stipulate the extent of influence that the lessor would have on the tenant's development plans.

Ground leases provide a long term and often less costly alternative to ownership; however, the extent of the benefits directly stems from well-planned and well-executed negotiations between all of the parties involved. One of the major benefits of a ground lease is its flexibility in meeting the needs and requirements of each leasing situation. Just as in a mortgage for a fee interest, the interests of leasehold lenders must be taken into consideration in the planning and drafting of the lease instrument. The tenant enters into a long-term relationship with better security and knowledge about the status of the property. and the lender has a large portion of the background research for its financing decision made without additional expense and hassle.

Illustrative Example

In the specific case of "The Hill Property", the City is considering the possible development of "entry level" priced housing. For such a scenario, the following specific issues/thoughts/characteristics of the deal/relationship would be applicable:

- The City could facilitate construction of housing;
- The ground lease arrangement could be with a single developer (a not for profit corporation could serve as the developer) or with each individual homeowner;
- The arrangement could be for the entire development or for selected units. Other units would be sold at market rate by the selected developer/builder.
- The dwelling units are sold to owner/occupants through conventional real estate transaction, but the land is only leased. The period of the lease could be for 99 years or more.
- An HOA would have to be established for maintenance of common elements and basic property maintenance tasks.

Benefits for the home buyer in the ground lease relationship include:

- Homeowner right to privacy
- Exclusive use of the property and right to sell
- Shared Equity agreement allows some profit to be realized from a sale while keeping the property value from escalating in a rising market