109 3rd Ave S
Franklin, TN 37064
(615) 791-3217

City of Franklin

Meeting Agenda

Budget & Finance Committee

Thursday, February 10, 2022 | **3:00 PM** | **Board Room**

CALL TO ORDER

APPROVAL OF MINUTES

1. Consideration Of Approval Of Minutes Of The January 20, 2022 Budget & Finance Committee Meeting.

NEW BUSINESS

2. Budget Presentation - Parks Department

   Sponsors: Lisa Clayton

3. Budget Presentation - Sanitation and Environmental Services Fund

   Sponsors: Mark Hilty, Jack Tucker

4. Monthly Reports For February 2022

   Sponsors: Mike Lowe, Margaret Wilson

OTHER BUSINESS

ADJOURN

Anyone needing accommodations due to disabilities please contact the ADA Coordinator at 615-791-3277 at least 24 hours prior to the meeting.

109 3rd Ave S.
Franklin, TN 37064
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File #: 21-02930

DATE: February 2, 2022

TO: Budget & Finance Committee

FROM: Lisa Clayton, Director of Parks

SUBJECT:

Budget Presentation - Parks Department

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning the budget request for the Parks Department for FY 2022-2023.

BACKGROUND/STAFF COMMENTS:

Each year, the Budget & Finance Committee reviews the detailed budget of each City Department. At the meetings in February, March, and April, departmental staff makes a presentation of the plans for the next budget cycle and the requested funding for those anticipated needs. This provides the Committee with an idea of the size and scope of budget requests that may be included in the City Administrator's proposed budget, which is typically delivered at the May committee meeting.

FINANCIAL IMPACT:

The financial impact varies by department, depending on the increase in population, the required services, equipment replacement needs, and program enhancements.

RECOMMENDATION:

Staff recommends review of the budget materials. No action is required.

Parks Department

Lisa Clayton, Parks Director

Paige Cruse, Assistant Parks Director

Brian Walker, Urban Forestry Superintendent

Kevin Lindsey, Facilities Superintendent

Suzanne Carter, Parks & Recreation Superintendent

City of Franklin, Tennessee - **FY 2023 Budget Request**

Parks Department

Outline

- Department's Vision
- Organization Chart
- Base Budget Request
    - Personnel
    - Operations
    - Capital
- Program Enhancements
- Projects

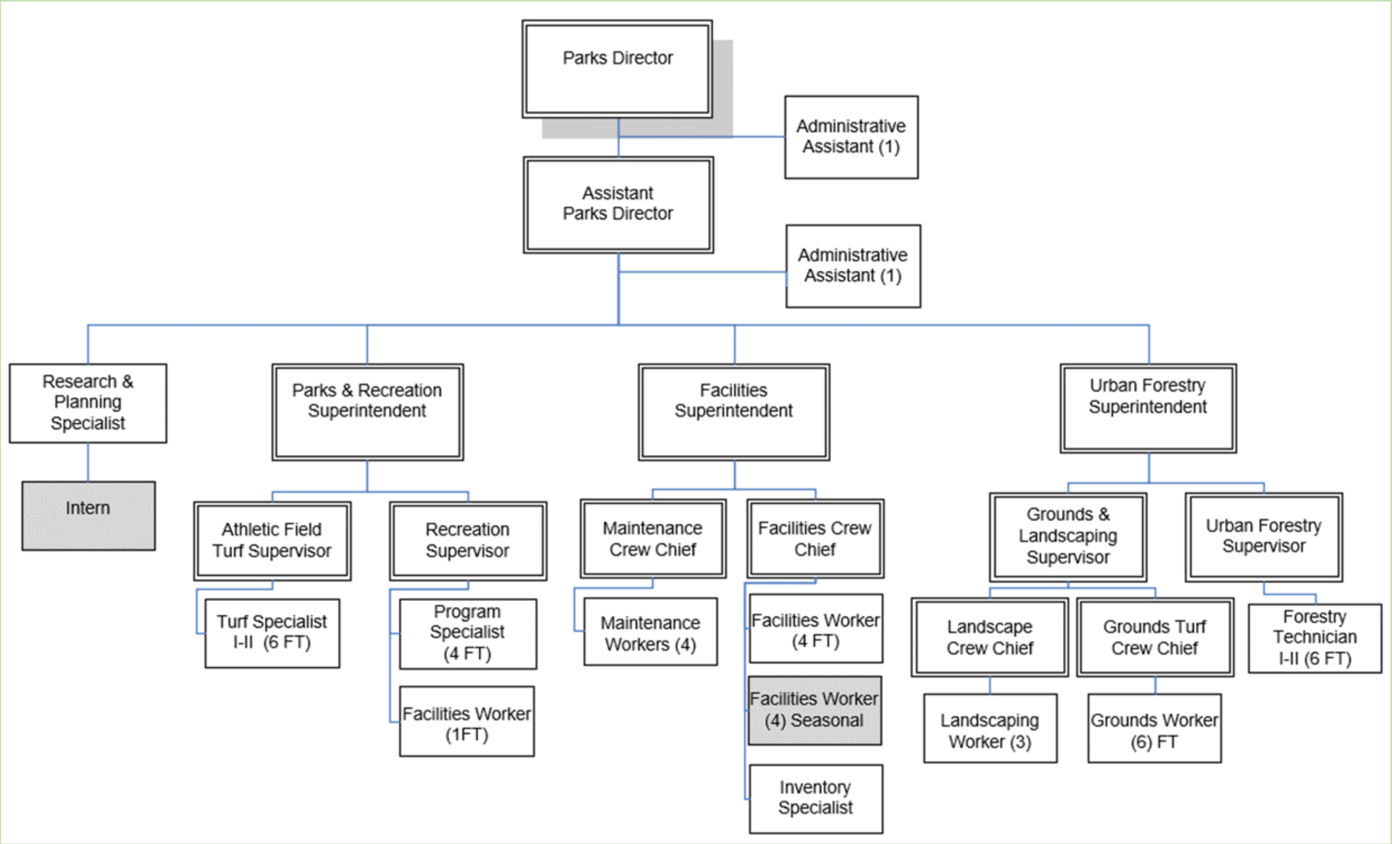
City of Franklin, Tennessee - FY 2023 Budget Request

Parks Department - Vision

"To provide high-quality, accessible parks, historic sites, trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working and playing in Franklin the city of choice for the region."

City of Franklin, Tennessee - FY 2023 Budget Request

Parks Department – Organizational Chart (Current)



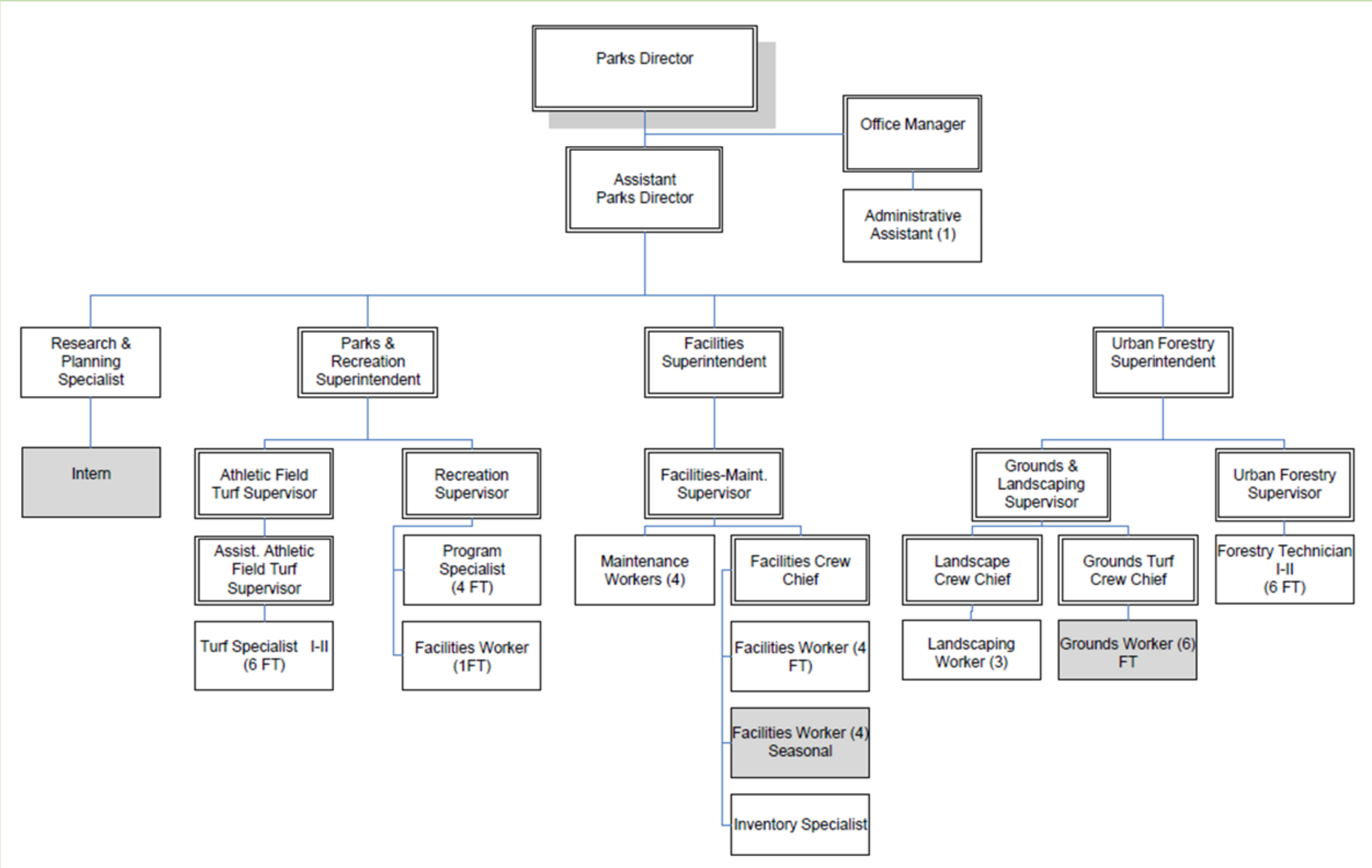
<u>Current Staffing:</u>

(51) Full-Time Employees

(2) Two Unbudgeted Positions (1-Facilities "Seasonal" and 1-Intern)

City of Franklin, Tennessee - FY 2023 Budget Request

Parks Department – Organizational Chart - Proposed



<u>Proposed Staffing:</u>

(52) Full-Time Employees

(5) Five Unbudgeted Positions (3-Grounds, 1-Facilities “Seasonal” and 1-Intern)

City of Franklin, Tennessee - **FY 2023 Budget Request**

Parks Department

Base Budget Request: Personnel

FY23: Total Personnel: $3,943,345 Increase

Salary & Wages: $2,560,174
Overtime Pay: $50,589 (avg. yearly $48K)

Base Budget Request: Operations

Total Operations: $2,440,775
1.7 % increase from FY21....difference of $42k

***** *Significant Increase In Mowing Contract, decreased three (3) full-time employees for this budget until new projects are completed (CIP)*

City of Franklin, Tennessee - FY 2023 Budget Request
Parks Department

• (3) Personnel Program Enhancement Requests

NEW:

(1) Full-Time Assistant Athletic Field Turf Supervisor

RECLASSIFICATION:

(2) Maintenance Crew Chief to
Facilities-Maintenance Supervisor

(3) Administrative Asst. to Executive Administrative Asst.

City of Franklin, Tennessee - FY 2023 Budget Request
Parks Department

Program Enhancement Request – Equipment (New)

Mini Excavator

$52,415

City of Franklin, Tennessee - FY 2023 Budget Request
Parks Department

Program Enhancement Request – Equipment (Replacement)

Trimming Mower

$45,250

City of Franklin, Tennessee - FY 2023 Budget Request
Parks Department

Program Enhancement Request – Equipment (New)

Self Propelled Stump Grinder

$31,575

City of Franklin, Tennessee - FY 2023 Budget Request
Parks Department

Program Enhancement Request – Vehicle w/ Tow Package (New)

$33,248

City of Franklin, Tennessee - FY 2023 Budget Request
Parks Department – CAPITAL PROJECTS

Franklin Special School District Ballfield Project: Coming - Fall 2022

Personnel:	$55,650
Operations:	$155,000
Capital:	$120,600

City of Franklin, Tennessee - FY 2023 Budget Request

Parks Department – CAPITAL PROJECTS

Parks

Lisa Clayton, Director

Budget Summary

	2020	2021	2022		2023	2022 v. 2023	
	Actual	Actual	Budget	EOY	Budget	$	%
Personnel	2,953,214	2,731,077	3,800,206	2,890,588	3,943,345	143,139	3.8%
Operations	2,310,916	1,739,740	2,399,005	1,944,252	2,440,775	41,770	1.7%
Capital	533,415	41,797	46,530	46,530	0	-46,530	-100.0%
Total	**5,797,545**	**4,512,614**	**6,245,741**	**4,881,370**	**6,384,120**	**138,379**	**2.2%**

Department Goals

The City of Franklin Parks Department is an essential service established to improve the quality of life for all City residents by proactively responding to changing demographics and emerging trends, while maximizing all available resources to enhance each resident's health, and promote economic vitality and long-term sustainability now and for future generations.

Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2023 will be implementing new CIP projects and day-to-day services while balancing the limited funds and restrictions from the continuing pandemic. There are two areas of concentration in the new fiscal year: open a new addition to the athletic side of the parks system with Franklin Special School District baseball & softball fields and finalizing design or bidding for seven (7) Capital Investment Parks projects. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.

COVID-19 Response & Impact

Covid has shed an even bigger light on the essential role of local parks and recreation. In response to the COVID pandemic, park and recreation professionals swiftly mobilized to keep parks, trails and green spaces open to support physical and mental health, while delivering vital services and programs to support the community. Park and recreation professionals are on the frontlines and will continue to be in the months and years to come. The impact of the pandemic on specific revenue sources will continue to decline within the parks system over the new fiscal year; such as hotel/motel tax revenue which is used for park projects.

Parks

Lisa Clayton, Director

Budget Summary

REVENUES:
Parks General Fund for revenue was reduced due to continued concerns of Covid and having safe events for the general public to enjoy. For FY2023, revenues are projected to slightly increase as event gatherings are coming back into swing. The majority of Parks revenue comes from special events, athletic rentals, parkland impact fees and lease agreements.

EXPENDITURES:
Parks General Fund operational expenditures are budgeted at $2.4 million for FY2023. Parks budgeted personnel in FY2023 for a total of (49) forty-nine full-time personnel within department divisions. As growth continues to take place, there is a greater need to share administrative responsibilities; replace equipment and renovate existing facilities due to age.

CAPITAL:
The department developed a Capital Improvement Plan (CIP) and implementation policies, along with other CIP projects with the City as a whole. The 10-year CIP will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately $93 million dollars worth of projects. In FY2023, the following projects are budgeted for design, site plan approvals and open the projects for public bidding for construction in 2022-23: Southeast Municipal Complex; Bicentennial Park; the Main Barn at the Park at Harlinsdale Farm; reconstruction of the dam at Robinson Lake along with trail design on the property; and construction of Thompson Alley Neighborhood Park.

SUMMARY:
The City of Franklin Parks Department's FY2023 budget is a product of considerable effort by many individuals, beginning with the input and analysis of staff members at all levels of the organization, continuing through the final decisions of BOMA that values strategic planning and a commitment to our community’s quality of life and efficient stewardship of public funds.

Performance Measures

The City of Franklin has established **Franklin*Forward* : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.

Franklin*Forward* : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme: Quality Life Experiences

Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	
Strategic Plan: Franklin*Forward*	
Sustainable Franklin	
Benchmarking Alliance of Tennessee	
Franklin Citizens Survey	☑

Workload (Output) Measures

	2019	2020	2021	2022*	2023*
Participation					
Children - All	18,512	Cancelled	19,068	19,640	20,229
Children - Franklin	18,088	Cancelled	18,631	19,189	19,764
Total participation – youth	38,245	Cancelled	39,393	40,575	41,792
Adults - All	31,973	Cancelled	32,932	33,920	34,937
Adults - Franklin Residents	31,031	Cancelled	31,962	32,921	33,908
Seniors - All	747	Cancelled	Cancelled	792	815
Registered Athletics	9,384	Cancelled	9,665	9,955	10,253
City Sponsored Events*	19,060	17,500	19,000	20,188	20,793
Non-City Sponsored Events	24,802	2,500	25,000	25,750	26,522
Total participation in programs	104,478	20,000	195,651	202,930	209,013
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD

Performance Measures

Park Attendance by Scheduled Users					
Schools	9,919	400	10,000	10,300	10,609
Athletics	10,100	4,500	10,200	10,506	10,821
City Sponsored Special Events	19,060	17,500	19,250	33,650	34,000
Outside Sponsored Special Events	43,862	3,800	44,224	59,224	65,000
Parks and Recreation Acres Maintained					
Parks and Recreation Acres Maintained	937	937	937	940	1000
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Passive Parks	747	747	747	747	807
Active Parks	190	190	190	193	193
Greenway miles	16	16	16	16	17
Total miles of trails (Greenways & non-paved)	20	20	20	20	20
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Permit applications received	247	104	254	412	400
Parks and Recreation Units Managed	18	7	19	19	19
Estimated annual hours of operation of units	72,182	N/A	73,250	74,348	75,463
Revenues from user fees	$ 139,541	$ 27,960	$ 140,215	$ 96,079	$ 145,000
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Number of volunteer hours worked	20,327	275	2,929	3,016	3,107
Total number of training hours	1,560	450	450	450	450
Grant proceeds awarded	$ 133,630	$ 10,905	$ 29,152	$ 25,000	$ 12,000
Parkland Impact Fees	$ 1,623,354	$ 1,464,200	$2,196,116	$ 1,500,000	$ 1,300,000
Total Parks & Recreation Cost	$ 4,957,482	$ 5,797,545	$ 4,512,614	$ 4,881,370	$ 6,384,120
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Urban Forestry & Recycling					
Percentage of Urban Tree Canopy	29.61%	30.50%	30.50%	30.50%	
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Trees Planted	314	323	108	38	
Tree Farm Trees	26	27	77	26	
Trees Planted by Donation/Grants	282	290	28	0	
Trees Purchased From Tree Bank	282	290	0	0	
Lecture Series Attendance	29	0	0	0	
Blue Bag Recycling	N/A**	N/A	N/A	N/A	N/A

**City-Sponsored Special Events were calculated differently for 2018 based on procedures of the Tennessee Municipal Benchmarking Project; The acres maintained in 2018 include the Southeast Municipal Complex and Lockwood properties, and they were counted in passive acres since they have not yet been developed but are being maintained by the Parks Department* ***Blue Bag Recycling Program was discontinued in 2019.*

Efficiency Measures	2019	2020	2021	2022*	2023*
Cost per Franklin Resident to Support Parks*	$ 25.97	$ 32.59	$ 24.54	$ 27.42	$ 34.42
Parks and Recreation Cost Per Capita	$ 69.91	$ 81.76	$ 63.64	$ 47.44	$ 76.50
Percentage of Costs Supported by Parks and Recreation User Fees Collected	2.81%	0.19%	3.11%	1.97%	2.27%

Performance Measures

**Formula is Operations Expenses / Population*

Outcome (Effectiveness) Measures

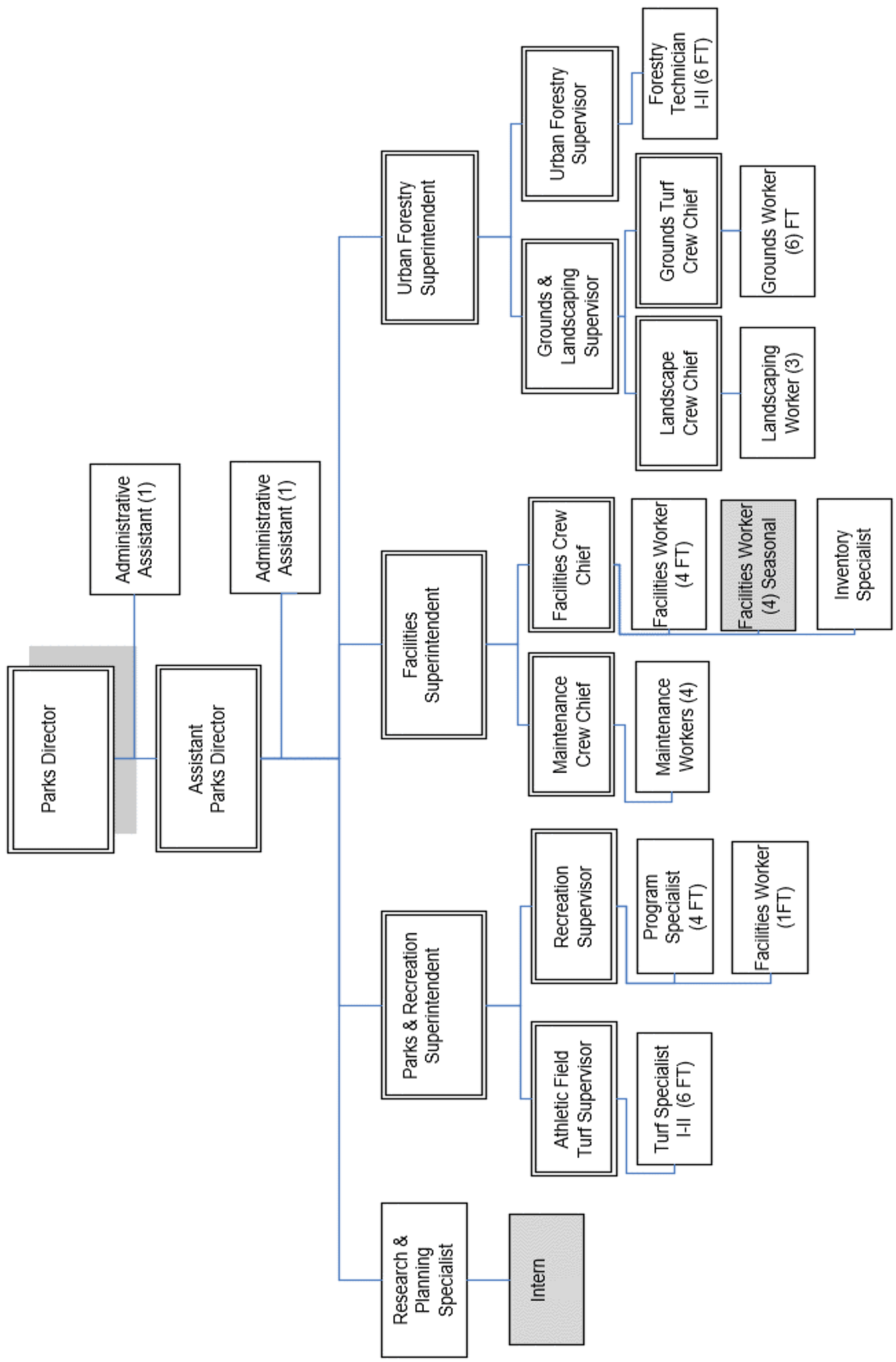
	2019	2020	2021	2022*	2023*
Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	93%	93%	93%	93%	93%
Target *(Source: Franklin Citizens Survey)*	**91%**	**91%**	**91%**	**91%**	**91%**
Meets Target?	Yes	Yes	Yes	Yes	TBD
Acres per 1000 residents	11.96	11.96	11.96	11.96	
Target *(National Parks & Recreation Association)*	**10**	**10**	**10**	**10**	**10**
Meets Target?	Yes	Yes	Yes	Yes	TBD
Remain one of the Top Rated Healthy Cities in Tennessee					
State Rank	TBD	TBD	TBD		
Target *(Robert Wood Johnson Foundation, 2012)*	**1st**	**1st**	**1st**		
Meets Target?	TBD	TBD	TBD		
Maintain Status as Tree City USA					
Number of years received	14	15	16	17	18
Target: Status Maintained? *(Arbor Day Foundation?)*	**Yes**	**Yes**	**Yes**	**Yes**	**Yes**
Meets Target?	Yes	Yes	Yes	Yes	Yes

Franklin Citizens Survey

		2x/week+	2-4x/mo	2-4x/mo	Once/mo.	Not at all
☑	% of respondents Used Franklin recreation centers or their services	2016	15%	18%	30%	37%
		2019	15%	15%	34%	36%
☑	% of respondents Visited a neighborhood park or City park	2016	20%	32%	37%	11%
		2019	17%	29%	41%	13%

		2016 Citizens Survey		2019 Citizens Survey	
		Excellent/ Good	Fair/Poor	Excellent/ Good	Fair/Poor
☑	% rating the quality of City parks	91%	9%	93%	7%
☑	% rating the quality of Recreation programs or classes	84%	16%	87%	13%
☑	% rating the quality of Recreation centers or facilities	85%	15%	87%	13%
☑	% rating the quality of Franklin open space	70%	30%	71%	29%
☑	% rating Recreational opportunities as it relates to	78%	22%	83%	17%
☑	% rating Fitness opportunities as it relates to Franklin as a whole	77%	23%	83%	17%

Organizational Chart (Current)



White: Positions Authorized and Budgeted in FY 2023
Gray: Positions Authorized and Unbudgeted in FY 2023

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"

City of Franklin, Tennessee

FY 2023 Operating Budget

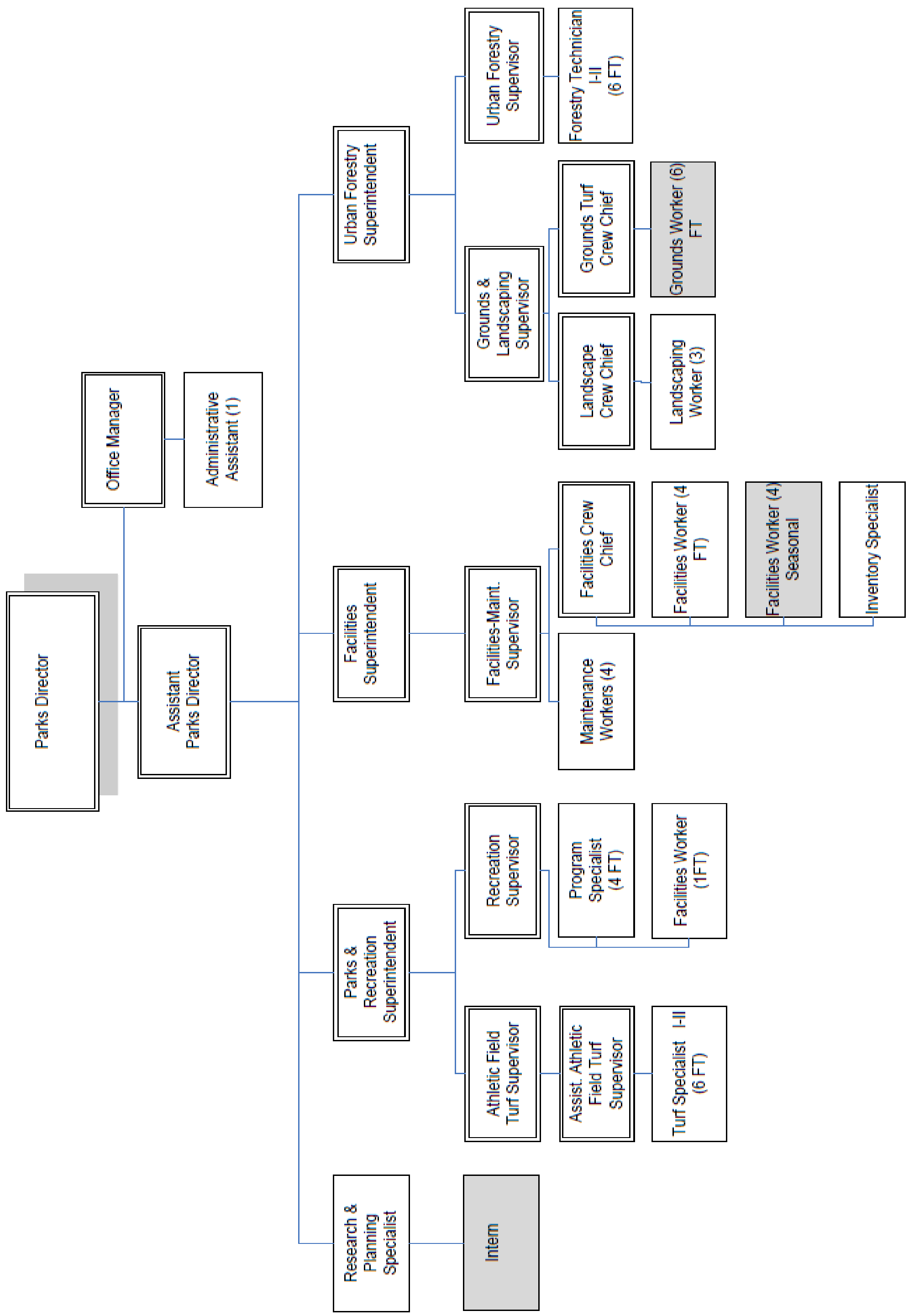
Staffing by Position (Current)

Budgeted Positions	Pay Grade	FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Assistant Parks Director	J	0	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	H	1	0	1	0	0	0	1	0	1	0
Urban Forestry Superintendent	H	1	0	1	0	1	0	1	0	1	0
Athletic Field Turf Supervisor	G	0	0	1	0	1	0	1	0	1	0
Grounds & Landscape Supervisor	G	0	0	1	0	1	0	1	0	1	0
Grounds & Landscape Foreman	G	1	0	0	0	0	0	0	0	0	0
Recreation Supervisor	G	0	0	1	0	1	0	1	0	1	0
Recreation Foreman	G	1	0	0	0	0	0	0	0	0	0
Urban Forestry Supervisor	F	0	0	0	0	0	0	1	0	1	0
Arborist	F	1	0	1	0	1	0	0	0	0	0
Research & Planning Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Athletics Crew Chief	E	1	0	0	0	0	0	0	0	0	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Landscaping Crew Chief	E	0	0	1	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Turf Specialist I-II	D-E	0	0	6	0	6	0	6	0	6	0
Program Specialist	D	4	0	4	0	4	0	4	0	4	0
Admin Assistant	D	2	0	2	0	2	0	2	0	2	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Maintenance Worker	D	3	0	3	0	3	0	4	0	4	0
Athletic Worker	C	6	0	0	0	0	0	0	0	0	0
Forestry Technician I-II	C-D	0	0	0	0	0	0	6	0	6	0
Tree Worker I-II	C-D	2	1	2	1	2	0	0	0	0	0
Facilities Worker	B	5	4	5	4	5	3	5	3	5	3
Grounds Worker	B	6	0	6	0	6	0	6	0	6	0
Landscaping Worker	B	3	0	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	0	0	0	0	0
Sub-Total Budgeted Positions		**44**	**6**	**46**	**6**	**45**	**3**	**51**	**3**	**51**	**3**

Authorized, Unbudgeted Positions											
Parks & Recreation Superintendent	H	0	0	0	0	1	0	0	0	0	0
Turf Specialist I	D	0	0	0	0	0	0	0	0	0	0
Tree Worker, PT	B	0	0	0	0	0	1	0	0	0	0
Facilities Worker	B	0	0	0	0	0	1	0	1	0	1
Intern	---	0	0	0	0	0	1	0	1	0	1
Sub-Total Unbudgeted Positions		**0**	**0**	**0**	**0**	**1**	**3**	**0**	**2**	**0**	**2**

Total Authorized Positions		**44**	**6**	**46**	**6**	**46**	**6**	**51**	**5**	**51**	**5**

Organizational Chart (Proposed)



White: Positions Authorized and Budgeted in FY 2023
Gray: Positions Authorized and Unbudgeted in FY 2023

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"

City of Franklin, Tennessee
FY 2023 Operating Budget

Staffing by Position (Proposed)

Budgeted Positions	Pay Grade	FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Assistant Parks Director	J	0	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	H	1	0	1	0	0	0	1	0	1	0
Urban Forestry Superintendent	H	1	0	1	0	1	0	1	0	1	0
Athletic Field Turf Supervisor	G	0	0	1	0	1	0	1	0	1	0
Grounds & Landscape Supervisor	G	0	0	1	0	1	0	1	0	1	0
Grounds & Landscape Foreman	G	1	0	0	0	0	0	0	0	0	0
Facilities & Maintenance Supervisor	G	0	0	0	0	0	0	0	0	1	0
Recreation Supervisor	G	0	0	1	0	1	0	1	0	1	0
Recreation Foreman	G	1	0	0	0	0	0	0	0	0	0
Assist. Athletic Field Turf Supervisor	F	0	0	0	0	0	0	0	0	1	0
Urban Forestry Supervisor	F	0	0	0	0	0	0	1	0	1	0
Arborist	F	1	0	1	0	1	0	0	0	0	0
Office Manager	F	0	0	0	0	0	0	0	0	1	0
Research & Planning Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Athletics Crew Chief	E	1	0	0	0	0	0	0	0	0	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Landscaping Crew Chief	E	0	0	1	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	0	0
Turf Specialist I-II	D-E	0	0	6	0	6	0	6	0	6	0
Program Specialist	D	4	0	4	0	4	0	4	0	4	0
Admin Assistant	D	2	0	2	0	2	0	2	0	1	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Maintenance Worker	D	3	0	3	0	3	0	4	0	4	0
Athletic Worker	C	6	0	0	0	0	0	0	0	0	0
Forestry Technician I-II	C-D	0	0	0	0	0	0	6	0	6	0
Tree Worker I-II	C-D	2	1	2	1	2	0	0	0	0	0
Facilities Worker	B	5	4	5	4	5	3	5	3	5	3
Grounds Worker	B	6	0	6	0	6	0	6	0	3	0
Landscaping Worker	B	3	0	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	0	0	0	0	0
Sub-Total Budgeted Positions		**44**	**6**	**46**	**6**	**45**	**3**	**51**	**3**	**49**	**3**

Authorized, Unbudgeted Positions											
Parks & Recreation Superintendent	H	0	0	0	0	1	0	0	0	0	0
Grounds Worker	B	0	0	0	0	0	0	0	0	3	0
Turf Specialist I	D	0	0	0	0	0	0	0	0	0	0
Tree Worker, PT	B	0	0	0	0	0	1	0	0	0	0
Facilities Worker	B	0	0	0	0	0	1	0	1	0	1
Intern	---	0	0	0	0	0	1	0	1	0	1
Sub-Total Unbudgeted Positions		**0**	**0**	**0**	**0**	**1**	**3**	**0**	**2**	**3**	**2**

Total Authorized Positions		**44**	**6**	**46**	**6**	**46**	**6**	**51**	**5**	**52**	**5**

Budget

	Actual 2020	Actual 2021	Budget 2022	EOY 2022	Budget 2023	Difference $	%
Personnel							
Salaries & Wages	1,979,444	1,851,199	2,530,473	2,000,301	2,521,157	(9,316)	-0.4%
Employee Benefits	973,770	879,878	1,269,733	890,287	1,422,188	152,456	12.0%
Total Personnel	**2,953,214**	**2,731,077**	**3,800,206**	**2,890,588**	**3,943,345**	**143,139**	**3.8%**
Operations							
Transportation Services	7,830	462	4,595	3,585	3,810	(785)	-17.1%
Operating Services	8,934	7,309	42,760	42,615	44,970	2,210	5.2%
Notices, Subscriptions, etc.	51,904	82,911	83,910	76,730	92,505	8,595	10.2%
Utilities	278,949	346,732	303,842	303,842	320,550	16,708	5.5%
Contractual Services	169,881	15,526	109,180	101,300	98,930	(10,250)	-9.4%
Repair & Maintenance Services	403,254	587,711	592,685	462,700	759,500	166,815	28.1%
Employee programs	1,281	9,992	34,085	29,717	34,910	825	2.4%
Professional Development/Travel	31,081	3,678	44,165	29,805	48,130	3,965	9.0%
Office Supplies	12,326	10,763	18,225	18,290	19,205	980	5.4%
Operating Supplies	88,664	83,883	142,375	127,655	133,295	(9,080)	-6.4%
Fuel & Mileage	36,792	43,211	43,800	30,000	30,000	(13,800)	-31.5%
Machinery & Equipment (<$25,000)	142,878	204,321	165,110	182,346	180,910	15,800	9.6%
Repair & Maintenance Supplies	296,557	268,463	398,535	384,863	427,905	29,370	7.4%
Operational Units	699,476	-	290,000	32,000	110,000	(180,000)	-62.1%
Property & Liability Costs	57,233	58,699	66,093	66,107	74,595	8,502	12.9%
Rentals	21,137	12,618	54,745	48,075	56,805	2,060	3.8%
Permits	1,991	2,444	4,100	3,600	3,700	(400)	-9.8%
Other Business Expenses	748	1,017	800	1,022	1,055	255	31.9%
Total Operations	**2,310,916**	**1,739,740**	**2,399,005**	**1,944,252**	**2,440,775**	**41,770**	**1.7%**
Improvements	413,022	-	-	-	-	-	100.0%
Infrastructure	7,163	10,065	-	-	-	-	0.0%
Machinery & Equipment (>$25,000)	113,230	31,732	46,530	46,530	-	(46,530)	-100.0%
Capital	**533,415**	**41,797**	**46,530**	**46,530**	**-**	**(46,530)**	**-100.0%**
Total Parks Department	**5,797,545**	**4,512,614**	**6,245,741**	**4,881,370**	**6,384,120**	**138,379**	**2.2%**

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
		Personnel										
!=	81110	REGULAR PAY	1,804,881	1,953,343	2,123,904	1,816,519	2,567,731	703,258	1,962,165	2,560,174	2,688,183	2,822,592
−	81120	OVERTIME PAY	42,512	26,101	45,360	34,680	48,180	15,482	38,136	50,589	53,118	55,774
	81199	VACANCY ADJUSTMENT			(80,650)		(85,438)			(89,606)	(94,086)	(98,791)
=	XWAGE	TOTAL WAGES	1,847,393	1,979,444	2,088,614	1,851,199	2,530,473	718,740	2,000,301	2,521,157	2,647,215	2,779,575
=	81410	FICA (EMPLOYER'S SHARE)	134,343	143,068	162,022	133,443	194,019	52,266	144,743	199,723	209,709	220,194
!=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	496,707	552,438	554,129	552,716	871,839	91,667	550,002	1,026,065	1,128,672	1,241,539
	81422	NEAR-SITE CLINIC				17,654	16,892	2,914	11,493	21,600	23,760	26,136
=	81425	VISION PREMIUMS	3,144	3,457	3,845	3,306	4,970	541	3,245	5,809	6,390	7,029
=	81430	DENTAL INSURANCE PREMIUMS	35,158	38,712	43,672	22,036	36,950	3,643	21,855	43,741	45,928	48,225
	81431	FSA ADMINISTRATION				166	154	80	192	154	154	154
=	81433	GROUP INSURANCE PREMIUMS				16,584	16,221	4,245	12,683	16,137	16,944	17,790
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(101,380)	(119,300)	(136,318)	(100,727)	(158,025)	(33,100)	(108,612)	(174,903)	(190,644)	(207,802)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	16,700	20,000	16,000		14,000	13,000	16,667	11,000	11,000	11,000
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS				(12,998)	(23,414)	(4,024)	(13,139)	(25,268)	(26,531)	(27,858)
=	81444	EE VISION INSURANCE CONTRIBUTIONS				(652)	(978)	(226)	(741)	(1,119)	(1,175)	(1,234)
!	81450	RETIREMENT CONTRIBUTIONS	220,187	248,320	166,119	181,589	186,182	86,886	180,900	184,196	202,616	222,878
	81455	DEFERRED COMP MATCH	54,775	19,617	15,610	13,091	11,627	4,205	12,249	11,472	12,046	12,648
	81456	TCRS CONTRIBUTIONS (CITY)		41,322	66,761	41,786	80,728	16,952	49,167	85,881	90,175	94,684
	81460	UNEMPLOYMENT CLAIMS	2,489	160	6,309	1,524	6,309			1,500	1,580	1,635
	81470	WORKERS COMPENSATION PREMIUMS	19,747	17,286	20,600	7,776	6,759	8,711	9,583	12,000	13,000	14,000
	81475	WORKERS COMPENSATION CLAIMS	1,263	8,690	4,500	2,584	5,500			4,200	4,430	4,585
=	XBEN	TOTAL BENEFITS	883,133	973,770	923,249	879,878	1,269,733	247,760	890,287	1,422,188	1,548,054	1,685,603
=	XPER	TOTAL PERSONNEL	2,730,526	2,953,214	3,011,863	2,731,077	3,800,206	966,500	2,890,588	3,943,345	4,195,269	4,465,178
		Operations										
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	103	558	740	34	725	375	725	800	850	855
	1	Administration			515	450	450	275	450	500	525	530
	6	Programming Division			225	225	275	100	275	300	325	325
	8	Various	103	558		(641)						
	*	Amount missing from detail										
+	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	15,194	7,055	16,095	203	3,660	750	2,635	2,770	2,860	2,955
	1	Adminstration			250	250	260		260	270	280	290
	2	Athletics Division			9,795	500	1,000	500	1,000	1,055	1,090	1,130
	3	Facilties/Maintenance Division			3,370	500	500	250	500	530	550	570
	4	Grounds Division			370	100	100		100	100	100	100
	5	Landscaping Division			250	245	100		100	100	100	100
	6	Programming Division			1,130	100	300		300	315	325	335
	7	Urban Forestry Division			930	220	350		375	400	415	430
	8	Various	15,194	7,055		(1,712)						
	9	Federal Line Markers Project					1,050					
	*	Amount missing from detail										
	82130	VEHICLE LICENSES & TITLES	190	217	280	225	210	150	225	240	250	260
=	XTRC	TOTAL TRANSPORTATION CHARGES	15,487	7,830	17,115	462	4,595	1,275	3,585	3,810	3,960	4,070
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	5,749	4,238	8,300	4,663	8,025	2,550	8,055	8,470	8,790	9,060
	1	Administration		800	810	300	820	300	850	895	925	960
	2	Athletics Division		540	550		550		100	105	110	115
	3	Facilities/Maintenance Division		500	550	100	100	250	550	580	620	640
	4	Programming Division		5,800	5,975	5,975	6,155	2,000	6,155	6,490	6,715	6,915
	5	Urban Forestry Division		410	415		400		400	400	420	430
	6	Various	5,749			(1,712)						
	7	Adjustments from Workbooks		(3,812)								

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	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	*	Amount missing from detail										
	82240	TRANSCRIPTION FEES	96		275		275	31	100	150	200	250
	82250	TESTING & PHYSICALS	4,451	3,994	6,500	1,011	4,225	840	4,225	4,460	4,615	4,775
+	82260	UNIFORM RENTAL & SERVICES	777	291	1,015	503	2,365	675	2,365	2,470	2,545	2,600
	1	Administration			230	230	240	50	240	250	260	270
	2	Atheltics Division			455	250	250	75	250	250	250	250
	3	Facilities/Maintenance Division			450	100	100	50	100	100	100	100
	4	Grounds Division			100	25	25		25	25	25	25
	5	Landscaping Division			50	25	25		25	25	25	25
	6	Programming Division			1,700		1,700	500	1,700	1,795	1,860	1,930
	7	Urban Forestry Division			100	25	25		25	25	25	
	8	Various	777	291	(2,070)	(152)						
	*	Amount missing from detail										
+	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	3,297	335	3,020	1,102	2,870	650	2,870	3,045	3,185	3,325
	1	Facilities/Maintenance Division	3,297	120	2,060	2,000	2,000	250	2,000	2,110	2,185	2,260
	2	Landscape Division			260	100	150	50	150	175	200	225
	3	Athletics Division		215	700	500	720	350	720	760	800	840
	4	Line Item 4				(1,498)						
	*	Amount missing from detail										
	82299	OTHER OPERATING SERVICES	87	76	210	30	25,000	3,379	25,000	26,375	27,300	28,255
=	XOPSV	TOTAL OPERATING SERVICES	14,457	8,934	19,320	7,309	42,760	8,125	42,615	44,970	46,635	48,265
	82310	LEGAL NOTICES	841	662	900	861	950	1,121	1,255	1,300	1,345	1,390
+	82350	DUES FOR MEMBERSHIPS	2,727	5,335	5,670	3,880	5,860	4,270	6,110	6,450	6,670	6,900
	1	Administration			490	490	1,000	1,000	1,255	1,325	1,370	1,420
	2	Athletics Division			1,010		1,020	800	1,020	1,080	1,120	1,160
	3	Facilities/Maintenance Division			1,160	750	1,195	750	1,195	1,260	1,305	1,350
	4	Grounds Division			300		305	300	300	315	320	325
	5	Landscaping Division			740	100	750	300	750	790	815	845
	6	Programming Division			1,060	815	1,090	820	1,090	1,150	1,190	1,230
	7	Urban Forestry Division			910	465	500	300	500	530	550	570
	8	Various	2,727	5,335		1,260						
	*	Amount missing from detail										
	82355	PROFESSIONAL STANDARDS / ACCREDITATION	980	823	640	154	700	250	700	740	765	790
+	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	49,990	34,055	52,765	29,017	74,870	34,350	67,135	82,465	84,970	87,750
	01	Advertising/Marketing for All Events			7,725	7,725	7,955	3,500	7,955	8,390	8,685	9,000
	02	Family Day City Wide Event			13,390	10,000	13,790	7,500	10,000	15,100	15,630	16,180
	03	July 4th Concert Series in Partnership wth FoFP			8,000	8,000	8,500	8,500	8,500	10,500	10,870	11,250
	04	Movies in the Park			8,910	8,910	9,180	4,500	9,180	9,455	9,670	10,000
	09	Candy Cane Hunt			2,575	2,000	2,650	2,650	2,650	2,795	2,890	2,990
	10	Touch -A-Truck Event			4,120	4,120	4,240		4,240	4,370	4,460	4,620
	11	Park Promo Items			5,000	3,500	5,000	2,500	5,000	5,000	5,000	5,000
	13	United Way Event Promo Items			475		500	500	500	525	550	575
	14	Adjustment from Workbooks			(20,000)			1,200	2,000	7,500	7,760	8,030
	15	Arbor Day Celebration			5,500	5,500	5,500					
	16	Various	49,990	14,867								
	17	Adjustments from Workbooks										
	18					(34,523)						
	19	Kid's Art Festival			9,785	9,785	10,080		10,635	11,000	11,385	11,785
	20	Summer Kid Events			6,285	3,500	6,475	3,500	6,475	6,830	7,070	7,320
	21	Various Park Programs with Seniors & Adults		19,188	1,000	500	1,000			1,000	1,000	1,000
	*	Amount missing from detail										
+	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,846		1,460	80	1,480		1,480	1,500	1,530	1,550
	01	Various Events	1,846		1,460	80	1,480		1,480	1,500	1,530	1,550
	*	Amount missing from detail										
+	82371	EMERGENCY RELIEF		10,979		48,919		90				
	01	Covid 19		10,979		48,919		90				
	*	Amount missing from detail										
+	82390	PUBLICATIONS, NON-TRAINING	114	50	300		50	50	50	50	50	50
	1	Administration	114	25	25		50	50	50	50	50	50

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	2	Athletics Division		25	25							
	3	Facilities/Maintenance Division			25							
	4	Grounds Division										
	5	Landscaping Division			100							
	6	Programming Division			25							
	7	Urban Forestry Division			100							
	*	Amount missing from detail										
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	56,498	51,904	61,735	82,911	83,910	40,131	76,730	92,505	95,330	98,430
	82410	ELECTRIC SERVICE	82,260	70,008	71,640	70,860	72,356	15,505	72,356	76,335	79,000	81,765
	82420	WATER & SEWER SERVICE	126,222	132,648	132,670	203,822	133,996	63,106	133,996	141,365	146,310	151,430
	82430	STORMWATER SERVICE	14,817	14,817	13,130	14,817	14,820	2,477	14,820	15,635	16,180	16,745
	82435	SOLID WASTE SERVICE	32,937	20,779	29,540	16,044	30,425	3,219	30,425	32,095	33,220	34,380
	82440	NATURAL GAS SERVICE	8,031	8,403	1,972	7,409	8,400	452	8,400	8,860	9,170	9,490
!	82450	TELEPHONE SERVICE	3,101	3,728	3,320	5,068	8,785	1,613	8,785	9,270	9,595	9,930
	82451	800 MHZ ACCESS LINE SERVICE	2,186	10	2,330		2,360	550	2,360	2,490	2,580	2,670
	82455	CELLULAR TELEPHONE SERVICE	27,111	23,327	26,969	23,600	27,780	7,080	27,780	29,310	30,335	31,395
+	82470	INTERNET & RELATED SERVICES	3,936	5,229	4,775	5,112	4,920	933	4,920	5,190	5,370	5,555
	1	Programming Division: Internet at EFBP	3,936	5,229	4,775	4,775	4,920		4,920	5,190	5,370	5,555
	2	Line Item 2				337		933				
	*	Amount missing from detail										
=	XUTIL	TOTAL UTILITIES	300,601	278,949	286,346	346,732	303,842	94,935	303,842	320,550	331,760	343,360
+	82510	COMPUTER SERVICES	23,523	1,937	4,500	1,742	18,000	19,977	18,155	4,160	165	6,170
	01	Presidio Fiber Camera System (Server Room)										
	02	Jim Warren Skatepark										
	03	Jim Warren Maintenance Area										
	04	Jim Warren Park Tennis Courts - Cameras & Fiber					18,000	18,000	18,000			
	05	Jim Warren Concession Stands										
	06	Jim Warren Phase 4 Pavilion Area										
	07	Jim Warren Administration Office										
	08	Various Parks Camera System Installation										
	09	Canva (Digital Software)						52	155	160	165	170
	10	Add Fiber to Harlinsdale Farm (multiple facilities)			4,500	4,500						
	11	Add Fiber to Liberty Park Maintenance Facility										
!	12	Various	23,523	1,937		(2,758)		1,925		4,000		6,000
	*	Amount missing from detail										
+	82540	ENGINEERING SERVICES	500	2,250	6,500		5,000	1,518	5,000	5,000	5,000	5,000
	02	Engineering Services for Grants or Unknown Small Projects			6,500		5,000	1,210	5,000	5,000	5,000	5,000
	03	Various Park Item	500	2,250				308				
	*	Amount missing from detail										
!+	82560	CONSULTANT SERVICES	65,916	158,140	11,000	7,769	21,700	1,364	10,000	20,000	20,000	20,000
	02	Various Consultant Small Park Projects; i.e. surveying			11,000	11,000						
	4	FSSD Concept Planning for Phased Projects - Not Construction Doc.			35,000							
	5	Various Consultant Park Projects	65,916	166,380			20,000		10,000	20,000	20,000	20,000
	6	Adjustment from Workbooks		(8,240)	(35,000)	(3,231)		1,364				
	7	Federal Line Markers Project					1,700					
	*	Amount missing from detail										
+	82599	OTHER CONTRACTUAL SERVICES	18,844	7,554	93,655	6,015	64,480	19,550	68,145	69,770	73,830	77,925
	01	Cell Phone Tour Yearly Fee			820	820	830	250	495	520	540	560
	02	Parking Management Company for All Special Events			15,875		16,350	8,500	16,350	17,250	17,850	18,475
	03	Wildlife Removal			2,500		1,500			1,500	1,500	1,500
	04	Historic Cemetery Restoration Work Projects			10,000	10,000	15,000		15,000	18,000	21,000	24,000
	10	Re-Imbursement To FOFP For Grants at Arena (Painting, etc...)							7,500	12,500	12,940	13,390
	6	Park Ped/Vehicluar Bridges (22); Overlooks (2) & Tunnels (2)			20,260		20,000		18,000	20,000	20,000	20,000
	7	Various	18,844	5,343		(4,805)						
	8	Adjustment from Workbooks		2,211	44,200							
!	9	New structures at Pinkerton Park (demo old, install new)					10,800	10,800	10,800			
	*	Amount missing from detail										
=	XCTS	TOTAL CONTRACTUAL SERVICES	108,783	169,881	115,655	15,526	109,180	42,409	101,300	98,930	98,995	109,095

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
+	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	20,554	18,174	29,505	29,266	30,350	16,887	30,050	31,895	32,510	33,635
	1	Administration	20,554	3,495	350	350	360	150	360	380	390	400
	2	Athletics Division			3,225	2,000	3,320	1,660	3,320	3,420	3,490	3,610
	3	Facilities/Maintenance Division			4,775	4,775	4,775	31	4,475	5,070	5,180	5,360
	4	Grounds Division			4,295	1,000	4,295	2,150	4,295	4,560	4,650	4,810
	5	Landscaping Division			13,100	2,500	13,100	6,550	13,100	13,895	14,170	14,665
	6	Programming Division			1,000	1,000	1,000	500	1,000	1,010	1,030	1,065
!	7	Urban Forestry		14,679	2,760		3,500	1,200	3,500	3,560	3,600	3,725
	8	Line Item 8				17,641		4,646				
	*	Amount missing from detail										
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	27,681	23,119	36,995	30,092	37,545	27,605	40,745	38,045	39,555	40,905
	1	Admininstration (Copiers)	27,681	12,781	360	3,000	300	3,500	3,500	3,620	3,745	3,875
	2	Athletics Division			6,960	6,960	7,100	3,500	7,100	7,490	7,750	8,020
	3	Facilities/Maintenance Division			13,905	6,500	14,185	3,040	14,185	14,965	15,485	16,025
	4	Grounds Division			10,000	1,852	10,300	3,200	10,300	6,000	6,400	6,600
	5	Landscaping Division			2,760	750	2,760	900	2,760	2,910	3,010	3,115
	6	Programming Division			1,155	600	1,100	850	1,100	1,160	1,200	1,240
	7	Urban Forestry Division		10,338	1,855	1,000	1,800	560	1,800	1,900	1,965	2,030
	8	Line Item 8				9,430		12,055				
	*	Amount missing from detail										
+	82640	PAVING & REPAIR SERVICES	60,016	28,305	43,190	51,434	43,945	26,500	46,910	25,385	30,130	59,395
	1	Repairs to Various Trails Throughout Parks System			15,000	15,000	15,000	7,500	15,000	15,000	15,000	15,000
	10											
	11	Line Item 11				5,434						
	2	Facilities/Maintenance Division	60,016	28,305	6,090	6,090	6,270		7,000	7,385	7,630	7,895
	4	Ped Connections to Existing Trails or Sidewalks in Parks			3,000	3,000	3,000		3,000	3,000	3,000	3,000
	7	EFBP Rejuvenator										33,500
	8	Winstead Hill Park Trail & Parking Lot Rejuvenator			19,100						4,500	
	9	FY2022: Asphalt Seal for Aspen Grove Park Walking Trails & Extensions				21,910	19,675	19,000	21,910			
	*	Amount missing from detail										
+	82643	SIGN MAINTENANCE SERVICES	800		15,875		11,815	4,950	11,315	8,010	8,275	10,165
	01	Facilities Division: Signage for Entire Parks System			4,065		4,185	3,100	4,185	1,500	1,600	1,700
	02	New Event Banners			1,400		1,500	350	1,500	1,680	1,740	1,800
	03	Programming Division: Cellular Phone Tour Signs			1,100		1,200		1,200	1,270	1,315	1,350
	04	Park Signage Replacements or New			1,100		1,135	500	1,135	1,230	1,240	1,285
	05	Urban Forestry Signage			500		500			500	500	500
	06	Facilities Division: Storybook Trail (New & Replacements)			6,000		1,545		1,545			1,600
	7	Harlinsdale Farm Signage			350		350		350	350	350	350
	8	Athletic Division: Replacement Signage for Fields	800		1,360		1,400	1,000	1,400	1,480	1,530	1,580
	*	Amount missing from detail										
	82647	SIDEWALK REPAIR		5,579								
!+	82650	PARK & FIELD MAINTENANCE SERVICES	62,530	48,970	71,500	125,940	68,000	50,080	54,580	56,560	64,310	59,690
	03	Various Park Items	62,530	23,100		54,440		18,580	18,580	18,580		19,000
	10	Fraze Mowing Yearly for All Athletic Fields					32,000					
	11	Fencing Repairs For All Athletic Sites					12,000	7,500	12,000	12,660	13,100	13,560
	5	JIm Warren Park Ahtletic Phase I & Multipurpose Field Renovations										
	6	Jim Warren Park Athletic Phase II & III Renovations			57,500	57,500						
	7	Multipurpose Arena Annual Cost			14,000	14,000					25,000	
	9	Annual Athletic Field Renovations		25,870			24,000	24,000	24,000	25,320	26,210	27,130
	*	Amount missing from detail										
+	82651	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES	6,370	4,329	22,340	14,103	22,935	7,350	22,935	24,085	24,860	25,655
	02	Yearly Electrical Service for all Sports Lighting			9,280	9,280	9,560	3,500	9,560	10,085	10,440	10,805
	04	Various Maintenance Electrical Projects	6,370	2,439	7,160	7,160	7,375	3,500	7,375	7,780	8,050	8,330
	06	Eastern Flank Event Facility Outdoor Venue			2,000	2,000	2,000		2,000	2,000	2,000	2,000
	5	Line Item 5				(8,237)						
	8	Athletics: Electrical Repairs for Scoreboards		1,890	3,900	3,900	4,000	350	4,000	4,220	4,370	4,520
	*	Amount missing from detail										
+	82652	LANDSCAPING SERVICES	51,568	23,265	13,630	600	13,790		5,550	38,480	54,075	70,460
	01	FY 18 Moved Contracted Mowing Services to line item 82654										

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	2	Various Services	51,568	7,785		(7,400)					14,465	29,465
	3	Pine Straw or Ground Covering Contracted Service								20,000	20,700	21,425
	4	Stormwater Mitigation Program for Entire Parks System			5,390		5,550		5,550	10,000	10,350	10,710
	5	Natural Eradication of Invasive Species Removal		15,480	8,240	8,000	8,240			8,480	8,560	8,860
	*	Amount missing from detail										
+	82653	IRRIGATION SERVICES	23,826	2,785	12,010	4,169	14,880	11,350	13,990	14,375	16,375	16,900
	1	Athletics Division			10,110	8,000	10,415	8,700	10,415	10,730	11,105	11,495
	2	Landscaping Division			260	1,250	1,275	350	1,275	1,345	1,390	1,440
	3	Harlinsdale Arena & Events Space			1,640		1,690	2,300	2,300	2,300	2,380	2,465
	4	Various	23,826	2,785		(5,081)						
	5	FSSD Ballfields					1,500				1,500	1,500
	*	Amount missing from detail										
+	82654	GROUNDS MAINTENANCE SERVICES	236,831	226,310	245,830	243,298	259,800	132,500	142,800	424,440	424,875	426,220
	01	Playground Mulch for Entire Parks System Play Structures							8,000	8,440	8,735	9,040
	02	Parks Handrails & Fencing Painting or Repair Services			15,000	15,000	6,000	6,000	6,000	6,000	6,000	7,000
	03	Facilities/Maintenance Division			3,690	3,690	3,800	1,500	3,800	4,000	4,140	4,180
	04	Grounds Division								3,000	3,000	3,000
	5	Contracted Mowing Services - 3-year contract w/ addt'l 2 years.			247,140	247,140	250,000	125,000	125,000	403,000	403,000	403,000
	6	Various	236,831	100,390		(22,532)						
	7	Adjustment from Workbooks		125,920	(20,000)							
	*	Amount missing from detail										
+	82655	TREE SERVICES	9,300	2,380	12,000	19,156	25,000	27,000	27,000	28,485	29,480	30,510
	1	Urban Forestry Division: Contracted work w/in Parks & ROW	9,300	2,380	12,000	18,000	25,000	27,000	27,000	28,485	29,480	30,510
	2	Line Item 2				1,156						
	*	Amount missing from detail										
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	79,949	15,607	53,885	67,545	54,210	30,083	54,210	56,430	58,115	60,260
	02	Facilities/Maintenance Division			25,830	30,000	25,830	19,668	25,830	27,250	28,200	29,190
	03	Pest Control Services for All Park Facilities			8,870	8,870	9,135	3,600	9,135	9,640	9,980	10,330
	04	Various	79,949	9,368		23,535						
	05	Roof Repairs and Exterior of Structures			8,580		8,500		8,500	8,500	8,500	9,000
	07	Athletics/Programming Division(s)			2,890	2,890	2,800	2,800	2,800	2,800	2,800	2,800
	09	Harlinsdale Facilities			5,465		5,630	2,815	5,630	5,800	6,110	6,325
	11	Security Monitoring System for Park Offices and Facilities			2,250	2,250	2,315	1,200	2,315	2,440	2,525	2,615
	9	Adjustments from Workbooks		6,239								
	*	Amount missing from detail										
+	82699	OTHER REPAIR & MAINTENANCE SERVICES	18,062	4,431	10,111	2,108	10,415	7,566	12,615	13,310	13,775	14,255
	1	Athletics Division			1,150	1,150	1,185	500	1,185	1,250	1,295	1,340
	2	Facilities/Maintenance Division	18,062	4,431	8,961	5,000	9,230	6,066	9,230	9,740	10,080	10,430
	3	Line Item 3				(4,042)						
	4	Equipment Repair & Maintenance for Copiers within the Department						1,000	2,200	2,320	2,400	2,485
	*	Amount missing from detail										
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	597,487	403,254	566,871	587,711	592,685	341,871	462,700	759,500	796,335	848,050
+	82750	EMPLOYEE RECOGNITION/RECEPTIONS	73	415	1,520	563	1,340	98	1,232	1,340	1,400	1,460
	1	Administration										
	2	Athletics Division			360	100	350	98	252	350	360	370
	3	Facilities/Maintenance Division			260	130	260		260	260	270	280
	4	Grounds Division			160	50	160		160	160	170	180
	5	Landscaping Division			110	50	110		110	110	120	130
	6	Programming Division			350	100	350		350	350	360	370
	7	Urban Forestry Division			280	50	110		100	110	120	130
	8	Various	73	415		83						
	*	Amount missing from detail										
!	82760	SAFETY PROGRAMS					500		500	500	500	500
+	82780	TRAINING, OUTSIDE	2,551	537	17,395	2,294	19,910	900	19,910	20,735	22,410	23,220
	1	Administration			1,560	1,560	1,800	900	1,800	1,900	2,000	2,100
	10	Adjustments from Workbooks										
!	2	Athletics Division			1,645	1,000	2,195		2,195	2,315	2,395	2,480
	3	Facilities Division			1,720	1,000	1,695		1,695	1,800	2,600	2,690
	4	Grounds Division			3,050	600	3,140		3,140	3,235	3,460	3,580

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	5	Landscaping Division			3,360	465	3,460		3,460	3,565	3,820	3,950
	6	Programming Division			2,000	600	2,060		2,060	2,120	2,240	2,320
!	7	Urban Forestry Division			2,060	795	3,500		3,500	3,680	3,700	3,830
	8	Various	2,551	319		(3,726)						
	9	Maintenance Division		218	2,000		2,060		2,060	2,120	2,195	2,270
	*	Amount missing from detail										
+	82790	TRAINING, IN-HOUSE	6,498	329	10,535	7,135	12,335		8,075	12,335	12,770	13,220
	01	Administration			1,380	1,000	1,380		1,000	1,380	1,430	1,480
!	02	Athletics Division	6,498		2,170	1,000	2,570		2,500	2,570	2,660	2,755
	3	Facilities/Maintenance Division			1,790	1,000	1,790		1,000	1,790	1,850	1,915
	4	Grounds Division			1,320	375	1,320		350	1,320	1,370	1,420
	5	Landscaping Division			895	925	895		500	895	930	960
	6	Programming Division			2,155	800	2,155		500	2,155	2,230	2,310
!	7	Urban Forestry Division			825	345	2,225		2,225	2,225	2,300	2,380
	8	Adjustments from Workbooks		329								
	9	VARIOUS				1,690						
	*	Amount missing from detail										
=	XEPG	TOTAL EMPLOYEE PROGRAMS	9,122	1,281	29,450	9,992	34,085	998	29,717	34,910	37,080	38,400
+	82810	REGISTRATIONS	12,416	14,379	16,530	3,665	18,490	2,079	16,840	19,800	20,785	21,480
	01	Tennessee Recreation & Parks Association										
	02	OSHA Training										
	03	Irrigation Certifications; Pesticide/Herbicides Certifications										
	04	Arborist Certification										
	05	Sports Turf Management Association										
	06	Historic Properties Management School										
	07	NPWA (Public Works Conference										
	08	NRPA - Special Event Mgmt School										
	09	TTGA - TN Turf Grass Association										
	10	Professional Grounds Management Association										
	11	National Recreation & Parks Association Conference										
	12	Various	12,416	11,465		(1,875)		1,379				
	13	Administration			740	740	2,500	700	2,500	2,640	2,730	2,825
	14	Athletics Division			6,750	2,000	6,750		6,750	7,120	7,370	7,630
	15	Facilities/Maintenance Division			2,020	1,800	2,020		2,020	2,130	2,205	2,280
	16	Grounds Division			550		1,650		800	1,740	1,800	1,835
	17	Landscaping Division			1,600		1,600		800	1,690	1,750	1,810
	18	Programming Division			3,470	1,000	3,470		3,470	3,680	4,050	4,190
	19	Urban Forestry Division		2,914	1,400		500		500	800	880	910
	*	Amount missing from detail										
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,036	594	1,710	13	1,505	197	1,505	1,505	1,580	1,540
	1	Administration	1,036	169	150		150	47	150	150	160	175
	2	Athletics Division			260		260	50	260	260	270	280
	3	Facilities/Maintenance Division			360	100	360	100	360	360	380	285
	4	Grounds Division			115		115		115	115	120	125
	5	Landscaping Division			115		115		115	115	120	125
	6	Programming Division			390		390		390	390	410	425
	7	Urban Forestry Division		425	320		115		115	115	120	125
	8	VARIOUS				(87)						
	*	Amount missing from detail										
+	82830	AIR TRAVEL	1,086	1,185	4,920		5,105		2,105	5,380	5,965	6,175
	01	National Recreation & Parks Event School										
	02	American Public Works Association										
	03	Sport Turf Management Association										
	04	International Society of Arborculture										
	05	Historic Properities Managment School										
	10	Landscaping Division			500		500			530	550	570
	11	Programming Division			925		950		950	1,000	1,035	1,070
	12	Urban Forestry Division			500		500			530	550	570
	13	Various	1,086	1,125								

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	14	Adjustments from Workbooks										
	6	Administration			575		675			700	725	750
	7	Athletics Division			1,120		1,155		1,155	1,220	1,650	1,710
	8	Facilities/Maintenance Division			850		850			900	930	960
	9	Grounds Division		60	450		475			500	525	545
	*	Amount missing from detail										
+	82840	LODGING	11,857	13,083	14,645		14,290		6,050	16,425	16,995	17,575
	1	Administration	11,857	5,018	600		1,200		550	1,265	1,310	1,355
	2	Athletics Division			4,400		4,400		2,500	4,640	4,800	4,970
	3	Facilities/Maintenance Division			2,895		2,000		500	2,110	2,180	2,255
	4	Grounds Division			790		790			835	865	895
	5	Landscaping Division			1,965		2,000			2,000	2,070	2,140
	6	Programming Division			3,370		3,400		2,500	3,575	3,700	3,820
	7	Urban Forestry Division			625		500			2,000	2,070	2,140
	8	Adjustments from Workbooks		8,065								
	9	VARIOUS										
	*	Amount missing from detail										
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	2,326	1,840	1,520		4,285	216	3,005	4,530	4,690	4,910
	1	Administration			300		300	150	300	315	325	340
	2	Athletics Division			1,400	300	1,400		1,400	1,480	1,530	1,635
	3	Facilties/Maintenance Division			630	100	630		150	665	690	715
	4	Grounds Division			240		240		150	255	270	280
	5	Landscaping Division			735		735		150	775	800	830
	6	Programming Division			680	300	680		680	720	745	770
	7	Urban Forestry Division			300		300		175	320	330	340
	8	Various	2,326	659	(2,765)	(700)		66				
	9	Adjustments from Workbooks		1,181								
	*	Amount missing from detail										
+	82890	OTHER TRAVEL EXPENSES	18		690		490		300	490	525	560
	1	Administration	18		35		30			30	35	40
	2	Athletic Division			110		100		100	100	105	110
	3	Facilities/Maitenance Division			190		100		100	100	105	110
	4	Grounds Division			70		70			70	75	80
	5	Landscaping Division			65		60			60	65	70
	6	Programming Division			110		100		100	100	105	110
	7	Urban Forestry Division			110		30			30	35	40
	8	VARIOUS										
	*	Amount missing from detail										
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	28,739	31,081	40,015	3,678	44,165	2,492	29,805	48,130	50,540	52,240
+	83110	OFFICE SUPPLIES	4,876	4,208	5,935	2,994	6,330	2,375	6,330	6,680	6,915	7,160
	1	Entire Department Through Administration Office			5,935	5,935	6,105	2,000	6,330	6,680	6,915	7,160
!	7	Various	4,876	4,208		(2,941)	225	375				
	*	Amount missing from detail										
+	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	653	648	2,850	87	2,425		2,500	2,500	2,500	2,500
	1	Administration	653	585	1,850	1,850	2,000		2,000	2,000	2,000	2,000
	6	Programming Division			400	400	425		500	500	500	500
	8	VARIOUS		63	600	(2,163)						
	*	Amount missing from detail										
	83130	EMPLOYEE BENEVOLENCE ITEMS	156	236	180	358	200		250	250	250	250
+	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	10,148	7,234	7,250	7,324	9,270	5,405	9,210	9,775	10,125	10,480
	1	Administration	10,148	3,500	1,975	3,500	3,750	2,700	3,750	3,955	4,095	4,240
	2	Athletics Division			845	225	850	225	850	895	925	955
	3	Facilities/Maintenance Division			810	300	820	400	820	865	895	925
	4	Grounds Division			250	250	260	200	200	270	280	290
	5	Landscaping Division			200	200	210	100	210	220	230	240
	6	Programming Division			3,000	2,500	3,200	1,700	3,200	3,380	3,500	3,620
	7	Urban Forestry Division		3,734	170	150	180	80	180	190	200	210
	8	VARIOUS				199						
	*	Amount missing from detail										

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
=	XOFS	TOTAL OFFICE SUPPLIES	15,833	12,326	16,215	10,763	18,225	7,780	18,290	19,205	19,790	20,390
+	83210	TRAINING SUPPLIES	414	165	1,695	408	1,835	520	1,835	1,835	1,990	2,060
	1	Administration	414		175		175	80	175	175	225	230
!	2	Athletics Division			380	100	480		480	480	500	520
	3	Facilities/Maintenance Division			290	100	290		290	290	310	320
	4	Grounds Division			105	50	100	80	100	100	115	120
	5	Landscaping Division			265	130	250	160	250	250	270	280
	6	Programming Division			180	100	190		190	190	210	220
!	7	Urban Forestry Division		165	300	290	350	200	350	350	360	370
	8	VARIOUS				(362)						
	*	Amount missing from detail										
	83230	IMPROVEMENTS (<$100,000)	(18,570)	10,479		(2,217)						
+	83240	MEDICAL SUPPLIES	2,822	5,396	3,000	3,542	3,575	2,115	3,000	3,140	3,230	3,325
	1	Administration	2,822	2,616	1,050	2,720	2,775	1,150	2,500	2,640	2,730	2,825
	8	VARIOUS		2,780	1,950	822	800	965	500	500	500	500
	*	Amount missing from detail										
+	83250	SAFETY SUPPLIES	2,750	4,204	7,213	2,608	8,080	2,879	7,880	8,135	8,415	9,195
	1	Administration	2,750	2,447	188	200	190		190	200	210	220
!	2	Athletics Division			850	850	1,450		1,450	1,500	1,550	2,090
	3	Facilities/Maintenance Division			2,710	2,710	2,790		2,790	2,890	2,990	3,095
	4	Grounds Division			975	130	1,000		750	750	775	800
	5	Landscaping Division			850	620	850		850	880	910	940
	6	Programming Division			930	930	950		950	985	1,020	1,055
!	7	Urban Forestry Division		1,757	710	600	850		900	930	960	995
	8	VARIOUS				(3,432)		2,879				
	*	Amount missing from detail										
!+	83260	UNIFORMS PURCHASED	24,249	18,465	34,855	29,180	42,815	23,033	40,870	42,425	43,950	45,215
	01	Existing Employees: $554.17 yrly & New Employees: $813 per person										
	02	T-Shirts for Special Events: 4th of July, Family Day, Etc...High Visible										
	03	Various	24,249	5,716		3,700		5,783				
!	10	Urban Forestry Division			2,300	2,220	7,600	2,500	7,600	7,000	7,000	7,000
	11	Adjustments from Workbooks										
	4	Administration			480	480	490	350	700	700	700	700
!	5	Athletics Division			6,730	6,730	8,630	2,500	8,400	8,400	8,995	9,310
	6	Facilties/Maintenance Division			11,260	5,000	11,595	5,000	11,595	11,600	12,010	12,430
	7	Grounds Division			4,295	4,365	4,425	3,200	2,500	4,560	4,720	4,885
	8	Landscaping Division			4,260	3,790	4,380	2,500	4,380	4,300	4,455	4,610
	9	Programming Division		12,749	5,530	2,895	5,695	1,200	5,695	5,865	6,070	6,280
	*	Amount missing from detail										
	83265	UNIFORMS, SPECIALIZED		150								
+	83270	CONSUMABLE TOOLS	4,439	4,022	5,595	4,011	5,910	944	5,370	6,000	6,170	6,385
	1	Administration	4,439	741	160	160	170		150	160	170	180
	2	Athletics Division			875	875	895	289	895	900	910	960
	3	Facilities/Maintenance Division			2,810	1,000	2,895		2,500	2,900	3,000	3,105
	4	Grounds Division			525	225	550		400	560	570	580
	5	Landscaping Division			550	550	575		575	600	610	620
	6	Progamming Division			450	450	475		450	465	480	495
!	7	Urban Forestry Division		3,281	225	305	350		400	415	430	445
	8	VARIOUS				446		655				
	*	Amount missing from detail										
+	83290	SOLID WASTE CONTAINERS			2,500		3,000		2,700	3,000	3,105	3,215
	4	Various Park Replacement or New Containers			2,500		3,000		2,700	3,000	3,105	3,215
	*	Amount missing from detail										
+	83299	OTHER OPERATING SUPPLIES	55,470	45,783	61,415	46,351	77,160	46,958	66,000	68,760	70,815	72,365
	01	Decreased line and moved to specific lines items operated by the park div.'s										
	02	Various	55,470	17,064		(17,014)		15,840				
	10	Programming Division			5,320	4,000	5,320	2,300	4,000	4,220	4,370	4,520
	11	Urban Forestry Division			3,000	2,225	3,000		1,500	1,580	1,635	1,690
	12	Archiving/Records Mgmt w/ Old Construction Plans & Documents			3,375							

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	13	Adjustment from Workbooks			(15,000)							
	14	Adjustments from Workbooks										
	15	Federal LIne Markers Project					8,250					
	3	Harlinsdale Farm Operating Supplies			14,185	11,000	10,000	7,500	10,000	10,000	10,000	10,000
	4	Carter's Hill Park & Bicentennial Park Operations			4,220							
	5	Administration			1,800	1,800	1,855	205	1,800	1,800	1,865	1,930
	6	Athletics Division			4,890	4,890	5,035	113	5,000	5,030	5,200	5,380
	7	Facilities/Maint Division (Included $ for Freight Here 2022)			37,950	37,950	42,000	21,000	42,000	44,310	45,860	47,465
	8	Grounds Division			515	500	500		500	530	550	
	9	Landscaping Division		28,719	1,160	1,000	1,200		1,200	1,290	1,335	1,380
	*	Amount missing from detail										
=	XOPS	TOTAL OPERATING SUPPLIES	71,574	88,664	116,273	83,883	142,375	76,449	127,655	133,295	137,675	141,760
+	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	43,096	36,792	41,695	43,211	43,800	9,719	30,000	30,000	31,050	32,135
	1	Various	43,096	14,785	41,695	43,211	42,000	9,719	30,000	30,000	31,050	32,135
	2	Adjustments from Workbooks		22,007								
	3	FY22 PER					1,800					
	*	Amount missing from detail										
=	XFUEL	TOTAL FUEL & MILEAGE	43,096	36,792	41,695	43,211	43,800	9,719	30,000	30,000	31,050	32,135
+	83510	FURNITURE, FIXTURES (<$25,000)	13,349	11,342	10,000	3,024	10,000		10,000	20,000	20,000	20,000
	01	New Office Furniture for Administration Offices Due to Addt'l Personnel			15,000	15,000	10,000		10,000	20,000	20,000	20,000
	02	Various	13,349	8,692								
	3	Adjustment from Workbooks		2,650	(5,000)	(11,976)						
	*	Amount missing from detail										
!+	83520	VEHICLES (<$25,000)			19,025	17,151	19,595		32,890	20,670	21,395	22,145
	10	Lifecycle Cost for ATV's, Golf Carts, Utiity Vehicle (New & Replacement)			19,025	17,151	19,595		32,890	20,670	21,395	22,145
	*	Amount missing from detail										
+	83530	MACHINERY & EQUIPMENT (<$25,000)	102,062	103,553	63,765	128,420	97,055	89,232	104,496	98,550	77,145	61,815
	01	Various Tools for Facilities & Maintenance Division	102,062	39,821	4,245	4,225	4,370		10,000	4,500	4,710	4,875
	02	Grounds/Landscaping: String Trimmers (Yearly Replacements)			1,500	1,500	1,500	1,500	1,500	1,580	1,635	1,690
	03	Athletics Infield Drag			21,000	21,000				23,000		
	04	VARIOUS				73,495		53,732				
	05	Program Div.: Generator, Cable Bumbers, Cooling Mister & Message Signs			5,665	5,600	5,665	2,500	5,665	5,975	6,185	6,400
	06	2020: Grounds Division: 8' pull behind bushhog to replace 6'.										
	07	Athletics: Aerator					7,000	7,000	7,000			
	08	Athletics: Zero Turn Mower Lifecycle Replacement Program					23,000	23,000	23,000		23,000	
	09	Grounds/Landsscaping: Replacement 60" zero turn mowers					16,130		16,130	16,130		17,020
	10	Grounds/Landscaping: Replacement of blowers, polesaws, edgers			2,090	2,090	2,150		2,150	2,215	2,340	2,420
	11	Urban Forestry: Chainsaw(s) Replacement			3,480	2,225	2,500		2,500	7,500	7,500	7,500
	12	Grounds: Edgers, Push Master, Push Mowers, etc...small equipment			3,435	3,435	3,540	1,500	3,540	3,650	3,775	3,910
	13	Hayride Trailers for Harlinsdale Farm										
	14	Athletics: Field Painter(s) (New & Replacement)			7,000	7,000				7,500		
	15	Athletics: Field Blowers & Backpack Blowers (New & Replacement)			7,850	7,850				8,500		
	16	Trailers (New & Replacement)		63,732	7,500		10,000		10,000		10,000	
!	17	Pinkerton Park New Playground Equipment					16,200		18,011			
	18	Equipment for the Tree Workers (FY22 PER)					5,000		5,000			
	19	Purchase Cameras for Various Parks								18,000	18,000	18,000
	*	Amount missing from detail										
+	83540	COMPUTER HARDWARE (<$25,000)	15,544	27,316	20,670	41,025	27,460	375	27,460	32,190	29,780	30,830
	12	Replacement Computer's	15,544	12,813								
	13	Replacement Radio's (Handheld & Mobile)			9,060		13,050		13,050	13,770	14,250	14,750
	14	Honeywell Docks and Scanner for INFOR asset management								3,410		
	15	Adjustment from Workbooks			(15,000)							
	16	VARIOUS				41,025		375				
	17	Administration			2,620		1,650		1,650	1,740	1,800	1,865
	18	Athletic Division			1,650		1,650		1,650	1,740	1,800	1,865
	19	Facilties/Maintenance Division			4,270		3,100		3,100	3,270	3,385	3,505
	20	Grounds Division			1,650		1,650		1,650	1,740	1,800	1,865
	21	Landscaping Division			1,800							

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	22	Programming Division			6,600		1,650		1,650	1,740	1,800	1,865
	23	Urban Forestry Division			3,500							
	26	Replacement of Motorola Batteries for Radios with Lithium Batteries			3,020		3,110		3,110	3,280	3,395	3,515
	28	Replacement and New Computer Accessories (mouse, speakers, keyboards)		14,503	1,500		1,600		1,600	1,500	1,550	1,600
	*	Amount missing from detail										
+	83550	COMPUTER SOFTWARE (<$25,000)	99	667	12,600	14,701	11,000		7,500	9,500	25,600	25,600
	01	Recreation Scheduling & Permitting Software	99	198	10,000	10,000	10,500		7,000	7,000	25,000	25,000
	3	Landscaping Division: Irrigation Controller Software Program			600	400	500		500	500	600	600
	4	INFOR license for handheld devices for asset mgmt ($1875) per license		469	2,000					2,000		
	5	VARIOUS				4,301						
	*	Amount missing from detail										
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<$25,000)	131,054	142,878	126,060	204,321	165,110	89,607	182,346	180,910	173,920	160,390
	83610	VEHICLE PARTS & SUPPLIES	2,338	2,746	2,975	392	3,000		3,000	3,165	3,275	3,390
+	83620	EQUIPMENT PARTS & SUPPLIES	18,124	12,012	30,795	15,323	31,050	7,684	31,050	32,310	33,110	34,265
	1	Administration			1,280	1,280	1,280		1,280	1,350	1,395	1,445
	2	Athletics Division			7,165	7,165	7,380		7,380	7,785	8,060	8,340
	3	Facilities/Maintenance Division			3,900	3,900	4,015		4,015	4,135	4,220	4,370
	4	Grounds Division			12,730	6,942	13,110		13,110	13,500	13,770	14,250
	5	Landscaping Division			2,675	1,535	2,675		2,675	2,840	2,900	3,000
	6	Programming Division			1,190	1,190	1,190		1,190	1,260	1,285	1,330
	7	Urban Forestry Division			1,855	1,390	1,400		1,400	1,440	1,480	1,530
	8	Various	18,124	5,855		(8,079)		7,684				
	9	Adjustments from Workbooks		6,157								
	*	Amount missing from detail										
+	83642	STREETLIGHT PARTS & SUPPLIES	8,878		16,690	1,277	16,935		2,000	6,500	15,300	7,000
	1	Facilities/Maintenance Division	8,878		8,190	8,500	8,435		2,000	6,500	6,800	7,000
	2	Solar Lights in Various Parks			8,500		8,500				8,500	
	3	Adjustments from Workbooks										
	4	VARIOUS				(7,223)						
	*	Amount missing from detail										
+	83643	SIGN SUPPLIES	8,387	10,436	8,240	11,062	7,625	9,256	11,455	10,830	12,965	13,210
	1	Athletics Division			2,600	2,600	2,600	279	2,600	2,650	2,700	2,795
	2	Facilities/Maintenace Division	8,387	3,710	1,170	1,170	1,170	5,000	5,000	1,240	1,265	1,310
	3	Programming Division			2,820	2,820	2,905		2,905	2,990	3,050	3,155
	4	Urban Forestry Division			650	585	400		400	400	400	400
	5	Grounds/Landscaping Division		6,726	1,000	1,000	550		550	550	550	550
	6	VARIOUS				2,887		3,977				
	7	Franklin Trail Branding & Wayfinding Program Implementation								3,000	5,000	5,000
	*	Amount missing from detail										
	83649	FIBER OPTIC SUPPLIES		16	10,000		10,000		10,000	10,000	10,000	10,000
+	83650	PARK & FIELD MAINTENANCE SUPPLIES	106,747	144,424	106,770	107,758	113,160	106,414	121,238	116,355	120,105	113,950
	1	Athletic Division (F2022 relocated freight costs to supplies line)			82,750	82,750	94,230	50,320	94,230	97,530	100,945	104,480
	2	Facilities/Maintenance Division			6,020	6,020	6,200		6,200	6,325	6,520	6,740
	4	2021: Relocating Funds for Landscaping to Land. Supplies										
	5	Harlinsdale Farm Multipurpose Arena			18,000	12,000	12,730		12,730	2,500	2,640	2,730
	6	Reimbursement Line For Supplies Used For Pilgrimage Pre-Event						8,078	8,078	10,000	10,000	
	7	Various	106,747	144,424		6,988		48,016				
	*	Amount missing from detail										
+	83651	PARK & FIELD ELECTRICAL SUPPLIES	421	1,364	15,520	7,703	16,015	1,066	8,900	13,075	9,985	10,520
	1	Athletics Division			880	880	900	836	900	950	985	1,020
	2	Facilities/Maintenance Division	421		11,260	8,000	11,595	83	8,000	8,500	9,000	9,500
	3	Landscaping Division			3,380	3,500	3,520			3,625		
	5	Urban Forestry Division (Delete for 2020) & Combine w/ Landscaping		1,364								
	6	VARIOUS				(4,677)		147				
	*	Amount missing from detail										
+	83652	LANDSCAPING SUPPLIES	51,696	49,009	93,405	49,641	88,350	12,965	74,890	108,200	91,225	95,410
	01	Cemetery Supplies			9,000	9,000	10,000		10,000	11,000	12,000	13,000
	02	Landscaping Supplies			47,540	52,388	48,960		35,500	36,740	38,025	39,355
	03	Harlinsdale Grounds			6,090	3,500	6,090		6,090	6,460	6,590	6,820

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	04	Carter's Hill Park			8,775	8,775						
	10	VARIOUS				(43,622)		5,465				
	11	Establish new landscaping around EFBP Facility post construction FY2023								20,000		
	5	Programming Division	51,696	13,433	2,400		2,400		2,400	2,450	2,475	2,560
	6	FEMA Neighborhood Parks			9,000	9,000	10,000		10,000	10,350	10,710	11,850
	7	Grounds Division: Turf Program			10,600	10,600	10,900	7,500	10,900	11,200	11,425	11,825
	8	Stormwater Mitigation Program for Entire Parks System								10,000	10,000	10,000
	9	Adjustments from Workbooks		35,576								
	*	Amount missing from detail										
+	83653	IRRIGATION SUPPLIES	27,275	9,270	25,500	17,278	25,915	13,652	23,065	25,150	25,640	26,485
	01	New Park Areas (Unforeseen Needs)			2,590	2,590	2,590			1,500	1,500	1,500
	3	Athletics Division			12,220	10,000	12,585	7,520	12,585	12,960	13,220	13,680
	5	Landscaping Division	27,275	2,893	9,180	3,860	9,180		9,180	9,365	9,550	9,885
	6	Urban Forestry Division			250		260					
	7	Grounds Division			1,260	590	1,300	1,300	1,300	1,325	1,370	1,420
	8	Adjustments from Workbooks		6,377								
	9	VARIOUS				238		4,832				
	*	Amount missing from detail										
+	83654	GROUNDS MAINTENANCE SUPPLIES	18,284	7,350	11,875	10,958		12,240	12,325	12,500	12,950	13,295
	1	Facilities/Maintenance Division	18,284	2,724	6,335	6,335	6,525	493	6,000	6,000	6,330	6,550
	2	Canoe Launch & River Access Yearly Maintenance			3,040	3,000	3,000	1,500	3,000	3,000	3,000	3,000
	3	Athletics: Yearly work surrounding fields		4,626	2,500	2,500	2,700	3,325	3,325	3,500	3,620	3,745
	4	VARIOUS				(877)	(12,225)	6,922				
	*	Amount missing from detail										
+	83655	TREE SUPPLIES	8,050	3,288	9,655	6,780	9,945	2,500	9,945	10,490	10,860	11,240
	1	Urban Forestry Division	8,050	1,429	9,655	9,070	9,945	2,500	9,945	10,490	10,860	11,240
	2	Adjustments from Workbooks		1,859		(2,290)						
	*	Amount missing from detail										
+	83656	GRAFFITI REMOVAL SUPPLIES			240	170	260	150	260	270	280	290
	1	Facilities/Maintenance Division			240	170	260	150	260	270	280	290
	*	Amount missing from detail										
+	83660	BUILDING MAINTENANCE SUPPLIES	65,421	48,179	63,750	29,946	65,630	15,887	65,630	67,925	70,270	72,690
	4	Athletics Division			1,090	1,090	1,120	127	1,120	1,160	1,200	1,240
	5	Facilities/Maintenance Division			59,970	59,970	61,770	8,635	61,770	63,930	66,170	68,485
	6	Programming Division (EFBP & Main Barn)			1,690	1,500	1,740	1,200	1,740	1,835	1,900	1,965
	7	Urban Forestry Building Area			1,000	1,000	1,000		1,000	1,000	1,000	1,000
	8	Various	65,421	17,571		(33,614)		5,925				
	9	Adjustments from Workbooks		30,608								
	*	Amount missing from detail										
+	83690	DOG PARK SUPPLIES	11,334	7,868	7,880	9,667	7,880	6,295	7,880	8,310	8,600	8,900
	1	Facilities/Maintenance Division	11,334	1,240	7,880	7,880	7,880	6,295	7,880	8,310	8,600	8,900
	2			6,628		1,787						
	*	Amount missing from detail										
+	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	13	595	2,830	508	2,770	1,225	3,225	2,825	2,930	2,990
	1	Administration	13	9								
	2	Athletics Division			1,120	1,200	1,155	1,155	1,600	1,200	1,240	1,250
	3	Facilties/Maintenance Division			850		875		875	875	900	910
	4	Grounds Division			190		200		210	210	220	230
	5	Landscaping Division			120		130		130	130	140	150
	6	Programming Division			200		210		210	210	220	230
	7	Urban Forestry Division		586	350		200		200	200	210	220
	8	VARIOUS				(692)		70				
	*	Amount missing from detail										
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	326,968	296,557	406,125	268,463	398,535	189,334	384,863	427,905	427,495	423,635
	84620	TREE BANK COSTS	15,644	38,176	15,000		25,000	200	2,000	25,000	25,000	25,000
+	84950	GRANT PROGRAMS		661,300	235,000		265,000		30,000	85,000	315,000	580,000
	02	Various		661,300								265,000
	03	Save American's Treasure's Federal Grant			150,000							
	04	Recreational Trails Program Grant Cycle										

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	05	State Historical Preservation Office: Grant Cycle			25,000		25,000		15,000	25,000	25,000	25,000
	06	TAEP Grant			15,000		15,000		15,000	15,000	15,000	15,000
	07	Preservation Grants			25,000		25,000			25,000	25,000	25,000
	08	LPRF, LWCF or MLBPA (Baseball Grant)					200,000				250,000	250,000
	09	Cemetery Grant			20,000					20,000		
	11	Adjustments from Workbooks										
	12											
	*	Amount missing from detail										
=	XOPU	TOTAL OPERATIONAL UNITS	15,644	699,476	250,000		290,000	200	32,000	110,000	340,000	605,000
	85110	PROPERTY INSURANCE	22,818	24,043	25,245	24,867	26,136	26,135	26,135	27,442	28,814	30,255
	85111	FRAUD INSURANCE	3,779	3,984	4,166	4,777	9,939	9,939	9,939	10,436	10,958	11,506
	85112	INLAND MARINE INSURANCE	2,406	2,566	2,694	2,608	2,724	2,724	2,724	2,860	3,003	3,153
	85113	AUTO PHYSICAL DAMAGE	1,364	1,180	1,239	1,375	1,531	7,184	7,184	7,543	7,920	8,316
+	85115	LIABILITY INSURANCE	7,320	4,810	8,919	4,702	5,553			5,183	5,442	5,714
	1	Programming Division: Increase Due to having for all public evnets	7,320	4,810	8,919	4,702	5,553			5,183	5,442	5,714
	*	Amount missing from detail										
	85116	E&O LIABILITY INSURANCE	8,895	9,124	9,580	5,206	6,518	6,518	6,518	6,844	7,186	7,545
	85117	VEHICLE LIABILITY INSURANCE	7,371	7,478	7,852	8,975	9,429	9,343	9,343	9,810	10,301	10,816
	85119	UMBRELLA LIABILITY	3,494	3,837	4,029	3,691	4,263	4,264	4,264	4,477	4,701	4,936
	85125	LIABILITY CLAIMS/DEDUCTIBLES		109		2,040						
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES				458						
	85140	SURETY/NOTARY BONDS		102								
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	57,447	57,233	63,724	58,699	66,093	66,107	66,107	74,595	78,325	82,241
	85210	BUILDING & OFFICE RENTAL	(245)					800	800	2,500	3,200	4,000
	85220	PROPERTY TAX-RENTAL PROPERTY			410							
+	85240	EQUIPMENT RENTAL & LEASES	30,128	21,137	53,190	12,618	54,745	14,736	47,275	54,305	56,190	58,130
	01	Park Portable Restrooms			11,150	11,000	11,485	2,400	8,400	8,860	9,170	9,490
	07	Various	30,128	11,797		(33,082)		5,491				
	10	Grounds Division			1,060	500	1,090	500	1,090	2,000	2,070	2,140
	11	Landscaping Division			680	300	690		690	700	710	720
	12	Programming Division: 5% increase annually due to vendor increases			28,530	25,000	29,385		25,000	30,000	31,050	32,135
	13	Urban Forstry Day to Day and Post Event Rentals			3,100	3,000	3,200	1,200	3,200	3,375	3,490	3,610
	8	Athletics Division			5,765	5,900	5,905	5,145	5,905	6,230	6,450	6,675
	9	Facilties/Maintenance Division		9,340	2,905		2,990		2,990	3,140	3,250	3,360
	*	Amount missing from detail										
=	XRENT	TOTAL RENTALS	29,883	21,137	53,600	12,618	54,745	15,536	48,075	56,805	59,390	62,130
+	85310	PERMITS	1,416	1,472	3,500	2,305	3,600	740	3,600	3,700	3,800	3,900
	01	Programming: Increase in BMI Recording/Lyrics Permitting Fee	1,416	1,472	3,500	2,305	3,600	740	3,600	3,700	3,800	3,900
	*	Amount missing from detail										
	85320	STATE FEES	9	519		102						
!	85340	RECORDING & FILING FEES	23			37	500					
=	XPERM	TOTAL PERMITS	1,448	1,991	3,500	2,444	4,100	740	3,600	3,700	3,800	3,900
	85530	E-COMMERCE FEES	687	748	800	1,017	800	511	1,022	1,055	1,090	1,130
=	XFLF	TOTAL FINANCIAL FEES	687	748	800	1,017	800	511	1,022	1,055	1,090	1,130
	85990	MISCELLANEOUS	(73)									
	85991	MISCELLANEOUS-DONATIONS						(100)				
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	(73)					(100)				
+	86600	LEASE/LOAN PRINCIPAL	16,896									
	01	US Bank Sch 2 - Chipper										
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250										
	03	2014 - Director: Replacement Vehicle										
	04	2015 - Cargo Van for Grounds Division ($19,020)										
	05	2015 - Cargo Van for Facilities Division ($19,020)										
	06	2015 - Landscaping: 15' Finishing Mower ($15,000)										

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	07	2015 - 60" Zero turn Mowers ($10,000)										
	08	2015 - 36" Walk Behind Mowers ($16,000)										
	09	2015 - Recreation Scheduling & Permitting Software ($24,500)										
	10	2015 - Landscape Truck - Enclosed ($68,000)										
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews ($31,730)										
	12	2015 - Toro Grounds Master for Athletic Fields ($60,000)										
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors ($70,000)										
	14	2016 - Equipment for Harlinsdale (PER)										
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)										
	16	2016 - Vehicle for Facilities Worker (PER)										
	17	2017 - PER - Vehicle - Heavy Duty Truck										
	18	Various	16,896									
	19	2015 - Athletics Vehicle										
	20	2015 - Enclosed Tractor Reconciliation										
	*	Amount missing from detail										
+	86700	LEASE/LOAN INTEREST	112									
	01	US Bank Sch 2 - Chipper	112									
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250										
	03	2014 - Director: Replacement Vehicle										
	04	2015 - Cargo Van for Grounds Division ($19,020)										
	05	2015 - Cargo Van for Facilities Division ($19,020)										
	06	2015 - Landscaping 15' Finishing Mower ($15,000)										
	07	2015 - 60" Zero turn Mowers ($10,000)										
	08	2015 - 36" Walk Behind Mowers ($16,000)										
	09	2015 - Recreation Scheduling & Permitting Software ($24,500)										
	10	2015 - Landscape Truck - Enclosed ($68,000)										
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews ($31,730)										
	12	2015 - Toro Grounds Master for Athletic Fields ($60,000)										
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors ($70,000)										
	14	2016 - Equipment for Harlinsdale (PER)										
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)										
	16	2016 - Vehicle for Facilities Worker (PER)										
	17	2017 - PER - Vehicle - Heavy Duty Truck										
	18	2015 - Athletics Vehicle										
	19	2015 - Enclosed Tractor Reconciliation										
	*	Amount missing from detail										
=	XDSV	TOTAL DEBT SERVICE	17,008									
=	XOP	TOTAL OPERATIONS	1,841,743	2,310,916	2,214,499	1,739,740	2,399,005	988,119	1,944,252	2,440,775	2,733,170	3,074,621
		Capital										
+	89310	PARKS & RECREATION FACILITIES	351,877	413,022							230,000	100,000
	03	Playground Installation										
	07	City Cemeteries Restoration Project										
	08	Replacement of Chainlink Fencing for Cowboy Fields										
	09	FY 2018: Replacement of Noncompliance Playground Equipment at Pinkerton										
	10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort										
	11	Jim Warren Park Asphalt Resurfacing										
	12	Aspen Grove Park Asphalt Resurfacing										100,000
	13	Fieldstone Park Asphalt Resurfacing									180,000	
	14	Dog Park Relocation Project for Harlinsdale Farm										
	15	Sidewalk Extention: Hwy 96 East bridge to Pinkerton Park trail										
	16	Artificial Baseball Turf for two new batting cages at Liberty Park										
	17	Rubberized Safety Surfacing for JWP Phase 4 Playground										
	18	Rubberized Safety Surfacing for Del Rio Park Playground										

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	19	Tennis Court Replacement - Jim Warren	351,877	413,022								
	20	Liberty Park Sports Lighting LED Upgrades										
	21	Liberty Park Irrigation Replacement (Installed in 2003)										
	22	Nissan Trail Asphalt Resurfacing										
	23	Pinkerton Park Asphalt Trail Resurfacing										
	24	Jim Warren Park Tennis Courts ($6,250 per court) Resurfacing									50,000	
	*	Amount missing from detail										
=	XIMPR	TOTAL IMPROVEMENTS	351,877	413,022							230,000	100,000
	89460	SIDEWALKS	33,336	7,163		10,065						
=	XINFR	TOTAL INFRASTRUCTURE	33,336	7,163		10,065						
+	89530	MACHINERY & EQUIPMENT (>$25,000)		113,230	46,000	31,732	46,530	46,530	46,530		30,000	
	1	Toro Grounds Master for Athletic Fields (move to lease)										
	10	FY 2018 PER - 300-Gallon Ground Driven Sprayer										
	11	FY 2018 PER - Replacement Fairway Reel Mower										
	12	FY 2020 PER - Replacement Wide Area Mower		113,230								
	13	Add Fiber & Camera's to Huffine Ridge Park									30,000	
	14	Misc. (not categorized)				31,732	46,530	46,530	46,530			
	2	Enclosed Skid Steer										
	3	Enclosed Tractor w/ Trade-In of (3) existing tractor's (move to lease)										
	5	Replacement 3 Gang Mower for Athletics Division with Trade-In										
	6	Urban Forestry: Tree Chipper Replacement										
	7	Propane Forklift for Maintenance Shop Area										
	8	Tractor Replacement with Backhoe Attachment										
	9	FY 2021 Utility Tractor - Added Amendment #1			46,000							
	*	Amount missing from detail										
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>$25,000)		113,230	46,000	31,732	46,530	46,530	46,530		30,000	
=	XCAP	TOTAL CAPITAL	385,213	533,415	46,000	41,797	46,530	46,530	46,530		260,000	100,000
=	XTOT	TOTAL EXPENDITURES	4,957,482	5,797,545	5,272,362	4,512,614	6,245,741	2,001,149	4,881,370	6,384,120	7,188,439	7,639,799

City of Franklin, Tennessee

FY 2023 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Parks						
1	New: Assistant Athletic Field Turf Supevisor	$ 55,651	$ 16,695	$ 3,350	**$ 75,696**	
2	Reclassification: Facilities & Maintenance Supervisor	$ 3,359	$ 1,008	$ 1,950	**$ 6,317**	
3	Reclassification: Executive Assistant	$ 6,751	$ 519	$ 1,700	**$ 8,970**	
4	New: Mini Excavator	$ -	$ -	$ 52,415	**$ 52,415**	
5	New: Self-Propelled Stump Grinder	$ -	$ -	$ 31,575	**$ 31,575**	
6	Replacement: Trimming Reel Mower	$ -	$ -	$ 45,250	**$ 45,250**	
7	New: Vehicle w/Tow Package for Rec. Supervisor.	$ -	$ -	$ 33,428	**$ 33,428**	
Total		$ 65,761	$ 18,222	$ 169,668	**$ 253,651**	$ -

	Compensation	Benefits	Expenses	Total	
Total G/F Requests	$ 65,761 *(+1 FTE)*	$ 18,222	$ 169,668	**$ 253,651**	$ -

Franklin*Forward* Allocations

A Safe, Clean, Livable City	**$ -**
A Effective and Fiscally Sound City Government Providing High Quality Service	**$ 129,240**
Quality Life Experiences	**$ 124,411**
Sustainable Growth & Economic Prosperity	**$ -**
Totals	**$ 253,651**

Traditional Allocations

Personnel	**$ 90,983**
Operations	**$ -**
Equipment	**$ -**
Capital	**$ 162,668**
Total	**$ 253,651**

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	**2023**
Department Priority:	**1** of **7**
Department:	**44700 PARKS**
Division:	**Parks & Recreation**
Franklin*Forward* Theme:	**Quality Life Experiences**
Title:	**Assistant Athletic Field Turf Supervisor**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
		$55,651.00	**$55,651**
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$16,695	**$16,695**
Expenses			
83270 CONSUMABLE TOOLS	$100		**$100**
82790 TRAINING, IN-HOUSE		$200	**$200**
83250 SAFETY SUPPLIES		$250	**$250**
83260 UNIFORMS PURCHASED	$500	$100	**$600**
83210 TRAINING SUPPLIES		$100	**$100**
82450 TELEPHONE SERVICE		$600	**$600**
83100 OFFICE SUPPLIES		$150	**$150**
82800 PROFESSIONAL DEVELOPMENT/TRAVEL		$550	**$550**
83510 FURNITURE, FIXTURES (<$25,000)	$800		**$800**
			$0
			$0
			$0
TOTAL	**$1,400**	**$74,296**	**$75,696**

PURPOSE / DESCRIPTION OF REQUEST

This request would add an additional supervisor in the Parks Department. The purpose of this position would be to oversee the one crew made up of three to four employees in the turf division. The total in 2022 is a 1-6 ration with one supervisor overseeing all operations. This position primarily will assist the Supervisor and directly oversee a crew to maintain the newly constructed Franklin Special School District athletic fields (baseball and softball) along with the multipurpose arena at The Park at Harlinsdale Farm. As the City continues to grow, and the amount of parks and facilities continue to grow, the general maintenance and upkeep becomes increasingly demanding. Additional staff is necessary to meet the community expectations of parks athletic maintenance in a timely manner.

SERVICE IMPLICATION

Failure to approve this position will result in continued strain on the Athletic Field & Turf Division. The City engaged in a joint design and construction project with FSSD and in September 2022, the two new athletic fields will be completed with additional structures and amenities surrounding the two fields. A MOU will outline the two partners expectations which is why this position is requested. Having the property leadership and daily maintenance to incorporate the two new fields into the existing system will produce a positive and safe experience for the home field teams, class and tournaments for years to come. This position will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023	Department Priority:	2	of 7
Department:	44700 PARKS			
Division:	Facilities & Maintenance			
Franklin*Forward* Theme:	Quality Life Experiences			
Title:	Reclassification: Facilities & Maintenance Supervisor			

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
81100 SALARIES & WAGES		$59,336.00	$59,336
81110 REGULAR PAY		-$55,977	-$55,977
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$1,008	$1,008
Expenses			
83270 CONSUMABLE TOOLS			$0
82790 TRAINING, IN-HOUSE		$200	$200
83250 SAFETY SUPPLIES		$250	$250
83260 UNIFORMS PURCHASED		$100	$100
83210 TRAINING SUPPLIES		$100	$100
82450 TELEPHONE SERVICE		$600	$600
83100 OFFICE SUPPLIES		$150	$150
82800 PROFESSIONAL DEVELOPMENT/TRAVEL		$550	$550
83510 FURNITURE, FIXTURES (<$25,000)			$0
			$0
			$0
			$0
TOTAL	$0	$6,317	$6,317

PURPOSE / DESCRIPTION OF REQUEST

This request is to reclassify the current Maintenance Crew Chief to the Facilities-Maintenance Supervisor in the Parks Department. In past years, the position was known as Facilities Foreman and was reclassified as the current position. After several year of the Crew Chief serving in a leadership role, the need for them to take on additional responsibility due to the growth of property, structures and planning projects such as parkland in the upcoming year. The new position will supervise and manage both the Maintenance and Facilities Division. Once the Maintenance Division grows to additional one to two more employees, there will be a need to request an additional frontline supervisor. The Parks Department will see this growth in the next three years. The following areas will fall under this position: management of employees, inventory management, assisting Facilities Crew Chief on work schedules and responsibilities for weekend work and plan the day-to-day operations of the entire Maintenance Division. This will be five direct employees.

SERVICE IMPLICATION

Failure to approve this position will result in continued strain on the Facilities/Maintenance Division. Having the proper leadership and daily oversight to incorporate the two divisions will produce a positive and safe experience for all employees and set the tone for efficiency and quality service for years to come. This position will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this position will result in reduction of efficiency, safety to meet the expectations of a high quality level of service for the City's citizens. Just the additional responsibilities with performing inspections onsite for parkland projects in fiscal year 2023 and capital projects is justification for this reclassification.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023	Department Priority:	3 of 7
Department:	44700 PARKS		
Division:	Parks Administration		
Franklin*Forward* Theme:	Quality Life Experiences		
Title:	**Reclassification: Office Manager**		

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
81100 SALARIES & WAGES		$51,138	**$51,138**
81110 REGULAR PAY		-$44,387	**-$44,387**
Benefits			
Benefits(FICA/MEDI, Group, Pension) -->>	$0	$519	**$519**
Expenses			
			$0
82790 TRAINING, IN-HOUSE		$200	**$200**
			$0
83260 UNIFORMS PURCHASED		$100	**$100**
83210 TRAINING SUPPLIES		$100	**$100**
82450 TELEPHONE SERVICE		$600	**$600**
83100 OFFICE SUPPLIES		$150	**$150**
82800 PROFESSIONAL DEVELOPMENT/TRAVEL		$550	**$550**
			$0
			$0
			$0
			$0
TOTAL	**$0**	**$8,970**	**$8,970**

PURPOSE / DESCRIPTION OF REQUEST

This request would reclassify an existing Administrative Assistant to an Office Manager. As the department grows, so does the need for this position to play a key role in training, coaching and providing additional leadership at this important level in the department. The Administrative Assistant role by default touches multiple areas and works with all personnel. Keeping operations with timekeeping, payroll, purchasing responsibilities, contracts; this role is vital with consistency for all personnel. Currently the department has two Administrative Assistants and one is vacant/ The need for the existing position to assist the Parks Executive Leadership team in providing the new assistant with guidance and carrying out important day-to-day operations only they can share. The department over the next three years plans to hire two additional assistants and setting the course of how such an important piece of restructuring within the organizational is needed at this time. The Office Manager will provide supervision of personnel which will translate to more consistency with onboarding, deadlines and functions throughout the entire department.

SERVICE IMPLICATION

Failure to approve this position will result in continued lack of consistency with internal operations. The current Administrative Assistant has to be the person to assist in the onboarding of someone new and becomes the mentor for the new position. By making this structural change, allows improved oversight of daily tasks, provides a consistency in how operations throughout current and future positions will flow. This position will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this position will result in reduction of efficiency, and cause additional strain on existing supervisors who already rely on the current position within the Parks Administration Division to meet the expectations of a high quality level of service for the City's citizens.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE 1799

Intended Year:	2023	Department Priority:	4 of 7
Department:	44700 PARKS		
Division:	Landscape, Grounds, Urban Forestry, and Maintenance		
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service		
Title:	New: Mini Excavator		

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$51,415		$51,415
82120 FREIGHT FOR INBOUND PURCHASED ITEMS	$1,000		$1,000
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$52,415	$0	$52,415

PURPOSE / DESCRIPTION OF REQUEST

This request is for a new Mini Excavator with an enclosed cab. The Grounds, Landscaping, Urban Forestry, and Maintenance Divisions recommend purchase of this piece of equipment due to the increased frequency of borrowing a similar piece of equipment from other departments or renting from local vendors. The Parks department does not have a piece of equipment that is specifically designed to excavate soil and other materials. The equipment has multiple attachments that can be purchased to meet the needs of the department. The price includes the machine, two size buckets (12" & 24"), a hydraulic thumb which is made to pick up bulky materials such as
rocks, debris, trees and logs with precision.

SERVICE IMPLICATION

Due to the lack of this piece of equipment within the department, the department rents the equipment or borrows from another public works department's a minimum of twice a month which results in reduction of efficiency by not having it on a constant basis. This piece of equipment is extremely versatile for so many daily tasks in multiple divisions of the department.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	5 of 7
Department:	44700 PARKS
Division:	Urban Forestry
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service
Title:	New: Self Propelled Stump Grinder

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$30,570		$30,570
82120 FREIGHT FOR INBOUND PURCHASED ITEMS	$1,005		$1,005
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$31,575	$0	$31,575

PURPOSE / DESCRIPTION OF REQUEST

This request is for a new self-propelled stump grinder to be used for all City tree services. The self-propelled stump grinder allows service crews to maneuver the whole unit from site to site. The Parks Department currently uses another piece of equipment with a stump grinding attachment after trees are removed for this type of work. For large trees, this service is contracted out. Having this piece of equipment would allow work to be completed faster, often times on the same day, by not having to wait for a contractor. Being self-propelled allows this piece of equipment to move from stump to stump with ease. It also allows this equipment to be easily loaded and transported to the next jobsite.

SERVICE IMPLICATION

Due to the lack of this piece of equipment within the department, the department either contracts this work or uses equipment where stump grinding isn't its primary function. This piece of equipment is extremely efficient for stump removal tasks within the parks and for removals in the right-of-way. Unlike other stump grinders, a self-propelled unit allows the operator to have better work zone awareness and control while the machine is being operated. The operator can stand behind the machine during operation and move towards the work site. This provides a good overview of the stump during the grinding process. As the volume of tree work grows, so does the need of having the right piece equipment.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023	Department Priority:	6 of 7
Department:	44700 PARKS		
Division:	Athletics		
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service		
Title:	Replacement: Trimming Reel Mower		

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89500 EQUIPMENT (>$25,000)	$45,250		$45,250
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$45,250	$0	$45,250

PURPOSE / DESCRIPTION OF REQUEST

The trimming reel mower has three independent decks that provide superior performance, cutting as low as 1/4". This unit is used on smaller fields where there is a lack of room to turn around with a larger mower and currently used in the following athletic complexes: Jim Warren Park, Fieldstone Park and Liberty Park. This mower would replace a 2013 model that has over 1,800 hours and is now having more maintenance cost each year. It takes two staff members a combined total of 10 hours to mow all 30 acres in one day at Jim Warren Park. The mowing is used 3-4 times per week which brings the total staff time to 30-40 hours per week to mow. The lifecycle for this mower has been met.

SERVICE IMPLICATION

The lifecycle has been reached and replacing the mower is needed. The existing shall be traded if possible to off-set costs. This item will help ensure the citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. Failure to approve this item will result in reduction of efficiency, safety, and cause additional strain on our Athletics crew to meet the expectations of a high quality level of service for the City's citizens.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023	Department Priority:	7 of 7
Department:	44700 PARKS		
Division:	Parks & Recreation		
Franklin*Forward* Theme:	Quality Life Experiences		
Title:	New: Vehicle for Recreation Supervisor		

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$33,428		$33,428
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$33,428	$0	$33,428

PURPOSE / DESCRIPTION OF REQUEST

This request would add an additional vehicle for the new supervisor in the Programming Division of the Parks Department. Currently the Superintendent and the supervisor has a vehicle for use with the four Programming Specialist sharing two existing vehicles in the fleet. The new vehicle would be able to add a vehicle back into the fleet during the day and for special events. Many times, this division is working off-site for multiple events and having enough vehicles without one of them using their personal vehicle is more productive.

The vehicle would also be shared by the division during off-site trainings or conferences. Currently, one vehicle cannot hold everyone and the existing fleet are older model two-person trucks used for events and around-town only.

SERVICE IMPLICATION

Failure to approve this purchase will result in continued strain on the Programming Division. Failure to approve this additional vehicle for the fleet will result in reduction of efficiency, safety, and cause additional strain on our City Parks Programming Division to meet the expectations of a high quality level of service for the City's citizens.

109 3rd Ave S.
Franklin, TN 37064
(615) 791-3217

File #: 21-02931

DATE: February 2, 2022

TO: Budget & Finance Committee

FROM: Mark Hilty, Asst. City Administrator Public Works
Jack Tucker, SES Director

SUBJECT:

Budget Presentation - Sanitation and Environmental Services Fund

PURPOSE:

The purpose of this memorandum is to provide information to the Franklin Board of Mayor and Aldermen (BOMA) concerning the budget request for the Sanitation & Environmental Services Fund for FY 2022-2023.

BACKGROUND/STAFF COMMENTS:

Each year, the Budget & Finance Committee reviews the detailed budget of each City Department. At the meetings in February, March, and April, departmental staff makes a presentation of the plans for the next budget cycle and the requested funding for those anticipated needs. This provides the Committee with an idea of the size and scope of budget requests that may be included in the City Administrator's proposed budget, which is typically delivered at the May committee meeting.

FINANCIAL IMPACT:

The financial impact varies by department, depending on the increase in population, the required services, equipment replacement needs, and program enhancements.

RECOMMENDATION:

Staff recommends review of the budget materials. No action is required.

Sanitation & Environmental Service (SES)

Jack Tucker-Director

Nate Ridley-Assistant Director

Wayne Sullivan-Operations Manager

HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - FY 2023 Budget Request
SES

Outline

- Purpose of Department
- Organization Chart
- Revenue Proposals
- Base Budget Request
    - Personnel
    - Operations
    - Capital
- Program Enhancements
- Summary

HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - FY 2023 Budget Request
SES

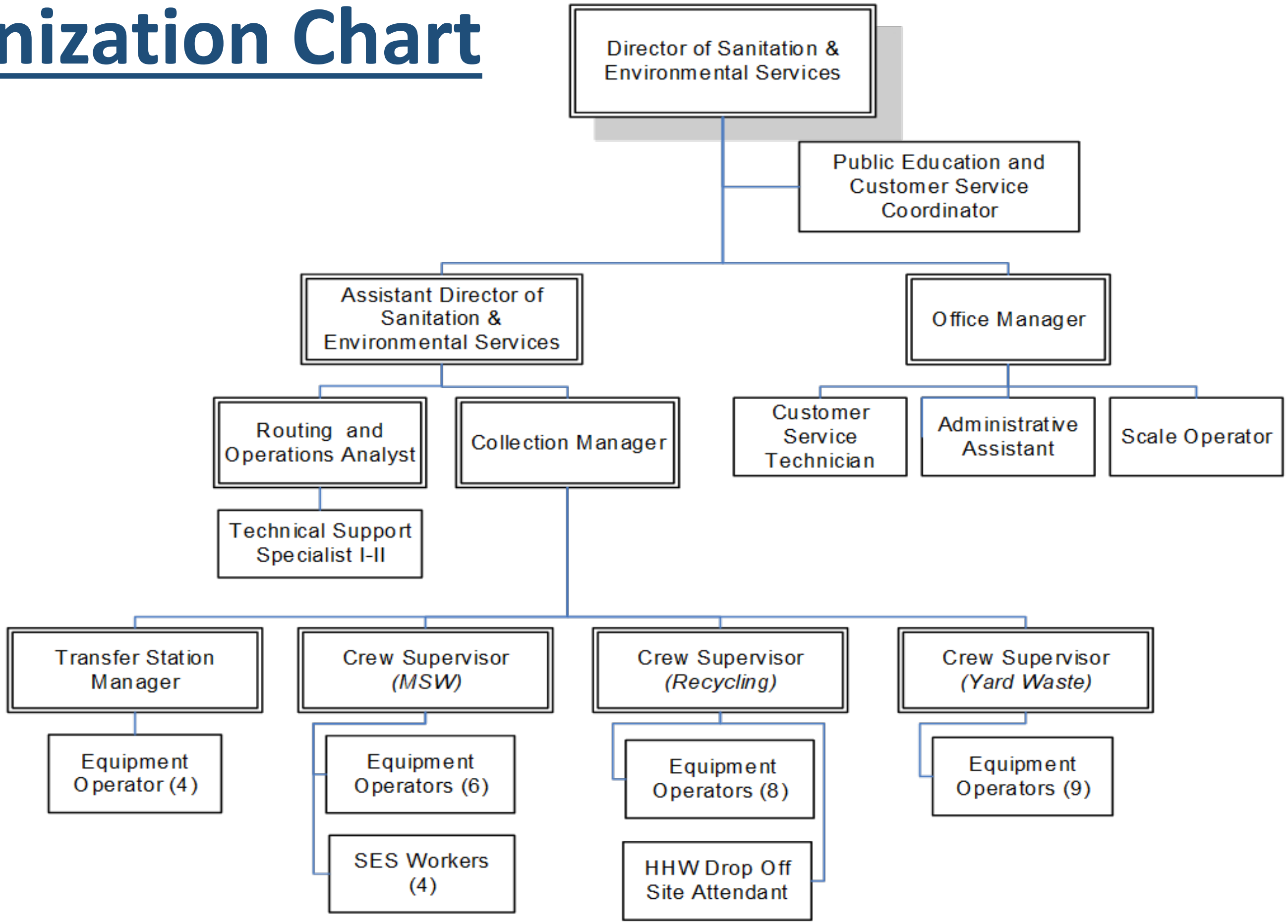
Purpose of Department

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team.

HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - FY 2023 Budget Request
SES

Organization Chart



HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - **FY 2023 Budget Request**

SES

Revenue Proposals

It has long been the goal of the City of Franklin to make the Sanitation Fund self-supporting. In order to continue achiveing that goal given the current inflationary environment and the need to maintain a viable collection fleet, there are two proposed fee increases built into this budget proposal:

1) Transfer Station Tipping Fee increase: $55/ton to $65/ton
Additional amount of revenue: approx. $700,000
Rationale: We frequently examine this fee to determine what other regional transfer stations are charging. We have found we are among the lower fees and most desirable. Raising by $10/ton should maintain a competitive position while providing needed revenue.

City of Franklin, Tennessee - **FY 2023 Budget Request**

SES

Revenue Proposals

**2) Residential Collection Fee increase: $20.50/mo. To $22.00/mo.
Additional amount of revenue: approx. $472,000
Rationale: As the size of Franklin increases, so to does the size of the system. That added population growth and the increased cost of all operations force us to consider a rate increase.**

Staff will work to reexamine the cost of services study and come back in FY 2023 with a five-year rate plan to provide for predictability in the Sanitation fees, just like exists in Water Management.

City of Franklin, Tennessee - **FY 2023 Budget Request**

SES

Base Budget Request: Personnel

FY 2022: $3,791,940
FY 2023: $4,020,384
Difference: Increase of $228,444 or 6.0%

Reason: Full year realized from reclass of positions throughout FY22 and increased medical costs.

HISTORIC
FRANKLIN
TENNESSEE

City of Franklin, Tennessee - **FY 2023 Budget Request**
SES

Base Budget Request: Operations

FY 2022: $6,443,115
FY 2023: $6,831,515
Difference: Increase of $388,400 or 6.0%

Reason: Significantly higher tipping fees.

HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - **FY 2023 Budget Request**
SES

Program Enhancement Requests - Personnel

Priority	Description	Requested
2	Reclass SES Collections Mgr. to Operations Mgr.	$4,400
3	Reclass Transfer Station Mgr. To Crew Supervisor	$0
9	Add Equipment Operator – (Col)	$53,044
10	Add Equipment Operator – (Dis)	$53,044
	Total	$110,488

HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - **FY 2023 Budget Request**

SES

Program Enhancement Requests - Equipment

Priority	Description	Requested
4	Replace Side Loader - MSW	$351,520
5	Replace Side Loader - MSW	$351,520
6	Replace Side Loader - MSW	$351,520
7	New Side Loader - MSW	$354,020
8	New Side Loader - Recycling	$354,020
11	Add New 4x4 Pick-up Truck – (Collection)	$35,720
12	Replace Pickup Truck – (Disposal)	$35,720
	Total	$1,834,040

Program Enhancement Requests - Capital

Priority	Description	Requested
1	Transfer Station Floor Resurfacing	$515,000
	Total	$515,000

City of Franklin, Tennessee - FY 2023 Budget Request
SES

Transfer Station Improvements
Floor Replacement – Deficiency and Safety Risks

Worn flooring is allowing pooling of potentially unsanitary liquids. Exposed rebar presents both safety issues and functionality disruptions.

City of Franklin, Tennessee - FY 2023 Budget Request
SES

Program Enhancement Requests - Summary

Priority	Description	Requested
1	Transfer Station Tipping Floor	$515,000
2	Reclass Collec. Mgr. to Oper. Mgr.	$4,400
3	Reclass Trans. St. Mgr. to Crew Super.	$0
4	Replace Side Loader - MSW	$351,520
5	Replace Side Loader – MSW	$351,520
6	Replace Side Loader – MSW	$351,520
7	New Front Loader – MSW	$354,020
8	New Front Loader – Recycling	$354,020
9	Add SES Equipment Operator	$53,044
10	Add SES Equipment Operator	$53,044
11	Add New 4x4 Pickup Truck (Admin)	$35,720
12	Replace Ford Pickup Truck (Disposal)	$35,720

HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - FY 2023 Budget Request
SES

Cont.- Summary Total

Priority	Description	Requested
	Total	$2,459,528

HISTORIC FRANKLIN TENNESSEE

City of Franklin, Tennessee - **FY 2023 Budget Request**

SES

Summary

The Department continues to provide exceptional service to our community and customers by utilizing advanced technology for routing and always welcoming change that will improve our daily operations while providing our team members the best tools and equipment for safe and efficient daily collections.

City of Franklin, Tennessee
FY 2023 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Budget Summary - Overall

	2020 Actual	2021 Actual	2022 Budget	2022 EOY	2023 Budget	2022 v. 2023 $	2022 v. 2023 %
Beginning Balance	**1,957,563**	**1,066,081**	**2,051,128**	**2,051,128**	**1,800,948**		
Revenues	**9,732,926**	**11,197,465**	**10,788,752**	**10,899,251**	**11,936,332**	**1,147,580**	**10.6%**
Expenses							
Personnel	3,450,069	3,352,325	3,791,940	3,580,435	4,020,384	228,444	6.0%
Operations	5,965,558	6,224,928	6,443,114	6,553,822	6,831,515	388,401	6.0%
Capital	1,208,782	635,165	1,030,186	1,015,174	0	(1,030,186)	-100.0%
Expenses	**10,624,408**	**10,212,418**	**11,265,240**	**11,149,431**	**10,851,899**	**(413,341)**	**-3.7%**
Ending Balance	**1,066,081**	**2,051,128**	**1,574,640**	**1,800,948**	**2,885,381**		

Budget Summary - By Division

	2020 Actual	2021 Actual	2022 Budget	2022 EOY	2023 Budget	2022 v. 2023 $	2022 v. 2023 %
Beginning Balance	**1,957,563**	**1,066,081**	**2,051,128**	**2,051,128**	**1,800,948**		
Revenues	**9,732,926**	**11,197,465**	**10,788,752**	**10,899,251**	**11,936,332**	**1,147,580**	**10.6%**
Expenses							
Administration	1,629,431	1,800,558	2,054,435	1,952,031	2,217,226	162,791	7.9%
Collection	4,482,419	3,788,459	4,089,159	4,330,543	3,558,322	(530,837)	-13.0%
Disposal	4,512,559	4,623,401	5,121,646	4,866,857	5,076,350	(45,296)	-0.9%
Expenses	**10,624,408**	**10,212,418**	**11,265,240**	**11,149,431**	**10,851,899**	**(413,341)**	**-3.7%**
Ending Balance	**1,066,081**	**2,051,128**	**1,574,640**	**1,800,948**	**2,885,381**		

Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community. Our SES collection team collected MSW waste from over 2,200,000 service points in FY2021.

During the past ten years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, started a curbside blue bag recycling services which has been to Blue Bins for our residents, streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service, and continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.

Sanitation & Environmental Services

Jack Tucker, Director

Departmental Summary (con't)

Beginning in January of 2020 our team received, assembled, and began delivering over 8,000 new Blue Bin roll out carts for the city's voluntary curbside recycling program to registered customers. Our goal was to have 10,000 registered customers by the end of 2020. To date we have assembled and delivered over 13,500 recycling carts. The conversion from blue bags to roll out carts has increased safety and efficiency for our team to help sustain our city's curbside recycling efforts in years to come.
Our partnership with Bi-County Solid Waste to receive and properly dispose of waste coming from our transfer station continues to be successful.
During FY 2022 our department successfully performed test burns with our AirCurtain Burner which will minimize the amount of grinding wood waste to chips to be sent to the landfill. The ash generated will be utilized to supplement the city's compost operation.
The three divisions of the Sanitation & Environmental Services Department include: (1) Administration, (2) Collection and (3) Transfer Station.
- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.
- Our team of professionals in the Collection Division collect household waste generated from residents and downtown businesses. SES continues providing residential solid waste collection to include household garbage, bulky wastes, white goods, Blue Bins for recyclables, and yard waste which includes brush and brown bags.
- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard waste, separate metal recyclables from refuse, and transfer curbside recycling accepted through the facility.

COVID-19 Response & Impact

2020 brought the world a new challenge. How to control, developed vaccinations, and continue to provide essential services during an historic pandemic. The city and each city department embraced the challenge of maintaining essential city services through a methodical and persistent approach.
The SES team continues to follow the city and CDC guidelines by checking each team members by providing proper PPE, sanitizing all equipment, maintaining social distancing, and frequent hand washing daily. Our team fully automated the Blue Bin program by utilizing backup automated collection trucks with challenges keeping them running along the way. This was previously planned to be a 3-year phase-in to fully automated collection from semi-automated collection.

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee.
Continuous improvement for the long-term development of our department remains a top priority. We set a goal to annually review and assess all resources and manage them in the most efficient, effective way possible. We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings.

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **Franklin*Forward* : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.

Franklin*Forward* : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City

Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our City by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	
Strategic Plan: Franklin*Forward*	
Sustainable Franklin	
Franklin Citizens Survey	☑

Note: Measures shown herein are being revised. While the data is correct, new targets are being developed with the cooperation of the Sanitation & Environmental Services Department and Finance Department to set realistic targets for refuse and recycling statistics in Franklin.

Workload (Output) Measures

		2019	2020	2021	2022*	2023*
	Total tons of residential refuse collected	21,027	24,937	23,892	25,000	26,000
	Commercial Trash Collected (tons)	6,529	1,263	1,321	1,400	1,500
	Total tons diverted from class 1 landfill	7,242	8,575	2,801	3,150	3,000
	Total tons of recycling collected	3,565	3,598	2,260	2,400	2,800
	Total tons of yard waste diverted	3,676	3,474	545	750	800

Performance Measures

	Trash from private haulers (tons)	54,864	72,348	63,897	65,000	68,000
	Tons of residential refuse collected per 1000 population	297	299	286	300	312
	Residential refuse collection points	22,750	24,610	24,415	25,000	25,500
	Residential recycling collection points	14,105	12,797	14,207	14,707	15,207
	Accidents / Incidents	15	12	13	^	^
	Total annual collection fees	$ 6,024,431	$ 5,398,050	$ 5,534,270	$ 6,029,332	$ 6,924,184
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	10,680	9,180	19,240	20,202	21,212
	Target	**13,144**	**13,801**	**14,491**	**15,216**	**15,976**
	Meets Target?	**No**	**No**	**Yes**	**Yes**	**Yes**
	Oil (gallons)	1,143	1,250	2,395	2,515	2,640
	Target	**810**	**851**	**894**	**938**	**985**
	Meets Target?	**Yes**	**Yes**	**Yes**	**Yes**	**Yes**
	Paint (lbs)	163,490	289,769	23,917	24,000	25,000
	Target**	**200,771**	**210,809**	**221,350**	**25,000**	**26,250**
	Meets Target?	**No**	**Yes**	**No**	**No**	**No**
	Anti-Freeze (gallons)	689	774	709	744	782
	Target	**916**	**962**	**1,010**	**1,060**	**1,113**
	Meets Target?	**No**	**No**	**No**	**No**	**No**
	Electronics (lbs)	54,320	52,650	61,160	60,132	59,104
	Target	**305,088**	**320,342**	**336,359**	**353,177**	**370,836**
	Meets Target?	**No**	**No**	**No**	**No**	**No**

Efficiency Measures

		2019	2020	2021	2022*	2023*
	Landfill fee per ton	$ 35.02	$ 35.02	$ 37.03	$ 37.03	$ 37.03
	Tons Collected per Collection Division FTE					
	Residential Refuse (28 FTE)	1140.9	1320.9	972.8	992.2	1012.1
	Recycling (4 FTE)	891.3	899.5	565.0	576.3	587.8

Outcome (Effectiveness) Measures

		2019	2020	2021	2022*	2023*
	Tons Diverted / 1,000 Population	102	103	34	38	36
	Accidents / 1,000 Collection Points	0.42	0.31	0.34	^	^
	Increase the percent of diversion through the recyclable program by 3% per year (excludes BOPAE).	16.95%	14.43%	9.46%	9.60%	10.77%
	Target	**34.9%**	**37.9%**	**40.9%**	**43.9%**	**46.9%**
	Meets Target?	**No**	**No**	**No**	**No**	**No**

Performance Measures

	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	62%	52%	58%	59%	60%
	Target	**60%**	**60%**	**60%**	**60%**	**60%**
	Meets Target?	**No**	**No**	**No**	**No**	**No**

Franklin Citizens Survey

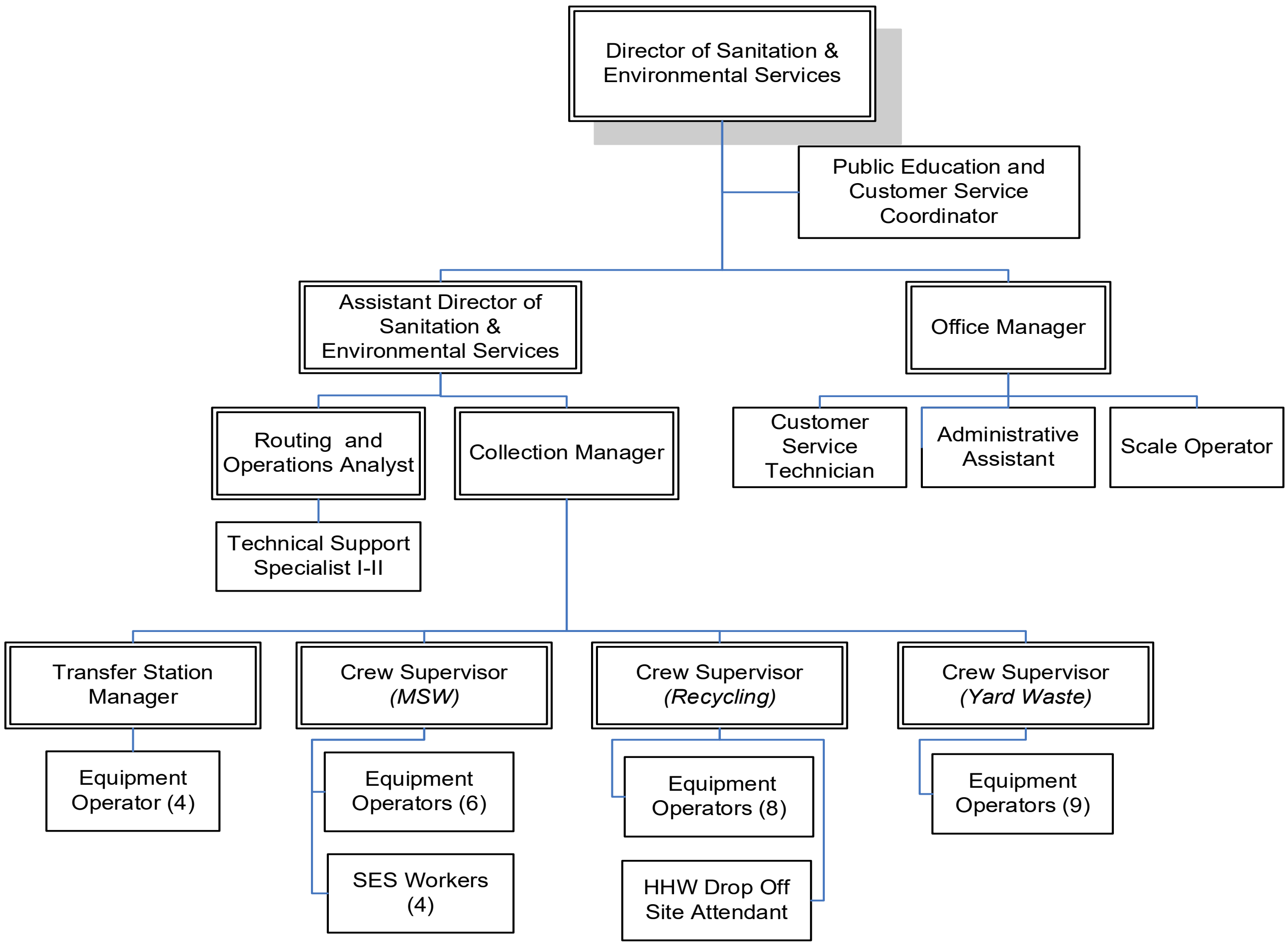
		2016 Citizens Survey		2019 Citizens Survey	
		Excellent/ Good	**Fair/Poor**	**Excellent/ Good**	**Fair/Poor**
☑	% rating the quality of Garbage collection	91%	9%	90%	10%
☑	% rating the quality of Recycling	76%	24%	82%	18%
☑	% rating the quality of Yard waste pick-up	85%	15%	87%	13%

**FY2022 and FY2023 are estimates.*

***As of January 2021, Latex paint is no longer collected. Goal Measurement reduced to coincide with this change.*

^No data forecast. Sanitation and Environmental Services by practice no longer forecasts accidents.

Organizational Chart (Current)



Information in italics is for reference only and not reflective of position titles.

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"

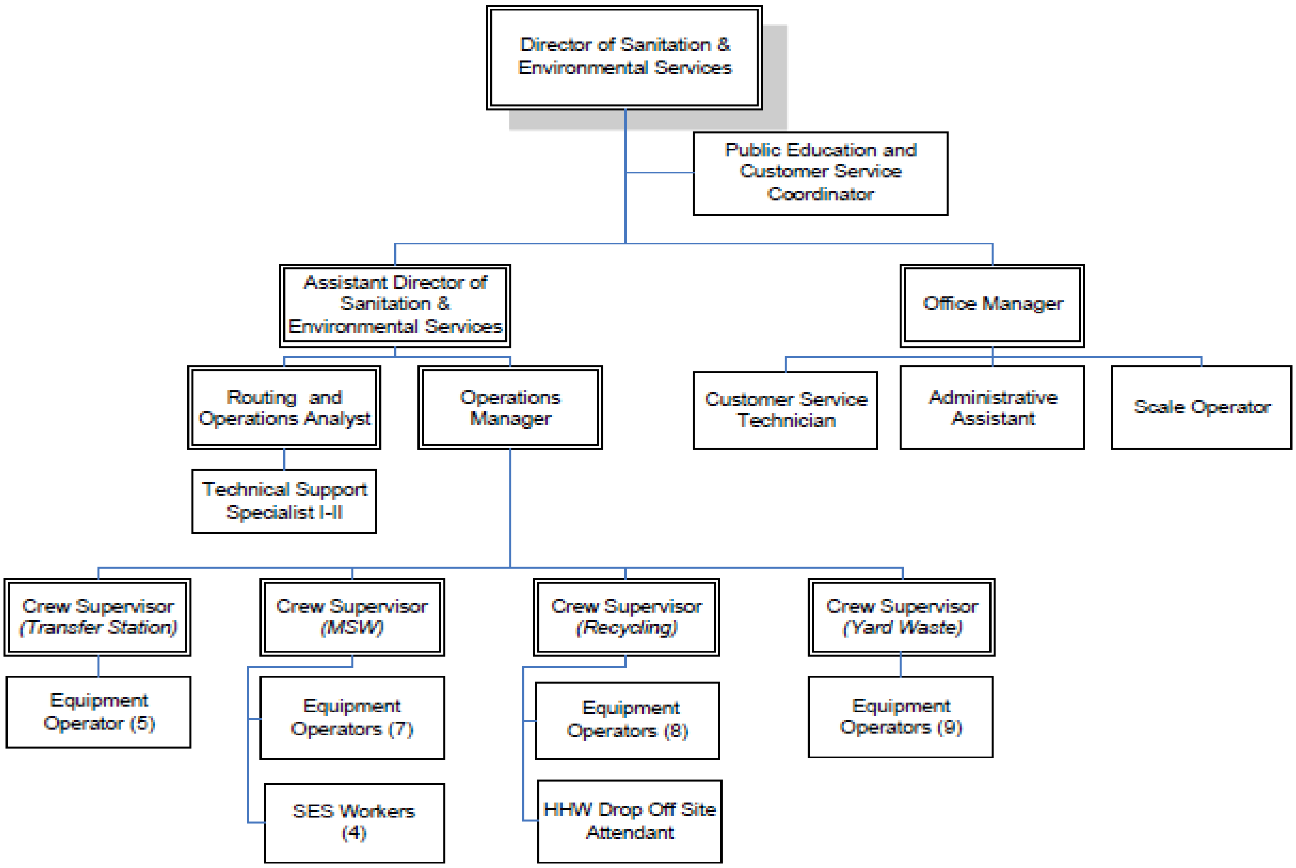
Staffing by Position (Current)

Budgeted Positions	Pay Grade	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration													
Dir. Of Sanitation & Env. Services	K	1	0	1	0	1	0	1	0	1	0	1	0
Asst. Dir. Of Sanitation & Env. Services	I	1	0	1	0	1	0	1	0	1	0	1	0
Routing and Operations Analyst	G	0	0	0	0	0	0	1	0	1	0	1	0
Public Education and Customer Service Coordinator	F	0	0	0	0	0	0	0	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist I-II	E-F	1	0	1	0	1	0	1	0	1	0	1	0
Customer Services Technician	D	1	0	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	D	0	0	0	0	0	0	1	0	1	0	1	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0	1	0
Scale Operator	C	0	0	0	0	1	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	0	0	0	0	0	0
Totals		**7**	**0**	**7**	**0**	**8**	**0**	**9**	**0**	**10**	**0**	**10**	**0**
Collection													
Collection Manager	G	1	0	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	3	0	3	0	3	0	3	0
SES Equipment Operator	D	21	0	21	0	21	0	21	0	23	0	23	0
SES Dispatcher	C	1	0	1	0	1	0	1	0	0	0	0	0
SES Worker	B	5	0	5	0	5	0	4	0	4	0	4	0
Totals		**32**	**0**	**32**	**0**	**31**	**0**	**30**	**0**	**31**	**0**	**31**	**0**
Disposal													
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	0	0	0	0	0	0	0	0
Totals		**6**	**0**	**6**	**0**	**5**	**0**	**5**	**0**	**5**	**0**	**5**	**0**
Sub-Total Budgeted Positions		**45**	**0**	**45**	**0**	**44**	**0**	**44**	**0**	**46**	**0**	**46**	**0**

Authorized, Unbudgeted Positions													
SES Worker	B	0	0	0	0	0	0	1	0	0	0	0	0
Sub-Total Unbudgeted Positions		**0**	**0**	**0**	**0**	**0**	**0**	**1**	**0**	**0**	**0**	**0**	**0**

Total Authorized Positions		**45**	**0**	**45**	**0**	**44**	**0**	**45**	**0**	**46**	**0**	**46**	**0**

Organizational Chart (Proposed)



Information in italics is for reference only and not reflective of position titles.

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"

Staffing by Position (Proposed)

Budgeted Positions	Pay Grade	FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
Dir. Of Sanitation & Env. Services	K	1	0	1	0	1	0	1	0	1	0
Asst. Dir. Of Sanitation & Env. Services	I	1	0	1	0	1	0	1	0	1	0
Routing and Operations Analyst	G	0	0	0	0	1	0	1	0	1	0
Public Education and Customer Service Coordinator	F	0	0	0	0	0	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist I-II	E-F	1	0	1	0	1	0	1	0	1	0
Customer Services Technician	D	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	D	0	0	0	0	1	0	1	0	1	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0
Scale Operator	C	0	0	1	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	0	0	0	0	0	0
Totals		**7**	**0**	**8**	**0**	**9**	**0**	**10**	**0**	**10**	**0**
Collection											
Operations Manager	H	0	0	0	0	0	0	0	0	1	0
Collection Manager	G	1	0	1	0	1	0	1	0	0	0
SES Crew Supervisor	E	4	0	3	0	3	0	3	0	3	0
SES Equipment Operator	D	21	0	21	0	21	0	23	0	24	0
SES Dispatcher	C	1	0	1	0	1	0	0	0	0	0
SES Worker	B	5	0	5	0	4	0	4	0	4	0
Totals		**32**	**0**	**31**	**0**	**30**	**0**	**31**	**0**	**32**	**0**
Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	0	0
SES Crew Supervisor	E	0	0	0	0	0	0	0	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	5	0
Scale Operator	C	1	0	0	0	0	0	0	0	0	0
Totals		**6**	**0**	**5**	**0**	**5**	**0**	**5**	**0**	**6**	**0**
Sub-Total Budgeted Positions		**45**	**0**	**44**	**0**	**44**	**0**	**46**	**0**	**48**	**0**

Authorized, Unbudgeted Positions											
SES Worker	B	0	0	0	0	1	0	0	0	0	0
Sub-Total Unbudgeted Positions		**0**	**0**	**0**	**0**	**1**	**0**	**0**	**0**	**0**	**0**

Total Authorized Positions		**45**	**0**	**44**	**0**	**45**	**0**	**46**	**0**	**48**	**0**

Budget

	Actual 2020	Actual 2021	Budget 2022	EOY 2022	Budget 2023	Difference $	%
Available Funds							
Intergovernmental	-	14,327	-	-	-	-	0.0%
Charges for Services	9,331,099	10,092,566	10,224,731	10,335,230	11,576,463	1,351,732	13.2%
Customer Service	-	-	-	-	-	-	0.0%
Use of Money and Property	304,051	130,407	352,812	352,812	359,869	7,057	2.0%
Other Revenue	97,775	960,165	211,209	211,209	-	(211,209)	-100.0%
Total Available Funds	9,732,925	11,197,465	10,788,752	10,899,251	11,936,332	1,147,580	10.6%
Personnel							
Salaries & Wages	2,327,648	2,230,299	2,536,491	2,405,420	2,602,768	66,277	2.6%
Employee Benefits	1,122,421	1,122,026	1,255,449	1,175,016	1,417,613	162,164	12.9%
Total Personnel	3,450,069	3,352,325	3,791,940	3,580,435	4,020,384	228,444	6.0%
Operations							
Transportation Services	592	547	324	674	784	460	142.0%
Operating Services	3,398,051	3,838,334	4,005,056	3,891,466	4,085,890	80,834	2.0%
Notices, Subscriptions, etc.	57,557	3,351	5,350	6,202	22,655	17,305	323.5%
Utilities	77,320	75,184	87,248	88,173	98,838	11,590	13.3%
Contractual Services	110,200	72,228	59,454	81,256	76,327	16,873	28.4%
Repair & Maintenance Services	468,326	598,227	578,233	704,319	730,852	152,619	26.4%
Employee programs	625	20	22,100	1,000	14,000	(8,100)	-36.7%
Professional Development/Travel	2,916	(196)	11,350	-	9,936	(1,414)	-12.5%
Office Supplies	9,839	11,294	16,630	10,370	16,072	(558)	-3.4%
Operating Supplies	17,570	148,206	180,939	213,121	187,762	6,823	3.8%
Fuel & Mileage	202,315	206,441	180,882	280,178	297,337	116,455	64.4%
Machinery & Equipment (<$25,000)	522,050	125,267	126,332	72,532	90,521	(35,811)	-28.3%
Repair & Maintenance Supplies	31,732	24,040	31,343	29,214	26,287	(5,056)	-16.1%
Operational Units	752,529	821,593	827,135	850,000	850,000	22,865	2.8%
Property & Liability Costs	85,071	88,631	81,207	85,320	90,133	8,926	11.0%
Rentals	18,469	436	426	-	435	9	2.1%
Permits	1,725	1,901	1,854	1,752	1,787	(67)	-3.6%
Financial Fees	-	22	-	-	162	162	0.0%
Other Business Expenses	353	322	159	-	104	(55)	-34.6%
Transfers to Other Funds	208,318	209,080	227,092	238,245	231,633	4,541	2.0%
Total Operations	**5,965,558**	**6,224,928**	**6,443,114**	**6,553,822**	**6,831,515**	**388,401**	**6.0%**
Capital	**1,208,782**	**635,165**	**1,030,186**	**1,015,174**	**-**	**(1,030,186)**	**-100.0%**
SES	**10,624,408**	**10,212,418**	**11,265,240**	**11,149,431**	**10,851,899**	**(413,341)**	**-3.7%**

Budget

Administration Budget

	Actual 2020	Actual 2021	Budget 2022	EOY 2022	Budget 2023	Difference $	%
Personnel							
Salaries & Wages	443,357	521,248	646,539	631,540	719,722	73,183	11.3%
Employee Benefits	221,406	267,089	309,892	282,918	350,897	41,005	13.2%
Total Personnel	**664,763**	**788,337**	**956,431**	**914,458**	**1,070,620**	**114,189**	**11.9%**
Operations							
Transportation Services	96	40	200	550	654	454	227.0%
Operating Services	476	708	1,650	1,876	1,828	178	10.8%
Notices, Subscriptions, etc.	23,013	2,596	5,350	6,202	22,655	17,305	323.5%
Utilities	46,241	45,296	58,300	55,300	61,090	2,790	4.8%
Contractual Services	10,197	4,933	5,700	5,850	5,985	285	5.0%
Repair & Maintenance Services	36,831	48,780	68,860	47,760	80,303	11,443	16.6%
Employee programs	52	20	22,100	1,000	14,000	(8,100)	-36.7%
Professional Development/Travel	600	(196)	11,350	-	9,936	(1,414)	-12.5%
Office Supplies	2,586	11,294	16,630	10,370	16,072	(558)	-3.4%
Operating Supplies	1,316	24,277	41,290	27,560	41,130	(160)	-0.4%
Fuel & Mileage	6,638	2,944	7,000	4,000	7,350	350	5.0%
Machinery & Equipment (<$25,000)	74,913	38,585	15,800	9,000	16,590	790	5.0%
Repair & Maintenance Supplies	261	2,078	4,930	6,660	6,891	1,961	39.8%
Operational Units	752,529	821,593	827,135	850,000	850,000	22,865	2.8%
Property & Liability Costs	8,566	9,090	11,448	11,445	12,018	570	0.0%
Rentals	-	-	-	-	-	-	0.0%
Other Business Expenses	353	183	159	-	104	(55)	-34.6%
Debt Service and Lease Payments						-	0.0%
Total Operations	**964,668**	**1,012,221**	**1,098,004**	**1,037,573**	**1,146,606**	**48,602**	**4.4%**
Buildings							
Equipment	-						
Capital	-	-	-	-	-	-	0.0%
Administration	**1,629,431**	**1,800,558**	**2,054,435**	**1,952,031**	**2,217,226**	**162,791**	**7.9%**

Collection Budget

Sanitation & Environmental Services

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
		Personnel										
!=	81110	REGULAR PAY	390,559	416,364	506,518	484,274	631,789	187,568	581,017	710,955	746,503	783,828
=	81120	OVERTIME PAY	17,274	21,312	20,000	31,873	25,000	15,184	50,523	26,250	27,563	28,941
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	4,541	5,681		5,101	7,400			7,400	7,400	7,400
	81199	VACANCY ADJUSTMENT			(15,475)		(17,650)			(24,883)	(26,128)	(27,434)
=	XWAGE	TOTAL WAGES	412,374	443,357	511,043	521,248	646,539	202,752	631,540	719,722	755,338	792,735
=	81410	FICA (EMPLOYER'S SHARE)	29,578	31,490	40,154	36,784	50,244	14,679	45,608	56,396	59,216	62,177
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	121,579	108,326	148,271	150,902	141,326	25,890	155,337	163,538	179,892	197,881
	81421	MEDICAL PREMIUMS - RETIREES		74,155		48,937	71,000	6,929	41,571	78,100	85,910	94,501
	81422	NEAR-SITE CLINIC				4,175	4,000	625	3,640	3,540	3,894	4,283
	81423	NEAR-SITE CLINIC (RETIREE)				465	1,500			1,500	1,500	1,500
=	81425	VISION PREMIUMS	315	577	843	988	903	175	1,048	1,013	1,114	1,226
	81426	VISION PREMIUMS - RETIREE				34	110			121	133	146
=	81430	DENTAL INSURANCE PREMIUMS	3,722	6,303	9,351	6,475	6,389	1,106	6,637	6,853	7,196	7,555
	81431	FSA ADMINISTRATION				99	96	48	115	96	96	96
=	81433	GROUP INSURANCE PREMIUMS				3,147	3,262	1,044	3,134	3,595	3,775	3,963
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(14,152)	(24,520)	(30,227)	(36,465)	(25,044)	(8,835)	(31,599)	(26,431)	(28,810)	(31,403)
	81442	RETIREE INSURANCE CONTRIBUTIONS		(30,622)		(27,547)	(25,961)	(8,615)	(25,845)	(28,297)	(30,844)	(33,620)
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS				(4,021)	(3,902)	(1,301)	(4,650)	(3,415)	(3,586)	(3,765)
=	81444	EE VISION INSURANCE CONTRIBUTIONS				(197)	(176)	(65)	(234)	(187)	(196)	(206)
	81447	RETIREE VISION INSURANCE CONTRIBUTIONS				(15)	(60)			(63)	(66)	(69)
!	81450	RETIREMENT CONTRIBUTIONS	44,164	45,188	66,448	67,379	71,177	29,969	66,741	75,334	82,867	91,154
	81455	DEFERRED COMP MATCH	7,700	7,993	8,073	8,074	8,153	2,938	9,404	8,699	9,134	9,590
	81456	TCRS CONTRIBUTIONS (CITY)		817	5,354	4,776	5,142	2,571	8,511	8,539	9,393	10,332
	81460	UNEMPLOYMENT CLAIMS				275						
	81470	WORKERS COMPENSATION PREMIUMS	1,658	1,699	1,784	2,824	1,733	2,265	3,500	1,967	2,065	2,169
=	XBEN	TOTAL BENEFITS	194,564	221,406	250,051	267,089	309,892	69,423	282,918	350,897	382,683	417,509
=	XPER	TOTAL PERSONNEL	606,938	664,763	761,094	788,337	956,431	272,175	914,458	1,070,620	1,138,021	1,210,244
		Operations										
	82110	MAILING & OUTBOUND SHIPPING SERVICES		51	1,000		200	185	550	654	672	685
	82130	VEHICLE LICENSES & TITLES	27	45		40						
=	XTRC	TOTAL TRANSPORTATION CHARGES	27	96	1,000	40	200	185	550	654	672	685
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	2,506	53	2,000	106	1,000		1,000	1,050	1,082	1,114
	82240	TRANSCRIPTION FEES	30	89	500	242	100	161	276	200	207	212
!	82250	TESTING & PHYSICALS	558	334	4,950	360	350	453	500	368	379	390
	82260	UNIFORM RENTAL & SERVICES	847									
	82299	OTHER OPERATING SERVICES	87		3,000		200	13	100	210	216	223
=	XOPSV	TOTAL OPERATING SERVICES	4,028	476	10,450	708	1,650	627	1,876	1,828	1,884	1,939
	82310	LEGAL NOTICES			3,000		1,100		1,100	1,155	1,190	1,225
!+	82350	DUES FOR MEMBERSHIPS	60	526	3,400	478	1,500	401	802	1,500	1,500	1,500
	1	SWANA membership - Director										
	2	APWA membership - Director										
	3	NSWMA membership - Director										
	4	SWANA membership - Asst Director										
	5	APWA membership - Asst Director										
	6	NSWMA membership - Asst Director										
	7	Various	60	526	3,400	478	1,500	401	802	1,500	1,500	1,500
	*	Amount missing from detail										
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	2,732	20,117	5,000	183	2,750		2,750	20,000	20,600	21,218
	82371	EMERGENCY RELIEF		2,370		1,935		200	1,550			
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	2,792	23,013	11,400	2,596	5,350	601	6,202	22,655	23,290	23,943
	82410	ELECTRIC SERVICE	28,275	26,239	33,753	26,341	30,000	8,995	28,000	31,500	32,445	33,418

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	82420	WATER & SEWER SERVICE	7,312	3,599	27,050	515	5,000	255	3,000	5,250	5,408	5,570
	82430	STORMWATER SERVICE	2,804	3,360	2,924	4,316	4,800	1,671	5,000	5,040	5,191	5,347
	82440	NATURAL GAS SERVICE	3,369	4,154	3,600	3,424	3,500	988	3,000	3,675	3,785	3,899
	82450	TELEPHONE SERVICE	3,817	4,931	3,084	7,112	6,500	4,546	9,100	7,000	7,210	7,426
	82451	800 MHZ ACCESS LINE SERVICE	2,832	26	3,070		3,000		3,000	3,060	3,121	3,121
!	82455	CELLULAR TELEPHONE SERVICE	2,937	3,261	4,459	2,792	4,500	1,669	3,400	4,725	4,857	5,013
	82470	INTERNET & RELATED SERVICES	492	671	468	796	1,000	341	800	840	865	891
	82483	CONNECTION CHARGES	1,806									
=	XUTIL	TOTAL UTILITIES	53,644	46,241	78,408	45,296	58,300	18,465	55,300	61,090	62,882	64,685
	82510	COMPUTER SERVICES	45,155	168		92	200	76	150	210	216	223
	82520	LEGAL SERVICES		1,225			500		500	525	541	557
+	82560	CONSULTANT SERVICES	22,370	3,675	75,000	4,841	5,000	2,595	5,200	5,250	5,408	5,570
	1	FY 2019 PER - Consultant Services	22,370	3,675	75,000	4,841	5,000	2,595	5,200	5,250	5,408	5,570
	*	Amount missing from detail										
	82599	OTHER CONTRACTUAL SERVICES	8,913	5,129								
=	XCTS	TOTAL CONTRACTUAL SERVICES	76,438	10,197	75,000	4,933	5,700	2,671	5,850	5,985	6,165	6,350
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	1,868	996	1,600	3,952	1,700	137	1,600	1,785	1,839	1,894
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	6,294	6,715	8,000	2,154	8,160		8,160	8,568	8,825	9,090
	82652	LANDSCAPING SERVICES	500			12,603	18,000	1,855	13,000	18,900	19,467	20,051
	82654	GROUNDS MAINTENANCE SERVICES	5,750	10,601	6,000	7,672	1,000			1,050	1,082	1,114
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	25,522	18,519	35,000	22,399	40,000	17,611	25,000	50,000	51,500	53,045
	82699	OTHER REPAIR & MAINTENANCE SERVICES	270									
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	40,204	36,831	50,600	48,780	68,860	19,603	47,760	80,303	82,713	85,194
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	258	52	2,500	20	2,500		1,000	1,000	1,030	1,061
	82780	TRAINING, OUTSIDE			9,000		12,600			5,000	5,150	5,305
+	82790	TRAINING, IN-HOUSE	97		2,000		7,000			8,000	8,240	8,487
	1	21st Century Leadership Institute										
	2	Various	97		2,000		7,000			8,000	8,240	8,487
	*	Amount missing from detail										
=	XEPG	TOTAL EMPLOYEE PROGRAMS	355	52	13,500	20	22,100		1,000	14,000	14,420	14,853
+	82810	REGISTRATIONS	1,085	285	2,700	(196)	4,300			2,500	2,575	2,652
	1	APWA International Congress conference (Director)										
	2	SWANA Wastecon International conference (Director)										
	3	TCAPWA Public Works Conference (Director)										
	4	APWA International Congress conference (Asst Director)										
	5	SWANA Wastecon International conference (Asst Director)										
	6	TCAPWA Public Works Conference (Director & Asst Director)										
	7	Various	1,085	285	2,700	(196)	4,300			2,500	2,575	2,652
	*	Amount missing from detail										
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	27		500		1,050			1,103	1,136	1,170
	1	APWA										
	2	SWANA										
	3	TCAPWA										
	4	SWANA										
	5	Various - industry conferences	27		500		1,050			1,103	1,136	1,170
	*	Amount missing from detail										
+	82830	AIR TRAVEL		331	600		1,150			1,208	1,244	1,281
	1	APWA - Chicago, IL										
	2	SWANA - Long Beach, CA										
	3	Various		331	600		1,150			1,208	1,244	1,281
	4	SWANA - Dallas, TX										
	*	Amount missing from detail										
+	82840	LODGING	407	(16)	2,100		3,300			3,465	3,569	3,676
	1	APWA International Congress conference (Director)										
	2	SWANA Wastecon International conference (Director)										
	3	TCAPWA Public Works Conference										

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	4	Misc	407	(16)	2,100		3,300			3,465	3,569	3,676
	5	SWANA Wastecon International conference (Asst Director)										
	*	Amount missing from detail										
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	36		550		1,550			1,660	1,770	1,770
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	1,555	600	6,450	(196)	11,350			9,936	10,294	10,549
	83110	OFFICE SUPPLIES	2,318	1,002	6,000	5,377	6,300	1,923	5,500	6,615	6,813	7,018
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	22		1,500	182	1,530	331	1,000	1,607	1,655	1,704
	83130	EMPLOYEE BENEVOLENCE ITEMS	58	115	1,800		1,800	190	570	500	515	530
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	464	1,469	5,000	5,735	7,000	1,091	3,300	7,350	7,571	7,798
=	XOFS	TOTAL OFFICE SUPPLIES	2,862	2,586	14,300	11,294	16,630	3,535	10,370	16,072	16,554	17,050
	83210	TRAINING SUPPLIES	49		4,100		3,500		3,500	3,675	3,785	3,899
	83240	MEDICAL SUPPLIES	937	146	4,200	2,001	4,500	866	2,700	2,500	2,575	2,652
	83250	SAFETY SUPPLIES	1,168	153	12,000	11,205	12,000	813	9,800	12,600	12,978	13,367
	83260	UNIFORMS PURCHASED	1,785	1,017	20,000	11,047	21,000	3,658	10,300	22,050	22,712	23,393
	83291	BOPAE SUPPLIES	384									
	83299	OTHER OPERATING SUPPLIES	201		200	24	290	315	1,260	305	314	323
=	XOPS	TOTAL OPERATING SUPPLIES	4,524	1,316	40,500	24,277	41,290	5,652	27,560	41,130	42,364	43,634
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	3,760	6,638	8,000	2,944	7,000	1,326	4,000	7,350	7,571	7,798
=	XFUEL	TOTAL FUEL & MILEAGE	3,760	6,638	8,000	2,944	7,000	1,326	4,000	7,350	7,571	7,798
ı	83510	FURNITURE, FIXTURES (<$25,000)	228	257	2,500	(31)	1,000	373	1,100	1,050	1,082	1,114
+	83530	MACHINERY & EQUIPMENT (<$25,000)	316	70,899	10,000	36,694	10,000	970	3,900	10,500	10,815	11,139
	1	2013 - Replace copier										
	2	2014 - Scanner for OnBase										
	3	2014 - Printer										
	4	Replace copier										
	5	Various	316	70,899	10,000	36,694	10,000	970	3,900	10,500	10,815	11,139
	*	Amount missing from detail										
+	83540	COMPUTER HARDWARE (<$25,000)	83,834	3,757	4,100	1,922	4,800	3,303	4,000	5,040	5,191	5,347
	1	2013 - Replace desktop computer										
	2	2014 - Replace laptop computer										
	3	2015 - Replace desktop computer (1)										
	4	2015 - Replace laptop computer (1)										
	5	Various	4,266	3,757	4,100	1,922	4,800	3,303	4,000	5,040	5,191	5,347
	6	2016 - Replace desktop computer										
	7	FY 2019 Route Smart Navigator One-Time Costs	79,568									
	*	Amount missing from detail										
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<$25,000)	84,378	74,913	16,600	38,585	15,800	4,646	9,000	16,590	17,088	17,600
	83610	VEHICLE PARTS & SUPPLIES	438									
	83620	EQUIPMENT PARTS & SUPPLIES	3,971		500	26	510	204	410	536	552	568
	83652	LANDSCAPING SUPPLIES	128		300		320		320	336	346	356
	83654	GROUNDS MAINTENANCE SUPPLIES		100	1,000	2	800		800	840	865	891
	83660	BUILDING MAINTENANCE SUPPLIES	1,781	161	250	2,050	3,300	2,138	5,130	5,179	3,569	3,676
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	6,318	261	2,050	2,078	4,930	2,342	6,660	6,891	5,332	5,491
	84710	ADMIN SERVICES PROVIDED BY GENERAL FUND	457,091	752,529	810,917	821,593	827,135	839,497	850,000	850,000	885,000	885,000
=	XOPU	TOTAL OPERATIONAL UNITS	457,091	752,529	810,917	821,593	827,135	839,497	850,000	850,000	885,000	885,000
	85110	PROPERTY INSURANCE	1,286	1,343	1,410	1,320	1,391	1,391	1,391	1,461	1,534	1,610
	85111	FRAUD INSURANCE	1,018	1,215		1,735	3,344	3,343	3,343	3,510	3,686	3,870
	85112	INLAND MARINE INSURANCE	55	55	58	56	59	59	59	62	65	68
	85113	AUTO PHYSICAL DAMAGE	80	74	78	133	143	149	149	156	164	172
	85115	LIABILITY INSURANCE	1,095	1,392	2,737	1,501	1,704	1,704	1,704	1,789	1,879	1,973
	85116	E&O LIABILITY INSURANCE	2,396	2,783	2,921	1,891	2,193	2,193	2,193	2,303	2,418	2,539
	85117	VEHICLE LIABILITY INSURANCE	529	534	561	1,114	1,179	1,172	1,172	1,231	1,292	1,357
	85119	UMBRELLA LIABILITY	941	1,170	1,229	1,340	1,435	1,434	1,434	1,506	1,581	1,660

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	7,400	8,566	8,994	9,090	11,448	11,445	11,445	12,018	12,619	13,249
	85240	EQUIPMENT RENTAL & LEASES	1,311									
=	XRENT	TOTAL RENTALS	1,311									
	85330	UTILITY DISTRICT FEES					102					
=	XPERM	TOTAL PERMITS					102					
	85530	E-COMMERCE FEES	82	353	100	183	159			104	106	106
=	XFLF	TOTAL FINANCIAL FEES	82	353	100	183	159			104	106	106
=	XOP	TOTAL OPERATIONS	746,769	964,668	1,148,269	1,012,221	1,098,004	910,595	1,037,573	1,146,606	1,188,954	1,198,126
		Capital										
	89530	MACHINERY & EQUIPMENT (>$25,000)										
=	XTOT	TOTAL EXPENDITURES	1,353,707	1,629,431	1,909,363	1,800,558	2,054,435	1,182,770	1,952,031	2,217,226	2,326,975	2,408,370

Budget

	Actual 2020	Actual 2021	Budget 2022	EOY 2022	Budget 2023	Difference $	%
Personnel							
Salaries & Wages	1,571,552	1,426,124	1,600,720	1,610,304	1,607,877	7,157	0.4%
Employee Benefits	583,373	727,455	820,651	781,027	952,137	131,486	16.0%
Total Personnel	**2,154,925**	**2,153,579**	**2,421,371**	**2,391,331**	**2,560,014**	**138,643**	**5.7%**
Operations							
Transportation Services	109	72	124	124	130	6	4.8%
Operating Services	8,569	1,992	2,856	3,764	3,952	1,096	38.4%
Notices, Subscriptions, etc.	33,521	548	-	-	-	-	#DIV/0!
Utilities	30,089	28,885	27,948	31,544	36,353	8,405	30.1%
Contractual Services	97,823	62,795	49,164	70,906	65,522	16,358	33.3%
Repair & Maintenance Services	308,879	366,422	292,607	491,427	352,862	60,255	20.6%
Employee programs	523	-	-	-	-	-	#DIV/0!
Professional Development/Travel	563	-	-	-	-	-	#DIV/0!
Office Supplies	5,700	-	-	-	-	-	#DIV/0!
Operating Supplies	10,522	123,137	139,649	137,561	146,632	6,983	5.0%
Fuel & Mileage	146,870	165,644	135,660	230,500	242,025	106,365	78.4%
Machinery & Equipment (<$25,000)	444,481	86,428	110,232	63,232	73,616	(36,616)	-33.2%
Repair & Maintenance Supplies	24,269	13,109	20,716	19,396	15,128	(5,588)	-27.0%
Property & Liability Costs	43,922	49,688	45,134	45,160	47,965	2,831	6.3%
Rentals	17,359	136	-	-	-	-	0.0%
Permits	-	-	-	-	-	-	0.0%
Financial Fees	-	-	-	-	-	-	0.0%
Other Business Expenses	-	139	-	-	-	-	0.0%
Debt Service and Lease Payments	-	-	-	-	-	-	0.0%
Transfers to Other Funds	104,159	104,540	13,847	25,000	14,123	276	2.0%
Total Operations	**1,277,358**	**1,003,535**	**837,937**	**1,118,614**	**998,308**	**160,371**	**19.1%**
Machinery & Equipment (>$25,000)	1,050,136	631,345	829,851	820,598	-	(829,851)	-100.0%
Capital	**1,050,136**	**631,345**	**829,851**	**820,598**	**-**	**(829,851)**	**-100.0%**
Collection	**4,482,419**	**3,788,459**	**4,089,159**	**4,330,543**	**3,558,322**	**(530,837)**	**-13.0%**

Disposal Budget

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
		Personnel										
!=	81110	REGULAR PAY	1,213,133	1,287,089	1,329,829	1,286,868	1,469,300	517,872	1,438,552	1,469,391	1,542,861	1,620,004
=	81120	OVERTIME PAY	102,825	124,800	100,000	138,729	179,385	53,244	171,752	188,354	197,772	207,660
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	239,364	159,663	50,000	527	1,530			1,561	1,561	1,561
	81199	VACANCY ADJUSTMENT			(48,522)		(49,495)			(51,429)	(54,000)	(56,700)
=	XWAGE	TOTAL WAGES	1,555,322	1,571,552	1,431,307	1,426,124	1,600,720	571,116	1,610,304	1,607,877	1,688,194	1,772,525
=	81410	FICA (EMPLOYER'S SHARE)	94,278	101,407	109,641	103,064	122,366	41,578	116,931	124,254	130,467	136,990
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	375,127	294,557	449,004	430,492	494,939	76,690	460,139	570,145	627,160	689,875
	81422	NEAR-SITE CLINIC				13,538	13,280	2,490	9,312	12,000	13,200	14,520
=	81425	VISION PREMIUMS	2,464	1,956	2,793	2,649	2,984	450	2,694	3,309	3,640	4,004
=	81430	DENTAL INSURANCE PREMIUMS	23,562	22,002	28,279	17,212	19,620	3,069	18,414	21,371	22,440	23,562
	81431	FSA ADMINISTRATION				93	96	48	115	96	96	96
=	81433	GROUP INSURANCE PREMIUMS				9,052	10,040	3,159	9,476	9,826	10,317	10,833
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(74,909)	(91,294)	(90,212)	(74,941)	(86,715)	(26,317)	(84,523)	(93,757)	(102,195)	(111,393)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	3,600	2,800	4,000		4,000	2,000	2,000	3,000	3,000	3,000
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS				(9,909)	(11,057)	(3,672)	(11,911)	(10,927)	(11,473)	(12,047)
=	81444	EE VISION INSURANCE CONTRIBUTIONS				(189)	(564)			(613)	(644)	(676)
!	81450	RETIREMENT CONTRIBUTIONS	169,295	173,222	188,269	190,909	189,806	95,902	193,961	200,890	220,979	243,077
	81455	DEFERRED COMP MATCH	27,071	11,917	3,807	4,086	3,844	1,454	3,481	4,582	4,811	5,052
	81456	TCRS CONTRIBUTIONS (CITY)		19,401	32,502	30,096	37,877	11,882	36,282	37,465	41,212	45,333
	81460	UNEMPLOYMENT CLAIMS		43		(11)						
	81470	WORKERS COMPENSATION PREMIUMS	38,408	33,386	49,406	5,423	4,422	10,273	24,656	54,470	57,194	60,053
	81475	WORKERS COMPENSATION CLAIMS	30,652	13,976		5,891	15,713			16,027		
=	XBEN	TOTAL BENEFITS	689,548	583,373	777,489	727,455	820,651	219,006	781,027	952,137	1,020,204	1,112,279
=	XPER	TOTAL PERSONNEL	2,244,870	2,154,925	2,208,796	2,153,579	2,421,371	790,122	2,391,331	2,560,014	2,708,398	2,884,804
		Operations										
	82110	MAILING & OUTBOUND SHIPPING SERVICES										
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS										
+	82130	VEHICLE LICENSES & TITLES	81	109	150	72	124		124	130	134	138
	13	Various	81	109	150	72	84		124	130	134	138
	2	Fees for new Automated Side Loaders (FY2022 PERS)					40					
	*	Amount missing from detail										
=	XTRC	TOTAL TRANSPORTATION CHARGES	81	109	150	72	124		124	130	134	138
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	2,033	2,260		1,479	2,244		2,244	2,356	2,427	2,500
	82240	TRANSCRIPTION FEES		204		48						
	82250	TESTING & PHYSICALS	1,991	1,643		465	612	506	1,520	1,596	1,644	1,693
	82260	UNIFORM RENTAL & SERVICES	3,674	2,791								
+	82299	OTHER OPERATING SERVICES		1,671								
	1	FY2014 Litter Reduction Grant (match)										
	2	Sharps disposal expense										
	3	Line Item 3		1,671								
	*	Amount missing from detail		0								
=	XOPSV	TOTAL OPERATING SERVICES	7,698	8,569		1,992	2,856	506	3,764	3,952	4,071	4,193
	82310	LEGAL NOTICES	20									
+	82350	DUES FOR MEMBERSHIPS	257	268	275							
	1	SWANA membership (2)			275							
	2	NSWMA membership (1)										
	3	APWA membership (2)										
	4	Various	257	268								
	*	Amount missing from detail										
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	19,851	30,917								
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	18									
	82371	EMERGENCY RELIEF		2,336		548		475				
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	20,146	33,521	275	548		475				
+	82455	CELLULAR TELEPHONE SERVICE	17,214	18,623	14,000	19,330	17,136	6,087	14,610	18,353	18,904	19,471

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	1	Cell Phones										
	2	2013 - AVL service (15 units)										
	3	2014 - AVL service (15 additional units)										
	4	AVL Services										
	5	Various	17,214	18,623	14,000	19,330	17,136	6,087	14,610	18,353	18,904	19,471
	*	Amount missing from detail										
	82483	CONNECTION CHARGES	19,349	11,466	12,000	9,555	10,812	5,040	16,934	18,000	18,540	19,096
=	XUTIL	TOTAL UTILITIES	36,563	30,089	26,000	28,885	27,948	11,127	31,544	36,353	37,444	38,567
+	82510	COMPUTER SERVICES	5,625	28,864	6,000			2,066	2,066	2,196	2,234	2,301
	1	RouteSmart Software Support	5,625	28,864	6,000			2,066	2,066	2,196	2,234	2,301
	*	Amount missing from detail										
	82520	LEGAL SERVICES				2,485						
	82560	CONSULTANT SERVICES	750									
!	82599	OTHER CONTRACTUAL SERVICES	44,128	68,959	60,000	60,310	49,164	33,741	68,840	63,326	65,225	67,182
=	XCTS	TOTAL CONTRACTUAL SERVICES	50,503	97,823	66,000	62,795	49,164	35,807	70,906	65,522	67,459	69,483
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	282,627	287,624	300,000	349,601	268,566	194,705	467,300	350,000	360,500	371,315
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	206	2,637	2,500	4,794	2,448	4,215	2,448	2,573	2,650	2,729
	82645	STORMWATER MAINTENANCE SERVICES	3,947									
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	5,667	18,180	5,000	12,005	21,318	1,376	21,318			
	1	2015 - Replace truck shed lighting										
	2	2014										
	3	Various	5,667	18,180	5,000	12,005	21,318	1,376	21,318			
	*	Amount missing from detail										
	82699	OTHER REPAIR & MAINTENANCE SERVICES	341	438		22	275	361	361	289	297	306
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	292,788	308,879	307,500	366,422	292,607	200,657	491,427	352,862	363,447	374,350
	82750	EMPLOYEE RECOGNITION/RECEPTIONS		460								
+	82780	TRAINING, OUTSIDE			3,600							
	1	HHW training (4 attendees)										
	2	Supervisor training (5 attendees)										
	3	Various			3,600							
	*	Amount missing from detail										
+	82790	TRAINING, IN-HOUSE	853	63	5,000							
	1	2014										
	2	Employee Training	853	63	5,000							
	*	Amount missing from detail										
=	XEPG	TOTAL EMPLOYEE PROGRAMS	853	523	8,600							
+	82810	REGISTRATIONS			1,600							
	1	SWANA Wastecon International conference (1 attendee)										
	2	TCAPWA Public Works conference (1 attendee)										
	3	Various			1,600							
	*	Amount missing from detail										
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		57	550							
+	82830	AIR TRAVEL	345		550							
	1	SWANA										
	2	Professional conferences	345		550							
	*	Amount missing from detail										
+	82840	LODGING	253	506	1,600							
	1	SWANA Wastecon International conference (1 attendee)										
	2	Various	253	506	1,600							
	*	Amount missing from detail										
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)			1,000							
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	598	563	5,300							
	83110	OFFICE SUPPLIES	1,159	1,142								
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)										
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	4,289	4,558				322				
=	XOFS	TOTAL OFFICE SUPPLIES	5,448	5,700				322				

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	83210	TRAINING SUPPLIES										
	83240	MEDICAL SUPPLIES	817	1,243		74		255				
	83250	SAFETY SUPPLIES	4,767	6,530				1,729				
	83260	UNIFORMS PURCHASED	5,043	12,353		275		1,695				
	83270	CONSUMABLE TOOLS	186	160	268	293	561		561	589	607	625
	83290	SOLID WASTE CONTAINERS	63,782	(14,659)	100,919	117,694	130,112	70,594	131,000	136,618	140,716	144,938
	83291	BOPAE SUPPLIES	2,655	3,551	8,000	3,043	4,896	1,017	2,500	5,141	5,295	5,454
+	83299	OTHER OPERATING SUPPLIES	1,756	1,344	2,000	1,758	4,080	1,426	3,500	4,284	4,413	4,545
	1	CFL Bulb Disposal			2,000		2,040					
	2	Various	1,756	1,344		1,758	2,040	1,426	3,500	4,284	4,413	4,545
	*	Amount missing from detail										
=	XOPS	TOTAL OPERATING SUPPLIES	79,006	10,522	111,187	123,137	139,649	76,716	137,561	146,632	151,031	155,562
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	188,782	146,870	210,000	165,644	135,660	76,846	230,500	242,025	249,286	256,764
=	XFUEL	TOTAL FUEL & MILEAGE	188,782	146,870	210,000	165,644	135,660	76,846	230,500	242,025	249,286	256,764
	83510	FURNITURE, FIXTURES (<$25,000)	1,362	917	804	34	408		408	416	424	437
+	83530	MACHINERY & EQUIPMENT (<$25,000)	4,263	434,395	100,000	81,931	102,000	200	55,000	57,750	59,483	61,267
	2	Various		213,104		81,931	102,000	200	55,000	57,750	59,483	61,267
	3	2013 - Bulb Eater										
	4	2013 - AVL units (15 units)										
	5	2014 - AVL units (15 units)										
	6	2015 - Sharps kiosks (3)										
	7	Recycling Toters - FY 2020	4,263	221,291	100,000							
	*	Amount missing from detail										
!	83540	COMPUTER HARDWARE (<$25,000)	4,024	9,169	5,000	4,463	6,324		6,324	13,950	14,079	14,276
+	83550	COMPUTER SOFTWARE (<$25,000)			2,500		1,500		1,500	1,500	1,545	1,591
	1	RouteSmart maintenance			2,500		1,500		1,500	1,500	1,545	1,591
	*	Amount missing from detail										
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<$25,000)	9,649	444,481	108,304	86,428	110,232	200	63,232	73,616	75,531	77,571
	83610	VEHICLE PARTS & SUPPLIES	5,533	2,746	12,000	2,842	6,630		6,630	6,763	6,890	7,097
	83620	EQUIPMENT PARTS & SUPPLIES	6,149	11,306	12,000	5,369	6,630	3,522	6,630	6,962	7,170	7,385
	83654	GROUNDS MAINTENANCE SUPPLIES		549		660	816		816	857	883	909
	83660	BUILDING MAINTENANCE SUPPLIES	5,262	7,915	8,323	4,238	6,120	1,583	4,800			
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	7,014	1,753	520		520		520	546	562	579
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	23,958	24,269	32,843	13,109	20,716	5,105	19,396	15,128	15,505	15,970
	85110	PROPERTY INSURANCE	491	517	543	510	537	537	537	564	592	622
	85111	FRAUD INSURANCE	2,689	3,596		3,332	6,571	6,571	6,571	6,900	7,245	7,607
	85112	INLAND MARINE INSURANCE	2,608	2,608	2,738	2,602	8,071	8,070	8,070	8,474	8,897	9,342
	85113	AUTO PHYSICAL DAMAGE	7,437	7,078	7,432	7,126	7,688	8,260	8,260	8,673	9,107	9,562
	85115	LIABILITY INSURANCE	3,504	4,305	8,296	3,125	3,376	3,376	3,376	3,545	3,722	3,908
	85116	E&O LIABILITY INSURANCE	6,330	8,235	8,647	3,630	4,310	4,309	4,309	4,524	4,751	4,988
	85117	VEHICLE LIABILITY INSURANCE	18,456	13,872	14,567	15,668	11,226	11,218	11,218	11,779	12,368	12,986
	85119	UMBRELLA LIABILITY	2,486	3,463	3,636	2,574	2,819	2,819	2,819	2,960	3,108	3,263
	85120	PROPERTY DAMAGE COSTS		248	20	125						
	85123	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES				9,047	9,500					
	85125	LIABILITY CLAIMS/DEDUCTIBLES				234						
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	4,054		19,525	1,715	536			546	557	557
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	48,055	43,922	65,404	49,688	54,634	45,160	45,160	47,965	50,347	52,835
+	85240	EQUIPMENT RENTAL & LEASES		17,359		136						
	1	2014 - Replacement Knuckleboom truck ($125,000 to lease)										
	2	2014 - Replacement Sideloader truck ($258,377 to lease)										
	3	2014 - Replacement Container Delivery truck ($101,000 to lease)										
	4	2014 - Replacement Sideloader truck ($258,377)										
	5	Various		17,359								
	*	Amount missing from detail				136						
=	XRENT	TOTAL RENTALS		17,359		136						

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	85320	STATE FEES	42									
=	XPERM	TOTAL PERMITS	42									
	85570	BAD DEBT EXPENSE (NET OF RECOVERIES)			7,803							
=	XFLF	TOTAL FINANCIAL FEES			7,803							
	85990	MISCELLANEOUS	2			139						
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	2			139						
+	86600	LEASE/LOAN PRINCIPAL	69,486									
	01	US Bank Sch 2 - Garbage Truck										
	02	2014 Bank TBD - SW Vehicles										
	03	2014 SW Pickups (2)										
	04	2014 - Side Loader										
	05	SunTrust - Recycling Trucks										
	06	Various	69,486									
	07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck ($140,000)										
	08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck ($140,000)										
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)										
	10	2017 - PER Replace 134.REL ($200,000)										
	*	Amount missing from detail										
+	86700	LEASE/LOAN INTEREST	462									
	01	US Bank Sch 2 - Garbage Truck										
	02	2014 Bank TBD - SW Vehicles										
	03	2014 SW Pickups (2)										
	04	2014 - Side Loader										
	05	SunTrust - Recycling Trucks										
	06	Various	462									
	07	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck ($140,000)										
	08	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck ($140,000)										
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)										
	10	2017 - PER - Replace 134.REL (1.5%)										
	*	Amount missing from detail										
=	XDSV	TOTAL DEBT SERVICE	69,948									
	88095	TRANSFER TO DEBT SERVICE FUND	48,465	104,159		104,540	13,847	24,862	25,000	14,123	14,406	14,406
=	XTRAN	TOTAL TRANSFERS	48,465	104,159		104,540	13,847	24,862	25,000	14,123	14,406	14,406
=	XOP	TOTAL OPERATIONS	882,585	1,277,358	949,366	1,003,535	847,437	477,783	1,118,614	998,308	1,028,661	1,059,839
		Capital										
+=	89520	VEHICLES (>$25,000)	265,000	1,050,136	470,000	631,345	829,851		820,598			
	1	FY 2020 PER - Replace 170.SL w/New Auto Side Loader										
!	10	FY 2022 PER - Replace Semi Auto to Automated Side Loader					349,925		349,925			
	2	FY 2020 PER - Replace 171.SL w/New Auto Side Loader										
	3	FY 2020 PER - Replace 131.KB w/New Knuckleboom		180,540								
	4	FY 2021 PER - Replace 2014 175.SL with New Auto Side Loader			315,000							
	5	FY 2021 PER - Replace 2011 153.MP with New 8yd Rear Load MP			155,000		130,000		120,748			
!	6	Various		869,596		631,345						
	7	FY 2018 PER - Replace 136.REL w/25-yr. Rear Load Truck	265,000									
	8	FY 2020 PER - Replace 172.SL w/New Auto Side Loader										
!	9	FY 2022 PER - Replace Semi Auto to Automated Side Loader					349,925		349,925			
	*	Amount missing from detail					1					
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>$25,000)	265,000	1,050,136	470,000	631,345	829,851		820,598			
=	XCAP	TOTAL CAPITAL	265,000	1,050,136	470,000	631,345	829,851		820,598			
=	XTOT	TOTAL EXPENDITURES	3,392,455	4,482,419	3,628,162	3,788,459	4,098,659	1,267,905	4,330,543	3,558,322	3,737,059	3,944,643

Budget

	Actual 2020	Actual 2021	Budget 2022	EOY 2022	Budget 2023	Difference $	%
Personnel							
Salaries & Wages	312,739	282,927	289,232	163,575	275,169	(14,063)	-4.9%
Employee Benefits	317,642	127,482	124,906	111,071	114,579	(10,327)	-8.3%
Total Personnel	**630,381**	**410,409**	**414,138**	**274,646**	**389,749**	**(24,389)**	**-5.9%**
Operations							
Transportation Services	387	435	-	-	-	-	0.0%
Operating Services	3,389,006	3,835,634	4,000,550	3,885,826	4,080,110	79,560	2.0%
Notices, Subscriptions, etc.	1,023	207	-	-	-	-	0.0%
Utilities	990	1,003	1,000	1,329	1,395	395	39.5%
Contractual Services	2,180	4,500	4,590	4,500	4,820	230	5.0%
Repair & Maintenance Services	122,616	183,025	216,766	165,132	297,687	80,921	37.3%
Employee programs	50	-	-	-	-	-	0.0%
Professional Development/Travel	1,753	-	-	-	-	-	0.0%
Office Supplies	1,553	-	-	-	-	-	0.0%
Operating Supplies	5,732	792	-	48,000	-	-	0.0%
Fuel & Mileage	48,807	37,853	38,222	45,678	47,962	9,740	25.5%
Machinery & Equipment (<$25,000)	2,656	254	300	300	315	15	5.0%
Repair & Maintenance Supplies	7,202	8,853	5,697	3,158	4,268	(1,429)	-25.1%
Property & Liability Costs	32,583	29,853	24,625	28,715	30,150	5,525	0.0%
Rentals	1,110	300	426	-	435	9	2.1%
Permits	1,725	1,901	1,752	1,752	1,787	35	2.0%
Financial Fees	-	22	-	-	162	162	0.0%
Debt Service and Lease Payments	-	-	-	-	-	-	0.0%
Transfers to Other Funds	104,159	104,540	213,245	213,245	217,510	4,265	2.0%
Total Operations	**3,723,532**	**4,209,172**	**4,507,173**	**4,397,635**	**4,686,601**	**179,428**	**4.0%**
Machinery & Equipment (>$25,000)	158,645	3,820	200,335	194,576	-	(200,335)	-100.0%
Capital	158,645	3,820	200,335	194,576	-	**(200,335)**	**-100.0%**
Disposal	**4,512,558**	**4,623,401**	**5,121,646**	**4,866,857**	**5,076,350**	**(45,296)**	**-0.9%**

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
		Personnel										
!=	81110	REGULAR PAY	275,090	265,780	235,201	240,757	247,324	58,730	144,350	230,745	242,282	254,396
=	81120	OVERTIME PAY	51,212	46,959	31,500	42,170	50,000	6,427	19,225	52,500	55,125	57,881
	81199	VACANCY ADJUSTMENT			(7,947)		(8,092)			(8,076)	(8,480)	(8,904)
=	XWAGE	TOTAL WAGES	326,302	312,739	258,754	282,927	289,232	65,157	163,575	275,169	288,927	303,373
=	81410	FICA (EMPLOYER'S SHARE)	23,509	22,547	17,575	20,592	21,946	4,760	11,892	21,668	22,751	23,889
=	81420	MEDICAL PREMIUMS - ACTIVE EEs/COBRA	184,744	261,253	75,172	76,259	76,259	12,267	73,604	65,413	71,954	79,150
	81422	NEAR-SITE CLINIC				2,460	2,520	325	1,580	1,260	1,386	1,525
=	81425	VISION PREMIUMS	1,242	1,680	482	481	481	72	431	524	576	634
=	81430	DENTAL INSURANCE PREMIUMS	10,731	12,616	4,169	2,761	2,406	359	2,153	4,646	4,878	5,122
=	81433	GROUP INSURANCE PREMIUMS				1,797	1,621	314	825	1,554	1,632	1,713
=	81440	EE HEALTH INSURANCE CONTRIBUTIONS	(76,850)	(18,806)	(14,529)	(13,002)	(13,061)	(2,728)	(8,164)	(11,459)	(12,490)	(13,614)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT	2,400	1,000	1,000		1,000					
=	81443	EE DENTAL INSURANCE CONTRIBUTIONS				(1,301)	(1,301)	(298)	(916)	(2,732)	(2,869)	(3,012)
=	81444	EE VISION INSURANCE CONTRIBUTIONS				(88)	(89)	(18)	(54)	(103)	(108)	(114)
!	81450	RETIREMENT CONTRIBUTIONS	14,721	15,063	22,149	22,460	23,270	8,966	15,009			
	81455	DEFERRED COMP MATCH	9,946	(4,991)	2,799	2,878	2,821	573	3,771			
	81456	TCRS CONTRIBUTIONS (CITY)		13,650	6,362	6,021	6,274	990	2,813	16,444	18,088	19,897
	81470	WORKERS COMPENSATION PREMIUMS	14,009	13,630	15,750	6,164	759	3,386	8,127	17,364	18,232	19,144
	81475	WORKERS COMPENSATION CLAIMS	981									
=	XBEN	TOTAL BENEFITS	185,433	317,642	130,929	127,482	124,906	28,968	111,071	114,579	124,030	134,334
=	XPER	TOTAL PERSONNEL	511,735	630,381	389,683	410,409	414,138	94,125	274,646	389,748	412,957	437,707
		Operations										
!	82110	MAILING & OUTBOUND SHIPPING SERVICES	448	378		426						
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS										
	82130	VEHICLE LICENSES & TITLES	9	9		9						
=	XTRC	TOTAL TRANSPORTATION CHARGES	457	387		435						
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	124			174	350		350	360	370	370
	82240	TRANSCRIPTION FEES		39								
	82250	TESTING & PHYSICALS	330	1,765		60	200		200	210	216	223
	82260	UNIFORM RENTAL & SERVICES	26	59								
	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	3,029,229	3,387,143	3,145,240	3,835,334	4,000,000	1,618,865	3,885,276	4,079,540	4,201,926	4,327,984
	82299	OTHER OPERATING SERVICES				66						
=	XOPSV	TOTAL OPERATING SERVICES	3,029,709	3,389,006	3,145,240	3,835,634	4,000,550	1,618,865	3,885,826	4,080,110	4,202,512	4,328,577
	82310	LEGAL NOTICES										
+	82350	DUES FOR MEMBERSHIPS										
	1	SWANA - Supervisor										
	2	APWA - Supervisor										
	3	Various										
	*	Amount missing from detail										
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	143									
	82371	EMERGENCY RELIEF		1,023		207						
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	143	1,023		207						
	82435	SOLID WASTE SERVICE				82						
	82455	CELLULAR TELEPHONE SERVICE	751	990	780	921	1,000	443	1,329	1,395	1,437	1,480
=	XUTIL	TOTAL UTILITIES	751	990	780	1,003	1,000	443	1,329	1,395	1,437	1,480
	82510	COMPUTER SERVICES	840	1,260								
	82599	OTHER CONTRACTUAL SERVICES	4,500	920		4,500	4,590	4,500	4,500	4,820	4,964	5,113
=	XCTS	TOTAL CONTRACTUAL SERVICES	5,340	2,180		4,500	4,590	4,500	4,500	4,820	4,964	5,113
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	71,560	70,419	78,000	85,463	142,800	12,836	30,806	149,940	154,438	159,071
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,208	17,744	58,000	62,689	4,590	25,091	60,018	63,019	64,909	66,857

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
+	82645	STORM WATER MAINTENANCE SERVICES	25,070	7,990	50,000	21,620	40,000	22,136	66,408	69,728	71,820	73,975
	1	2015 - Drains & Interceptor										
	2	2015 - Stormwater Pond Repairs										
	3	2014										
	4	Various	25,070	7,990	50,000	21,620	40,000	22,136	66,408	69,728	71,820	73,975
	*	Amount missing from detail										
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	13,133	26,463	35,000	13,253	29,376	1,316	7,900	15,000	15,450	15,914
	82699	OTHER REPAIR & MAINTENANCE SERVICES	120					415				
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	111,091	122,616	221,000	183,025	216,766	61,794	165,132	297,687	306,617	315,817
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	86	50								
+	82780	TRAINING, OUTSIDE			500							
	1	2015 - SWANA Certification										
	2	2014										
	3	Various			500							
	*	Amount missing from detail										
	82790	TRAINING, IN-HOUSE			1,250							
=	XEPG	TOTAL EMPLOYEE PROGRAMS	86	50	1,750							
+	82810	REGISTRATIONS		545	550							
	1	TCAPWA Public Works conference										
	2	SWANA										
	3	2014										
	4	Various		545	550							
	*	Amount missing from detail										
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		431	200							
	1	2015 - SWANA Wastecon International Conference										
	2	Various		431	200							
	*	Amount missing from detail										
+	82830	AIR TRAVEL		414	850							
	1	SWANA		414	850							
	*	Amount missing from detail										
+	82840	LODGING		317	1,300							
	1	SWANA										
	2	2014										
	3	Various		317	1,300							
	*	Amount missing from detail										
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		46	300							
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL		1,753	3,200							
	83110	OFFICE SUPPLIES	904	789				212				
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)										
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,804	764				90				
=	XOFS	TOTAL OFFICE SUPPLIES	2,708	1,553				302				
	83210	TRAINING SUPPLIES										
+	83230	IMPROVEMENTS (<$100,000)							48,000			
	1	Transfer Station Framework and Steel							24,000			
	2	Drainage Ditch - Flatbar and Grating							24,000			
	*	Amount missing from detail										
	83240	MEDICAL SUPPLIES	1,427	644		592		518				
	83250	SAFETY SUPPLIES	2,342	2,446		200		438				
	83260	UNIFORMS PURCHASED	198	2,207				1,695				
	83270	CONSUMABLE TOOLS		370	208							
	83299	OTHER OPERATING SUPPLIES	136	65	260							
=	XOPS	TOTAL OPERATING SUPPLIES	4,103	5,732	468	792		2,651	48,000			
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	53,612	48,807	58,641	37,853	38,222	15,226	45,678	47,962	49,401	50,883
=	XFUEL	TOTAL FUEL & MILEAGE	53,612	48,807	58,641	37,853	38,222	15,226	45,678	47,962	49,401	50,883

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	83510	FURNITURE, FIXTURES (<$25,000)		73	293	129		55				
!	83530	MACHINERY & EQUIPMENT (<$25,000)	690	1,724	520							
+	83540	COMPUTER HARDWARE (<$25,000)	776	859	1,561	125	300		300	315	324	334
	1	Replace desktop computers (2)										
	2	Line Item 2	776	859	1,561	125	300		300	315	324	334
	*	Amount missing from detail										
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<$25,000)	1,466	2,656	2,374	254	300	55	300	315	324	334
	83610	VEHICLE PARTS & SUPPLIES	1,853	2,453	1,561	410	877		877	921	948	977
	83620	EQUIPMENT PARTS & SUPPLIES	2,055	2,567	7,803	4,588	3,009	39	470	3,159	3,254	3,352
	83654	GROUNDS MAINTENANCE SUPPLIES	100	249		175	179		179	188	194	199
	83660	BUILDING MAINTENANCE SUPPLIES	2,496	1,933	4,682	3,680	1,632	1,288	1,632			
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	255									
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	6,759	7,202	14,046	8,853	5,697	1,327	3,158	4,268	4,396	4,528
	85110	PROPERTY INSURANCE	4,284	4,516	4,742	4,463	4,689	4,689	4,689	4,923	5,170	5,428
	85111	FRAUD INSURANCE	2,987	2,903		3,787	4,427	8,402	8,402	8,822	9,263	9,726
	85112	INLAND MARINE INSURANCE	4,663	5,052	5,305	5,186	72	72	72	76	79	83
	85113	AUTO PHYSICAL DAMAGE	1,077	1,005	1,055	526	566	648	648	680	714	750
	85115	LIABILITY INSURANCE	3,214	3,325	6,539	3,275	4,282	4,282	4,282	4,496	4,721	4,957
	85116	E&O LIABILITY INSURANCE	7,031	6,648	6,979	4,127	5,511	5,510	5,510	5,786	6,075	6,379
	85117	VEHICLE LIABILITY INSURANCE	9,000	6,338	6,655	5,563	1,473	1,507	1,507	1,582	1,661	1,745
	85119	UMBRELLA LIABILITY	2,762	2,796	2,936	2,926	3,605	3,605	3,605	3,785	3,975	4,173
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	35,018	32,583	34,211	29,853	24,625	28,715	28,715	30,150	31,658	33,241
	85240	EQUIPMENT RENTAL & LEASES	402	1,110	418	300	426			435	444	444
=	XRENT	TOTAL RENTALS	402	1,110	418	300	426			435	444	444
	85310	PERMITS	25									
	85320	STATE FEES	1,893	1,725	1,718	1,901	1,752	1,550	1,752	1,787	1,823	1,823
=	XPERM	TOTAL PERMITS	1,918	1,725	1,718	1,901	1,752	1,550	1,752	1,787	1,823	1,823
	85530	E-COMMERCE FEES	214		156					162	166	166
=	XFLF	TOTAL FINANCIAL FEES	214		156					162	166	166
	85990	MISCELLANEOUS				22						
=	XOBE	TOTAL OTHER BUSINESS EXPENSES				22						
	88095	TRANSFER TO DEBT SERVICE FUND	48,465	104,159	209,064	104,540	213,245	24,862	213,245	217,510	221,860	221,860
=	XTRAN	TOTAL TRANSFERS	48,465	104,159	209,064	104,540	213,245	24,862	213,245	217,510	221,860	221,860
=	XOP	TOTAL OPERATIONS	3,302,242	3,723,532	3,693,066	4,209,172	4,507,173	1,760,290	4,397,635	4,686,601	4,825,602	4,964,266
		Capital										
!	89500	EQUIPMENT (>$25,000)		158,645								
+=	89520	VEHICLES (>$25,000)					200,335		194,576			
	8	2012 - Replace Road Tractor 183					200,335		194,576			
	*	Amount missing from detail										
+	89530	MACHINERY & EQUIPMENT (>$25,000)			315,000	3,820						
	1	2009 - Morbark 4600XL Wood Hog Horizontal Grinder										
	4	Variouis										
	5	2015 - Add Transfer Truck (move to lease)										
	6	2015 - Add rubber-tire skid steer (move to lease)										
	7	FY 2018 PER - Mobile Radios										
	8	FY 2018 PER - 2-way Portable 800 MHz Radios										
	9	Sideloader			315,000							

	Account	Label	Actual 2019	Actual 2020	Budget 2021	Actual 2021	Budget 2022	YTD 2022	Estd 2022	Forecast 2023	Forecast 2024	Forecast 2025
	*	Amount missing from detail				3,820						
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>$25,000)		158,645	315,000	3,820	200,335		194,576			
=	XCAP	TOTAL CAPITAL		158,645	315,000	3,820	200,335		194,576			
=	XTOT	TOTAL EXPENDITURES	3,813,977	4,512,558	4,397,749	4,623,401	5,121,646	1,854,415	4,866,857	5,076,349	5,238,559	5,401,973

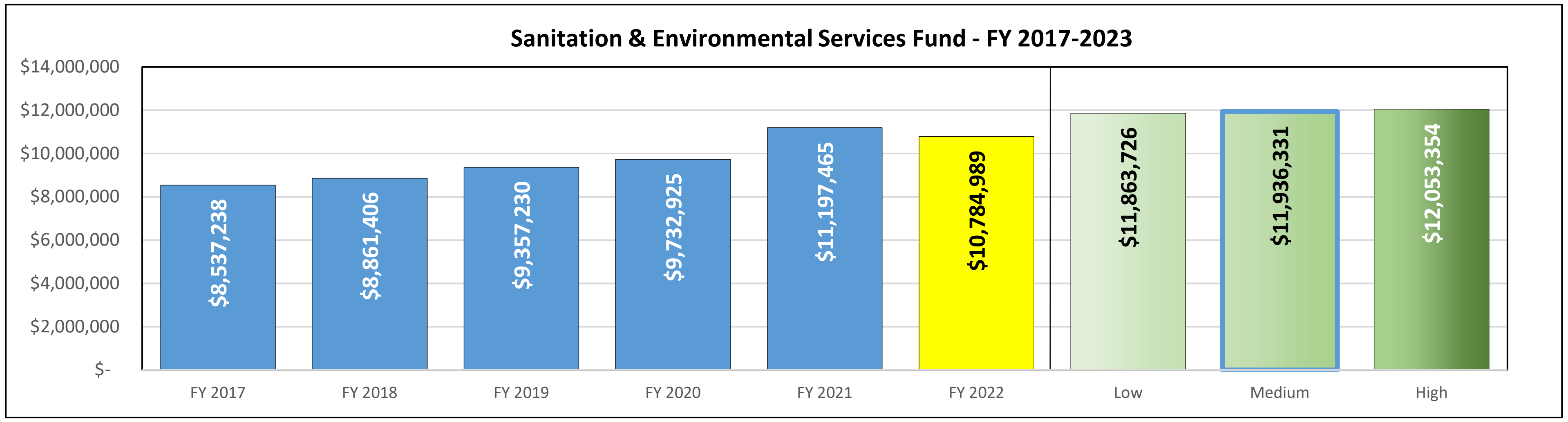
City of Franklin

Revenue Model

Fund:	Sanitation & Environmental Services Fund	Percent of All Revenues	6.6%

Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

This revenue forecast proposes two increases - raising the Transfer Station Tipping Fee from $55/ton to $65/ton and in the residential collection fee from $20.50/month to $22/month.



	Actuals					Budget	Forecasts (FY 2023)		
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Low	Medium	High
% yr/yr.	-5.7%	3.8%	5.6%	4.0%	15.0%	-3.7%	6.0%	6.6%	7.6%
SOLID WASTE GRANT (STATE)	-	-	-	-	14,327	-	-	-	-
SPECIAL EVENT SERVICES FEE	10,946	370	2,230	-	606	5,546	5,601	5,657	5,712
COLLECTION REVENUES	5,285,753	5,567,066	6,024,431	5,398,050	5,534,270	6,325,569	6,856,300	6,924,184	6,992,068
ADDL RESIDENTIAL ROLLOUT CONTAINERS	8,580	11,000	11,410	12,305	5,595	8,988	9,078	9,168	9,258
BLUE BIN SETUP FEE				208,150	393,658	50,000	50,000	51,000	51,500
TIPPING FEES	2,300,739	2,681,623	3,017,568	3,691,891	4,149,853	3,800,000	4,535,818	4,580,727	4,625,636
CARDBOARD RECYCLING	10,075	11,477	14,641	121	-	10,346	-	-	-
RECYCLING-BATTERIES	4,183	5,047	2,870	3,974	-	6,970	-	-	-
RECYCLING-ELECTRONICS	13,063	14,067	17,454	101	3,643	-	-	-	-
RECYCLING-METAL	6,443	5,223	4,291	2,668	178	7,934	-	-	-
RECYCLING-WASTE OIL	-	-	213	-	-		-	-	-
BUCK A BAG PROGRAM	2,993	3,093	2,678	1,994	1,998	4,063	4,104	4,144	4,185
RESIDENTIAL DUMPSTER			330						
RESIDENTIAL BRUSH	500	5,375	17,110	11,750	2,625	888	897	906	915
RESIDENTIAL BULKY GOODS	2,500	2,625	2,888	-	-	223	225	227	230
NON-RESIDENTIAL BRUSH	500	375	750	95	125	225	227	230	232
NON-RESIDENTIAL BULKY GOODS	500	1,000	-	-	-	216	218	220	222
INTEREST INCOME	113	2,215	15,916	10,608	751	-	-	-	-
LEASE PROCEEDS	-	-	-	-	-		-	-	-
SALE OF WASTE CONTAINERS	62,111	50,850	49,728	50,298	13,350	64,934	65,583	66,233	66,882
LEASE OF WASTE CONTAINERS	-	-	-	-	-	37,878	38,257	38,636	39,014
SALE OF SURPLUS ASSETS	78,027	-	-	243,145	84,151	250,000	252,500	255,000	257,500
TRANSFER FROM GENERAL FUND	750,000	500,000	-	-	900,000	211,209	-	-	-
MISCELLANEOUS OTHER REVENUE	212	-	-	-	44,473		44,918	-	-
LATE PAY FEES			172,723	97,776	47,863	-	-	-	-
Totals	**$ 8,537,238**	**$ 8,861,406**	**$ 9,357,230**	**$ 9,732,925**	**$ 11,197,465**	**$ 10,784,989**	**$ 11,863,726**	**$ 11,936,331**	**$ 12,053,354**

Averages
3-yr Average
$ 10,095,873
3.6%
5-Yr Average
$ 9,537,253
3.5%
10-Yr Average
$ 8,881,226
2.6%
20-Yr Average
$ 6,668,677
6.8%
25-Yr Average
$ 5,454,008
10.5%

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2021 & Estimates from Finance & Revenue Management Departments.

City of Franklin, Tennessee
FY 2023 Operating Budget Request

Program Enhancement Summary

Priority	Request	Compensation	Benefits	Expenses	Total	Funded
Sanitation and Environmental Services						
1	Resurface/Repair Transfer Station Tipping Floor	$ -	$ -	$ 515,000	**$ 515,000**	
2	Reclass SES Collections Mgr. to SES Operations Mgr.	$ 4,000	$ 400	$ -	**$ 4,400**	
3	Reclass Transfer Station Mgr. to Crew Supervisor	$ -	$ -	$ -	**$ -**	
4	Automated Side Loader, Replacement #1	$ -	$ -	$ 351,520	**$ 351,520**	
5	Automated Side Loader, Replacement #2	$ -	$ -	$ 351,520	**$ 351,520**	
6	Automated Side Loader, Replacement #3	$ -	$ -	$ 351,520	**$ 351,520**	
7	Automated Side Loader, New #1 (FAC)	$ -	$ -	$ 354,020	**$ 354,020**	
8	Automated Side Loader, New #2 (FAC)	$ -	$ -	$ 354,020	**$ 354,020**	
9	SES Equipment Operator, New #1	$ 39,457	$ 11,837	$ 1,750	**$ 53,044**	
10	SES Equipment Operator, New #2	$ 39,457	$ 11,837	$ 1,750	**$ 53,044**	
11	Compact 4x4 Pickup Truck, New	$ -	$ -	$ 35,720	**$ 35,720**	
12	Compact 4x4 Pickup Truck, Replacement	$ -	$ -	$ 35,720	**$ 35,720**	
Total		$ 82,914	$ 24,074	$ 2,352,540	**$ 2,459,528**	$ -
	+2 FTE					

	Compensation	Benefits	Expenses	Total	
Total G/F Requests	$ 82,914	$ 24,074	$ 2,352,540	**$ 2,459,528**	$ -

Franklin*Forward* Allocations

A Safe, Clean, Livable City	**$ 2,277,600**
A Effective and Fiscally Sound City Government Providing High Quality Service	**$ 181,928**
Quality Life Experiences	**$ -**
Sustainable Growth & Economic Prosperity	**$ -**
Totals	**$ 2,459,528**

Traditional Allocations

Personnel	**$ 110,488**
Operations	**$ -**
Equipment	**$ 1,834,040**
Capital	**$ 515,000**
Total	**$ 2,459,528**

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	1 of 12
Department:	46130 CAPITAL PROJECTS-SW DISPOSAL
Division:	Disposal
Franklin*Forward* Theme:	A Safe, Clean, Livable City
Title:	Resurface/Repair Transfer Station Tipping Floor

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89230 Building Improvements (>$100,000)	$515,000		$515,000
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$515,000	$0	$515,000

PURPOSE / DESCRIPTION OF REQUEST

The transfer station floor is in dire condition. This request is to repair surface areas on the transfer station tipping floor that have excessive wear from heavy equipment. Some areas have exposed rebar which diminished the floor integrity. This will be the first time the tipping floor has been repaired since the transfer station was constructed 18 years ago. Pricing is for 7K sq ft of rehab.

SERVICE IMPLICATION

The transfer station tipping floor is vital to the city's ability to safely transfer over 100,000 tons of municipal solid waste annually. If the tipping floor were to fail, the financial impact to the city would be substantial and the ability to continue to manage solid waste for our customers would be severely impacted.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023	Department Priority:	2 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION		
Division:	Collection		
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service		
Title:	Reclass SES Collection Mgr. to SES Operations Mgr.		

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
		$4,000	**$4,000**
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$400	**$400**
Expenses			
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	**$0**	**$4,400**	**$4,400**

PURPOSE / DESCRIPTION OF REQUEST

The Sanitation and Environmental Services Department is requesting the reclassification of the current position of SES Collection Manager (Pay Grade G) to the SES Operations Manager. The current position directs solid waste collections operations, assigns work, delegates and supervises specific activities as requested by superiors.

SERVICE IMPLICATION

The implication of this upgrade/reclassification would bring the current position of SES Collection Manager (Pay Grade G) up to a SES Operation Manager (Pay Grade H) due to the added responsibilities of overseeing the operations at the transfer station. Actual grade and final pay increase figures will be determined by Human Resources and the ongoing rate study.

FY 2023 Program Enhancement Request Form

Intended Year:	2023
Department Priority:	3 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Disposal
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Reclass Transfer Station Mgr. to Crew Supervisor

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
		$0	$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0		$0
Expenses			
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$0	$0	$0

PURPOSE / DESCRIPTION OF REQUEST

The Sanitation and Environmental Services Department is requesting the reclassification of the current position of SES Transfer Station Manager (Pay Grade F) to a Crew Supervsior (Pay Grade E). The position will operate similar to the other Crew Supervisors with the same job description as the other Crew Supervisors; however the operational focus will be the Transfer Station.

SERVICE IMPLICATION

The downgrade and reclassification of this vacant position will allow the department to be consistent in job duty allocation and allow for cross training of all Crew Supervisors to fill in when absences or emergencies occur. This PER is for discussion purposes only as there is an ongoing rate study. A reduction in budget is not being presented nor assumed.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	4 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Franklin*Forward* Theme:	A Safe, Clean, Livable City
Title:	Replace 2017 176.SL with New Automated Side Loader

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$349,000		$349,000
82130 VEHICLE LICENSES & TITLES	$20		$20
83300 FUEL & MILEAGE (INSIDE WILLIAMSON COUNTY)		$2,500	$2,500
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$349,020	$2,500	$351,520

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average these trucks provided service to more than 1,000 customers per day.

SERVICE IMPLICATION

The current unit, which is a 2017 Mack LR6 Side Loader truck is (4) years old and has accumulated over 45,000 miles. Based on our fleet replacement schedule, this unit was scheduled to be replaced in 2022, however, due to manufacturing delays, it was not included in our FY22 Budget ask. If replaced, this unit will move to our back up vehicles.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	5 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Franklin*Forward* Theme:	A Safe, Clean, Livable City
Title:	Replace unit 168.SL with new Automated Side Loader

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$349,000		$349,000
82130 VEHICLE LICENSES & TITLES	$20		$20
83300 FUEL & MILEAGE (INSIDE WILLIAMSON COUNTY)		$2,500	$2,500
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$349,020	$2,500	$351,520

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average these trucks provided service to more than 1,000 customers per day.

SERVICE IMPLICATION

The current unit, which is a 2019 Autocar Side Loader truck is (3) years old and has accumulated over 24,000 miles. Based on our fleet replacement schedule, this unit is scheduled to be replaced in 2024; however, the truck is ineffective and unable to be serviced as needed to continue operations as parts are out of Canada and unable to be obtained in a timely manner. Continuing to use this truck causes delays in routes and a reliance on older back up vehicles. If replaced, this unit will be sold on GovDeals.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	6 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Franklin*Forward* Theme:	A Safe, Clean, Livable City
Title:	Replace 147 Front End Loader with New Automated Side Loader

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$349,000		$349,000
82130 VEHICLE LICENSES & TITLES	$20		$20
83300 FUEL & MILEAGE (INSIDE WILLIAMSON COUNTY)		$2,500	$2,500
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$349,020	$2,500	$351,520

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average these trucks provided service to more than 1,000 customers per day.

SERVICE IMPLICATION

The current unit, which is a 2013 Mack MRU613 Front End Loader truck is (7) years old and has accumulated over 79,000 miles. Based on our fleet replacement schedule, this unit was scheduled to be replaced in 2022. Its service life for the City has reached its end. If replaced this unit will sold on Gov-deals.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE 1799

Intended Year:	2023	Department Priority:	7 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION		
Division:	Collection		
Franklin*Forward* Theme:	A Safe, Clean, Livable City		
Title:	New Automated Side Loader		

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$349,000		$349,000
82130 VEHICLE LICENSES & TITLES	$20		$20
83300 FUEL & MILEAGE (INSIDE WILLIAMSON COUNTY)		$2,500	$2,500
83540 Computer Hardware (<$25,000)	$2,500		$2,500
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$351,520	$2,500	$354,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average these trucks provided service to more than 1,000 customers per day.

SERVICE IMPLICATION

Due to Route growth as a result of new development, if we do not add to our fleet, service could be interrupted for existing routes and new. In addition, adding to the fleet may help when there is downtime for repairs.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	8 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collection
Franklin*Forward* Theme:	A Safe, Clean, Livable City
Title:	New Automated Side Loader

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$349,000		$349,000
82130 VEHICLE LICENSES & TITLES	$20		$20
83300 FUEL & MILEAGE (INSIDE WILLIAMSON COUNTY)		$2,500	$2,500
83540 Computer Hardware (<$25,000)	$2,500		$2,500
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$351,520	$2,500	$354,020

PURPOSE / DESCRIPTION OF REQUEST

The automated side loader (SL) collection truck is used to provide daily residential refuse collection services. On average these trucks provided service to more than 1,000 customers per day.

SERVICE IMPLICATION

Due to Route growth as a result of new development, if we do not add to our fleet, service could be interrupted for existing routes and new. In addition, adding to the fleet may help when there is downtime for repairs.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	**2023**
Department Priority:	**9** of **12**
Department:	**46130 SANITATION & ENVIRONMENTAL SERVICES-DISPOSAL**
Division:	**Disposal**
Franklin*Forward* Theme:	**An Effective and Fiscally Sound City Government Providing High Quality Service**
Title:	**ADD SES Equipment Operator**

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	**TOTAL FY23 Request**
Compensation			
81100 SALARIES & WAGES		$39,457	**$39,457**
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$11,837	**$11,837**
Expenses			
82250 TESTING & PHYSICALS	$250	$150	**$400**
83260 UNIFORMS PURCHASED		$600	**$600**
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	$150		**$150**
83240 MEDICAL SUPPLIES		$100	**$100**
83250 SAFETY SUPPLIES		$500	**$500**
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	**$400**	**$52,644**	**$53,044**

PURPOSE / DESCRIPTION OF REQUEST

The growth in our community has provided many opportunities for continued improvements and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add (1) full time Sanitation and Environmental Services Equipment Operator is a direct result of the increased volume at the transfer station.

SERVICE IMPLICATION

This would add one additional Equipment Operator to assisted with moving the increased volume at the transfer station. We cannot continue providing the services we offer our customers daily in this arear of operation, while accommodating vacation, sick leave and other life events for our team members without additional personnel.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	10 of 12
Department:	46110 SANITATION & ENVIRONMENTAL SERVICES-COLLECTION
Division:	Collections (MSW)
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service
Title:	ADD SES Equipment Operator

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
81100 SALARIES & WAGES		$39,457	$39,457
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$11,837	$11,837
Expenses			
82250 TESTING & PHYSICALS	$250	$150	$400
83260 UNIFORMS PURCHASED		$600	$600
82300 NOTICES, SUBSCRIPTIONS, PUBLICITY	$150		$150
83240 MEDICAL SUPPLIES		$100	$100
83250 SAFETY SUPPLIES		$500	$500
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$400	$52,644	$53,044

PURPOSE / DESCRIPTION OF REQUEST

The growth in our community has provided many opportunities for continued improvements and efficiencies. We have reached our capacity to continue providing all of our daily services, to all of our customers, consistently, with the resources we have. This request to add (1) full time Sanitation and Environmental Services Equipment Operator is a direct result of route growth stemming from new home construction.

SERVICE IMPLICATION

This would add one additional Equipment Operator to assist with keeping up with the expanded routes that new construction added. We cannot continue providing the services we offer our customers daily in Collections, while accommodating vacation, sick leave and other life events for our team members without additional personnel.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	11 of 12
Department:	46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION
Division:	Administration
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Add New Compact 4x4 Pickup Truck

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$34,000		$34,000
82130 VEHICLE LICENSES & TITLES	$20		$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		$500	$500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COU		$1,200	$1,200
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$34,020	$1,700	$35,720

PURPOSE / DESCRIPTION OF REQUEST

The added compact 4x4 will provide the Director a vehicle. The current Director vehicle will be used by the SES/IT Division and Customers service.

SERVICE IMPLICATION

There will be no service implications associated with the purchase of this vehicle.

FY 2023 Program Enhancement Request Form

HISTORIC FRANKLIN TENNESSEE

Intended Year:	2023
Department Priority:	12 of 12
Department:	46100 SANITATION & ENVIRONMENTAL SERVICES-ADMINISTRATION
Division:	Disposal
Franklin*Forward* Theme:	An Effective and Fiscally Sound City Government Providing High Quality Service
Title:	Replace 194 Pickup truck with New 4x4 Pickup

Purpose: Use this form to spell out your request for additional personnel and/or programs. We will work with you to tally the requests and create a prioritized list.

REQUESTED PROGRAM ENHANCEMENT FUNDING

Account Description	One-Time Cost (FY23 Only)	Ongoing Annual Cost (FY23 & Future)	TOTAL FY23 Request
Compensation			
			$0
			$0
Benefits			
Benefits auto-calculated at 30% of compensation -->>	$0	$0	$0
Expenses			
89520 VEHICLES (>$25,000)	$34,000		$34,000
82130 VEHICLE LICENSES & TITLES	$20		$20
82610 VEHICLE REPAIR & MAINTENANCE SERVICES		$500	$500
83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COU		$1,200	$1,200
			$0
			$0
			$0
			$0
			$0
			$0
			$0
			$0
TOTAL	$34,020	$1,700	$35,720

PURPOSE / DESCRIPTION OF REQUEST

The unit will be used by the transfer station supervisor. For the transportation of supplies and employees. The unit is a vital piece of equipment used in the transfer station's daily operations.

SERVICE IMPLICATION

The current unit, which is a 2007 Ford F-150 is (15) years old and has accumulated over miles. If replaced this unit will be sold on Gov-deals.

HISTORIC FRANKLIN TENNESSEE

City of Franklin

Monthly Reports for February 2022

EXECUTIVE SUMMARY

Schedule 1: Local Sales Tax (November 2021)

The local sales tax remittance from the State of Tennessee for November 2021 sales (received by the City in January 2022) was $4,829,484 compared to $3,085,542 for the same month in FY 2021, a monthly year over year increase of $1,743,942 or 56.5%. November is the 8th consecutive month over $4 million. (The City began receiving its portion of additional 0.5% local sales tax rate in April 2021)

The year-to-date increase over last fiscal year is 52.9%.

Schedule 2: Building Permits (December 2021)

2022 year-to-date is less than 2021 by 10.8%, and compared to 2022 budget is less by 0.8%.

Schedule 3: Road Impact Fees * (December 2021)

Combined 2022 year-to-date compared to 2021 is 81.4% more, and compared to 2022 budget is more by 246.8%. By quadrant, Arterial Area 2022 year-to-date compared to 2021 is 90.8% more, and compared to 2022 budget is more by 212.2%. Coll Area 1 2022 year-to-date compared to 2021 is 174.2% more, and compared to 2022 budget is more by 790.7%; Coll Area 2 2022 year-to-date compared to 2021 is 2.9% more, and compared to 2022 budget is more by 125.7%; Coll Area 3 2022 year-to-date compared to 2021 is 24.1% more, and compared to 2022 budget is more by 201.4%; Coll Area 4 2022 year-to-date compared to 2021 is 61.7% more, and compared to 2022 budget is more by 9.5%.

Schedule 4: Facilities Tax (City) * (December 2021)

2022 year-to-date compared to 2021 is 6.8% more, and compared to 2022 budget is more by 15.0%.

Schedule 5: Facilities Tax (County) * (December 2021)

2022 year-to-date compared to 2021 is 26.4% more, and compared to 2022 budget is 47.1% more.

Schedule 6: Gasoline Taxes (State Street Aid Fund) (November 2021)

The gasoline tax remittance from the State of Tennessee for November 2021 sales (received by the City in January 2022) was $254,681 compared to $213,342 for the same month in FY 2021, an increase of $41,339 or 19.4%.
For budget comparisons, the City anticipated collections of $207,151 for November 2021, a difference of $47,530 more, or 22.9%. The year-to-date increase from last fiscal year is 23.7%.

Schedule 7: Hotel/Motel Tax (November 2021)

2022 year-to-date compared to 2021 is 110.8% more, and compared for 2022 budget is more by 72.7%.

Schedule 8: Conference Center (December 2021)

The City's ½ share of the gain for December 2021 was $56,917. In December 2020, the City's ½ share of the loss was $54,120.

*** Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.**

City of Franklin

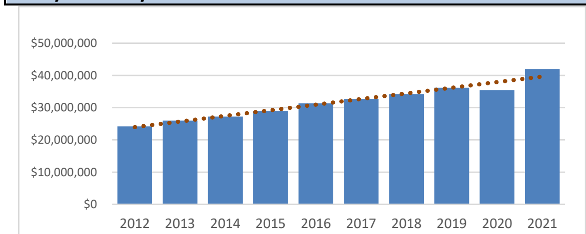
Finance Department - Monthly Reports

Schedule 1:	Local Sales Tax	Fund	General	Account:	110-31300-00000

Summary: Tennessee Code Annotated 67-6-702 authorizes the levy of a local sales tax. The maximum rate authorized is 2.75%. The current rate increased from 2.25% to the maximum of 2.75% effective April 1, 2018. The tax is applied only to the first $1,600 of any single article of personal property. The City receives 1/2 of the 2.75% rate collected within the City. Williamson County receives the other 1/2, plus an administrative fee of 1% of the City's 1/2 of the tax. Beginning with April 2018 taxes, the City contributes its share of the .5% increase to the County's School Debt Service. The County withholds the contribution for school debt service from the amount remitted to the City. The 36 month contribution period ended with March 2021 sales (received in May 2021).

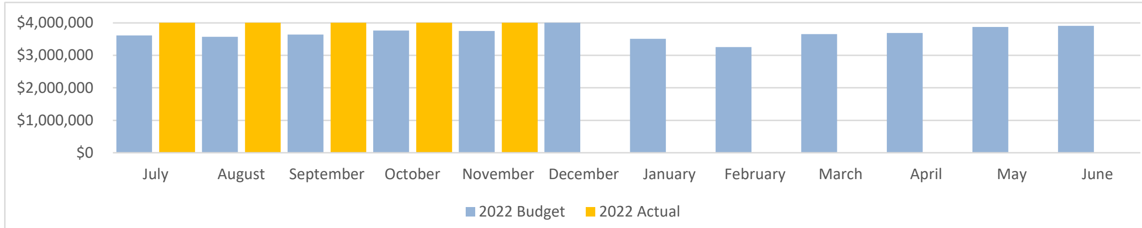
Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year	Contribution to County School Debt .5% Apr 2018-Mar 2021
2012	$24,197,413	$1,476,747	6.5%	
2013	$25,995,733	$1,798,320	7.4%	
2014	$27,254,742	$1,259,009	4.8%	
2015	$28,943,994	$1,689,252	6.2%	
2016	$31,309,366	$2,365,372	8.2%	
2017	$32,694,268	$1,384,902	4.4%	
2018	$34,151,972	$1,457,704	4.5%	$1,692,308
2019	$36,168,178	$2,016,206	5.9%	$7,052,013
2020	$35,453,379	($714,799)	-2.0%	$7,430,205
2021	$41,999,727	$6,546,348	18.5%	$6,298,283
Average Increase (Decrease)		$ 1,927,906	6.4%	$ 22,472,809

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$3,000,773	$3,614,963	$4,616,865	$1,616,092	53.9%	$1,001,902	27.7%
August	$2,915,576	$3,573,188	$4,357,269	$1,441,693	49.4%	$784,081	21.9%
September	$3,022,499	$3,641,883	$4,794,161	$1,771,661	58.6%	$1,152,278	31.6%
October	$3,186,150	$3,762,987	$4,655,427	$1,469,277	46.1%	$892,440	23.7%
November	$3,085,542	$3,750,795	$4,829,484	$1,743,942	56.5%	$1,078,689	28.8%
December	$4,372,683	$4,882,701					
January	$3,007,164	$3,508,337					
February	$2,550,960	$3,257,961					
March	$3,595,329	$3,656,909					
April	$4,323,776	$3,686,853					
May	$4,446,675	$3,876,215					
June	$4,492,599	$3,908,774					
	$41,999,727 *Total*	**$45,121,566** *Total*	**$23,253,206** *Total*	**$1,608,533** *Average* **$8,042,665** *Total*	**52.9%** *Average*	**$981,878** *Average* **$4,909,390** *Total*	**26.8%** *Average*

City of Franklin

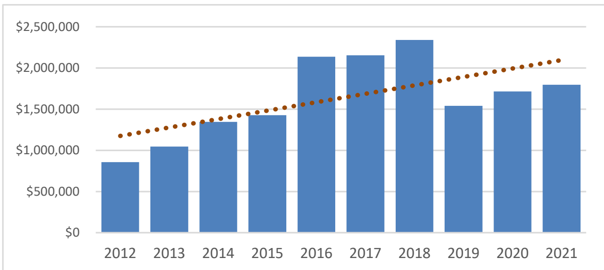
Finance Department - Monthly Reports

Schedule 2:	Building Permits	Fund	General Fund	Account:	110-32120-00000

Summary: A part of General Fund Revenues, these fees are paid to the City to offset and pay for the staffing costs borne by the City to extend services due to construction growth. There has been growth in both residential and commercial sides of development. This revenue has been difficult to predict by month because permits are often obtained and fees paid in advance of construction.

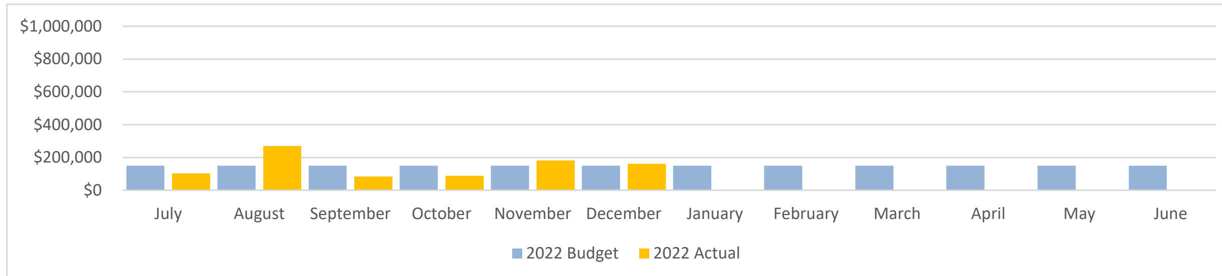
Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	$855,409	$35,298	4.3%
2013	$1,046,947	$191,538	22.4%
2014	$1,343,978	$297,031	28.4%
2015	$1,426,188	$82,210	6.1%
2016	$2,136,322	$710,134	49.8%
2017	$2,153,262	$16,940	0.8%
2018	$2,339,364	$186,102	8.6%
2019	$1,539,655	($799,709)	-34.2%
2020	$1,714,700	$175,045	11.4%
2021	$1,796,670	$81,970	4.8%
Average Increase (Decrease)		**$ 97,656**	**10.2%**

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$117,582	$149,289	$103,721	($13,861)	-11.8%	($45,568)	-30.5%
August	$220,795	$149,289	$269,344	$48,549	22.0%	$120,055	80.4%
September	$148,714	$149,289	$84,047	($64,667)	-43.5%	($65,242)	-43.7%
October	$163,167	$149,289	$88,357	($74,810)	-45.8%	($60,932)	-40.8%
November	$152,921	$149,289	$181,291	$28,370	18.6%	$32,002	21.4%
December	$192,436	$149,289	$161,696	($30,740)	-16.0%	$12,407	8.3%
January	$192,867	$149,289					
February	$83,859	$149,289					
March	$125,489	$149,289					
April	$128,714	$149,289					
May	$124,827	$149,289					
June	$145,299	$149,289					
	$1,796,670	**$1,791,465**	**$888,456**	**($17,860)**	**-10.8%**	**($1,213)**	**-0.8%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				($107,159)		**($7,277)**	
	($128,713)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

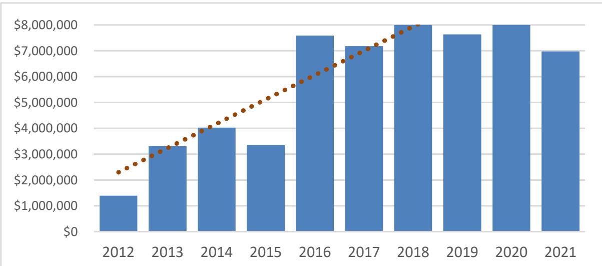
Schedule 3:	Road Impact Fees	Fund	Road Impact	Account:	128-(32800-32804)-00000

Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011. Effective 7/1/2017, collections pertaining to collector roads within the 4 quadrants of Franklin began. This report was updated to show those collections when they occur.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

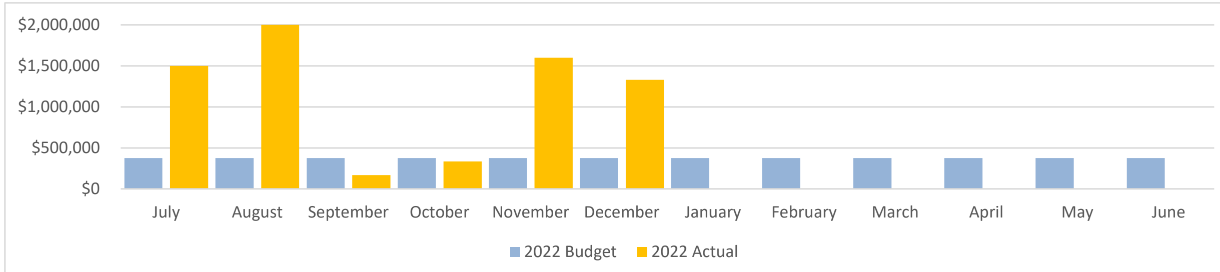
Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	$1,391,645	($1,075,201)	-43.6%
2013	$3,306,075	$1,914,430	137.6%
2014	$4,021,752	$715,677	21.6%
2015	$3,358,431	($663,321)	-16.5%
2016	$7,586,724	$4,228,293	125.9%
2017	$7,180,150	($406,574)	-5.4%
2018	$11,585,500	$4,405,350	61.4%
2019	$7,638,442	($3,947,058)	-34.1%
2020	$12,251,152	$4,612,710	60.4%
2021	$6,975,153	($5,275,999)	-43.1%
Average Increase (Decrease)		**$ 450,831**	**26.4%**

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$293,215	$376,644	$1,500,963	$1,207,748	411.9%	$1,124,319	298.5%
August	$1,754,297	$376,644	$2,906,300	$1,152,003	65.7%	$2,529,656	671.6%
September	$204,516	$376,644	$167,232	($37,284)	-18.2%	($209,412)	-55.6%
October	$424,492	$376,644	$334,640	($89,852)	-21.2%	($42,004)	-11.2%
November	$676,229	$376,644	$1,599,329	$923,100	136.5%	$1,222,685	324.6%
December	$967,922	$376,644	$1,328,834	$360,912	37.3%	$952,190	252.8%
January	$669,382	$376,644					
February	$240,025	$376,644					
March	$324,314	$376,644					
April	$473,171	$376,644					
May	$529,120	$376,644					
June	$418,470	$376,644					
	$6,975,153	**$4,519,728**	**$7,837,298**	**$586,105**	**81.4%**	**$929,572**	**246.8%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				$3,516,627		**$5,577,434**	
	($473,170)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

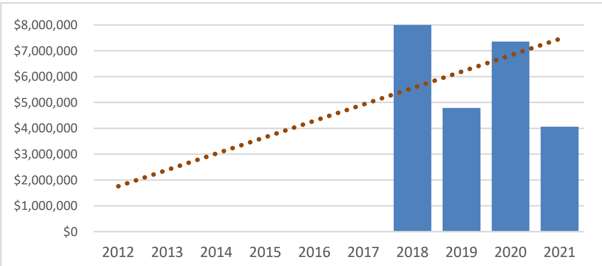
Schedule 3A:	Arterial Area	Fund	Road Impact	Account:	128-32800-00000

Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

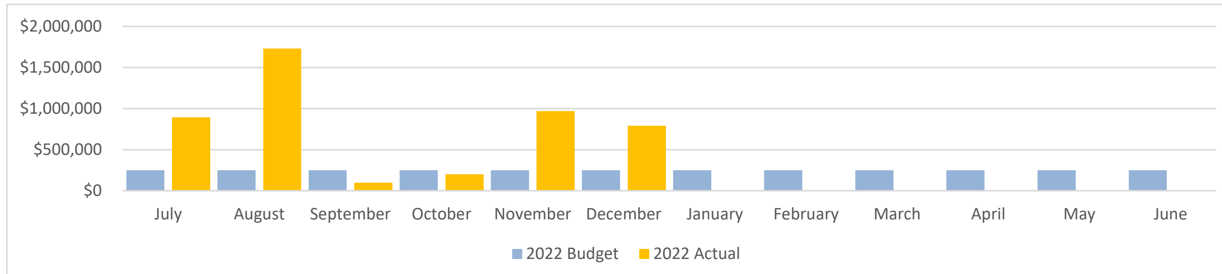
Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	Breakdown between Quadrants began in FY 2019.		
2013			
2014			
2015			
2016			
2017			
2018	$11,585,500	$11,585,500	100.0%
2019	$4,785,438	($6,800,062)	-58.7%
2020	$7,359,092	$2,573,654	53.8%
2021	$4,061,173	($3,297,919)	-44.8%

Average Increase (Decrease) **$ 1,015,293**

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$174,511	$250,000	$893,993	$719,482	412.3%	$643,993	257.6%
August	$921,741	$250,000	$1,731,438	$809,697	87.8%	$1,481,438	592.6%
September	$121,717	$250,000	$98,220	($23,497)	-19.3%	($151,780)	-60.7%
October	$254,574	$250,000	$198,969	($55,605)	-21.8%	($51,031)	-20.4%
November	$403,997	$250,000	$970,121	$566,124	140.1%	$720,121	288.0%
December	$577,878	$250,000	$790,344	$212,466	36.8%	$540,344	216.1%
January	$398,234	$250,000					
February	$146,150	$250,000					
March	$194,972	$250,000					
April	$305,602	$250,000					
May	$314,574	$250,000					
June	$247,223	$250,000					
	$4,061,173	**$3,000,000**	**$4,683,085**	**$371,445**	**90.8%**	**$530,514**	**212.2%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				$2,228,667		**$3,183,085**	
	($305,601)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

Schedule 3B:	Coll Area 1	Fund	Road Impact	Account:	128-32801-00000

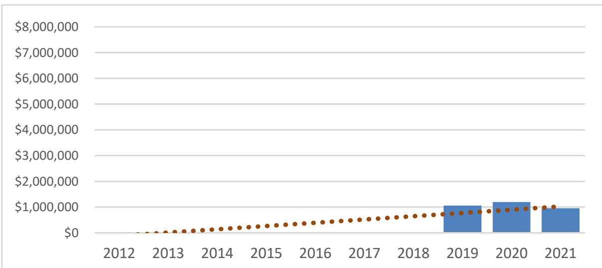
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011.

Coll Area 1 - Area north of Murfreesboro Road/3rd Avenue South and east of East Main Street/Franklin Road and within the corporate boundaries of the city.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

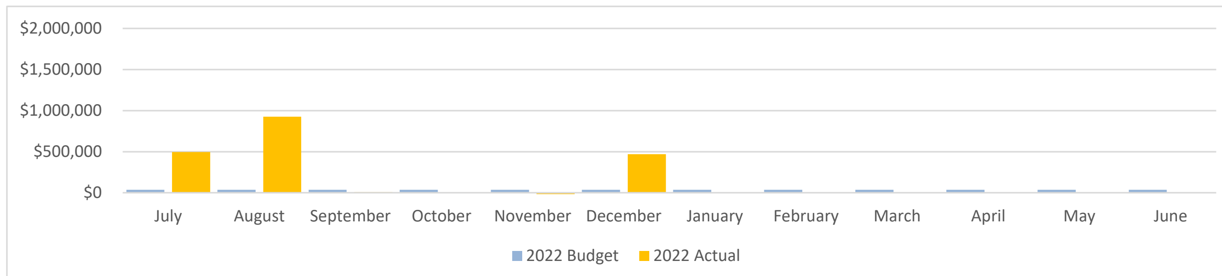
Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	Breakdown between Quadrants began in FY 2019.		
2013			
2014			
2015			
2016			
2017			
2018			
2019	$1,057,313	$1,057,313	100.0%
2020	$1,200,036	$142,723	13.5%
2021	$956,982	($243,054)	-20.3%

Average Increase (Decrease) $ 239,246

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$8,484	$35,098	$494,971	$486,487	5734.2%	$459,873	1310.3%
August	$228,391	$35,098	$925,201	$696,810	305.1%	$890,103	2536.1%
September	$20,040	$35,098	$5,552	($14,488)	-72.3%	($29,546)	-84.2%
October	$41,511	$35,098	$3,340	($38,171)	-92.0%	($31,758)	-90.5%
November	$154,814	$35,098	($21,744)	($176,558)	-114.0%	($56,842)	-162.0%
December	$230,711	$35,098	$468,350	$237,639	103.0%	$433,252	1234.4%
January	$23,380	$35,098					
February	$42,288	$35,098					
March	$31,864	$35,098					
April	$82,582	$35,098					
May	$83,214	$35,098					
June	$9,703	$35,098					
	$8,484 *Total*	**$35,098** *Total*	**$1,875,670** *Total*	**$198,620** *Average* **$1,191,719** *Total*	**174.2%** *Average*	**$277,514** *Average* **$1,665,082** *Total*	**790.7%** *Average*
	($82,581)						

City of Franklin

Finance Department - Monthly Reports

Schedule 3C:	Coll Area 2	Fund	Road Impact	Account:	128-32802-00000

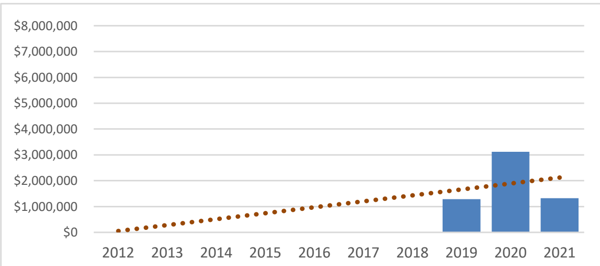
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011.

Coll Area 2 - Area south of Murfreesboro Road/3rd Avenue South and east of Columbia Avenue/Columbia Pike and within the corporate boundaries of the city.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

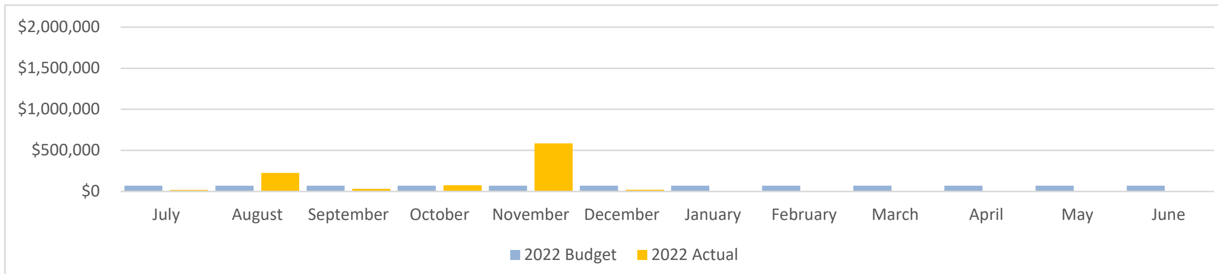
Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	Breakdown between Quadrants began in FY 2019.		
2013			
2014			
2015			
2016			
2017			
2018			
2019	$1,282,977	$1,282,977	100.0%
2020	$3,118,015	$1,835,038	143.0%
2021	$1,326,079	($1,791,936)	-57.5%

Average Increase (Decrease) $ 442,026

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$70,140	$70,518	$16,700	($53,440)	-76.2%	($53,818)	-76.3%
August	$540,169	$70,518	$224,055	($316,114)	-58.5%	$153,537	217.7%
September	$45,224	$70,518	$33,400	($11,824)	-26.1%	($37,118)	-52.6%
October	$66,483	$70,518	$75,057	$8,574	12.9%	$4,539	6.4%
November	$66,483	$70,518	$585,822	$519,339	781.2%	$515,304	730.7%
December	$139,293	$70,518	$20,040	($119,253)	-85.6%	($50,478)	-71.6%
January	$190,988	$70,518					
February	$33,083	$70,518					
March	$46,760	$70,518					
April	$46,760	$70,518					
May	$23,380	$70,518					
June	$57,316	$70,518					
	$1,326,079	**$846,216**	**$955,074**	**$4,547**	**2.9%**	**$88,661**	**125.7%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				$27,282		**$531,966**	
	($46,759)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

Schedule 3D:	Coll Area 3	Fund	Road Impact	Account:	128-32803-00000

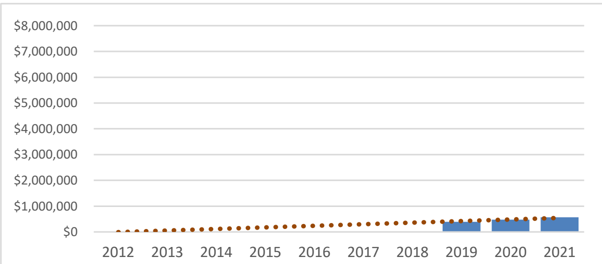
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011.

Coll Area 3 - Area south of New Highway 96W and west of 5th Avenue South and Columbia Avenue/Columbia Pike and within the corporate boundaries of the city.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

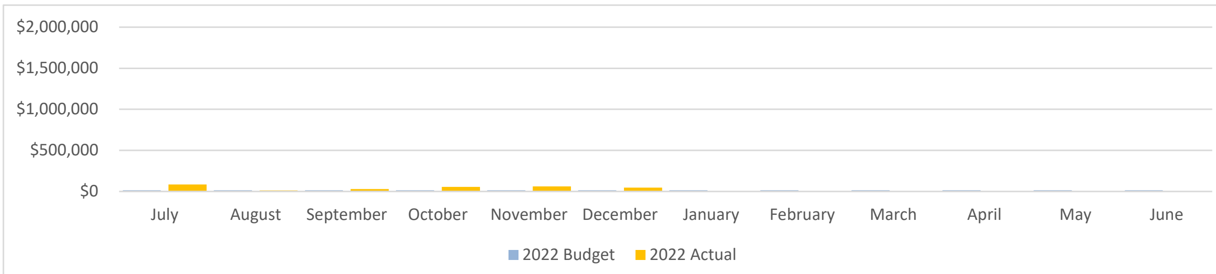
Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	Breakdown between Quadrants began in FY 2019.		
2013			
2014			
2015			
2016			
2017			
2018			
2019	$396,897	$396,897	100.0%
2020	$472,760	$75,863	19.1%
2021	$573,304	$100,544	21.3%
Average Increase (Decrease)	$ 191,101		

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$33,400	$16,096	$84,255	$50,855	152.3%	$68,159	423.4%
August	$57,316	$16,096	$12,246	($45,070)	-78.6%	($3,850)	-23.9%
September	$17,535	$16,096	$30,060	$12,525	71.4%	$13,964	86.8%
October	$58,584	$16,096	$56,780	($1,804)	-3.1%	$40,684	252.8%
November	$47,595	$16,096	$60,955	$13,360	28.1%	$44,859	278.7%
December	$20,040	$16,096	$46,760	$26,720	133.3%	$30,664	190.5%
January	$53,440	$16,096					
February	$15,164	$16,096					
March	$37,358	$16,096					
April	$31,547	$16,096					
May	$104,612	$16,096					
June	$96,713	$16,096					
	$573,304	**$193,156**	**$291,056**	**$9,431**	**24.1%**	**$32,413**	**201.4%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				$56,586		**$194,478**	
	($31,546)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

Schedule 3E:	Coll Area 4	Fund	Road Impact	Account:	128-32804-00000

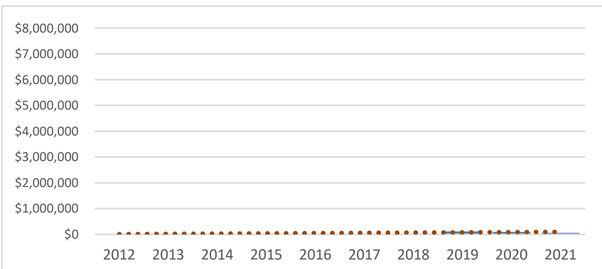
Summary: The Road Impact Fund is a special revenue fund created for the accounting of expenditures in accord with City Ordinance 88-13 on the proceeds of road impact fees from new development. These funds can be used to pay for new arterial roads, directly or through payment of debt service on bonds associated with the projects. After completing an update of the major thoroughfare plan, the City re-examined the structure of road impact fees which was approved in April 2011.

Coll Area 4 - Area north of New HIghway 96W, 5th Avenue North, Main Street and west of East Main Street and Franklin Road and within the corporate boundaries of the city.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

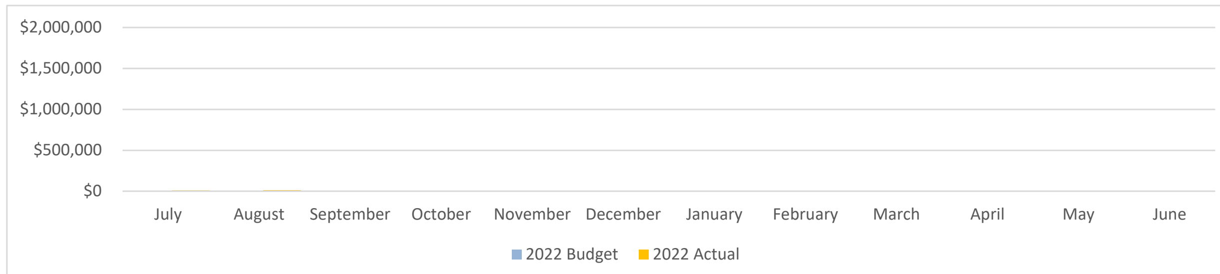
Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	Breakdown between Quadrants began in FY 2019.		
2013			
2014			
2015			
2016			
2017			
2018			
2019	$115,817	$115,817	100.0%
2020	$101,249	($14,568)	-12.6%
2021	$57,615	($43,634)	-43.1%
Average Increase (Decrease)	**$ 19,205**		

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$6,680	$4,932	$11,044	$4,364	65.3%	$6,112	123.9%
August	$6,680	$4,932	$13,360	$6,680	100.0%	$8,428	170.9%
September	$0	$4,932	$0			($4,932)	-100.0%
October	$3,340	$4,932	$494	($2,846)	-85.2%	($4,438)	-90.0%
November	$3,340	$4,932	$4,175	$835	25.0%	($757)	-15.3%
December	$0	$4,932	$3,340	$3,340		($1,592)	-32.3%
January	$3,340	$4,932					
February	$3,340	$4,932					
March	$13,360	$4,932					
April	$6,680	$4,932					
May	$3,340	$4,932					
June	$7,515	$4,932					
	$57,615	**$59,179**	**$32,413**	**$2,475**	**61.7%**	**$471**	**9.5%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				$12,373		**$2,824**	
	($6,679)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

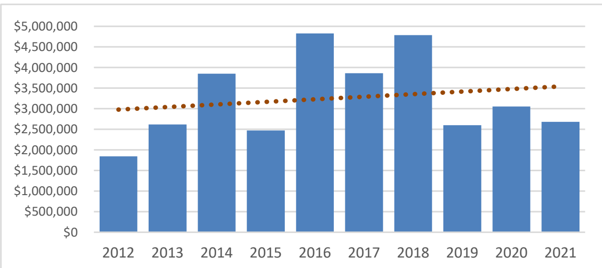
Schedule 4:	Facilities Tax (City)	Fund	Facilities Tax	Account:	130-31600-00000

Summary: A special revenue fund used to account for the proceeds authorized by a private act of the Tennessee General Assembly of 1987 for the City to levy and collect a privilege tax on new development to provide that new development contribute its fair share of providing new public facilities made necessary by growth. Such taxes may be expended ***only*** on police, fire, sanitation, and parks and recreation.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

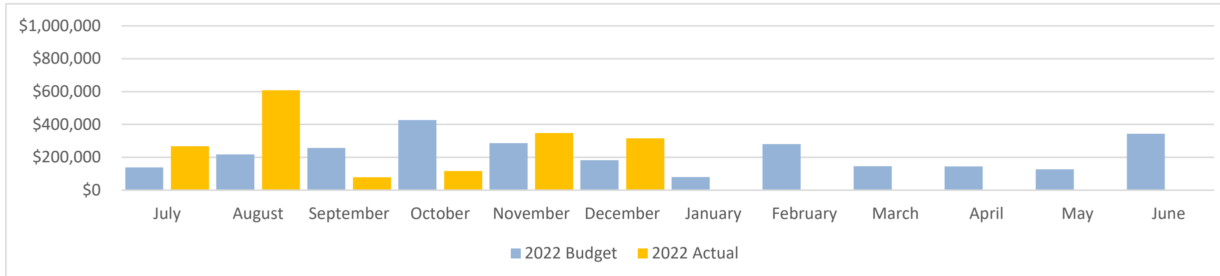
Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	$1,845,690	($903,237)	-32.9%
2013	$2,617,339	$771,649	41.8%
2014	$3,848,783	$1,231,444	47.0%
2015	$2,468,473	($1,380,310)	-35.9%
2016	$4,827,968	$2,359,495	95.6%
2017	$3,864,453	($963,515)	-20.0%
2018	$4,788,042	$923,589	23.9%
2019	$2,598,810	($2,189,232)	-45.7%
2020	$3,051,110	$452,300	17.4%
2021	$2,682,395	($368,715)	-12.1%
Average Increase (Decrease)		**($6,653)**	**7.9%**

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$137,965	$138,348	$267,491	$129,526	93.9%	$129,143	93.3%
August	$567,347	$218,010	$608,156	$40,809	7.2%	$390,146	179.0%
September	$106,988	$256,536	$78,518	($28,470)	-26.6%	($178,018)	-69.4%
October	$192,828	$426,434	$116,774	($76,054)	-39.4%	($309,660)	-72.6%
November	$226,319	$286,484	$348,525	$122,206	54.0%	$62,041	21.7%
December	$392,660	$182,264	$315,251	($77,409)	-19.7%	$132,987	73.0%
January	$284,889	$80,110					
February	$98,466	$280,363					
March	$153,528	$145,300					
April	$192,471	$144,370					
May	$168,569	$126,220					
June	$160,365	$343,937					
	$2,682,395	**$2,628,376**	**$1,734,715**	**$18,435**	**6.8%**	**$37,773**	**15.0%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				$110,608		**$226,639**	
	($192,470)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

Schedule 5:	Facilities Tax (County)	Fund	Facilities Tax (County)	Account:	132-31600-00000

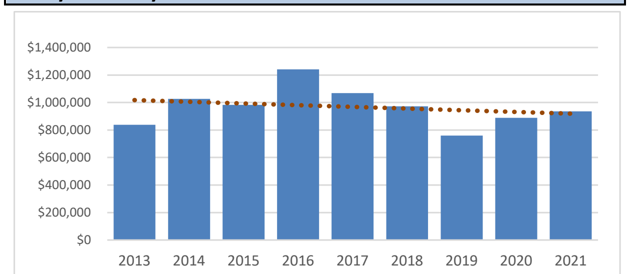
Summary: City's share of Williamson county's Adequate School Facilities Tax. 30% of the proceeds are distributed to the incorporated cities within the county, and an additional 30% is divided pro rata among the incorporated cities based on population in the last decennia census. All funds are to be used for the purpose of providing public facilities, the need for which is reasonably related to new development. The County uses 100% of its amount for public school purposes.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Note: Fees collected from Road Impact and Facilities Tax assessments are one time revenues used to fund infrastructure improvements and are highly dependent upon timing of development.

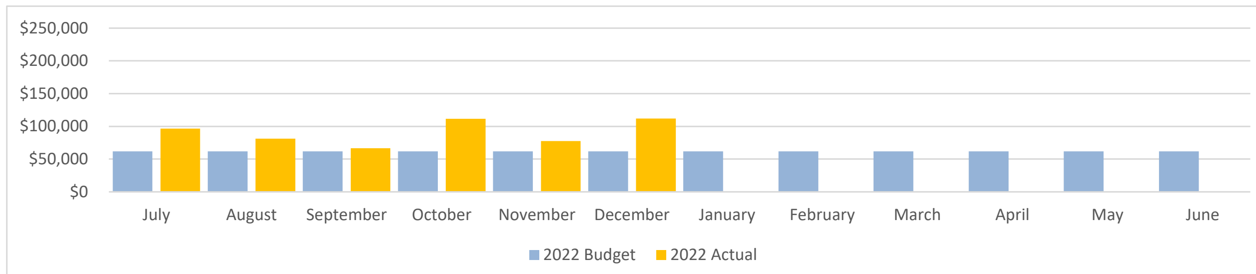
Note: Recorded in Capital Projects Fund beginning in FY 2011 (as per Resolution 2010-69). In June 2017, the County Facilities Tax Fund was created. Funds remaining in the Capital Projects Fund were transferred to the new fund.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	$672,961	$672,961	100.0%
2013	$838,523	$165,562	24.6%
2014	$1,026,933	$188,410	22.5%
2015	$982,605	($44,328)	-4.3%
2016	$1,241,241	$258,636	26.3%
2017	$1,068,030	($173,211)	-14.0%
2018	$971,814	($96,216)	-9.0%
2019	$759,873	($211,941)	-21.8%
2020	$889,427	$129,554	17.0%
2021	$935,555	$46,128	5.2%
Average Increase (Decrease)		**$ 93,556**	**2.7%**

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$75,154	$61,887	$96,643	$21,490	28.6%	$34,756	56.2%
August	$76,068	$61,887	$81,278	$5,210	6.8%	$19,390	31.3%
September	$71,681	$61,887	$66,755	($4,926)	-6.9%	$4,868	7.9%
October	$75,341	$61,887	$111,605	$36,264	48.1%	$49,718	80.3%
November	$67,124	$61,887	$77,686	$10,562	15.7%	$15,798	25.5%
December	$66,672	$61,887	$112,074	$45,402	68.1%	$50,187	81.1%
January	$78,759	$61,887					
February	$85,447	$61,887					
March	$69,059	$61,887					
April	$118,831	$61,887					
May	$80,941	$61,887					
June	$70,479	$61,887					
	$935,555	**$742,649**	**$546,042**	**$19,000**	**26.4%**	**$29,120**	**47.1%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
	($69,058)			**$114,002**		**$174,717**	
				Total		*Total*	

City of Franklin

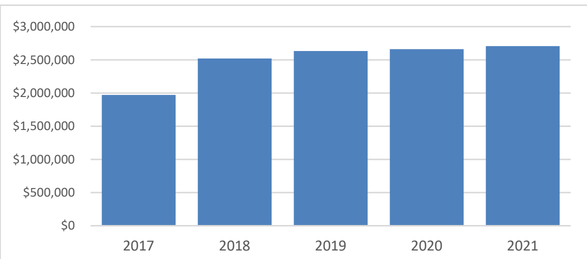
Finance Department - Monthly Reports

Schedule 6:	Gasoline Tax	Fund	Street Aid	Account:	121-33220-00000

Summary: As part of Street Aid Fund Revenues, the City receives a share of the state shared gasoline tax. Gas taxes increased effective July 1, 2017 as part of the IMPROVE Act to help fund state road projects. The tax increased by 4 cents on July 1, and will increase by 1 cent in the next two years. The tax on diesel will increase a total of 10 cents over 3 years.

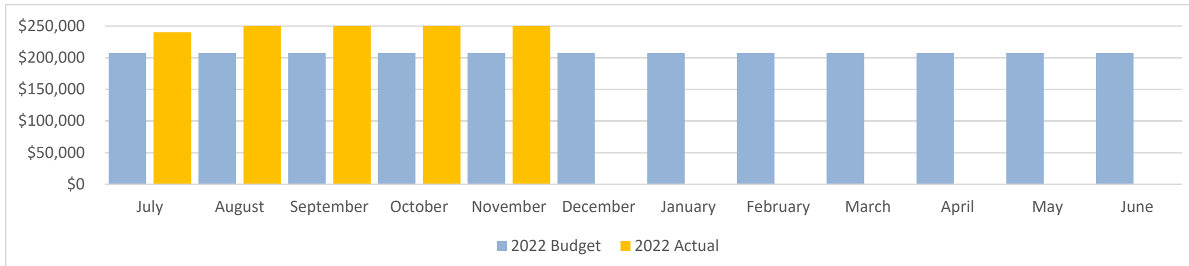
Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
	Increase in Gas Tax began July 2017.		
2016	$1,959,796		
2017	$1,971,070	$11,274	0.6%
2018	$2,520,503	$549,433	27.9%
2019	$2,630,997	$110,494	4.4%
2020	$2,660,745	$29,748	1.1%
2021	$2,706,895	$46,150	1.7%
Average Increase (Decrease)		**$ 149,420**	**8.8%**

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$224,996	$207,151	$240,179	$15,183	6.7%	$33,028	15.9%
August	$227,528	$207,151	$270,876	$43,348	19.1%	$63,725	30.8%
September	$236,657	$207,151	$260,944	$24,288	10.3%	$53,793	26.0%
October	$224,725	$207,151	$254,665	$29,940	13.3%	$47,514	22.9%
November	$213,342	$207,151	$254,681	$41,339	19.4%	$47,530	22.9%
December	$227,456	$207,151					
January	$209,692	$207,151					
February	$181,338	$207,151					
March	$222,536	$207,151					
April	$242,631	$207,151					
May	$244,690	$207,151					
June	$251,306	$207,151					
	$2,706,895	**$2,485,811**	**$1,281,345**	**$30,820**	**13.7%**	**$49,118**	**23.7%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
	($222,535)			**$154,098**		**$245,590**	
				Total		*Total*	

City of Franklin

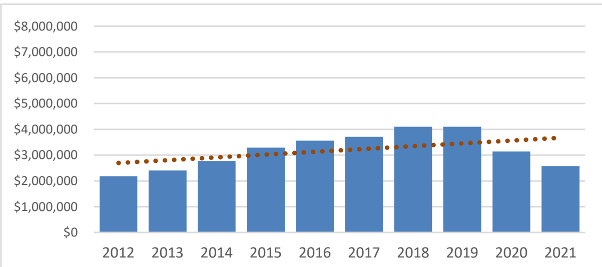
Finance Department - Monthly Reports

Schedule 7:	Hotel/Motel Tax	Fund	Hotel/Motel Fund	Account:	150-31700-00000

Summary: The Hotel/Motel Fund is a special revenue fund used to account for the locally administered tax levied on the occupancy of hotel and motel rooms, in addition to sales tax. The City of Franklin Hotel/Motel Tax is 4%. During FY 2022, the fund is used to pay debt service on Harlinsdale Farm, Eastern Flank Battlefield and Carter Hill Parks.

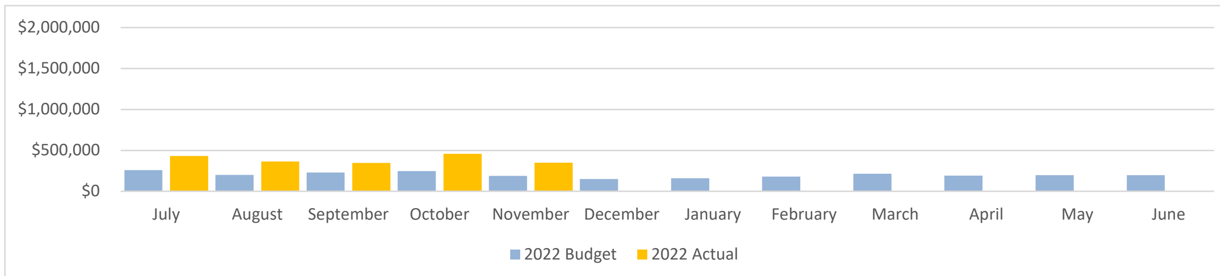
Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

Yearly Summary



Fiscal Year	Amount	$ Inc./ (Dec.) from Prior Year	% Inc./ (Dec.) from Prior Year
2012	$2,185,953	$268,757	14.0%
2013	$2,403,775	$217,822	10.0%
2014	$2,764,802	$361,027	15.0%
2015	$3,291,019	$526,217	19.0%
2016	$3,557,971	$266,952	8.1%
2017	$3,710,589	$152,618	4.3%
2018	$4,097,695	$387,106	10.4%
2019	$4,103,235	$5,540	0.1%
2020	$3,138,814	($964,421)	-23.5%
2021	$2,575,830	($562,984)	-17.9%
Average Increase (Decrease)		**$ 65,863**	**4.0%**

FY22 Month by Month Summary



Month	2021 Actual	2022 Budget	2022 Actual	$ Inc./(Dec.) from 2021 Actual	% Inc./(Dec.) from 2021 Actual	$ Inc./(Dec.) from 2022 Budget	% Inc./(Dec.) from 2022 Budget
July	$269,777	$259,403	$431,234	$161,456	59.8%	$171,831	66.2%
August	$138,563	$201,402	$362,711	$224,148	161.8%	$161,309	80.1%
September	$165,973	$229,330	$346,443	$180,469	108.7%	$117,113	51.1%
October	$209,657	$246,292	$456,288	$246,632	117.6%	$209,996	85.3%
November	$138,935	$189,816	$348,852	$209,916	151.1%	$159,036	83.8%
December	$139,075	$151,621					
January	$136,507	$158,569					
February	$145,247	$180,755					
March	$228,613	$216,008					
April	$270,729	$191,895					
May	$335,339	$196,860					
June	$397,414	$197,129					
	$2,575,830	**$2,419,080**	**$1,945,527**	**$204,524**	**110.8%**	**$163,857**	**72.7%**
	Total	*Total*	*Total*	*Average*	*Average*	*Average*	*Average*
				$1,022,621		**$819,284**	
	($270,728)			*Total*		*Total*	

City of Franklin

Finance Department - Monthly Reports

Schedule 8:	Conference Center Profit/(Loss)	Fund	Hotel/Motel	Account:	150-84910-47100

Summary: As part of Hotel/Motel, the City receives half of the profit/(loss) from the Conference Center.

Monthly Report for February 2022: The gain for December 2021 was $56,917 compared to a loss of $54,120 for the same month in 2020, an increase of $111,037.

MONTHLY - Conference Center Financials Jul 21-Jun 22

	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	Total
Gross Revenue	311,453	560,162	478,316	699,036	429,152	602,836							3,080,955
House Profit	40,413	201,472	155,509	280,477	62,510	213,023							953,404
Less: Fixed Expenses	66,843	68,807	68,561	68,390	68,448	69,048							410,097
Net Income	(26,430)	132,665	86,948	212,087	(5,938)	143,975							543,307
Less: FF&E Reserve 5%	15,573	28,008	23,916	35,224	21,458	30,142							154,321
Net Cash Flow	(42,003)	104,657	63,032	176,863	(27,396)	113,833							388,986
City 1/2	**(21,002)**	**52,329**	**31,516**	**88,432**	**(13,698)**	**56,917**							**194,493**

MONTHLY - Conference Center Financials Jul 20-Jun 21

	Jul 20	Aug 20	Sep 20	Oct 20	Nov 20	Dec 20	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	Total
Gross Revenue	145,334	142,794	164,219	140,096	138,304	67,968	52,176	93,151	124,208	424,060	170,891	32,425	1,695,626
House Profit	29,777	30,100	6,206	5,047	(2,455)	(51,305)	(33,054)	(25,387)	(17,563)	166,024	(19,029)	81,118	169,479
Less: Fixed Expenses	53,048	52,547	53,713	54,092	56,446	53,602	52,164	53,082	54,741	57,846	57,575	64,587	663,443
Net Income	(23,271)	(22,447)	(47,507)	(49,045)	(58,901)	(104,907)	(85,218)	(78,469)	(72,304)	108,178	(76,604)	16,531	(493,964)
Less: FF&E Reserve 5%	7,267	7,140	8,211	7,071	6,915	3,332	2,609	4,658	6,210	21,203	8,545	16,206	99,367
Net Cash Flow	(30,538)	(29,587)	(55,718)	(56,116)	(65,816)	(108,239)	(87,827)	(83,127)	(78,514)	86,975	(85,149)	325	(593,331)
City 1/2	**(15,269)**	**(14,794)**	**(27,859)**	**(28,058)**	**(32,908)**	**(54,120)**	**(43,914)**	**(41,564)**	**(39,257)**	**43,488**	**(42,575)**	**163**	**(296,666)**

MONTHLY Differences - Conference Center Financials

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
City 1/2 Difference	**(5,733)**	**67,122**	**59,375**	**116,490**	**19,210**	**111,037**						